

MEMORANDUM

Date: October 26, 2016

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – September 2016**

Attached you will find financial statements for September 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net profit of \$153 thousand compared to a budgeted loss of \$159 thousand, and the Western Division had a net loss of \$943 thousand compared to a budgeted net loss of \$1,042 thousand.

There is no net interdivisional payable/receivable as of 9/30/16.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at September 30, 2016, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for September and August services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$1,009 thousand (4.5%) and Western is more than budget by \$532 thousand (2%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2017. The Eastern Division had 676 more emergency transports than budgeted (4.3%); non-emergency transports were 204 more than budget (9.2%). The Western Division emergency transports were more than budget by 69 (.4%) and non-emergencies were 676 more than budget (39%).

The year-to-date collection rate is 49% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2016 of 52%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 51% and an actual for fiscal 2016 of 49%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Three Months Ending September 30, 2016

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,852,500.00	\$14,392,603.00	3.20%	\$44,965,700.00	\$44,137,315.00	1.88%
Non-emergency base rate	649,167.00	469,217.00	38.35%	1,974,637.08	1,438,933.00	37.23%
Mileage	1,010,592.00	925,324.00	9.21%	3,018,315.00	2,837,660.00	6.37%
Special events	54,140.00	28,333.33	91.08%	100,527.50	84,999.99	18.27%
Subscription membership	18,454.28	16,666.66	10.73%	28,480.96	49,999.98	-43.04%
Other revenue	1,220,704.88	466,666.67	161.58%	1,507,414.49	1,400,000.01	7.67%
	<u>17,805,558.16</u>	<u>16,298,810.66</u>	<u>9.24%</u>	<u>51,595,075.03</u>	<u>49,948,907.98</u>	<u>3.30%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,373,966.67	11,636,666.66	2.26%	35,494,854.92	34,909,999.98	-1.68%
Collection fees and expenses	58,599.26	71,666.66	18.23%	189,366.18	214,999.98	11.92%
	<u>11,432,565.93</u>	<u>11,708,333.32</u>	<u>2.36%</u>	<u>35,684,221.10</u>	<u>35,124,999.96</u>	<u>-1.59%</u>
Net patient service revenue	<u>6,372,992.23</u>	<u>4,590,477.34</u>	<u>38.83%</u>	<u>15,910,853.93</u>	<u>14,823,908.02</u>	<u>7.33%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,280,172.07	3,998,333.33	-7.05%	12,855,831.47	12,258,999.99	-4.87%
Employee compensation & benefits	338,675.62	342,414.16	1.09%	998,561.31	1,027,242.48	2.79%
Medical supplies	28,330.05	41,233.33	31.29%	92,171.82	123,699.99	25.49%
Building rent, utilities and maintenance	91,649.46	89,008.35	-2.97%	262,420.30	267,025.05	1.72%
Equipment maintenance	130,605.39	127,500.00	-2.44%	390,415.00	382,500.00	-2.07%
TotalCare campaign	6,508.47	3,750.00	-73.56%	11,349.80	11,250.00	-0.89%
Quality assurance fees	69,625.17	69,666.66	0.06%	208,875.51	208,999.98	0.06%
Telephone	63,846.41	61,583.33	-3.67%	214,364.10	184,749.99	-16.03%
Professional services	74,699.34	47,666.66	-56.71%	230,185.79	142,999.98	-60.97%
Miscellaneous supplies	39,911.99	35,650.00	-11.96%	104,669.96	106,950.00	2.13%
Postage and courier service	13,137.69	5,775.00	-127.49%	25,479.59	17,325.00	-47.07%
Equipment lease	1,847.55	2,666.67	30.72%	12,267.41	8,000.01	-53.34%
Other fees and expenses	67,132.65	55,791.68	-20.33%	215,444.83	167,375.04	-28.72%
Community relations	6,769.98	17,750.00	61.86%	21,908.17	53,250.00	58.86%
Office supplies	3,649.22	4,166.66	12.42%	10,164.79	12,499.98	18.68%
Insurance	13,541.67	16,416.67	17.51%	38,852.14	49,250.01	21.11%
Travel, meals, and training	781.41	4,583.33	82.95%	2,912.73	13,749.99	78.82%
	<u>5,230,884.14</u>	<u>4,923,955.83</u>	<u>-6.23%</u>	<u>15,695,874.72</u>	<u>15,035,867.49</u>	<u>-4.39%</u>
Operating inc. (loss) before depr.	1,142,108.09	(333,478.49)	442.48%	214,979.21	(211,959.47)	201.42%
Depreciation	<u>325,000.00</u>	<u>325,000.00</u>	<u>0.00%</u>	<u>975,000.00</u>	<u>975,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>817,108.09</u>	<u>(658,478.49)</u>	<u>224.09%</u>	<u>(760,020.79)</u>	<u>(1,186,959.47)</u>	<u>35.97%</u>
Nonoperating expense:						
Interest expense		<u>4,750.00</u>	<u>100.00%</u>	<u>31,913.40</u>	<u>14,250.00</u>	<u>-123.95%</u>

EMSA
EMSA Combined
For the Three Months Ending September 30, 2016

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$4,750.00	100.00%	\$31,913.40	\$14,250.00	-123.95%
Nonoperating income - interest income	573.58		0.00%	1,498.04		0.00%
Net income (loss)	<u>817,681.67</u>	<u>(663,228.49)</u>	<u>223.29%</u>	<u>(790,436.15)</u>	<u>(1,201,209.47)</u>	<u>34.20%</u>

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2016

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,070,700.00	\$6,592,603.00	7.25%	\$21,039,200.00	\$20,217,315.00	4.07%
Non-emergency base rate	303,025.00	249,534.00	21.44%	889,690.00	765,238.00	16.26%
Mileage	460,116.00	413,729.00	11.21%	1,354,728.00	1,268,769.00	6.77%
Special events	9,900.00	15,833.33	-37.47%	31,025.00	47,499.99	-34.68%
Subscription membership	8,647.09	8,333.33	3.77%	17,974.13	24,999.99	-28.10%
Other revenue	1,219,006.00	466,666.67	161.22%	1,505,082.08	1,400,000.01	7.51%
	<u>9,071,394.09</u>	<u>7,746,699.33</u>	<u>17.10%</u>	<u>24,837,699.21</u>	<u>23,723,821.99</u>	<u>4.70%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,362,819.36	5,385,833.33	0.43%	16,632,969.47	16,157,499.99	-2.94%
Collection fees and expenses	27,144.11	30,833.33	11.97%	97,650.10	92,499.99	-5.57%
	<u>5,389,963.47</u>	<u>5,416,666.66</u>	<u>0.49%</u>	<u>16,730,619.57</u>	<u>16,249,999.98</u>	<u>-2.96%</u>
Net patient service revenue	<u>3,681,430.62</u>	<u>2,330,032.67</u>	<u>58.00%</u>	<u>8,107,079.64</u>	<u>7,473,822.01</u>	<u>8.47%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,023,541.44	1,876,333.33	-7.85%	6,067,198.67	5,752,999.99	-5.46%
Employee compensation & benefits	162,662.28	160,934.66	-1.07%	475,648.90	482,803.98	1.48%
Medical supplies	10,923.73	17,900.00	38.97%	41,495.61	53,700.00	22.73%
Building rent, utilities and maintenance	25,270.34	25,841.67	2.21%	77,806.22	77,525.01	-0.36%
Equipment maintenance	55,183.78	60,333.34	8.54%	170,083.80	181,000.02	6.03%
TotalCare campaign	5,061.95	2,500.00	-102.48%	7,972.14	7,500.00	-6.30%
Quality assurance fees	34,087.50	34,083.33	-0.01%	102,262.50	102,249.99	-0.01%
Telephone	27,753.34	26,500.00	-4.73%	94,924.63	79,500.00	-19.40%
Professional services	35,205.12	22,333.33	-57.63%	108,152.30	66,999.99	-61.42%
Miscellaneous supplies	17,447.73	17,316.66	-0.76%	49,229.85	51,949.98	5.24%
Postage and courier service	6,222.21	2,666.67	-133.33%	12,067.38	8,000.01	-50.84%
Equipment lease	1,847.55	1,916.67	3.61%	10,227.82	5,750.01	-77.87%
Other fees and expenses	25,456.82	27,708.33	8.13%	87,710.02	83,124.99	-5.52%
Community relations	4,412.94	11,333.33	61.06%	12,169.69	33,999.99	64.21%
Office supplies	1,721.88	2,000.00	13.91%	5,388.35	6,000.00	10.19%
Insurance	6,276.82	7,688.34	18.36%	15,215.81	23,065.02	34.03%
Travel, meals, and training	235.82	2,083.33	88.68%	1,278.61	6,249.99	79.54%
	<u>2,443,311.25</u>	<u>2,299,472.99</u>	<u>-6.26%</u>	<u>7,338,832.30</u>	<u>7,022,418.97</u>	<u>-4.51%</u>
Operating inc. (loss) before depr.	1,238,119.37	30,559.68	3951.48%	768,247.34	451,403.04	70.19%
Depreciation	<u>200,000.00</u>	<u>200,000.00</u>	<u>0.00%</u>	<u>600,000.00</u>	<u>600,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>1,038,119.37</u>	<u>(169,440.32)</u>	<u>712.68%</u>	<u>168,247.34</u>	<u>(148,596.96)</u>	<u>213.22%</u>
Nonoperating expense:						
Interest expense		<u>3,416.67</u>	<u>100.00%</u>	<u>16,104.20</u>	<u>10,250.01</u>	<u>-57.11%</u>

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2016

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,416.67	100.00%	\$16,104.20	\$10,250.01	-57.11%
Nonoperating income - interest income	238.54		0.00%	634.52		0.00%
Net income (loss)	<u>1,038,357.91</u>	<u>(172,856.99)</u>	<u>700.70%</u>	<u>152,777.66</u>	<u>(158,846.97)</u>	<u>196.18%</u>

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2016

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,781,800.00	\$7,800,000.00	-0.23%	\$23,926,500.00	\$23,920,000.00	0.03%
Non-emergency base rate	346,142.00	219,683.00	57.56%	1,084,947.08	673,695.00	61.04%
Mileage	550,476.00	511,595.00	7.60%	1,663,587.00	1,568,891.00	6.04%
Special events	44,240.00	12,500.00	253.92%	69,502.50	37,500.00	85.34%
Subscription membership	9,807.19	8,333.33	17.69%	10,506.83	24,999.99	-57.97%
Other revenue	1,698.88		0.00%	2,332.41		0.00%
	<u>8,734,164.07</u>	<u>8,552,111.33</u>	<u>2.13%</u>	<u>26,757,375.82</u>	<u>26,225,085.99</u>	<u>2.03%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,011,147.31	6,250,833.33	3.83%	18,861,885.45	18,752,499.99	-0.58%
Collection fees and expenses	31,455.15	40,833.33	22.97%	91,716.08	122,499.99	25.13%
	<u>6,042,602.46</u>	<u>6,291,666.66</u>	<u>3.96%</u>	<u>18,953,601.53</u>	<u>18,874,999.98</u>	<u>-0.42%</u>
Net patient service revenue	<u>2,691,561.61</u>	<u>2,260,444.67</u>	<u>19.07%</u>	<u>7,803,774.29</u>	<u>7,350,086.01</u>	<u>6.17%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,256,630.63	2,122,000.00	-6.34%	6,788,632.80	6,506,000.00	-4.34%
Employee compensation & benefits	176,013.34	181,479.50	3.01%	522,912.41	544,438.50	3.95%
Medical supplies	17,406.32	23,333.33	25.40%	50,676.21	69,999.99	27.61%
Building rent, utilities and maintenance	66,379.12	63,166.68	-5.09%	184,614.08	189,500.04	2.58%
Equipment maintenance	75,421.61	67,166.66	-12.29%	220,331.20	201,499.98	-9.35%
TotalCare campaign	1,446.52	1,250.00	-15.72%	3,377.66	3,750.00	9.93%
Quality assurance fees	35,537.67	35,583.33	0.13%	106,613.01	106,749.99	0.13%
Telephone	36,093.07	35,083.33	-2.88%	119,439.47	105,249.99	-13.48%
Professional services	39,494.22	25,333.33	-55.90%	122,033.49	75,999.99	-60.57%
Miscellaneous supplies	22,464.26	18,333.34	-22.53%	55,440.11	55,000.02	-0.80%
Postage and courier service	6,915.48	3,108.33	-122.48%	13,412.21	9,324.99	-43.83%
Equipment lease		750.00	100.00%	2,039.59	2,250.00	9.35%
Other fees and expenses	41,675.83	28,083.35	-48.40%	127,734.81	84,250.05	-51.61%
Community relations	2,357.04	6,416.67	63.27%	9,738.48	19,250.01	49.41%
Office supplies	1,927.34	2,166.66	11.05%	4,776.44	6,499.98	26.52%
Insurance	7,264.85	8,728.33	16.77%	23,636.33	26,184.99	9.73%
Travel, meals, and training	545.59	2,500.00	78.18%	1,634.12	7,500.00	78.21%
	<u>2,787,572.89</u>	<u>2,624,482.84</u>	<u>-6.21%</u>	<u>8,357,042.42</u>	<u>8,013,448.52</u>	<u>-4.29%</u>
Operating inc. (loss) before depr.	(96,011.28)	(364,038.17)	73.63%	(553,268.13)	(663,362.51)	16.60%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>375,000.00</u>	<u>375,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(221,011.28)</u>	<u>(489,038.17)</u>	<u>54.81%</u>	<u>(928,268.13)</u>	<u>(1,038,362.51)</u>	<u>10.60%</u>
Nonoperating expense:						
Interest expense		<u>1,333.33</u>	<u>100.00%</u>	<u>15,809.20</u>	<u>3,999.99</u>	<u>-295.23%</u>

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2016

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$1,333.33	100.00%	\$15,809.20	\$3,999.99	-295.23%
Nonoperating income - interest income	335.04		0.00%	863.52		0.00%
Net income (loss)	<u>(220,676.24)</u>	<u>(490,371.50)</u>	<u>55.00%</u>	<u>(943,213.81)</u>	<u>(1,042,362.50)</u>	<u>9.51%</u>

EMSA
EMSA Combined
For the Three Months Ending September 30, 2016

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$8,761.15	\$216,856.64
Petty cash	1,200.00	1,200.00
Invested cash	10,690,006.39	7,386,641.05
	10,699,967.54	7,604,697.69
Patient accounts receivable:		
Patient accounts receivable	24,793,420.34	25,894,582.59
Receivables in collection	73,045,000.19	62,455,000.19
	97,838,420.53	88,349,582.78
Less allowance for contractual allowances and bad debts	83,453,291.00	73,251,291.00
Net patient accounts receivable	14,385,129.53	15,098,291.78
Other receivables:		
Due from contractor	413,123.82	595,704.87
Due from collection agency	29,880.63	36,227.40
Other miscellaneous receivables	120,774.25	98,598.99
	563,778.70	730,531.26
Other current assets:		
Prepaid assets	747,032.24	806,098.55
Other, principally funds held by trustee	83,175.53	90,791.64
	830,207.77	896,890.19
Total current assets	26,479,083.54	24,330,410.92
Property and equipment:		
Communication equipment	9,242,155.67	7,204,355.14
Buildings and leasehold improvements	3,913,672.76	3,746,529.66
Ambulances	13,517,411.75	13,836,519.25
Data processing equipment	7,768,863.57	7,190,880.85
On-board equipment	7,879,842.70	7,879,842.70
Office furniture and equipment	1,391,368.16	1,335,672.64
Miscellaneous other equipment	1,575,047.44	1,309,761.25
Land	64,200.00	64,200.00
Transportation equipment	634,016.98	534,093.96
Prepaid assets	1,619,031.91	632,265.60
Capital Lease	739,910.29	739,910.29
	48,345,521.23	44,474,031.34
Less accumulated depreciation	37,440,476.60	34,261,112.03
Net property and equipment	10,905,044.63	10,212,919.31
Other assets		
	9,734.50	9,734.50
Total assets	37,393,862.67	34,553,064.73

EMSA
EMSA Combined
For the Three Months Ending September 30, 2016

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$749,117.85	\$973,195.99
Due to contractor	8,605,944.79	7,944,190.15
Due to Quality Assurance Fund	257,704.00	245,203.19
Accrued retirement	86,842.44	85,172.30
Accrued salaries and wages	400,362.78	401,648.20
Current installments of long-term debt	347,752.00	
Accrued interest payable	5.77	6.25
Deferred revenue	166,088.53	174,738.40
Total current liabilities	10,613,818.16	9,824,154.48
Long-term debt	1,778,545.78	128,667.83
Other liabilities	21,752.22	21,752.22
Total liabilities	12,414,116.16	9,974,574.53
Division capital:		
Contributed capital	80,919,511.77	74,682,192.17
Retained earnings (deficit)	(55,149,329.11)	(50,564,179.01)
Current year earnings (loss)	(790,436.15)	460,477.04
Total division capital	24,979,746.51	24,578,490.20
 Total liabilities & division capital	 37,393,862.67	 34,553,064.73

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2016

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$324,086.65)	(\$166,959.30)
Petty cash	600.00	600.00
Invested cash	4,498,926.62	3,153,661.56
	4,175,439.97	2,987,302.26
Patient accounts receivable:		
Patient accounts receivable	11,723,928.80	11,686,727.90
Receivables in collection	34,373,999.82	28,986,999.82
	46,097,928.62	40,673,727.72
Less allowance for contractual allowances and bad debts	39,712,710.00	34,062,710.00
Net patient accounts receivable	6,385,218.62	6,611,017.72
Other receivables:		
Due from contractor	413,123.82	595,704.87
Due from collection agency	16,380.79	17,246.93
Other miscellaneous receivables	120,864.25	99,080.49
	550,368.86	712,032.29
Other current assets:		
Prepaid assets	352,838.86	374,910.69
Other, principally funds held by trustee	69,026.46	43,519.06
	421,865.32	418,429.75
Total current assets	11,532,892.77	10,728,782.02
Property and equipment:		
Communication equipment	4,725,569.49	3,747,002.07
Buildings and leasehold improvements	3,319,637.35	3,219,494.25
Ambulances	8,173,887.78	8,424,600.65
Data processing equipment	3,913,089.51	3,753,954.39
On-board equipment	4,498,758.92	4,498,758.92
Office furniture and equipment	620,543.58	600,082.76
Miscellaneous other equipment	912,079.25	721,337.81
Land	64,200.00	64,200.00
Transportation equipment	400,050.04	360,250.04
Prepaid assets	1,253,468.26	497,861.39
Capital Lease	338,087.66	338,087.66
	28,219,371.84	26,225,629.94
Less accumulated depreciation	20,817,771.98	18,974,555.00
Net property and equipment	7,401,599.86	7,251,074.94
Other assets		
	8,273.60	8,273.60
Total assets	18,942,766.23	17,988,130.56

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2016

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,318,895.95	\$1,160,325.41
Due to contractor	4,073,212.45	3,678,117.78
Due to Quality Assurance Fund	257,704.00	245,203.19
Accrued retirement	46,344.81	44,527.33
Accrued salaries and wages	188,743.81	189,624.96
Current installments of long-term debt	175,480.00	
Accrued interest payable	5.77	6.25
Deferred revenue	77,823.84	80,704.72
Total current liabilities	6,138,210.63	5,398,509.64
Long-term debt	1,214,226.78	128,667.83
Other liabilities	21,752.22	21,752.22
Total liabilities	7,374,189.63	5,548,929.69
Division capital:		
Contributed capital	7,946,511.23	7,177,089.23
Retained earnings (deficit)	3,469,287.71	4,603,283.39
Current year earnings (loss)	152,777.66	658,828.25
Total division capital	11,568,576.60	12,439,200.87
 Total liabilities & division capital	 18,942,766.23	 17,988,130.56

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2016

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$332,847.80	\$383,815.94
Petty cash	600.00	600.00
Invested cash	6,191,079.77	4,232,979.49
	6,524,527.57	4,617,395.43
Patient accounts receivable:		
Patient accounts receivable	13,069,491.54	14,207,854.69
Receivables in collection	38,671,000.37	33,468,000.37
	51,740,491.91	47,675,855.06
Less allowance for contractual allowances and bad debts	43,740,581.00	39,188,581.00
Net patient accounts receivable	7,999,910.91	8,487,274.06
Other receivables:		
Due from collection agency	13,499.84	18,980.47
Other miscellaneous receivables	(90.00)	(481.50)
	13,409.84	18,498.97
Other current assets:		
Prepaid assets	394,193.38	431,187.86
Other, principally funds held by trustee	14,149.07	47,272.58
	408,342.45	478,460.44
Total current assets	14,946,190.77	13,601,628.90
Property and equipment:		
Communication equipment	4,516,586.18	3,457,353.07
Buildings and leasehold improvements	594,035.41	527,035.41
Ambulances	5,343,523.97	5,411,918.60
Data processing equipment	3,855,774.06	3,436,926.46
On-board equipment	3,381,083.78	3,381,083.78
Office furniture and equipment	770,824.58	735,589.88
Miscellaneous other equipment	662,968.19	588,423.44
Transportation equipment	233,966.94	173,843.92
Prepaid assets	365,563.65	134,404.21
Capital Lease	401,822.63	401,822.63
	20,126,149.39	18,248,401.40
Less accumulated depreciation	16,622,704.62	15,286,557.03
Net property and equipment	3,503,444.77	2,961,844.37
Other assets		
	1,460.90	1,460.90
Total assets	18,451,096.44	16,564,934.17

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2016

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$569,778.10)	(\$187,129.42)
Due to contractor	4,532,732.34	4,266,072.37
Accrued retirement	40,497.63	40,644.97
Accrued salaries and wages	211,618.97	212,023.24
Current installments of long-term debt	172,272.00	
Deferred revenue	88,264.69	94,033.68
Total current liabilities	4,475,607.53	4,425,644.84
Long-term debt	564,319.00	
Total liabilities	5,039,926.53	4,425,644.84
Division capital:		
Contributed capital	72,973,000.54	67,505,102.94
Retained earnings (deficit)	(58,618,616.82)	(55,167,462.40)
Current year earnings (loss)	(943,213.81)	(198,351.21)
Total division capital	13,411,169.91	12,139,289.33
 Total liabilities & division capital	 18,451,096.44	 16,564,934.17

EMSA
Cash Rollforward
Year Ending June 30, 2017

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2016	\$ 3,162,503	\$ 3,162,503	-	6,558,687	6,558,687	-	9,721,190	9,721,190	-
Net revenue collected	6,415,000	6,175,343	239,657	7,592,000	7,309,590	282,410	14,007,000	13,484,933	522,067
Utility bill receipts	1,504,000	1,400,000	104,000				1,504,000	1,400,000	104,000
TotalCare proceeds	94,953	100,000	(5,047)	98,382	50,000	48,382	193,335	150,000	43,335
Payment to contractor	(5,852,508)	(5,770,038)	(82,470)	(6,679,514)	(6,511,365)	(168,149)	(12,532,022)	(12,281,403)	(250,619)
Operating expenses/changes in WC	(1,691,847)	(1,275,000)	(416,847)	(1,736,041)	(1,500,000)	(236,041)	(3,427,888)	(2,775,000)	(652,888)
Capital expenditures	(71,733)	(499,749)	428,016	(135,741)	(527,751)	392,010	(207,474)	(1,027,500)	820,026
Net debt proceeds/(reduction)&int	(208,959)	(215,000)	6,041	(205,138)	(205,000)	(138)	(414,097)	(420,000)	5,903
Interest/other income	375		375	651		651	1,026	-	1,026
Other	253,878	(2)	202,500	51,378	1,601,020	(1)	1,601,020	-	1,601,020
Balance at September 30, 2016	<u>3,605,662</u>	<u>3,280,559</u>	<u>325,103</u>	<u>7,094,306</u>	<u>6,775,181</u>	<u>319,125</u>	<u>10,699,968</u>	<u>10,055,740</u>	<u>644,228</u>

(1) 20,144 - '16 Other Western Subsidy
181,735 - '17 Edmond Subsidy
125,838 - '17 Other Western Subsidy
410,077 - '16 Oklahoma City Subsidy
863,226 - '17 Oklahoma City Subsidy
1,601,020

(2) 253,878 - '17 Other Eastern Subsidy

West - Cash	6,524,528
A/R	569,778
Net	<u><u>7,094,306</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Three Months Ended 9/30/16

Eastern Division

Net Income (loss)		152,778
Add: Depreciation	600,000	
Increase in allowance for doubtful accounts	871,000	
Increase in deferred revenue	77,824	<u>1,548,824</u>
Changes in working capital:		
Increase in patient receivables	(1,000,000)	
Decrease in other receivables	359,541	
Increase in other assets	(185,303)	
Decrease in accounts payable	(287,254)	
Decrease in accrued liabilities	(119,569)	<u>(1,232,585)</u>
Net Property Additions:		(436,511)
Debt Service/ Loan Proceeds		171,931
Net Contributed Capital		253,878
Change in cash and cash equivalents:		<u><u>458,315</u></u>
Cash balance @6/30/16		3,717,125
Cash balance @9/30/16		4,175,440
Change in cash		<u><u>458,315</u></u>

EMSA
Statement of Cash Flows
Three Months Ended 9/30/16

Western Division

Net income (loss)		(943,214)
Add: Depreciation	375,000	
Increase in allowance for doubtful accounts	844,000	
Increase in deferred revenue	88,265	1,307,265
Changes in working capital:		
Increase in patient receivables	(1,027,579)	
Decrease in other receivables	40,444	
Increase in other assets	(121,421)	
Increase in accounts payable	93,963	
Decrease in accrued liabilities	(113,828)	(1,128,421)
Net Property (Additions)/Dispositions		(135,739)
Debt Service/Loan proceeds		(189,334)
Contributed Capital		1,609,907
Change in cash and cash equivalents:		520,464
Cash balance @6/30/16		6,004,064
Cash balance @9/30/16		6,524,528
Change in cash		520,464

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through September

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000		1,269,000
Repairs	25,000	24,767	233
New unit	169,000		169,000
Miscellaneous	20,000	2,950	17,050
On board equipment:			
Stair chairs	5,000		5,000
Equipment for new unit	64,000		
Computer tablets	61,000		
Miscellaneous	31,000		31,000
CAD and radio equipment:			
Mobile data terminals	67,000		67,000
Equipment for new unit	14,000		14,000
Recording system	61,000		61,000
Building expenses:			
Garage equipment	25,000	16,617	8,383
Training room improvement		11,837	(11,837)
Assembly sealing system		10,305	(10,305)
Miscellaneous	42,000	5,257	36,743
Computer equipment:			
Firewall and network security	47,000		47,000
UPS batteries	5,000		5,000
Miscellaneous	94,000		94,000
TOTAL	1,999,000	71,733	1,802,267

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through September

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000			1,269,000
Repairs	25,000			25,000
New unit	169,000			169,000
Miscellaneous	20,000			20,000
On board equipment:				
Stair chairs	5,000			5,000
Equipment for new unit	64,000			64,000
Computer tablets	69,000			
Miscellaneous	39,000			39,000
CAD and radio equipment:				
Mobile data terminals	76,000			76,000
Equipment for new unit	14,000			14,000
Radio infrastructure (NG911)	55,040		27,520	27,520
Radio infrastructure (NG911)(2016)	27,520		27,520	-
Recording system	69,000			69,000
Building expenses:				
Bldg improvements	11,000			11,000
Security installation at Edmond station			17,807	(17,807)
Floor epoxy at Edmond station			15,900	(15,900)
Security installation at Melrose station			23,908	(23,908)
Garage equipment			16,617	(16,617)
Miscellaneous	47,000		4,989	42,011
Computer equipment:				
Firewall and network security	73,000			73,000
Miscellaneous	106,000		1,480	104,520
TOTAL	2,138,560	0	135,741	1,933,819
Less previous year budget item(s)	27,520		27,520	-
Current year budget	2,111,040		108,221	1,933,819

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2017

Eastern Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>						
Emergency	5,417	5,371	5,439	16,227	15,726	15,551
Non-emergency	745	831	845	2,421	2,165	2,217
Total	6,162	6,202	6,284	18,648	17,891	17,768
Unit hours	15,315	15,698	15,208	46,221	44,257	
% of total system hours	47.1%	47.3%	47.5%	47.3%	46.3%	47.0%
<i>Gross revenue by payor:</i>						
Medicare	43%	43%	42%	43%	44%	
Medicaid	18%	17%	18%	18%	19%	
Private insurance	16%	18%	17%	17%	14%	
Uninsured and other	23%	22%	23%	22%	23%	
	100%	100%	100%	100%	100%	
<i>Collection rate</i>	42.3%	60.7%	44.1%	48.9%	51.9%	50.0%
<i>Net income (loss)</i>	\$ (606,641)	\$ (278,939)	\$ 1,038,358	\$ 152,778	\$ 658,829	\$ (158,847)
<i>Days in A/R</i>	88.4	80.4	76.5	N/A	86.8	
<i>Past due A/R</i>	\$ 2,834,000	\$ 2,589,000	\$ 2,538,000	N/A	\$ 2,969,000	
<i>Current ratio</i>	1.68	1.68	1.88	N/A	1.99	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Western Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>						
Emergency	6,110	6,351	6,008	18,469	18,620	18,400
Non-emergency	823	812	756	2,391	1,627	1,715
Total	6,933	7,163	6,764	20,860	20,247	20,115
Unit hours	17,222	17,515	16,821	51,558	51,343	
% of total system hours	52.9%	52.7%	52.5%	52.7%	53.7%	53.0%
<i>% of gross revenue by payor:</i>						
Medicare	44%	44%	44%	44%	44%	
Medicaid	14%	15%	16%	15%	16%	
Private insurance	20%	19%	19%	19%	17%	
Uninsured and other	22%	22%	21%	22%	23%	
	100%	100%	100%	100%	100%	
<i>Collection rate</i>	46.2%	52.6%	54.8%	52.3%	49.3%	51.1%
<i>Net income (loss)</i>	\$ (333,629)	\$ (338,909)	\$ (220,676)	\$ (893,214)	\$ (198,351)	\$ (1,042,363)
<i>Days in A/R</i>	86.6	76.9	81.0	N/A	83.6	
<i>Past due A/R</i>	\$ 3,499,000	\$ 3,309,000	\$ 3,166,000	N/A	\$ 3,988,000	
<i>Current ratio</i>	2.95	3.12	3.34	N/A	3.07	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Western Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>						
Emergency	6,110	6,351	6,008	18,469	18,620	18,400
Non-emergency	823	812	756	2,391	1,627	1,715
Total	6,933	7,163	6,764	20,860	20,247	20,115
Unit hours	17,222	17,515	16,821	51,558	51,343	
% of total system hours	52.9%	52.7%	52.5%	52.7%	53.7%	53.0%
<i>% of gross revenue by payor:</i>						
Medicare	44%	44%	44%	44%	44%	
Medicaid	14%	15%	16%	15%	16%	
Private insurance	20%	19%	19%	19%	17%	
Uninsured and other	22%	22%	21%	22%	23%	
	100%	100%	100%	100%	100%	
<i>Collection rate</i>	46.2%	52.6%	54.8%	52.3%	49.3%	51.1%
<i>Net income (loss)</i>	\$ (333,629)	\$ (338,909)	\$ (220,676)	\$ (893,214)	\$ (198,351)	\$ (1,042,363)
<i>Days in A/R</i>	86.6	76.9	81.0	N/A	83.6	
<i>Past due A/R</i>	\$ 3,499,000	\$ 3,309,000	\$ 3,166,000	N/A	\$ 3,988,000	
<i>Current ratio</i>	2.95	3.12	3.34	N/A	3.07	

Vendor Name	Vendor ID	Doc #	Doc Date	Amount	Comment
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
4 State Trailers	4 STATE TRAILER	77947	8/31/2016	\$2,950	Bike Trailers
911 Custom	911 CUSTOM	78149	10/4/2016	\$598	AMR - Misc Supplies
Aaron Fence Co.	AARON FENCE	78177	10/17/2016	\$935	Building Maintenance
Absolute Data Shredding	ADS	77844	8/16/2016	\$230	Shredding
Absolute Data Shredding	ADS	78025	9/21/2016	\$230	Shredding
Absolute Data Shredding	ADS	78179	10/17/2016	\$340	Shredding
Absolute Self Storage	ABSOLUTE SELF	78173	10/14/2016	\$84	Storage
Academy Of International Mobile Healthcare Integration	AIMHI	78026	9/21/2016	\$4,000	Membership
Adam Paluka	PALUKA, ADAM	77927	8/24/2016	\$121	Employee Expense Reimbursemer
Adam Paluka	PALUKA, ADAM	78015	9/13/2016	\$180	Employee Expense Reimbursemer
Adam Paluka	PALUKA, ADAM	78092	9/27/2016	\$230	Employee Exp Reimbursement
Adam Paluka	PALUKA, ADAM	78172	10/13/2016	\$258	Employee Exp Reimbursement
Advanced Systems Group	ADV SYST GROUP	78180	10/17/2016	\$1,480	Software Support
Airco Service Inc.	AIRCO	Z000002978	8/16/2016	\$160	Building Maintenance
Airco Service Inc.	AIRCO	Z000003006	8/31/2016	\$192	Building Maintenance
Airco Service Inc.	AIRCO	Z000003053	10/17/2016	\$236	Building Maintenance
Airgas	AIRGAS01	Z000002979	8/16/2016	\$17	MCB - Oxygen Cylinders
Airgas	AIRGAS01	Z000003019	9/21/2016	\$73	MCB - Oxygen Cylinders
AIRGAS USA LLC	1223388	78146	10/4/2016	\$3,639	AMR - Medical Supplies
AIRGAS USA LLC	1223388	78003	9/1/2016	\$5,380	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	78181	10/17/2016	\$631	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	78098	9/29/2016	\$1,138	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	77845	8/16/2016	\$1,154	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	77949	8/31/2016	\$1,231	Courier Service
Allied Towing	ALLIED TOWING	78027	9/21/2016	\$80	MCB - Towing
All-Kill Pest Control	ALLKIL01	77950	8/31/2016	\$126	Building Maintenance
All-Kill Pest Control	ALLKIL01	78099	9/29/2016	\$126	Building Maintenance
Alpha Pack	ALPHA PACK	78024	9/20/2016	\$2,640	Medical Supplies
Alpha Pack	ALPHA PACK	78134	9/29/2016	\$2,920	Medical Supplies
Alpha Pack	ALPHA PACK	77937	8/25/2016	\$3,834	Medical Supplies
Alpha Pack	ALPHA PACK	78013	9/12/2016	\$4,744	Medical Supplies
American Checked	AMERICANCHECKED	77951	8/31/2016	\$95	Employee Background Checks
American Checked	AMERICANCHECKED	77846	8/16/2016	\$136	Employee Background Checks
American Express Corporate	AMEX CORP	78087	9/21/2016	\$14,245	Emp Cards
American Express Corporate	AMEX CORP	77923	8/18/2016	\$43,476	Emp Cards

American Fire & Safety Co Inc.	AMFIRE01	78101	9/29/2016	\$369	Building Maintenance
American Waste Control	AMWSTE01	Z000002980	8/16/2016	\$468	Utilities
American Waste Control	AMWSTE01	Z000003020	9/21/2016	\$468	Utilities
American Waste Control	AMWSTE01	Z000003054	10/17/2016	\$468	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	77848	8/16/2016	\$332	Building Maintenance
Amos Electrical & Mechanical, Inc.	AMOSEL01	78029	9/21/2016	\$1,295	Building Maintenance
Amos Electrical & Mechanical, Inc.	AMOSEL01	78183	10/17/2016	\$3,210	Building Maintenance
ARMSTRONG MEDICAL INDUSTRIES INC	1004695	77994	9/1/2016	\$240	AMR - Medical Supplies
Arrow Machinery Co	ARROW MACHINERY	77953	8/31/2016	\$110	Building Services
Association of Central Ok Govn	ACOG 01	77948	8/31/2016	\$641	OKC 911 Service Agreement
Association of Central Ok Govn	ACOG 01	78178	10/17/2016	\$55,813	OKC 911 Service Agreement
AT&T	ATT 08	Z000003007	8/31/2016	\$1,539	Communications
AT&T	ATT 08	Z000003044	9/29/2016	\$3,078	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	77850	8/16/2016	\$2,705	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	78102	9/29/2016	\$5,411	Communications
AT&T Mobility	AT&T MOBILITY	Z000002981	8/16/2016	\$768	Wireless Communications
AT&T Mobility	AT&T MOBILITY	Z000003021	9/21/2016	\$768	Wireless Communications
AT&T Mobility	AT&T MOBILITY	Z000003055	10/17/2016	\$770	Wireless Communications
AT&T OneNet Services	ATT INTERNET	77954	8/31/2016	\$508	Communications
AT&T OneNet Services	ATT INTERNET	78103	9/29/2016	\$555	Communications
att	ATT 10	Z000003045	9/29/2016	\$20,186	Communications
att	ATT 10	Z000003008	8/31/2016	\$20,324	Communications
Automatic Fire Control, Inc.	AUTO FIRE CONTR	Z000003022	9/21/2016	\$143	Building Maintenance
Automatic Protection Systems	AMPRSY01	77849	8/16/2016	\$240	Building Maintenance
B. D. Eddie Enterprises	BEDDDI01	77955	8/31/2016	\$27,044	Rent
B. D. Eddie Enterprises	BEDDDI01	78104	9/29/2016	\$27,044	Rent
Bixby Chamber of Commerce	BIXCHM01	77851	8/16/2016	\$526	Fees
Bixby Public Works Authority	BIXPWA01	77852	8/16/2016	\$32	Utilities
Bixby Public Works Authority	BIXPWA01	78184	10/17/2016	\$35	Utilities
Bixby Public Works Authority	BIXPWA01	78030	9/21/2016	\$37	Utilities
Board of Regents	UNIVOK MED	77984	8/31/2016	\$29,953	MCB
Board of Regents	UNIVOK MED	78233	10/17/2016	\$29,953	MCB
BOUNDTREE MEDICAL, LLC	BNDTR	77956	8/31/2016	\$70	Medical Supplies
Brookside Business Association	BRKBUS01	78089	9/27/2016	\$25	Fees
Calvert's Plant Interiors Inc.	CALPLT01	78031	9/21/2016	\$1,134	Plant Maintenance
CastleCom	CASTLECOM	77853	8/16/2016	\$7,499	A/V Equipment
CDW Government, Inc.	CDWCMP01	78185	10/17/2016	\$2,484	Computer Supplies

CDW Government, Inc.	CDWCMP01	77854	8/16/2016	\$3,506	Computer Supplies
CDW Government, Inc.	CDWCMP01	78032	9/21/2016	\$7,205	Computer Supplies
Center Point Energy	OK ENERGY SERV	77970	8/31/2016	\$12	Utilities
Center Point Energy	OK ENERGY SERV	78118	9/29/2016	\$12	Utilities
CertaPro Painters	CERTAPRO PAINT	78105	9/29/2016	\$2,310	building maintenance
Change Healthcare	EMDEON	77862	8/16/2016	\$2,127	Medicaid Inquiry
Change Healthcare	CHANGE HEALTHCA	77957	8/31/2016	\$2,125	Pt Account
Change Healthcare	CHANGE HEALTHCA	78106	9/29/2016	\$2,125	Pt Account
Chantelle Hinds	HINDS, CHANTELL	78018	9/14/2016	\$54	Employee Travel Expenses
Chantelle Hinds	HINDS, CHANTELL	78170	10/13/2016	\$54	Employee Travel Expenses
Chantelle Hinds	HINDS, CHANTELL	77840	8/11/2016	\$63	Employee Travel Expenses
Chappell Supply & Equipment	CHPSPY01	77855	8/16/2016	\$319	Building Maintenance
Chappell Supply & Equipment	CHPSPY01	78186	10/17/2016	\$421	Building Maintenance
Cheaper T's	CHEAPER T'S	78135	10/3/2016	\$580	AMR - Misc Supplies
Cheaper T's	CHEAPER T'S	78095	9/28/2016	\$2,292	AMR - Misc Supplies
City of Oklahoma City - Utilities	CTYOKC01	78109	9/29/2016	\$561	Utilities
City of Oklahoma City - Utilities	CTYOKC01	78192	10/17/2016	\$580	Utilities
City of Oklahoma City - Utilities	CTYOKC01	77960	8/31/2016	\$661	Utilities
City of Oklahoma City - Utilities	CTYOKC01	78012	9/12/2016	\$851	Utilities
City of Tulsa Utilities	CTYTUL02	78193	10/17/2016	\$3,184	Utilities
City of Tulsa Utilities	CTYTUL02	77859	8/16/2016	\$3,440	Utilities
City of Tulsa Utilities	CTYTUL02	78036	9/21/2016	\$3,539	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	77856	8/16/2016	\$2,085	Janitorial Services
Clean Sweep Janitorial	CLEAN SWEEP JAN	78188	10/17/2016	\$2,460	Janitorial Services
Clean Sweep Janitorial	CLEAN SWEEP JAN	78033	9/21/2016	\$6,171	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003023	9/21/2016	\$517	Building Maintenance
Clifford Power Systems, Inc.	CLIFFORD01	Z000003009	8/31/2016	\$678	Building Maintenance
Clifford Power Systems, Inc.	CLIFFORD01	Z000003056	10/17/2016	\$678	Building Maintenance
Community Care	COMMUNITY CARE	77857	8/16/2016	\$49	Benefits
Community Care	COMMUNITY CARE	78034	9/21/2016	\$49	Benefits
Community Care	COMMUNITY CARE	78189	10/17/2016	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	78108	9/29/2016	\$167	Workers Comp
Compsource Oklahoma	COMPSOURCE	77959	8/31/2016	\$2,857	Workers Comp
Cook's Appliance Service	CKSAPL01	77958	8/31/2016	\$320	Building Maintenance
Cook's Appliance Service	CKSAPL01	78187	10/17/2016	\$597	Building Maintenance
Corser Group Incorporated	CRSRGR	78190	10/17/2016	\$806	Promotional Products
Corser Group Incorporated	CRSRGR	78035	9/21/2016	\$1,211	Promotional Products

Corser Group Incorporated	CRSRGR	77930	8/25/2016	\$1,250	Promotional Products
Cox	COX	Z000003046	9/29/2016	\$25,717	Internet
Cox	COX	Z000003010	8/31/2016	\$26,006	Internet
CPI Office Products	CPI OFFICE PROD	Z000003057	10/17/2016	\$8,854	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	Z000002982	8/16/2016	\$15,265	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	Z000003024	9/21/2016	\$22,125	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	77858	8/16/2016	\$296	Website
CSI Communications, LLC	CRTSPC01	78191	10/17/2016	\$593	Website
Curtis Knoles	KNOLES, CURTIS	77838	8/9/2016	\$226	MCB-Employee Reimburse
Curtis Knoles	KNOLES, CURTIS	78011	9/8/2016	\$226	MCB-Employee Reimburse
Curtis Knoles	KNOLES, CURTIS	78161	10/5/2016	\$1,151	MCB-Employee Reimburse
Darr Equipment	DARR EQUIPMENT	78150	10/4/2016	\$33	Building Maintenance
Darr Equipment	DARR EQUIPMENT	77961	8/31/2016	\$940	Building Maintenance
David Howerton	HOWERTON	78162	10/5/2016	\$65	MCB - Reimburse
David Howerton	HOWERTON	78010	9/8/2016	\$84	MCB - Reimburse
Detco	DETCO	Z000003002	8/31/2016	\$860	Fleet Maintenance
Detco	DETCO	Z000002997	8/25/2016	\$1,084	Fleet Maintenance
Didasko Marketing LLC	DIDASKO MARKET	77860	8/16/2016	\$5,800	Community Relations
Donohue Commercial Service	DONOHUE COMMERC	77861	8/16/2016	\$2,297	Building Maintenance
Donohue Commercial Service	DONOHUE COMMERC	78037	9/21/2016	\$2,366	Building Maintenance
Donohue Commercial Service	DONOHUE COMMERC	78194	10/17/2016	\$2,366	Building Maintenance
Edmond Santa Fe Band	EDMND SANTAFEBND	78097	9/28/2016	\$250	Dues
Empire Truck Rebuilders, Inc	EMPTRK01	77941	8/31/2016	\$4,243	MCB - Vehicle Maintenance
Empire Truck Rebuilders, Inc	EMPTRK01	78151	10/4/2016	\$6,037	MCB - Vehicle Maintenance
EMS TECHNOLOGY SOLUTIONS LLC	1313999	78147	10/4/2016	\$120	AMR - Medical Supplies
EMS Technology Solutions LLC	EMS TECH SOL	78196	10/17/2016	\$120	Medical Supplies
Epic Sports	EPIC SPORTS	Z000003011	8/31/2016	\$313	MEDical Supplies
Eric Robinson	ROBINSON, ERIC	77978	8/31/2016	\$165	Professional Services
Erling and Associates Inc.	ERLING01	77864	8/16/2016	\$4,166	Professional Services
Erling and Associates Inc.	ERLING01	78038	9/21/2016	\$4,166	Professional Services
Erling and Associates Inc.	ERLING01	78197	10/17/2016	\$4,166	Professional Services
Factory Direct Flagpoles & Accessories Inc	FACTORY DIRECT	77865	8/16/2016	\$264	Building Maintenance
Federal Express Corporation	FEDEXP01	78199	10/17/2016	\$32	Express Mail
Federal Express Corporation	FEDEXP01	78110	9/29/2016	\$100	Express Mail
Federal Express Corporation	FEDEXP01	77866	8/16/2016	\$122	Express Mail
FedEx Office	FEDEX KINKO'S	78198	10/17/2016	\$568	Express Mail
FLOTEC INC	FLOTEC	78039	9/21/2016	\$581	Meidical Supplies

FLOTEC INC	FLOTEC	78200	10/17/2016	\$1,797	Meidical Supplies
FMS, Inc.	FMSINC01	77962	8/31/2016	\$5,537	Collections
FMS, Inc.	FMSINC01	77867	8/16/2016	\$6,300	Collections
FORD QUALITY FLEET CARE PROGRAM	1007964	77997	9/1/2016	\$27,814	AMR - Medical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	78141	10/4/2016	\$45,230	AMR - Medical Supplies
Grainger Punchout	1001624	78138	10/4/2016	\$8,287	AMR - Medical Supplies
Grainger Punchout	1001624	77993	9/1/2016	\$9,940	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	78201	10/17/2016	\$5	Telephone Supplies
Graybar Electric Company Inc	GRYBAR01	77869	8/16/2016	\$37	Telephone Supplies
Graybar Electric Company Inc	GRYBAR01	78040	9/21/2016	\$52	Telephone Supplies
GTP Acquisition Partners LLC	GLOBAL TOWER	77963	8/31/2016	\$673	Tower Rentals
GTP Acquisition Partners LLC	GLOBAL TOWER	78111	9/29/2016	\$673	Tower Rentals
Harness Roofing Inc	HARNES ROOFING	77870	8/16/2016	\$418	Building Maintenance
Henry Schein Inc.	HENRY SCHEIN	Z000002998	8/25/2016	\$219	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003058	10/17/2016	\$285	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	78152	10/4/2016	\$438	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003025	9/21/2016	\$525	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003003	8/31/2016	\$699	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003012	8/31/2016	\$2,096	Medical Supplies
Hyatt Place OKC NW	HYATT PLACE OKC	77872	8/16/2016	\$124	Travel Reimburse
Hyatt Place OKC NW	HYATT PLACE OKC	78041	9/21/2016	\$395	Travel Reimburse
Imperial Coffee Service, Inc.	IMPCOF01	Z000002983	8/16/2016	\$470	Coffee
Imperial Coffee Service, Inc.	IMPCOF01	Z000003026	9/21/2016	\$492	Coffee
Imperial Coffee Service, Inc.	IMPCOF01	Z000003059	10/17/2016	\$554	Coffee
Industrial Truck Equipment & Wireline	INDUSTRIAL TRK	77873	8/16/2016	\$1,725	MCB
Industrial Truck Equipment & Wireline	INDUSTRIAL TRK	77931	8/25/2016	\$24,158	MCB
Insperity Expense Management	INSPERITY EXPEN	Z000002984	8/16/2016	\$280	Expense Report Software
Insperity Expense Management	INSPERITY EXPEN	Z000003013	8/31/2016	\$294	Expense Report Software
Insperity Expense Management	INSPERITY EXPEN	Z000003047	9/29/2016	\$308	Expense Report Software
Inter Lingua, Inc	INTER LINGUA	77874	8/16/2016	\$75	Translation
Iron Mountain OSDP	IRONMNTN	77964	8/31/2016	\$663	Offsite Storage
JAMA & Archives Journals	JAMA & ARCHIVE	Z000003027	9/21/2016	\$199	Dues
Jamil Rahman	RAHMAN	77839	8/10/2016	\$344	MCB - Employee Reimbursement
January Transport, Inc.	JANUARY TRNSPRT	77875	8/16/2016	\$375	Building Maintenance
Jeff Goodloe, M.D.	GOODLOE, JEFF	78167	10/11/2016	\$161	MCB - Employee Reimbursement
Jeff Goodloe, M.D.	GOODLOE, JEFF	78020	9/15/2016	\$217	MCB - Employee Reimbursement
Jeff Goodloe, M.D.	GOODLOE, JEFF	77836	8/9/2016	\$220	MCB - Employee Reimbursement

Jenks Kiwanis	JENKS KIWANIS	78094	9/27/2016	\$30	Dues
Jennifer Jones	JONESJEN	78168	10/11/2016	\$136	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	77837	8/9/2016	\$154	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	78017	9/13/2016	\$235	MCB - Employee Reimbursement
Jim Knight Design	JIM KNIGHT DESI	77876	8/16/2016	\$127	Community Relations
Johnson, Tracy L	JOHNSN01	78009	9/6/2016	\$99	Travel Reimburse
Johnson, Tracy L	JOHNSN01	77842	8/15/2016	\$184	Travel Reimburse
Johnson, Tracy L	JOHNSN01	78169	10/11/2016	\$248	Travel Reimburse
Julie Roberts	ROBERTS, JULIE	78016	9/13/2016	\$32	Employee Expense Reimbursemer
Julie Roberts	ROBERTS, JULIE	78175	10/17/2016	\$169	Employee Expense Reimbursemer
JulyInk, Inc.	JLYINK01	78202	10/17/2016	\$285	Copy/Printing
Justice Golf Car Co, Inc.	JSTGLF01	78112	9/29/2016	\$2,000	MCB - Fleet Maintenance
Kelli Bruer	BRUER	77928	8/24/2016	\$132	Employee Expense Reimbursemer
Kelli Bruer	BRUER	78021	9/15/2016	\$269	Employee Expense Reimbursemer
Kelli Bruer	BRUER	78166	10/11/2016	\$441	Employee Expense Reimbursemer
King Covers	KING COVERS	77965	8/31/2016	\$2,750	AMR - Misc
King Covers	KING COVERS	78153	10/4/2016	\$4,200	AMR - Misc
KTUL Television Inc.	KTULTV01	78042	9/21/2016	\$805	Tower Rental
KTUL Television Inc.	KTULTV01	78203	10/17/2016	\$805	Tower Rental
KTUL Television Inc.	KTULTV01	77877	8/16/2016	\$3,220	Tower Rental
Laerdal Medical Punchout	1006286	78139	10/4/2016	\$153	AMR - Medical Supplies
Laerdal Medical Punchout	1006286	77995	9/1/2016	\$1,460	AMR - Medical Supplies
Lambrusco's	LMBRSC01	78115	9/29/2016	\$211	Lunch Meeting
LandCare	LANDCARE	78204	10/17/2016	\$1,225	Building Maintenance
LandCare	LANDCARE	77966	8/31/2016	\$2,008	Building Maintenance
LandCare	LANDCARE	78113	9/29/2016	\$2,008	Building Maintenance
LandCare	TRGRLN01	Z000002985	8/16/2016	\$2,008	Lawn Maintenance
Lands' End Business Outfitters	LNDEND01	77879	8/16/2016	\$65	Uniforms
Lands' End Business Outfitters	LNDEND01	78207	10/17/2016	\$299	Uniforms
Lands' End Business Outfitters	LNDEND01	77932	8/25/2016	\$382	Uniforms
Lands' End Business Outfitters	LNDEND01	78045	9/21/2016	\$455	Uniforms
Landscape Partners	LANDSCAPE PARTN	78043	9/21/2016	\$398	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	78114	9/29/2016	\$398	Building Maintenance
Landscape Partners	WESTERN LAWNS	Z000003014	8/31/2016	\$306	Lawn Maintenance
Landscape Partners	WESTERN LAWNS	Z000002986	8/16/2016	\$398	Lawn Maintenance
Language Line Service	LNGLNE01	77967	8/31/2016	\$610	Patient Support Services
Language Line Service	LNGLNE01	78046	9/21/2016	\$689	Patient Support Services

Leonard Consulting Group	LEONARD CONSULT	78163	10/5/2016	\$15,778	Professional Services
LexisNexis Risk Data Management Inc	LEXISNEXIS	78044	9/21/2016	\$234	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	78205	10/17/2016	\$1,760	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	77878	8/16/2016	\$3,665	Patient Service
Littlefield	LITTLEFIELD	78206	10/17/2016	\$32,009	Community Relations
Locke Lord LLP	LOCKE LORD LLP	77968	8/31/2016	\$7,342	Professional Services
Locke Lord LLP	LOCKE LORD LLP	77880	8/16/2016	\$12,487	Professional Services
Locke Lord LLP	LOCKE LORD LLP	78208	10/17/2016	\$57,608	Professional Services
Lynxsystems, LLC	LYNXSYSTEMS	77881	8/16/2016	\$199	Computer Supplies
Lynxsystems, LLC	LYNXSYSTEMS	78047	9/21/2016	\$900	Computer Supplies
Managed Outsource Solutions	MNG OUTSRC SOL	78050	9/21/2016	\$330	Transcription Services
Marian Nolen	NOLEN, MARIAN	78006	9/1/2016	\$188	Employee Reimbursement
McKesson Medical Punchout	1150574	78145	10/4/2016	\$88,721	AMR - Medical Supplies
McKesson Medical Punchout	1150574	78002	9/1/2016	\$209,138	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	78148	10/4/2016	\$9,407	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	78005	9/1/2016	\$20,795	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	78007	9/1/2016	\$99	Internet Reimburse
Melanie Key	KEY, MELANIE	78096	9/28/2016	\$99	Internet Reimburse
Metro Monitor	METRO MONITOR	77882	8/16/2016	\$165	Media Monitoring
Metro Monitor	METRO MONITOR	78048	9/21/2016	\$165	Media Monitoring
Metro Monitor	METRO MONITOR	78209	10/17/2016	\$165	Media Monitoring
Metro Sign Corporation	METRO SIGN	78116	9/29/2016	\$737	Building Maintenance
Metroplex Electric	METROPLEX	Z000002987	8/16/2016	\$4,470	Building Maintenance
Metroplex Electric	METROPLEX	Z000003028	9/21/2016	\$5,766	Building Maintenance
Metroplex Electric	METROPLEX	Z000003060	10/17/2016	\$7,741	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	77883	8/16/2016	\$4,880	Rental Space
Midcon Recovery Solutions	MIDCON RECOVERY	78049	9/21/2016	\$4,880	Rental Space
Midcon Recovery Solutions	MIDCON RECOVERY	78210	10/17/2016	\$4,880	Rental Space
Midwest Decorating Co., Inc.	MWDECC01	77925	8/24/2016	\$1,599	Tulsa State Fair
Mobile Health Resources	EMS SURVERYTEAM	77863	8/16/2016	\$1,476	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	78195	10/17/2016	\$2,220	Community Relations
Motorola, Inc.	MOTRLA01	Z000003061	10/17/2016	\$3,237	Maintenance Communications
Motorola, Inc.	MOTRLA01	Z000002988	8/16/2016	\$8,669	Maintenance Communications
Motorola, Inc.	MOTRLA01	Z000003029	9/21/2016	\$10,645	Maintenance Communications
MTM Recognition	MDWTRY01	Z000003030	9/21/2016	\$10	AMR - Unifom
MTM Recognition	MDWTRY01	Z000002989	8/16/2016	\$181	AMR - Unifom
MTM Recognition	MDWTRY01	Z000003004	8/31/2016	\$205	AMR - Unifom

MyHealth Access Network	MY HEALTH ACCES	77884	8/16/2016	\$3,083	Patient Services
MyHealth Access Network	MY HEALTH ACCES	78051	9/21/2016	\$3,083	Patient Services
MyHealth Access Network	MY HEALTH ACCES	78211	10/17/2016	\$3,083	Patient Services
Net Solutions	NETSOLO1	77885	8/16/2016	\$6,000	Network Support
Net Solutions	NETSOLO1	78052	9/21/2016	\$6,000	Network Support
Net Solutions	NETSOLO1	78212	10/17/2016	\$6,000	Network Support
Oakridge Builders	OAKRIDGE BUILD	78053	9/21/2016	\$11,837	Construction
Office Butler	OFFBTL01	77886	8/16/2016	\$4,000	Janitorial
Office Depot Punchout	1006929	78140	10/4/2016	\$1,488	AMR - Medical Supplies
Office Depot Punchout	1006929	77996	9/1/2016	\$2,826	AMR - Medical Supplies
OG&E	OGE 01	78213	10/17/2016	\$3,976	Utilities
OG&E	OGE 01	78117	9/29/2016	\$7,264	Utilities
OG&E	OGE 01	77969	8/31/2016	\$7,295	Utilities
Ok Natural Gas	ONG 05	78054	9/21/2016	\$145	Utilities
Ok Natural Gas	ONG 05	78215	10/17/2016	\$147	Utilities
Ok Natural Gas	ONG 05	77887	8/16/2016	\$190	Utilities
Ok Natural Gas	ONG 05	77971	8/31/2016	\$223	Utilities
Ok Natural Gas	ONG 05	78119	9/29/2016	\$223	Utilities
Oklahoma Police Supply	OK POLICESUPPLY	78214	10/17/2016	\$36	MCB - Uniforms
Oklahoma Police Supply	OK POLICESUPPLY	77943	8/31/2016	\$667	MCB - Uniforms
Oklahoma Police Supply	OK POLICESUPPLY	78154	10/4/2016	\$1,993	MCB - Uniforms
Orkin Exterminating Company	ORKIN 01	Z000003031	9/21/2016	\$221	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003049	9/29/2016	\$221	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000002999	8/25/2016	\$245	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000002990	8/16/2016	\$317	Building Maintenance
OTE International Holdings	OTE INTER HOLD	78216	10/17/2016	\$1,445	MCB - Ambulance Maintenance
OTE International Holdings	OTE INTER HOLD	77888	8/16/2016	\$3,040	MCB - Ambulance Maintenance
Overhead Door of Okc	OVRHDR02	77972	8/31/2016	\$115	Building
Overhead Door of Okc	OVRHDR02	77889	8/16/2016	\$373	Building
Owens Waste Management	OWENS TRASH SVC	77973	8/31/2016	\$18	Utilities
Owens Waste Management	OWENS TRASH SVC	78055	9/21/2016	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	78143	10/4/2016	\$9,430	AMR - Medical Supplies
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	77999	9/1/2016	\$36,376	AMR - Medical Supplies
Packco Inc	PACKCO INC	77944	8/31/2016	\$553	AMR - Misc Supplies
Packco Inc	PACKCO INC	78155	10/4/2016	\$923	AMR - Misc Supplies
Packco Inc	PACKCO INC	77933	8/25/2016	\$1,846	AMR - Misc Supplies
Page Storage & van Lines, Inc	PAGE STORAGE	78120	9/29/2016	\$50	Storage

Page Storage & van Lines, Inc	PAGE STORAGE	77974	8/31/2016	\$670	Storage
Page Storage & van Lines, Inc	PAGE STORAGE	77890	8/16/2016	\$682	Storage
Paul McKee	PAUL MCKEE	78121	9/29/2016	\$225	building maintenance
Paul McKee	PAUL MCKEE	77891	8/16/2016	\$300	building maintenance
PC Connection	PC CONNECTION	77892	8/16/2016	\$753	Computer Supplies
PC Connection	PC CONNECTION	78122	9/29/2016	\$2,942	Computer Supplies
PC Connection	PC CONNECTION	78218	10/17/2016	\$5,696	Computer Supplies
PC Connection	PC CONNECTION	78056	9/21/2016	\$7,200	Computer Supplies
PC Mall Gov	PCMG	Z000002991	8/16/2016	\$490	Computer Supplies
PC Mall Gov	PCMG	Z000003032	9/21/2016	\$3,800	Computer Supplies
PCM PUNCHOUT	1269383	78004	9/1/2016	\$3,552	AMR - Medical Supplies
PCS Mobile	PCS MOBILE	78219	10/17/2016	\$2,785	Communications
Petty Cash	PETTYC01	78133	9/29/2016	\$101	Petty Cash Reimburse
Petty Cash	PETTYC01	77841	8/15/2016	\$145	Petty Cash Reimburse
Petty Cash	PETTYC01	77939	8/31/2016	\$159	Petty Cash Reimburse
Petty Cash	PETTYC01	78176	10/17/2016	\$175	Petty Cash Reimburse
Petty Cash	PETTYC01	78019	9/15/2016	\$234	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	78144	10/4/2016	\$34,643	AMR - Medical Supplies
PHYSIO CONTROL INC	1055366	78001	9/1/2016	\$82,131	AMR - Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003033	9/21/2016	\$8,749	Medical Supplies
Pitney Bowes	PITBOW03	77894	8/16/2016	\$588	Postage
Pitney Bowes	PITBOW03	78059	9/21/2016	\$3,705	Postage
Pitney Bowes	PITBOW01	78057	9/21/2016	\$146	Postage
Pitney Bowes	PITBOW01	77893	8/16/2016	\$162	Postage
Pitney Bowes Purchase Power	PITBOW02	78058	9/21/2016	\$5,000	Postage
Pitney Bowes Purchase Power	PITBOW02	78220	10/17/2016	\$9,821	Postage
Priority Dispatch	PRYDSP01	Z000002992	8/16/2016	\$14,460	Training Supplies
Privacy Tint	PRIVACY TINT	77895	8/16/2016	\$150	AMR - Misc Supplies
Prova Systems	PROVA	77896	8/16/2016	\$6,384	Computer Supplies
PRSA, Tulsa Chapter	PRSA 01	78164	10/6/2016	\$25	Dues
PRSA, Tulsa Chapter	PRSA 01	78245	10/20/2016	\$105	Dues
Public Service Co of Oklahoma	PSO 01	78221	10/17/2016	\$6,335	Utilities
Public Service Co of Oklahoma	PSO 01	77897	8/16/2016	\$6,810	Utilities
Public Service Co of Oklahoma	PSO 01	78060	9/21/2016	\$6,927	Utilities
Puckett, Ruth	PUCKET01	77975	8/31/2016	\$5,416	Rent
Puckett, Ruth	PUCKET01	78123	9/29/2016	\$5,416	Rent
QuikPrint	QUIKPRINT	78222	10/17/2016	\$786	Copy/Printing

Ranette Lauinger	JONES, RANETTE	78174	10/17/2016	\$69	Employee Reimbursement
Ranette Lauinger	JONES, RANETTE	78090	9/27/2016	\$139	Employee Reimbursement
Remnant Carpet Co	REMNANT CARPET	78223	10/17/2016	\$2,130	building maintenance
Republic Services	REPUBLIC SERVIC	78061	9/21/2016	\$2,166	Utilities
Republic Services	REPUBLIC SERVIC	78224	10/17/2016	\$2,168	Utilities
Republic Services	REPUBLIC SERVIC	77898	8/16/2016	\$2,170	Utilities
Resource One Administrators	RESOURCE ONE	77899	8/16/2016	\$231	FSA Admin Fee
Resource One Administrators	RESOURCE ONE	77976	8/31/2016	\$231	FSA Admin Fee
Revenue Management Solutions	RMS	77977	8/31/2016	\$1,959	Patient Account Services
Rich & Cartmill	RICH	77900	8/16/2016	\$140,424	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	77901	8/16/2016	\$39,981	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	78062	9/21/2016	\$67,863	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003005	8/31/2016	\$18	building maintenance
Roxanne Hurry	HURRY, ROXANNE	78088	9/22/2016	\$99	Employee Reimbursement
RSM US LLP	RSM US LLP	78225	10/17/2016	\$12,500	Audit
RSM US LLP	RSM US LLP	78063	9/21/2016	\$30,000	Audit
Safari Micro	SAFARI MICRO	78064	9/21/2016	\$863	Computer Supplies
Safari Micro	SAFARI MICRO	77902	8/16/2016	\$2,724	Computer Supplies
Safari Micro	SAFARI MICRO	78226	10/17/2016	\$12,568	
San Antonio Equipment	SANANTONIO EQUI	77979	8/31/2016	\$447	Ambulance Maintenance
SandSprings Area Chamber of Commerce	SANDSPRINGS CC	78244	10/20/2016	\$15	Dues
SAP America	SAP AMERICA	78065	9/21/2016	\$18,260	Software Maintenance
SBS Group	SBS GROUP	Z000003034	9/21/2016	\$92	Software Support
SBS Group	SBS GROUP	Z000003050	9/29/2016	\$2,040	Software Support
Schnake Turnbo and Assoc. Inc.	SCHNAK01	77903	8/16/2016	\$3,740	Community Relations
Schnake Turnbo and Assoc. Inc.	SCHNAK01	78066	9/21/2016	\$5,850	Community Relations
Scott Rice Company	SCOTTR01	Z000003015	8/31/2016	\$15	Office Furniture
Scott Rice Company	SCOTTR01	Z000003035	9/21/2016	\$146	Office Furniture
Scott's Printing & Copying	SCOTTS01	78156	10/4/2016	\$591	Printing
Scott's Printing & Copying	SCOTTS01	Z000003000	8/25/2016	\$1,513	Printing
Sherrie Snow	SNOW	77926	8/24/2016	\$99	Internet Reimburse
Sherrie Snow	SNOW	78091	9/27/2016	\$99	Internet Reimburse
SHI Freeform	1010172	78000	9/1/2016	\$2,467	AMR - Medical Supplies
Sierra Wireless	SIERRA WIRELESS	78067	9/21/2016	\$795	Support
Sierra Wireless	SIERRA WIRELESS	77904	8/16/2016	\$27,952	Support
Solutions Group	SOLUTIONS GROUP	77905	8/16/2016	\$25,862	Collections
Spartan Signs	SPARTAN SIGNS	78227	10/17/2016	\$585	Ambulance Maintenance

Spartan Signs	SPARTAN SIGNS	78068	9/21/2016	\$1,295	Ambulance Maintenance
Special Ops	SPECIAL OPS	78069	9/21/2016	\$51	MCB - Uniforms
Special Ops	SPECIAL OPS	77934	8/25/2016	\$494	MCB - Uniforms
Special Ops	SPECIAL OPS	77906	8/16/2016	\$576	MCB - Uniforms
Special Ops	SPECIAL OPS	77945	8/31/2016	\$1,422	MCB - Uniforms
Special Ops	SPECIAL OPS	78157	10/4/2016	\$2,529	MCB - Uniforms
Stanley Security	STANLEY SECURIT	78070	9/21/2016	\$545	Building Maintenance
Stanley Security	STANLEY SECURIT	77980	8/31/2016	\$2,993	Building Maintenance
Stanley Security	HSM ELECTRONIC	77871	8/16/2016	\$3,513	Building Maintenance
Stanley Security	STANLEY SECURIT	77907	8/16/2016	\$19,240	Building Maintenance
Stanley Security	STANLEY SECURIT	78228	10/17/2016	\$29,726	Building Maintenance
Stericycle, Inc.	STRCYL01	78229	10/17/2016	\$3,139	Medical Disposal
Stericycle, Inc.	STRCYL01	Z000003036	9/21/2016	\$4,809	Medical Disposal
Stericycle, Inc.	STRCYL01	Z000003016	8/31/2016	\$4,811	Medical Disposal
Steves Wholesale Distributors Inc	STEVES WHOLESAL	78158	10/4/2016	\$54	MCB - Misc Supplies
Stolz Telecom LLC	STOLZ TELECOM	77908	8/16/2016	\$90	MCB - Misc Supplies
Stolz Telecom LLC	STOLZ TELECOM	78071	9/21/2016	\$9,817	MCB - Misc Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003017	8/31/2016	\$999	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003051	9/29/2016	\$1,090	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000002993	8/16/2016	\$1,952	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003037	9/21/2016	\$1,978	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003062	10/17/2016	\$2,079	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003038	9/21/2016	\$8	Computer Supplies
Synergy DataCom	SYNRGY01	Z000003052	9/29/2016	\$56	Computer Supplies
Synergy DataCom	SYNRGY01	Z000003063	10/17/2016	\$60	Computer Supplies
Synergy DataCom	SYNRGY01	Z000003018	8/31/2016	\$147	Computer Supplies
Technical Programming Services, Inc.	TCHPRG01	77981	8/31/2016	\$516	Community Relations
Technical Programming Services, Inc.	TCHPRG01	77909	8/16/2016	\$7,517	Community Relations
Technical Programming Services, Inc.	TCHPRG01	78072	9/21/2016	\$19,509	Community Relations
The University of OK Health Sciences Center	UNIVOK01	77985	8/31/2016	\$55	Dues
The University of OK Health Sciences Center	UNIVOK01	78234	10/17/2016	\$57	Dues
The University of OK Health Sciences Center	UNIVOK01	78078	9/21/2016	\$6,847	Dues
The University of OK Health Sciences Center	UNIVOK01	77914	8/16/2016	\$20,055	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	77982	8/31/2016	\$1,154	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	78073	9/21/2016	\$4,181	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	77910	8/16/2016	\$4,594	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	78230	10/17/2016	\$14,805	Medical Supplies

Timmons Oil Company	TIMMONS OIL CO	78124	9/29/2016	\$92	Ambulance Maintenance
Timmons Oil Company	TIMMONS OIL CO	78159	10/4/2016	\$4,562	Ambulance Maintenance
Timmons Oil Company	TIMMONS OIL CO	77946	8/31/2016	\$6,259	Ambulance Maintenance
Timmons Oil Company	TIMMONS OIL CO	77935	8/25/2016	\$16,360	Ambulance Maintenance
Torrence, Kent	TRRNK 01	77922	8/17/2016	\$200	Employee Reimbursement
Total Radio, Inc.	TOTRAD01	Z000003064	10/17/2016	\$95	Communications
Total Radio, Inc.	TOTRAD01	Z000003039	9/21/2016	\$897	Communications
Total Radio, Inc.	TOTRAD01	Z000002994	8/16/2016	\$8,455	Communications
Trilink Restoration Services LLC	TRILINK	78125	9/29/2016	\$2,500	Building Maintenance
TriTech	TRITECH	78075	9/21/2016	\$4,950	Software Maintenance
TriTech	TRITECH	77911	8/16/2016	\$126,312	Software Maintenance
TriZetto	GATWEDI	77868	8/16/2016	\$525	Patient Support Services
Trizetto	TRIZETTO	78126	9/29/2016	\$525	Patient Support Services
True Digital Security	TRUE DIGITAL	77912	8/16/2016	\$2,585	Network Security
True Digital Security	TRUE DIGITAL	78076	9/21/2016	\$2,585	Network Security
True Digital Security	TRUE DIGITAL	78231	10/17/2016	\$2,585	Network Security
Tulsa County Clerk	TULCLK01	77835	8/9/2016	\$51	Liens
Tulsa County Clerk	TULCLK01	78093	9/27/2016	\$85	Liens
Tulsa County Clerk	TULCLK01	78008	9/6/2016	\$187	Liens
Tulsa County Clerk	TULCLK01	78165	10/11/2016	\$204	Liens
Tulsa County Clerk	TULCLK01	78243	10/18/2016	\$221	Liens
Tulsa County Clerk	TULCLK01	78023	9/20/2016	\$238	Liens
Tulsa County Clerk	TULCLK01	77938	8/30/2016	\$255	Liens
Tulsa County Clerk	TULCLK01	78136	10/4/2016	\$255	Liens
Tulsa County Clerk	TULCLK01	78014	9/13/2016	\$272	Liens
Tulsa County Clerk	TULCLK01	77924	8/23/2016	\$323	Liens
Tulsa County Clerk	TULCLK01	77843	8/16/2016	\$391	Liens
Tulsa Overhead Door, LLC	OVRHDR01	Z000003065	10/17/2016	\$135	Building Maintenance
Tulsa Overhead Door, LLC	OVRHDR01	Z000003040	9/21/2016	\$383	Building Maintenance
U.S. Cellular	US CELLULAR	78127	9/29/2016	\$369	Tower Rental
U.S. Cellular	US CELLULAR	77986	8/31/2016	\$386	Tower Rental
United Ford	UNITED FORD	Z000003001	8/25/2016	\$2,901	Ambulance Maintenance
United Ford	UNITED FORD	Z000003041	9/21/2016	\$24,767	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	77983	8/31/2016	\$1,281	Building Maintenance
United Mechanical	UNITED MECHANIC	77913	8/16/2016	\$1,969	Building Maintenance
United Mechanical	UNITED MECHANIC	78077	9/21/2016	\$2,082	Building Maintenance
United Mechanical	UNITED MECHANIC	78232	10/17/2016	\$3,318	Building Maintenance

United States Postal Service	USPS 01	78235	10/17/2016	\$885	Postage
University Of Oklahoma Health Science Center Dept Of Pediatrics	OU DEPT OF PEDS	78217	10/17/2016	\$6,666	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	77915	8/16/2016	\$13,303	Wireless Communications
Verizon Wireless	VERIZON WIRELSS	78079	9/21/2016	\$13,362	Wireless Communications
Verizon Wireless	VERIZON WIRELSS	78236	10/17/2016	\$14,898	Wireless Communications
VF IMAGEWEAR Punchout	1000132	78137	10/4/2016	\$6,959	AMR - Medical Supplies
VF IMAGEWEAR Punchout	1000132	77992	9/1/2016	\$9,542	AMR - Medical Supplies
Vicki Lacy	LACY	78160	10/5/2016	\$582	Employee Reimbursement
Voice Products, Inc.	VCPRDT01	77987	8/31/2016	\$39,194	Software Upgrade
Weather Affirmation, L.L.C.	WTHAFM01	77920	8/16/2016	\$350	Weather Notification
Weather Affirmation, L.L.C.	WTHAFM01	78084	9/21/2016	\$350	Weather Notification
Weather Affirmation, L.L.C.	WTHAFM01	78241	10/17/2016	\$350	Weather Notification
Wegener Human Resource Grp	WGNHMN01	78237	10/17/2016	\$531	Temporary Employee
Wegener Human Resource Grp	WGNHMN01	78081	9/21/2016	\$796	Temporary Employee
Wegener Human Resource Grp	WGNHMN01	78128	9/29/2016	\$855	Temporary Employee
Wegener Human Resource Grp	WGNHMN01	77988	8/31/2016	\$1,041	Temporary Employee
Wegener Human Resource Grp	WGNHMN01	77916	8/16/2016	\$2,833	Temporary Employee
West	WEST	78080	9/21/2016	\$125,000	CAD
Windstream	WINDSTREAM	78238	10/17/2016	\$69	Communications
Windstream	WINDSTREAM	78129	9/29/2016	\$119	Communications
Windstream	WINDSTREAM	77989	8/31/2016	\$12,428	Communications
Windstream	WINDSTREAM	77917	8/16/2016	\$14,563	Communications
Works & Lentz, Inc.	WKSLNZ01	78239	10/17/2016	\$2,072	Collections
Works & Lentz, Inc.	WKSLNZ01	78082	9/21/2016	\$3,814	Collections
Works & Lentz, Inc.	WKSLNZ01	77918	8/16/2016	\$4,338	Collections
Works & Lentz, Inc.	WKSLNZ02	78240	10/17/2016	\$4,533	Collections
Works & Lentz, Inc.	WKSLNZ02	78083	9/21/2016	\$5,434	Collections
Works & Lentz, Inc.	WKSLNZ02	77919	8/16/2016	\$7,463	Collections
Xtivia	XTIVIA	Z000002995	8/16/2016	\$4,429	Maintenance SQL
Xtivia	XTIVIA	Z000003042	9/21/2016	\$4,429	Maintenance SQL
Xtivia	XTIVIA	Z000003066	10/17/2016	\$4,429	Maintenance SQL
Yale 31	YALE 31	77990	8/31/2016	\$550	Rent
Yale 31	YALE 31	78131	9/29/2016	\$550	Rent
Yellow Pages	YP	77991	8/31/2016	\$490	Advertising
Yellow Pages	YP	78132	9/29/2016	\$493	Advertising
Zirmed	ZIRMED	78085	9/21/2016	\$11,799	Patient Billing
Zirmed	ZIRMED	77921	8/16/2016	\$13,928	Patient Billing

Zirned	ZIRMED	78242	10/17/2016	\$14,627	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000002996	8/16/2016	\$14,368	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000003067	10/17/2016	\$14,368	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000003043	9/21/2016	\$41,413	Patient Support Services
ZOLL MEDICAL CORP	1008451	77998	9/1/2016	\$117	AMR - Medical Supplies
ZOLL MEDICAL CORP	1008451	78142	10/4/2016	\$351	AMR - Medical Supplies