

MEMORANDUM

Date: April 27, 2016

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – March 2016**

Attached you will find financial statements for March 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net income of \$226 thousand compared to a budgeted loss of \$240 thousand, and the Western Division had a net loss of \$1,978 thousand compared to a budgeted net loss of \$3,059 thousand.

There is no net interdivisional payable/receivable as of 3/31/16.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at March 31, 2016, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for March and February services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$2,118 thousand (3.3%) and Western is less than budget by \$639 thousand (.8%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2016. The Eastern Division had 1,422 more emergency transports than budgeted (3.2%); non-emergency transports were 79 less than budget (1.2%). The Western Division emergency transports were less than budget by 665 (1.2%) and non-emergencies were 413 more than budget (8.3%).

The year-to-date collection rate is 51% for the Eastern Division compared to a budget of 51% and an actual for fiscal 2015 of 53%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 49% and an actual for fiscal 2015 of 53%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2016

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$15,115,100.00	\$14,717,781.00	2.70%	\$131,014,000.00	\$130,086,194.00	0.71%
Non-emergency base rate	592,512.74	484,041.00	22.41%	4,926,448.98	4,278,299.00	15.15%
Mileage	1,015,032.00	990,855.00	2.44%	8,530,488.00	8,757,880.00	-2.60%
Special events	42,200.00	29,166.67	44.69%	278,819.00	262,500.03	6.22%
Subscription membership	23,549.88	13,000.00	81.15%	167,797.63	117,000.00	43.42%
Other revenue	389,274.13	395,833.33	-1.66%	3,436,541.51	3,562,499.97	-3.54%
	<u>17,177,668.75</u>	<u>16,630,677.00</u>	<u>3.29%</u>	<u>148,354,095.12</u>	<u>147,064,373.00</u>	<u>0.88%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,858,791.04	11,390,833.33	-4.11%	102,293,415.42	102,517,499.97	0.22%
Collection fees and expenses	58,667.08	69,166.66	15.18%	662,561.91	622,499.94	-6.44%
	<u>11,917,458.12</u>	<u>11,459,999.99</u>	<u>-3.99%</u>	<u>102,955,977.33</u>	<u>103,139,999.91</u>	<u>0.18%</u>
Net patient service revenue	<u>5,260,210.63</u>	<u>5,170,677.01</u>	<u>1.73%</u>	<u>45,398,117.79</u>	<u>43,924,373.09</u>	<u>3.36%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,252,432.36	4,190,124.00	-1.49%	36,186,962.13	36,110,943.00	-0.21%
Employee compensation & benefits	337,867.53	340,956.57	0.91%	3,014,429.14	3,068,609.13	1.77%
Medical supplies	13,485.19	39,916.66	66.22%	261,965.08	359,249.94	27.08%
Building rent, utilities and maintenance	91,065.80	89,800.02	-1.41%	804,593.43	808,200.18	0.45%
Equipment maintenance	141,026.43	132,250.00	-6.64%	1,165,029.96	1,190,250.00	2.12%
TotalCare campaign	1,925.91	5,416.67	64.44%	25,862.83	48,750.03	46.95%
Quality assurance fees	71,447.33	71,500.00	0.07%	643,025.97	643,500.00	0.07%
Telephone	68,929.16	68,166.66	-1.12%	578,145.24	613,499.94	5.76%
Professional services	76,331.61	30,666.67	-148.91%	348,228.79	276,000.03	-26.17%
Miscellaneous supplies	74,795.76	33,083.34	-126.08%	420,900.40	297,750.06	-41.36%
Postage and courier service	10,718.03	5,250.00	-104.15%	50,191.57	47,250.00	-6.23%
Equipment lease	5,534.97	3,250.00	-70.31%	27,840.17	29,250.00	4.82%
Other fees and expenses	47,340.27	55,333.35	14.45%	488,316.88	498,000.15	1.94%
Community relations	21,647.53	23,333.33	7.22%	195,035.65	209,999.97	7.13%
Office supplies	2,006.63	4,083.32	50.86%	31,980.60	36,749.88	12.98%
Insurance	15,035.62	16,438.75	8.54%	132,016.48	147,948.75	10.77%
Travel, meals, and training	9,655.30	5,316.67	-81.60%	25,806.62	47,850.03	46.07%
	<u>5,241,245.43</u>	<u>5,114,886.01</u>	<u>-2.47%</u>	<u>44,400,330.94</u>	<u>44,433,801.09</u>	<u>0.08%</u>
Operating inc. (loss) before depr.	<u>18,965.20</u>	<u>55,791.00</u>	<u>-66.01%</u>	<u>997,786.85</u>	<u>(509,428.00)</u>	<u>295.86%</u>
Depreciation	<u>308,333.33</u>	<u>308,333.33</u>	<u>0.00%</u>	<u>2,774,999.97</u>	<u>2,774,999.97</u>	<u>0.00%</u>
Operating income (loss)	<u>(289,368.13)</u>	<u>(252,542.33)</u>	<u>-14.58%</u>	<u>(1,777,213.12)</u>	<u>(3,284,427.97)</u>	<u>45.89%</u>
Nonoperating expense:						
Interest expense		2,083.33	100.00%	245.28	18,749.97	98.69%

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2016

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$18,749.97	98.69%
Nonoperating income - interest income	498.15	416.67	19.56%	26,340.70	3,750.03	602.41%
Net income (loss)	<u>(288,869.98)</u>	<u>(254,208.99)</u>	<u>-13.63%</u>	<u>(1,751,117.70)</u>	<u>(3,299,427.91)</u>	<u>46.93%</u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2016

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,038,200.00	\$6,624,658.00	6.24%	\$60,456,500.00	\$58,553,428.00	3.25%
Non-emergency base rate	276,885.00	263,712.00	5.00%	2,492,544.94	2,330,874.00	6.94%
Mileage	441,756.00	428,972.00	2.98%	3,819,213.00	3,791,559.00	0.73%
Special events	24,625.00	16,666.67	47.75%	155,262.50	150,000.03	3.51%
Subscription membership	10,411.97	6,333.33	64.40%	78,065.79	56,999.97	36.96%
Other revenue	378,813.41	395,833.33	-4.30%	3,372,488.78	3,562,499.97	-5.33%
	<u>8,170,691.38</u>	<u>7,736,175.33</u>	<u>5.62%</u>	<u>70,374,075.01</u>	<u>68,445,360.97</u>	<u>2.82%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,565,263.51	5,154,000.00	-7.98%	47,569,525.30	46,386,000.00	-2.55%
Collection fees and expenses	23,779.70	29,333.33	18.93%	291,548.52	263,999.97	-10.44%
	<u>5,589,043.21</u>	<u>5,183,333.33</u>	<u>-7.83%</u>	<u>47,861,073.82</u>	<u>46,649,999.97</u>	<u>-2.60%</u>
Net patient service revenue	<u>2,581,648.17</u>	<u>2,552,842.00</u>	<u>1.13%</u>	<u>22,513,001.19</u>	<u>21,795,361.00</u>	<u>3.29%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,941,552.07	1,918,184.00	-1.22%	16,914,023.64	16,567,611.00	-2.09%
Employee compensation & benefits	156,451.39	160,244.16	2.37%	1,418,099.77	1,442,197.44	1.67%
Medical supplies	5,686.66	17,333.33	67.19%	84,479.82	155,999.97	45.85%
Building rent, utilities and maintenance	25,414.87	25,716.67	1.17%	230,018.58	231,450.03	0.62%
Equipment maintenance	67,008.53	62,250.00	-7.64%	550,305.95	560,250.00	1.77%
TotalCare campaign	886.42	4,166.67	78.73%	16,507.42	37,500.03	55.98%
Quality assurance fees	33,580.25	34,500.00	2.67%	302,222.25	310,500.00	2.67%
Telephone	32,164.77	28,791.66	-11.72%	262,324.89	259,124.94	-1.23%
Professional services	36,243.23	14,333.34	-152.86%	162,125.08	129,000.06	-25.68%
Miscellaneous supplies	29,377.68	16,000.01	-83.61%	200,144.45	144,000.09	-38.99%
Postage and courier service	4,648.71	2,416.67	-92.36%	23,072.84	21,750.03	-6.08%
Equipment lease	3,601.75	2,500.00	-44.07%	20,982.94	22,500.00	6.74%
Other fees and expenses	25,352.47	27,000.01	6.10%	250,079.24	243,000.09	-2.91%
Community relations	16,025.49	14,750.00	-8.65%	124,498.51	132,750.00	6.22%
Office supplies	689.72	1,916.66	64.01%	14,540.44	17,249.94	15.71%
Insurance	6,718.89	7,916.67	15.13%	62,224.86	71,250.03	12.67%
Travel, meals, and training	5,167.88	2,441.67	-111.65%	12,317.51	21,975.03	43.95%
	<u>2,390,570.78</u>	<u>2,340,461.52</u>	<u>-2.14%</u>	<u>20,647,968.19</u>	<u>20,368,108.68</u>	<u>-1.37%</u>
Operating inc. (loss) before depr.	191,077.39	212,380.48	-10.03%	1,865,033.00	1,427,252.32	30.67%
Depreciation	<u>183,333.33</u>	<u>183,333.33</u>	<u>0.00%</u>	<u>1,649,999.97</u>	<u>1,649,999.97</u>	<u>0.00%</u>
Operating income (loss)	<u>7,744.06</u>	<u>29,047.15</u>	<u>-73.34%</u>	<u>215,033.03</u>	<u>(222,747.65)</u>	<u>196.54%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>18,749.97</u>	<u>98.69%</u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2016

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$18,749.97	98.69%
Nonoperating income - interest income	180.76	166.67	8.45%	11,381.82	1,500.03	658.77%
Net income (loss)	<u>7,924.82</u>	<u>27,130.49</u>	<u>70.79%</u>	<u>226,169.57</u>	<u>(239,997.59)</u>	<u>194.24%</u>

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2016

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$8,076,900.00	\$8,093,123.00	-0.20%	\$70,557,500.00	\$71,532,766.00	-1.36%
Non-emergency base rate	315,627.74	220,329.00	43.25%	2,433,904.04	1,947,425.00	24.98%
Mileage	573,276.00	561,883.00	2.03%	4,711,275.00	4,966,321.00	-5.14%
Special events	17,575.00	12,500.00	40.60%	123,556.50	112,500.00	9.83%
Subscription membership	13,137.91	6,666.67	97.07%	89,731.84	60,000.03	49.55%
Other revenue	10,460.72		0.00%	64,052.73		0.00%
	<u>9,006,977.37</u>	<u>8,894,501.67</u>	<u>1.26%</u>	<u>77,980,020.11</u>	<u>78,619,012.03</u>	<u>-0.81%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,293,527.53	6,236,833.33	-0.91%	54,723,890.12	56,131,499.97	2.51%
Collection fees and expenses	34,887.38	39,833.33	12.42%	371,013.39	358,499.97	-3.49%
	<u>6,328,414.91</u>	<u>6,276,666.66</u>	<u>-0.82%</u>	<u>55,094,903.51</u>	<u>56,489,999.94</u>	<u>2.47%</u>
Net patient service revenue	<u>2,678,562.46</u>	<u>2,617,835.01</u>	<u>2.32%</u>	<u>22,885,116.60</u>	<u>22,129,012.09</u>	<u>3.42%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,310,880.29	2,271,940.00	-1.71%	19,272,938.49	19,543,332.00	1.38%
Employee compensation & benefits	181,416.14	180,712.41	-0.39%	1,596,329.37	1,626,411.69	1.85%
Medical supplies	7,798.53	22,583.33	65.47%	177,485.26	203,249.97	12.68%
Building rent, utilities and maintenance	65,650.93	64,083.35	-2.45%	574,574.85	576,750.15	0.38%
Equipment maintenance	74,017.90	70,000.00	-5.74%	614,724.01	630,000.00	2.42%
TotalCare campaign	1,039.49	1,250.00	16.84%	9,355.41	11,250.00	16.84%
Quality assurance fees	37,867.08	37,000.00	-2.34%	340,803.72	333,000.00	-2.34%
Telephone	36,764.39	39,375.00	6.63%	315,820.35	354,375.00	10.88%
Professional services	40,088.38	16,333.33	-145.44%	186,103.71	146,999.97	-26.60%
Miscellaneous supplies	45,418.08	17,083.33	-165.86%	220,755.95	153,749.97	-43.58%
Postage and courier service	6,069.32	2,833.33	-114.21%	27,118.73	25,499.97	-6.35%
Equipment lease	1,933.22	750.00	-157.76%	6,857.23	6,750.00	-1.59%
Other fees and expenses	21,987.80	28,333.34	22.40%	238,237.64	255,000.06	6.57%
Community relations	5,622.04	8,583.33	34.50%	70,537.14	77,249.97	8.69%
Office supplies	1,316.91	2,166.66	39.22%	17,440.16	19,499.94	10.56%
Insurance	8,316.73	8,522.08	2.41%	69,791.62	76,698.72	9.01%
Travel, meals, and training	4,487.42	2,875.00	-56.08%	13,489.11	25,875.00	47.87%
	<u>2,850,674.65</u>	<u>2,774,424.49</u>	<u>-2.75%</u>	<u>23,752,362.75</u>	<u>24,065,692.41</u>	<u>1.30%</u>
Operating inc. (loss) before depr.	(172,112.19)	(156,589.48)	-9.91%	(867,246.15)	(1,936,680.32)	55.22%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>1,125,000.00</u>	<u>1,125,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(297,112.19)</u>	<u>(281,589.48)</u>	<u>-5.51%</u>	<u>(1,992,246.15)</u>	<u>(3,061,680.32)</u>	<u>34.93%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Nine Months Ending March 31, 2016

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$317.39	\$250.00	26.96%	\$14,958.88	\$2,250.00	564.84%
Net income (loss)	<u>(296,794.80)</u>	<u>(281,339.48)</u>	<u>-5.49%</u>	<u>(1,977,287.27)</u>	<u>(3,059,430.32)</u>	<u>35.37%</u>

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$212,101.53)	\$265,932.60
Petty cash	1,200.00	1,200.00
Invested cash	8,726,816.80	8,068,447.47
	8,515,915.27	8,335,580.07
Patient accounts receivable:		
Patient accounts receivable	25,654,954.31	26,220,746.73
Receivables in collection	68,890,000.19	53,681,140.19
	94,544,954.50	79,901,886.92
Less allowance for contractual allowances and bad debts	79,349,291.00	65,756,291.00
Net patient accounts receivable	15,195,663.50	14,145,595.92
Other receivables:		
Due from contractor	414,908.86	615,540.80
Due from collection agency	28,944.94	38,890.69
Other miscellaneous receivables	588,242.36	706,294.78
	1,032,096.16	1,360,726.27
Other current assets:		
Prepaid assets	774,335.84	599,764.54
Other, principally funds held by trustee	86,950.60	71,296.48
	861,286.44	671,061.02
Total current assets	25,604,961.37	24,512,963.28
Property and equipment:		
Communication equipment	7,204,355.14	6,359,404.80
Buildings and leasehold improvements	3,746,529.66	3,746,529.66
Ambulances	13,836,519.25	12,171,267.94
Data processing equipment	7,190,880.85	7,087,400.05
On-board equipment	7,879,842.70	6,454,680.94
Office furniture and equipment	1,335,672.64	1,311,802.63
Miscellaneous other equipment	1,309,761.25	1,156,094.25
Land	64,200.00	64,200.00
Transportation equipment	534,093.96	395,337.24
Prepaid assets	4,200,189.78	1,904,176.74
Capital Lease	739,910.29	739,910.29
	48,041,955.52	41,390,804.54
Less accumulated depreciation	36,111,112.01	32,266,718.38
Net property and equipment	11,930,843.51	9,124,086.16
Other assets		
	9,734.50	24,194.50
Total assets	37,545,539.38	33,661,243.94

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$690,742.14	\$923,458.36
Due to contractor	8,223,182.95	7,666,474.00
Due to Quality Assurance Fund	346,101.77	282,914.48
Accrued retirement	255,023.58	240,874.50
Accrued salaries and wages	401,648.20	309,513.93
Current installments of long-term debt	395,491.00	
Accrued interest payable	18.67	25.69
Deferred revenue	70,652.58	50,632.96
Total current liabilities	10,382,860.89	9,473,893.92
Long-term debt	1,739,539.21	
Other liabilities	21,752.22	21,752.22
Total liabilities	12,144,152.32	9,495,646.14
Division capital:		
Contributed capital	77,716,683.77	72,990,259.17
Retained earnings (deficit)	(50,564,179.01)	(48,420,819.28)
Current year earnings (loss)	(1,751,117.70)	(403,842.09)
Total division capital	25,401,387.06	24,165,597.80
Total liabilities & division capital	37,545,539.38	33,661,243.94

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$465,685.68)	(\$275,115.31)
Petty cash	600.00	600.00
Invested cash	3,740,531.76	3,827,952.06
	3,275,446.08	3,553,436.75
Patient accounts receivable:		
Patient accounts receivable	12,052,913.27	12,116,639.26
Receivables in collection	31,862,999.82	24,838,999.82
	43,915,913.09	36,955,639.08
Less allowance for contractual allowances and bad debts	36,943,710.00	30,545,710.00
Net patient accounts receivable	6,972,203.09	6,409,929.08
Other receivables:		
Due from contractor	414,908.86	615,540.80
Due from collection agency	13,800.82	22,448.71
Other miscellaneous receivables	48,562.91	345,312.56
	477,272.59	983,302.07
Other current assets:		
Prepaid assets	358,017.46	283,649.13
Other, principally funds held by trustee	42,707.96	21,494.39
	400,725.42	305,143.52
Total current assets	11,125,647.18	11,251,811.42
Property and equipment:		
Communication equipment	3,747,002.07	3,065,473.88
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	8,424,600.65	7,262,608.82
Data processing equipment	3,753,954.39	3,703,850.46
On-board equipment	4,498,758.92	3,282,818.51
Office furniture and equipment	600,082.76	576,212.75
Miscellaneous other equipment	721,337.81	594,932.65
Land	64,200.00	64,200.00
Transportation equipment	360,250.04	318,414.80
Prepaid assets	2,339,110.91	1,514,536.24
Capital Lease	338,087.66	338,087.66
	28,066,879.46	23,940,630.02
Less accumulated depreciation	20,074,554.98	17,826,288.47
Net property and equipment	7,992,324.48	6,114,341.55
Other assets		
	8,273.60	16,057.97
Total assets	19,126,245.26	17,382,210.94

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$944,425.41	\$1,488,793.51
Due to contractor	3,848,886.28	3,525,972.77
Due to Quality Assurance Fund	346,101.77	282,914.48
Accrued retirement	133,575.71	126,047.80
Accrued salaries and wages	189,624.96	150,124.41
Current installments of long-term debt	198,065.00	
Accrued interest payable	18.67	25.69
Deferred revenue	31,235.84	23,411.22
Total current liabilities	5,691,933.64	5,597,289.88
Long-term debt	1,011,040.21	
Other liabilities	21,752.22	21,752.22
Total liabilities	6,724,726.07	5,619,042.10
Division capital:		
Contributed capital	7,572,066.23	6,813,973.23
Retained earnings (deficit)	4,603,283.39	4,106,195.80
Current year earnings (loss)	226,169.57	842,999.81
Total division capital	12,401,519.19	11,763,168.84
Total liabilities & division capital	19,126,245.26	17,382,210.94

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$253,584.15	\$541,047.91
Petty cash	600.00	600.00
Invested cash	4,986,285.04	4,240,495.41
	5,240,469.19	4,782,143.32
Patient accounts receivable:		
Patient accounts receivable	13,602,041.04	14,104,107.47
Receivables in collection	37,027,000.37	28,842,140.37
	50,629,041.41	42,946,247.84
Less allowance for contractual allowances and bad debts	42,405,581.00	35,210,581.00
Net patient accounts receivable	8,223,460.41	7,735,666.84
Other receivables:		
Due from collection agency	15,144.12	16,441.98
Other miscellaneous receivables	539,679.45	360,982.22
	554,823.57	377,424.20
Other current assets:		
Prepaid assets	416,318.38	316,115.41
Other, principally funds held by trustee	44,242.64	49,802.09
	460,561.02	365,917.50
Total current assets	14,479,314.19	13,261,151.86
Property and equipment:		
Communication equipment	3,457,353.07	3,293,930.92
Buildings and leasehold improvements	527,035.41	527,035.41
Ambulances	5,411,918.60	4,908,659.12
Data processing equipment	3,436,926.46	3,383,549.59
On-board equipment	3,381,083.78	3,171,862.43
Office furniture and equipment	735,589.88	735,589.88
Miscellaneous other equipment	588,423.44	561,161.60
Transportation equipment	173,843.92	76,922.44
Prepaid assets	1,861,078.87	389,640.50
Capital Lease	401,822.63	401,822.63
	19,975,076.06	17,450,174.52
Less accumulated depreciation	16,036,557.03	14,440,429.91
Net property and equipment	3,938,519.03	3,009,744.61
Other assets		
	1,460.90	8,136.53
Total assets	18,419,294.12	16,279,033.00

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$253,683.27)	(\$565,335.15)
Due to contractor	4,374,296.67	4,140,501.23
Accrued retirement	121,447.87	114,826.70
Accrued salaries and wages	212,023.24	159,389.52
Current installments of long-term debt	197,426.00	
Deferred revenue	39,416.74	27,221.74
Total current liabilities	4,690,927.25	3,876,604.04
Long-term debt	728,499.00	
Total liabilities	5,419,426.25	3,876,604.04
Division capital:		
Contributed capital	70,144,617.54	66,176,285.94
Retained earnings (deficit)	(55,167,462.40)	(52,527,015.08)
Current year earnings (loss)	(1,977,287.27)	(1,246,841.90)
Total division capital	12,999,867.87	12,402,428.96
Total liabilities & division capital	18,419,294.12	16,279,033.00

EMSA
Cash Rollforward
Year Ending June 30, 2016

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2015	\$ 3,651,013	\$ 3,651,013	-	3,790,311	3,790,311	-	7,441,324	7,441,324	-
Net revenue collected	18,819,000	18,091,505	727,495	22,658,000	21,844,933	813,067	41,477,000	39,936,438	1,540,562
Utility bill receipts	3,317,000	3,562,200	(245,200)				3,317,000	3,562,200	(245,200)
TotalCare proceeds	108,357		108,357	123,449	80,000	43,449	231,806	80,000	151,806
Payment to contractor	(16,791,607)	(16,567,611)	(223,996)	(19,241,491)	(19,542,732)	301,241	(36,033,098)	(36,110,343)	77,245
Operating expenses/changes in WC	(5,077,676)	(3,750,300)	(1,327,376)	(4,486,218)	(4,500,000)	13,782	(9,563,894)	(8,250,300)	(1,313,594)
Capital expenditures	(1,518,147)	(1,782,000)	263,853	(1,771,763)	(2,059,200)	287,437	(3,289,910)	(3,841,200)	551,290
Net debt proceeds/(reduction)		(10,000)	10,000			-	-	(10,000)	10,000
Interest/other income	1,030		1,030	1,264		1,264	2,294	-	2,294
Other	512,794 (2)	515,250	(2,456)	4,420,600 (1)	4,420,600	-	4,933,394	4,935,850	(2,456)
Balance at March 31, 2016	<u>3,021,764</u>	<u>3,710,057</u>	<u>(688,293)</u>	<u>5,494,152</u>	<u>4,033,912</u>	<u>1,460,240</u>	<u>8,515,916</u>	<u>7,743,969</u>	<u>771,947</u>

(1) 21,517 - '15 Other Western Subsidy
518,181 - '16 Edmond Subsidy
557,117 - '16 Other Western Subsidy
3,323,785 - '16 Oklahoma City Subsidy
4,420,600

(2) 512,794 - '15 Other Eastern Subsidy

West - Cash	5,240,469
A/R	253,683
Net	<u>5,494,152</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/16

Eastern Division

Net Income (loss)		226,170
Add: Depreciation	1,650,000	
Increase in allowance for doubtful accounts	4,851,000	
Increase in deferred revenue	31,236	<u>6,532,236</u>
Changes in working capital:		
Increase in patient receivables	(5,141,697)	
Decrease in other receivables	124,779	
Increase in other assets	(129,600)	
Decrease in accounts payable	(1,093,548)	
Decrease in accrued liabilities	(16,503)	<u>(6,256,569)</u>
Net Property Additions:		(2,099,041)
Debt Service/ Loan Proceeds		1,209,105
Net Contributed Capital		512,794
Change in cash and cash equivalents:		<u>124,695</u>
		<u><u>124,695</u></u>
Cash balance @6/30/15		3,150,751
Cash balance @3/31/16		3,275,446
Change in cash		<u><u>124,695</u></u>

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/16

Western Division

Net income (loss)		(1,977,287)
Add: Depreciation	1,125,000	
Increase in allowance for doubtful accounts	5,777,000	
Increase in deferred revenue	39,417	<u>6,941,417</u>
Changes in working capital:		
Increase in patient receivables	(5,965,040)	
Decrease in other receivables	42,937	
Increase in other assets	(149,147)	
Decrease in accounts payable	(696,098)	
Decrease in accrued liabilities	(24,505)	<u>(6,791,853)</u>
Net Property (Additions)/Dispositions		(1,806,231)
Debt Service/Loan proceeds		925,925
Contributed Capital		3,657,926
Change in cash and cash equivalents:		<u>949,897</u>
Cash balance @6/30/15		4,290,572
Cash balance @3/31/16		5,240,469
Change in cash		<u>949,897</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through March

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000	330,580	769,420
Repairs	25,000	50,628	(25,628)
Miscellaneous	20,000	5,660	14,340
On board equipment:			
Stair chairs	20,000		20,000
Miscellaneous	30,000	1,000	29,000
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Dispatch console replacement	653,000	649,621	3,379
(1) Handheld and mobile radios		943,166	(943,166)
Building expenses:			
Office furniture	10,000	3,619	6,381
Building expansion	5,250,000	190,073	5,059,927
Common use vehicle	30,000		30,000
Audio equipment for conference room		15,685	(15,685)
Compressor		18,154	(18,154)
Painting of Lansing exterior		18,216	(18,216)
Upgrade Lansing security system		54,026	(54,026)
Upgrade heating system in bay area		79,282	(79,282)
Replace vehicle exhaust system		64,326	(64,326)
Drug storage safes		20,372	(20,372)
Inventory/asset mgt licenses		11,221	(11,221)
Upgrade security system - Bixby		18,983	(18,983)
Upgrade of voice recording system		32,761	(32,761)
Miscellaneous	41,000	17,525	23,475
Computer equipment:			
Server upgrade (network)	142,000	126,488	15,512
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000		50,000
TOTAL	7,431,000	2,651,386	4,779,614
Less future cash impact of bldg expansion	5,250,000	190,073	5,059,927
Less future cash impact of radio purchase		943,166	(943,166)
Current year budget (cash impact)	2,181,000	1,518,147	662,853

(1) The radio purchase is being paid for over a period of five years beginning 7/1/2016.

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through March

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	330,580		769,420
Repairs	25,000		13,038	11,962
Special event carts	50,000		47,411	2,589
Miscellaneous	20,000		3,900	16,100
On board equipment:				
Stair chairs	20,000			20,000
Training manikin	8,000			8,000
Miscellaneous	38,000		15,002	22,998
CAD and radio equipment:				
Dispatch console replacement	700,000	573,848		126,152
Base station upgrade	40,000			40,000
Radio infrastructure (NG911)	110,080		82,560	27,520
(1) Handheld and mobile radios			925,925	(925,925)
Building expenses:				
Bldg improvements	20,000			20,000
Infrastructure move	350,000		369,822	(19,822)
Audio equipment for conference room			19,269	(19,269)
New building location			104,961	(104,961)
Security systems upgrade at Classen and Walker			51,933	(51,933)
Drug storage safes			6,791	(6,791)
Inventory/asset mgt licenses			6,790	(6,790)
Sewer line replacement at Walker			67,000	(67,000)
Upgrade voice recording system			35,747	(35,747)
Miscellaneous	46,000		11,301	34,699
Computer equipment:				
Server upgrade (network)	150,000		31,810	118,190
UPS batteries	9,000			9,000
Billing/CAD system hardware	10,000			10,000
Miscellaneous	50,000			50,000
TOTAL	2,746,080	904,428	1,793,260	48,392
Less future cash impact of radio purchase			925,925	925,925
Current year budget (cash impact)	2,746,080	904,428	867,335	974,317

(1) The radio purchase is being paid for over a period of five years beginning 7/1/2016.

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2016

Eastern Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Dec-15</u>	<u>Jan-16</u>	<u>Feb-16</u>	<u>Mar-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	5,235	5,326	5,165	5,111	4,797	5,029	5,304	5,075	5,420	46,462	44,684	45,040
Non-emergency	700	725	740	724	706	801	752	765	764	6,677	6,640	6,756
Total	5,935	6,051	5,905	5,835	5,503	5,830	6,056	5,840	6,184	53,139	51,324	51,796
Unit hours	14,859	14,623	14,775	14,568	14,244	14,814	15,051	14,425	14,925	132,284	114,892	
% of total system hours	46.0%	46.3%	46.6%	45.5%	46.4%	46.8%	47.5%	47.8%	45.6%	46.5%	46.4%	47.0%
<i>Gross revenue by payor:</i>												
Medicare	43%	44%	44%	43%	45%	46%	46%	39%	46%	44%	44%	
Medicaid	20%	19%	18%	24%	19%	18%	18%	16%	17%	18%	22%	
Private insurance	14%	14%	14%	14%	14%	15%	16%	26%	16%	16%	14%	
Uninsured and other	23%	23%	24%	19%	22%	22%	20%	19%	21%	22%	20%	
Total	100%	100%	100%	100%	100%	101%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	57.6%	45.6%	57.8%	51.3%	52.1%	53.1%	41.8%	48.9%	50.1%	50.9%	52.5%	50.9%
<i>Net income (loss)</i>	\$ (177,444)	\$ 672,555	\$ 163,718	\$ (490,758)	\$ 145,695	\$ (503,155)	\$ (235,242)	\$ 642,877	\$ 7,925	\$ 226,171	\$ 182,096	\$ (239,998)
<i>Days in A/R</i>	80.9	84.9	86.8	85.2	92.7	86.6	84.6	80.1	88.1	N/A	91.7	
<i>Past due A/R</i>	\$ 2,728,000	\$ 3,015,000	\$ 2,969,000	\$ 2,993,000	\$ 3,127,000	\$ 3,135,000	\$ 3,230,000	\$ 3,245,000	\$ 3,179,000	N/A	\$ 3,137,000	
<i>Current ratio</i>	1.69	1.92	1.99	1.90	1.93	1.87	1.72	1.92	1.95	N/A	2.01	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Western Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Dec-15</u>	<u>Jan-16</u>	<u>Feb-16</u>	<u>Mar-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	6,363	6,198	6,059	5,934	5,831	6,108	5,942	5,710	6,215	54,360	54,128	55,025
Non-emergency	561	547	519	552	549	617	626	686	711	5,368	4,812	4,955
Total	6,924	6,745	6,578	6,486	6,380	6,725	6,568	6,396	6,926	59,728	58,940	59,980
Unit hours	17,421	16,983	16,939	17,456	16,466	16,856	16,647	15,739	17,779	152,286	150,068	
% of total system hours	54.0%	53.7%	53.4%	54.5%	53.6%	53.2%	52.5%	52.2%	54.4%	53.5%	53.7%	53.0%
<i>% of gross revenue by payor:</i>												
Medicare	45%	43%	42%	45%	45%	46%	47%	45%	45%	45%	45%	
Medicaid	15%	16%	16%	15%	15%	15%	15%	16%	15%	15%	19%	
Private insurance	16%	18%	17%	17%	17%	17%	18%	20%	19%	17%	16%	
Uninsured and other	24%	23%	25%	23%	23%	22%	20%	19%	21%	23%	20%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	51.2%	46.8%	54.8%	51.3%	49.8%	47.9%	53.2%	57.7%	50.6%	50.7%	53.4%	49.2%
<i>Net income (loss)</i>	\$ (20,605)	\$ (19,508)	\$ (158,238)	\$ (774,713)	\$ (147,670)	\$ (337,830)	\$ (228,422)	\$ 6,494	\$ (296,795)	\$ (1,977,287)	\$ (1,246,842)	\$ (3,059,430)
<i>Days in A/R</i>	79.0	79.3	86.2	87.8	82.0	86.1	89.0	82.4	83.9	N/A	85.7	
<i>Past due A/R</i>	\$ 3,399,000	\$ 3,828,000	\$ 3,988,000	\$ 4,073,000	\$ 4,060,000	\$ 4,050,000	\$ 4,002,000	\$ 3,881,000	\$ 3,913,000	N/A	\$ 3,709,000	
<i>Current ratio</i>	2.78	2.80	3.07	3.05	3.07	2.91	3.03	2.96	3.09	N/A	3.42	

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amount	Comment1
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
VF IMAGEWEAR Punchout	1000132	77211	4/4/2016	\$8,407	AMR - Medical Supplies
ZOLL (ROAD SAFETY)	1000264	77212	4/4/2016	\$250	AMR - Medical Supplies
Grainger Punchout	1001624	77213	4/4/2016	\$3,099	AMR - Medical Supplies
Laerdal Medical Punchout	1006286	77214	4/4/2016	\$680	AMR - Medical Supplies
Office Depot Punchout	1006929	77215	4/4/2016	\$32	AMR - Medical Supplies
ZOLL MEDICAL CORP	1008451	77216	4/4/2016	\$1,758	AMR - Medical Supplies
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	77217	4/4/2016	\$22,643	AMR - Medical Supplies
PHYSIO CONTROL INC	1055366	77218	4/4/2016	\$43,157	AMR - Medical Supplies
McKesson Medical Punchout	1150574	77219	4/4/2016	\$102,530	AMR - Medical Supplies
STAPLES PUNCHOUT (Corporate Express)	1174285	77220	4/4/2016	\$317	AMR - Medical Supplies
AIRGAS USA LLC	1223388	77221	4/4/2016	\$9,916	AMR - Medical Supplies
PCM PUNCHOUT	1269383	77222	4/4/2016	\$1,863	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	77223	4/4/2016	\$12,349	AMR - Medical Supplies
Aaron Fence Co.	AARON FENCE	77243	4/14/2016	\$110	Building Maintenance
Association of Central Ok Govn	ACOG 01	77170	3/31/2016	\$518	OKC 911 Service Agreement
Absolute Data Shredding	ADS	77244	4/14/2016	\$290	Shredding
Advanced Systems Group	ADV SYST GROUP	77245	4/14/2016	\$7,282	Software Support
Airco Service Inc.	AIRCO	Z000002816	3/31/2016	\$384	Building Maintenance
Ala Carte Courier Service, Inc	ALACRT01	77171	3/31/2016	\$611	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	77246	4/14/2016	\$1,154	Courier Service
Republic Services #060	ALLIED WASTE	Z000002851	4/14/2016	\$1,754	Utilities
All-Kill Pest Control	ALLKIL01	77247	4/14/2016	\$126	Building Maintenance
American Checked	AMERICANCHECKED	77248	4/14/2016	\$65	Employee Background Checks
American Express Corporate	AMEX CORP	77202	3/31/2016	\$2,582	Employee Credit Cards
American Express Corporate	AMEX CORP	77312	4/18/2016	\$13,915	Employee Credit Cards
Amos Electrical & Mechanical, Inc.	AMOSEL01	77250	4/14/2016	\$230	Building Maintenance
American Waste Control	AMWSTE01	Z000002831	4/14/2016	\$468	Utilities
AT&T Mobility	AT&T MOBILITY	Z000002833	4/14/2016	\$672	Wireless Communications
AT&T Mobility	AT&T MOBILITY	Z000002817	3/31/2016	\$1,934	Wireless Communications
AT&T Advertising & Publishing	AT&T YELLOW PAG	77173	3/31/2016	\$497	Yellow Pages
AT&T Interstate Dedicated Private Line Service	ATT 07	77251	4/14/2016	\$2,680	Communications
AT&T	ATT 08	Z000002832	4/14/2016	\$1,539	Communications
att	ATT 10	Z000002818	3/31/2016	\$20,220	Communications
AT&T OneNet Services	ATT INTERNET	77252	4/14/2016	\$133	Communications
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	77174	3/31/2016	\$29,953	OMD Dir Salary & Benefits

B. D. Eddie Enterprises	BDEDDI01	77175	3/31/2016	\$27,044	Rent
Bixby Public Works Authority	BIXPWA01	77253	4/14/2016	\$30	Utilities
Kelli Bruer	BRUER	77164	3/22/2016	\$40	Employee Reimbursement
Kelli Bruer	BRUER	77231	4/12/2016	\$2,350	Employee Reimbursement
CCNY Tech	CCNY TECH	77176	3/31/2016	\$268	Computer Supplies
CDW Government, Inc.	CDWCMP01	77254	4/14/2016	\$3,680	Computer Supplies
Chappell Supply & Equipment	CHPSPY01	Z000002834	4/14/2016	\$2,201	Building Maintenance
Clean Sweep Janitorial	CLEAN SWEEP JAN	77255	4/14/2016	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000002835	4/14/2016	\$869	Building Maintenance
Community Care	COMMUNITY CARE	77256	4/14/2016	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	77257	4/14/2016	\$2,326	Workers Comp
Cox	COX	Z000002836	4/14/2016	\$3,356	Internet
Cox	COX	Z000002819	3/31/2016	\$7,645	Internet
Cox Communication Tulsa	COX TULSA	Z000002820	3/31/2016	\$11,370	Internet
Matt Cox	COX, MATT	77242	4/14/2016	\$296	MCB - Expense REimbursement
CPI Office Products	CPI OFFICE PROD	Z000002837	4/14/2016	\$18,147	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	77177	3/31/2016	\$75	Website
City of OKC glass	CTY OF OKC GLAS	Z000002824	3/31/2016	\$117	Building Maintenance
City of Oklahoma City - Utilities	CTYOKC01	77178	3/31/2016	\$342	Utilities
City of Tulsa Utilities	CTYTUL02	77179	3/31/2016	\$1,221	Utilities
City of Tulsa Utilities	CTYTUL02	77258	4/14/2016	\$1,331	Utilities
Detco	DETCO	Z000002825	3/31/2016	\$741	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	77259	4/14/2016	\$2,297	Building Maintenance
Edmond Area Chamber of Comm	EDMACC01	Z000002838	4/14/2016	\$525	Dues
Erling and Associates Inc.	ERLING01	77260	4/14/2016	\$4,166	Professional Services
FedEx Office	FEDEX KINKO'S	77261	4/14/2016	\$25	Express Mail
Federal Express Corporation	FEDEXP01	77262	4/14/2016	\$1,224	Express Mail
FLOTEC INC	FLOTEC	77263	4/14/2016	\$181	Meidical Supplies
Fritz Baily, Inc.	FRITZB01	77264	4/14/2016	\$57,965	Architect Fees
TriZetto	GATWEDI	77265	4/14/2016	\$525	Patient Support Services
GTP Acquisition Partners LLC	GLOBAL TOWER	77180	3/31/2016	\$673	Tower Rentals
Goodyear	GOODYEAR	77203	3/31/2016	\$634	Ambulance Maintenance
Graybar Electric Company Inc	GRYBAR01	77266	4/14/2016	\$2,304	Telephone Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000002826	3/31/2016	\$400	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000002839	4/14/2016	\$2,722	Medical Supplies
Healthcare Financial Management Association	HFMA01	77181	3/31/2016	\$630	Subscriptions
Chantelle Hinds	HINDS, CHANTELL	77166	3/22/2016	\$64	Employee Travel Expenses

Chantelle Hinds	HINDS, CHANTELL	77238	4/13/2016	\$64	Employee Travel Expenses
Hipress, Inc.	HIPRES01	77267	4/14/2016	\$344	Building Maintenance
David Howerton	HOWERTON	77239	4/13/2016	\$122	MCB - Reimburse
Stanley Security	HSM ELECTRONIC	77268	4/14/2016	\$8,562	Building Maintenance
Roxanne Hurry	HURRY, ROXANNE	77235	4/12/2016	\$81	Employee Reimbursement
Hydraulic Equipment Company Inc	HYDROLIC EQUIP	77204	3/31/2016	\$1,403	Building Maintenance
Ricoh USA Inc	IKNOFF01	Z000002852	4/14/2016	\$13,911	Imaging Service
Imperial Auto Solvents	IMP AUTO SOLV	77269	4/14/2016	\$1,908	vehicle washing system & prod
Imperial Coffee Service, Inc.	IMPCOF01	Z000002840	4/14/2016	\$587	Coffee
Insperity Expense Management	INSPERITY EXPEN	Z000002841	4/14/2016	\$280	Expense Report Software
Interworks	INTERWORKS	77270	4/14/2016	\$6,995	Software Consulting
Iron Mountain OSDP	IRONMNTN	77182	3/31/2016	\$1,039	Offsite Storage
Jamil Rahman	JAM	77229	4/5/2016	\$1,742	MCB - Expense REimbursement
January Transport, Inc.	JANUARY TRNSPRT	77271	4/14/2016	\$375	Misc Supplies
Johnson, Tracy L	JOHNSN01	77167	3/23/2016	\$70	Travel Reimburse
Johnson, Tracy L	JOHNSN01	77234	4/12/2016	\$115	Travel Reimburse
Ranette Lauinger	JONES, RANETTE	77236	4/12/2016	\$63	Employee Reimbursement
Melanie Key	KEY, MELANIE	77225	4/4/2016	\$99	Internet Reimburse
King Covers	KING COVERS	77205	3/31/2016	\$1,850	AMR - Misc
KTUL Television Inc.	KTULTV01	77272	4/14/2016	\$805	Tower Rental
Vicki Lacy	LACY	77163	3/22/2016	\$710	Employee Reimbursement
LANlynx, LLC	LAN	77183	3/31/2016	\$91	Misc Computer Supplies
Leadership Tulsa	LDPTLS01	77233	4/12/2016	\$50	Dues
LexisNexis Risk Data Management Inc	LEXISNEXIS	77273	4/14/2016	\$2,151	Patient Service
Lands' End Business Outfitters	LNDEND01	77274	4/14/2016	\$211	Uniforms
Language Line Service	LNLNE01	77184	3/31/2016	\$130	Patient Support Services
Language Line Service	LNLNE01	77275	4/14/2016	\$569	Patient Support Services
Masimo Americas Inc.	MASIMO CORP	Z000002844	4/14/2016	\$1,176	MEdical Supplies
Kim McDorman	MCDORMAN, KIM	77168	3/24/2016	\$337	Employee Expense Reimbursement
Physio-Control, Inc.	MDTPHY01	Z000002850	4/14/2016	\$1,500	Medical Supplies
MTM Recognition	MDWTRY01	Z000002848	4/14/2016	\$46	AMR - Unifom
MTM Recognition	MDWTRY01	Z000002828	3/31/2016	\$195	AMR - Unifom
Medlert Inc	MEDLERT	77276	4/14/2016	\$27,000	Software
Metroplex Electric	METROPLEX	Z000002845	4/14/2016	\$4,763	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	77277	4/14/2016	\$4,880	Rental Space
Managed Outsource Solutions	MNG OUTSRC SOL	77278	4/14/2016	\$129	Transcription Services
Carrie Morley	MORLEY, CARRIE	77226	4/4/2016	\$62	Employee Reimbursement

Moto Electric Vehicles	MOTO ELECTRIC	Z000002846	4/14/2016	\$204	Golf Carts
Motorola, Inc.	MOTRLA01	Z000002847	4/14/2016	\$7,557	Maintenance Communications
Net Solutions	NETSOL01	77279	4/14/2016	\$6,000	Network Support
Office Butler	OFFBTL01	77280	4/14/2016	\$8,000	Janitorial
OG&E	OGE 01	77185	3/31/2016	\$2,613	Utilities
Center Point Energy	OK ENERGY SERV	77186	3/31/2016	\$1,785	Utilities
Oklahoma Police Supply	OK POLICESUPPLY	77206	3/31/2016	\$542	P+ - Uniforms
Ok Natural Gas	ONG 05	77281	4/14/2016	\$453	Utilities
Ok Natural Gas	ONG 05	77187	3/31/2016	\$943	Utilities
Orkin Exterminating Company	ORKIN 01	Z000002829	3/31/2016	\$101	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000002849	4/14/2016	\$342	Building Maintenance
Tulsa Overhead Door, LLC	OVRHDR01	Z000002857	4/14/2016	\$135	Building Maintenance
Owens Waste Management	OWENS TRASH SVC	77188	3/31/2016	\$18	Utilities
Packco Inc	PACKCO INC	77207	3/31/2016	\$2,150	AMR - Misc Supplies
Page Storage & van Lines, Inc	PAGE STORAGE	77189	3/31/2016	\$670	Storage
Page Storage & van Lines, Inc	PAGE STORAGE	77282	4/14/2016	\$670	Storage
Adam Paluka	PALUKA, ADAM	77227	4/4/2016	\$183	Employee Expense Reimbursement
Paul McKee	PAUL MCKEE	77283	4/14/2016	\$78	building maintenance
PC Connection	PC CONNECTION	77284	4/14/2016	\$3,733	Computer Supplies
PCS Mobile	PCS MOBILE	77285	4/14/2016	\$7,000	Misc Supplies
Petty Cash	PETTYC01	77201	3/31/2016	\$202	Petty Cash Reimburse
Petty Cash	PETTYC01	77311	4/18/2016	\$209	Petty Cash Reimburse
Pinnacle Business Systems, Inc.	PINNACLE BUSINE	77190	3/31/2016	\$126,487	
Pitney Bowes	PITBOW01	77191	3/31/2016	\$671	Postage
Pitney Bowes Purchase Power	PITBOW02	77241	4/14/2016	\$5,017	Postage
Pitney Bowes	PITBOW03	77192	3/31/2016	\$3,705	Postage
PRO-LOGIX IT	PRO-LOGIX IT	77230	4/6/2016	\$3,600	
Personnel Concepts	PRSNL CONCEPTS	77286	4/14/2016	\$184	Misc Supplies
Priority Dispatch	PRYDSP01	Z000002830	3/31/2016	\$675	Training Supplies
Public Service Co of Oklahoma	PSO 01	77287	4/14/2016	\$3,019	Utilities
Puckett, Ruth	PUCKET01	77193	3/31/2016	\$5,416	Rent
Resource One Administrators	RESOURCE ONE	77288	4/14/2016	\$231	FSA Admin Fee
Riggs, Abney, Neal, Turpen	RIGGS 01	77289	4/14/2016	\$1,428	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	77194	3/31/2016	\$53,768	Attorney Fees
Scott Rice Company	SCOTTR01	Z000002853	4/14/2016	\$2,568	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000002854	4/14/2016	\$86	Printing
MyHealth Access Network	SMRTNET	77290	4/14/2016	\$3,083	Patient Services

Sherrie Snow	SNOW	77240	4/13/2016	\$99	Internet Reimburse
Sherrie Snow	SNOW	77165	3/22/2016	\$199	Internet Reimburse
Solutions Group	SOLUTIONS GROUP	77291	4/14/2016	\$7,826	Collections
Sooner Lock & Key	SOONER LOCK	77292	4/14/2016	\$105	Building Maintenance
Spartan Signs	SPARTAN SIGNS	77293	4/14/2016	\$918	Ambulance Maintenance
Special Ops	SPECIAL OPS	77294	4/14/2016	\$1,908	P+ - Uniforms
Special Ops	SPECIAL OPS	77208	3/31/2016	\$3,400	P+ - Uniforms
Standley Systems	STANDLEY	77295	4/14/2016	\$65	Printer Repair
Steves Wholesale Distributors Inc	STEVES WHOLESAL	77209	3/31/2016	\$13	P+ - Misc Supplies
Stolz Telecom LLC	STOLZ TELECOM	77296	4/14/2016	\$4,741	MDB - Vehicle Maintenance
Stryker Sales Corporation	STRYKER SALES #	Z000002855	4/14/2016	\$1,704	MEdical Supplies
Sun Solutions	SUN SOLUTIONS	77297	4/14/2016	\$1,066	Building Maintenance
Synergy DataCom	SYNRGY01	Z000002856	4/14/2016	\$608	Computer Supplies
Timmons Oil Company	TIMMONS OIL CO	77210	3/31/2016	\$13,303	Ambulance Maintenance
Tulsa Press Club	TLSPSS01	77232	4/12/2016	\$60	Dues
LandCare	TRGRLN01	Z000002842	4/14/2016	\$2,097	Lawn Maintenance
TriTech	TRITECH	77298	4/14/2016	\$4,950	Software Maintenance
Torrence, Kent	TRRNK 01	77224	4/4/2016	\$127	Employee Expense Reimbursement
True Digital Security	TRUE DIGITAL	77299	4/14/2016	\$2,585	Network Security
Tulsa County Clerk	TULCLK01	77237	4/12/2016	\$85	Liens
Tulsa County Clerk	TULCLK01	77162	3/22/2016	\$153	Liens
Tulsa County Clerk	TULCLK01	77169	3/31/2016	\$255	Liens
Tulsa County Clerk	TULCLK01	77228	4/5/2016	\$255	Liens
Tulsa County Clerk	TULCLK01	77313	4/19/2016	\$289	Liens
United Mechanical	UNITED MECHANIC	77195	3/31/2016	\$399	Building Maintenance
United Mechanical	UNITED MECHANIC	77300	4/14/2016	\$1,867	Building Maintenance
The University of OK Health Sciences Center	UNIVOK01	77196	3/31/2016	\$55	Dues
The University of OK Health Sciences Center	UNIVOK01	77301	4/14/2016	\$55	Dues
U.S. Cellular	US CELLULAR	77197	3/31/2016	\$351	Towers
Voice Products, Inc.	VCPRDT01	77302	4/14/2016	\$68,508	Software Upgrade
Verizon Wireless	VERIZON WIRELSS	77303	4/14/2016	\$13,887	Wireless Communications
Walker Companies	WALKER01	77304	4/14/2016	\$18	Office Supplies
The Wall Street Journal	WALL STREET JRN	Z000002822	3/31/2016	\$197	Subscriptions
Landscape Partners	WESTERN LAWNS	Z000002827	3/31/2016	\$352	Lawn Maintenance
Landscape Partners	WESTERN LAWNS	Z000002843	4/14/2016	\$1,368	Lawn Maintenance
Landscape Partners	WESTERN LAWNS	Z000002821	3/31/2016	\$1,669	Lawn Maintenance
Wegener Human Resource Grp	WGNHMN01	77198	3/31/2016	\$1,740	Temporary Employee

Wegener Human Resource Grp	WGNHMN01	77305	4/14/2016	\$13,708	Temporary Employee
Windstream	WINDSTREAM	77306	4/14/2016	\$116	Communications
Windstream	WINDSTREAM	77199	3/31/2016	\$10,699	Communications
Works & Lentz, Inc.	WKSLNZ01	77307	4/14/2016	\$5,114	Collections
Works & Lentz, Inc.	WKSLNZ02	77308	4/14/2016	\$3,896	Collections
Waste Management of America	WSTMGT01	Z000002858	4/14/2016	\$30	Recycling
Weather Affirmation, L.L.C.	WTHAFM01	77309	4/14/2016	\$350	Weather Notification
Xtivia	XTIVIA	Z000002859	4/14/2016	\$4,429	Maintenance SQL
Yale 31	YALE 31	77200	3/31/2016	\$550	Rent
Zirmed	ZIRMED	77310	4/14/2016	\$13,197	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000002860	4/14/2016	\$3,032	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000002823	3/31/2016	\$14,368	Patient Support Services