

MEMORANDUM

Date: December 23, 2015

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – November 2015**

Attached you will find financial statements for November 2015. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net income of \$314 thousand compared to a budgeted profit of \$172 thousand, and the Western Division had a net loss of \$1,120 thousand compared to a budgeted net loss of \$1,295 thousand.

There is no net interdivisional payable/receivable as of 11/30/15.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at November 30, 2015, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for November and October services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is more than budget by \$648 thousand (1.7%) and Western is less than budget by \$527 thousand (1.2%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2016. The Eastern Division had 482 more emergency transports than budgeted (2%); non-emergency transports were 177 less than budget (4.7%). The Western Division emergency transports were more than budget by 340 (1.1%) and non-emergencies were 46 less than budget (2.1%).

The year-to-date collection rate is 48% for the Eastern Division compared to a budget of 46% and an actual for fiscal 2015 of 48%. The year-to-date collection rate is 49% for the Western Division compared to a budget of 48% and an actual for fiscal 2015 of 53%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Five Months Ending November 30, 2015

	Month of November			For the 5 Months Ended November		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$13,795,600.00	\$14,243,014.00	-3.14%	\$72,818,200.00	\$72,639,371.00	0.25%
Non-emergency base rate	516,075.02	468,427.00	10.17%	2,602,567.56	2,388,977.00	8.94%
Mileage	885,372.00	958,892.00	-7.67%	4,665,636.00	4,890,349.00	-4.60%
Special events	26,141.50	29,166.67	-10.37%	136,919.00	145,833.35	-6.11%
Subscription membership	21,311.60	13,000.00	63.94%	77,231.15	65,000.00	18.82%
Other revenue	592,613.56	395,833.33	49.71%	1,929,913.16	1,979,166.65	-2.49%
	<u>15,837,113.68</u>	<u>16,108,333.00</u>	<u>-1.68%</u>	<u>82,230,466.87</u>	<u>82,108,697.00</u>	<u>0.15%</u>
Deductions from revenue:						
Contractual allowances and bad debts	10,802,827.49	11,390,833.33	5.16%	56,941,354.01	56,954,166.65	0.02%
Collection fees and expenses	76,614.22	69,166.66	-10.77%	372,756.03	345,833.30	-7.78%
	<u>10,879,441.71</u>	<u>11,459,999.99</u>	<u>5.07%</u>	<u>57,314,110.04</u>	<u>57,299,999.95</u>	<u>-0.02%</u>
Net patient service revenue	<u>4,957,671.97</u>	<u>4,648,333.01</u>	<u>6.65%</u>	<u>24,916,356.83</u>	<u>24,808,697.05</u>	<u>0.43%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,852,324.45	4,054,450.00	4.99%	19,790,802.50	19,757,244.00	-0.17%
Employee compensation & benefits	324,709.51	340,956.57	4.77%	1,663,994.05	1,704,782.85	2.39%
Medical supplies	23,625.65	39,916.66	40.81%	167,595.37	199,583.30	16.03%
Building rent, utilities and maintenance	72,578.49	89,800.02	19.18%	442,183.71	449,000.10	1.52%
Equipment maintenance	119,754.38	132,250.00	9.45%	634,932.94	661,250.00	3.98%
TotalCare campaign	17,451.27	5,416.67	-222.18%	34,979.50	27,083.35	-29.15%
Quality assurance fees	71,447.33	71,500.00	0.07%	357,236.65	357,500.00	0.07%
Telephone	46,043.31	68,166.66	32.45%	298,982.51	340,833.30	12.28%
Professional services	20,473.30	30,666.67	33.24%	161,737.58	153,333.35	-5.48%
Miscellaneous supplies	15,591.12	33,083.34	52.87%	161,096.27	165,416.70	2.61%
Postage and courier service	6,880.76	5,250.00	-31.06%	30,875.06	26,250.00	-17.62%
Equipment lease	1,612.97	3,250.00	50.37%	12,874.07	16,250.00	20.77%
Other fees and expenses	52,466.35	55,333.35	5.18%	274,137.30	276,666.75	0.91%
Community relations	7,065.91	23,333.33	69.72%	55,731.24	116,666.65	52.23%
Office supplies	3,533.38	4,083.32	13.47%	19,690.37	20,416.60	3.56%
Insurance	14,847.85	16,438.75	9.68%	71,147.23	82,193.75	13.44%
Travel, meals, and training	1,301.87	5,316.67	75.51%	6,673.39	26,583.35	74.90%
	<u>4,651,707.90</u>	<u>4,979,212.01</u>	<u>6.58%</u>	<u>24,184,669.74</u>	<u>24,381,054.05</u>	<u>0.81%</u>
Operating inc. (loss) before depr.	305,964.07	(330,879.00)	192.47%	731,687.09	427,643.00	71.10%
Depreciation	<u>308,333.33</u>	<u>308,333.33</u>	<u>0.00%</u>	<u>1,541,666.65</u>	<u>1,541,666.65</u>	<u>0.00%</u>
Operating income (loss)	<u>(2,369.26)</u>	<u>(639,212.33)</u>	<u>99.63%</u>	<u>(809,979.56)</u>	<u>(1,114,023.65)</u>	<u>27.29%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>10,416.65</u>	<u>97.65%</u>

EMSA
EMSA Combined
For the Five Months Ending November 30, 2015

	Month of November			For the 5 Months Ended November		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$10,416.65	97.65%
Nonoperating income - interest income	394.21	416.67	-5.39%	3,254.66	2,083.35	56.22%
Net income (loss)	<u>(1,975.05)</u>	<u>(640,878.99)</u>	<u>99.69%</u>	<u>(806,970.18)</u>	<u>(1,122,356.95)</u>	<u>28.10%</u>

EMSA
EMSA Eastern Division
For the Five Months Ending November 30, 2015

	Month of November			For the 5 Months Ended November		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,260,800.00	\$6,410,959.00	-2.34%	\$33,382,700.00	\$32,695,892.00	2.10%
Non-emergency base rate	263,149.94	255,205.00	3.11%	1,354,704.94	1,301,546.00	4.08%
Mileage	393,540.00	415,134.00	-5.20%	2,088,165.00	2,117,184.00	-1.37%
Special events	11,812.50	16,666.67	-29.13%	66,987.50	83,333.35	-19.62%
Subscription membership	9,423.24	6,333.33	48.79%	38,185.55	31,666.65	20.59%
Other revenue	590,955.76	395,833.33	49.29%	1,926,290.58	1,979,166.65	-2.67%
	<u>7,529,681.44</u>	<u>7,500,131.33</u>	<u>0.39%</u>	<u>38,857,033.57</u>	<u>38,208,788.65</u>	<u>1.70%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,014,287.24	5,154,000.00	2.71%	26,280,447.86	25,770,000.00	-1.98%
Collection fees and expenses	33,495.10	29,333.33	-14.19%	155,600.35	146,666.65	-6.09%
	<u>5,047,782.34</u>	<u>5,183,333.33</u>	<u>2.62%</u>	<u>26,436,048.21</u>	<u>25,916,666.65</u>	<u>-2.00%</u>
Net patient service revenue	<u>2,481,899.10</u>	<u>2,316,798.00</u>	<u>7.13%</u>	<u>12,420,985.36</u>	<u>12,292,122.00</u>	<u>1.05%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,796,137.06	1,855,786.00	3.21%	9,196,679.03	9,082,068.00	-1.26%
Employee compensation & benefits	152,495.41	160,244.16	4.84%	776,555.41	801,220.80	3.08%
Medical supplies	2,897.50	17,333.33	83.28%	53,488.70	86,666.65	38.28%
Building rent, utilities and maintenance	16,027.49	25,716.67	37.68%	124,548.30	128,583.35	3.14%
Equipment maintenance	56,529.75	62,250.00	9.19%	300,053.21	311,250.00	3.60%
TotalCare campaign	14,392.96	4,166.67	-245.43%	24,173.77	20,833.35	-16.03%
Quality assurance fees	33,580.25	34,500.00	2.67%	167,901.25	172,500.00	2.67%
Telephone	20,390.45	28,791.66	29.18%	135,359.19	143,958.30	5.97%
Professional services	9,475.41	14,333.34	33.89%	74,518.61	71,666.70	-3.98%
Miscellaneous supplies	8,058.47	16,000.01	49.63%	90,251.18	80,000.05	-12.81%
Postage and courier service	3,176.52	2,416.67	-31.44%	14,362.66	12,083.35	-18.86%
Equipment lease	1,292.46	2,500.00	48.30%	10,245.40	12,500.00	18.04%
Other fees and expenses	27,083.91	27,000.01	-0.31%	145,957.41	135,000.05	-8.12%
Community relations	2,852.91	14,750.00	80.66%	32,394.80	73,750.00	56.07%
Office supplies	1,373.09	1,916.66	28.36%	9,194.97	9,583.30	4.05%
Insurance	6,891.09	7,916.67	12.95%	34,010.89	39,583.35	14.08%
Travel, meals, and training	378.41	2,441.67	84.50%	2,648.65	12,208.35	78.30%
	<u>2,153,033.14</u>	<u>2,278,063.52</u>	<u>5.49%</u>	<u>11,192,343.43</u>	<u>11,193,455.60</u>	<u>0.01%</u>
Operating inc. (loss) before depr.	328,865.96	38,734.48	749.03%	1,228,641.93	1,098,666.40	11.83%
Depreciation	<u>183,333.33</u>	<u>183,333.33</u>	<u>0.00%</u>	<u>916,666.65</u>	<u>916,666.65</u>	<u>0.00%</u>
Operating income (loss)	<u>145,532.63</u>	<u>(144,598.85)</u>	<u>200.65%</u>	<u>311,975.28</u>	<u>181,999.75</u>	<u>71.42%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>10,416.65</u>	<u>97.65%</u>

EMSA
EMSA Eastern Division
For the Five Months Ending November 30, 2015

	Month of November			For the 5 Months Ended November		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$10,416.65	97.65%
Nonoperating income - interest income	162.14	166.67	-2.72%	2,034.68	833.35	144.16%
Net income (loss)	<u>145,694.77</u>	<u>(146,515.51)</u>	<u>199.44%</u>	<u>313,764.68</u>	<u>172,416.45</u>	<u>-81.98%</u>

EMSA Western
EMSA Western Division
For the Five Months Ending November 30, 2015

	Month of November			For the 5 Months Ended November		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,534,800.00	\$7,832,055.00	-3.80%	\$39,435,500.00	\$39,943,479.00	-1.27%
Non-emergency base rate	252,925.08	213,222.00	18.62%	1,247,862.62	1,087,431.00	14.75%
Mileage	491,832.00	543,758.00	-9.55%	2,577,471.00	2,773,165.00	-7.06%
Special events	14,329.00	12,500.00	14.63%	69,931.50	62,500.00	11.89%
Subscription membership	11,888.36	6,666.67	78.33%	39,045.60	33,333.35	17.14%
Other revenue	1,657.80		0.00%	3,622.58		0.00%
	<u>8,307,432.24</u>	<u>8,608,201.67</u>	<u>-3.49%</u>	<u>43,373,433.30</u>	<u>43,899,908.35</u>	<u>-1.20%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,788,540.25	6,236,833.33	7.19%	30,660,906.15	31,184,166.65	1.68%
Collection fees and expenses	43,119.12	39,833.33	-8.25%	217,155.68	199,166.65	-9.03%
	<u>5,831,659.37</u>	<u>6,276,666.66</u>	<u>7.09%</u>	<u>30,878,061.83</u>	<u>31,383,333.30</u>	<u>1.61%</u>
Net patient service revenue	<u>2,475,772.87</u>	<u>2,331,535.01</u>	<u>6.19%</u>	<u>12,495,371.47</u>	<u>12,516,575.05</u>	<u>-0.17%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,056,187.39	2,198,664.00	6.48%	10,594,123.47	10,675,176.00	0.76%
Employee compensation & benefits	172,214.10	180,712.41	4.70%	887,438.64	903,562.05	1.78%
Medical supplies	20,728.15	22,583.33	8.21%	114,106.67	112,916.65	-1.05%
Building rent, utilities and maintenance	56,551.00	64,083.35	11.75%	317,635.41	320,416.75	0.87%
Equipment maintenance	63,224.63	70,000.00	9.68%	334,879.73	350,000.00	4.32%
TotalCare campaign	3,058.31	1,250.00	-144.66%	10,805.73	6,250.00	-72.89%
Quality assurance fees	37,867.08	37,000.00	-2.34%	189,335.40	185,000.00	-2.34%
Telephone	25,652.86	39,375.00	34.85%	163,623.32	196,875.00	16.89%
Professional services	10,997.89	16,333.33	32.67%	87,218.97	81,666.65	-6.80%
Miscellaneous supplies	7,532.65	17,083.33	55.91%	70,845.09	85,416.65	17.06%
Postage and courier service	3,704.24	2,833.33	-30.74%	16,512.40	14,166.65	-16.56%
Equipment lease	320.51	750.00	57.27%	2,628.67	3,750.00	29.90%
Other fees and expenses	25,382.44	28,333.34	10.41%	128,179.89	141,666.70	9.52%
Community relations	4,213.00	8,583.33	50.92%	23,336.44	42,916.65	45.62%
Office supplies	2,160.29	2,166.66	0.29%	10,495.40	10,833.30	3.12%
Insurance	7,956.76	8,522.08	6.63%	37,136.34	42,610.40	12.85%
Travel, meals, and training	923.46	2,875.00	67.88%	4,024.74	14,375.00	72.00%
	<u>2,498,674.76</u>	<u>2,701,148.49</u>	<u>7.50%</u>	<u>12,992,326.31</u>	<u>13,187,598.45</u>	<u>1.48%</u>
Operating inc. (loss) before depr.	<u>(22,901.89)</u>	<u>(369,613.48)</u>	<u>93.80%</u>	<u>(496,954.84)</u>	<u>(671,023.40)</u>	<u>25.94%</u>
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>625,000.00</u>	<u>625,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(147,901.89)</u>	<u>(494,613.48)</u>	<u>70.10%</u>	<u>(1,121,954.84)</u>	<u>(1,296,023.40)</u>	<u>13.43%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Five Months Ending November 30, 2015

	Month of November			For the 5 Months Ended November		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$232.07	\$250.00	-7.17%	\$1,219.98	\$1,250.00	-2.40%
Net income (loss)	<u>(147,669.82)</u>	<u>(494,363.48)</u>	<u>70.13%</u>	<u>(1,120,734.86)</u>	<u>(1,294,773.40)</u>	<u>13.44%</u>

EMSA
EMSA Combined
For the Five Months Ending November 30, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$472,173.87	(\$77,846.38)
Petty cash	1,200.00	1,200.00
Invested cash	<u>7,604,260.49</u>	<u>6,144,747.61</u>
	8,077,634.36	6,068,101.23
Patient accounts receivable:		
Patient accounts receivable	25,685,337.94	24,200,457.29
Receivables in collection	<u>63,325,000.19</u>	<u>49,530,140.19</u>
	89,010,338.13	73,730,597.48
Less allowance for contractual allowances and bad debts	<u>74,701,291.00</u>	<u>60,086,291.00</u>
Net patient accounts receivable	<u>14,309,047.13</u>	<u>13,644,306.48</u>
Other receivables:		
Due from contractor	623,201.97	409,078.12
Due from collection agency	28,341.92	18,917.86
Other miscellaneous receivables	<u>113,275.09</u>	<u>528,791.33</u>
	<u>764,818.98</u>	<u>956,787.31</u>
Other current assets:		
Prepaid assets	806,874.72	743,569.74
Other, principally funds held by trustee	<u>148,105.64</u>	<u>144,079.14</u>
	<u>954,980.36</u>	<u>887,648.88</u>
Total current assets	<u>24,106,480.83</u>	<u>21,556,843.90</u>
Property and equipment:		
Communication equipment	7,204,355.14	6,359,404.80
Buildings and leasehold improvements	3,746,529.66	3,746,529.66
Ambulances	13,836,519.25	12,171,267.94
Data processing equipment	7,190,880.85	7,087,400.05
On-board equipment	7,879,842.70	6,454,680.94
Office furniture and equipment	1,335,672.64	1,311,802.63
Miscellaneous other equipment	1,309,761.25	1,156,094.25
Land	64,200.00	64,200.00
Transportation equipment	534,093.96	395,337.24
Prepaid assets	1,206,505.41	886,723.11
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	45,048,271.15	40,373,350.91
Less accumulated depreciation	<u>34,877,778.69</u>	<u>31,133,385.02</u>
Net property and equipment	10,170,492.46	9,239,965.89
Other assets	<u>9,734.50</u>	<u>24,194.50</u>
Total assets	<u>34,286,707.79</u>	<u>30,821,004.29</u>

EMSA
EMSA Combined
For the Five Months Ending November 30, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,209,458.46	\$1,053,671.32
Due to contractor	7,841,542.48	7,458,936.76
Due to Quality Assurance Fund	248,081.45	344,724.55
Accrued retirement	141,877.40	133,977.51
Accrued salaries and wages	401,648.20	309,513.93
Accrued interest payable	10.40	14.65
Deferred revenue	149,181.12	98,203.51
Total current liabilities	9,991,799.51	9,399,042.23
Long-term debt	163,604.08	
Other liabilities	21,752.22	21,752.22
Total liabilities	10,177,155.81	9,420,794.45
Division capital:		
Contributed capital	75,480,701.17	71,099,690.52
Retained earnings (deficit)	(50,564,179.01)	(48,420,819.28)
Current year earnings (loss)	(806,970.18)	(1,278,661.40)
Total division capital	24,109,551.98	21,400,209.84
Total liabilities & division capital	34,286,707.79	30,821,004.29

EMSA
EMSA Eastern Division
For the Five Months Ending November 30, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$207,417.41	(\$401,267.62)
Petty cash	600.00	600.00
Invested cash	3,295,713.80	2,688,766.68
	3,503,731.21	2,288,099.06
Patient accounts receivable:		
Patient accounts receivable	11,754,416.88	10,612,936.48
Receivables in collection	29,377,999.82	23,861,999.82
	41,132,416.70	34,474,936.30
Less allowance for contractual allowances and bad debts	34,762,710.00	28,390,710.00
Net patient accounts receivable	6,369,706.70	6,084,226.30
Other receivables:		
Due from contractor	623,201.97	409,078.12
Due from collection agency	15,360.82	6,842.32
Other miscellaneous receivables	113,171.59	69,241.98
	751,734.38	485,162.42
Other current assets:		
Prepaid assets	409,217.03	360,045.14
Other, principally funds held by trustee	113,977.01	73,623.67
	523,194.04	433,668.81
Total current assets	11,148,366.33	9,291,156.59
Property and equipment:		
Communication equipment	3,747,002.07	3,065,473.88
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	8,424,600.65	7,262,608.82
Data processing equipment	3,753,954.39	3,703,850.46
On-board equipment	4,498,758.92	3,282,818.51
Office furniture and equipment	600,082.76	576,212.75
Miscellaneous other equipment	721,337.81	594,932.65
Land	64,200.00	64,200.00
Transportation equipment	360,250.04	318,414.80
Prepaid assets	683,490.99	716,146.35
Capital Lease	338,087.66	338,087.66
	26,411,259.54	23,142,240.13
Less accumulated depreciation	19,341,221.66	17,159,621.79
Net property and equipment	7,070,037.88	5,982,618.34
Other assets		
	8,273.60	16,057.97
Total assets	18,226,677.81	15,289,832.90

EMSA
EMSA Eastern Division
For the Five Months Ending November 30, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,534,578.57	\$847,297.90
Due to contractor	3,663,127.90	3,591,933.68
Due to Quality Assurance Fund	248,081.45	344,724.55
Accrued retirement	73,950.32	70,428.22
Accrued salaries and wages	189,624.96	150,124.41
Accrued interest payable	10.40	14.65
Deferred revenue	65,962.61	49,868.48
Total current liabilities	5,775,336.21	5,054,391.89
Long-term debt	163,604.08	
Other liabilities	21,752.22	21,752.22
Total liabilities	5,960,692.51	5,076,144.11
Division capital:		
Contributed capital	7,348,937.23	6,530,796.23
Retained earnings (deficit)	4,603,283.39	4,106,195.80
Current year earnings (loss)	313,764.68	(423,303.24)
Total division capital	12,265,985.30	10,213,688.79
Total liabilities & division capital	18,226,677.81	15,289,832.90

EMSA Western
EMSA Western Division
For the Five Months Ending November 30, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$264,756.46	\$323,421.24
Petty cash	600.00	600.00
Invested cash	4,308,546.69	3,455,980.93
	4,573,903.15	3,780,002.17
Patient accounts receivable:		
Patient accounts receivable	13,930,921.06	13,587,520.81
Receivables in collection	33,947,000.37	25,668,140.37
	47,877,921.43	39,255,661.18
Less allowance for contractual allowances and bad debts	39,938,581.00	31,695,581.00
Net patient accounts receivable	7,939,340.43	7,560,080.18
Other receivables:		
Due from collection agency	12,981.10	12,075.54
Other miscellaneous receivables	103.50	459,549.35
	13,084.60	471,624.89
Other current assets:		
Prepaid assets	397,657.69	383,524.60
Other, principally funds held by trustee	34,128.63	70,455.47
	431,786.32	453,980.07
Total current assets	12,958,114.50	12,265,687.31
Property and equipment:		
Communication equipment	3,457,353.07	3,293,930.92
Buildings and leasehold improvements	527,035.41	527,035.41
Ambulances	5,411,918.60	4,908,659.12
Data processing equipment	3,436,926.46	3,383,549.59
On-board equipment	3,381,083.78	3,171,862.43
Office furniture and equipment	735,589.88	735,589.88
Miscellaneous other equipment	588,423.44	561,161.60
Transportation equipment	173,843.92	76,922.44
Prepaid assets	523,014.42	170,576.76
Capital Lease	401,822.63	401,822.63
	18,637,011.61	17,231,110.78
Less accumulated depreciation	15,536,557.03	13,973,763.23
Net property and equipment	3,100,454.58	3,257,347.55
Other assets		
	1,460.90	8,136.53
Total assets	16,060,029.98	15,531,171.39

EMSA Western
EMSA Western Division
For the Five Months Ending November 30, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$325,120.11)	\$206,373.42
Due to contractor	4,178,414.58	3,867,003.08
Accrued retirement	67,927.08	63,549.29
Accrued salaries and wages	212,023.24	159,389.52
Deferred revenue	<u>83,218.51</u>	<u>48,335.03</u>
Total current liabilities	4,216,463.30	4,344,650.34
	<u>4,216,463.30</u>	<u>4,344,650.34</u>
Division capital:		
Contributed capital	68,131,763.94	64,568,894.29
Retained earnings (deficit)	(55,167,462.40)	(52,527,015.08)
Current year earnings (loss)	<u>(1,120,734.86)</u>	<u>(855,358.16)</u>
Total division capital	11,843,566.68	11,186,521.05
	<u>11,843,566.68</u>	<u>11,186,521.05</u>
Total liabilities & division capital	<u><u>16,060,029.98</u></u>	<u><u>15,531,171.39</u></u>

EMSA
Cash Rollforward
Year Ending June 30, 2016

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2015	\$ 3,651,013	\$ 3,651,013	-	3,790,311	3,790,311	-	7,441,324	7,441,324	-
Net revenue collected	10,800,000	10,102,191	697,809	12,633,000	12,198,083	434,917	23,433,000	22,300,274	1,132,726
Utility bill receipts	1,925,000	1,979,000	(54,000)				1,925,000	1,979,000	(54,000)
TotalCare proceeds	103,113		103,113	118,202		118,202	221,315	-	221,315
Payment to contractor	(9,258,970)	(9,082,068)	(176,902)	(10,751,909)	(10,674,576)	(77,333)	(20,010,879)	(19,756,644)	(254,235)
Operating expenses/changes in WC	(3,403,751)	(2,083,500)	(1,320,251)	(2,256,976)	(2,500,000)	243,024	(5,660,727)	(4,583,500)	(1,077,227)
Capital expenditures	(928,000)	(990,000)	62,000	(1,041,996)	(1,144,000)	102,004	(1,969,996)	(2,134,000)	164,004
Net debt proceeds/(reduction)			-			-	-	-	-
Interest/other income	541		541	645		645	1,186	-	1,186
Other	289,665 (2)	286,250	3,415	2,407,746 (1)	2,407,746	-	2,697,411	2,693,996	3,415
Balance at November 30, 2015	<u>3,178,611</u>	<u>3,862,886</u>	<u>(684,275)</u>	<u>4,899,023</u>	<u>4,077,564</u>	<u>821,459</u>	<u>8,077,634</u>	<u>7,940,450</u>	<u>137,184</u>

(1) 21,517 - '15 Other Western Subsidy
345,454 - '15 Edmond Subsidy
227,740 - '15 Other Western Subsidy
1,813,035 - '15 Oklahoma City Subsidy
2,407,746

(2) 289,665 - '15 Other Eastern Subsidy

West - Cash	4,573,903
A/R	325,120
Net	<u>4,899,023</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Five Months Ended 11/30/15

Eastern Division

Net Income (loss)		313,765
Add: Depreciation	916,667	
Increase in allowance for doubtful accounts	2,670,000	
Increase in deferred revenue	65,963	<u>3,652,630</u>
Changes in working capital:		
Increase in patient receivables	(2,358,201)	
Increase in other receivables	(149,682)	
Increase in other assets	(252,068)	
Decrease in accounts payable	(787,173)	
Decrease in accrued liabilities	(76,138)	<u>(3,623,262)</u>
Net Property Additions:		(443,422)
Debt Service/ Loan Proceeds		163,604
Net Contributed Capital		289,665
Change in cash and cash equivalents:		<u>352,980</u>
Cash balance @6/30/15		3,150,751
Cash balance @11/30/15		3,503,731
Change in cash		<u>352,980</u>

EMSA
Statement of Cash Flows
Five Months Ended 11/30/15

Western Division

Net income (loss)		(1,120,735)
Add: Depreciation	625,000	
Increase in allowance for doubtful accounts	3,310,000	
Increase in deferred revenue	83,219	<u>4,018,219</u>
Changes in working capital:		
Increase in patient receivables	(3,213,920)	
Decrease in other receivables	584,676	
Increase in other assets	(120,371)	
Decrease in accounts payable	(963,417)	
Decrease in accrued liabilities	(78,026)	<u>(3,791,058)</u>
Net Property (Additions)/Dispositions		(468,167)
Debt Service/Loan proceeds		-
Contributed Capital		1,645,072
Change in cash and cash equivalents:		<u>283,331</u>
		<u>283,331</u>
	Cash balance @6/30/15	4,290,572
	Cash balance @11/30/15	4,573,903
	Change in cash	<u>283,331</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through November

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000		1,100,000
Repairs	25,000	13,076	11,924
Miscellaneous	20,000	5,660	14,340
On board equipment:			
Stair chairs	20,000		20,000
Miscellaneous	30,000		30,000
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Dispatch console replacement	653,000	649,621	3,379
Building expenses:			
Office furniture	10,000		10,000
Building expansion	5,250,000		5,250,000
Common use vehicle	30,000		30,000
Audio equipment for conference room		13,150	(13,150)
Compressor		18,154	(18,154)
Painting of Lansing exterior		18,216	(18,216)
Upgrade Lansing security system		54,026	(54,026)
Upgrade heating system in bay area		79,282	(79,282)
Replace vehicle exhaust system		59,571	(59,571)
Miscellaneous	41,000	17,525	23,475
Computer equipment:			
Server upgrade (network)	142,000		142,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000		50,000
TOTAL	7,431,000	928,281	6,502,719
Less future cash impact of bldg expansion	5,250,000		5,250,000
Current year budget (cash impact)	2,181,000	928,281	1,252,719

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2016**

1 November

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
ances				
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000			1,100,000
Repairs	25,000		13,038	11,962
Special event carts	50,000		47,411	2,589
Miscellaneous	20,000		3,900	16,100
rd equipment:				
Stair chairs	20,000			20,000
Training manikin	8,000			8,000
Miscellaneous	38,000		5,260	32,740
rd radio equipment:				
Dispatch console replacement	700,000	573,848		126,152
Base station upgrade	40,000			40,000
Radio infrastructure (NG911)	110,080		55,040	55,040
g expenses:				
Bldg improvements	20,000			20,000
Infrastructure move	350,000		249,957	100,043
Audio equipment for conference room			16,310	(16,310)
New building location			19,899	(19,899)
Security systems upgrade at Classen and Walker			51,933	(51,933)
Miscellaneous	46,000		5,400	40,600
ter equipment:				
Server upgrade (network)	150,000			150,000
UPS batteries	9,000			9,000
Billing/CAD system hardware	10,000			10,000
Miscellaneous	50,000			50,000
TOTAL	2,746,080	573,848	468,148	1,704,084

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2016

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>								
Emergency	5,235	5,326	5,165	5,111	4,797	25,634	24,696	25,152
Non-emergency	700	725	740	724	706	3,595	3,629	3,772
Total	5,935	6,051	5,905	5,835	5,503	29,229	28,325	28,924
Unit hours	14,859	14,623	14,775	14,568	14,244	73,069	71,629	
% of total system hours	46.0%	46.3%	46.6%	45.5%	46.4%	46.1%	46.1%	47.0%
<i>Gross revenue by payor:</i>								
Medicare	43%	44%	44%	43%	45%	44%	43%	
Medicaid	20%	19%	18%	24%	19%	19%	22%	
Private insurance	14%	14%	14%	14%	14%	14%	14%	
Uninsured and other	23%	23%	24%	19%	22%	23%	21%	
	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	52.4%	41.5%	52.5%	46.2%	47.5%	48.0%	48.3%	46.0%
<i>Net income (loss)</i>	\$ (177,444)	\$ 672,555	\$ 163,718	\$ (490,758)	\$ 145,695	\$ 313,766	\$ (423,304)	\$ 172,416
<i>Days in A/R</i>	68.4	72.3	73.5	72.3	78.2	N/A	79.2	
<i>Past due A/R</i>	\$ 2,728,000	\$ 3,015,000	\$ 2,969,000	\$ 2,993,000	\$ 3,127,000	N/A	\$ 2,860,000	
<i>Current ratio</i>	1.69	1.92	1.99	1.90	1.93	N/A	1.84	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sept-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>								
Emergency	6,363	6,198	6,059	5,934	5,831	30,385	29,525	30,725
Non-emergency	561	547	519	552	549	2,728	2,664	2,767
Total	6,924	6,745	6,578	6,486	6,380	33,113	32,189	33,492
Unit hours	17,421	16,983	16,939	17,456	16,466	85,265	83,829	
% of total system hours	54.0%	53.7%	53.4%	54.5%	53.6%	53.9%	53.9%	53.0%
<i>% of gross revenue by payor:</i>								
Medicare	45%	43%	42%	45%	45%	44%	43%	
Medicaid	15%	16%	16%	15%	15%	16%	20%	
Private insurance	16%	18%	17%	17%	17%	17%	16%	
Uninsured and other	24%	23%	25%	23%	23%	23%	21%	
	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	48.3%	42.7%	53.1%	48.0%	53.4%	49.0%	53.4%	48.0%
<i>Net income (loss)</i>	\$ (20,605)	\$ (19,508)	\$ (158,238)	\$ (774,713)	\$ (147,670)	\$ (1,120,734)	\$ (855,359)	\$ (1,294,773)
<i>Days in A/R</i>	69.6	75.5	76.8	77.2	79.7	N/A	88.3	
<i>Past due A/R</i>	\$ 3,399,000	\$ 3,828,000	\$ 3,988,000	\$ 4,073,000	\$ 4,060,000	N/A	\$ 4,396,000	
<i>Current ratio</i>	2.78	2.80	3.07	3.05	3.07	N/A	2.82	

<u>Vendor Name</u>	<u>Vendor ID</u>	<u>Document Number</u>	<u>Document Date</u>	<u>Document Amount</u>	<u>Comment1</u>
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
Vicki Lacy	LACY	76585	11/20/2015	\$553	Employee Reimbursement
Tulsa County Clerk	TULCLK01	76586	11/24/2015	\$357	Liens
Association of Central Ok Govn	ACOG 01	76588	11/30/2015	\$821	OKC 911 Service Agreement
AT&T	ATT 08	Z000002676	11/30/2015	\$1,539	Communications
B. D. Eddie Enterprises	BDEDDI01	76590	11/30/2015	\$27,652	Rent
Center Point Energy	OK ENERGY SERV	76599	11/30/2015	\$133	Utilities
City of Oklahoma City - Utilities	CTYOKC01	76592	11/30/2015	\$710	Utilities
Community Care	COMMUNITY CARE	76591	11/30/2015	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	76615	11/30/2015	\$2,731	Workers Comp
Cox Communication Tulsa	COX TULSA	Z000002677	11/30/2015	\$7,291	Internet
CPI Office Products	CPI OFFICE PROD	Z000002682	11/30/2015	\$152	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	Z000002678	11/30/2015	\$571	Office Supplies/Toner/Janitor
EMSAR	EMSAR	76593	11/30/2015	\$394	Medical Maintanance
FMS, Inc.	FMSINC01	76594	11/30/2015	\$868	Collections
GTP Acquisition Partners LLC	GLOBAL TOWER	76595	11/30/2015	\$673	Tower Rentals
Language Line Service	LNLGNE01	76596	11/30/2015	\$1,004	Patient Support Services
Oakridge Builders	OAKRIDGE BUILD	76597	11/30/2015	\$9,076	Construction
OG&E	OGE 01	76598	11/30/2015	\$1,566	Utilities
Page Storage & van Lines, Inc	PAGE STORAGE	76600	11/30/2015	\$770	Storage
PC Connection	PC CONNECTION	76601	11/30/2015	\$1,668	Computer Supplies
Petty Cash	PETTYC01	76587	11/30/2015	\$57	Petty Cash Reimburse
Pitney Bowes	PITBOW03	76602	11/30/2015	\$588	Postage
Puckett, Ruth	PUCKET01	76603	11/30/2015	\$5,416	Rent
Revenue Management Solutions	RMS	76604	11/30/2015	\$2,077	Patient Account Services
RSM US LLP	RSM US LLP	76605	11/30/2015	\$5,300	Audit
Scott Rice Company	SCOTTR01	Z000002679	11/30/2015	\$2,936	Office Furniture
Solutions Group	SOLUTIONS GROUP	76606	11/30/2015	\$6,732	Collections
Solutions@ MBAF	PAPERSAVE	Z000002680	11/30/2015	\$2,642	Accounting Software
Steven E Spyres	SPYRES.STEVEN	76616	11/30/2015	\$4,800	Building Maintenance
Technical Programming Services, Inc.	TCHPRG01	76608	11/30/2015	\$13,479	Community Relations
Tulsa Press Club	TLSPSS01	76609	11/30/2015	\$21	Dues
Tulsa World	TULSA WORLD	76610	11/30/2015	\$127	Dues
U.S. Cellular	US CELLULAR	76611	11/30/2015	\$351	Tower Rentals
Windstream	WINDSTREAM	76612	11/30/2015	\$49	Communications
Xtivia	XTIVIA	Z000002681	11/30/2015	\$4,429	Maintenance SQL
Yale 31	YALE 31	76613	11/30/2015	\$550	Rent

Bixby Chamber of Commerce	BIXCHM01	76618	12/1/2015	\$30	Dues
Tulsa County Clerk	TULCLK01	76617	12/1/2015	\$204	Liens
Adam Paluka	PALUKA, ADAM	76620	12/2/2015	\$98	Employee Expense Reimbursement
OSDH Emergency Systems	OSDH EMRG SYS	76619	12/2/2015	\$20	MCB
Carrie Morley	MORLEY, CARRIE	76622	12/3/2015	\$62	Employee Reimbursement
David Howerton	HOWERTON	76623	12/3/2015	\$65	MCB - Reimburse
Jennifer Jones	JONESJEN	76624	12/3/2015	\$136	MCB - Employee Reimbursement
Melanie Key	KEY, MELANIE	76621	12/3/2015	\$99	Internet Reimburse
AIRGAS USA LLC	1223388	76636	12/8/2015	\$4,304	AMR - Medical Supplies
Barker Specialty AMR/EMSC Punchout	1004783	76628	12/8/2015	\$184	AMR - Medical Supplies
Bearcom Punchout	1011749	76633	12/8/2015	\$218	AMR - Medical Supplies
Detco	DETCO	76638	12/8/2015	\$2,664	Fleet Maintenance
FORD QUALITY FLEET CARE PROGRAM	1007964	76631	12/8/2015	\$53,485	AMR - Medical Supplies
Grainger	GRAINGER	76639	12/8/2015	\$73	Misc Supplies
Grainger Punchout	1001624	76627	12/8/2015	\$2,760	AMR - Medical Supplies
HARDESTY PRESS	HRDPRS	76642	12/8/2015	\$105	Outside Copies
Henry Schein Inc.	HENRY SCHEIN	76640	12/8/2015	\$699	Medical Supplies
Heritage Crystal Clean	HERITAGECRYSTAL	76641	12/8/2015	\$25	Oil removal
IMPACT INSTRUMENTATION INC	1005967	76629	12/8/2015	\$552	AMR - Medical Supplies
McKesson Medical Punchout	1150574	76635	12/8/2015	\$243,287	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	76637	12/8/2015	\$8,384	AMR - Medical Supplies
Office Depot Punchout	1006929	76630	12/8/2015	\$406	AMR - Medical Supplies
Orkin Exterminating Company	ORKIN 01	76643	12/8/2015	\$80	Building Maintenance
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	76632	12/8/2015	\$29,238	AMR - Medical Supplies
Packco Inc	PACKCO INC	76645	12/8/2015	\$1,015	AMR - Misc Supplies
PHYSIO CONTROL INC	1055366	76634	12/8/2015	\$62,277	AMR - Medical Supplies
QuikPrint	QUIKPRINT	76646	12/8/2015	\$523	Outside Copies
Rogers Safe and Lock	ROGERS01	76647	12/8/2015	\$4	AMR - Building Maintenance
Special Ops	SPECIAL OPS	76648	12/8/2015	\$2,478	P+ - Uniforms
Steves Wholesale Distributors Inc	STEVES WHOLESAL	76649	12/8/2015	\$29	P+ - Misc Supplies
Timmons Oil Company	TIMMONS OIL CO	76650	12/8/2015	\$6,569	Ambulance Maintenance
Tulsa County Clerk	TULCLK01	76625	12/8/2015	\$289	Liens
Tulsa Overhead Door, LLC	OVRHDR01	76644	12/8/2015	\$135	Building Maintenance
VF IMAGEWEAR Punchout	1000132	76626	12/8/2015	\$4,049	AMR - Medical Supplies
Wilkins Auto Body	WILKINS AUTO	76651	12/8/2015	\$5,828	Ambualnce Maintenance
Dinorah Rivera-Lake	DINORAH	76656	12/9/2015	\$155	MCB - Reimburse
EMS Technology Solutions LLC	EMS TECH SOL	76658	12/9/2015	\$24,192	Medical Supplies
Jamil Rahman	JAM	76655	12/9/2015	\$509	MCB - Employee Reimbursement

Jeff Goodloe, M.D.	GOODLOE, JEFF	76653	12/9/2015	\$25	MCB Employee Reimburse
Kelli Bruer	BRUER	76654	12/9/2015	\$25	Employee Expense Reimbursement
PRO-LOGIX IT	PRO-LOGIX IT	76657	12/9/2015	\$8,500	MCB
PRSA, Tulsa Chapter	PRSA 01	76652	12/9/2015	\$25	Dues
Oklahoma St Board of Pharmacy	OKSBP	76659	12/11/2015	\$400	Dues
Advanced Systems Group	ADV SYST GROUP	76660	12/14/2015	\$243,810	Software Support
Airco Service Inc.	AIRCO	Z000002683	12/14/2015	\$165	Building Maintenance
Ala Carte Courier Service, Inc	ALACRT01	76661	12/14/2015	\$1,046	Courier Service
All-Kill Pest Control	ALLKIL01	76662	12/14/2015	\$126	Building Maintenance
American Ambulance Association	AAA	Z000002684	12/14/2015	\$500	Dues
American Checked	AMERICANCHECKED	76663	12/14/2015	\$65	Employee Background Checks
AT&T Advertising & Publishing	AT&T YELLOW PAG	76665	12/14/2015	\$487	Yellow Pages
AT&T Interstate Dedicated Private Line Service	ATT 07	76666	12/14/2015	\$2,680	Communications
AT&T Mobility	AT&T MOBILITY	Z000002685	12/14/2015	\$1,928	Wireless Communications
AT&T OneNet Services	ATT INTERNET	76667	12/14/2015	\$498	Communications
att	ATT 10	Z000002686	12/14/2015	\$18,039	Communications
Bits & Bytes	BITS & BYTES	76670	12/14/2015	\$459	Outside Copies
Bixby Public Works Authority	BIXPWA01	76671	12/14/2015	\$36	Utilities
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	76669	12/14/2015	\$29,953	OMD Dir Salary & Benefits
Bradshaw Consulting Services, Inc.	BCS	76668	12/14/2015	\$46,079	Software Maintenance
Brooks Grease Trap Service	BROOKS GREASE	76672	12/14/2015	\$325	Building Maintenance
Calvert's Plant Interiors Inc.	CALPLT01	76673	12/14/2015	\$1,134	Plant Maintenance
Clean Sweep Janitorial	CLEAN SWEEP JAN	76674	12/14/2015	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000002687	12/14/2015	\$517	Building Maintenance
Community Care	COMMUNITY CARE	76675	12/14/2015	\$49	Benefits
Cox	COX	Z000002688	12/14/2015	\$7,142	Internet
CPI Office Products	CPI OFFICE PROD	Z000002689	12/14/2015	\$7,125	Office Supplies/Toner/Janitor
Deluxe Business Checks and Solutions	DELUX	76676	12/14/2015	\$566	Checks
Erling and Associates Inc.	ERLING01	76677	12/14/2015	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	76678	12/14/2015	\$448	Express Mail
Harness Roofing Inc	HARNES ROOFING	76680	12/14/2015	\$453	Building Maintenance
Henry Schein Inc.	HENRY SCHEIN	Z000002690	12/14/2015	\$862	Medical Supplies
Hydraulic Equipment Company Inc	HYDROLIC EQUIP	76681	12/14/2015	\$398	Building Maintenance
Imperial Coffee Service, Inc.	IMPCOF01	Z000002691	12/14/2015	\$839	Coffee
Insperty Expense Management	INSPERITY EXPEN	Z000002692	12/14/2015	\$280	Expense Report Software
Lambrusco's	LMBRSCO1	76684	12/14/2015	\$65	Lunch Meeting
LandCare	TRGRLN01	Z000002693	12/14/2015	\$1,950	Lawn Maintenance
Landscape Partners	WESTERN LAWNS	Z000002694	12/14/2015	\$398	Lawn Maintenance

LANlynx, LLC	LAN	76682	12/14/2015	\$254	Computer Supplies
LexisNexis Risk Data Management Inc	LEXISNEXIS	76683	12/14/2015	\$1,501	Patient Service
Masimo Americas Inc.	MASIMO CORP	Z000002695	12/14/2015	\$820	MEdical Supplies
Metroplex Electric	METROPLEX	Z000002696	12/14/2015	\$2,376	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	76685	12/14/2015	\$562	Rental Space
Motorola, Inc.	MOTRLA01	Z000002697	12/14/2015	\$7,557	Maintenance Communications
MyHealth Access Network	SMRTNET	76696	12/14/2015	\$3,083	Patient Maintenance
Net Solutions	NETSOL01	76686	12/14/2015	\$6,000	Network Support
Ok Natural Gas	ONG 05	76687	12/14/2015	\$311	Utilities
Orkin Exterminating Company	ORKIN 01	Z000002698	12/14/2015	\$124	Building Maintenance
Overhead Door of Okc	OVRHDR02	76688	12/14/2015	\$361	Building
PC Connection	PC CONNECTION	76689	12/14/2015	\$13,580	Computer Supplies
Pitney Bowes Purchase Power	PITBOW02	76690	12/14/2015	\$5,388	Postage
Presidio Networked Solutions	PRESIDIO NETWORK	76691	12/14/2015	\$56,828	Computer Support
Progressive Business Pub	PRGBUS01	Z000002699	12/14/2015	\$330	Subscriptions
Public Service Co of Oklahoma	PSO 01	76692	12/14/2015	\$3,391	Utilities
Republic Services #060	ALLIED WASTE	Z000002700	12/14/2015	\$1,810	Utilities
Resource One Administrators	RESOURCE ONE	76693	12/14/2015	\$189	FSA Admin Fee
Sam's Club	SAMS	76694	12/14/2015	\$585	Dues
Schnake Turnbo and Assoc. Inc.	SCHNAK01	76695	12/14/2015	\$3,500	Community Relations
Scott Rice Company	SCOTTR01	Z000002701	12/14/2015	\$8,028	Office Furniture
Solutions Group	SOLUTIONS GROUP	76697	12/14/2015	\$25,479	Collections
Special Ops	SPECIAL OPS	76698	12/14/2015	\$729	P+ - Uniforms
Synergy DataCom	SYNRGY01	Z000002702	12/14/2015	\$457	Computer Supplies
Technical Programming Services, Inc.	TCHPRG01	76699	12/14/2015	\$61,179	Community Relations
The University of OK Health Sciences Center	UNIVOK01	76703	12/14/2015	\$55	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	76700	12/14/2015	\$10,405	Medical Supplies
TriZetto	GATWEDI	76679	12/14/2015	\$525	Patient Support Services
True Digital Security	TRUE DIGITAL	76701	12/14/2015	\$2,585	Network Security
Tulsa Overhead Door, LLC	OVRHDR01	Z000002703	12/14/2015	\$151	Building Maintenance
United Ford	UNITED FORD	Z000002704	12/14/2015	\$13,076	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	76702	12/14/2015	\$1,867	Building Maintenance
Vehicle Washing Systems Inc	VEHICLEWASHING	76704	12/14/2015	\$138	Building Maintenance
Weather Affirmation, L.L.C.	WTHAFM01	76709	12/14/2015	\$350	Weather Notification
Wegener Human Resource Grp	WGNHMN01	76705	12/14/2015	\$3,860	Temporary Employee
Windstream	WINDSTREAM	76706	12/14/2015	\$9,048	Communications
Works & Lentz, Inc.	WKSLNZ01	76707	12/14/2015	\$1,190	Collections
Works & Lentz, Inc.	WKSLNZ02	76708	12/14/2015	\$5,148	Collections

Xtivia	XTIVIA	Z000002705	12/14/2015	\$4,429	Maintenance SQL
Zirned	ZIRMED	76710	12/14/2015	\$11,190	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000002706	12/14/2015	\$41,413	Patient Support Services