

MEMORANDUM

Date: June 24, 2015

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – May 2015**

Attached you will find financial statements for May 2015. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net income of \$1,011 thousand compared to a budgeted profit of \$244 thousand, and the Western Division had a net loss of \$1,750 thousand compared to a budgeted net loss of \$4,285 thousand.

There is no net interdivisional payable/receivable as of 5/31/15.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at May 31, 2015, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for May and April services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$962 thousand (1.1%) and Western is more than budget by \$1,024 thousand (1.1%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2015. The Eastern Division had 983 less emergency transports than budgeted (1.8%); non-emergency transports were 172 less than budget (2.1%). The Western Division emergency transports were more than budget by 166 (.3%) and non-emergencies were 323 more than budget (5.9%).

The year-to-date collection rate is 47% for the Eastern Division compared to a budget of 44% and an actual for fiscal 2014 of 47%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 47% and an actual for fiscal 2014 of 50%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2015

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,866,800.00	\$14,679,557.00	1.28%	\$158,025,400.00	\$158,743,727.00	-0.45%
Non-emergency base rate	499,921.70	464,011.00	7.74%	5,735,943.66	5,014,313.00	14.39%
Mileage	903,951.00	962,267.00	-6.06%	10,351,098.00	10,398,694.00	-0.46%
Special events	22,525.00	20,416.67	10.33%	289,140.00	224,583.37	28.75%
Subscription membership	45,177.75	18,333.33	146.42%	170,666.34	201,666.63	-15.37%
Other revenue	478,048.61	402,500.00	18.77%	4,500,456.45	4,427,500.00	1.65%
	<u>16,816,424.06</u>	<u>16,547,085.00</u>	<u>1.63%</u>	<u>179,072,704.45</u>	<u>179,010,484.00</u>	<u>0.03%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,786,285.98	11,427,083.34	-3.14%	123,912,235.21	125,697,916.74	1.42%
Collection fees and expenses	82,100.69	75,000.00	-9.47%	749,957.58	825,000.00	9.10%
	<u>11,868,386.67</u>	<u>11,502,083.34</u>	<u>-3.18%</u>	<u>124,662,192.79</u>	<u>126,522,916.74</u>	<u>1.47%</u>
Net patient service revenue	<u>4,948,037.39</u>	<u>5,045,001.66</u>	<u>-1.92%</u>	<u>54,410,511.66</u>	<u>52,487,567.26</u>	<u>3.66%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,992,798.00	3,989,825.33	-0.07%	42,219,832.39	43,482,210.63	2.90%
Employee compensation & benefits	334,349.65	326,603.00	-2.37%	3,559,420.07	3,592,633.00	0.92%
Medical supplies	33,241.48	13,750.00	-141.76%	380,136.10	151,250.00	-151.33%
Building rent, utilities and maintenance	92,084.91	78,466.66	-17.36%	904,300.93	863,133.26	-4.77%
Equipment maintenance	133,412.93	118,258.32	-12.81%	1,390,242.44	1,300,841.52	-6.87%
TotalCare campaign	8,009.88	5,416.67	-47.87%	82,116.00	59,583.37	-37.82%
Quality assurance fees	67,301.50	67,333.33	0.05%	740,316.50	740,666.63	0.05%
Telephone	64,654.37	69,991.67	7.63%	868,531.72	769,908.37	-12.81%
Professional services	56,213.27	34,774.99	-61.65%	365,054.08	382,524.89	4.57%
Miscellaneous supplies	31,674.95	32,424.99	2.31%	379,564.69	356,674.89	-6.42%
Postage and courier service	1,452.37	6,583.32	77.94%	52,259.29	72,416.52	27.84%
Equipment lease	3,222.97	2,666.67	-20.86%	27,225.85	29,333.37	7.18%
Other fees and expenses	55,248.91	80,812.83	31.63%	650,126.06	888,941.13	26.87%
Community relations	19,311.98	37,750.00	48.84%	168,294.51	415,250.00	59.47%
Office supplies	2,618.11	4,083.32	35.88%	45,763.66	44,916.52	-1.89%
Insurance	13,061.20	15,166.67	13.88%	158,005.59	166,833.37	5.29%
Travel, meals, and training	2,997.23	5,316.66	43.63%	48,662.59	58,483.26	16.79%
	<u>4,911,653.71</u>	<u>4,889,224.43</u>	<u>-0.46%</u>	<u>52,039,852.47</u>	<u>53,375,600.73</u>	<u>2.50%</u>
Operating inc. (loss) before depr.	36,383.68	155,777.23	-76.64%	2,370,659.19	(888,033.47)	366.96%
Depreciation	<u>283,333.34</u>	<u>283,333.34</u>	<u>0.00%</u>	<u>3,116,666.74</u>	<u>3,116,666.74</u>	<u>0.00%</u>
Operating income (loss)	<u>(246,949.66)</u>	<u>(127,556.11)</u>	<u>-93.60%</u>	<u>(746,007.55)</u>	<u>(4,004,700.21)</u>	<u>81.37%</u>
Nonoperating expense:						
Interest expense		<u>3,333.33</u>	<u>100.00%</u>		<u>36,666.63</u>	<u>100.00%</u>

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2015

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$36,666.63	100.00%
Nonoperating income - interest income	2,037.08		0.00%	7,681.42		0.00%
Net income (loss)	<u>(244,912.58)</u>	<u>(130,889.44)</u>	<u>-87.11%</u>	<u>(738,326.13)</u>	<u>(4,041,366.84)</u>	<u>81.73%</u>

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2015

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,823,700.00	\$6,734,068.00	1.33%	\$71,847,100.00	\$72,881,188.00	-1.42%
Non-emergency base rate	271,010.00	263,712.00	2.77%	2,997,275.00	2,849,791.00	5.18%
Mileage	439,431.00	428,055.00	2.66%	4,571,109.00	4,625,756.00	-1.18%
Special events	11,650.00	10,000.00	16.50%	156,100.00	110,000.00	41.91%
Subscription membership	8,630.41	6,333.33	36.27%	77,416.90	69,666.63	11.12%
Other revenue	475,821.22	402,500.00	18.22%	4,353,164.02	4,427,500.00	-1.68%
	<u>8,030,242.63</u>	<u>7,844,668.33</u>	<u>2.37%</u>	<u>84,002,164.92</u>	<u>84,963,901.63</u>	<u>-1.13%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,576,606.47	5,266,666.67	-5.88%	56,671,203.80	57,933,333.37	2.18%
Collection fees and expenses	34,392.54	33,333.33	-3.18%	318,581.09	366,666.63	13.11%
	<u>5,610,999.01</u>	<u>5,300,000.00</u>	<u>-5.87%</u>	<u>56,989,784.89</u>	<u>58,300,000.00</u>	<u>2.25%</u>
Net patient service revenue	<u>2,419,243.62</u>	<u>2,544,668.33</u>	<u>-4.93%</u>	<u>27,012,380.03</u>	<u>26,663,901.63</u>	<u>1.31%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,846,891.00	1,859,325.33	0.67%	19,591,092.55	19,924,710.63	1.67%
Employee compensation & benefits	156,069.85	150,789.34	-3.50%	1,672,214.38	1,658,682.74	-0.82%
Medical supplies	17,307.83	5,833.33	-196.71%	186,002.24	64,166.63	-189.87%
Building rent, utilities and maintenance	30,163.93	23,549.99	-28.08%	274,495.18	259,049.89	-5.96%
Equipment maintenance	64,593.80	54,666.66	-18.16%	663,267.86	601,333.26	-10.30%
TotalCare campaign	6,847.41	4,166.67	-64.34%	71,944.14	45,833.37	-56.97%
Quality assurance fees	31,847.50	31,833.33	-0.04%	350,322.50	350,166.63	-0.04%
Telephone	31,021.57	28,291.67	-9.65%	382,807.82	311,208.37	-23.01%
Professional services	25,727.34	16,875.00	-52.46%	169,503.81	185,625.00	8.68%
Miscellaneous supplies	20,069.33	15,550.00	-29.06%	175,038.57	171,050.00	-2.33%
Postage and courier service	664.87	3,166.66	79.00%	24,382.88	34,833.26	30.00%
Equipment lease	2,903.53	2,166.67	-34.01%	23,944.40	23,833.37	-0.47%
Other fees and expenses	30,181.55	42,633.92	29.21%	367,642.49	468,973.12	21.61%
Community relations	10,003.42	28,416.67	64.80%	91,201.11	312,583.37	70.82%
Office supplies	1,394.09	1,916.66	27.26%	20,669.30	21,083.26	1.96%
Insurance	7,247.96	8,250.01	12.15%	86,174.28	90,750.11	5.04%
Travel, meals, and training	1,181.62	2,400.00	50.77%	21,801.99	26,400.00	17.42%
	<u>2,284,116.60</u>	<u>2,279,831.91</u>	<u>-0.19%</u>	<u>24,172,505.50</u>	<u>24,550,283.01</u>	<u>1.54%</u>
Operating inc. (loss) before depr.	135,127.02	264,836.42	-48.98%	2,839,874.53	2,113,618.62	34.36%
Depreciation	<u>166,666.67</u>	<u>166,666.67</u>	<u>0.00%</u>	<u>1,833,333.37</u>	<u>1,833,333.37</u>	<u>0.00%</u>
Operating income (loss)	<u>(31,539.65)</u>	<u>98,169.75</u>	<u>-132.13%</u>	<u>1,006,541.16</u>	<u>280,285.25</u>	<u>259.11%</u>
Nonoperating expense:						
Interest expense		<u>3,333.33</u>	<u>100.00%</u>		<u>36,666.63</u>	<u>100.00%</u>

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2015

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$36,666.63	100.00%
Nonoperating income - interest income	1,860.89		0.00%	4,689.32		0.00%
Net income (loss)	<u>(29,678.76)</u>	<u>94,836.42</u>	<u>131.29%</u>	<u>1,011,230.48</u>	<u>243,618.62</u>	<u>-315.09%</u>

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2015

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$8,043,100.00	\$7,945,489.00	1.23%	\$86,178,300.00	\$85,862,539.00	0.37%
Non-emergency base rate	228,911.70	200,299.00	14.28%	2,738,668.66	2,164,522.00	26.53%
Mileage	464,520.00	534,212.00	-13.05%	5,779,989.00	5,772,938.00	0.12%
Special events	10,875.00	10,416.67	4.40%	133,040.00	114,583.37	16.11%
Subscription membership	36,547.34	12,000.00	204.56%	93,249.44	132,000.00	-29.36%
Other revenue	2,227.39		0.00%	147,292.43		0.00%
	<u>8,786,181.43</u>	<u>8,702,416.67</u>	<u>0.96%</u>	<u>95,070,539.53</u>	<u>94,046,582.37</u>	<u>1.09%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,209,679.51	6,160,416.67	-0.80%	67,241,031.41	67,764,583.37	0.77%
Collection fees and expenses	47,708.15	41,666.67	-14.50%	431,376.49	458,333.37	5.88%
	<u>6,257,387.66</u>	<u>6,202,083.34</u>	<u>-0.89%</u>	<u>67,672,407.90</u>	<u>68,222,916.74</u>	<u>0.81%</u>
Net patient service revenue	<u>2,528,793.77</u>	<u>2,500,333.33</u>	<u>1.14%</u>	<u>27,398,131.63</u>	<u>25,823,665.63</u>	<u>6.10%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,145,907.00	2,130,500.00	-0.72%	22,628,739.84	23,557,500.00	3.94%
Employee compensation & benefits	178,279.80	175,813.66	-1.40%	1,887,205.69	1,933,950.26	2.42%
Medical supplies	15,933.65	7,916.67	-101.27%	194,133.86	87,083.37	-122.93%
Building rent, utilities and maintenance	61,920.98	54,916.67	-12.75%	629,805.75	604,083.37	-4.26%
Equipment maintenance	68,819.13	63,591.66	-8.22%	726,974.58	699,508.26	-3.93%
TotalCare campaign	1,162.47	1,250.00	7.00%	10,171.86	13,750.00	26.02%
Quality assurance fees	35,454.00	35,500.00	0.13%	389,994.00	390,500.00	0.13%
Telephone	33,632.80	41,700.00	19.35%	485,723.90	458,700.00	-5.89%
Professional services	30,485.93	17,899.99	-70.31%	195,550.27	196,899.89	0.69%
Miscellaneous supplies	11,605.62	16,874.99	31.23%	204,526.12	185,624.89	-10.18%
Postage and courier service	787.50	3,416.66	76.95%	27,876.41	37,583.26	25.83%
Equipment lease	319.44	500.00	36.11%	3,281.45	5,500.00	40.34%
Other fees and expenses	25,067.36	38,178.91	34.34%	282,483.57	419,968.01	32.74%
Community relations	9,308.56	9,333.33	0.27%	77,093.40	102,666.63	24.91%
Office supplies	1,224.02	2,166.66	43.51%	25,094.36	23,833.26	-5.29%
Insurance	5,813.24	6,916.66	15.95%	71,831.31	76,083.26	5.59%
Travel, meals, and training	1,815.61	2,916.66	37.75%	26,860.60	32,083.26	16.28%
	<u>2,627,537.11</u>	<u>2,609,392.52</u>	<u>-0.70%</u>	<u>27,867,346.97</u>	<u>28,825,317.72</u>	<u>3.32%</u>
Operating inc. (loss) before depr.	(98,743.34)	(109,059.19)	9.46%	(469,215.34)	(3,001,652.09)	84.37%
Depreciation	<u>116,666.67</u>	<u>116,666.67</u>	<u>0.00%</u>	<u>1,283,333.37</u>	<u>1,283,333.37</u>	<u>0.00%</u>
Operating income (loss)	<u>(215,410.01)</u>	<u>(225,725.86)</u>	<u>4.57%</u>	<u>(1,752,548.71)</u>	<u>(4,284,985.46)</u>	<u>59.10%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Eleven Months Ending May 31, 2015

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$176.19		0.00%	\$2,992.10		0.00%
Net income (loss)	<u>(215,233.82)</u>	<u>(225,725.86)</u>	<u>4.65%</u>	<u>(1,749,556.61)</u>	<u>(4,284,985.46)</u>	<u>59.17%</u>

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2015

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$324,066.00	(\$361,680.44)
Petty cash	1,200.00	1,200.00
Invested cash	7,485,823.54	4,727,728.22
	7,811,089.54	4,367,247.78
Patient accounts receivable:		
Patient accounts receivable	24,009,633.54	26,702,296.15
Receivables in collection	57,686,140.19	43,083,140.19
	81,695,773.73	69,785,436.34
Less allowance for contractual allowances and bad debts	67,004,291.00	55,245,291.00
Net patient accounts receivable	14,691,482.73	14,540,145.34
Other receivables:		
Due from contractor	590,705.80	464,161.50
Due from collection agency	34,343.47	8,962.31
Other miscellaneous receivables	407,552.58	466,535.12
	1,032,601.85	939,658.93
Other current assets:		
Prepaid assets	538,879.28	508,980.79
Other, principally funds held by trustee	1,530.82	107,096.93
	540,410.10	616,077.72
Total current assets	24,075,584.22	20,463,129.77
Property and equipment:		
Communication equipment	6,359,404.80	5,971,034.85
Buildings and leasehold improvements	3,746,529.66	3,711,390.66
Ambulances	12,171,267.94	10,179,769.89
Data processing equipment	7,087,400.05	6,962,010.41
On-board equipment	6,454,680.94	5,745,503.06
Office furniture and equipment	1,311,802.63	1,214,750.31
Miscellaneous other equipment	1,156,094.25	1,129,726.08
Land	64,200.00	64,200.00
Transportation equipment	395,337.24	361,737.24
Prepaid assets	3,000,351.18	3,345,645.39
Capital Lease	739,910.29	739,910.29
	42,486,978.98	39,425,678.18
Less accumulated depreciation	32,833,385.06	29,059,480.10
Net property and equipment	9,653,593.92	10,366,198.08
Other assets		
	24,194.50	24,194.50
Total assets	33,753,372.64	30,853,522.35

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,122,326.69	\$956,073.45
Due to contractor	7,885,199.99	7,613,575.51
Due to Quality Assurance Fund	272,952.91	365,112.91
Accrued retirement	296,530.79	276,900.17
Accrued salaries and wages	309,513.93	240,825.59
Current installments of long-term debt		60,000.00
Accrued interest payable	30.60	21.10
Deferred revenue	36,097.75	24,748.35
Total current liabilities	9,922,652.66	9,537,257.08
Other liabilities	21,752.22	21,752.22
Total liabilities	9,944,404.88	9,559,009.30
Division capital:		
Contributed capital	72,968,113.17	68,250,689.89
Retained earnings (deficit)	(48,420,819.28)	(42,861,877.41)
Current year earnings (loss)	(738,326.13)	(4,094,299.43)
Total division capital	23,808,967.76	21,294,513.05
Total liabilities & division capital	33,753,372.64	30,853,522.35

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2015

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$67,984.66	(\$504,620.22)
Petty cash	600.00	600.00
Invested cash	2,908,501.83	2,788,487.81
	2,977,086.49	2,284,467.59
Patient accounts receivable:		
Patient accounts receivable	11,048,905.84	12,602,881.37
Receivables in collection	26,782,999.82	19,785,999.82
	37,831,905.66	32,388,881.19
Less allowance for contractual allowances and bad debts	31,193,710.00	25,982,710.00
Net patient accounts receivable	6,638,195.66	6,406,171.19
Other receivables:		
Due from contractor	590,705.80	464,161.50
Due from collection agency	17,334.95	16,881.83
Other miscellaneous receivables	407,815.36	238,081.12
	1,015,856.11	719,124.45
Other current assets:		
Prepaid assets	248,544.26	241,202.62
Other, principally funds held by trustee	(10,731.24)	96,129.91
	237,813.02	337,332.53
Total current assets	10,868,951.28	9,747,095.76
Property and equipment:		
Communication equipment	3,065,473.88	2,966,409.22
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	7,262,608.82	5,580,372.23
Data processing equipment	3,703,850.46	3,642,715.89
On-board equipment	3,282,818.51	2,778,224.12
Office furniture and equipment	576,212.75	576,212.75
Miscellaneous other equipment	594,932.65	582,920.45
Land	64,200.00	64,200.00
Transportation equipment	318,414.80	284,814.80
Prepaid assets	2,289,662.26	2,435,458.21
Capital Lease	338,087.66	338,087.66
	24,715,756.04	22,468,909.58
Less accumulated depreciation	18,159,621.81	15,975,285.53
Net property and equipment	6,556,134.23	6,493,624.05
Other assets		
	16,057.97	16,057.97
Total assets	17,441,143.48	16,256,777.78

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,220,809.10	\$1,256,252.82
Due to contractor	3,631,321.37	3,568,810.87
Due to Quality Assurance Fund	272,952.91	365,112.91
Accrued retirement	154,461.96	150,381.67
Accrued salaries and wages	150,124.41	117,190.21
Accrued interest payable	30.60	21.10
Deferred revenue	8,630.40	9,055.98
Total current liabilities	5,438,330.75	5,466,825.56
Other liabilities	21,752.22	21,752.22
Total liabilities	5,460,082.97	5,488,577.78
Division capital:		
Contributed capital	6,863,634.23	6,312,497.60
Retained earnings (deficit)	4,106,195.80	4,521,747.71
Current year earnings (loss)	1,011,230.48	(66,045.31)
Total division capital	11,981,060.51	10,768,200.00
Total liabilities & division capital	17,441,143.48	16,256,777.78

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2015

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$256,081.34	\$142,939.78
Petty cash	600.00	600.00
Invested cash	4,577,321.71	1,939,240.41
	4,834,003.05	2,082,780.19
Patient accounts receivable:		
Patient accounts receivable	12,960,727.70	14,099,414.78
Receivables in collection	30,903,140.37	23,297,140.37
	43,863,868.07	37,396,555.15
Less allowance for contractual allowances and bad debts	35,810,581.00	29,262,581.00
Net patient accounts receivable	8,053,287.07	8,133,974.15
Other receivables:		
Due from collection agency	17,008.52	(7,919.52)
Other miscellaneous receivables	(262.78)	228,454.00
	16,745.74	220,534.48
Other current assets:		
Prepaid assets	290,335.02	267,778.17
Other, principally funds held by trustee	12,262.06	10,967.02
	302,597.08	278,745.19
Total current assets	13,206,632.94	10,716,034.01
Property and equipment:		
Communication equipment	3,293,930.92	3,004,625.63
Buildings and leasehold improvements	527,035.41	491,896.41
Ambulances	4,908,659.12	4,599,397.66
Data processing equipment	3,383,549.59	3,319,294.52
On-board equipment	3,171,862.43	2,967,278.94
Office furniture and equipment	735,589.88	638,537.56
Miscellaneous other equipment	561,161.60	546,805.63
Transportation equipment	76,922.44	76,922.44
Prepaid assets	710,688.92	910,187.18
Capital Lease	401,822.63	401,822.63
	17,771,222.94	16,956,768.60
Less accumulated depreciation	14,673,763.25	13,084,194.57
Net property and equipment	3,097,459.69	3,872,574.03
Other assets		
	8,136.53	8,136.53
Total assets	16,312,229.16	14,596,744.57

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$98,482.41)	(\$300,179.37)
Due to contractor	4,253,878.62	4,044,764.64
Accrued retirement	142,068.83	126,518.50
Accrued salaries and wages	159,389.52	123,635.38
Current installments of long-term debt		60,000.00
Deferred revenue	<u>27,467.35</u>	<u>15,692.37</u>
Total current liabilities	4,484,321.91	4,070,431.52
	<u>4,484,321.91</u>	<u>4,070,431.52</u>
Division capital:		
Contributed capital	66,104,478.94	61,938,192.29
Retained earnings (deficit)	(52,527,015.08)	(47,383,625.12)
Current year earnings (loss)	<u>(1,749,556.61)</u>	<u>(4,028,254.12)</u>
Total division capital	11,827,907.25	10,526,313.05
	<u>16,312,229.16</u>	<u>14,596,744.57</u>
Total liabilities & division capital	<u><u>16,312,229.16</u></u>	<u><u>14,596,744.57</u></u>

EMSA
Cash Rollforward
Year Ending June 30, 2015

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2014	\$ 2,097,899	\$ 2,097,899	-	2,424,052	2,424,052	-	4,521,951	4,521,951	-
Net revenue collected	22,141,000	22,119,178	21,822	26,961,000	26,007,932	953,068	49,102,000	48,127,110	974,890
Utility bill receipts	4,257,000	4,427,500	(170,500)				4,257,000	4,427,500	(170,500)
TotalCare proceeds	80,273	38,000	42,273	117,030	144,000	(26,970)	197,303	182,000	15,303
Payment to contractor	(19,604,091)	(20,160,139)	556,048	(22,538,763)	(23,728,000)	1,189,237	(42,142,854)	(43,888,139)	1,745,285
Operating expenses/changes in WC	(4,444,755)	(4,372,500)	(72,255)	(5,177,485)	(5,103,076)	(74,409)	(9,622,240)	(9,475,576)	(146,664)
Capital expenditures	(2,199,359)	(2,521,750)	322,391	(3,221,287)	(3,248,740)	27,453	(5,420,646)	(5,770,490)	349,844
Net debt proceeds/(reduction)		(128,330)	128,330			-	-	(128,330)	128,330
Interest/other income	1,381		1,381	1,475		1,475	2,856	-	2,856
Other	499,257 (2)	610,500	(111,243)	6,416,463 (1)	6,416,463	-	6,915,720	7,026,963	(111,243)
Balance at May 31, 2015	<u>2,828,605</u>	<u>2,110,358</u>	<u>718,247</u>	<u>4,982,485</u>	<u>2,912,631</u>	<u>2,069,854</u>	<u>7,811,090</u>	<u>5,022,989</u>	<u>2,788,101</u>

(1) 24,839 - '14 Other Western Subsidy
553,515 - '15 Edmond Subsidy
619,817 - '15 Other Western Subsidy
5,218,292 - '15 Oklahoma City Subsidy
6,416,463

(2) 499,257 - '15 Other Eastern Subsidy

West - Cash	4,834,003
A/R	148,482
Net	<u>4,982,485</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Eleven Months Ended 5/31/15

Eastern Division

Net Income (loss)		1,011,230
Add: Depreciation	1,833,334	
Increase in allowance for doubtful accounts	4,355,000	
Decrease in deferred revenue	(341)	<u>6,187,993</u>
Changes in working capital:		
Increase in patient receivables	(4,763,344)	
Increase in other receivables	(138,743)	
Decrease in other assets	55,339	
Decrease in accounts payable	(406,835)	
Increase in accrued liabilities	10,006	<u>(5,243,577)</u>
Net Property Additions:		(2,199,940)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		499,257
Change in cash and cash equivalents:		<u>254,963</u>
Cash balance @6/30/14		2,722,123
Cash balance @5/31/15		2,977,086
Change in cash		<u>254,963</u>

EMSA
Statement of Cash Flows
Eleven Months Ended 5/31/15

Western Division

Net income (loss)		(1,749,557)
Add: Depreciation	1,283,333	
Increase in allowance for doubtful accounts	5,305,000	
Increase in deferred revenue	26,655	<u>6,614,988</u>
Changes in working capital:		
Increase in patient receivables	(5,587,792)	
Increase in other receivables	(12,590)	
Increase in other assets	(81,091)	
Increase in accounts payable	434,602	
Increase in accrued liabilities	16,523	<u>(5,230,348)</u>
Net Property (Additions)/Dispositions		(710,689)
Debt Service/Loan proceeds		-
Contributed Capital		3,901,091
Change in cash and cash equivalents:		<u>2,825,485</u>
Cash balance @6/30/14		2,008,518
Cash balance @5/31/15		4,834,003
Change in cash		<u>2,825,485</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through May

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2015 Ambulances (six)</i>			
Replacement units	954,000	641,245	312,755
New units	159,000		159,000
Repairs	25,000	39,087	(14,087)
Miscellaneous	20,000	1,760	18,240
On board equipment:			
Power cot enhancement	1,005,000	1,127,101	(122,101)
OMD equipment	50,000		50,000
Equipment for new units	64,000	18,284	45,716
Stair chairs	15,000	12,859	2,141
Miscellaneous	30,000	880	29,120
CAD and radio equipment:			
Base station upgrade	50,000	24,951	25,049
Equipment for new units	14,000	7,965	6,035
Laptops for ambulances		25,152	(25,152)
Building expenses:			
Office furniture	10,000		10,000
Garage heaters	90,000	6,880	83,120
Building expansion	4,000,000	126,338	3,873,662
Special event vehicles (2)	50,000	47,332	2,668
Security equipment	15,000		15,000
Forklift		19,092	(19,092)
Car wash system		75,315	(75,315)
Miscellaneous	40,000	18,099	21,901
Computer equipment:			
Server upgrade (network)	100,000		100,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000	7,600	42,400
TOTAL	6,751,000	2,199,940	4,551,060
Current year expenditures	6,751,000	2,199,940	4,551,060
Less future cash impact of bldg expansion	3,846,000		3,846,000
Current year budget (cash impact)	2,905,000	2,199,940	705,060

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through May

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2015 Ambulances (nine)</i>				
Replacement units	1,424,000	1,363,735		60,265
New units	159,000		160,000	(1,000)
Repairs	25,000		102,428	(77,428)
Miscellaneous	20,000		2,640	17,360
On board equipment:				
Equipment for new units	64,000		26,586	37,414
Cot loading system	1,386,000	1,159,523	99,981	126,496
OMD equipment	50,000			50,000
Cot replacements/upgrades			47,781	(47,781)
Miscellaneous	37,000		880	36,120
CAD and radio equipment:				
Equipment for new units	14,000		14,159	(159)
Base station upgrade	40,000		28,225	11,775
Radio infrastructure (NG911)	110,080		110,080	-
Radios for hospitals			7,572	(7,572)
Laptops for ambulances			25,152	(25,152)
Radio for new employee			5,911	(5,911)
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
New building location			38,041	(38,041)
Forklift			19,092	(19,092)
Miscellaneous	45,000		1,331	43,669
Computer equipment:				
Server upgrade (network)	100,000			100,000
Miscellaneous	50,000		8,170	41,830
TOTAL	3,544,080	2,523,258	698,029	322,793

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Eastern Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Jan-15</u>	<u>Feb-15</u>	<u>Mar-15</u>	<u>Apr-15</u>	<u>May-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>														
Emergency	5,029	5,040	4,946	4,957	4,724	5,022	5,267	4,573	5,126	5,068	5,251	55,003	55,870	55,986
Non-emergency	719	733	730	731	716	756	767	674	814	748	700	8,088	8,102	8,260
Total	5,748	5,773	5,676	5,688	5,440	5,778	6,034	5,247	5,940	5,816	5,951	63,091	63,972	64,246
Unit hours	13,523	14,249	14,646	14,568	14,643	14,672	15,149	13,442	14,661	14,506	14,710	158,769	178,764	
% of total system hours	43.4%	45.5%	46.2%	47.0%	48.2%	47.1%	48.1%	45.7%	45.7%	45.7%	46.0%	46.2%	48.3%	46.0%
<i>Gross revenue by payor:</i>														
Medicare	44%	41%	42%	43%	44%	46%	47%	44%	47%	45%	44%	44%	43%	
Medicaid	19%	19%	18%	24%	29%	28%	18%	18%	18%	19%	18%	21%	18%	
Private insurance	14%	15%	13%	14%	14%	13%	14%	15%	16%	14%	15%	14%	12%	
Uninsured and other	23%	25%	27%	19%	13%	13%	21%	23%	19%	22%	23%	21%	27%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	51.5%	45.9%	46.0%	52.9%	45.4%	55.2%	38.4%	48.3%	49.4%	50.0%	40.4%	47.4%	46.6%	44.3%
<i>Net income (loss)</i>	\$ 118,089	\$ 131,512	\$ (293,125)	\$ (212,083)	\$ (167,697)	\$ (325,171)	\$ 980,841	\$ (50,270)	\$ 660,902	\$ 197,909	\$ (29,679)	\$ 1,011,228	\$ (66,044)	\$ 243,619
<i>Days in A/R</i>	78.0	75.8	74.1	74.4	79.2	74.1	74.8	78.2	78.4	65.4	69.4	N/A	82.4	
<i>Past due A/R</i>	\$ 3,222,000	\$ 3,070,000	\$ 3,018,000	\$ 2,720,000	\$ 2,860,000	\$ 2,948,000	\$ 2,865,000	\$ 3,081,000	\$ 3,137,000	\$ 2,452,000	\$ 2,396,000	N/A	\$ 3,702,000	
<i>Current ratio</i>	1.85	1.91	1.93	1.90	1.84	1.83	1.91	2.02	2.01	2.12	2.00	N/A	1.78	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Western Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Jan-15</u>	<u>Feb-15</u>	<u>Mar-15</u>	<u>Apr-15</u>	<u>May-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>														
Emergency	5,909	6,203	5,843	5,826	5,744	6,131	6,481	5,731	6,260	5,897	6,223	66,248	65,284	66,082
Non-emergency	465	584	571	547	497	581	532	502	533	529	489	5,830	5,366	5,507
Total	6,374	6,787	6,414	6,373	6,241	6,712	7,013	6,233	6,793	6,426	6,712	72,078	70,650	71,589
Unit hours	17,604	17,070	17,047	16,372	15,736	16,511	16,334	15,947	17,447	17,254	17,287	184,609	208,501	
% of total system hours	56.6%	54.5%	53.8%	52.9%	51.8%	52.9%	51.9%	54.3%	54.3%	54.3%	54.0%	53.8%	51.7%	54.0%
<i>% of gross revenue by payor:</i>														
Medicare	43%	42%	42%	44%	45%	47%	47%	45%	48%	46%	44%	45%	44%	
Medicaid	17%	18%	17%	20%	26%	25%	17%	17%	15%	16%	16%	19%	17%	
Private insurance	15%	16%	17%	16%	16%	15%	14%	15%	16%	16%	16%	16%	13%	
Uninsured and other	25%	24%	24%	20%	13%	13%	22%	23%	21%	22%	24%	20%	26%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	53.4%	47.7%	56.6%	62.4%	46.6%	50.0%	43.2%	56.8%	53.4%	47.4%	47.8%	51.3%	50.0%	46.9%
<i>Net income (loss)</i>	\$ (316,527)	\$ (261,651)	\$ (212,437)	\$ (97,172)	\$ 32,428	\$ (115,499)	\$ (237,308)	\$ (187,314)	\$ 148,638	\$ (287,481)	\$ (215,234)	\$ (1,749,557)	\$ (4,028,253)	\$ (4,284,985)
<i>Days in A/R</i>	84.8	80.2	77.3	80.2	88.3	83.1	78.3	79.6	78.9	69.8	73.2	N/A		79.3
<i>Past due A/R</i>	\$ 4,208,000	\$ 4,045,000	\$ 3,853,000	\$ 4,009,000	\$ 4,396,000	\$ 4,415,000	\$ 3,764,000	\$ 3,557,000	\$ 3,709,000	\$ 3,070,000	\$ 2,955,000	N/A	\$ 4,000,000	
<i>Current ratio</i>	2.42	2.41	2.63	2.60	2.82	2.91	2.85	2.59	3.42	2.88	2.95	N/A		2.63

<u>Vendor Name</u>	<u>Document Number</u>	<u>Document Date</u>	<u>Document Amount</u>	<u>Comment1</u>
911 Custom	75622	5/28/2015	\$2,370	Anit Theft on Units
Absolute Data Shredding	75702	6/16/2015	\$220	Shredding
Adam Paluka	75697	6/15/2015	\$66	Employee Expense Reimbursement
Admiral Security	75701	6/16/2015	\$112	Keys
AIRGAS USA LLC	75669	6/1/2015	\$2,989	AMR
Ala Carte Courier Service, Inc	75703	6/16/2015	\$1,154	Courier Service
All-Kill Pest Control	75704	6/16/2015	\$126	Building Maintenance
American Ambulance Association	00000000000060535	5/27/2015	\$2,500	Dues
American Emergency Vehicles	75671	6/1/2015	\$722,490	Ambulance Maintenance
American Emergency Vehicles	00000000000060631	6/16/2015	\$3,117	Ambulance Maintenance
American Express Corporate	75616	5/21/2015	\$15,338	Corporate Cards
American Waste Control	00000000000060632	6/16/2015	\$468	Utilities
Amos Electrical & Mechanical, Inc.	75706	6/16/2015	\$4,235	Building Maintenance
Association of Central Ok Govn	75700	6/16/2015	\$543	OKC 911 Service Agreement
AT&T Advertising & Publishing	75624	5/28/2015	\$931	Yellow Pages
AT&T Interstate Dedicated Private Line Service	75625	5/28/2015	\$845	Communications
AT&T Interstate Dedicated Private Line Service	75654	5/28/2015	\$1,539	Communications
AT&T Interstate Dedicated Private Line Service	75707	6/16/2015	\$2,680	Communications
AT&T Long Distance	75708	6/16/2015	\$10,090	Communications
AT&T Mobility	00000000000060633	6/16/2015	\$2,048	Wireless Communications
att	00000000000060634	6/16/2015	\$12,228	Communications
Aztec Systems	00000000000060635	6/16/2015	\$46	Professional Services
B. D. Eddie Enterprises	75626	5/28/2015	\$26,436	Rent
Bixby Public Works Authority	75710	6/16/2015	\$26	Utilities
Black Ink Systems, LLC	75711	6/16/2015	\$24,300	Collection Service
Board of Regents of the Univ, OU Physicians Tulsa	75709	6/16/2015	\$29,953	OMD Dir Salary & Benefits
BOUND TREE MEDICAL LLC	75665	6/1/2015	\$161	AMR
Calvert's Plant Interiors Inc.	75712	6/16/2015	\$1,134	Plant Maintenance
CDW Government, Inc.	75713	6/16/2015	\$470	Computer Supplies
Center Point Energy	75640	5/28/2015	\$336	Utilities
Chantelle Hinds	75781	6/17/2015	\$51	Employee Travel Expenses
City of Oklahoma City	75630	5/28/2015	\$461	Utilities
City of Tulsa Dept of Finance	75631	5/28/2015	\$2,629	Utilities

City of Tulsa Utilities	75720	6/16/2015	\$1,586	Utilities
Clean Sweep Janitorial	75714	6/16/2015	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	00000000000060636	6/16/2015	\$517	Generator
Community Care	75715	6/16/2015	\$49	Benefits
Compsource Oklahoma	75692	6/11/2015	\$3,349	Workers Comp
Cook's Appliance Service	75628	5/28/2015	\$557	Building Maintenance
Corser Group Incorporated	75674	6/2/2015	\$4,819	Promotional Products
Corser Group Incorporated	75718	6/16/2015	\$714	Promotional Products
Cox	00000000000060637	6/16/2015	\$6,730	Internet
Cox Communication Tulsa	00000000000060638	6/16/2015	\$8,415	Internet
CPI Office Products	00000000000060639	6/16/2015	\$15,497	Office Supplies/Toner/Janitor
Critical Comm	75716	6/16/2015	\$186	Communications
Crystal Clean	75675	6/2/2015	\$12	AMR
CSI Communications, LLC	75629	5/28/2015	\$37	Website
CSI Communications, LLC	75719	6/16/2015	\$886	Website
Customer Expressions	75721	6/16/2015	\$18,120	Professional Services
Deluxe Business Checks and Solutions	75722	6/16/2015	\$1,447	Checks
Detco	00000000000060592	6/2/2015	\$778	Fleet Maintenance
Donohue Commercial Service	75723	6/16/2015	\$2,276	Building Maintenance
ELSEVIER	00000000000060640	6/16/2015	\$644	Subscriptions
Erling and Associates Inc.	75725	6/16/2015	\$4,166	Professional Services
eTech Solutions	75726	6/16/2015	\$8,300	Professional Services
Federal Express Corporation	75727	6/16/2015	\$346	Express Mail
FERNO WASHINGTON INC	75661	6/1/2015	\$532	AMR
Fleet Distributors Express Inc	75694	6/15/2015	\$116	Computer Supplies
FORD QUALITY FLEET CARE PROGRAM	75664	6/1/2015	\$43,876	AMR
Fritz Baily, Inc.	75728	6/16/2015	\$19,361	Architect Fees
Grainger Punchout	75660	6/1/2015	\$6,052	AMR
GTP Acquisition Partners LLC	75633	5/28/2015	\$673	Tower Rentals
HD Fabrication	75729	6/16/2015	\$100	Ambulance Equipment
Healthcare Financial Management Association	75730	6/16/2015	\$525	Subscriptions
Henry Schein Inc.	00000000000060593	6/2/2015	\$273	Medical Supplies
Henry Schein Inc.	00000000000060641	6/16/2015	\$2,780	Medical Supplies
Hyatt Regency Tulsa	75717	6/16/2015	\$137	Travel

IMPACT INSTRUMENTATION INC	75662	6/1/2015	\$5,178	AMR
Imperial Auto Solvents	75732	6/16/2015	\$2,148	vehicle washing system & prod
Imperial Coffee Service, Inc.	00000000000060642	6/16/2015	\$440	Coffee
Insperity Expense Management	00000000000060643	6/16/2015	\$294	Expense Report Software
Integrity Signs & Graphics	75690	6/9/2015	\$4,710	MCB - Vehicle Badges
Inter Lingua, Inc	75733	6/16/2015	\$75	Translation
International Academics Of Emergency Dispatch	75634	5/28/2015	\$750	Software Maintenance
Interworks	75734	6/16/2015	\$35,550	Software Consulting
Iron Mountain OSDP	75635	5/28/2015	\$1,061	Offsite Storage
January Transport, Inc.	75735	6/16/2015	\$375	Grease Trao
Jeff Goodloe, M.D.	75653	5/28/2015	\$144	OMD Dir Salary & Benefits
Jenifer Spencer	75647	5/28/2015	\$102	employee reimbursement
Jim Winham	75620	5/27/2015	\$549	Employee Expense Reimbursement
Johnson, Tracy L	75682	6/4/2015	\$116	Travel Reimburse
Josh Butts	75627	5/28/2015	\$325	Graphic Design
KEY: AMR MCB EMSA P+ TFD	OVER \$10K			
Kleere Technologies	75736	6/16/2015	\$1,080	Crystal Report Training
KTUL Television Inc.	75737	6/16/2015	\$1,610	Tower Rental
Lambrusco's	75740	6/16/2015	\$243	Lunch Meeting
Landscape Partners	00000000000060644	6/16/2015	\$398	Lawn Maintenance
Language Line Service	75636	5/28/2015	\$100	Patient Support Services
Language Line Service	75741	6/16/2015	\$200	Patient Support Services
Leadership Tulsa	75621	5/27/2015	\$50	Community Relations
Leadership Tulsa	75738	6/16/2015	\$165	Community Relations
Legal Shield	75739	6/16/2015	\$210	Employee Benefits
Locktrends	75617	5/22/2015	\$395	Building Maintenance
LPM Forklift Sales & Service Inc	75742	6/16/2015	\$111	Vehicle Maint
Managed Outsource Solutions	75745	6/16/2015	\$334	Transcription Services
Marian Nolen	75619	5/27/2015	\$168	Employee Reimbursement
McAnallen, Duffy	75658	6/1/2015	\$118	MCB - Employee Reimbursement
McAnallen, Duffy	75699	6/16/2015	\$54	MCB - Employee Reimbursement
McKesson Medical Punchout	75668	6/1/2015	\$241,812	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	75670	6/1/2015	\$9,566	AMR
Melanie Key	75684	6/4/2015	\$99	Internet Reimburse

Metro Monitor	75637	5/28/2015	\$165	Media Monitoring
Metro Monitor	75743	6/16/2015	\$165	Media Monitoring
Metroplex Electric	00000000000060645	6/16/2015	\$3,581	Building Maintenance
Midcon Recovery Solutions	75744	6/16/2015	\$562	Rental Space
Mobile Health Resources	75724	6/16/2015	\$1,350	Community Relations
Motorola, Inc.	00000000000060646	6/16/2015	\$7,711	Maintenance Communications
MTM Recognition	00000000000060594	6/2/2015	\$272	AMR - Unifom
Mullin Plumbing, Inc.	00000000000060647	6/16/2015	\$48	Building Maintenance
Net Solutions	75746	6/16/2015	\$6,000	Network Support
Office Butler	75638	5/28/2015	\$4,000	Janitorial
Office Butler	75748	6/16/2015	\$4,000	Janitorial
Office Depot Punchout	75663	6/1/2015	\$475	AMR
OG&E	75639	5/28/2015	\$4,970	Utilities
OHERFT	75681	6/3/2015	\$40	Community Relations
Ok Natural Gas	75641	5/28/2015	\$290	Utilities
Ok Natural Gas	75749	6/16/2015	\$127	Utilities
Okla Employment Security Comm	75747	6/16/2015	\$3,189	Unemployment
Oklahoma Office Systems	75685	6/4/2015	\$2,250	Leased Printers
OOSI Leasing - One Source	75655	5/28/2015	\$344	Leased Printers
OOSI Leasing - One Source	75686	6/4/2015	\$1,250	Leased Printers
Orkin Exterminating Company	00000000000060648	6/16/2015	\$120	Building Maintenance
Owens Waste Management	75642	5/28/2015	\$36	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	75666	6/1/2015	\$23,644	AMR
Packco Inc	75676	6/2/2015	\$1,107	AMR - Misc Supplies
Page Storage & van Lines, Inc	75750	6/16/2015	\$670	Storage
PC Connection	75643	5/28/2015	\$3,482	Computer Supplies
PC Connection	75751	6/16/2015	\$2,632	Computer Supplies
Personnel Concepts	75753	6/16/2015	\$24	Misc Supplies
Petty Cash	75656	6/1/2015	\$259	Petty Cash Reimburse
Petty Cash	75782	6/17/2015	\$104	Petty Cash Reimburse
PHYSIO CONTROL INC	75667	6/1/2015	\$17,450	AMR
Pitney Bowes	75644	5/28/2015	\$588	Postage
Pitney Bowes Purchase Power	75693	6/11/2015	\$5,000	Postage
Presidio Networked Solutions	75752	6/16/2015	\$282	Computer Supplies

PRO-LOGIX IT	75688	6/8/2015	\$4,550	MCB - Professional Services
PRSA, Tulsa Chapter	75680	6/3/2015	\$25	Community Relations
Public Service Co of Oklahoma	75754	6/16/2015	\$4,892	Utilities
Puckett, Ruth	75645	5/28/2015	\$5,416	Rent
QuikPrint	75755	6/16/2015	\$153	Community Relations
Ranette Lauinger	75683	6/4/2015	\$63	Employee Reimbursement
Ranette Lauinger	75695	6/15/2015	\$63	Employee Reimbursement
Republic Services #060	00000000000060649	6/16/2015	\$1,838	Utilities
Resource One Administrators	75756	6/16/2015	\$224	FSA Admin Fee
Rich & Cartmill	75757	6/16/2015	\$1,476	Insurance
Ricoh USA Inc	00000000000060650	6/16/2015	\$11,001	Imaging Service
Riggs, Abney, Neal, Turpen	75646	5/28/2015	\$4,423	Attorney Fees
Riggs, Abney, Neal, Turpen	75758	6/16/2015	\$803	Attorney Fees
Robert Shook	75687	6/8/2015	\$300	AMR - Truck Bed
Rogers Safe and Lock	00000000000060595	6/2/2015	\$3	Keys
Roxanne Hurry	75657	6/1/2015	\$77	Employee Reimbursement
Safari Micro	75760	6/16/2015	\$1,214	Computer Supplies
Schnake Turnbo and Assoc. Inc.	75761	6/16/2015	\$4,065	Community Relations
Scott Rice Company	00000000000060536	5/27/2015	\$569	Office Furniture
Scott Rice Company	00000000000060651	6/16/2015	\$2,092	Office Furniture
Scott's Printing & Copying	00000000000060596	6/2/2015	\$319	Printing
Scott's Printing & Copying	00000000000060652	6/16/2015	\$112	Printing
Secure Medical Records Transfer Network	75763	6/16/2015	\$3,083	Software Maintenance
Sherrie Snow	75696	6/15/2015	\$99	Internet Reimburse
Shredders, Inc.	75762	6/16/2015	\$40	Shredding
Solutions@ MBAF	00000000000060653	6/16/2015	\$2,725	Accounting Software
Southern Material Handling Co	75759	6/16/2015	\$19,092	Forklift
Special Ops	75677	6/2/2015	\$104	AMR - Uniforms
Special Ops	75764	6/16/2015	\$521	MCB - Uniforms
Stanley Security	75731	6/16/2015	\$8,243	Building Maintenance
Stericycle, Inc.	75766	6/16/2015	\$3,988	Medical Disposal
Stolz Telecom LLC	75648	5/28/2015	\$1,711	accounting@stolztelecom.com
Strategic SaaS	75765	6/16/2015	\$7,200	Software Maintenance
Stryker Sales Corporation	00000000000060654	6/16/2015	\$5,601	Medical Supplies

Stryker Sales Corporation	0000000000060655	6/16/2015	\$36,568	Medical Supplies
Synergy DataCom	0000000000060656	6/16/2015	\$21	Computer Supplies
Technical Programming Services, Inc.	75767	6/16/2015	\$4,269	Community Relations
The Oklahoman	75649	5/28/2015	\$2,443	Job Add
The Oklahoman	75769	6/16/2015	\$1,376	Job Add
The University of OK Health Sciences Center	75773	6/16/2015	\$55	Dues
Thomas Emergency Medical Solutions	75678	6/2/2015	\$3,346	Medical Supplies
Thomas Emergency Medical Solutions	75768	6/16/2015	\$17,442	Medical Supplies
Timmons Oil Company	75679	6/2/2015	\$5,310	Ambulance Maintenance
TriTech	75770	6/16/2015	\$24,288	Software Maintenance
TriZetto	75632	5/28/2015	\$525	Patient Support Services
True Digital Security	75771	6/16/2015	\$2,585	Network Security
TruGreen-LandCare	0000000000060537	5/27/2015	\$441	Lawn Maintenance
TruGreen-LandCare	0000000000060657	6/16/2015	\$2,265	Lawn Maintenance
Tulsa County Clerk	75618	5/27/2015	\$119	Liens
Tulsa County Clerk	75672	6/2/2015	\$102	Liens
Tulsa County Clerk	75689	6/9/2015	\$323	Liens
Tulsa County Clerk	75698	6/16/2015	\$170	Liens
Tulsa Press Club	75691	6/9/2015	\$28	Community Relations
U.S. Cellular	75774	6/16/2015	\$351	Tower Rental
United Ford	0000000000060597	6/2/2015	\$13,010	Ambulance Maintenance
United Mechanical	75650	5/28/2015	\$345	Building Maintenance
United Mechanical	75772	6/16/2015	\$1,816	Building Maintenance
Verizon Wireless	75775	6/16/2015	\$14,122	Wireless Communications
VF IMAGEWEAR Punchout	75659	6/1/2015	\$5,663	AMR
Weather Affirmation, L.L.C.	75778	6/16/2015	\$700	Weather Notification
Windstream	75776	6/16/2015	\$10,681	Communications
Works & Lentz, Inc.	75651	5/28/2015	\$1,536	Collections
Works & Lentz, Inc.	75777	6/16/2015	\$1,410	Collections
Xtivia	75779	6/16/2015	\$4,429	Maintenance SQL
Yale 31	75652	5/28/2015	\$550	Rent
Zirmed	75780	6/16/2015	\$12,585	Patient Billing
ZOLL Data Systems	0000000000060658	6/16/2015	\$88,569	Patient Support Services