

MEMORANDUM

Date: January 28, 2015

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – December 2014**

Attached you will find financial statements for December 2014. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$748 thousand compared to a budgeted profit of \$449 thousand, and the Western Division had a net loss of \$971 thousand compared to a budgeted net loss of \$2,036 thousand.

There is no net interdivisional payable/receivable as of 12/31/14.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at December 31, 2014, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for December and November services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$2,375 thousand (5%) and Western is less than budget by \$216 thousand (.4%). Excluding the difference in utility revenue on the East, the difference is \$1,103 thousand or 2.4%.

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2015. The Eastern Division had 1,034 less emergency transports than budgeted (3.4%); non-emergency transports were 151 less than budget (3.3%). The Western Division emergency transports were less than budget by 640 (1.8%) and non-emergencies were 219 more than budget (7.2%).

As mentioned above, Eastern net patient service revenue is also negatively impacted by utility fund revenue being \$1,272 thousand under budget. By ordinance, the Tulsa utility fund only provides funding when the EMSA East cash balance is less than 10% of the projected cash needs for the year. As the majority of the budgeted capital items (ambulances and cot loaders) have not been purchased, the cash balances have exceeded the 10% threshold. This situation will reverse itself as these capital items are purchased in the upcoming months.

The year-to-date collection rate is 49% for the Eastern Division compared to a budget of 44% and an actual for fiscal 2014 of 45%. The year-to-date collection rate is 53% for the Western Division compared to a budget of 47% and an actual for fiscal 2014 of 48%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Six Months Ending December 31, 2014

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,578,200.00	\$14,690,557.00	-0.76%	\$85,377,500.00	\$87,196,208.00	-2.09%
Non-emergency base rate	558,013.74	464,011.00	20.26%	3,173,539.60	2,754,130.00	15.23%
Mileage	1,004,331.00	962,267.00	4.37%	5,744,178.00	5,711,522.00	0.57%
Special events	27,125.00	20,416.67	32.86%	179,390.00	122,500.02	46.44%
Subscription membership	14,652.65	18,333.33	-20.08%	64,835.55	109,999.98	-41.06%
Other revenue	33,957.33	402,500.00	-91.56%	1,179,706.65	2,415,000.00	-51.15%
	<u>16,216,279.72</u>	<u>16,558,085.00</u>	<u>-2.06%</u>	<u>95,719,149.80</u>	<u>98,309,360.00</u>	<u>-2.63%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,494,292.44	11,427,083.34	-0.59%	67,296,531.61	68,562,500.04	1.85%
Collection fees and expenses	57,242.85	75,000.00	23.68%	400,226.83	450,000.00	11.06%
	<u>11,551,535.29</u>	<u>11,502,083.34</u>	<u>-0.43%</u>	<u>67,696,758.44</u>	<u>69,012,500.04</u>	<u>1.91%</u>
Net patient service revenue	<u>4,664,744.43</u>	<u>5,056,001.66</u>	<u>-7.74%</u>	<u>28,022,391.36</u>	<u>29,296,859.96</u>	<u>-4.35%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,934,137.30	4,058,825.33	3.07%	22,790,462.93	23,767,650.98	4.11%
Employee compensation & benefits	329,159.36	326,603.00	-0.78%	1,915,009.63	1,959,618.00	2.28%
Medical supplies	40,949.56	13,750.00	-197.81%	181,696.59	82,500.00	-120.24%
Building rent, utilities and maintenance	76,418.65	78,466.66	2.61%	486,385.50	470,799.96	-3.31%
Equipment maintenance	127,828.23	118,258.32	-8.09%	755,222.80	709,549.92	-6.44%
TotalCare campaign	8,009.88	5,416.67	-47.87%	42,066.60	32,500.02	-29.44%
Quality assurance fees	67,301.50	67,333.33	0.05%	403,809.00	403,999.98	0.05%
Telephone	79,952.25	69,991.67	-14.23%	521,151.35	419,950.02	-24.10%
Professional services	36,100.47	34,774.99	-3.81%	141,742.19	208,649.94	32.07%
Miscellaneous supplies	32,364.56	32,424.99	0.19%	212,254.21	194,549.94	-9.10%
Postage and courier service	1,064.65	6,583.32	83.83%	25,097.53	39,499.92	36.46%
Equipment lease	1,813.21	2,666.67	32.00%	12,105.26	16,000.02	24.34%
Other fees and expenses	45,981.62	80,812.83	43.10%	341,220.28	484,876.98	29.63%
Community relations	22,445.18	37,750.00	40.54%	77,233.87	226,500.00	65.90%
Office supplies	2,376.95	4,083.32	41.79%	26,827.96	24,499.92	-9.50%
Insurance	12,713.23	15,166.67	16.18%	84,956.34	91,000.02	6.64%
Travel, meals, and training	4,035.49	5,316.66	24.10%	27,792.86	31,899.96	12.87%
	<u>4,822,652.09</u>	<u>4,958,224.43</u>	<u>2.73%</u>	<u>28,045,034.90</u>	<u>29,164,045.58</u>	<u>3.84%</u>
Operating inc. (loss) before depr.	(157,907.66)	97,777.23	-261.50%	(22,643.54)	132,814.38	-117.05%
Depreciation	<u>283,333.34</u>	<u>283,333.34</u>	<u>0.00%</u>	<u>1,700,000.04</u>	<u>1,700,000.04</u>	<u>0.00%</u>
Operating income (loss)	<u>(441,241.00)</u>	<u>(185,556.11)</u>	<u>-137.79%</u>	<u>(1,722,643.58)</u>	<u>(1,567,185.66)</u>	<u>-9.92%</u>
Nonoperating expense:						
Interest expense		<u>3,333.33</u>	<u>100.00%</u>		<u>19,999.98</u>	<u>100.00%</u>

EMSA
EMSA Combined
For the Six Months Ending December 31, 2014

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$19,999.98	100.00%
Nonoperating income - interest income	571.03		0.00%	3,312.21		0.00%
Net income (loss)	<u>(440,669.97)</u>	<u>(188,889.44)</u>	<u>-133.30%</u>	<u>(1,719,331.37)</u>	<u>(1,587,185.64)</u>	<u>-8.33%</u>

EMSA
EMSA Eastern Division
For the Six Months Ending December 31, 2014

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,583,200.00	\$6,745,068.00	-2.40%	\$38,877,800.00	\$40,035,888.00	-2.89%
Non-emergency base rate	276,085.00	263,712.00	4.69%	1,615,835.00	1,565,258.00	3.23%
Mileage	415,440.00	428,055.00	-2.95%	2,508,993.00	2,540,714.00	-1.25%
Special events	16,125.00	10,000.00	61.25%	96,275.00	60,000.00	60.46%
Subscription membership	7,233.36	6,333.33	14.21%	38,146.30	37,999.98	0.39%
Other revenue	6,476.94	402,500.00	-98.39%	1,143,182.26	2,415,000.00	-52.66%
	<u>7,304,560.30</u>	<u>7,855,668.33</u>	<u>-7.02%</u>	<u>44,280,231.56</u>	<u>46,654,859.98</u>	<u>-5.09%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,152,057.36	5,266,666.67	2.18%	30,787,710.52	31,600,000.02	2.57%
Collection fees and expenses	24,707.00	33,333.33	25.88%	175,028.44	199,999.98	12.49%
	<u>5,176,764.36</u>	<u>5,300,000.00</u>	<u>2.33%</u>	<u>30,962,738.96</u>	<u>31,800,000.00</u>	<u>2.63%</u>
Net patient service revenue	<u>2,127,795.94</u>	<u>2,555,668.33</u>	<u>-16.74%</u>	<u>13,317,492.60</u>	<u>14,854,859.98</u>	<u>-10.35%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,859,406.59	1,859,325.33	0.00%	10,609,825.55	10,862,650.98	2.33%
Employee compensation & benefits	157,293.24	150,789.34	-4.31%	899,987.01	904,736.04	0.52%
Medical supplies	28,375.62	5,833.33	-386.44%	91,766.25	34,999.98	-162.19%
Building rent, utilities and maintenance	21,677.22	23,549.99	7.95%	148,792.05	141,299.94	-5.30%
Equipment maintenance	64,196.43	54,666.66	-17.43%	364,287.12	327,999.96	-11.06%
TotalCare campaign	6,847.41	4,166.67	-64.34%	37,707.09	25,000.02	-50.83%
Quality assurance fees	31,847.50	31,833.33	-0.04%	191,085.00	190,999.98	-0.04%
Telephone	35,328.26	28,291.67	-24.87%	229,223.18	169,750.02	-35.04%
Professional services	17,127.89	16,875.00	-1.50%	67,725.77	101,250.00	33.11%
Miscellaneous supplies	18,697.77	15,550.00	-20.24%	108,454.05	93,300.00	-16.24%
Postage and courier service	579.96	3,166.66	81.69%	11,528.80	18,999.96	39.32%
Equipment lease	1,813.21	2,166.67	16.31%	11,461.56	13,000.02	11.83%
Other fees and expenses	21,300.27	42,633.92	50.04%	180,393.93	255,803.52	29.48%
Community relations	12,219.96	28,416.67	57.00%	44,675.90	170,500.02	73.80%
Office supplies	1,045.48	1,916.66	45.45%	12,011.73	11,499.96	-4.45%
Insurance	7,005.14	8,250.01	15.09%	46,027.04	49,500.06	7.02%
Travel, meals, and training	1,827.92	2,400.00	23.84%	12,628.63	14,400.00	12.30%
	<u>2,286,589.87</u>	<u>2,279,831.91</u>	<u>-0.30%</u>	<u>13,067,580.66</u>	<u>13,385,690.46</u>	<u>2.38%</u>
Operating inc. (loss) before depr.	(158,793.93)	275,836.42	-157.57%	249,911.94	1,469,169.52	-82.99%
Depreciation	<u>166,666.67</u>	<u>166,666.67</u>	<u>0.00%</u>	<u>1,000,000.02</u>	<u>1,000,000.02</u>	<u>0.00%</u>
Operating income (loss)	<u>(325,460.60)</u>	<u>109,169.75</u>	<u>-398.12%</u>	<u>(750,088.08)</u>	<u>469,169.50</u>	<u>-259.88%</u>
Nonoperating expense:						
Interest expense		<u>3,333.33</u>	<u>100.00%</u>		<u>19,999.98</u>	<u>100.00%</u>

EMSA
EMSA Eastern Division
For the Six Months Ending December 31, 2014

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$19,999.98	100.00%
Nonoperating income - interest income	289.89		0.00%	1,614.13		0.00%
Net income (loss)	<u>(325,170.71)</u>	<u>105,836.42</u>	<u>407.24%</u>	<u>(748,473.95)</u>	<u>449,169.52</u>	<u>266.64%</u>

EMSA Western
EMSA Western Division
For the Six Months Ending December 31, 2014

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,995,000.00	\$7,945,489.00	0.62%	\$46,499,700.00	\$47,160,320.00	-1.40%
Non-emergency base rate	281,928.74	200,299.00	40.75%	1,557,704.60	1,188,872.00	31.02%
Mileage	588,891.00	534,212.00	10.24%	3,235,185.00	3,170,808.00	2.03%
Special events	11,000.00	10,416.67	5.60%	83,115.00	62,500.02	32.98%
Subscription membership	7,419.29	12,000.00	-38.17%	26,689.25	72,000.00	-62.93%
Other revenue	27,480.39		0.00%	36,524.39		0.00%
	<u>8,911,719.42</u>	<u>8,702,416.67</u>	<u>2.41%</u>	<u>51,438,918.24</u>	<u>51,654,500.02</u>	<u>-0.42%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,342,235.08	6,160,416.67	-2.95%	36,508,821.09	36,962,500.02	1.23%
Collection fees and expenses	32,535.85	41,666.67	21.91%	225,198.39	250,000.02	9.92%
	<u>6,374,770.93</u>	<u>6,202,083.34</u>	<u>-2.78%</u>	<u>36,734,019.48</u>	<u>37,212,500.04</u>	<u>1.29%</u>
Net patient service revenue	<u>2,536,948.49</u>	<u>2,500,333.33</u>	<u>1.46%</u>	<u>14,704,898.76</u>	<u>14,441,999.98</u>	<u>1.82%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,074,730.71	2,199,500.00	5.67%	12,180,637.38	12,905,000.00	5.61%
Employee compensation & benefits	171,866.12	175,813.66	2.25%	1,015,022.62	1,054,881.96	3.78%
Medical supplies	12,573.94	7,916.67	-58.83%	89,930.34	47,500.02	-89.33%
Building rent, utilities and maintenance	54,741.43	54,916.67	0.32%	337,593.45	329,500.02	-2.46%
Equipment maintenance	63,631.80	63,591.66	-0.06%	390,935.68	381,549.96	-2.46%
TotalCare campaign	1,162.47	1,250.00	7.00%	4,359.51	7,500.00	41.87%
Quality assurance fees	35,454.00	35,500.00	0.13%	212,724.00	213,000.00	0.13%
Telephone	44,623.99	41,700.00	-7.01%	291,928.17	250,200.00	-16.68%
Professional services	18,972.58	17,899.99	-5.99%	74,016.42	107,399.94	31.08%
Miscellaneous supplies	13,666.79	16,874.99	19.01%	103,800.16	101,249.94	-2.52%
Postage and courier service	484.69	3,416.66	85.81%	13,568.73	20,499.96	33.81%
Equipment lease		500.00	100.00%	643.70	3,000.00	78.54%
Other fees and expenses	24,681.35	38,178.91	35.35%	160,826.35	229,073.46	29.79%
Community relations	10,225.22	9,333.33	-9.56%	32,557.97	55,999.98	41.86%
Office supplies	1,331.47	2,166.66	38.55%	14,816.23	12,999.96	-13.97%
Insurance	5,708.09	6,916.66	17.47%	38,929.30	41,499.96	6.19%
Travel, meals, and training	2,207.57	2,916.66	24.31%	15,164.23	17,499.96	13.35%
	<u>2,536,062.22</u>	<u>2,678,392.52</u>	<u>5.31%</u>	<u>14,977,454.24</u>	<u>15,778,355.12</u>	<u>5.08%</u>
Operating inc. (loss) before depr.	886.27	(178,059.19)	100.50%	(272,555.48)	(1,336,355.14)	79.60%
Depreciation	<u>116,666.67</u>	<u>116,666.67</u>	<u>0.00%</u>	<u>700,000.02</u>	<u>700,000.02</u>	<u>0.00%</u>
Operating income (loss)	<u>(115,780.40)</u>	<u>(294,725.86)</u>	<u>60.72%</u>	<u>(972,555.50)</u>	<u>(2,036,355.16)</u>	<u>52.24%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Six Months Ending December 31, 2014

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$281.14		0.00%	\$1,698.08		0.00%
Net income (loss)	<u>(115,499.26)</u>	<u>(294,725.86)</u>	<u>60.81%</u>	<u>(970,857.42)</u>	<u>(2,036,355.16)</u>	<u>52.32%</u>

EMSA
EMSA Combined
For the Six Months Ending December 31, 2014

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$436.67)	(\$252,790.83)
Petty cash	1,200.00	1,200.00
Invested cash	6,516,475.83	2,785,446.00
	6,517,239.16	2,533,855.17
Patient accounts receivable:		
Patient accounts receivable	23,093,560.52	24,579,279.23
Receivables in collection	50,535,140.19	42,168,140.19
	73,628,700.71	66,747,419.42
Less allowance for contractual allowances and bad debts	59,756,291.00	51,931,291.00
Net patient accounts receivable	13,872,409.71	14,816,128.42
Other receivables:		
Due from contractor	344,950.59	439,477.80
Due from collection agency	23,342.03	32,762.35
Other miscellaneous receivables	785,402.97	771,567.67
	1,153,695.59	1,243,807.82
Other current assets:		
Prepaid assets	678,266.24	691,356.45
Other, principally funds held by trustee	169,958.11	2,972.51
	848,224.35	694,328.96
Total current assets	22,391,568.81	19,288,120.37
Property and equipment:		
Communication equipment	6,359,404.80	5,971,034.85
Buildings and leasehold improvements	3,746,529.66	3,711,390.66
Ambulances	12,171,267.94	10,179,769.89
Data processing equipment	7,087,400.05	6,962,010.41
On-board equipment	6,454,680.94	5,745,503.06
Office furniture and equipment	1,311,802.63	1,214,750.31
Miscellaneous other equipment	1,156,094.25	1,129,726.08
Land	64,200.00	64,200.00
Transportation equipment	395,337.24	361,737.24
Prepaid assets	1,206,387.36	780,419.39
Capital Lease	739,910.29	739,910.29
	40,693,015.16	36,860,452.18
Less accumulated depreciation	31,416,718.36	27,353,235.10
Net property and equipment	9,276,296.80	9,507,217.08
Other assets		
	24,194.50	24,194.50
Total assets	31,692,060.11	28,819,531.95

EMSA
EMSA Combined
For the Six Months Ending December 31, 2014

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$935,498.94	\$746,645.75
Due to contractor	7,657,618.04	7,302,363.99
Due to Quality Assurance Fund	334,973.98	372,033.52
Accrued retirement	160,559.79	152,480.57
Accrued salaries and wages	309,513.93	240,825.59
Current installments of long-term debt		565,000.00
Accrued interest payable	17.48	10.81
Deferred revenue	87,915.86	131,827.36
Total current liabilities	9,486,098.02	9,511,187.59
Other liabilities	21,752.22	394,378.22
Total liabilities	9,507,850.24	9,905,565.81
Division capital:		
Contributed capital	72,324,360.52	66,110,647.10
Retained earnings (deficit)	(48,420,819.28)	(42,861,877.41)
Current year earnings (loss)	(1,719,331.37)	(4,334,803.55)
Total division capital	22,184,209.87	18,913,966.14
Total liabilities & division capital	31,692,060.11	28,819,531.95

EMSA
EMSA Eastern Division
For the Six Months Ending December 31, 2014

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$322,565.10)	(\$658,023.87)
Petty cash	600.00	600.00
Invested cash	2,280,206.17	1,622,335.11
	1,958,241.07	964,911.24
Patient accounts receivable:		
Patient accounts receivable	10,037,128.34	11,214,764.50
Receivables in collection	24,018,999.82	20,135,999.82
	34,056,128.16	31,350,764.32
Less allowance for contractual allowances and bad debts	27,995,710.00	24,781,710.00
Net patient accounts receivable	6,060,418.16	6,569,054.32
Other receivables:		
Due from contractor	344,950.59	439,477.80
Due from collection agency	16,712.19	14,837.58
Other miscellaneous receivables	5,534.54	523,734.28
	367,197.32	978,049.66
Other current assets:		
Prepaid assets	331,843.48	377,421.46
Other, principally funds held by trustee	68,251.93	(44,804.31)
	400,095.41	332,617.15
Total current assets	8,785,951.96	8,844,632.37
Property and equipment:		
Communication equipment	3,065,473.88	2,966,409.22
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	7,262,608.82	5,580,372.23
Data processing equipment	3,703,850.46	3,642,715.89
On-board equipment	3,282,818.51	2,778,224.12
Office furniture and equipment	576,212.75	576,212.75
Miscellaneous other equipment	594,932.65	582,920.45
Land	64,200.00	64,200.00
Transportation equipment	318,414.80	284,814.80
Prepaid assets	981,360.45	478,890.34
Capital Lease	338,087.66	338,087.66
	23,407,454.23	20,512,341.71
Less accumulated depreciation	17,326,288.46	15,049,870.53
Net property and equipment	6,081,165.77	5,462,471.18
Other assets		
	16,057.97	16,057.97
Total assets	14,883,175.70	14,323,161.52

EMSA
EMSA Eastern Division
For the Six Months Ending December 31, 2014

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$524,610.83	(\$71,728.04)
Due to contractor	3,668,999.42	3,495,147.76
Due to Quality Assurance Fund	334,973.98	372,033.52
Accrued retirement	84,360.16	82,098.73
Accrued salaries and wages	150,124.41	117,190.21
Accrued interest payable	17.48	10.81
Deferred revenue	43,400.12	46,293.12
Total current liabilities	4,806,486.40	4,041,046.11
Other liabilities	21,752.22	200,071.65
Total liabilities	4,828,238.62	4,241,117.76
Division capital:		
Contributed capital	6,697,215.23	5,963,560.61
Retained earnings (deficit)	4,106,195.80	4,521,747.71
Current year earnings (loss)	(748,473.95)	(403,264.56)
Total division capital	10,054,937.08	10,082,043.76
Total liabilities & division capital	14,883,175.70	14,323,161.52

EMSA Western
EMSA Western Division
For the Six Months Ending December 31, 2014

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$322,128.43	\$405,233.04
Petty cash	600.00	600.00
Invested cash	4,236,269.66	1,163,110.89
	4,558,998.09	1,568,943.93
Patient accounts receivable:		
Patient accounts receivable	13,056,432.18	13,364,514.73
Receivables in collection	26,516,140.37	22,032,140.37
	39,572,572.55	35,396,655.10
Less allowance for contractual allowances and bad debts	31,760,581.00	27,149,581.00
Net patient accounts receivable	7,811,991.55	8,247,074.10
Other receivables:		
Due from collection agency	6,629.84	17,924.77
Other miscellaneous receivables	779,868.43	247,833.39
	786,498.27	265,758.16
Other current assets:		
Prepaid assets	346,422.76	313,934.99
Other, principally funds held by trustee	101,706.18	47,776.82
	448,128.94	361,711.81
Total current assets	13,605,616.85	10,443,488.00
Property and equipment:		
Communication equipment	3,293,930.92	3,004,625.63
Buildings and leasehold improvements	527,035.41	491,896.41
Ambulances	4,908,659.12	4,599,397.66
Data processing equipment	3,383,549.59	3,319,294.52
On-board equipment	3,171,862.43	2,967,278.94
Office furniture and equipment	735,589.88	638,537.56
Miscellaneous other equipment	561,161.60	546,805.63
Transportation equipment	76,922.44	76,922.44
Prepaid assets	225,026.91	301,529.05
Capital Lease	401,822.63	401,822.63
	17,285,560.93	16,348,110.47
Less accumulated depreciation	14,090,429.90	12,303,364.57
Net property and equipment	3,195,131.03	4,044,745.90
Other assets		
	8,136.53	8,136.53
Total assets	16,808,884.41	14,496,370.43

EMSA Western
EMSA Western Division
For the Six Months Ending December 31, 2014

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$410,888.11	\$818,373.79
Due to contractor	3,988,618.62	3,807,216.23
Accrued retirement	76,199.63	70,381.84
Accrued salaries and wages	159,389.52	123,635.38
Current installments of long-term debt		565,000.00
Deferred revenue	44,515.74	85,534.24
Total current liabilities	4,679,611.62	5,470,141.48
Other liabilities		194,306.57
Total liabilities	4,679,611.62	5,664,448.05
Division capital:		
Contributed capital	65,627,145.29	60,147,086.49
Retained earnings (deficit)	(52,527,015.08)	(47,383,625.12)
Current year earnings (loss)	(970,857.42)	(3,931,538.99)
Total division capital	12,129,272.79	8,831,922.38
Total liabilities & division capital	16,808,884.41	14,496,370.43

EMSA
Cash Rollforward
Year Ending June 30, 2015

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2014	\$ 2,097,899	\$ 2,097,899	-	2,424,052	2,424,052	-	4,521,951	4,521,951	-
Net revenue collected	12,245,000	12,149,040	95,960	14,575,000	14,284,952	290,048	26,820,000	26,433,992	386,008
Utility bill receipts	1,144,000	2,415,000	(1,271,000)				1,144,000	2,415,000	(1,271,000)
TotalCare proceeds	73,040		73,040	70,203	144,000	(73,797)	143,243	144,000	(757)
Payment to contractor	(10,411,093)	(10,902,133)	491,040	(12,330,794)	(12,793,000)	462,206	(22,741,887)	(23,695,133)	953,246
Operating expenses/changes in WC	(2,261,696)	(2,385,000)	123,304	(2,971,135)	(2,783,496)	(187,639)	(5,232,831)	(5,168,496)	(64,335)
Capital expenditures	(891,638)	(1,375,500)	483,862	(1,003,435)	(1,772,040)	768,605	(1,895,073)	(3,147,540)	1,252,467
Net debt proceeds/(reduction)			-			-	-	-	-
Interest/other income	779		779	462		462	1,241	-	1,241
Other	332,838	(2) 333,000	(162)	3,423,757	(1) 3,423,757	-	3,756,595	3,756,757	(162)
Balance at November 30, 2014	<u>2,329,129</u>	<u>2,332,306</u>	<u>(3,177)</u>	<u>4,188,110</u>	<u>2,928,225</u>	<u>1,259,885</u>	<u>6,517,239</u>	<u>5,260,531</u>	<u>1,256,708</u>

(1) 24,839 - '14 Other Western Subsidy	(2) 166,419 - '15 Other Eastern Subsidy
369,010 - '15 Edmond Subsidy	
379,404 - '15 Other Western Subsidy	
<u>2,650,504 - '15 Oklahoma City Subsidy</u>	
3,423,757	

West - Cash	4,558,998
A/P	(370,888)
Net	<u>4,188,110</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Six Months Ended 12/31/14

Eastern Division

Net Income (loss)		(748,474)
Add: Depreciation	1,000,000	
Increase in allowance for doubtful accounts	1,157,000	
Increase in deferred revenue	34,429	<u>2,191,429</u>
Changes in working capital:		
Increase in patient receivables	(987,566)	
Decrease in other receivables	509,916	
Increase in other assets	(106,943)	
Decrease in accounts payable	(1,003,334)	
Decrease in accrued liabilities	(60,110)	<u>(1,648,037)</u>
Net Property Additions:		(891,638)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		332,838
Change in cash and cash equivalents:		<u>(763,882)</u>
Cash balance @6/30/14		2,722,123
Cash balance @12/31/14		1,958,241
Change in cash		<u>(763,882)</u>

EMSA
Statement of Cash Flows
Six Months Ended 12/31/14

Western Division

Net income (loss)		(970,857)
Add: Depreciation	700,000	
Increase in allowance for doubtful accounts	1,255,000	
Increase in deferred revenue	43,704	1,998,704
Changes in working capital:		
Increase in patient receivables	(1,296,497)	
Increase in other receivables	(782,342)	
Increase in other assets	(226,624)	
Increase in accounts payable	678,712	
Decrease in accrued liabilities	(49,346)	(1,676,097)
Net Property (Additions)/Dispositions		(225,027)
Debt Service/Loan proceeds		-
Contributed Capital		3,423,757
Change in cash and cash equivalents:		2,550,480
Cash balance @6/30/14		2,008,518
Cash balance @12/31/14		4,558,998
Change in cash		2,550,480

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through December

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2015 Ambulances (six)</i>			
Replacement units	954,000		954,000
New units	159,000		159,000
Repairs	25,000	25,998	(998)
Miscellaneous	20,000	1,760	18,240
On board equipment:			
Power cot enhancement	1,005,000	655,055	349,945
OMD equipment	50,000		50,000
Equipment for new units	64,000		64,000
Stair chairs	15,000		15,000
Miscellaneous	30,000	880	29,120
CAD and radio equipment:			
Base station upgrade	50,000	12,671	37,329
Equipment for new units	14,000		14,000
Building expenses:			
Office furniture	10,000		10,000
Garage heaters	90,000	6,880	83,120
Building expansion	4,000,000	115,944	3,884,056
Special event vehicles (2)	50,000	47,332	2,668
Security equipment	15,000		15,000
Miscellaneous	40,000	18,099	21,901
Computer equipment:			
Server upgrade (network)	100,000		100,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000	7,019	42,981
TOTAL	6,751,000	891,638	5,859,362
Less previous year item and expense incurred previous year			
Current year expenditures			
Less previous year item incurred current year			
Current year budget			

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through December

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2015 Ambulances (nine)</i>				
Replacement units	1,424,000			1,424,000
New units	159,000			159,000
Repairs	25,000		63,398	(38,398)
Miscellaneous	20,000		2,640	17,360
On board equipment:				
Equipment for new units	64,000			64,000
Cot loading system	1,386,000	784,658	10,606	590,736
OMD equipment	50,000			50,000
Cot replacements/upgrades			47,781	(47,781)
Miscellaneous	37,000		880	36,120
CAD and radio equipment:				
Equipment for new units	14,000			14,000
Base station upgrade	40,000		13,617	26,383
Radio infrastructure (NG911)	110,080		55,040	55,040
Radios for hospitals			7,572	(7,572)
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
New building location			7,742	(7,742)
Miscellaneous	45,000		1,331	43,669
Computer equipment:				
Server upgrade (network)	100,000			100,000
Miscellaneous	50,000		8,170	41,830
TOTAL	3,544,080	784,658	218,777	2,540,645

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2015

Eastern Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>									
Emergency	5,029	5,040	4,946	4,957	4,724	5,022	29,718	30,242	30,752
Non-emergency	719	733	730	731	716	756	4,385	4,567	4,536
Total	5,748	5,773	5,676	5,688	5,440	5,778	34,103	34,809	35,288
Unit hours	13,523	14,249	14,646	14,568	14,643	14,672	86,301	97,298	
% of total system hours	43.4%	45.5%	46.2%	47.0%	48.2%	47.1%	46.2%	47.9%	46.0%
<i>Gross revenue by payor:</i>									
Medicare	44%	41%	42%	43%	44%	46%	43%	43%	
Medicaid	19%	19%	18%	24%	29%	28%	23%	19%	
Private insurance	14%	15%	13%	14%	14%	13%	14%	11%	
Uninsured and other	23%	25%	27%	19%	13%	13%	20%	27%	
	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	51.5%	45.9%	46.0%	52.9%	45.4%	55.2%	49.4%	45.3%	44.3%
<i>Net income (loss)</i>	\$ 118,089	\$ 131,512	\$ (293,125)	\$ (212,083)	\$ (167,697)	\$ (325,171)	\$ (748,475)	\$ (403,264)	\$ 449,170
<i>Days in A/R</i>	78.0	75.8	74.1	74.4	79.2	74.1	N/A	71.6	
<i>Past due A/R</i>	\$ 3,222,000	\$ 3,070,000	\$ 3,018,000	\$ 2,720,000	\$ 2,860,000	\$ 2,948,000	N/A	\$ 2,361,000	
<i>Current ratio</i>	1.85	1.91	1.93	1.90	1.84	1.83	N/A	2.19	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Western Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>									
Emergency	5,909	6,203	5,843	5,826	5,744	6,131	35,656	35,640	36,296
Non-emergency	465	584	571	547	497	581	3,245	2,780	3,026
Total	6,374	6,787	6,414	6,373	6,241	6,712	38,901	38,420	39,322
Unit hours	17,604	17,070	17,047	16,372	15,736	16,511	100,340	118,864	
% of total system hours	56.6%	54.5%	53.8%	52.9%	51.8%	52.9%	53.8%	52.1%	54.0%
<i>% of gross revenue by payor:</i>									
Medicare	43%	42%	42%	44%	45%	47%	44%	43%	
Medicaid	17%	18%	17%	20%	26%	25%	20%	17%	
Private insurance	15%	16%	17%	16%	16%	15%	16%	13%	
Uninsured and other	25%	24%	24%	20%	13%	13%	20%	27%	
	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	53.4%	47.7%	56.6%	62.4%	46.6%	50.0%	52.8%	48.2%	46.9%
<i>Net income (loss)</i>	\$ (316,527)	\$ (261,651)	\$ (212,437)	\$ (97,172)	\$ 32,428	\$ (115,499)	\$ (970,858)	\$ (3,931,539)	\$ (2,036,355)
<i>Days in A/R</i>	84.8	80.2	77.3	80.2	88.3	83.1	N/A	78.4	
<i>Past due A/R</i>	\$ 4,208,000	\$ 4,045,000	\$ 3,853,000	\$ 4,009,000	\$ 4,396,000	\$ 4,415,000	N/A	\$ 3,031,000	
<i>Current ratio</i>	2.42	2.41	2.63	2.60	2.82	2.91	N/A	1.57	

Vendor Name	Document Number	Document Date	Document Amount	Comment1
KEY: AMR MCB EMSA P+ TFD	OVER \$10K			
Aaron Fence Co.	74798	12/4/2014	\$450	Building Maintenance
Absolute Data Shredding	74800	12/4/2014	\$145	Shredding
Accountemps	Z000002216	12/4/2014	\$2,503	Temp Employees
Adam Hurry	74855	12/4/2014	\$650	Employee Travel Reimburse
Adam Paluka	74773	11/25/2014	\$78	Employee Expense Reimbursement
Airco Service Inc.	74747	11/21/2014	\$2,899	Building Maintenance
AIRGAS USA LLC	74797	12/4/2014	\$9,889	AMR
Ala Carte Courier Service, Inc	74801	12/4/2014	\$1,089	Courier Service
All-Kill Pest Control	74802	12/4/2014	\$126	Building Maintenance
Amanda Jameson	74777	12/1/2014	\$125	Employee Expense Reimbursement
American Express	74772	11/24/2014	\$22,472	Corporate Cards
American Waste Control	Z000002217	12/4/2014	\$456	Utilities
Armstrong Medical Industries	74748	11/21/2014	\$11	Medical Supplies
Arrow Machinery Co	74805	12/4/2014	\$150	Building Services
Association of Central Ok Govn	74799	12/4/2014	\$851	OKC 911 Service Agreement
AT&T Interstate Dedicated Private Line Service	74806	12/4/2014	\$6,174	Communications
AT&T Long Distance	74807	12/4/2014	\$8,605	Communications
AT&T Mobility	Z000002218	12/4/2014	\$2,210	Wireless Communications
att	Z000002219	12/4/2014	\$22,861	Communications
Automatic Protection Systems	74804	12/4/2014	\$315	Building Maintenance
Aztec Systems	Z000002220	12/4/2014	\$6,512	Professional Services
B. D. Eddie Enterprises	74750	11/21/2014	\$26,436	Rent
Bank of OK Trust Services	74811	12/4/2014	\$1,136	Line Of Credit
Barker Specialty AMR/EMSC Punchout	74789	12/4/2014	\$74	AMR
Bixby Public Works Authority	74809	12/4/2014	\$35	Utilities
Black Box Resale Services	74810	12/4/2014	\$893	Misc Supplies
Board of Regents of the Univ, OU Physicians Tulsa	74808	12/4/2014	\$29,953	OMD Dir Salary & Benefits
Calvert's Plant Interiors Inc.	74812	12/4/2014	\$1,134	Plant Maintenance
Carrie Morley	74776	12/1/2014	\$48	Employee Reimbursement
CDW Government, Inc.	74813	12/4/2014	\$2,841	Computer Supplies
Center Point Energy	74833	12/4/2014	\$384	Utilities

City Glass	Z000002221	12/4/2014	\$110	Building Maintenance
City of Oklahoma City	74815	12/4/2014	\$652	Utilities
City of Tulsa	74753	11/21/2014	\$4,518	Utilities
Compsource Oklahoma	74751	11/21/2014	\$2,706	Workers Comp
Corser Group Incorporated	74814	12/4/2014	\$473	Promotional Products
Cox	Z000002222	12/4/2014	\$7,842	Internet
Cox Communication Tulsa	Z000002223	12/4/2014	\$8,983	Internet
CPI Office Products	Z000002224	12/4/2014	\$14,421	Office Supplies/Toner/Janitor
CSI Communications, LLC	74752	11/21/2014	\$333	Website
Davoco LLC	74816	12/4/2014	\$1,125	Computer Supplies
Donohue Commercial Service	74817	12/4/2014	\$2,046	Building Maintenance
Earl's Rib Palace	Z000002225	12/4/2014	\$216	Employee Benefits
Empire Truck Rebuilders, Inc	74754	11/21/2014	\$1,224	P+ - Vehicle Maintenance
Empire Truck Rebuilders, Inc	74818	12/4/2014	\$2,893	P+ - Vehicle Maintenance
Fastenal Company	Z000002226	12/4/2014	\$589	Medical Supplies
Federal Express Corporation	74819	12/4/2014	\$87	Express Mail
FERNO WASHINGTON INC	74790	12/4/2014	\$1,064	AMR - Medical Supplies
FLOTEC INC	74755	11/21/2014	\$838	AMR - Medical Supplies
FLOTEC INC	74820	12/4/2014	\$1,800	AMR
FORD QUALITY FLEET CARE PROGRAM	74793	12/4/2014	\$34,032	AMR
GeoSafe	74822	12/4/2014	\$2,084	Mobile CAD
Grainger Punchout	74786	12/4/2014	\$2,697	AMR
GTP Acquisition Partners LLC	74823	12/4/2014	\$673	Tower Rentals
Henry Schein Inc.	74756	11/21/2014	\$1,242	Medical Supplies
Henry Schein Inc.	Z000002227	12/4/2014	\$3,349	Medical Supplies
IMPACT INSTRUMENTATION INC	74791	12/4/2014	\$6,852	Medical Supplies
Imperial Coffee Service, Inc.	Z000002228	12/4/2014	\$939	Coffee
Iron Mountain OSDP	74825	12/4/2014	\$1,139	Offsite Storage
James Henson	74771	11/24/2014	\$900	Building Maintenance
James Shirley Mgt Consultants	74827	12/4/2014	\$9,000	Professional Services
Jeff Goodloe, M.D.	74742	11/17/2014	\$79	MCB - Employee Reimbursement
Jimmy Johns #1317	74826	12/4/2014	\$129	Employee Benefits
Johnson, Tracy L	74779	12/1/2014	\$214	Travel Reimburse
Kim McDorman	74778	12/1/2014	\$306	Employee Expense Reimbursement

KTUL Television Inc.	74757	11/21/2014	\$1,610	Tower Rental
Lambrusco's	74828	12/4/2014	\$245	Lunch Meeting
Landscape Partners	Z000002229	12/4/2014	\$387	Lawn Maintenance
McAnallen, Duffy	74744	11/18/2014	\$65	MCB - Employee Reimbursement
McKesson Medical Punchout	74796	12/4/2014	\$199,909	AMR
Melanie Shadden	74781	12/2/2014	\$21	Employee Expense Reimbursement
Metroplex Electric	74758	11/21/2014	\$1,300	Building Maintenance
Metroplex Electric	Z000002230	12/4/2014	\$1,660	Building Maintenance
MOORE MEDICAL LLC	74788	12/4/2014	\$551	AMR
Moss Seat Cover	74829	12/4/2014	\$2,765	Ambulance Maint
Motorola, Inc.	Z000002231	12/4/2014	\$7,558	Maintenance Communications
MTM Recognition	Z000002232	12/4/2014	\$2,123	AMR - Unifom
National Fire Protection Association	Z000002233	12/4/2014	\$165	Building Maintenance
Net Solutions	74830	12/4/2014	\$6,000	Network Support
New Wave Licensing Services Inc	74831	12/4/2014	\$100	Computer Supplies
Office Depot Punchout	74792	12/4/2014	\$838	AMR
OfficeTeam Specialized Admin	74759	11/21/2014	\$1,796	Temp Employees
OfficeTeam Specialized Admin	Z000002234	12/4/2014	\$5,786	Temp Employees
OG&E	74760	11/21/2014	\$3,355	Utilities
OG&E	74832	12/4/2014	\$1,764	Utilities
Ok Natural Gas	74762	11/21/2014	\$216	Utilities
Oklahoma Police Supply	74834	12/4/2014	\$13	AMR - Uniforms
OOSI Leasing - One Source	74761	11/21/2014	\$1,237	Leased Printers
Orkin Exterminating Company	Z000002235	12/4/2014	\$120	Building Maintenance
Overhead Door of Okc	74835	12/4/2014	\$174	Building
PACIFIC BIOMEDICAL EQUIPMENT INC	74794	12/4/2014	\$12,111	AMR
Packco Inc	74836	12/4/2014	\$1,557	AMR - Misc Supplies
Petty Cash	74775	12/1/2014	\$84	Petty Cash Reimburse
PHYSIO CONTROL INC	74795	12/4/2014	\$11,949	AMR
Pitney Bowes	74763	11/21/2014	\$588	Postage
Presidio Networked Solutions	74837	12/4/2014	\$72,947	AMR
Professional Ambulance Sales & Services	74838	12/4/2014	\$8,400	Powerload Install
PRSA, Tulsa Chapter	74783	12/3/2014	\$10	Dues
Puckett, Ruth	74764	11/21/2014	\$5,416	Rent

Resource One Administrators	74839	12/4/2014	\$210	FSA Admin Fee
Roxanne Hurry	74774	11/25/2014	\$71	Employee Expense Reimbursement
Safety Materials Installation For Law Enforcement Services	74765	11/21/2014	\$224	Computer Supplies
Sam's Club	74782	12/2/2014	\$820	Misc Supplies
San Antonio Equipment	74766	11/21/2014	\$470	Cot loader install
Schnake Turnbo and Assoc. Inc.	74745	11/19/2014	\$3,500	Community Relations
Special Ops	74767	11/21/2014	\$272	MCB - Uniforms
Stanley Convergent Security Solutions	74746	11/21/2014	\$13,773	Building Maintenance
Stryker Sales Corporation	74768	11/21/2014	\$1,557	Medical Supplies
Thomas Emergency Medical Solutions	74769	11/21/2014	\$1,209	Medical Supplies
Tulsa County Clerk	74743	11/18/2014	\$374	Liens
Tulsa County Clerk	74780	12/2/2014	\$340	Liens
Wolters Kluwer Law & Business	74749	11/21/2014	\$361	Subscriptions
Yale 31	74770	11/21/2014	\$550	Rent
Revenue Management Solutions	74841	12/4/2014	\$1,322	Patient Account Services
Riggs, Abney, Neal, Turpen	74840	12/4/2014	\$3,879	Attorney Fees
Rogers Safe and Lock	Z000002236	12/4/2014	\$100	Building Maintenance
Safety Materials Installation For Law Enforcement Services	74842	12/4/2014	\$224	Computer Supplies
San Antonio Equipment	74843	12/4/2014	\$3,600	Cot loader install
Scott's Printing & Copying	Z000002237	12/4/2014	\$347	Printing
Secure Medical Records Transfer Network	74844	12/4/2014	\$3,083	Network Security
Solutions@ MBAF	Z000002238	12/4/2014	\$2,590	Accounting Software
Special Ops	74845	12/4/2014	\$119	MCB - Uniforms
Stanley Convergent Security Solutions	74824	12/4/2014	\$1,821	Building Maintenance
Stryker Sales Corporation	Z000002239	12/4/2014	\$19,434	Medical Supplies
Synergy DataCom	Z000002240	12/4/2014	\$27	Computer Supplies
Technical Programming Services, Inc.	74846	12/4/2014	\$324	Community Relations
The University of OK Health Sciences Center	74849	12/4/2014	\$55	Dues
Thomas Emergency Medical Solutions	74847	12/4/2014	\$240	Medical Supplies
Total Radio, Inc.	Z000002241	12/4/2014	\$500	Communications
TriZetto	74821	12/4/2014	\$525	Patient Support Services
TruGreen-LandCare	Z000002242	12/4/2014	\$2,335	Lawn Maintenance
Tulsa Overhead Door, LLC	Z000002243	12/4/2014	\$750	Building Maintenance
U.S. Cellular	74850	12/4/2014	\$335	Tower Rental

United Ford	Z000002244	12/4/2014	\$12,999	Ambulance Maintenance
United Mechanical	74848	12/4/2014	\$1,816	Building Maintenance
Vehicle Washing Systems Inc	74851	12/4/2014	\$390	Building Maintenance
VF IMAGEWEAR Punchout	74785	12/4/2014	\$9,130	AMR
VIDACARE CORP	74787	12/4/2014	\$37,929	AMR
Weather Affirmation, L.L.C.	74853	12/4/2014	\$350	Weather Notification
Windstream	74852	12/4/2014	\$49	Communications
Xtivia	74854	12/4/2014	\$4,429	Maintenance SQL
ZOLL Data Systems	74784	12/4/2014	\$18	Patient Support Services
ZOLL Data Systems	Z000002245	12/4/2014	\$30,150	Patient Support Services
Adam Paluka	74856	12/8/2014	\$61	Employee Expense Reimbursement
David Howerton	74857	12/8/2014	\$65	MCB - Reimburse
Tulsa County Clerk	74858	12/9/2014	\$323	Liens
Melanie Key	74859	12/10/2014	\$99	Internet Reimburse
Ok State Dept of Health	74860	12/12/2014	\$1,210	Ambulance Licenses
Sherrie Snow	74861	12/12/2014	\$99	Internet Reimburse
Tulsa County Clerk	74862	12/16/2014	\$238	Liens
PRO-LOGIX IT	74863	12/19/2014	\$6,799	MCB - Medical Supplies
Chantelle Hinds	74864	12/23/2014	\$51	Employee Travel Expenses
Jeff Goodloe, M.D.	74865	12/23/2014	\$544	MCB - Employee Reimbursement
A Bloom Above The Rest	74869	12/29/2014	\$67	Floral
Absolute Data Shredding	74871	12/29/2014	\$50	Shredding
Accountemps	Z000002246	12/29/2014	\$511	Temp Employees
Adam Paluka	74868	12/29/2014	\$50	Employee Expense Reimbursement
Airco Service Inc.	Z000002247	12/29/2014	\$7,116	Building Maintenance
American Ambulance Association	Z000002249	12/29/2014	\$10,000	Dues
American Express Corporate	74866	12/29/2014	\$27,489	Corporate Cards
Association of Central Ok Govn	74870	12/29/2014	\$557	OKC 911 Service Agreement
AT&T Long Distance	74873	12/29/2014	\$12	Communications
B. D. Eddie Enterprises	74874	12/29/2014	\$26,436	Rent
Black Ink Systems, LLC	74875	12/29/2014	\$11,497	Collection Service
Calvert's Plant Interiors Inc.	74876	12/29/2014	\$450	Plant Maintenance
Center Point Energy	74892	12/29/2014	\$2,629	Utilities
City of Oklahoma City	74880	12/29/2014	\$695	Utilities

City of Tulsa	74881	12/29/2014	\$704	Utilities
Clean Sweep Janitorial	74877	12/29/2014	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	Z000002250	12/29/2014	\$517	Misc Supplies
Compsource Oklahoma	74878	12/29/2014	\$2,840	Workers Comp
CSI Communications, LLC	74879	12/29/2014	\$558	Website
Donohue Commercial Service	74882	12/29/2014	\$1,102	Building Maintenance
Emdeon Business Services	74883	12/29/2014	\$1,905	Medicaid Inquiry
Fritz Baily, Inc.	74884	12/29/2014	\$3,762	Architect Fees
Lands' End Business Outfitters	74887	12/29/2014	\$1,146	Uniforms
Language Line Service	74888	12/29/2014	\$100	Patient Support Services
Leadership Tulsa	74867	12/29/2014	\$75	Dues
Legal Shield	74886	12/29/2014	\$105	Employee Benefits
Metro Monitor	74889	12/29/2014	\$165	Media Monitoring
MTM Recognition	Z000002251	12/29/2014	\$338	AMR - Unifom
North Texas Tollway Authority	74890	12/29/2014	\$3	Tollway
OfficeTeam Specialized Admin	Z000002252	12/29/2014	\$793	Temp Employees
OG&E	74891	12/29/2014	\$4,946	Utilities
Ok Natural Gas	74894	12/29/2014	\$763	Utilities
OOSI Leasing - One Source	74893	12/29/2014	\$1,393	Leased Printers
Owens Waste Management	74895	12/29/2014	\$18	Utilities
Page Storage & van Lines, Inc	74896	12/29/2014	\$247	Storage
Personnel Concepts	74897	12/29/2014	\$46	Misc Supplies
Puckett, Ruth	74898	12/29/2014	\$5,416	Rent
Republic Services #060	Z000002248	12/29/2014	\$1,904	Utilities
Stericycle, Inc.	74899	12/29/2014	\$3,420	Medical Disposal
Stryker Sales Corporation	74900	12/29/2014	\$582,931	Medical Supplies
Technical Programming Services, Inc.	74901	12/29/2014	\$101	Community Relations
Thomas Emergency Medical Solutions	74902	12/29/2014	\$5,848	Medical Supplies
Trinity Employment Specialists	74904	12/29/2014	\$899	Temp Employees
TriTech	74905	12/29/2014	\$26,288	Software Maintenance
TriZetto	74885	12/29/2014	\$525	Patient Support Services
True Digital Security	74906	12/29/2014	\$2,585	Network Security
Tulsa Press Club	74903	12/29/2014	\$111	Dues
Verizon Wireless	74907	12/29/2014	\$12,883	Wireless Communications

Wilkins Auto Body	74908	12/29/2014	\$2,466	Ambualnce Maintenance
Windstream	74909	12/29/2014	\$30,971	Communications
Works & Lentz, Inc.	74910	12/29/2014	\$2,986	Collections
Yale 31	74911	12/29/2014	\$550	Rent
Zirmed	74912	12/29/2014	\$13,684	Patient Billing
Tulsa County Clerk	74913	12/30/2014	\$289	Liens
Petty Cash	74914	12/31/2014	\$359	Petty Cash Reimburse
Tammy Appleby	74915	12/31/2014	\$230	MCB - Reimburse
Howard, Jessica	74917	1/6/2015	\$4,838	Patient Refund
Tulsa County Clerk	74916	1/6/2015	\$68	Liens
Compsource Oklahoma	74923	1/7/2015	\$2,449	Workers Comp
Eastern Oklahoma Wellness Center	74920	1/7/2015	\$1,314	Patient Refund
Pitney Bowes Purchase Power	74919	1/7/2015	\$5,000	Postage
Ranette Lauinger	74921	1/7/2015	\$50	Employee Reimbursement
Roxanne Hurry	74922	1/7/2015	\$71	Employee Expense Reimbursement
Carrie Morley	74924	1/8/2015	\$61	Employee Reimbursement
PRSA, Tulsa Chapter	74925	1/8/2015	\$25	Dues
The Stewards Company	74926	1/8/2015	\$1,449	Building Maintenance
Adam Paluka	74928	1/13/2015	\$103	Employee Expense Reimbursement
Chantelle Hinds	74932	1/13/2015	\$51	Employee Travel Expenses
David Howerton	74929	1/13/2015	\$65	MCB - Reimburse
Johnson, Tracy L	74931	1/13/2015	\$90	Travel Reimburse
Melanie Key	74930	1/13/2015	\$99	Internet Reimburse
Tulsa County Clerk	74927	1/13/2015	\$272	Liens
Kim McDorman	74933	1/14/2015	\$246	Employee Expense Reimbursement
AIRGAS USA LLC	74948	1/15/2015	\$10,058	AMR
Barker Specialty AMR/EMSC Punchout	74938	1/15/2015	\$41	AMR
Bearcom Punchout	74944	1/15/2015	\$3,446	AMR
Corser Group Incorporated	74950	1/15/2015	\$1,649	Promotional Products
Fastenal Company	Z000002253	1/15/2015	\$1,915	AMR - Medical Supplies
FORD QUALITY FLEET CARE PROGRAM	74942	1/15/2015	\$15,317	AMR
Grainger Punchout	74936	1/15/2015	\$22,080	AMR
IMPACT INSTRUMENTATION INC	74939	1/15/2015	\$1,950	AMR
McKesson Medical Punchout	74946	1/15/2015	\$139,871	AMR

MTM Recognition	Z000002254	1/15/2015	\$260	AMR - Unifom
Office Depot Punchout	74940	1/15/2015	\$236	AMR
PACIFIC BIOMEDICAL EQUIPMENT INC	74943	1/15/2015	\$23,281	AMR
Packco Inc	74951	1/15/2015	\$1,406	AMR - Misc Supplies
Petty Cash	74934	1/15/2015	\$86	Petty Cash Reimburse
PHYSIO CONTROL INC	74945	1/15/2015	\$17,378	AMR
Pioneer Products	74952	1/15/2015	\$271	AMR - Medical Supplies
Rogers Safe and Lock	Z000002255	1/15/2015	\$6	Building Maintenance
STAPLES PUNCHOUT (Corporate Express)	74947	1/15/2015	\$77	AMR
STRYKER SALES CORP	74941	1/15/2015	\$2,508	AMR
Timmons Oil Company	74953	1/15/2015	\$7,083	Ambulance Maintenance
VF IMAGEWEAR Punchout	74935	1/15/2015	\$4,392	AMR
VIDACARE CORP	74937	1/15/2015	\$21,208	AMR
Aaron Fence Co.	74958	1/20/2015	\$221	Building Maintenance
Absolute Data Shredding	74959	1/20/2015	\$365	Shredding
Accountemps	Z000002256	1/20/2015	\$5,872	Temp Employees
Airco Service Inc.	Z000002257	1/20/2015	\$930	Building Maintenance
Ala Carte Courier Service, Inc	74960	1/20/2015	\$1,074	Courier Service
All-Kill Pest Control	74961	1/20/2015	\$126	Building Maintenance
American Waste Control	Z000002258	1/20/2015	\$456	Utilities
Amos Electrical & Mechanical, Inc.	74963	1/20/2015	\$128	Building Maintenance
AT&T Advertising & Publishing	74964	1/20/2015	\$459	Yellow Pages
AT&T Interstate Dedicated Private Line Service	74965	1/20/2015	\$6,149	Communications
AT&T Long Distance	74966	1/20/2015	\$7,538	Communications
AT&T Mobility	Z000002259	1/20/2015	\$2,450	Wireless Communications
att	Z000002260	1/20/2015	\$22,996	Communications
Aztec Systems	Z000002261	1/20/2015	\$185	Professional Services
Bank of OK Trust Services	74969	1/20/2015	\$785	Line Of Credit
Bixby Public Works Authority	74968	1/20/2015	\$26	Utilities
Board of Regents of the Univ, OU Physicians Tulsa	74967	1/20/2015	\$29,953	OMD Dir Salary & Benefits
CDW Government, Inc.	74971	1/20/2015	\$7,326	Computer Supplies
City of OKC Police Dept	74975	1/20/2015	\$17	ocpd.alarmpermits@okc.gov
City of Tulsa	74976	1/20/2015	\$704	Utilities
Clean Sweep Janitorial	74972	1/20/2015	\$2,085	Janitorial Services

Coalition of Advanced Emergency Medical Services	74970	1/20/2015	\$4,000	Fees
Cohlmia's	Z000002262	1/20/2015	\$790	Plant Maintenance
Community Care	74973	1/20/2015	\$49	Employee Benefits
Cox	Z000002263	1/20/2015	\$7,912	Internet
Cox Communication Tulsa	Z000002264	1/20/2015	\$9,708	Internet
CPI Office Products	Z000002265	1/20/2015	\$20,561	Office Supplies/Toner/Janitor
Deluxe Business Checks and Solutions	74977	1/20/2015	\$70	Business Checks
Domino Equipment Co.	Z000002266	1/20/2015	\$143	Medical Supplies
Donohue Commercial Service	74978	1/20/2015	\$2,046	Building Maintenance
ELSEVIER	Z000002267	1/20/2015	\$644	Subscriptions
Emdeon Business Services	74979	1/20/2015	\$2,318	Medicaid Inquiry
EMS Survey Team	74980	1/20/2015	\$2,800	Dues
Factory Direct Flagpoles & Accessories Inc	74981	1/20/2015	\$175	Building Maintenance
Federal Express Corporation	74982	1/20/2015	\$27	Express Mail
Fritz Baily, Inc.	74983	1/20/2015	\$240	Architect Fees
GeoSafe	74985	1/20/2015	\$2,084	Mobile CAD
Graybar Electric Company Inc	74987	1/20/2015	\$113	Telephone Supplies
GTP Acquisition Partners LLC	74986	1/20/2015	\$673	Tower Rentals
Henry Schein Inc.	Z000002268	1/20/2015	\$10	Medical Supplies
HP Engineering, Inc	74988	1/20/2015	\$6,880	Comp Supplies
Hyatt Regency Tulsa	74974	1/20/2015	\$483	Travel Reimburse
Imperial Coffee Service, Inc.	Z000002269	1/20/2015	\$1,110	Coffee
Insperity Expense Management	Z000002270	1/20/2015	\$840	Expense Report Software
Iron Mountain OSDP	74990	1/20/2015	\$1,929	Offsite Storage
James Shirley Mgt Consultants	74992	1/20/2015	\$18,000	Professional Services
Jimmy Johns #1317	74991	1/20/2015	\$129	Employee Benefits
KTUL Television Inc.	74993	1/20/2015	\$805	Tower Rental
Lambrusco's	74997	1/20/2015	\$401	Lunch Meeting
Landscape Partners	Z000002271	1/20/2015	\$387	Lawn Maintenance
Language Line Service	74998	1/20/2015	\$100	Patient Support Services
Legal Shield	74994	1/20/2015	\$105	Employee Benefits
LexisNexis Risk Data Management Inc	74995	1/20/2015	\$906	Patient Service
Littlefield	74996	1/20/2015	\$21,388	Community Relations
Managed Outsource Solutions	75001	1/20/2015	\$66	Transcription Services

Metro Computer Solutions	74999	1/20/2015	\$995	Computer Supplies
Metroplex Electric	Z000002272	1/20/2015	\$11,555	Building Maintenance
Midcon Recovery Solutions	75000	1/20/2015	\$562	Rental Space
Moss Seat Cover	75002	1/20/2015	\$3,160	Ambulance Maint
Motorola, Inc.	Z000002273	1/20/2015	\$15,464	Maintenance Communications
MTUG	75003	1/20/2015	\$50	Employee Recognition
Mullin Plumbing, Inc.	Z000002274	1/20/2015	\$153	Building Maintenance
Neighbor Newspapers	Z000002275	1/20/2015	\$36	Subscriptions
Net Solutions	75004	1/20/2015	\$6,000	Network Support
Office Butler	75005	1/20/2015	\$4,000	Janitorial
OfficeTeam Specialized Admin	Z000002276	1/20/2015	\$7,409	Temp Employees
Ok Natural Gas	75007	1/20/2015	\$302	Utilities
Oklahoma Academy	75006	1/20/2015	\$500	Dues
Orkin Exterminating Company	Z000002277	1/20/2015	\$213	Building Maintenance
OTE International Holdings	75008	1/20/2015	\$1,690	P+ - Ambulance Maintenance
Overhead Door of Okc	75009	1/20/2015	\$226	Building
Physio-Control, Inc.	Z000002278	1/20/2015	\$5,377	Medical Supplies
Professional Research Consultants Inc	75010	1/20/2015	\$3,325	Community Relations
Progressive Business Pub	Z000002279	1/20/2015	\$299	Subscriptions
Public Service Co of Oklahoma	75011	1/20/2015	\$2,156	Utilities
Republic Services #060	Z000002280	1/20/2015	\$1,870	Utilities
Revenue Management Solutions	75014	1/20/2015	\$1,635	Patient Account Services
Rich & Cartmill	75012	1/20/2015	\$18,535	Insurance
Riggs, Abney, Neal, Turpen	75013	1/20/2015	\$8,590	Attorney Fees
Rogers Safe and Lock	Z000002281	1/20/2015	\$96	Building Maintenance
Safari Micro	75015	1/20/2015	\$316	Computer Supplies
San Antonio Equipment	75016	1/20/2015	\$2,600	Cot loader install
Schnake Turnbo and Assoc. Inc.	75017	1/20/2015	\$7,000	Community Relations
Scott Rice Company	Z000002282	1/20/2015	\$158	Office Furniture
Stanley Convergent Security Solutions	74989	1/20/2015	\$9,643	Building Maintenance
Stericycle, Inc.	75018	1/20/2015	\$3,420	Medical Disposal
Stryker Sales Corporation	Z000002283	1/20/2015	\$39,970	Medical Supplies
Synergy DataCom	Z000002284	1/20/2015	\$48	Computer Supplies
Technical Programming Services, Inc.	75019	1/20/2015	\$463	Community Relations

The University of OK Health Sciences Center	75023	1/20/2015	\$55	Dues
Thomas Emergency Medical Solutions	75020	1/20/2015	\$10,501	Medical Supplies
TriZetto	74984	1/20/2015	\$525	Patient Support Services
True Digital Security	75021	1/20/2015	\$2,585	Network Security
TruGreen-LandCare	Z000002285	1/20/2015	\$1,950	Lawn Maintenance
Tulsa County Clerk	74957	1/20/2015	\$170	Liens
Tulsa Regional Chamber	Z000002286	1/20/2015	\$1,231	dues
U.S. Cellular	75024	1/20/2015	\$335	Tower Rental
United Mechanical	75022	1/20/2015	\$2,245	Building Maintenance
Verizon Wireless	75025	1/20/2015	\$12,696	Wireless Communications
Waste Management of America	Z000002287	1/20/2015	\$30	Recycling
Weather Affirmation, L.L.C.	75028	1/20/2015	\$350	Weather Notification
Windstream	75026	1/20/2015	\$13,269	Communications
Works & Lentz, Inc.	75027	1/20/2015	\$943	Collections
Xtivia	75029	1/20/2015	\$4,429	Maintenance SQL
Zirned	75030	1/20/2015	\$9,347	Patient Billing
ZOLL Data Systems	Z000002288	1/20/2015	\$32,693	Patient Support Services