

MEMORANDUM

Date: October 28, 2015

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – September 2015**

Attached you will find financial statements for September 2015. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net income of \$659 thousand compared to a budgeted profit of \$195 thousand, and the Western Division had a net loss of \$198 thousand compared to a budgeted net loss of \$655 thousand.

There is no net interdivisional payable/receivable as of 9/30/15.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at September 30, 2015, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for September and August services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is more than budget by \$1,015 thousand (4.4%) and Western is more than budget by \$208 thousand (.8%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2016. The Eastern Division had 602 more emergency transports than budgeted (4%); non-emergency transports were 103 less than budget (4.5%). The Western Division emergency transports were more than budget by 145 (.8%) and non-emergencies were 37 less than budget (2.2%).

The year-to-date collection rate is 49% for the Eastern Division compared to a budget of 46% and an actual for fiscal 2015 of 48%. The year-to-date collection rate is 48% for the Western Division compared to a budget of 48% and an actual for fiscal 2015 of 52%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Three Months Ending September 30, 2015

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,604,200.00	\$14,243,014.00	2.54%	\$44,704,400.00	\$43,678,576.00	2.35%
Non-emergency base rate	506,490.74	468,427.00	8.13%	1,563,031.94	1,436,509.00	8.81%
Mileage	934,464.00	958,892.00	-2.55%	2,862,495.00	2,940,602.00	-2.66%
Special events	51,640.00	29,166.67	77.05%	91,327.50	87,500.01	4.37%
Subscription membership	19,415.39	13,000.00	49.35%	35,146.68	39,000.00	-9.88%
Other revenue	463,901.24	395,833.33	17.20%	1,335,948.84	1,187,499.99	12.50%
	<u>16,580,111.37</u>	<u>16,108,333.00</u>	<u>2.93%</u>	<u>50,592,349.96</u>	<u>49,369,687.00</u>	<u>2.48%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,296,766.83	11,390,833.33	0.83%	34,355,293.23	34,172,499.99	-0.53%
Collection fees and expenses	57,049.47	69,166.66	17.52%	208,895.29	207,499.98	-0.67%
	<u>11,353,816.30</u>	<u>11,459,999.99</u>	<u>0.93%</u>	<u>34,564,188.52</u>	<u>34,379,999.97</u>	<u>-0.54%</u>
Net patient service revenue	<u>5,226,295.07</u>	<u>4,648,333.01</u>	<u>12.43%</u>	<u>16,028,161.44</u>	<u>14,989,687.03</u>	<u>6.93%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,946,941.70	3,829,631.00	-3.06%	11,960,459.77	11,745,073.00	-1.83%
Employee compensation & benefits	341,041.24	340,956.57	-0.02%	1,004,136.66	1,022,869.71	1.83%
Medical supplies	39,436.22	39,916.66	1.20%	102,411.12	119,749.98	14.48%
Building rent, utilities and maintenance	103,912.38	89,800.02	-15.72%	276,026.65	269,400.06	-2.46%
Equipment maintenance	137,585.57	132,250.00	-4.03%	390,369.71	396,750.00	1.61%
TotalCare campaign	5,347.29	5,416.67	1.28%	11,895.99	16,250.01	26.79%
Quality assurance fees	71,447.33	71,500.00	0.07%	214,341.99	214,500.00	0.07%
Telephone	85,484.38	68,166.66	-25.40%	198,407.89	204,499.98	2.98%
Professional services	38,748.16	30,666.67	-26.35%	95,845.73	92,000.01	-4.18%
Miscellaneous supplies	37,838.91	33,083.34	-14.37%	105,853.02	99,250.02	-6.65%
Postage and courier service	2,775.66	5,250.00	47.13%	15,605.35	15,750.00	0.92%
Equipment lease	5,183.19	3,250.00	-59.48%	9,431.13	9,750.00	3.27%
Other fees and expenses	55,988.04	55,333.35	-1.18%	173,220.16	166,000.05	-4.35%
Community relations	20,224.43	23,333.33	13.32%	28,421.27	69,999.99	59.40%
Office supplies	4,463.51	4,083.32	-9.31%	11,693.13	12,249.96	4.55%
Insurance	14,952.71	16,438.75	9.04%	42,017.84	49,316.25	14.80%
Travel, meals, and training	2,093.04	5,316.67	60.63%	4,685.36	15,950.01	70.62%
	<u>4,913,463.76</u>	<u>4,754,393.01</u>	<u>-3.35%</u>	<u>14,644,822.77</u>	<u>14,519,359.03</u>	<u>-0.86%</u>
Operating inc. (loss) before depr.	312,831.31	(106,060.00)	394.96%	1,383,338.67	470,328.00	194.12%
Depreciation	<u>308,333.33</u>	<u>308,333.33</u>	<u>0.00%</u>	<u>924,999.99</u>	<u>924,999.99</u>	<u>0.00%</u>
Operating income (loss)	<u>4,497.98</u>	<u>(414,393.33)</u>	<u>101.09%</u>	<u>458,338.68</u>	<u>(454,671.99)</u>	<u>200.81%</u>
Nonoperating expense:						
Interest expense	<u>245.28</u>	<u>2,083.33</u>	<u>88.23%</u>	<u>245.28</u>	<u>6,249.99</u>	<u>96.08%</u>

EMSA
EMSA Combined
For the Three Months Ending September 30, 2015

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$245.28</u>	<u>\$2,083.33</u>	<u>88.23%</u>	<u>\$245.28</u>	<u>\$6,249.99</u>	<u>96.08%</u>
Nonoperating income - interest income	<u>1,226.52</u>	<u>416.67</u>	<u>194.36%</u>	<u>2,383.64</u>	<u>1,250.01</u>	<u>90.69%</u>
Net income (loss)	<u><u>5,479.22</u></u>	<u><u>(416,059.99)</u></u>	<u><u>101.32%</u></u>	<u><u>460,477.04</u></u>	<u><u>(459,671.97)</u></u>	<u><u>200.18%</u></u>

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2015

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,719,700.00	\$6,410,959.00	4.82%	\$20,473,700.00	\$19,660,275.00	4.14%
Non-emergency base rate	275,135.00	255,205.00	7.81%	825,975.00	782,629.00	5.54%
Mileage	426,372.00	415,134.00	2.71%	1,291,128.00	1,273,078.00	1.42%
Special events	11,825.00	16,666.67	-29.05%	41,425.00	50,000.01	-17.15%
Subscription membership	8,967.20	6,333.33	41.59%	19,541.40	18,999.99	2.85%
Other revenue	465,040.22	395,833.33	17.48%	1,335,326.82	1,187,499.99	12.45%
	<u>7,907,039.42</u>	<u>7,500,131.33</u>	<u>5.43%</u>	<u>23,987,096.22</u>	<u>22,972,481.99</u>	<u>4.42%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,272,268.79	5,154,000.00	-2.29%	15,937,088.60	15,462,000.00	-3.07%
Collection fees and expenses	25,650.78	29,333.33	12.55%	86,813.56	87,999.99	1.35%
	<u>5,297,919.57</u>	<u>5,183,333.33</u>	<u>-2.21%</u>	<u>16,023,902.16</u>	<u>15,549,999.99</u>	<u>-3.05%</u>
Net patient service revenue	<u>2,609,119.85</u>	<u>2,316,798.00</u>	<u>12.62%</u>	<u>7,963,194.06</u>	<u>7,422,482.00</u>	<u>7.28%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,826,606.48	1,762,115.00	-3.66%	5,534,951.13	5,404,893.00	-2.41%
Employee compensation & benefits	159,705.05	160,244.16	0.34%	469,549.42	480,732.48	2.33%
Medical supplies	10,300.18	17,333.33	40.58%	29,733.84	51,999.99	42.82%
Building rent, utilities and maintenance	29,906.21	25,716.67	-16.29%	81,622.49	77,150.01	-5.80%
Equipment maintenance	63,715.75	62,250.00	-2.35%	184,441.54	186,750.00	1.24%
TotalCare campaign	3,142.50	4,166.67	24.58%	6,353.36	12,500.01	49.17%
Quality assurance fees	33,580.25	34,500.00	2.67%	100,740.75	103,500.00	2.67%
Telephone	43,745.54	28,791.66	-51.94%	94,590.52	86,374.98	-9.51%
Professional services	17,926.21	14,333.34	-25.07%	43,949.14	43,000.02	-2.21%
Miscellaneous supplies	20,500.32	16,000.01	-28.13%	60,318.01	48,000.03	-25.66%
Postage and courier service	1,268.85	2,416.67	47.50%	7,256.92	7,250.01	-0.10%
Equipment lease	3,192.36	2,500.00	-27.69%	7,122.97	7,500.00	5.03%
Other fees and expenses	29,663.80	27,000.01	-9.87%	92,191.95	81,000.03	-13.82%
Community relations	9,662.86	14,750.00	34.49%	14,588.41	44,250.00	67.03%
Office supplies	2,248.65	1,916.66	-17.32%	5,721.80	5,749.98	0.49%
Insurance	6,950.36	7,916.67	12.21%	20,779.31	23,750.01	12.51%
Travel, meals, and training	681.56	2,441.67	72.09%	1,841.61	7,325.01	74.86%
	<u>2,262,796.93</u>	<u>2,184,392.52</u>	<u>-3.59%</u>	<u>6,755,753.17</u>	<u>6,671,725.56</u>	<u>-1.26%</u>
Operating inc. (loss) before depr.	346,322.92	132,405.48	161.56%	1,207,440.89	750,756.44	60.83%
Depreciation	<u>183,333.33</u>	<u>183,333.33</u>	<u>0.00%</u>	<u>549,999.99</u>	<u>549,999.99</u>	<u>0.00%</u>
Operating income (loss)	<u>162,989.59</u>	<u>(50,927.85)</u>	<u>420.04%</u>	<u>657,440.90</u>	<u>200,756.45</u>	<u>227.48%</u>
Nonoperating expense:						
Interest expense	<u>245.28</u>	<u>2,083.33</u>	<u>88.23%</u>	<u>245.28</u>	<u>6,249.99</u>	<u>96.08%</u>

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2015

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$245.28</u>	<u>\$2,083.33</u>	<u>88.23%</u>	<u>\$245.28</u>	<u>\$6,249.99</u>	<u>96.08%</u>
Nonoperating income - interest income	<u>973.24</u>	<u>166.67</u>	<u>483.93%</u>	<u>1,632.63</u>	<u>500.01</u>	<u>226.52%</u>
Net income (loss)	<u><u>163,717.55</u></u>	<u><u>(52,844.51)</u></u>	<u><u>409.81%</u></u>	<u><u>658,828.25</u></u>	<u><u>195,006.47</u></u>	<u><u>-237.85%</u></u>

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2015

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,884,500.00	\$7,832,055.00	0.67%	\$24,230,700.00	\$24,018,301.00	0.88%
Non-emergency base rate	231,355.74	213,222.00	8.50%	737,056.94	653,880.00	12.72%
Mileage	508,092.00	543,758.00	-6.56%	1,571,367.00	1,667,524.00	-5.77%
Special events	39,815.00	12,500.00	218.52%	49,902.50	37,500.00	33.07%
Subscription membership	10,448.19	6,666.67	56.72%	15,605.28	20,000.01	-21.97%
Other revenue	(1,138.98)		0.00%	622.02		0.00%
	<u>8,673,071.95</u>	<u>8,608,201.67</u>	<u>0.75%</u>	<u>26,605,253.74</u>	<u>26,397,205.01</u>	<u>0.79%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,024,498.04	6,236,833.33	3.40%	18,418,204.63	18,710,499.99	1.56%
Collection fees and expenses	31,398.69	39,833.33	21.17%	122,081.73	119,499.99	-2.16%
	<u>6,055,896.73</u>	<u>6,276,666.66</u>	<u>3.52%</u>	<u>18,540,286.36</u>	<u>18,829,999.98</u>	<u>1.54%</u>
Net patient service revenue	<u>2,617,175.22</u>	<u>2,331,535.01</u>	<u>12.25%</u>	<u>8,064,967.38</u>	<u>7,567,205.03</u>	<u>6.58%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,120,335.22	2,067,516.00	-2.55%	6,425,508.64	6,340,180.00	-1.35%
Employee compensation & benefits	181,336.19	180,712.41	-0.35%	534,587.24	542,137.23	1.39%
Medical supplies	29,136.04	22,583.33	-29.02%	72,677.28	67,749.99	-7.27%
Building rent, utilities and maintenance	74,006.17	64,083.35	-15.48%	194,404.16	192,250.05	-1.12%
Equipment maintenance	73,869.82	70,000.00	-5.53%	205,928.17	210,000.00	1.94%
TotalCare campaign	2,204.79	1,250.00	-76.38%	5,542.63	3,750.00	-47.80%
Quality assurance fees	37,867.08	37,000.00	-2.34%	113,601.24	111,000.00	-2.34%
Telephone	41,738.84	39,375.00	-6.00%	103,817.37	118,125.00	12.11%
Professional services	20,821.95	16,333.33	-27.48%	51,896.59	48,999.99	-5.91%
Miscellaneous supplies	17,338.59	17,083.33	-1.49%	45,535.01	51,249.99	11.15%
Postage and courier service	1,506.81	2,833.33	46.82%	8,348.43	8,499.99	1.78%
Equipment lease	1,990.83	750.00	-165.44%	2,308.16	2,250.00	-2.58%
Other fees and expenses	26,324.24	28,333.34	7.09%	81,028.21	85,000.02	4.67%
Community relations	10,561.57	8,583.33	-23.05%	13,832.86	25,749.99	46.28%
Office supplies	2,214.86	2,166.66	-2.22%	5,971.33	6,499.98	8.13%
Insurance	8,002.35	8,522.08	6.10%	21,238.53	25,566.24	16.93%
Travel, meals, and training	1,411.48	2,875.00	50.91%	2,843.75	8,625.00	67.03%
	<u>2,650,666.83</u>	<u>2,570,000.49</u>	<u>-3.14%</u>	<u>7,889,069.60</u>	<u>7,847,633.47</u>	<u>-0.53%</u>
Operating inc. (loss) before depr.	(33,491.61)	(238,465.48)	85.96%	175,897.78	(280,428.44)	162.72%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>375,000.00</u>	<u>375,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(158,491.61)</u>	<u>(363,465.48)</u>	<u>56.39%</u>	<u>(199,102.22)</u>	<u>(655,428.44)</u>	<u>69.62%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Three Months Ending September 30, 2015

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$253.28	\$250.00	1.31%	\$751.01	\$750.00	0.13%
Net income (loss)	<u>(158,238.33)</u>	<u>(363,215.48)</u>	<u>56.43%</u>	<u>(198,351.21)</u>	<u>(654,678.44)</u>	<u>69.70%</u>

EMSA
EMSA Combined
For the Three Months Ending September 30, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$216,856.64	\$161,022.17
Petty cash	1,200.00	1,200.00
Invested cash	7,386,641.05	6,830,234.97
	7,604,697.69	6,992,457.14
Patient accounts receivable:		
Patient accounts receivable	25,894,582.59	25,502,732.58
Receivables in collection	62,455,000.19	46,950,140.19
	88,349,582.78	72,452,872.77
Less allowance for contractual allowances and bad debts	73,251,291.00	59,286,291.00
Net patient accounts receivable	15,098,291.78	13,166,581.77
Other receivables:		
Due from contractor	595,704.87	405,645.07
Due from collection agency	36,227.40	19,970.33
Other miscellaneous receivables	98,598.99	183,301.50
	730,531.26	608,916.90
Other current assets:		
Prepaid assets	806,098.55	589,374.85
Other, principally funds held by trustee	90,791.64	(12,858.61)
	896,890.19	576,516.24
Total current assets	24,330,410.92	21,344,472.05
Property and equipment:		
Communication equipment	7,204,355.14	6,359,404.80
Buildings and leasehold improvements	3,746,529.66	3,746,529.66
Ambulances	13,836,519.25	12,171,267.94
Data processing equipment	7,190,880.85	7,087,400.05
On-board equipment	7,879,842.70	6,454,680.94
Office furniture and equipment	1,335,672.64	1,311,802.63
Miscellaneous other equipment	1,309,761.25	1,156,094.25
Land	64,200.00	64,200.00
Transportation equipment	534,093.96	395,337.24
Prepaid assets	632,265.60	322,163.50
Capital Lease	739,910.29	739,910.29
	44,474,031.34	39,808,791.30
Less accumulated depreciation	34,261,112.03	30,566,718.34
Net property and equipment	10,212,919.31	9,242,072.96
Other assets		
	9,734.50	24,194.50
Total assets	34,553,064.73	30,610,739.51

EMSA
EMSA Combined
For the Three Months Ending September 30, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$973,195.99	\$963,729.46
Due to contractor	7,944,190.15	7,636,066.44
Due to Quality Assurance Fund	245,203.19	370,857.51
Accrued retirement	85,172.30	78,801.43
Accrued salaries and wages	401,648.20	309,513.93
Accrued interest payable	6.25	9.08
Deferred revenue	174,738.40	98,700.67
Total current liabilities	9,824,154.48	9,457,678.52
Long-term debt	128,667.83	
Other liabilities	21,752.22	21,752.22
Total liabilities	9,974,574.53	9,479,430.74
Division capital:		
Contributed capital	74,682,192.17	70,386,265.92
Retained earnings (deficit)	(50,564,179.01)	(48,420,819.28)
Current year earnings (loss)	460,477.04	(834,137.87)
Total division capital	24,578,490.20	21,131,308.77
 Total liabilities & division capital	 34,553,064.73	 30,610,739.51

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$166,959.30)	(\$39,300.96)
Petty cash	600.00	600.00
Invested cash	3,153,661.56	3,171,482.37
	2,987,302.26	3,132,781.41
Patient accounts receivable:		
Patient accounts receivable	11,686,727.90	11,611,068.99
Receivables in collection	28,986,999.82	22,141,999.82
	40,673,727.72	33,753,068.81
Less allowance for contractual allowances and bad debts	34,062,710.00	27,990,710.00
Net patient accounts receivable	6,611,017.72	5,762,358.81
Other receivables:		
Due from contractor	595,704.87	405,645.07
Due from collection agency	17,246.93	17,106.87
Other miscellaneous receivables	99,080.49	183,301.50
	712,032.29	606,053.44
Other current assets:		
Prepaid assets	374,910.69	305,362.92
Other, principally funds held by trustee	43,519.06	(45,285.84)
	418,429.75	260,077.08
Total current assets	10,728,782.02	9,761,270.74
Property and equipment:		
Communication equipment	3,747,002.07	3,065,473.88
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	8,424,600.65	7,262,608.82
Data processing equipment	3,753,954.39	3,703,850.46
On-board equipment	4,498,758.92	3,282,818.51
Office furniture and equipment	600,082.76	576,212.75
Miscellaneous other equipment	721,337.81	594,932.65
Land	64,200.00	64,200.00
Transportation equipment	360,250.04	318,414.80
Prepaid assets	497,861.39	230,343.46
Capital Lease	338,087.66	338,087.66
	26,225,629.94	22,656,437.24
Less accumulated depreciation	18,974,555.00	16,826,288.45
Net property and equipment	7,251,074.94	5,830,148.79
Other assets		
	8,273.60	16,057.97
Total assets	17,988,130.56	15,607,477.50

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,160,325.41	\$912,950.12
Due to contractor	3,678,117.78	3,512,272.53
Due to Quality Assurance Fund	245,203.19	370,857.51
Accrued retirement	44,527.33	40,543.47
Accrued salaries and wages	189,624.96	150,124.41
Accrued interest payable	6.25	9.08
Deferred revenue	80,704.72	60,317.87
Total current liabilities	5,398,509.64	5,047,074.99
Long-term debt	128,667.83	
Other liabilities	21,752.22	21,752.22
Total liabilities	5,548,929.69	5,068,827.21
Division capital:		
Contributed capital	7,177,089.23	6,475,977.63
Retained earnings (deficit)	4,603,283.39	4,106,195.80
Current year earnings (loss)	658,828.25	(43,523.14)
Total division capital	12,439,200.87	10,538,650.29
Total liabilities & division capital	17,988,130.56	15,607,477.50

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$383,815.94	\$200,323.13
Petty cash	600.00	600.00
Invested cash	4,232,979.49	3,658,752.60
	4,617,395.43	3,859,675.73
Patient accounts receivable:		
Patient accounts receivable	14,207,854.69	13,891,663.59
Receivables in collection	33,468,000.37	24,808,140.37
	47,675,855.06	38,699,803.96
Less allowance for contractual allowances and bad debts	39,188,581.00	31,295,581.00
Net patient accounts receivable	8,487,274.06	7,404,222.96
Other receivables:		
Due from collection agency	18,980.47	2,863.46
Other miscellaneous receivables	(481.50)	
	18,498.97	2,863.46
Other current assets:		
Prepaid assets	431,187.86	284,011.93
Other, principally funds held by trustee	47,272.58	32,427.23
	478,460.44	316,439.16
Total current assets	13,601,628.90	11,583,201.31
Property and equipment:		
Communication equipment	3,457,353.07	3,293,930.92
Buildings and leasehold improvements	527,035.41	527,035.41
Ambulances	5,411,918.60	4,908,659.12
Data processing equipment	3,436,926.46	3,383,549.59
On-board equipment	3,381,083.78	3,171,862.43
Office furniture and equipment	735,589.88	735,589.88
Miscellaneous other equipment	588,423.44	561,161.60
Transportation equipment	173,843.92	76,922.44
Prepaid assets	134,404.21	91,820.04
Capital Lease	401,822.63	401,822.63
	18,248,401.40	17,152,354.06
Less accumulated depreciation	15,286,557.03	13,740,429.89
Net property and equipment	2,961,844.37	3,411,924.17
Other assets		
	1,460.90	8,136.53
Total assets	16,564,934.17	15,003,262.01

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$187,129.42)	\$50,779.34
Due to contractor	4,266,072.37	4,123,793.91
Accrued retirement	40,644.97	38,257.96
Accrued salaries and wages	212,023.24	159,389.52
Deferred revenue	94,033.68	38,382.80
Total current liabilities	4,425,644.84	4,410,603.53
Total liabilities	4,425,644.84	4,410,603.53
Division capital:		
Contributed capital	67,505,102.94	63,910,288.29
Retained earnings (deficit)	(55,167,462.40)	(52,527,015.08)
Current year earnings (loss)	(198,351.21)	(790,614.73)
Total division capital	12,139,289.33	10,592,658.48
Total liabilities & division capital	16,564,934.17	15,003,262.01

EMSA
Cash Rollforward
Year Ending June 30, 2016

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2015	\$ 3,651,013	\$ 3,651,013	-	3,790,311	3,790,311	-	7,441,324	7,441,324	-
Net revenue collected	6,693,000	6,074,520	618,480	7,647,000	7,334,795	312,205	14,340,000	13,409,315	930,685
Utility bill receipts	1,334,000	1,187,400	146,600				1,334,000	1,187,400	146,600
TotalCare proceeds	99,211			105,577		105,577	204,788	-	204,788
Payment to contractor	(5,580,853)	(5,404,893)	(175,960)	(6,485,837)	(6,340,180)	(145,657)	(12,066,690)	(11,745,073)	(321,617)
Operating expenses/changes in WC	(2,739,503)	(1,250,100)	(1,489,403)	(1,377,922)	(1,500,000)	122,078	(4,117,425)	(2,750,100)	(1,367,325)
Capital expenditures	(777,588)	(594,000)	(183,588)	(653,406)	(686,400)	32,994	(1,430,994)	(1,280,400)	(150,594)
Net debt proceeds/(reduction)			-			-	-	-	-
Interest/other income	325		325	341		341	666	-	666
Other	120,567 (2)	171,750	(51,183)	1,778,461 (1)	1,778,461	-	1,899,028	1,950,211	(51,183)
Balance at September 30, 2015	<u>2,800,172</u>	<u>3,835,690</u>	<u>(1,035,518)</u>	<u>4,804,525</u>	<u>4,376,987</u>	<u>427,538</u>	<u>7,604,697</u>	<u>8,212,677</u>	<u>(607,980)</u>

(1) 21,517 - '15 Other Western Subsidy
172,727 - '15 Edmond Subsidy
181,259 - '15 Other Western Subsidy
1,402,958 - '15 Oklahoma City Subsidy
1,778,461

(2) 120,567 - '15 Other Eastern Subsidy

West - Cash	4,617,395
A/P	187,130
Net	<u>4,804,525</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Three Months Ended 9/30/15

Eastern Division

Net Income (loss)		658,828
Add: Depreciation	550,000	
Increase in allowance for doubtful accounts	1,970,000	
Increase in deferred revenue	80,705	2,600,705
Changes in working capital:		
Increase in patient receivables	(1,899,512)	
Increase in other receivables	(109,980)	
Increase in other assets	(147,303)	
Decrease in accounts payable	(1,149,315)	
Decrease in accrued liabilities	(105,565)	(3,411,675)
Net Property Additions:		(257,792)
Debt Service/ Loan Proceeds		128,668
Net Contributed Capital		117,817
Change in cash and cash equivalents:		(163,449)
Cash balance @6/30/15		3,150,751
Cash balance @9/30/15		2,987,302
Change in cash		(163,449)

EMSA
Statement of Cash Flows
Three Months Ended 9/30/15

Western Division

Net income (loss)		(198,351)
Add: Depreciation	375,000	
Increase in allowance for doubtful accounts	2,560,000	
Increase in deferred revenue	94,034	<u>3,029,034</u>
Changes in working capital:		
Increase in patient receivables	(3,011,854)	
Decrease in other receivables	579,262	
Increase in other assets	(167,046)	
Decrease in accounts payable	(737,769)	
Decrease in accrued liabilities	(105,308)	<u>(3,442,715)</u>
Net Property (Additions)/Dispositions		(79,556)
Debt Service/Loan proceeds		-
Contributed Capital		1,018,411
Change in cash and cash equivalents:		<u>326,823</u>
Cash balance @6/30/15		4,290,572
Cash balance @9/30/15		4,617,395
Change in cash		<u>326,823</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through September

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000		1,100,000
Repairs	25,000		25,000
Miscellaneous	20,000	9,160	10,840
On board equipment:			
Stair chairs	20,000		20,000
Miscellaneous	30,000		30,000
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Dispatch console replacement	653,000	649,621	3,379
Building expenses:			
Office furniture	10,000		10,000
Building expansion	5,250,000		5,250,000
Common use vehicle	30,000		30,000
Audio equipment for conference room		13,150	(13,150)
Compressor		18,154	(18,154)
Painting of Lansing exterior		16,433	(16,433)
Upgrade Lansing security system		54,026	(54,026)
Miscellaneous	41,000	17,044	23,956
Computer equipment:			
Server upgrade (network)	142,000		142,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000		50,000
TOTAL	7,431,000	777,588	6,653,412
Less future cash impact of bldg expansion	5,250,000		5,250,000
Current year budget (cash impact)	2,181,000	777,588	1,403,412

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through September

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000			1,100,000
Repairs	25,000			25,000
Special event carts	50,000		12,092	
Miscellaneous	20,000		3,520	16,480
On board equipment:				
Stair chairs	20,000			20,000
Training manikin	8,000			8,000
Miscellaneous	38,000		5,260	32,740
CAD and radio equipment:				
Dispatch console replacement	700,000	573,848		126,152
Base station upgrade	40,000			40,000
Radio infrastructure (NG911)	110,080		27,520	82,560
Building expenses:				
Bldg improvements	20,000			20,000
Infrastructure move	350,000			350,000
Audio equipment for conference room			16,310	(16,310)
New building location			14,856	(14,856)
Miscellaneous	46,000			46,000
Computer equipment:				
Server upgrade (network)	150,000			150,000
UPS batteries	9,000			
Billing/CAD system hardware	10,000			
Miscellaneous	50,000			50,000
TOTAL	2,746,080	573,848	79,558	2,035,766

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2016

Eastern Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>						
Emergency	5,235	5,326	5,165	15,726	15,015	15,124
Non-emergency	700	725	740	2,165	2,182	2,268
Total	<u>5,935</u>	<u>6,051</u>	<u>5,905</u>	<u>17,891</u>	<u>17,197</u>	<u>17,392</u>
Unit hours	14,859	14,623	14,775	44,257	42,418	
% of total system hours	46.0%	46.3%	46.6%	46.3%	45.1%	47.0%
<i>Gross revenue by payor:</i>						
Medicare	43%	44%	44%	44%	43%	
Medicaid	20%	19%	18%	19%	19%	
Private insurance	14%	14%	14%	14%	14%	
Uninsured and other	23%	23%	24%	23%	24%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	52.4%	41.5%	52.5%	48.8%	47.8%	46.0%
<i>Net income (loss)</i>	\$ (177,444)	\$ 672,555	\$ 163,718	\$ 658,829	\$ (43,524)	\$ 195,006
<i>Days in A/R</i>	68.4	72.3	73.5	N/A	74.1	
<i>Past due A/R</i>	\$ 2,728,000	\$ 3,015,000	\$ 2,969,000	N/A	\$ 3,018,000	
<i>Current ratio</i>	1.69	1.92	1.99	N/A	1.93	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Western Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>						
Emergency	6,363	6,198	6,059	18,620	17,955	18,475
Non-emergency	561	547	519	1,627	1,620	1,664
Total	6,924	6,745	6,578	20,247	19,575	20,139
Unit hours	17,421	16,983	16,939	51,343	51,721	
% of total system hours	54.0%	53.7%	53.4%	53.7%	54.9%	53.0%
<i>% of gross revenue by payor:</i>						
Medicare	45%	43%	42%	44%	42%	
Medicaid	15%	16%	16%	16%	17%	
Private insurance	16%	18%	17%	17%	17%	
Uninsured and other	24%	23%	25%	23%	24%	
	100%	100%	100%	100%	100%	
<i>Collection rate</i>	48.3%	42.7%	53.1%	48.0%	52.5%	48.0%
<i>Net income (loss)</i>	\$ (20,605)	\$ (19,508)	\$ (158,238)	\$ (198,351)	\$ (790,615)	\$ (654,678)
<i>Days in A/R</i>	69.6	75.5	76.8	N/A	77.3	
<i>Past due A/R</i>	\$ 3,399,000	\$ 3,828,000	\$ 3,988,000	N/A	\$ 3,853,000	
<i>Current ratio</i>	2.78	2.80	3.07	N/A	2.63	

<u>Vendor Name</u>	<u>Doc Number</u>	<u>Doc Date</u>	<u>Doc Amount</u>	<u>Comments</u>
KEY: AMR MCB EMSA P+ TFD	OVER \$10K			
Absolute Data Shredding	76345	10/15/2015	\$380	Shredding
Ace Striping & Seal Coating, Inc	76343	10/15/2015	\$900	Building Maintenance
Adam Paluka	76427	10/19/2015	\$146	Employee Expense Reimbursement
Advanced Systems Group	76346	10/15/2015	\$4,398	Software Support
Air Compressor Supply Inc	Z000002612	10/15/2015	\$2,048	Building Maintenance
Airgas	Z000002613	10/15/2015	\$183	Oxygen Cylinders
AIRGAS USA LLC	76325	10/1/2015	\$10,869	Medical Supplies
Ala Carte Courier Service, Inc	76267	9/30/2015	\$624	Courier Service
Ala Carte Courier Service, Inc	76347	10/15/2015	\$1,156	Courier Service
All-Kill Pest Control	76348	10/15/2015	\$126	Building Maintenance
American Checked	76268	9/30/2015	\$163	Employee Background Checks
American Checked	76349	10/15/2015	\$133	Employee Background Checks
American Express Corporate	76260	9/24/2015	\$31,644	Corporate Cards
American Express Corporate	76429	10/20/2015	\$36,285	Corporate Cards
American Fire & Safety Co Inc.	76351	10/15/2015	\$243	Building Maintenance
American Trauma Society	76353	10/15/2015	\$100	Dues
American Waste Control	Z000002614	10/15/2015	\$468	Utilities
Ann Laur	76316	10/1/2015	\$737	Payroll
Ann Laur	76426	10/19/2015	\$637	Payroll
Association of Central Ok Govn	76344	10/15/2015	\$501	OKC 911 Service Agreement
AT&T	Z000002615	10/15/2015	\$1,539	Communications
AT&T Advertising & Publishing	76354	10/15/2015	\$486	Yellow Pages
AT&T Interstate Dedicated Private Line Service	76270	9/30/2015	\$2,680	Communications
AT&T Interstate Dedicated Private Line Service	76355	10/15/2015	\$2,680	Communications
AT&T Long Distance	76356	10/15/2015	\$633	Communications
AT&T Mobility	Z000002600	9/30/2015	\$1,953	Wireless Communications
AT&T Mobility	Z000002616	10/15/2015	\$1,967	Wireless Communications
AT&T OneNet Services	76271	9/30/2015	\$356	Communications
att	Z000002617	10/15/2015	\$17,696	Communications
Automatic Protection Systems	76352	10/15/2015	\$1,960	Building Maintenance
Aztec Systems	76357	10/15/2015	\$555	Professional Services
B. D. Eddie Enterprises	76272	9/30/2015	\$26,436	Rent

BG Products	76359	10/15/2015	\$5,400	Medical Supplies
BioCheck Corporation	76273	9/30/2015	\$2,390	Building Maintenance
Bixby Public Works Authority	76360	10/15/2015	\$27	Utilities
Blue Calypso Inc	76361	10/15/2015	\$1,110	Professional Services
Board of Regents of the Univ, OU Physicians Tulsa	76358	10/15/2015	\$29,953	OMD Dir Salary & Benefits
Carrie Morley	76333	10/6/2015	\$62	Employee Reimbursement
CDW Government, Inc.	76363	10/15/2015	\$2,238	Computer Supplies
Center Point Energy	76293	9/30/2015	\$22	Utilities
Chantelle Hinds	76262	9/28/2015	\$134	Employee Travel Expenses
Chantelle Hinds	76341	10/14/2015	\$64	Employee Travel Expenses
Cheaper T's	76253	9/21/2015	\$2,292	AMR - Misc Supplies
City of Oklahoma City - Utilities	76277	9/30/2015	\$988	Utilities
City of Tulsa	76335	10/6/2015	\$2,849	Utilities
City of Tulsa Utilities	76278	9/30/2015	\$3,711	Utilities
City of Tulsa Utilities	76367	10/15/2015	\$3,642	Utilities
Clean Sweep Janitorial	76364	10/15/2015	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	Z000002618	10/15/2015	\$9,479	Building Maintenance
Cole Hargrave Snodgrass Assoc	76365	10/15/2015	\$17,200	
Compsource Oklahoma	76274	9/30/2015	\$2,732	Workers Comp
Cox	Z000002601	9/30/2015	\$3,942	Internet
Cox	Z000002619	10/15/2015	\$2,760	Internet
Cox Communication Tulsa	Z000002602	9/30/2015	\$9,027	Internet
Cox Communication Tulsa	Z000002620	10/15/2015	\$9,027	Internet
CPI Office Products	Z000002603	9/30/2015	\$785	Office Supplies/Toner/Janitor
CPI Office Products	Z000002621	10/15/2015	\$24,586	Office Supplies/Toner/Janitor
Critical Comm	76275	9/30/2015	\$103	Communications
CSI Communications, LLC	76276	9/30/2015	\$1,350	Website
Daniel Aguilar	76261	9/24/2015	\$1,620	Ambulance Maintenance
David Howerton	76256	9/22/2015	\$130	MCB - Reimburse
Detco	Z000002604	9/30/2015	\$994	Fleet Maintenance
Donohue Commercial Service	76279	9/30/2015	\$1,858	Building Maintenance
Donohue Commercial Service	76368	10/15/2015	\$2,161	Building Maintenance
Emdeon Business Services	76280	9/30/2015	\$2,399	Medicaid Inquiry
Emdeon Business Services	76369	10/15/2015	\$2,604	Medicaid Inquiry

Emergency Medical Products Inc	76370	10/15/2015	\$999	Ambulance Maintenance
EMS TECHNOLOGY SOLUTIONS LLC	76328	10/1/2015	\$32,600	AMR - Medical Supplies
EMS Technology Solutions LLC	76371	10/15/2015	\$6,600	Medical Supplies
EMSAR	76372	10/15/2015	\$842	Ambulance Maintenance
Erling and Associates Inc.	76282	9/30/2015	\$4,166	Professional Services
Federal Express Corporation	76373	10/15/2015	\$51	Express Mail
First Watch	76374	10/15/2015	\$21,665	CAD
FLOTEC INC	76375	10/15/2015	\$2,249	Meidical Supplies
FORD QUALITY FLEET CARE PROGRAM	76321	10/1/2015	\$16,895	AMR - Medical Supplies
Fritz Baily, Inc.	76283	9/30/2015	\$1,106	Architect Fees
Fritz Baily, Inc.	76376	10/15/2015	\$4,935	Architect Fees
Frontier City	76339	10/13/2015	\$1,744	AMR - Misc
GALLS LLC	76327	10/1/2015	\$292	AMR - Medical Supplies
Grainger Punchout	76318	10/1/2015	\$8,406	AMR - Medical Supplies
GTP Acquisition Partners LLC	76284	9/30/2015	\$673	Tower Rentals
HealthPort	76285	9/30/2015	\$29	Medical Records
Henry Schein Inc.	Z000002605	9/30/2015	\$848	Medical Supplies
Henry Schein Inc.	Z000002622	10/15/2015	\$629	Medical Supplies
Heritage Crystal Clean	76378	10/15/2015	\$25	Oil removal
Hovertch International	76379	10/15/2015	\$120	Medical Supplies
Hyatt Regency Tulsa	76366	10/15/2015	\$653	Employee Travel Expenses
IMPACT INSTRUMENTATION INC	76319	10/1/2015	\$1,104	AMR - Medical Supplies
Imperial Coffee Service, Inc.	Z000002623	10/15/2015	\$578	Coffee
Insperty Expense Management	Z000002624	10/15/2015	\$308	Expense Report Software
Integrity Signs & Graphics	76380	10/15/2015	\$150	Vehicle Badges
Iron Mountain OSDP	76286	9/30/2015	\$2,154	Offsite Storage
Iron Mountain OSDP	76381	10/15/2015	\$1,048	Offsite Storage
James Shirley Mgt Consultants	76384	10/15/2015	\$4,794	Professional Services
Jamil Rahman	76257	9/22/2015	\$127	MCB - Reimburse
January Transport, Inc.	76382	10/15/2015	\$375	Misc Supplies
Jeff Goodloe, M.D.	76258	9/22/2015	\$373	MCB - Reimburse
Johnson, Tracy L	76337	10/12/2015	\$145	Travel Reimburse
Josh Butts	76362	10/15/2015	\$125	Graphic Design
Journal Record Publishing Co	Z000002625	10/15/2015	\$118	Subscription

JulyInk, Inc.	76383	10/15/2015	\$555	Outside Copy/Printing
Kelly Smith	76305	9/30/2015	\$343	Employee Reimbursement
Kelly Smith	76331	10/1/2015	\$954	Employee Reimbursement
King Covers	76287	9/30/2015	\$3,300	AMR - Misc
KTUL Television Inc.	76385	10/15/2015	\$805	Tower Rental
Lambrusco's	76389	10/15/2015	\$416	Lunch Meeting
LandCare	Z000002606	9/30/2015	\$806	Lawn Maintenance
LandCare	Z000002626	10/15/2015	\$3,375	Lawn Maintenance
Lands' End Business Outfitters	76288	9/30/2015	\$536	Uniforms
Lands' End Business Outfitters	76390	10/15/2015	\$345	Uniforms
Landscape Partners	Z000002607	9/30/2015	\$538	Lawn Maintenance
Landscape Partners	Z000002627	10/15/2015	\$398	Lawn Maintenance
Language Line Service	76289	9/30/2015	\$384	Patient Support Services
Language Line Service	76391	10/15/2015	\$788	Patient Support Services
LANlynx, LLC	76386	10/15/2015	\$90	Misc Supplies
Leadership Tulsa	76263	9/28/2015	\$25	Community Relations
LexisNexis Risk Data Management Inc	76387	10/15/2015	\$1,840	Patient Service
Littlefield	76388	10/15/2015	\$6,730	Community Relations
LPM Forklift Sales & Service Inc	76392	10/15/2015	\$73	Vehicle Maint
Managed Outsource Solutions	76396	10/15/2015	\$64	Transcription Services
McGladrey & Pullen, LLP	76393	10/15/2015	\$36,000	Audit
McKesson Medical Punchout	76324	10/1/2015	\$172,040	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	76329	10/1/2015	\$21,394	AMR - Medical Supplies
Melanie Key	76332	10/6/2015	\$99	Internet Reimburse
Metro Monitor	76394	10/15/2015	\$165	Media Monitoring
Metroplex Electric	Z000002628	10/15/2015	\$6,058	Building Maintenance
Midcon Recovery Solutions	76290	9/30/2015	\$562	Rental Space
Midcon Recovery Solutions	76395	10/15/2015	\$562	Rental Space
Midwest Decorating Co., Inc.	76266	9/30/2015	\$1,421	Tulsa State Fair
Mobile Health Resources	76281	9/30/2015	\$2,556	Community Relations
Motorola, Inc.	Z000002629	10/15/2015	\$7,557	Maintenance Communications
Mrs. DeHaven's Flower Shop	76397	10/15/2015	\$140	Misc Supplies
MTM Recognition	Z000002608	9/30/2015	\$190	AMR - Unifom
National Fire Protection Association	Z000002630	10/15/2015	\$165	Building Maintenance

Net Solutions	76291	9/30/2015	\$1,890	Network Support
Net Solutions	76398	10/15/2015	\$6,000	Network Support
Office Butler	76399	10/15/2015	\$8,000	Janitorial
Office Depot Punchout	76320	10/1/2015	\$804	AMR - Medical Supplies
OG&E	76292	9/30/2015	\$7,244	Utilities
Ok Natural Gas	76295	9/30/2015	\$312	Utilities
Ok Natural Gas	76400	10/15/2015	\$120	Utilities
Oklahoma Ambulance Association	76294	9/30/2015	\$8,500	Subscription
Oklahoma Bureau of Narcotics	76432	10/20/2015	\$300	Dues
Orkin Exterminating Company	Z000002631	10/15/2015	\$312	Building Maintenance
Owens Waste Management	76296	9/30/2015	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	76322	10/1/2015	\$19,452	AMR - Medical Supplies
Packco Inc	76297	9/30/2015	\$738	AMR - Misc Supplies
Page Storage & van Lines, Inc	76401	10/15/2015	\$670	Storage
PC Connection	76402	10/15/2015	\$4,536	Misc Supplies
PCM PUNCHOUT	76326	10/1/2015	\$1,772	AMR - Medical Supplies
Petty Cash	76315	9/30/2015	\$203	Petty Cash Reimburse
Petty Cash	76342	10/15/2015	\$212	Petty Cash Reimburse
PHYSIO CONTROL INC	76323	10/1/2015	\$86,341	AMR - Medical Supplies
Pitney Bowes	76298	9/30/2015	\$3,705	Postage
Precision Sign & Design	76299	9/30/2015	\$4,760	Golf Cart Decal
PRO-LOGIX IT	76254	9/21/2015	\$5,000	MCB
PRSA of America	76403	10/15/2015	\$320	Community Relations
PRSA, Tulsa Chapter	76430	10/20/2015	\$130	Community Relations
Public Service Co of Oklahoma	76404	10/15/2015	\$6,207	Utilities
Puckett, Ruth	76300	9/30/2015	\$5,416	Rent
QuikPrint	76405	10/15/2015	\$350	Ouside Copy/Printing
Republic Services #060	Z000002632	10/15/2015	\$1,850	Utilities
Resource One Administrators	76406	10/15/2015	\$189	FSA Admin Fee
Revenue Management Solutions	76303	9/30/2015	\$1,768	Patient Account Services
Revenue Management Solutions	76407	10/15/2015	\$1,823	Patient Account Services
Rich & Cartmill	76301	9/30/2015	\$9,340	Insurance
Riggs, Abney, Neal, Turpen	76302	9/30/2015	\$6,730	Attorney Fees
Rogers Safe and Lock	Z000002609	9/30/2015	\$20	AMR

Roxanne Hurry	76265	9/29/2015	\$77	Employee Reimbursement
Safari Micro	76408	10/15/2015	\$2,347	Misc Supplies
SAP America	76409	10/15/2015	\$18,260	Software Maintenance
Schnake Turnbo and Assoc. Inc.	76304	9/30/2015	\$3,500	Community Relations
Schnake Turnbo and Assoc. Inc.	76410	10/15/2015	\$3,500	Community Relations
Scott Rice Company	Z000002610	9/30/2015	\$2,950	Office Furniture
Scott Rice Company	Z000002633	10/15/2015	\$8,216	Office Furniture
Scott's Printing & Copying	Z000002611	9/30/2015	\$1,722	Printing
Secretary of State	76336	10/8/2015	\$25	Dues
Sherrie Snow	76428	10/20/2015	\$99	Internet Reimburse
Solutions Group	76411	10/15/2015	\$4,188	Collections
Special Ops	76306	9/30/2015	\$196	AMR - Uniforms
Stryker Sales Corporation	Z000002635	10/15/2015	\$1,029	Medical Supplies
Stryker Sales Corporation	Z000002634	10/15/2015	\$2,561	Medical Supplies
Synergy DataCom	Z000002636	10/15/2015	\$287	Misc Supplies
Technical Programming Services, Inc.	76307	9/30/2015	\$20,368	Community Relations
Technical Programming Services, Inc.	76412	10/15/2015	\$1,064	Community Relations
Thomas Emergency Medical Solutions	76413	10/15/2015	\$9,219	Medical Supplies
Timmons Oil Company	76308	9/30/2015	\$12,646	Ambulance Maintenance
Timmons Oil Company	76414	10/15/2015	\$1,002	Building Maintenance
Total Radio, Inc.	Z000002637	10/15/2015	\$1,760	Communications
Trailers Plus	76340	10/13/2015	\$18,905	Trailers
TriZetto	76377	10/15/2015	\$1,790	Patient Support Services
True Digital Security	76310	9/30/2015	\$2,585	Network Security
True Digital Security	76415	10/15/2015	\$2,585	Network Security
Tulsa County Clerk	76255	9/22/2015	\$323	Liens
Tulsa County Clerk	76264	9/29/2015	\$119	Liens
Tulsa County Clerk	76334	10/6/2015	\$340	Liens
Tulsa County Clerk	76338	10/13/2015	\$340	Liens
Tulsa County Clerk	76431	10/20/2015	\$102	Liens
Tulsa Overhead Door, LLC	Z000002638	10/15/2015	\$450	Building Maintenance
Tulsa Press Club	76309	9/30/2015	\$22	Community Relations
United Ford	Z000002639	10/15/2015	\$7,000	Ambulance Maintenance
United Mechanical	76311	9/30/2015	\$1,760	Building Maintenance

United Mechanical	76416	10/15/2015	\$3,088	Building Maintenance
United States Postal Service	76417	10/15/2015	\$925	Postage
Verizon Wireless	76419	10/15/2015	\$14,791	Wireless Communications
VF IMAGEWEAR Punchout	76317	10/1/2015	\$8,523	AMR - Medical Supplies
Vicki Lacy	76259	9/22/2015	\$422	Employee Reimbursement
Voice Products, Inc.	76418	10/15/2015	\$39,800	Software Upgrade
WageWorks, Inc.	76330	10/1/2015	\$1,107	benefits
Weather Affirmation, L.L.C.	76424	10/15/2015	\$350	Weather Notification
Wegener Human Resource Grp	76312	9/30/2015	\$1,512	temp employee
Wegener Human Resource Grp	76420	10/15/2015	\$8,295	temp employee
Windstream	76313	9/30/2015	\$10,564	Communications
Windstream	76421	10/15/2015	\$10,681	Communications
Wolters Kluwer Law & Business	Z000002640	10/15/2015	\$401	
Works & Lentz, Inc.	76422	10/15/2015	\$2,259	Collections
Works & Lentz, Inc.	76423	10/15/2015	\$9,311	Collections
Xtivia	Z000002641	10/15/2015	\$4,429	Maintenance SQL
Yale 31	76314	9/30/2015	\$550	Rent
Zirmed	76425	10/15/2015	\$13,326	Patient Billing
ZOLL Data Systems	Z000002642	10/15/2015	\$14,368	Patient Support Services