

MEMORANDUM

Date: June 26, 2013

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – May 2013**

Attached you will find financial statements for May 2013. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$2,316 thousand compared to a budgeted loss of \$1,236 thousand, and the Western Division had a net loss of \$7,372 thousand compared to a budgeted net loss of \$8,397 thousand.

There is no net interdivisional payable/receivable as of 5/31/13.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at May 31, 2013, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies.

Due to Contractor

The due to contractor balance represents our liability to Paramedics Plus for May and April services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized and the contractor's gain sharing amount that has not been credited against the expense account.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division gross revenue exceeds budget by \$1,443 thousand (1.8%) and Western exceeds budget by \$3,554 thousand (4%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2013. The Eastern Division had 829 more emergency transports than budgeted (1.6%); non-emergency transports were 185 less than budget (2.2%). The Western Division emergency transports were more than budget by 1,803 (2.8%) and non-emergencies were 1,560 more than budget (116%).

The financial statements are being significantly impacted by the difference between the unit hour cost sharing percentages that were budgeted and those realized to date. YTD the East percentage is 2% higher and the West 2% lower than budget. The YTD impact on contractor costs is approximately \$875,000 and \$125,000 on other allocated costs. The percentage rates have trended closer to budget as the year has progressed and are expected to settle in the 47/53 percent range for the remainder of the year.

The year-to-date collection rate is 56% for the Eastern Division compared to a budget of 48% and an actual for fiscal 2012 of 59%. The year-to-date collection rate is 55% for the Western Division compared to a budget of 46% and an actual for fiscal 2011 of 59%. The positive collection rate for the East is misleading as even though it is in excess of budget, actual cash receipts are below budget. The collection rate is calculated as actual cash receipts divided by potential cash receipts. The estimate of potential cash receipts was overstated.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2013

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,626,100.00	\$14,048,002.67	4.12%	\$156,355,200.00	\$152,888,575.37	2.27%
Non-emergency base rate	384,061.06	323,058.58	18.88%	4,518,482.53	3,553,644.38	27.15%
Mileage	699,678.00	655,260.00	6.78%	7,470,495.00	7,147,321.00	4.52%
Special events	38,537.50	17,208.34	123.95%	240,081.25	189,291.74	26.83%
Subscription membership	25,995.27	22,083.34	17.71%	233,816.12	242,916.74	-3.75%
Other revenue	23,583.10	400,000.00	-94.10%	4,600,502.00	4,400,000.00	4.56%
	<u>15,797,954.93</u>	<u>15,465,612.93</u>	<u>2.15%</u>	<u>173,418,576.90</u>	<u>168,421,749.23</u>	<u>2.97%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,729,039.84	10,683,333.33	-9.79%	121,860,218.17	117,516,666.63	-3.70%
Collection fees and expenses	103,482.74	66,666.66	-55.22%	862,056.28	733,333.26	-17.55%
	<u>11,832,522.58</u>	<u>10,749,999.99</u>	<u>-10.07%</u>	<u>122,722,274.45</u>	<u>118,249,999.89</u>	<u>-3.78%</u>
Net patient service revenue	<u>3,965,432.35</u>	<u>4,715,612.94</u>	<u>-15.91%</u>	<u>50,696,302.45</u>	<u>50,171,749.34</u>	<u>1.05%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,449,187.15	4,134,005.25	-7.62%	46,485,388.10	45,474,057.75	-2.22%
Employee compensation & benefits	275,691.86	271,689.00	-1.47%	3,058,868.52	2,988,579.00	-2.35%
Medical supplies	190,019.68	133,275.00	-42.58%	1,712,248.34	1,466,025.00	-16.80%
Building rent, utilities and maintenance	83,023.44	72,325.00	-14.79%	770,191.18	795,575.00	3.19%
Equipment maintenance	125,239.72	111,416.66	-12.41%	1,179,134.98	1,225,583.26	3.79%
TotalCare campaign	3,090.29	3,583.33	13.76%	30,519.09	39,416.63	22.57%
Quality assurance fees	63,274.08	63,266.67	-0.01%	696,014.88	695,933.37	-0.01%
Telephone	82,897.95	65,000.00	-27.54%	850,841.78	715,000.00	-19.00%
Professional services	28,976.57	38,108.34	23.96%	399,408.51	419,191.74	4.72%
Miscellaneous supplies	35,569.87	28,950.01	-22.87%	341,257.91	318,450.11	-7.16%
Postage and courier service	6,894.05	6,183.32	-11.49%	72,449.57	68,016.52	-6.52%
Equipment lease	5,452.54	5,583.33	2.34%	91,884.50	61,416.63	-49.61%
Other fees and expenses	50,860.49	99,874.99	49.08%	436,046.05	1,098,624.89	60.31%
Community relations	13,027.72	36,499.99	64.31%	318,307.37	401,499.89	20.72%
Office supplies	2,552.28	4,333.33	41.10%	38,345.69	47,666.63	19.55%
Insurance	10,952.86	11,874.99	7.77%	129,023.83	130,624.89	1.23%
Travel, meals, and training	9,641.92	7,166.68	-34.54%	53,013.58	78,833.48	32.75%
	<u>5,436,352.47</u>	<u>5,093,135.89</u>	<u>-6.74%</u>	<u>56,662,943.88</u>	<u>56,024,494.79</u>	<u>-1.14%</u>
Operating inc. (loss) before depr.	(1,470,920.12)	(377,522.95)	-289.62%	(5,966,641.43)	(5,852,745.45)	-1.95%
Depreciation	<u>336,416.66</u>	<u>336,416.67</u>	<u>0.00%</u>	<u>3,700,583.26</u>	<u>3,700,583.37</u>	<u>0.00%</u>
Operating income (loss)	<u>(1,807,336.78)</u>	<u>(713,939.62)</u>	<u>-153.15%</u>	<u>(9,667,224.69)</u>	<u>(9,553,328.82)</u>	<u>-1.19%</u>
Nonoperating expense:						
Interest expense	<u>1,879.16</u>	<u>8,333.34</u>	<u>77.45%</u>	<u>27,145.51</u>	<u>91,666.74</u>	<u>70.39%</u>

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2013

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$1,879.16</u>	<u>\$8,333.34</u>	<u>77.45%</u>	<u>\$27,145.51</u>	<u>\$91,666.74</u>	<u>70.39%</u>
Nonoperating income - interest income	<u>421.22</u>	<u>1,166.67</u>	<u>-63.90%</u>	<u>6,824.55</u>	<u>12,833.37</u>	<u>-46.82%</u>
Net income (loss)	<u><u>(1,808,794.72)</u></u>	<u><u>(721,106.29)</u></u>	<u><u>-150.84%</u></u>	<u><u>(9,687,545.65)</u></u>	<u><u>(9,632,162.19)</u></u>	<u><u>-0.57%</u></u>

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2013

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,678,400.00	\$6,453,836.00	3.48%	\$70,528,300.00	\$69,352,742.00	1.70%
Non-emergency base rate	256,230.00	267,375.08	-4.17%	2,985,432.69	2,941,125.88	1.51%
Mileage	318,789.00	312,774.00	1.92%	3,389,409.00	3,379,975.00	0.28%
Special events	23,837.50	7,791.67	205.94%	119,380.00	85,708.37	39.29%
Subscription membership	8,352.77	6,666.67	25.29%	82,403.88	73,333.37	12.37%
Other revenue	17,872.67	400,000.00	-95.53%	4,570,974.89	4,400,000.00	3.89%
	<u>7,303,481.94</u>	<u>7,448,443.42</u>	<u>-1.95%</u>	<u>81,675,900.46</u>	<u>80,232,884.62</u>	<u>1.80%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,310,981.23	4,883,333.33	-8.76%	55,363,128.92	53,716,666.63	-3.07%
Collection fees and expenses	53,526.80	33,333.33	-60.58%	383,817.08	366,666.63	-4.68%
	<u>5,364,508.03</u>	<u>4,916,666.66</u>	<u>-9.11%</u>	<u>55,746,946.00</u>	<u>54,083,333.26</u>	<u>-3.08%</u>
Net patient service revenue	<u>1,938,973.91</u>	<u>2,531,776.76</u>	<u>-23.41%</u>	<u>25,928,954.46</u>	<u>26,149,551.36</u>	<u>-0.84%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,983,688.41	1,812,838.58	-9.42%	21,251,450.90	19,941,224.38	-6.57%
Employee compensation & benefits	131,191.59	124,976.92	-4.97%	1,491,282.73	1,374,746.12	-8.48%
Medical supplies	131,868.29	81,191.67	-62.42%	1,031,969.75	893,108.37	-15.55%
Building rent, utilities and maintenance	23,789.74	22,200.00	-7.16%	220,551.37	244,200.00	9.68%
Equipment maintenance	57,509.79	51,833.33	-10.95%	576,660.56	570,166.63	-1.14%
TotalCare campaign	1,724.22	1,500.00	-14.95%	17,996.56	16,500.00	-9.07%
Quality assurance fees	30,350.00	30,350.00	0.00%	333,850.00	333,850.00	0.00%
Telephone	37,549.62	28,500.00	-31.75%	413,436.99	313,500.00	-31.88%
Professional services	13,252.29	19,916.67	33.46%	193,571.83	219,083.37	11.64%
Miscellaneous supplies	14,087.00	13,400.01	-5.13%	179,084.00	147,400.11	-21.50%
Postage and courier service	3,256.58	2,866.66	-13.60%	35,372.47	31,533.26	-12.18%
Equipment lease	3,503.87	1,416.66	-147.33%	26,947.27	15,583.26	-72.92%
Other fees and expenses	14,345.30	71,766.66	80.01%	136,282.40	789,433.26	82.74%
Community relations	10,213.86	30,666.66	66.69%	249,336.63	337,333.26	26.09%
Office supplies	1,193.06	1,958.33	39.08%	18,514.28	21,541.63	14.05%
Insurance	6,377.95	6,341.66	-0.57%	73,787.94	69,758.26	-5.78%
Travel, meals, and training	4,504.69	3,333.33	-35.14%	24,619.57	36,666.63	32.86%
	<u>2,468,406.26</u>	<u>2,305,057.14</u>	<u>-7.09%</u>	<u>26,274,715.25</u>	<u>25,355,628.54</u>	<u>-3.62%</u>
Operating inc. (loss) before depr.	(529,432.35)	226,719.62	-333.52%	(345,760.79)	793,922.82	-143.55%
Depreciation	<u>179,500.00</u>	<u>179,500.00</u>	<u>0.00%</u>	<u>1,974,500.00</u>	<u>1,974,500.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(708,932.35)</u>	<u>47,219.62</u>	<u>-1601.35%</u>	<u>(2,320,260.79)</u>	<u>(1,180,577.18)</u>	<u>-96.54%</u>
Nonoperating expense:						
Interest expense		<u>6,166.67</u>	<u>100.00%</u>		<u>67,833.37</u>	<u>100.00%</u>

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2013

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$6,166.67	100.00%		\$67,833.37	100.00%
Nonoperating income - interest income	271.98	1,166.67	-76.69%	4,593.82	12,833.37	-64.20%
Net income (loss)	<u>(708,660.37)</u>	<u>42,219.62</u>	<u>1778.51%</u>	<u>(2,315,666.97)</u>	<u>(1,235,577.18)</u>	<u>-87.42%</u>

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2013

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,947,700.00	\$7,594,166.67	4.66%	\$85,826,900.00	\$83,535,833.37	2.74%
Non-emergency base rate	127,831.06	55,683.50	129.57%	1,533,049.84	612,518.50	150.29%
Mileage	380,889.00	342,486.00	11.21%	4,081,086.00	3,767,346.00	8.33%
Special events	14,700.00	9,416.67	56.11%	120,701.25	103,583.37	16.53%
Subscription membership	17,642.50	15,416.67	14.44%	151,412.24	169,583.37	-10.72%
Other revenue	5,710.43		0.00%	29,527.11		0.00%
	<u>8,494,472.99</u>	<u>8,017,169.51</u>	<u>5.95%</u>	<u>91,742,676.44</u>	<u>88,188,864.61</u>	<u>4.03%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,418,058.61	5,800,000.00	-10.66%	66,497,089.25	63,800,000.00	-4.23%
Collection fees and expenses	49,955.94	33,333.33	-49.87%	478,239.20	366,666.63	-30.43%
	<u>6,468,014.55</u>	<u>5,833,333.33</u>	<u>-10.88%</u>	<u>66,975,328.45</u>	<u>64,166,666.63</u>	<u>-4.38%</u>
Net patient service revenue	<u>2,026,458.44</u>	<u>2,183,836.18</u>	<u>-7.21%</u>	<u>24,767,347.99</u>	<u>24,022,197.98</u>	<u>3.10%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,465,498.74	2,321,166.67	-6.22%	25,233,937.20	25,532,833.37	1.17%
Employee compensation & benefits	144,500.27	146,712.08	1.51%	1,567,585.79	1,613,832.88	2.87%
Medical supplies	58,151.39	52,083.33	-11.65%	680,278.59	572,916.63	-18.74%
Building rent, utilities and maintenance	59,233.70	50,125.00	-18.17%	549,639.81	551,375.00	0.31%
Equipment maintenance	67,729.93	59,583.33	-13.67%	602,474.42	655,416.63	8.08%
TotalCare campaign	1,366.07	2,083.33	34.43%	12,522.53	22,916.63	45.36%
Quality assurance fees	32,924.08	32,916.67	-0.02%	362,164.88	362,083.37	-0.02%
Telephone	45,348.33	36,500.00	-24.24%	437,404.79	401,500.00	-8.94%
Professional services	15,724.28	18,191.67	13.56%	205,836.68	200,108.37	-2.86%
Miscellaneous supplies	21,482.87	15,550.00	-38.15%	162,173.91	171,050.00	5.19%
Postage and courier service	3,637.47	3,316.66	-9.67%	37,077.10	36,483.26	-1.63%
Equipment lease	1,948.67	4,166.67	53.23%	64,937.23	45,833.37	-41.68%
Other fees and expenses	36,515.19	28,108.33	-29.91%	299,763.65	309,191.63	3.05%
Community relations	2,813.86	5,833.33	51.76%	68,970.74	64,166.63	-7.49%
Office supplies	1,359.22	2,375.00	42.77%	19,831.41	26,125.00	24.09%
Insurance	4,574.91	5,533.33	17.32%	55,235.89	60,866.63	9.25%
Travel, meals, and training	5,137.23	3,833.35	-34.01%	28,394.01	42,166.85	32.66%
	<u>2,967,946.21</u>	<u>2,788,078.75</u>	<u>-6.45%</u>	<u>30,388,228.63</u>	<u>30,668,866.25</u>	<u>0.92%</u>
Operating inc. (loss) before depr.	<u>(941,487.77)</u>	<u>(604,242.57)</u>	<u>-55.81%</u>	<u>(5,620,880.64)</u>	<u>(6,646,668.27)</u>	<u>15.43%</u>
Depreciation	<u>156,916.66</u>	<u>156,916.67</u>	<u>0.00%</u>	<u>1,726,083.26</u>	<u>1,726,083.37</u>	<u>0.00%</u>
Operating income (loss)	<u>(1,098,404.43)</u>	<u>(761,159.24)</u>	<u>-44.31%</u>	<u>(7,346,963.90)</u>	<u>(8,372,751.64)</u>	<u>12.25%</u>
Nonoperating expense:						
Interest expense	<u>1,879.16</u>	<u>2,166.67</u>	<u>13.27%</u>	<u>27,145.51</u>	<u>23,833.37</u>	<u>-13.90%</u>

EMSA Western
 EMSA Western Division
 For the Eleven Months Ending May 31, 2013

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	\$1,879.16	\$2,166.67	13.27%	\$27,145.51	\$23,833.37	-13.90%
Nonoperating income - interest income	149.24		0.00%	2,230.73		0.00%
Net income (loss)	<u>(1,100,134.35)</u>	<u>(763,325.91)</u>	<u>-44.12%</u>	<u>(7,371,878.68)</u>	<u>(8,396,585.01)</u>	<u>12.20%</u>

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2013

	2013	2012
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$561,505.34)	(\$454,048.67)
Petty cash	1,200.00	1,200.00
Invested cash	<u>5,244,886.03</u>	<u>3,786,658.77</u>
	4,684,580.69	3,333,810.10
Patient accounts receivable:		
Patient accounts receivable	21,909,591.07	23,155,623.34
Receivables in collection	<u>38,381,140.19</u>	<u>25,550,999.68</u>
	60,290,731.26	48,706,623.02
Less allowance for contractual allowances and bad debts	<u>47,212,291.00</u>	<u>35,032,291.00</u>
Net patient accounts receivable	<u>13,078,440.26</u>	<u>13,674,332.02</u>
Other receivables:		
Due from contractor	950,309.26	381,045.35
Due from collection agency	1,520.49	15,746.87
Other miscellaneous receivables	<u>1,123,509.18</u>	<u>3,207,616.89</u>
	<u>2,075,338.93</u>	<u>3,604,409.11</u>
Other current assets:		
Prepaid assets	371,587.98	341,934.30
Other, principally funds held by trustee	<u>(117,616.99)</u>	<u>99,520.56</u>
	<u>253,970.99</u>	<u>441,454.86</u>
Total current assets	<u>20,092,330.87</u>	<u>21,054,006.09</u>
Property and equipment:		
Communication equipment	5,789,890.81	5,601,647.42
Buildings and leasehold improvements	3,649,488.81	3,433,230.62
Ambulances	9,965,032.41	6,930,446.53
Data processing equipment	6,585,439.91	7,091,601.65
On-board equipment	5,280,737.72	5,189,593.04
Office furniture and equipment	1,203,417.85	1,029,128.51
Miscellaneous other equipment	1,103,008.09	1,096,255.48
Land	64,200.00	64,200.00
Transportation equipment	361,737.24	385,027.24
Prepaid assets	1,263,043.56	4,558,386.58
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	36,005,906.69	36,119,427.36
Less accumulated depreciation	<u>24,239,718.89</u>	<u>21,509,216.11</u>
Net property and equipment	11,766,187.80	14,610,211.25
Other assets		
	<u>12,960.00</u>	<u>12,960.00</u>
Total assets	<u>31,871,478.67</u>	<u>35,677,177.34</u>

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2013

	2013	2012
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$726,572.04	\$461,703.85
Due to contractor	9,226,163.06	8,658,277.40
Due to Quality Assurance Fund	189,298.04	114,266.11
Accrued retirement	244,257.31	238,608.24
Accrued salaries and wages	241,710.50	220,271.37
Current installments of long-term debt	410,000.00	620,000.00
Accrued interest payable	41.09	29.13
Deferred revenue	304,767.90	812,568.78
Total current liabilities	11,342,809.94	11,125,724.88
Other liabilities	21,752.22	21,752.22
Total liabilities	11,364,562.16	11,147,477.10
Division capital:		
Contributed capital	60,953,147.80	51,455,875.15
Retained earnings (deficit)	(30,758,685.64)	(19,978,190.64)
Current year earnings (loss)	(9,687,545.65)	(6,947,984.27)
Total division capital	20,506,916.51	24,529,700.24
Total liabilities & division capital	31,871,478.67	35,677,177.34

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2013

	2013	2012
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$1,023,018.75)	(\$833,370.23)
Petty cash	600.00	600.00
Invested cash	3,267,907.11	3,535,936.79
	2,245,488.36	2,703,166.56
Patient accounts receivable:		
Patient accounts receivable	9,791,998.45	10,414,280.13
Receivables in collection	17,244,999.82	11,151,999.82
	27,036,998.27	21,566,279.95
Less allowance for contractual allowances and bad debts	21,364,710.00	15,814,710.00
Net patient accounts receivable	5,672,288.27	5,751,569.95
Other receivables:		
Due from contractor	950,309.26	381,045.35
Due from collection agency	(4,973.05)	15,463.63
Other miscellaneous receivables	1,089,176.83	3,207,616.89
	2,034,513.04	3,604,125.87
Other current assets:		
Prepaid assets	213,037.92	202,695.35
Other, principally funds held by trustee	(297,669.37)	27,117.46
	(84,631.45)	229,812.81
Total current assets	9,867,658.22	12,288,675.19
Property and equipment:		
Communication equipment	2,953,658.64	2,865,692.53
Buildings and leasehold improvements	3,175,960.00	2,959,701.81
Ambulances	5,443,669.86	3,958,396.00
Data processing equipment	3,460,784.94	3,715,274.18
On-board equipment	2,670,234.36	2,498,518.77
Office furniture and equipment	569,064.65	406,696.43
Miscellaneous other equipment	571,621.50	565,304.89
Land	64,200.00	64,200.00
Transportation equipment	284,814.80	308,104.80
Prepaid assets	503,816.34	2,614,157.76
Capital Lease	338,087.66	338,087.66
	20,035,912.75	20,294,134.83
Less accumulated depreciation	13,349,876.42	12,000,464.58
Net property and equipment	6,686,036.33	8,293,670.25
Other assets		
	10,698.65	10,698.65
Total assets	16,564,393.20	20,593,044.09

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2013

	2013	2012
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$601,110.15	\$520,071.04
Due to contractor	4,086,817.49	3,877,213.52
Due to Quality Assurance Fund	189,298.04	114,266.11
Accrued retirement	130,880.61	125,193.27
Accrued salaries and wages	113,737.88	105,894.38
Accrued interest payable	41.09	29.13
Deferred revenue	(3,929.73)	211,830.30
Total current liabilities	5,117,955.53	4,954,497.75
Other liabilities	21,752.22	21,752.22
Total liabilities	5,139,707.75	4,976,249.97
Division capital:		
Contributed capital	5,817,078.61	5,209,908.96
Retained earnings (deficit)	7,923,273.81	10,686,896.90
Current year earnings (loss)	(2,315,666.97)	(280,011.74)
Total division capital	11,424,685.45	15,616,794.12
Total liabilities & division capital	16,564,393.20	20,593,044.09

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2013

	2013	2012
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$461,513.41	\$379,321.56
Petty cash	600.00	600.00
Invested cash	1,976,978.92	250,721.98
	2,439,092.33	630,643.54
Patient accounts receivable:		
Patient accounts receivable	12,117,592.62	12,741,343.21
Receivables in collection	21,136,140.37	14,398,999.86
	33,253,732.99	27,140,343.07
Less allowance for contractual allowances and bad debts	25,847,581.00	19,217,581.00
Net patient accounts receivable	7,406,151.99	7,922,762.07
Other receivables:		
Due from collection agency	6,493.54	283.24
Other miscellaneous receivables	34,332.35	
	40,825.89	283.24
Other current assets:		
Prepaid assets	158,550.06	139,238.95
Other, principally funds held by trustee	180,052.38	72,403.10
	338,602.44	211,642.05
Total current assets	10,224,672.65	8,765,330.90
Property and equipment:		
Communication equipment	2,836,232.17	2,735,954.89
Buildings and leasehold improvements	473,528.81	473,528.81
Ambulances	4,521,362.55	2,972,050.53
Data processing equipment	3,124,654.97	3,376,327.47
On-board equipment	2,610,503.36	2,691,074.27
Office furniture and equipment	634,353.20	622,432.08
Miscellaneous other equipment	531,386.59	530,950.59
Transportation equipment	76,922.44	76,922.44
Prepaid assets	759,227.22	1,944,228.82
Capital Lease	401,822.63	401,822.63
	15,969,993.94	15,825,292.53
Less accumulated depreciation	10,889,842.47	9,508,751.53
Net property and equipment	5,080,151.47	6,316,541.00
Other assets		
	2,261.35	2,261.35
Total assets	15,307,085.47	15,084,133.25

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2013

	2013	2012
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$125,461.89	(\$58,367.19)
Due to contractor	5,139,345.57	4,781,063.88
Accrued retirement	113,376.70	113,414.97
Accrued salaries and wages	127,972.62	114,376.99
Current installments of long-term debt	410,000.00	620,000.00
Deferred revenue	308,697.63	600,738.48
Total current liabilities	6,224,854.41	6,171,227.13
Total liabilities	6,224,854.41	6,171,227.13
Division capital:		
Contributed capital	55,136,069.19	46,245,966.19
Retained earnings (deficit)	(38,681,959.45)	(30,665,087.54)
Current year earnings (loss)	(7,371,878.68)	(6,667,972.53)
Total division capital	9,082,231.06	8,912,906.12
Total liabilities & division capital	15,307,085.47	15,084,133.25

EMSA
Cash Rollforward
Year Ending June 30, 2013

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2010	\$ 2,437,276	\$ 2,437,276	-	502,031	502,031	-	2,939,307	2,939,307	-
Net revenue collected	21,490,000	22,261,589	(771,589)	24,575,000	24,097,425	477,575	46,065,000	46,359,014	(294,014)
Utility bill receipts	5,182,000	3,487,000	1,695,000				5,182,000	3,487,000	1,695,000
TotalCare proceeds	53,811	40,000	13,811	171,359	185,000	(13,641)	225,170	225,000	170
Payment to contractor	(21,106,879)	(19,966,000)	(1,140,879)	(25,336,440)	(25,564,630)	228,190	(46,443,319)	(45,530,630)	(912,689)
Operating expenses/changes in WC	(5,639,488)	(5,421,493)	(217,995)	(5,197,218)	(5,142,479)	(54,739)	(10,836,706)	(10,563,972)	(272,734)
Capital expenditures	(528,688)	(808,500)	279,812	(703,406)	(1,199,913)	496,507	(1,232,094)	(2,008,413)	776,319
Net debt proceeds/(reduction)		(277,585)	277,585	(210,000)	(210,000)	-	(210,000)	(487,585)	277,585
Interest/other income	3,680	12,837	(9,157)	962		962	4,642	(197,163)	201,805
Other	496,420 (2)	638,000	(141,580)	8,494,160 (1)	8,494,160	-	8,990,580	9,132,160	(141,580)
Balance at May 31, 2013	<u>2,388,132</u>	<u>2,403,124</u>	<u>(14,992)</u>	<u>2,296,448</u>	<u>1,161,594</u>	<u>1,134,854</u>	<u>4,684,580</u>	<u>3,354,718</u>	<u>1,329,862</u>

(1) 28,070 - '12 Other Western Subsidy (2) 496,420 - '13 Other Eastern Subsidy

1,010,424 - '13 Edmond Subsidy
856,602 - '13 Other Western Subsidy
6,999,064 - '13 Oklahoma City Subsidy
8,494,160

West - Cash 2,439,092
A/P (142,644)

Net 2,296,448

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Eleven Months Ended 5/31/13

Eastern Division

Net Income (loss)		(2,315,667)
Add: Depreciation	1,974,500	
Increase in allowance for doubtful accounts	5,550,000	
Decrease in deferred revenue	(74,498)	<u>7,450,002</u>
Changes in working capital:		
Increase in patient receivables	(5,309,314)	
Decrease in other receivables	1,626	
Decrease in other assets	284,610	
Increase in accounts payable	116,877	
Increase in accrued liabilities	4,740	<u>(4,901,461)</u>
Net Property Additions:		(503,817)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		496,420
Change in cash and cash equivalents:		<u>225,477</u>
Cash balance @6/30/12		2,020,011
Cash balance @5/31/13		2,245,488
Change in cash		<u>225,477</u>

EMSA
Statement of Cash Flows
Eleven Months Ended 5/31/13

Western Division

Net income (loss)		(7,371,879)
Add: Depreciation	1,726,083	
Increase in allowance for doubtful accounts	6,150,000	
Decrease in deferred revenue	(57,302)	<u>7,818,781</u>
Changes in working capital:		
Increase in patient receivables	(6,354,600)	
Increase in other receivables	(39,187)	
Increase in other assets	(222,317)	
Increase in accounts payable	173,728	
Decrease in accrued liabilities	(3,129)	<u>(6,445,505)</u>
Net Property (Additions)/Dispositions		(759,227)
Debt Service/Loan proceeds		(210,000)
Contributed Capital		8,487,627
Change in cash and cash equivalents:		<u>1,519,797</u>
Cash balance @6/30/12		919,295
Cash balance @5/31/13		2,439,092
Change in cash		<u>1,519,797</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2013**

Through May

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2013 Ambulances (one)</i>			
New units	148,000	46,187	101,813
Support vehicle	35,000		35,000
Miscellaneous	100,000	77,246	22,754
On board equipment:			
Lifepack 15's	35,000		35,000
First responder equipment	100,000	24,261	75,739
Equipment for new units	64,000	34,332	29,668
Ventilators	110,000	71,355	38,645
Cots		22,743	(22,743)
Miscellaneous	29,000	11,271	17,729
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Saber III portables	20,000		20,000
Equipment for new units	19,000		19,000
CAD licenses		37,406	(37,406)
Billing licenses		17,921	(17,921)
Building expenses:			
Office furniture	10,000	2,593	7,407
Security equipment	15,000		15,000
Building expansion	2,500,000		2,500,000
Parking lot repair		41,547	(41,547)
Replacement of office machines		48,360	(48,360)
Miscellaneous	39,000	12,815	26,185
Computer equipment:			
Server upgrade (network)	35,000	35,560	(560)
Accounting server upgrade	8,000		8,000
Web site development	15,000	4,086	10,914
Purchasing/AP upgrade		12,556	(12,556)
Miscellaneous	50,000	28,449	21,551
TOTAL	3,382,000	528,688	2,853,312

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2013**

Through May

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2013 Ambulances (one)</i>				
New units	148,000			148,000
Miscellaneous	100,000		64,765	35,235
On board equipment:				
Equipment for new units	64,000			64,000
Ventilators	275,000	325,064		(50,064)
Miscellaneous	36,000			36,000
CAD and radio equipment:				
Equipment for new units	15,000			15,000
Base station upgrade	40,000			40,000
Clinical computer pads	300,000			300,000
Radio infrastructure (NG911)	163,000		122,004	40,996
CAD licenses			41,089	(41,089)
Billing licenses			20,082	(20,082)
Building expenses:				
Leasehold improvements	30,000			30,000
Generator fuel tank @ Walker			14,808	(14,808)
Replacement of office machines			37,535	(37,535)
Miscellaneous	43,000		18,850	24,150
Computer equipment:				
Web site development	15,000		2,837	12,163
Server upgrade	30,000		15,489	14,511
Purchasing/AP upgrade			12,884	(12,884)
Miscellaneous	50,000		27,999	22,001
TOTAL	1,309,000	325,064	378,342	605,594

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2013

Eastern Division

	<u>Jul-12</u>	<u>Aug-12</u>	<u>Sep-12</u>	<u>Oct-12</u>	<u>Nov-12</u>	<u>Dec-12</u>	<u>Jan-13</u>	<u>Feb-13</u>	<u>Mar-13</u>	<u>Apr-13</u>	<u>May-13</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>														
Emergency	5,216	5,199	4,951	4,917	4,737	5,034	5,258	4,279	4,780	4,614	5,077	54,062	53,006	53,233
Non-emergency	798	803	702	779	757	728	838	765	732	724	725	8,351	9,120	8,536
Total	6,014	6,002	5,653	5,696	5,494	5,762	6,096	5,044	5,512	5,338	5,802	62,413	62,126	61,769
Unit hours	15,619	15,557	14,700	15,182	14,720	14,754	14,653	13,652	14,690	14,465	15,243	163,235	152,935	
% of total system hours	50.1%	49.4%	49.8%	49.0%	48.1%	47.1%	46.8%	47.9%	47.0%	46.3%	46.8%	48.0%	46.4%	46.0%
<i>Gross revenue by payor:</i>														
Medicare	41%	41%	40%	41%	43%	43%	46%	45%	46%	43%	43%	43%	43%	43%
Medicaid	19%	18%	19%	20%	19%	19%	17%	17%	16%	18%	18%	18%	17%	17%
Private insurance	13%	12%	12%	13%	12%	12%	11%	12%	14%	14%	14%	13%	15%	15%
Uninsured and other	27%	29%	29%	26%	26%	26%	25%	26%	24%	25%	25%	26%	25%	25%
	100%	100%	100%	100%	100%	100%	99%	100%	100%	100%	100%	100%	100%	100%
<i>Collection rate</i>	46.3%	59.2%	46.8%	66.5%	46.1%	51.7%	53.0%	65.9%	55.8%	68.4%	64.9%	56.1%	59.8%	48.0%
<i>Net income (loss)</i>	\$ 267,914	\$ 296,863	\$ (697,025)	\$ (643,376)	\$ (569,759)	\$ 411,875	\$ (651,980)	\$ (78,332)	\$ (474,262)	\$ 531,077	\$ (708,660)	\$(2,315,665)	\$ (280,011)	\$(1,235,577)
<i>Days in A/R</i>	71.4	76.5	86.4	84.0	79.7	88.5	85.5	83.1	82.2	79.3	78.3	N/A	85.4	
<i>Past due A/R</i>	\$ 2,088,000	\$2,554,000	\$ 2,737,000	\$ 2,585,000	\$ 2,703,000	\$ 2,993,000	\$ 3,606,000	\$ 2,956,000	\$ 2,851,000	\$ 2,743,000	\$ 2,583,000	N/A	\$ 2,705,000	
<i>Current ratio</i>	2.29	2.08	2.08	2.07	1.88	1.95	1.79	1.84	1.94	2.11	1.93	N/A	2.48	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2013

Western Division

	<u>Jul-12</u>	<u>Aug-12</u>	<u>Sep-12</u>	<u>Oct-12</u>	<u>Nov-12</u>	<u>Dec-12</u>	<u>Jan-13</u>	<u>Feb-13</u>	<u>Mar-13</u>	<u>Apr-13</u>	<u>May-13</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>														
Emergency	6,058	6,086	5,871	5,976	5,795	6,253	6,424	5,488	6,011	6,012	6,167	66,141	63,788	64,338
Non-emergency	263	278	297	302	309	350	359	272	316	316	304	3,366	2,485	1,560
Total	6,321	6,364	6,168	6,278	6,104	6,603	6,783	5,760	6,327	6,328	6,471	69,507	66,273	65,898
Unit hours	18,111	18,126	16,935	17,972	18,017	18,789	18,831	16,810	18,773	18,876	19,517	200,757	200,662	
% of total system hours	49.9%	50.6%	50.2%	51.0%	51.9%	52.9%	53.2%	52.1%	53.0%	53.7%	53.2%	52.0%	53.6%	54.0%
<i>% of gross revenue by payor:</i>														
Medicare	42%	40%	41%	41%	43%	44%	47%	45%	45%	43%	44%	43%	43%	43%
Medicaid	16%	16%	16%	16%	18%	16%	15%	16%	16%	16%	16%	16%	16%	16%
Private insurance	13%	15%	15%	14%	14%	13%	13%	15%	15%	15%	15%	14%	15%	15%
Uninsured and other	29%	29%	28%	29%	25%	27%	25%	24%	24%	26%	25%	27%	26%	26%
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Collection rate</i>	45.9%	51.5%	44.7%	55.1%	50.1%	49.3%	51.1%	66.7%	60.0%	65.5%	72.5%	54.9%	59.3%	46.0%
<i>Net income (loss)</i>	\$ (429,428)	\$ (573,997)	\$ (614,099)	\$ (411,136)	\$ (887,675)	\$ (739,626)	\$ (546,317)	\$ (760,499)	\$ (540,162)	\$ (768,806)	\$ (1,100,135)	\$ (7,371,880)	\$ (6,314,045)	\$ (8,396,585)
<i>Days in A/R</i>	71.2	77.2	83.8	81.5	85.3	88.4	89.4	84.4	81.6	78.0	85.4	N/A	90.4	
<i>Past due A/R</i>	\$ 2,514,000	\$ 3,129,000	\$ 3,251,000	\$ 3,177,000	\$ 3,254,000	\$ 3,676,000	\$ 4,180,000	\$ 3,591,000	\$ 3,459,000	\$ 3,440,000	\$ 3,257,000	N/A	\$ 3,643,000	
<i>Current ratio</i>	1.33	1.40	1.42	1.47	1.54	1.47	1.49	1.54	1.65	1.65	1.64	N/A	1.42	

EMSA Eastern Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2013

	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Jan-13	Feb-13	Mar-13	Apr-13	May-13	Y-T-D	Budget	Variance #	%
Transports:															
Code 1	1,961	1,875	1,840	1,815	1,829	1,981	2,150	1,611	1,813	1,735	1,818	20,428			
Code 2	3,255	3,324	3,111	3,102	2,908	3,053	3,108	2,668	2,967	2,879	3,259	33,634			
Total emergencies	5,216	5,199	4,951	4,917	4,737	5,034	5,258	4,279	4,780	4,614	5,077	54,062	53,233	829	1.6%
Code 3	789	799	698	778	752	726	834	757	725	711	714	8,283			
Code 4	9	4	4	1	5	2	4	8	7	13	11	68			
Total non-emergencies	798	803	702	779	757	728	838	765	732	724	725	8,351	8,536	(185)	(2.2%)
Total transports	6,014	6,002	5,653	5,696	5,494	5,762	6,096	5,044	5,512	5,338	5,802	62,413	61,769	644	1.0%
Cancelled calls	315	330	330	293	271	267	360	315	330	330	384	3,525			
No hauls	1,998	1,935	1,935	1,982	1,688	1,715	1,714	1,573	1,839	1,839	2,025	20,243			
Total requests for service	8,327	8,267	7,918	7,971	7,453	7,744	8,170	6,932	7,681	7,507	8,211	86,181			
Transports/day:															
Emergencies	168.3	167.7	165.0	158.6	157.9	162.4	169.6	152.8	154.2	153.8	163.8	161.4	158.9	2.5	
Non-emergencies	25.7	25.9	23.4	25.1	25.2	23.5	27.0	27.3	23.6	24.1	23.4	24.9	25.5	(0.6)	
	194.0	193.6	188.4	183.7	183.1	185.9	196.6	180.1	177.8	177.9	187.2	186.3	184.4	1.9	
Percent of total transports:															
Emergencies	86.7%	86.6%	87.6%	86.3%	86.2%	87.4%	86.3%	84.8%	86.7%	86.4%	87.5%	86.6%	86.2%		
Non-emergencies	13.3%	13.4%	12.4%	13.7%	13.8%	12.6%	13.7%	15.2%	13.3%	13.6%	12.5%	13.4%	13.8%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
Unit hours	15,619	15,557	14,700	15,182	14,720	14,754	14,653	13,652	14,690	14,465	15,243	163,235			
Percent of total unit hours:															
Eastern Division	50.1%	49.4%	49.8%	49.0%	48.1%	47.1%	46.8%	47.9%	47.0%	46.3%	46.8%	48.0%	46.0%		
Western Division	49.9%	50.6%	50.2%	51.0%	51.9%	52.9%	53.2%	52.1%	53.0%	53.7%	53.2%	52.0%	54.0%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		

EMSA Western Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2013

	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Jan-13	Feb-13	Mar-13	Apr-13	May-13	Y-T-D	Budget	Variance #	%
Transports:															
Code 1	2,309	2,352	2,279	2,416	2,294	2,518	2,700	2,254	2,362	2,326	2,396	26,206			
Code 2	3,749	3,734	3,592	3,560	3,501	3,735	3,724	3,234	3,649	3,686	3,771	39,935			
Total emergencies	6,058	6,086	5,871	5,976	5,795	6,253	6,424	5,488	6,011	6,012	6,167	66,141	64,338	1,803	2.8%
Code 3	261	277	296	300	306	350	356	269	314	311	300	3,340			
Code 4	2	1	1	2	3	-	3	3	2	5	4	26			
Total non-emergencies	263	278	297	302	309	350	359	272	316	316	304	3,366	1,560	1,806	115.8%
Total transports	6,321	6,364	6,168	6,278	6,104	6,603	6,783	5,760	6,327	6,328	6,471	69,507	65,898	3,609	5.5%
Cancelled calls	402	392	392	406	305	350	312	309	338	338	498	4,042			
No hauls	1,758	1,767	1,767	1,698	1,355	1,623	1,293	1,260	1,625	1,625	1,892	17,663			
Total requests for service	8,481	8,523	8,327	8,382	7,764	8,576	8,388	7,329	8,290	8,291	8,861	91,212			
Transports/day:															
Emergencies	195.4	196.3	195.7	192.8	193.2	201.7	207.2	196.0	193.9	200.4	198.9	197.4	192.1	5.4	
Non-emergencies	8.5	9.0	9.9	9.7	10.3	11.3	11.6	9.7	10.2	10.5	9.8	10.0	4.7	5.4	
	203.9	205.3	205.6	202.5	203.5	213.0	218.8	205.7	204.1	210.9	208.7	207.5	196.7	10.8	
Percent of total transports:															
Emergencies	95.8%	95.6%	95.2%	95.2%	94.9%	94.7%	94.7%	95.3%	95.0%	95.0%	95.3%	95.2%	97.6%		
Non-emergencies	4.2%	4.4%	4.8%	4.8%	5.1%	5.3%	5.3%	4.7%	5.0%	5.0%	4.7%	4.8%	2.4%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
Unit hours	15,572	15,936	14,816	15,782	15,898	16,599	16,641	14,832	16,583	16,757	17,327	176,743			
Percent of total unit hours:															
Eastern Division	50.1%	49.4%	49.8%	49.0%	48.1%	47.1%	46.8%	47.9%	47.0%	46.3%	46.8%	48.0%	46.0%		
Western Division	49.9%	50.6%	50.2%	51.0%	51.9%	52.9%	53.2%	52.1%	53.0%	53.7%	53.2%	52.0%	54.0%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		

Vendor Name	Document Number	Document Date	Document \$	Comment1
AT&T Mobility	0000000000054827	5/21/2013	\$2,521	Wireless Communications
Aztec Systems	0000000000054828	5/21/2013	\$217	Professional Services
Cox	0000000000054829	5/21/2013	\$5,372	Internet
Cox Communication Tulsa	0000000000054830	5/21/2013	\$859	Internet
CPI Office Products	0000000000054831	5/21/2013	\$6,427	Office Supplies
Fastenal Company	0000000000054832	5/21/2013	\$103	Medical Supplies
Henry Schein Inc.	0000000000054833	5/21/2013	\$6,955	Medical Supplies
Imperial Coffee Service, Inc.	0000000000054834	5/21/2013	\$320	Coffee
JEMS	0000000000054835	5/21/2013	\$34	Subscription
Landscape Partners	0000000000054836	5/21/2013	\$375	Lawn Maintenance
Masimo Americas Inc.	0000000000054837	5/21/2013	\$4,925	Medical Supplies
Moore Medical	0000000000054838	5/21/2013	\$252	TFD - Medical Supplies
Motorola, Inc.	0000000000054839	5/21/2013	\$6,277	Maintenance Communications
OfficeTeam Specialized Admin	0000000000054840	5/21/2013	\$948	Temp Employees
Orkin Exterminating Company	0000000000054841	5/21/2013	\$81	Building Maintenance
Physio-Control, Inc.	0000000000054842	5/21/2013	\$50,009	Medical Supplies
Scott's Printing & Copying	0000000000054843	5/21/2013	\$373	Printing
Southeastern Emergency Equipment	0000000000054844	5/21/2013	\$2,150	Medical Supplies
Stericycle, Inc.	0000000000054845	5/21/2013	\$2,541	Medical Disposal
Stryker Sales Corporation	0000000000054846	5/21/2013	\$29,135	Medical Supplies
Vidacare	0000000000054847	5/21/2013	\$3,691	Medical Supplies
Vital Signs, Inc.	0000000000054848	5/21/2013	\$216	Medical Supplies
ZOLL Data Systems	0000000000054849	5/21/2013	\$66,544	Patient Support Services
American Emergency Vehicles	0000000000054922	5/22/2013	\$8,381	Ambulance Maintenance
Cintas Corporation	0000000000054923	5/22/2013	\$1,006	P+ - Uniforms
Cummins Southern Plains Inc.	0000000000054924	5/22/2013	\$130	Maintenance Generator
Detco	0000000000054925	5/22/2013	\$1,068	Fleet Maintenance
Fastenal Company	0000000000054926	5/22/2013	\$855	Medical Supplies
First Call Auto Parts	0000000000054927	5/22/2013	\$1,101	P+ - Ambulance Maintenance
Henry Schein Inc.	0000000000054928	5/22/2013	\$22,859	Medical Supplies
Laerdal Medical Corporation	0000000000054929	5/22/2013	\$198	Medical Supplies
MTM Recognition	0000000000054930	5/22/2013	\$4,459	P+ - Uniforms
Myers Tire Supply	0000000000054931	5/22/2013	\$743	P+ - Amulance Maintenance
O2 for U, Inc.	0000000000054932	5/22/2013	\$6,636	P+ - Medical Supplies
Orkin Exterminating Company	0000000000054933	5/22/2013	\$75	Building Maintenance
Physio-Control, Inc.	0000000000054934	5/22/2013	\$44,861	Medical Supplies
Rogers Safe and Lock	0000000000054935	5/22/2013	\$163	Building Maintenance
Scott Rice Company	0000000000054936	5/22/2013	\$565	Office Furniture
Scott's Printing & Copying	0000000000054937	5/22/2013	\$722	Printing
Stryker Sales Corporation	0000000000054938	5/22/2013	\$200	Medical Supplies

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Uniforms, Inc	0000000000054939	5/22/2013	\$9,381	P+ - Uniforms
United Ford	0000000000054940	5/22/2013	\$63,521	Ambulance Maintenance
American Emergency Vehicles	0000000000055021	6/5/2013	\$296	Fleet Maintenance
Cintas Corporation	0000000000055022	6/5/2013	\$62	P+ - Uniforms
Fastenal Company	0000000000055023	6/5/2013	\$296	Medical Supplies
Henry Schein Inc.	0000000000055024	6/5/2013	\$10,952	Medical Supplies
O2 for U, Inc.	0000000000055025	6/5/2013	\$888	P+ - Medical Supplies
Physio-Control, Inc.	0000000000055026	6/5/2013	\$8,927	Medical Supplies
Scott's Printing & Copying	0000000000055027	6/5/2013	\$6,429	Printing
Uniforms, Inc	0000000000055028	6/5/2013	\$2,238	P+ - Uniforms
Allied Waste Services #060	0000000000055069	6/13/2013	\$1,424	Utilities
American Waste Control, Inc	0000000000055070	6/13/2013	\$401	Utilities
Aztec Systems	0000000000055071	6/13/2013	\$36	Professional Services
Cox	0000000000055072	6/13/2013	\$1,343	Internet
Cox Communication Tulsa	0000000000055073	6/13/2013	\$7,939	Internet
CPI Office Products	0000000000055074	6/13/2013	\$10,241	Office Supplies
Henry Schein Inc.	0000000000055075	6/13/2013	\$3,337	Medical Supplies
Imperial Coffee Service, Inc.	0000000000055076	6/13/2013	\$949	Coffee
Landscape Partners	0000000000055077	6/13/2013	\$700	Lawn Maintenance
Masimo Americas Inc.	0000000000055078	6/13/2013	\$14,064	Medical Supplies
Metroplex Electric	0000000000055079	6/13/2013	\$160	Building Maintenance
Moore Medical	0000000000055080	6/13/2013	\$9,388	TFD - Medical Supplies
Motorola, Inc.	0000000000055081	6/13/2013	\$3,867	Maintenance Communications
Mullin Plumbing, Inc	0000000000055082	6/13/2013	\$92	Building Maintenance
Physio-Control, Inc.	0000000000055083	6/13/2013	\$27,940	Medical Supplies
Pitney Bowes	0000000000055084	6/13/2013	\$4,535	Postage
Stryker Sales Corporation	0000000000055085	6/13/2013	\$13,654	Medical Supplies
Vidacare	0000000000055086	6/13/2013	\$10,753	Medical Supplies
American Emergency Vehicles	0000000000055171	6/18/2013	\$3,655	Fleet Maintenance
Cintas Corporation	0000000000055172	6/18/2013	\$715	P+ - Uniforms
Detco	0000000000055173	6/18/2013	\$876	Fleet Maintenance
First Call Auto Parts	0000000000055174	6/18/2013	\$95	P+ - Ambulance Maintenance
Henry Schein Inc.	0000000000055175	6/18/2013	\$5,128	Medical Supplies
Tulsa County Clerk	71826	5/21/2013	\$204	Liens
Accurint	71827	5/21/2013	\$1,805	Patient Verification
Active-Ice Inc	71828	5/21/2013	\$146	Medical Supplies
Addison Group	71829	5/21/2013	\$1,611	Temp Employees
Ala Carte Courier Service, Inc	71830	5/21/2013	\$539	Courier Service
Alko Enterprises, Inc	71831	5/21/2013	\$1,659	Medical Supplies
All-Kill Pest Control	71832	5/21/2013	\$116	Building Maintenance
American Trauma Society	71834	5/21/2013	\$100	Dues

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AT&T Interstate Dedicated Private Line Service	71835	5/21/2013	\$2,918	Communications
B. D. Eddie Enterprises	71836	5/21/2013	\$24,558	Rent
BOUNDTREE MEDICAL, LLC	71837	5/21/2013	\$4,653	credit@boundtree.com
Controlled Waste, Inc.	71838	5/21/2013	\$18	Utilities
City of Oklahoma City	71839	5/21/2013	\$325	Utilities
City of Tulsa	71840	5/21/2013	\$836	Utilities
Donohue Commercial Service	71841	5/21/2013	\$1,948	Building Maintenance
Emdeon Business Services	71842	5/21/2013	\$2,028	Medicaid Inquiry
eMED Healthcare	71843	5/21/2013	\$475	Medical Supplies
Erling and Associates Inc.	71844	5/21/2013	\$4,293	Professional Services
Federal Express Corporation	71845	5/21/2013	\$53	Express Mail
FLOTEC INC	71846	5/21/2013	\$825	Medical Supplies
F&M Bank & Trust Co.	71847	5/21/2013	\$1,879	Interest Line of Credit
Global Tower Partners	71848	5/21/2013	\$637	Tower Rental
GreenField Medical Sourcing, Inc.	71849	5/21/2013	\$473	Medical Supplies
HD Fabrication	71850	5/21/2013	\$4,512	Ambulance Equipment
Hospira Worldwide, Inc.	71851	5/21/2013	\$1,280	MEdical Supplies
Hovertech International	71852	5/21/2013	\$5,882	Medical Supplies
HARDESTY PRESS	71853	5/21/2013	\$408	hardestypress@sbcglobal.net
Impact Instrumentation Inc	71854	5/21/2013	\$886	Medical Supplies
Mercury Medical	71855	5/21/2013	\$736	MEdical Supplies
MEDUSA MEDICAL TECHNOLOGIES	71856	5/21/2013	\$23,100	Maintenance Communications
OG&E	71857	5/21/2013	\$3,160	Utilities
Center Point Energy	71858	5/21/2013	\$8,647	Utilities
Ok Natural Gas	71859	5/21/2013	\$1,025	Utilities
Page Storage & van Lines, Inc	71860	5/21/2013	\$933	Storage
Primary Pharmaceuticals	71861	5/21/2013	\$1,174	Medical Supplies
Puckett, Ruth	71862	5/21/2013	\$5,416	Rent
Real Time Translations	71863	5/21/2013	\$20	Patient Support Services
Sovereign Medical	71864	5/21/2013	\$19,378	Medical Supplies
TruGreen-LandCare	71865	5/21/2013	\$1,950	Lawn Maintenance
Trinity Employment Specialists	71866	5/21/2013	\$1,729	Temp Employees
Trustmark	71867	5/21/2013	\$520	LTD Insurance
Tulsa World	71868	5/21/2013	\$312	Subscription/Ads
United Mechanical	71869	5/21/2013	\$1,816	Building Maintenance
U.S. Cellular	71870	5/21/2013	\$319	Tower Rental
Weather Affirmation, L.L.C.	71871	5/21/2013	\$350	Weather Notification
Yale 31	71872	5/21/2013	\$550	Rent
Adam Paluka	71873	5/22/2013	\$19	Employee Expense Reimbursement
Howard Reed	71874	5/22/2013	\$1,364	MCB - Reimburse
Orkin Exterminating Company	71875	5/22/2013	\$245	Building Maintenance

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Highlighted - Over \$10,000

American Express Corporate	71876	5/23/2013	\$5,011	Employee Travel Expenses
4 Imprint	71877	5/23/2013	\$945	P+ - Misc Supplies
Acme Wheel Aligning Co	71878	5/23/2013	\$184	P+ - Ambulance Maintenance
Airgas	71879	5/23/2013	\$67	Oxygen Cylinders
Alko Enterprises, Inc	71880	5/23/2013	\$79,420	Medical Supplies
Allied Towing	71881	5/23/2013	\$500	P+ - Towing
Autoglass Unlimited	71883	5/23/2013	\$220	P+ - Ambulance Maintenance
BG Products	71884	5/23/2013	\$15,752	P+ - Medical Supplies
BOUNDTREE MEDICAL, LLC	71885	5/23/2013	\$1,089	credit@boundtree.com
Capitol Hill Graffix	71886	5/23/2013	\$556	P+ - Uniforms
Car Cab Wrecker Service, Inc.	71887	5/23/2013	\$856	P+ - Towing
Cojac Portable Buildings	71888	5/23/2013	\$1,899	P+ - Storage
Country Equipment	71889	5/23/2013	\$443	P+ - Ambulance Maintenance
eMED Healthcare	71890	5/23/2013	\$274	Medical Supplies
Ferno	71891	5/23/2013	\$6,764	Medical Supplies
FLOTEC INC	71892	5/23/2013	\$1,643	Medical Supplies
Galls	71893	5/23/2013	\$3,048	MCB - Uniforms
Grainger	71894	5/23/2013	\$8,533	Misc Supplies
Healthmark Industries Co Inc	71895	5/23/2013	\$4,108	Medical Supplies
Heartland Group	71896	5/23/2013	\$385	P+ - Janitorial
Hospira Worldwide, Inc.	71897	5/23/2013	\$6,700	MEdical Supplies
HRdirect	71898	5/23/2013	\$349	P+ - Office Suplies
Impact Instrumentation Inc	71899	5/23/2013	\$1,887	Medical Supplies
IMS, Inc	71900	5/23/2013	\$5,165	Medical Supplies
iTec Manufacturing, LLC	71901	5/23/2013	\$3,420	Medical Supplies
J&E Supply & Fastener Co	71902	5/23/2013	\$14	P+ -
Le Vans Flowers	71903	5/23/2013	\$324	P+ - Flowers
Lands' End Business Outfitters	71904	5/23/2013	\$329	Uniforms
Merle's Frame & Alignment	71905	5/23/2013	\$705	P+ - Ambulance Maintenance
National Academies of Emergency Dispatch	71906	5/23/2013	\$680	P+ - EMD Certification
Napa	71907	5/23/2013	\$558	P+ - Ambulance Maintenance
Oklahoma Police Supply	71908	5/23/2013	\$1,230	P+ - Uniforms
OKC Autoworks	71909	5/23/2013	\$6,400	P+ - Ambulance Maintenance
O'Reilly Auto Parts	71910	5/23/2013	\$69	P+ - Ambulance Maintenance
OTE International Holdings	71911	5/23/2013	\$2,285	P+ - Ambulance Maintenance
Packco Inc	71912	5/23/2013	\$1,107	P+ - Misc Supplies
Progressive Medical International	71913	5/23/2013	\$339	Medical Supplies
Priority Dispatch	71914	5/23/2013	\$1,390	P+ - Training Supplies
Ram Products, Ltd	71915	5/23/2013	\$1,011	P+ - Medical Supplies
Southern Tire Mart	71916	5/23/2013	\$651	Ambulance Maintenance
Special Ops	71917	5/23/2013	\$2,270	P+ - Uniforms

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Highlighted - Over \$10,000

Steves Wholesale Distributors Inc	71918	5/23/2013	\$164	www.steveswholesaletools.com
Stolz Telecom LLC	71919	5/23/2013	\$4,685	accounting@stolztelecom.com
Tech Ridge Office Park	71920	5/23/2013	\$9	P+ - Building Supplies
Total Destruction	71921	5/23/2013	\$1,263	P+ - Product Destruction
US Compounding Sales & Marketing	71922	5/23/2013	\$2,100	P+ - Medical Supplies
VDO Communications	71923	5/23/2013	\$996	P+ - Phone Accessories
Western Marketing	71924	5/23/2013	\$12,317	P+ - Medical Supplies
Westlake ACE Hardware	71925	5/23/2013	\$141	P+ - Misc Supplies
XL Parts	71926	5/23/2013	\$177	P+ - Medical Supplies
Vicki Lacy	71927	5/28/2013	\$1,776	Employee Reimbursement
Adam Paluka	71928	5/29/2013	\$42	Employee Expense Reimbursement
Setsail	71931	5/29/2013	\$624	MCB - Professional Services
Petty Cash	71932	6/3/2013	\$377	Petty Cash Reimburse
Gateway EDI LLC	71933	5/30/2013	\$8,639	Patient Support Services
Gateway EDI LLC	71934	5/30/2013	\$8,936	Patient Support Services
Safelite AutoGlass	71936	6/3/2013	\$292	Employee Travel Expenses
OOSI Leasing - One Source	71937	6/5/2013	\$1,071	Leased Printers
Alko Enterprises, Inc	71938	6/5/2013	\$27,180	Medical Supplies
BOUNDTREE MEDICAL, LLC	71940	6/5/2013	\$323	credit@boundtree.com
C.O.P.S. Products	71941	6/5/2013	\$246	P+ - Uniforms
Capital Distributing LLC	71942	6/5/2013	\$528	P+ - Misc Supplies
FLOTEC INC	71943	6/5/2013	\$420	Medical Supplies
Grainger	71944	6/5/2013	\$4,593	Misc Supplies
Hospira Worldwide, Inc.	71945	6/5/2013	\$2,589	MEdical Supplies
HRdirect	71946	6/5/2013	\$46	P+ - Office Suplies
IMS, Inc	71947	6/5/2013	\$392	Medical Supplies
iTec Manufacturing, LLC	71948	6/5/2013	\$1,870	Medical Supplies
Oklahoma Police Supply	71949	6/5/2013	\$1,788	P+ - Uniforms
Packco Inc	71950	6/5/2013	\$738	P+ - Misc Supplies
Progressive Medical International	71951	6/5/2013	\$340	Medical Supplies
Sooner Lock & Key	71952	6/5/2013	\$39	Building Maintenance
Special Ops	71953	6/5/2013	\$1,059	P+ - Uniforms
Wayest Safety, Inc.	71954	6/5/2013	\$112	P+ - Medical Supplies
Westlake ACE Hardware	71955	6/5/2013	\$80	P+ - Misc Supplies
Tammy Appleby	71956	6/5/2013	\$217	MCB - Reimburse
Chantelle Hinds	71957	6/5/2013	\$132	Employee Travel Expenses
Tulsa County Clerk	71958	6/6/2013	\$272	Liens
Alan Kaiser	71959	6/6/2013	\$283	Travel Reimburse
Commission on Accreditation of Amb Services	71960	6/6/2013	\$5,000	Community Relations
Tulsa State Fair	71961	6/7/2013	\$540	Tulsa State Fair
Midwest Decorating Co., Inc.	71962	6/7/2013	\$1,257	Tulsa State Fair

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Dinorah Rivera-Lake	71963	6/10/2013	\$88	MCB - Reimburse
Johnson, Tracy L	71964	6/10/2013	\$239	Travel Reimburse
Compsource Oklahoma	71965	6/11/2013	\$1,605	Workers Comp
Pitney Bowes Purchase Power	71966	6/12/2013	\$5,050	Postage
F&M Bank & Trust Co.	71967	6/12/2013	\$1,941	Interest Line of Credit
Technical Programming Services, Inc.	71968	6/12/2013	\$23,760	Community Relations
Addison Group	71969	6/13/2013	\$1,611	Temp Employees
Absolute Data Shredding	71970	6/13/2013	\$295	Shredding
Ala Carte Courier Service, Inc	71971	6/13/2013	\$543	Courier Service
Alko Enterprises, Inc	71972	6/13/2013	\$1,593	Medical Supplies
All-Kill Pest Control	71973	6/13/2013	\$116	Building Maintenance
Amos Electrical & Mechanical, Inc.	71975	6/13/2013	\$1,931	Building Maintenance
AT&T Advertising & Publishing	71976	6/13/2013	\$464	Yellow Pages
AT&T Interstate Dedicated Private Line Service	71977	6/13/2013	\$6,397	Communications
AT&T	71978	6/13/2013	\$11,382	Communications
att	71979	6/13/2013	\$20,249	Communications
AT&T Long Distance	71980	6/13/2013	\$3,771	Communications
Board of Regents of the University of Okla	71981	6/13/2013	\$27,230	OMD Dir Salary & Benefits
Bixby Public Works Authority	71982	6/13/2013	\$22	Utilities
BOUNDTREE MEDICAL, LLC	71983	6/13/2013	\$7,699	credit@boundtree.com
Josh Butts	71984	6/13/2013	\$325	Graphic Design
Calvert Enterprises, Inc	71985	6/13/2013	\$808	Plant Maintenance
CDW Government, Inc.	71986	6/13/2013	\$422	Computer Supplies
Cherokee County Health Services Council	71987	6/13/2013	\$3,083	Patient Verification
CSI Communications, LLC	71988	6/13/2013	\$1,833	www.csihealthcarecommunication
City of Oklahoma City	71989	6/13/2013	\$579	Utilities
Davoco LLC	71990	6/13/2013	\$9,292	Computer Supplies
eMED Healthcare	71991	6/13/2013	\$150	Medical Supplies
Federal Express Corporation	71992	6/13/2013	\$644	Express Mail
Fore Wheeler Golf Cars	71993	6/13/2013	\$310	MCB - Rentals
Galls	71994	6/13/2013	\$80	MCB - Uniforms
Grainger	71995	6/13/2013	\$97	Misc Supplies
GreenField Medical Sourcing, Inc.	71996	6/13/2013	\$380	Medical Supplies
Impact Instrumentation Inc	71997	6/13/2013	\$913	Medical Supplies
Iron Mountain OSDP	71998	6/13/2013	\$999	Offsite Data Storage
J D Young Company	71999	6/13/2013	\$60	Copy Machine Lease
KTUL Television Inc.	72000	6/13/2013	\$805	Tower Rental
LexisNexis Risk Data Management Inc	72001	6/13/2013	\$5,094	billing@accurint.com
Littlefield	72002	6/13/2013	\$25,253	Community Relations
Language Line Service	72003	6/13/2013	\$100	Patient Support Services
Love Envelopes	72004	6/13/2013	\$532	Community Relations

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Mansfield	72005	6/13/2013	\$220,181	P+ - Fuel
Mercury Medical	72006	6/13/2013	\$742	MEdical Supplies
Metro Monitor	72007	6/13/2013	\$165	Media Monitoring
Managed Outsource Solutions	72008	6/13/2013	\$638	Transcription Services
Office Butler	72009	6/13/2013	\$14,000	Janitorial
OG&E	72010	6/13/2013	\$1,477	Utilities
Ok Natural Gas	72011	6/13/2013	\$44	Utilities
Professional Research Consultants Inc	72012	6/13/2013	\$3,325	Community Relations
Public Service Co of Oklahoma	72013	6/13/2013	\$5,036	Utilities
Riggs, Abney, Neal, Turpen	72014	6/13/2013	\$19,479	Attorney Fees
Revenue Management Solutions	72015	6/13/2013	\$7,839	Patient Support Services
SmartDraw Software, LLC	72016	6/13/2013	\$49	Software Maintenance
Sovereign Medical	72017	6/13/2013	\$3,614	Medical Supplies
Technical Programming Services, Inc.	72018	6/13/2013	\$24,170	Community Relations
Teleflex Medical	72019	6/13/2013	\$325	Medical Supplies
TruGreen-LandCare	72020	6/13/2013	\$3,028	Lawn Maintenance
The University of OK Health Sciences Center	72021	6/13/2013	\$55	Dues
VDO Communications	72022	6/13/2013	\$1,290	P+ - Phone Accessories
Vehicle Washing Systems Inc	72023	6/13/2013	\$177	Building Maintenance
Verizon Wireless	72024	6/13/2013	\$30,382	Wireless Communications
Windstream	72025	6/13/2013	\$793	Communications
Works & Lentz, Inc.	72026	6/13/2013	\$2,846	Collections
Xtivia	72027	6/13/2013	\$4,237	Maintenance SQL
Petty Cash	72028	6/13/2013	\$331	Petty Cash Reimburse
Corser Group Incorporated	72029	6/17/2013	\$4,708	Promotional Products
Adam Paluka	72030	6/17/2013	\$22	Employee Expense Reimbursement
Sherrie Snow	72031	6/17/2013	\$99	Internet Reimburse
Tulsa County Clerk	72032	6/18/2013	\$357	Liens
Ranette Lauinger	72033	6/18/2013	\$30	Employee Reimbursement
Melanie Key	72034	6/18/2013	\$99	Internet Reimburse
Airgas	72035	6/18/2013	\$66	Oxygen Cylinders
Alko Enterprises, Inc	72036	6/18/2013	\$16,129	Medical Supplies
Allied Towing	72037	6/18/2013	\$500	P+ - Towing
Autoglass Unlimited	72039	6/18/2013	\$160	P+ - Ambulance Maintenance
BG Products	72040	6/18/2013	\$3,373	P+ - Medical Supplies
C.O.P.S. Products	72041	6/18/2013	\$72	P+ - Uniforms
Capitol Hill Graffix	72042	6/18/2013	\$256	P+ - Uniforms
Car Cab Wrecker Service, Inc.	72043	6/18/2013	\$155	P+ - Towing
Grainger	72044	6/18/2013	\$2,521	Misc Supplies
Healthmark Industries Co Inc	72045	6/18/2013	\$2,192	Medical Supplies
Hospira Worldwide, Inc.	72046	6/18/2013	\$9,821	MEdical Supplies

BLACK = EMSA

RED + P+

Highlighted - Over \$10,000

Impact Instrumentation Inc	72047	6/18/2013	\$7,985	Medical Supplies
IMS, Inc	72048	6/18/2013	\$1,627	Medical Supplies
iTec Manufacturing, LLC	72049	6/18/2013	\$1,140	Medical Supplies
Justice Golf Car Co, Inc.	72050	6/18/2013	\$45	P+ - Fleet Maintenance

BLACK = EMSA
RED + P+
Highlighted - Over \$10,000