

MEMORANDUM

Date: September 25, 2013

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – July 2013**

Attached you will find financial statements for July 2013. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net income of \$200 thousand compared to a budgeted loss of \$246 thousand, and the Western Division had a net loss of \$1,206 thousand compared to a budgeted net loss of \$1,004 thousand.

There is no net interdivisional payable/receivable as of 7/31/13.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at July 31, 2013, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies.

Due to Contractor

The due to contractor balance represents our liability to Paramedics Plus for July and June services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$360 thousand (4.7%) and Western is less than budget by \$245 thousand (2.8%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2014. The Eastern Division had 92 less emergency transports than budgeted (1.7%); non-emergency transports were 110 less than budget (14.4%). The Western Division emergency transports were less than budget by 235 (3.7%) and non-emergencies were 17 more than budget (5.7%).

Patient revenue was also affected by the budget assuming a mileage rate increase effective 7/1/13 that will not be implemented until a later date pending jurisdictional approval.

The year-to-date collection rate is 43% for the Eastern Division compared to a budget of 51% and an actual for fiscal 2013 of 46%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 51% and an actual for fiscal 2013 of 46%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Month Ending July 31, 2013

	Month of July			For the 1 Months Ended July		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,495,900.00	\$14,889,229.00	-2.64%	\$14,495,900.00	\$14,889,229.00	-2.64%
Non-emergency base rate	381,745.24	373,392.50	2.24%	381,745.24	373,392.50	2.24%
Mileage	684,081.00	903,707.00	-24.30%	684,081.00	903,707.00	-24.30%
Special events	5,420.00	20,083.00	-73.01%	5,420.00	20,083.00	-73.01%
Subscription membership	7,193.25	20,000.00	-64.03%	7,193.25	20,000.00	-64.03%
Other revenue	1,198,512.32	475,000.00	152.32%	1,198,512.32	475,000.00	152.32%
	<u>16,772,851.81</u>	<u>16,681,411.50</u>	<u>0.55%</u>	<u>16,772,851.81</u>	<u>16,681,411.50</u>	<u>0.55%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,749,169.84	11,720,833.33	-0.24%	11,749,169.84	11,720,833.33	-0.24%
Collection fees and expenses	75,239.05	70,833.33	-6.22%	75,239.05	70,833.33	-6.22%
	<u>11,824,408.89</u>	<u>11,791,666.66</u>	<u>-0.28%</u>	<u>11,824,408.89</u>	<u>11,791,666.66</u>	<u>-0.28%</u>
Net patient service revenue	<u>4,948,442.92</u>	<u>4,889,744.84</u>	<u>1.20%</u>	<u>4,948,442.92</u>	<u>4,889,744.84</u>	<u>1.20%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,694,025.20	4,843,993.00	3.10%	4,694,025.20	4,843,993.00	3.10%
Employee compensation & benefits	281,337.09	288,885.83	2.61%	281,337.09	288,885.83	2.61%
Medical supplies	157,364.08	164,608.34	4.40%	157,364.08	164,608.34	4.40%
Building rent, utilities and maintenance	95,697.39	74,424.99	-28.58%	95,697.39	74,424.99	-28.58%
Equipment maintenance	107,419.83	104,208.32	-3.08%	107,419.83	104,208.32	-3.08%
TotalCare campaign	4,577.98	2,916.67	-56.96%	4,577.98	2,916.67	-56.96%
Quality assurance fees	67,114.92	67,166.67	0.08%	67,114.92	67,166.67	0.08%
Telephone	60,128.54	79,249.99	24.13%	60,128.54	79,249.99	24.13%
Professional services	49,152.66	26,733.33	-83.86%	49,152.66	26,733.33	-83.86%
Miscellaneous supplies	22,749.83	31,200.00	27.08%	22,749.83	31,200.00	27.08%
Postage and courier service	1,137.53	7,500.01	84.83%	1,137.53	7,500.01	84.83%
Equipment lease	1,840.74	3,000.00	38.64%	1,840.74	3,000.00	38.64%
Other fees and expenses	28,685.70	39,324.99	27.05%	28,685.70	39,324.99	27.05%
Community relations	25,956.42	33,000.00	21.34%	25,956.42	33,000.00	21.34%
Office supplies	2,930.46	6,833.32	57.12%	2,930.46	6,833.32	57.12%
Insurance	9,557.51	15,000.00	36.28%	9,557.51	15,000.00	36.28%
Travel, meals, and training	1,379.22	4,416.66	68.77%	1,379.22	4,416.66	68.77%
	<u>5,611,055.10</u>	<u>5,792,462.12</u>	<u>3.13%</u>	<u>5,611,055.10</u>	<u>5,792,462.12</u>	<u>3.13%</u>
Operating inc. (loss) before depr.	<u>(662,612.18)</u>	<u>(902,717.28)</u>	<u>26.60%</u>	<u>(662,612.18)</u>	<u>(902,717.28)</u>	<u>26.60%</u>
Depreciation	<u>341,249.00</u>	<u>341,250.00</u>	<u>0.00%</u>	<u>341,249.00</u>	<u>341,250.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(1,003,861.18)</u>	<u>(1,243,967.28)</u>	<u>19.30%</u>	<u>(1,003,861.18)</u>	<u>(1,243,967.28)</u>	<u>19.30%</u>
Nonoperating expense:						
Interest expense	<u>1,590.41</u>	<u>7,166.67</u>	<u>77.81%</u>	<u>1,590.41</u>	<u>7,166.67</u>	<u>77.81%</u>

EMSA
EMSA Combined
For the Month Ending July 31, 2013

	Month of July			For the 1 Months Ended July		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$1,590.41</u>	<u>\$7,166.67</u>	<u>77.81%</u>	<u>\$1,590.41</u>	<u>\$7,166.67</u>	<u>77.81%</u>
Nonoperating income - interest income	<u>163.47</u>	<u>416.67</u>	<u>-60.77%</u>	<u>163.47</u>	<u>416.67</u>	<u>-60.77%</u>
Net income (loss)	<u><u>(1,005,288.12)</u></u>	<u><u>(1,250,717.28)</u></u>	<u><u>19.62%</u></u>	<u><u>(1,005,288.12)</u></u>	<u><u>(1,250,717.28)</u></u>	<u><u>19.62%</u></u>

EMSA
EMSA Eastern Division
For the Month Ending July 31, 2013

	Month of July			For the 1 Months Ended July		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,623,500.00	\$6,845,479.00	-3.24%	\$6,623,500.00	\$6,845,479.00	-3.24%
Non-emergency base rate	235,923.06	258,750.00	-8.82%	235,923.06	258,750.00	-8.82%
Mileage	310,095.00	426,000.00	-27.21%	310,095.00	426,000.00	-27.21%
Special events	4,450.00	9,583.00	-53.56%	4,450.00	9,583.00	-53.56%
Subscription membership	7,107.00	6,666.67	6.60%	7,107.00	6,666.67	6.60%
Other revenue	1,201,230.38	475,000.00	152.89%	1,201,230.38	475,000.00	152.89%
	<u>8,382,305.44</u>	<u>8,021,478.67</u>	<u>4.50%</u>	<u>8,382,305.44</u>	<u>8,021,478.67</u>	<u>4.50%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,405,838.90	5,408,333.33	0.05%	5,405,838.90	5,408,333.33	0.05%
Collection fees and expenses	33,251.78	33,333.33	0.24%	33,251.78	33,333.33	0.24%
	<u>5,439,090.68</u>	<u>5,441,666.66</u>	<u>0.05%</u>	<u>5,439,090.68</u>	<u>5,441,666.66</u>	<u>0.05%</u>
Net patient service revenue	<u>2,943,214.76</u>	<u>2,579,812.01</u>	<u>14.09%</u>	<u>2,943,214.76</u>	<u>2,579,812.01</u>	<u>14.09%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,099,168.02	2,177,226.00	3.59%	2,099,168.02	2,177,226.00	3.59%
Employee compensation & benefits	133,821.21	135,776.33	1.44%	133,821.21	135,776.33	1.44%
Medical supplies	107,887.04	99,941.67	-7.95%	107,887.04	99,941.67	-7.95%
Building rent, utilities and maintenance	28,845.92	21,883.33	-31.82%	28,845.92	21,883.33	-31.82%
Equipment maintenance	55,638.39	49,083.33	-13.35%	55,638.39	49,083.33	-13.35%
TotalCare campaign	4,509.87	1,666.67	-170.59%	4,509.87	1,666.67	-170.59%
Quality assurance fees	32,737.67	32,750.00	0.04%	32,737.67	32,750.00	0.04%
Telephone	28,769.99	34,666.66	17.01%	28,769.99	34,666.66	17.01%
Professional services	22,954.88	12,916.66	-77.72%	22,954.88	12,916.66	-77.72%
Miscellaneous supplies	12,031.55	15,400.00	21.87%	12,031.55	15,400.00	21.87%
Postage and courier service	543.75	3,666.67	85.17%	543.75	3,666.67	85.17%
Equipment lease	1,840.74	2,333.33	21.11%	1,840.74	2,333.33	21.11%
Other fees and expenses	3,135.11	7,008.33	55.27%	3,135.11	7,008.33	55.27%
Community relations	18,732.64	27,166.67	31.05%	18,732.64	27,166.67	31.05%
Office supplies	1,368.52	3,416.66	59.95%	1,368.52	3,416.66	59.95%
Insurance	5,103.81	8,250.01	38.14%	5,103.81	8,250.01	38.14%
Travel, meals, and training	644.55	2,083.33	69.06%	644.55	2,083.33	69.06%
	<u>2,557,733.66</u>	<u>2,635,235.65</u>	<u>2.94%</u>	<u>2,557,733.66</u>	<u>2,635,235.65</u>	<u>2.94%</u>
Operating inc. (loss) before depr.	385,481.10	(55,423.64)	795.52%	385,481.10	(55,423.64)	795.52%
Depreciation	<u>185,083.00</u>	<u>185,083.33</u>	<u>0.00%</u>	<u>185,083.00</u>	<u>185,083.33</u>	<u>0.00%</u>
Operating income (loss)	<u>200,398.10</u>	<u>(240,506.97)</u>	<u>183.32%</u>	<u>200,398.10</u>	<u>(240,506.97)</u>	<u>183.32%</u>
Nonoperating expense:						
Interest expense		<u>6,166.67</u>	<u>100.00%</u>		<u>6,166.67</u>	<u>100.00%</u>

EMSA
EMSA Eastern Division
For the Month Ending July 31, 2013

	Month of July			For the 1 Months Ended July		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$6,166.67	100.00%		\$6,166.67	100.00%
Nonoperating income - interest income	101.00	416.67	-75.76%	101.00	416.67	-75.76%
Net income (loss)	<u>200,499.10</u>	<u>(246,256.97)</u>	<u>181.42%</u>	<u>200,499.10</u>	<u>(246,256.97)</u>	<u>181.42%</u>

EMSA Western
EMSA Western Division
For the Month Ending July 31, 2013

	Month of July			For the 1 Months Ended July		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,872,400.00	\$8,043,750.00	-2.13%	\$7,872,400.00	\$8,043,750.00	-2.13%
Non-emergency base rate	145,822.18	114,642.50	27.20%	145,822.18	114,642.50	27.20%
Mileage	373,986.00	477,707.00	-21.71%	373,986.00	477,707.00	-21.71%
Special events	970.00	10,500.00	-90.76%	970.00	10,500.00	-90.76%
Subscription membership	86.25	13,333.33	-99.35%	86.25	13,333.33	-99.35%
Other revenue	(2,718.06)		0.00%	(2,718.06)		0.00%
	<u>8,390,546.37</u>	<u>8,659,932.83</u>	<u>-3.11%</u>	<u>8,390,546.37</u>	<u>8,659,932.83</u>	<u>-3.11%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,343,330.94	6,312,500.00	-0.49%	6,343,330.94	6,312,500.00	-0.49%
Collection fees and expenses	41,987.27	37,500.00	-11.97%	41,987.27	37,500.00	-11.97%
	<u>6,385,318.21</u>	<u>6,350,000.00</u>	<u>-0.56%</u>	<u>6,385,318.21</u>	<u>6,350,000.00</u>	<u>-0.56%</u>
Net patient service revenue	<u>2,005,228.16</u>	<u>2,309,932.83</u>	<u>-13.19%</u>	<u>2,005,228.16</u>	<u>2,309,932.83</u>	<u>-13.19%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,594,857.18	2,666,767.00	2.70%	2,594,857.18	2,666,767.00	2.70%
Employee compensation & benefits	147,515.88	153,109.50	3.65%	147,515.88	153,109.50	3.65%
Medical supplies	49,477.04	64,666.67	23.49%	49,477.04	64,666.67	23.49%
Building rent, utilities and maintenance	66,851.47	52,541.66	-27.24%	66,851.47	52,541.66	-27.24%
Equipment maintenance	51,781.44	55,124.99	6.07%	51,781.44	55,124.99	6.07%
TotalCare campaign	68.11	1,250.00	94.55%	68.11	1,250.00	94.55%
Quality assurance fees	34,377.25	34,416.67	0.11%	34,377.25	34,416.67	0.11%
Telephone	31,358.55	44,583.33	29.66%	31,358.55	44,583.33	29.66%
Professional services	26,197.78	13,816.67	-89.61%	26,197.78	13,816.67	-89.61%
Miscellaneous supplies	10,718.28	15,800.00	32.16%	10,718.28	15,800.00	32.16%
Postage and courier service	593.78	3,833.34	84.51%	593.78	3,833.34	84.51%
Equipment lease		666.67	100.00%		666.67	100.00%
Other fees and expenses	25,550.59	32,316.66	20.94%	25,550.59	32,316.66	20.94%
Community relations	7,223.78	5,833.33	-23.84%	7,223.78	5,833.33	-23.84%
Office supplies	1,561.94	3,416.66	54.28%	1,561.94	3,416.66	54.28%
Insurance	4,453.70	6,749.99	34.02%	4,453.70	6,749.99	34.02%
Travel, meals, and training	734.67	2,333.33	68.51%	734.67	2,333.33	68.51%
	<u>3,053,321.44</u>	<u>3,157,226.47</u>	<u>3.29%</u>	<u>3,053,321.44</u>	<u>3,157,226.47</u>	<u>3.29%</u>
Operating inc. (loss) before depr.	<u>(1,048,093.28)</u>	<u>(847,293.64)</u>	<u>-23.70%</u>	<u>(1,048,093.28)</u>	<u>(847,293.64)</u>	<u>-23.70%</u>
Depreciation	<u>156,166.00</u>	<u>156,166.67</u>	<u>0.00%</u>	<u>156,166.00</u>	<u>156,166.67</u>	<u>0.00%</u>
Operating income (loss)	<u>(1,204,259.28)</u>	<u>(1,003,460.31)</u>	<u>-20.01%</u>	<u>(1,204,259.28)</u>	<u>(1,003,460.31)</u>	<u>-20.01%</u>
Nonoperating expense:						
Interest expense	1,590.41	1,000.00	-59.04%	1,590.41	1,000.00	-59.04%

EMSA Western
EMSA Western Division
For the Month Ending July 31, 2013

	Month of July			For the 1 Months Ended July		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	\$1,590.41	\$1,000.00	-59.04%	\$1,590.41	\$1,000.00	-59.04%
Nonoperating income - interest income	62.47		0.00%	62.47		0.00%
Net income (loss)	<u>(1,205,787.22)</u>	<u>(1,004,460.31)</u>	<u>-20.04%</u>	<u>(1,205,787.22)</u>	<u>(1,004,460.31)</u>	<u>-20.04%</u>

EMSA
EMSA Combined
For the Month Ending July 31, 2013

	2014	2013
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$535,134.45	(\$120,581.79)
Petty cash	1,200.00	1,200.00
Invested cash	3,493,212.63	2,978,317.32
	4,029,547.08	2,858,935.53
Patient accounts receivable:		
Patient accounts receivable	18,813,756.96	22,111,326.80
Receivables in collection	41,759,140.19	28,345,999.68
	60,572,897.15	50,457,326.48
Less allowance for contractual allowances and bad debts	47,046,291.00	36,812,291.00
Net patient accounts receivable	13,526,606.15	13,645,035.48
Other receivables:		
Due from contractor	1,291,739.95	420,547.75
Due from collection agency	5,751.81	27,436.37
Other miscellaneous receivables	872,429.07	1,559,528.46
	2,169,920.83	2,007,512.58
Other current assets:		
Prepaid assets	537,266.52	375,352.55
Other, principally funds held by trustee	(14,193.80)	(60,822.42)
	523,072.72	314,530.13
Total current assets	20,249,146.78	18,826,013.72
Property and equipment:		
Communication equipment	5,971,034.85	5,789,890.81
Buildings and leasehold improvements	3,711,390.66	3,649,488.81
Ambulances	10,179,769.89	9,965,032.41
Data processing equipment	6,962,010.41	6,585,439.91
On-board equipment	5,745,503.06	5,280,737.72
Office furniture and equipment	1,214,750.31	1,203,417.85
Miscellaneous other equipment	1,129,726.08	1,103,008.09
Land	64,200.00	64,200.00
Transportation equipment	361,737.24	361,737.24
Prepaid assets	139,519.79	67,404.65
Capital Lease	739,910.29	739,910.29
	36,219,552.58	34,810,267.78
Less accumulated depreciation	25,646,990.10	20,875,552.29
Net property and equipment	10,572,562.48	13,934,715.49
Other assets		
	12,960.00	12,960.00
Total assets	30,834,669.26	32,773,689.21

EMSA
EMSA Combined
For the Month Ending July 31, 2013

	2014	2013
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$2,015,729.79	\$818,926.03
Due to contractor	9,317,274.41	8,793,624.32
Due to Quality Assurance Fund	305,407.92	187,237.80
Accrued retirement	23,282.62	264,228.03
Accrued salaries and wages	240,825.59	241,710.50
Current installments of long-term debt	340,000.00	620,000.00
Accrued interest payable	2.40	4.53
Deferred revenue	79,125.74	149,515.14
Total current liabilities	12,321,648.47	11,075,246.35
Other liabilities	394,378.22	21,752.22
Total liabilities	12,716,026.69	11,096,998.57
Division capital:		
Contributed capital	61,985,808.10	52,596,890.15
Retained earnings (deficit)	(42,861,877.41)	(30,758,685.64)
Current year earnings (loss)	(1,005,288.12)	(161,513.87)
Total division capital	18,118,642.57	21,676,690.64
Total liabilities & division capital	30,834,669.26	32,773,689.21

EMSA
EMSA Eastern Division
For the Month Ending July 31, 2013

	2014	2013
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$326,445.62)	(\$464,405.89)
Petty cash	600.00	600.00
Invested cash	2,529,558.43	1,967,587.10
	2,203,712.81	1,503,781.21
Patient accounts receivable:		
Patient accounts receivable	8,749,395.81	10,369,007.84
Receivables in collection	18,618,999.82	12,190,999.82
	27,368,395.63	22,560,007.66
Less allowance for contractual allowances and bad debts	21,456,710.00	16,414,710.00
Net patient accounts receivable	5,911,685.63	6,145,297.66
Other receivables:		
Due from contractor	1,291,739.95	420,547.75
Due from collection agency	778.54	17,527.21
Other miscellaneous receivables	655,152.22	1,559,528.46
	1,947,670.71	1,997,603.42
Other current assets:		
Prepaid assets	366,189.35	223,668.21
Other, principally funds held by trustee	(73,567.24)	(72,899.92)
	292,622.11	150,768.29
Total current assets	10,355,691.26	9,797,450.58
Property and equipment:		
Communication equipment	2,966,409.22	2,953,658.64
Buildings and leasehold improvements	3,219,494.25	3,175,960.00
Ambulances	5,580,372.23	5,443,669.86
Data processing equipment	3,642,715.89	3,460,784.94
On-board equipment	2,778,224.12	2,670,234.36
Office furniture and equipment	576,212.75	569,064.65
Miscellaneous other equipment	582,920.45	571,621.50
Land	64,200.00	64,200.00
Transportation equipment	284,814.80	284,814.80
Prepaid assets	86,674.37	21,014.71
Capital Lease	338,087.66	338,087.66
	20,120,125.74	19,553,111.12
Less accumulated depreciation	14,124,455.53	11,554,876.42
Net property and equipment	5,995,670.21	7,998,234.70
Other assets		
	10,698.65	10,698.65
Total assets	16,362,060.12	17,806,383.93

EMSA
EMSA Eastern Division
For the Month Ending July 31, 2013

	2014	2013
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$830,158.77	(\$281,257.27)
Due to contractor	4,155,551.04	4,170,507.19
Due to Quality Assurance Fund	305,407.92	187,237.80
Accrued retirement	12,390.72	138,443.47
Accrued salaries and wages	117,190.21	113,737.88
Accrued interest payable	2.40	4.53
Deferred revenue	78,176.99	(55,888.61)
Total current liabilities	5,498,878.05	4,272,784.99
Other liabilities	200,071.65	21,752.22
Total liabilities	5,698,949.70	4,294,537.21
Division capital:		
Contributed capital	5,940,863.61	5,320,658.96
Retained earnings (deficit)	4,521,747.71	7,923,273.81
Current year earnings (loss)	200,499.10	267,913.95
Total division capital	10,663,110.42	13,511,846.72
Total liabilities & division capital	16,362,060.12	17,806,383.93

EMSA Western
EMSA Western Division
For the Month Ending July 31, 2013

	2014	2013
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$861,580.07	\$343,824.10
Petty cash	600.00	600.00
Invested cash	963,654.20	1,010,730.22
	1,825,834.27	1,355,154.32
Patient accounts receivable:		
Patient accounts receivable	10,064,361.15	11,742,318.96
Receivables in collection	23,140,140.37	16,154,999.86
	33,204,501.52	27,897,318.82
Less allowance for contractual allowances and bad debts	25,589,581.00	20,397,581.00
Net patient accounts receivable	7,614,920.52	7,499,737.82
Other receivables:		
Due from collection agency	4,973.27	9,909.16
Other miscellaneous receivables	217,276.85	
	222,250.12	9,909.16
Other current assets:		
Prepaid assets	171,077.17	151,684.34
Other, principally funds held by trustee	59,373.44	12,077.50
	230,450.61	163,761.84
Total current assets	9,893,455.52	9,028,563.14
Property and equipment:		
Communication equipment	3,004,625.63	2,836,232.17
Buildings and leasehold improvements	491,896.41	473,528.81
Ambulances	4,599,397.66	4,521,362.55
Data processing equipment	3,319,294.52	3,124,654.97
On-board equipment	2,967,278.94	2,610,503.36
Office furniture and equipment	638,537.56	634,353.20
Miscellaneous other equipment	546,805.63	531,386.59
Transportation equipment	76,922.44	76,922.44
Prepaid assets	52,845.42	46,389.94
Capital Lease	401,822.63	401,822.63
	16,099,426.84	15,257,156.66
Less accumulated depreciation	11,522,534.57	9,320,675.87
Net property and equipment	4,576,892.27	5,936,480.79
Other assets		
	2,261.35	2,261.35
Total assets	14,472,609.14	14,967,305.28

EMSA Western
EMSA Western Division
For the Month Ending July 31, 2013

	2014	2013
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,185,571.02	\$1,100,183.30
Due to contractor	5,161,723.37	4,623,117.13
Accrued retirement	10,891.90	125,784.56
Accrued salaries and wages	123,635.38	127,972.62
Current installments of long-term debt	340,000.00	620,000.00
Deferred revenue	948.75	205,403.75
Total current liabilities	6,822,770.42	6,802,461.36
Other liabilities	194,306.57	
Total liabilities	7,017,076.99	6,802,461.36
Division capital:		
Contributed capital	56,044,944.49	47,276,231.19
Retained earnings (deficit)	(47,383,625.12)	(38,681,959.45)
Current year earnings (loss)	(1,205,787.22)	(429,427.82)
Total division capital	7,455,532.15	8,164,843.92
Total liabilities & division capital	14,472,609.14	14,967,305.28

EMSA
Cash Rollforward
Year Ending June 30, 2013

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2013	\$ 2,354,092	\$ 2,354,092	-	1,172,181	1,172,181	-	3,526,273	3,526,273	-
Net revenue collected	1,817,000	2,038,000	(221,000)	2,278,000	2,365,000	(87,000)	4,095,000	4,403,000	(308,000)
Utility bill receipts	1,200,000	1,200,000	-				1,200,000	1,200,000	-
TotalCare proceeds	13,375		13,375	1,035	54,000	(52,965)	14,410	54,000	(39,590)
Payment to contractor	(2,113,480)	(2,137,000)	23,520	(2,627,374)	(2,618,000)	(9,374)	(4,740,854)	(4,755,000)	14,146
Operating expenses/changes in WC	115,820	(494,000)	609,820	(609,504)	(508,000)	(101,504)	(493,684)	(1,002,000)	508,316
Capital expenditures	(86,675)	(239,000)	152,325	(52,846)	(227,000)	174,154	(139,521)	(466,000)	326,479
Net debt proceeds/(reduction)			-		-	-	-	-	-
Interest/other income	89	500	(411)	38		38	127	500	(373)
Other	- (2)	58,000	(58,000)	567,796 (1)	567,796	-	567,796	625,796	(58,000)
Balance at July 31, 2013	<u>3,300,221</u>	<u>2,780,592</u>	<u>519,629</u>	<u>729,326</u>	<u>805,977</u>	<u>(76,651)</u>	<u>4,029,547</u>	<u>3,586,569</u>	<u>442,978</u>

(1) 23,543 - '13 Other Western Subsidy
- '14 Edmond Subsidy
- '14 Other Western Subsidy
544,253- '14 Oklahoma City Subsidy
567,796

(2) - '13 Other Eastern Subsidy

West - Cash 1,825,834
A/P (1,096,508)

Net 729,326

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
One Month Ended 7/31/13

Eastern Division

Net Income (loss)		200,499
Add: Depreciation	185,083	
Decrease in allowance for doubtful accounts	(1,300,000)	
Increase in deferred revenue	6,153	<u>(1,108,764)</u>
Changes in working capital:		
Decrease in patient receivables	1,346,913	
Decrease in other receivables	423,310	
Decrease in other assets	29,285	
Decrease in accounts payable	(205,575)	
Decrease in accrued liabilities	(110,373)	<u>1,483,560</u>
Net Property Additions:		(86,675)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		-
Change in cash and cash equivalents:		<u><u>488,620</u></u>
Cash balance @6/30/13		1,715,093
Cash balance @7/31/13		2,203,713
Change in cash		<u><u>488,620</u></u>

EMSA
Statement of Cash Flows
One Month Ended 7/31/13

Western Division

Net income (loss)		(1,205,787)
Add: Depreciation	156,166	
Decrease in allowance for doubtful accounts	(2,100,000)	
Increase in deferred revenue	949	<u>(1,942,885)</u>
Changes in working capital:		
Decrease in patient receivables	2,312,637	
Decrease in other receivables	262,972	
Increase in other assets	(107,984)	
Increase in accounts payable	514,055	
Decrease in accrued liabilities	(98,784)	<u>2,882,896</u>
Net Property (Additions)/Dispositions		(52,846)
Debt Service/Loan proceeds		-
Contributed Capital		333,276
Change in cash and cash equivalents:		<u>14,654</u>
Cash balance @6/30/13		1,811,180
Cash balance @7/31/13		1,825,834
Change in cash		<u>14,654</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2014**

Through July

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2014 Ambulances (eight)</i>			
Replacement units	1,290,000		1,290,000
New units	300,000		
Repairs	25,000	24,432	
Miscellaneous	20,000		20,000
On board equipment:			
Power cot enhancement	644,000		644,000
First responder equipment	25,000		25,000
Equipment for new units	128,000		128,000
Stair chairs	80,000		80,000
Miscellaneous	30,000		30,000
CAD and radio equipment:			
Base station upgrade	75,000		75,000
Mobile data terminals	110,000		110,000
Equipment for new units	19,000		19,000
CAD for EMSA and TFD (previous year)	1,428,000	1,305,945	122,055
Building expenses:			
Garage	15,000		15,000
Building expansion	2,500,000		2,500,000
Miscellaneous	40,000		40,000
Computer equipment:			
Billing/CAD system hardware	10,000		10,000
Web site development	15,000		15,000
Miscellaneous	50,000		50,000
TOTAL	6,804,000	1,330,377	5,173,055
Less previous year item and expense incurred previous year	1,428,000	1,243,702	
Current year expenditures	5,376,000	86,675	
Less previous year item incurred current year		62,243	
Current year budget	5,376,000	24,432	5,351,568

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2014**

Through July

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2014 Ambulances (ten)</i>				
Replacement units	1,613,000			1,613,000
New units	300,000			300,000
Repairs	25,000		12,178	
Miscellaneous	20,000			
On board equipment:				
Equipment for new units	128,000			128,000
Ventilators	90,000			90,000
Stair chairs	96,000			
Miscellaneous	37,000			37,000
CAD and radio equipment:				
Equipment for new units	15,000			15,000
Base station upgrade	40,000			40,000
Mobile data terminals	150,000			150,000
Radio infrastructure (NG911)	163,000		40,668	122,332
Building expenses:				
Office furniture	72,000			
Common use vehicle	35,000			35,000
Miscellaneous	44,000			44,000
Computer equipment:				
Web site development	10,000			10,000
Billing/CAD system hardware	20,000			
Server upgrade	30,000			30,000
Miscellaneous	50,000			50,000
TOTAL	2,938,000	0	52,846	2,664,332

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2014

Eastern Division

	<u>Jul-13</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>				
Emergency	5,174	5,174	5,216	5,266
Non-emergency	654	654	798	764
Total	<u>5,828</u>	<u>5,828</u>	<u>6,014</u>	<u>6,030</u>
Unit hours	15,702	15,702	15,619	
% of total system hours	46.8%	48.0%	50.1%	47.0%
<i>Gross revenue by payor:</i>				
Medicare	42%	42%	41%	
Medicaid	19%	19%	19%	
Private insurance	15%	15%	13%	
Uninsured and other	24%	24%	27%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	43.3%	43.3%	46.3%	50.7%
<i>Net income (loss)</i>	\$ 200,499	\$ 200,499	\$ 267,914	\$ (246,257)
<i>Days in A/R</i>	58.0	N/A	71.4	
<i>Past due A/R</i>	\$ 2,175,000	N/A	\$ 2,088,000	
<i>Current ratio</i>	1.88	N/A	2.29	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2014

Western Division

	<u>Jul-13</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>				
Emergency	6,071	6,071	6,058	6,306
Non-emergency	314	314	263	297
Total	<u>6,385</u>	<u>6,385</u>	<u>6,321</u>	<u>6,603</u>
Unit hours	20,052	20,052	18,111	
% of total system hours	53.2%	53.2%	49.9%	53.0%
<i>% of gross revenue by payor:</i>				
Medicare	42%	42%	43%	
Medicaid	16%	16%	16%	
Private insurance	15%	15%	14%	
Uninsured and other	27%	27%	27%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	<u>52.0%</u>	<u>52.0%</u>	<u>45.9%</u>	<u>50.7%</u>
<i>Net income (loss)</i>	<u>\$ (1,205,787)</u>	<u>\$ (1,205,787)</u>	<u>\$ (429,428)</u>	<u>\$ (1,004,460)</u>
<i>Days in A/R</i>	<u>58.7</u>	N/A	<u>71.2</u>	
<i>Past due A/R</i>	<u>\$ 2,803,000</u>	N/A	<u>\$ 2,514,000</u>	
<i>Current ratio</i>	<u>1.45</u>	N/A	<u>1.33</u>	

EMSA Eastern Division
Transports and Requests for Service
Fiscal Year Ending June 30, 2014

	Jul-13	Y-T-D	Budget	Variance	
				#	%
Transports:					
Code 1	1,942	1,942			
Code 2	3,232	3,232			
Total emergencies	<u>5,174</u>	<u>5,174</u>	5,266	(92)	(1.7%)
Code 3	644	644			
Code 4	<u>10</u>	<u>10</u>			
Total non-emergencies	<u>654</u>	<u>654</u>	764	(110)	(14.4%)
Total transports	<u>5,828</u>	<u>5,828</u>	<u>6,030</u>	<u>(202)</u>	<u>(3.3%)</u>
Cancelled calls	411	411			
No hauls	<u>2,131</u>	<u>2,131</u>			
Total requests for service	<u>8,370</u>	<u>8,370</u>			
Transports/day:					
Emergencies	166.9	166.9	169.9	(3.0)	
Non-emergencies	<u>21.1</u>	<u>21.1</u>	24.6	(3.5)	
	<u>188.0</u>	<u>188.0</u>	194.5	(6.5)	
Percent of total transports:					
Emergencies	88.8%	88.8%	87.3%		
Non-emergencies	<u>11.2%</u>	<u>11.2%</u>	12.7%		
	<u>100.0%</u>	<u>100.0%</u>	100.0%		
Unit hours	15,702	15,702			
		-			
Percent of total unit hours:					
Eastern Division	46.8%	46.8%	47.0%		
Western Division	<u>53.2%</u>	<u>53.2%</u>	53.0%		
	<u>100.0%</u>	<u>100.0%</u>	100.0%		

EMSA Western Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2014

	Jul-13	Y-T-D	Budget	Variance	
				#	%
Transports:					
Code 1	2,337	2,337			
Code 2	3,734	3,734			
Total emergencies	<u>6,071</u>	<u>6,071</u>	6,306	(235)	(3.7%)
Code 3	310	310			
Code 4	<u>4</u>	<u>4</u>			
Total non-emergencies	<u>314</u>	<u>314</u>	297	17	5.7%
Total transports	<u>6,385</u>	<u>6,385</u>	<u>6,603</u>	<u>(218)</u>	<u>(3.3%)</u>
Cancelled calls	479	479			
No hauls	<u>1,920</u>	<u>1,920</u>			
Total requests for service	<u>8,784</u>	<u>8,784</u>			
Transports/day:					
Emergencies	195.8	195.8	203.4	(7.6)	
Non-emergencies	<u>10.1</u>	<u>10.1</u>	9.6	0.5	
	<u>206.0</u>	<u>206.0</u>	<u>213.0</u>	<u>(7.0)</u>	
Percent of total transports:					
Emergencies	95.1%	95.1%	95.5%		
Non-emergencies	<u>4.9%</u>	<u>4.9%</u>	4.5%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	17,862	17,862			
Percent of total unit hours:					
Eastern Division	46.8%	46.8%	47.0%		
Western Division	<u>53.2%</u>	<u>53.2%</u>	53.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

Vendor Name	Document Number	Document Date	Document Amount	Comment1
Accountemps	0000000000005256	6/25/2013	\$7,592	Temp Employees
Accountemps	0000000000005568	7/17/2013	\$2,990	Temp Employees
Active-Ice Inc	72225	7/17/2013	\$146	P+ - Medical Supplies
Adam Paluka	72052	6/21/2013	\$185	Employee Expense Reimbursement
Adam Paluka	72266	7/17/2013	\$36	Employee Expense Reimbursement
Adam Paluka	72274	7/31/2013	\$63	Employee Expense Reimbursement
Addison Group	72088	6/25/2013	\$1,503	Temp Employees
Addison Group	72226	7/17/2013	\$3,222	Temp Employees
Admiral Security	72227	7/17/2013	\$95	Building Maintenance
Advanced Systems Group	72228	7/17/2013	\$5,810	Computer Supplies
Ala Carte Courier Service, Inc	72089	6/25/2013	\$600	Courier Service
Ala Carte Courier Service, Inc	72229	7/17/2013	\$711	Courier Service
Alan Kaiser	72197	7/11/2013	\$180	Travel Reimburse
Alko Enterprises, Inc	72056	6/24/2013	\$42,490	P+ - Medical Supplies
Alko Enterprises, Inc	72090	6/25/2013	\$3,218	Medical Supplies
Alko Enterprises, Inc	72155	6/27/2013	\$44,778	P+ - Medical Supplies
Alko Enterprises, Inc	72189	7/11/2013	\$1,901	Medical Supplies
Alko Enterprises, Inc	72209	7/16/2013	\$17,562	P+ - Medical Supplies
Alko Enterprises, Inc	72230	7/17/2013	\$460	Medical Supplies
Allied Towing	72156	6/27/2013	\$1,150	P+ - Towing
Allied Towing	72210	7/16/2013	\$400	P+ - Towing
Allied Waste Services #060	0000000000005569	7/17/2013	\$1,417	Utilities
American Checked	72091	6/25/2013	\$136	Employee Background Checks
American Checked	72231	7/17/2013	\$94	Employee Background Checks
American Emergency Vehicles	00000000000055441	6/27/2013	\$3,060	Ambulance Maintenance
American Emergency Vehicles	0000000000005538	7/16/2013	\$1,328	Ambulance Maintenance
American Express	72269	7/24/2013	\$28,398	Credit Card Purchases
American Express Corporate	72055	6/24/2013	\$12,671	Credit Card Purchases
American Express Corporate	72057	6/24/2013	\$68,309	P+ - Credit Card Payments
American Express Corporate	72092	6/25/2013	\$176,274	Credit Card Purchases
American Express Corporate	72157	6/27/2013	\$71,456	P+ - Credit Card Payments
American Express Corporate	72190	7/11/2013	\$45,952	Credit Card Purchases
American Express Corporate	72211	7/16/2013	\$16,724	P+ - Credit Card Payments
American Express Corporate	72232	7/17/2013	\$75,696	Credit Card Purchases
American Trauma Society	72093	6/25/2013	\$100	Dues
American Waste Control, Inc	0000000000005570	7/17/2013	\$401	Utilities
Association of Central Ok Govn	72087	6/25/2013	\$458	OKC 911 Service Agreement
Association of Central Ok Govn	72188	7/11/2013	\$392	OKC 911 Service Agreement
AT&T	72096	6/25/2013	\$9,469	Communications
AT&T Advertising & Publishing	72094	6/25/2013	\$464	Yellow Pages
AT&T Interstate Dedicated Private Line Service	72095	6/25/2013	\$3,479	Communications
AT&T Interstate Dedicated Private Line Service	72233	7/17/2013	\$2,918	Communications
AT&T Long Distance	72098	6/25/2013	\$3,588	Communications
att	72097	6/25/2013	\$23,908	Communications
Autoglass Unlimited	72158	6/27/2013	\$160	P+ - Ambulance Maintenance
Autoglass Unlimited	72212	7/16/2013	\$220	P+ - Ambulance Maintenance
Aztec Systems	00000000000055488	7/1/2013	\$9,864	Professional Services
B. D. Eddie Enterprises	72177	7/1/2013	\$24,558	Rent
B. D. Eddie Enterprises	72235	7/17/2013	\$6,680	Rent
Best Western	72103	6/25/2013	\$388	Meeting
BG Products	72159	6/27/2013	\$4,887	P+ - Medical Supplies
BG Products	72213	7/16/2013	\$1,854	P+ - Medical Supplies

Note: Items pertaining to EMSA greater than \$10,000 noted in yellow.

Bixby Chamber of Commerce	72100	6/25/2013	\$522	Community Relations
Bixby Chamber of Commerce	72236	7/17/2013	\$60	Community Relations
Bixby Public Works Authority	72237	7/17/2013	\$45	Utilities
Black Ink Systems, LLC	72101	6/25/2013	\$816	Collection Service
Board of Regents of the University of Okla	72099	6/25/2013	\$27,230	OMD Dir Salary & Benefits
BOUNDTREE MEDICAL, LLC	72058	6/24/2013	\$357	P+ - Medical Supplies
BOUNDTREE MEDICAL, LLC	72102	6/25/2013	\$1,387	Medical Supplies
BOUNDTREE MEDICAL, LLC	72160	6/27/2013	\$833	P+ - Medical Supplies
Brooks Industries	00000000000055203	6/24/2013	\$243	P+ - Ice Maker Repair
Brookside Animal Hospital	72238	7/17/2013	\$236	Lansing Vet
C.O.P.S. Products	72059	6/24/2013	\$200	P+ - Uniforms
Caleb Shrock	72104	6/25/2013	\$525	Armed Security
Capitol Hill Graffix	72161	6/27/2013	\$698	P+ - Uniforms
Capitol Hill Graffix	72214	7/16/2013	\$112	P+ - Uniforms
Car Cab Wrecker Service, Inc.	72162	6/27/2013	\$1,001	P+ - Towing
Car Cab Wrecker Service, Inc.	72215	7/16/2013	\$379	P+ - Towing
CDW Government, Inc.	72105	6/25/2013	\$7,560	Computer Supplies
CDW Government, Inc.	72192	7/11/2013	\$868	Computer Supplies
Center Point Energy	72135	6/25/2013	\$1,176	Utilities
Cherokee County Health Services Council	72193	7/11/2013	\$3,083	Patient Verification
Cintas Corporation	00000000000055442	6/27/2013	\$509	P+ - Uniform Cleaning
Cintas Corporation	00000000000055539	7/16/2013	\$547	P+ - Uniform Cleaning
City of Bixby	72243	7/17/2013	\$7,993	1st Responder Subsidies
City of Jenks	72241	7/17/2013	\$6,478	1st Responder Subsidies
City of Oklahoma City	72108	6/25/2013	\$915	Utilities
City of Sand Springs	00000000000055571	7/17/2013	\$7,236	1st Responder Subsidies
City of Tulsa	72109	6/25/2013	\$1,606	Utilities
City of Tulsa	72244	7/17/2013	\$1,854	Utilities
Clean Sweep Janitorial	72106	6/25/2013	\$2,085	Janitorial Service
Clifford Power Systems, Inc.	00000000000055257	6/25/2013	\$2,070	Building Maintenance
Compsource Oklahoma	72187	7/11/2013	\$2,884	Workers Comp
Compsource Oklahoma	72276	7/31/2013	\$2,890	Workers Comp
Cooper Auto Group	72216	7/16/2013	\$86	P+ - Ambulance Maintenance
Country Equipment	72217	7/16/2013	\$176	P+ - Ambulance Maintenance
Cox	00000000000055258	6/25/2013	\$6,727	Internet
Cox Communication Tulsa	00000000000055259	6/25/2013	\$859	Internet
CPI Office Products	00000000000055260	6/25/2013	\$4,691	Office Supplies
CSI Communications, LLC	72242	7/17/2013	\$1,377	Website
David Howerton	72152	6/26/2013	\$324	MCB - Reimburse
David Howerton	72153	6/27/2013	\$65	MCB - Reimburse
David Howerton	72182	7/8/2013	\$69	MCB - Reimburse
Davoco LLC	72110	6/25/2013	\$9,039	Computer Supplies
Detco	00000000000055204	6/24/2013	\$369	P+ - Fleet Maintenance
Detco	00000000000055443	6/27/2013	\$202	P+ - Fleet Maintenance
Dinorah Rivera-Lake	72186	7/10/2013	\$108	MCB - Reimburse
Domino Equipment Co.	00000000000055261	6/25/2013	\$229	Building Maintenance
Donohue Commercial Service	72111	6/25/2013	\$1,948	Building Maintenance
Drysdales	72163	6/27/2013	\$1,305	P+ - Uniforms
Emdeon Business Services	72112	6/25/2013	\$2,099	Medicaid Inquiry
Emergency Medical Service Plus	72194	7/11/2013	\$132	Mutual Aid
EMS Technology Solutions LLC	72060	6/24/2013	\$116	P+ - Medical Supplies
F&M Bank & Trust Co.	72206	7/15/2013	\$1,590	Interest Line Of Credit
Federal Express Corporation	72195	7/11/2013	\$408	Express Mail

First Call Auto Parts	00000000000055540	7/16/2013	\$217	P+ - Ambulance Maintenance
First Watch	72113	6/25/2013	\$7,500	Software Maintenance
Fisher Scientific Company LLC	72061	6/24/2013	\$90	P+ - Medical Supplies
FMS, Inc.	72114	6/25/2013	\$1,846	Collection Service
FMS, Inc.	72245	7/17/2013	\$1,546	Collection Service
Fritz Baily, Inc.	72115	6/25/2013	\$678	Architect Fees
Galls	72062	6/24/2013	\$252	P+ - Uniforms
Galls	72116	6/25/2013	\$40	Uniforms
Gateway EDI LLC	72117	6/25/2013	\$8,957	Patient Support Services
GellCo Clothing & Shoes Inc	72063	6/24/2013	\$672	P+ - Uniforms
Global Tower Partners	72118	6/25/2013	\$655	Tower Rentals
Grainger	72064	6/24/2013	\$7,136	P+ - Misc Supplies
Grainger	72164	6/27/2013	\$4,933	P+ - Misc Supplies
Grainger	72246	7/17/2013	\$97	Misc Supplies
Graybar Electric Company Inc	72119	6/25/2013	\$151	Telephone Supplies
GreenField Medical Sourcing, Inc.	72247	7/17/2013	\$566	Medical Supplies
HARDESTY PRESS	72122	6/25/2013	\$125	Business Cards
HBO, LLC	72120	6/25/2013	\$5,000	Temporary Office Rental
HBO, LLC	72207	7/15/2013	\$5,000	Temporary Office Rental
Healthmark Industries Co Inc	72121	6/25/2013	\$947	Medical Supplies
Heartland Group	72065	6/24/2013	\$321	P+ - Janitorial
Henry Schein Inc.	00000000000055205	6/24/2013	\$4,357	P+ - Medical Supplies
Henry Schein Inc.	00000000000055262	6/25/2013	\$4,375	Medical Supplies
Henry Schein Inc.	00000000000055444	6/27/2013	\$382	P+ - Medical Supplies
Henry Schein Inc.	00000000000055572	7/17/2013	\$2,496	Medical Supplies
Hospira Worldwide, Inc.	72066	6/24/2013	\$9,815	P+ - MEDical Supplies
Hospira Worldwide, Inc.	72165	6/27/2013	\$5,944	P+ - MEDical Supplies
Hunters Battery Warehouse	72067	6/24/2013	\$60	P+ - Ambulance Maintenance
Impact Instrumentation Inc	72068	6/24/2013	\$763	P+ - Medical Supplies
Impact Instrumentation Inc	72124	6/25/2013	\$763	Medical Supplies
Impact Instrumentation Inc	72218	7/16/2013	\$4,060	P+ - Medical Supplies
Impact Instrumentation Inc	72248	7/17/2013	\$915	Medical Supplies
Imperial Coffee Service, Inc.	00000000000055263	6/25/2013	\$435	Coffee
Imperial Coffee Service, Inc.	00000000000055498	7/11/2013	\$2,574	Coffee
IMS, Inc	72069	6/24/2013	\$315	Medical Supplies
IMS, Inc	72166	6/27/2013	\$1,617	Medical Supplies
Iron Mountain OSDP	72125	6/25/2013	\$1,035	Offsite Storage
iTec Manufacturing, LLC	72070	6/24/2013	\$1,140	P+ - Medical Supplies
iTec Manufacturing, LLC	72167	6/27/2013	\$1,520	P+ - Medical Supplies
J D Young Company	72249	7/17/2013	\$54	Copy Machine Lease
Jean Kelley Leadership Alliance	72126	6/25/2013	\$8,000	Professional Services
Jeff Goodloe, M.D.	72086	6/25/2013	\$499	MCB - Reimburse
Jeff Goodloe, M.D.	72180	7/3/2013	\$265	MCB - Reimburse
Jesus Torralba	72051	6/20/2013	\$1,970	Building Maintenance
Jillian Balfour	72234	7/17/2013	\$490	Employee Reimbursement
Jim Knight Design	72127	6/25/2013	\$316	Total Care
Johnson, Tracy L	72250	7/17/2013	\$185	Travel Reimburse
Josh Butts	72240	7/17/2013	\$660	Graphic Design
Journal Record Publishing Co	00000000000055264	6/25/2013	\$61	Subscription/Ads
Kelli Bruer	72239	7/17/2013	\$43	Employee Reimbursement
Kelli Bruer	72267	7/17/2013	\$43	Employee Reimbursement
Lambrusco's	72252	7/17/2013	\$174	Meeting
Landscape Partners	00000000000055265	6/25/2013	\$375	Lawn Maintenance

Language Line Service	72131	6/25/2013	\$100	Patient Support Services
LANlynx, LLC	72128	6/25/2013	\$254	Misc Supplies
Leadership Tulsa	72129	6/25/2013	\$90	Community Relations
Littlefield	72130	6/25/2013	\$44,927	Community Relations
Littlefield	72198	7/11/2013	\$5,864	Community Relations
Littlefield	72251	7/17/2013	\$46,891	Community Relations
Magnum Screen Printing	72071	6/24/2013	\$215	P+ - Misc Supplies
Mansfield	72253	7/17/2013	\$221,537	P+ - Fuel
Masimo Americas Inc.	0000000000005266	6/25/2013	\$14,599	MEdical Supplies
Masimo Americas Inc.	00000000000055499	7/11/2013	\$5,622	MEdical Supplies
Melanie Key	72054	6/24/2013	\$99	Internet Reimburse
Metro Monitor	72254	7/17/2013	\$165	Media Monitoring
Metroplex Electric	00000000000055267	6/25/2013	\$4,400	Building Maintenance
Metroplex Electric	00000000000055500	7/11/2013	\$2,136	Building Maintenance
Metroplex Electric	00000000000055573	7/17/2013	\$9,356	Building Maintenance
Moore Medical	0000000000005268	6/25/2013	\$2,204	TFD - Medical Supplies
Moore Medical	00000000000055574	7/17/2013	\$33,622	TFD - Medical Supplies
Motorola, Inc.	00000000000055269	6/25/2013	\$6,277	Maintenance Communications
Mrs. DeHaven's Flower Shop	72132	6/25/2013	\$60	Flowers
MTM Recognition	00000000000055270	6/25/2013	\$155	P+ - Uniform
MTM Recognition	00000000000055445	6/27/2013	\$96	P+ - Uniform
Mullin Plumbing, Inc	00000000000055271	6/25/2013	\$7,520	Building Maintenance
Mullin Plumbing, Inc	00000000000055501	7/11/2013	\$321	Building Maintenance
Myers Tire Supply	00000000000055206	6/24/2013	\$1,110	P+ - Ambulance Maintenance
Napa	72072	6/24/2013	\$1,112	P+ - Ambulance Maintenance
Napa	72168	6/27/2013	\$984	P+ - Ambulance Maintenance
Napa	72219	7/16/2013	\$6	P+ - Ambulance Maintenance
Neighbor Newspapers	00000000000055272	6/25/2013	\$64	Subscription/Ads
Net Solutions	72133	6/25/2013	\$6,000	Network Support
Net Solutions	72255	7/17/2013	\$6,000	Network Support
O2 for U, Inc.	00000000000055207	6/24/2013	\$3,761	P+ - Medical Supplies
O2 for U, Inc.	00000000000055446	6/27/2013	\$2,903	P+ - Medical Supplies
OfficeTeam Specialized Admin	00000000000055273	6/25/2013	\$2,861	Temp Employees
OfficeTeam Specialized Admin	00000000000055575	7/17/2013	\$1,473	Temp Employees
OG&E	72134	6/25/2013	\$4,458	Utilities
OG&E	72256	7/17/2013	\$4,494	Utilities
Ok Natural Gas	72137	6/25/2013	\$495	Utilities
Ok Natural Gas	72257	7/17/2013	\$373	Utilities
OKC Autoworks	72073	6/24/2013	\$2,492	P+ - Ambulance Maintenance
OKC Autoworks	72220	7/16/2013	\$250	P+ - Ambulance Maintenance
Okla Employment Security Comm	72199	7/11/2013	\$8	Taxes
Oklahoma Hospital Association	72270	7/25/2013	\$35	Community Relations
Oklahoma Police Supply	72169	6/27/2013	\$571	P+ - Uniforms
OOSI Leasing - One Source	72136	6/25/2013	\$931	Leased Printers
OOSI Leasing - One Source	72275	7/31/2013	\$931	Leased Printers
O'Reilly Auto Parts	72170	6/27/2013	\$490	P+ - Ambulance Maintenance
Owens Waste, Inc.	72107	6/25/2013	\$18	Utilities
Page Storage & van Lines, Inc	72138	6/25/2013	\$610	Storage
PCS Mobile	72200	7/11/2013	\$2,204	Communications
PCS Mobile	72258	7/17/2013	\$236,899	Communications
Petra	72221	7/16/2013	\$320	P+ - Misc Supplies
Petty Cash	72176	6/28/2013	\$431	Petty Cash Reimburse
Petty Cash	72205	7/15/2013	\$156	Petty Cash Reimburse

Petty Cash	72273	7/31/2013	\$308	Petty Cash Reimburse
Physio-Control, Inc.	00000000000055208	6/24/2013	\$30,178	P+ - Medical Supplies
Physio-Control, Inc.	00000000000055274	6/25/2013	\$75,040	Medical Supplies
Physio-Control, Inc.	00000000000055447	6/27/2013	\$14,291	P+ - Medical Supplies
Physio-Control, Inc.	00000000000055502	7/11/2013	\$270	Medical Supplies
Physio-Control, Inc.	00000000000055576	7/17/2013	\$10,730	Medical Supplies
Power Equipment & Engineering	72074	6/24/2013	\$14	P+ - Ambulance Maintenance
Progressive Medical International	72075	6/24/2013	\$338	Medical Supplies
Progressive Medical International	72172	6/27/2013	\$338	Medical Supplies
Public Service Co of Oklahoma	72259	7/17/2013	\$6,580	Utilities
Puckett, Ruth	72139	6/25/2013	\$5,416	Rent
Rainbow Pennant, Inc.	00000000000055209	6/24/2013	\$160	P+ - Misc Supplies
Ram Products, Ltd	72076	6/24/2013	\$244	P+ - Medical Supplies
Ram Products, Ltd	72173	6/27/2013	\$350	P+ - Medical Supplies
Ram Products, Ltd	72222	7/16/2013	\$152	P+ - Medical Supplies
Ranette Lauinger	72184	7/9/2013	\$30	Employee Reimbursement
Revenue Management Solutions	72141	6/25/2013	\$3,219	Patient Support Services
Ricoh USA Inc	00000000000055275	6/25/2013	\$200	Imaging
Ricoh USA Inc	00000000000055503	7/11/2013	\$10,377	Imaging
Riggs, Abney, Neal, Turpen	72140	6/25/2013	\$2,903	Attorney Fees
Riggs, Abney, Neal, Turpen	72201	7/11/2013	\$12,998	Attorney Fees
Rogers Safe and Lock	00000000000055210	6/24/2013	\$92	Building Maintenance
Roxanne Hurry	72053	6/24/2013	\$87	Employee Reimbursement
Roxanne Hurry	72271	7/25/2013	\$87	Employee Reimbursement
RTT Mobile Interpretation	72202	7/11/2013	\$20	Translation
Scott Rice Company	00000000000055276	6/25/2013	\$140	Office Furniture
Scott Rice Company	REMIT00000000000141:	6/25/2013	\$0	Office Furniture
Sherryl Anderson	72154	6/27/2013	\$65	Employee Reimbursement
Sherryl Anderson	72185	7/9/2013	\$65	Employee Reimbursement
SmartDraw Software, LLC	72260	7/17/2013	\$49	Software Maintenance
Sooner Lock & Key	72077	6/24/2013	\$5	Building Maintenance
Southern Tire Mart	72078	6/24/2013	\$8,989	Ambulance Maintenance
Southern Tire Mart	72174	6/27/2013	\$6,991	Ambulance Maintenance
Southwest Tulsa Trophy	72261	7/17/2013	\$58	Community Relations
Sovereign Medical	72142	6/25/2013	\$8,118	Medical Supplies
Sovereign Medical	72178	7/1/2013	\$4,513	Medical Supplies
Special Ops	72079	6/24/2013	\$860	P+ - Uniforms
Special Ops	72223	7/16/2013	\$6,662	P+ - Uniforms
Stanley Convergent Security Solutions	72123	6/25/2013	\$8,972	Building Maintenance
Stanley Convergent Security Solutions	72196	7/11/2013	\$472	Building Maintenance
Stanley Steemer	72181	7/8/2013	\$730	Building Maintenance
Staples	00000000000055211	6/24/2013	\$33	P+ - Office Supplies
Staples	00000000000055448	6/27/2013	\$334	P+ - Office Supplies
Staples	00000000000055541	7/16/2013	\$794	P+ - Office Supplies
Stericycle, Inc.	00000000000055277	6/25/2013	\$2,578	Medical Disposal
Steves Wholesale Distributors Inc	72080	6/24/2013	\$194	P+ - Medical Supplies
Stolz Telecom LLC	72081	6/24/2013	\$111	P+ - Misc Supplies
Stolz Telecom LLC	72175	6/27/2013	\$4,685	P+ - Misc Supplies
Stryker Sales Corporation	00000000000055278	6/25/2013	\$15,989	Medical Supplies
Stryker Sales Corporation	00000000000055504	7/11/2013	\$1,419	Medical Supplies
Stryker Sales Corporation	00000000000055542	7/16/2013	\$568	P+ - Medical Supplies
Synergy DataCom	00000000000055505	7/11/2013	\$98	Misc Supplies
Tammy Appleby	72191	7/11/2013	\$181	MCB - Reimburse

TCI Tire Centers	00000000000055449	6/27/2013	\$1,520	P+ - Ambulance Maintenance
Technical Programming Services, Inc.	72143	6/25/2013	\$29,216	Community Relations
The Stewards Company	72204	7/12/2013	\$2,850	Building Maintenance
The Wall Street Journal	00000000000055279	6/25/2013	\$26	Subscription/Ads
TruGreen-LandCare	72145	6/25/2013	\$2,927	Lawn Maintenance
TruGreen-LandCare	72203	7/11/2013	\$4,724	Lawn Maintenance
Tulsa County Clerk	72085	6/25/2013	\$289	Liens
Tulsa County Clerk	72179	7/2/2013	\$391	Liens
Tulsa County Clerk	72183	7/9/2013	\$221	Liens
Tulsa County Clerk	72208	7/16/2013	\$323	Liens
Tulsa County Clerk	72268	7/23/2013	\$323	Liens
Tulsa County Clerk	72272	7/30/2013	\$255	Liens
Tulsa Press Club	72144	6/25/2013	\$20	Subscription/Ads
Tulsa World	72146	6/25/2013	\$378	Subscription/Ads
U.S. Cellular	72148	6/25/2013	\$319	Tower Rental
Uniforms, Inc	00000000000055212	6/24/2013	\$2,200	P+ - Uniforms
Uniforms, Inc	00000000000055450	6/27/2013	\$6,654	P+ - Uniforms
Uniforms, Inc	00000000000055543	7/16/2013	\$161	P+ - Uniforms
United Ford	00000000000055213	6/24/2013	\$25,800	P+ - Ambulance Maintenance
United Ford	00000000000055280	6/25/2013	\$13,268	Ambulance Maintenance
United Ford	00000000000055451	6/27/2013	\$41,500	P+ - Ambulance Maintenance
United Ford	00000000000055506	7/11/2013	\$13,268	Ambulance Maintenance
United Ford	00000000000055544	7/16/2013	\$13,106	Ambulance Maintenance
United Mechanical	72147	6/25/2013	\$1,816	Building Maintenance
US Dept Health & Human Services	72262	7/17/2013	\$43	Grant Interest
Vehicle Washing Systems Inc	72263	7/17/2013	\$698	Building Maintenance
Verizon Wireless	72264	7/17/2013	\$11,696	Wireless Communications
Vidacare	00000000000055281	6/25/2013	\$3,527	Medical Supplies
Vidacare	00000000000055577	7/17/2013	\$5,972	Medical Supplies
Walker Companies	72265	7/17/2013	\$24	Misc Supplies
Weather Affirmation, L.L.C.	72150	6/25/2013	\$350	Weather Notification
Western Marketing	72082	6/24/2013	\$8,679	P+ - Medical Supplies
Western Marketing	72224	7/16/2013	\$982	P+ - Medical Supplies
Westlake ACE Hardware	72083	6/24/2013	\$77	P+ - Misc Supplies
Windstream	72149	6/25/2013	\$50	Communications
XL Parts	72084	6/24/2013	\$143	P+ - Medical Supplies
Yale 31	72151	6/25/2013	\$550	Rent