

MEMORANDUM

Date: April 24, 2013
To: Board of Trustees
From: Kent Torrence
Subject: **FINANCIAL REVIEW – March 2013**

Attached you will find financial statements for March 2013. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$2,138 thousand compared to a budgeted loss of \$1,103 thousand, and the Western Division had a net loss of \$5,503 thousand compared to a budgeted net loss of \$6,870 thousand.

There is no net interdivisional payable/receivable as of 3/31/13.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at March 31, 2013, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies.

Due to Contractor

The due to contractor balance represents our liability to Paramedics Plus for March and February services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized and the contractor's gain sharing amount that has not been credited against the expense account.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division gross revenue exceeds budget by \$1,029 thousand (1.6%) and Western exceeds budget by \$2,786 thousand (3.9%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2013. The Eastern Division had 831 more emergency transports than budgeted (1.9%); non-emergency transports were 79 less than budget (1.1%). The Western Division emergency transports were more than budget by 1,340 (2.5%) and non-emergencies were 1,470 more than budget (115%).

The financial statements are being significantly impacted by the difference between the unit hour cost sharing percentages that were budgeted and those realized to date. YTD the East percentage is 2.3% higher and the West 2.3% lower than budget. The YTD impact on contractor costs is approximately \$840,000 and \$110,000 on other allocated costs. The percentage rates have trended closer to budget as the year has progressed and are expected to settle in the 47/53 percent range for the remainder of the year.

The year-to-date collection rate is 54% for the Eastern Division compared to a budget of 48% and an actual for fiscal 2012 of 59%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 46% and an actual for fiscal 2011 of 57%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2013

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,162,500.00	\$14,048,002.67	0.82%	\$127,970,700.00	\$124,999,146.03	2.38%
Non-emergency base rate	404,257.78	323,058.58	25.13%	3,736,110.71	2,907,527.22	28.50%
Mileage	684,909.00	655,260.00	4.52%	6,103,521.00	5,846,891.00	4.39%
Special events	19,466.25	17,208.34	13.12%	181,543.75	154,875.06	17.22%
Subscription membership	24,245.86	22,083.34	9.79%	182,666.08	198,750.06	-8.09%
Other revenue	40,567.48	400,000.00	-89.86%	3,348,492.42	3,600,000.00	-6.99%
	<u>15,335,946.37</u>	<u>15,465,612.93</u>	<u>-0.84%</u>	<u>141,523,033.96</u>	<u>137,707,189.37</u>	<u>2.77%</u>
Deductions from revenue:						
Contractual allowances and bad debts	10,819,414.09	10,683,333.33	-1.27%	99,367,653.85	96,149,999.97	-3.35%
Collection fees and expenses	88,421.40	66,666.66	-32.63%	643,376.87	599,999.94	-7.23%
	<u>10,907,835.49</u>	<u>10,749,999.99</u>	<u>-1.47%</u>	<u>100,011,030.72</u>	<u>96,749,999.91</u>	<u>-3.37%</u>
Net patient service revenue	<u>4,428,110.88</u>	<u>4,715,612.94</u>	<u>-6.10%</u>	<u>41,512,003.24</u>	<u>40,957,189.46</u>	<u>1.35%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,247,059.39	4,134,005.25	-2.73%	37,842,558.33	37,206,047.25	-1.71%
Employee compensation & benefits	272,273.32	271,689.00	-0.22%	2,505,789.56	2,445,201.00	-2.48%
Medical supplies	151,302.35	133,275.00	-13.53%	1,289,409.87	1,199,475.00	-7.50%
Building rent, utilities and maintenance	63,112.35	72,325.00	12.74%	625,583.32	650,925.00	3.89%
Equipment maintenance	99,523.95	111,416.66	10.67%	980,006.33	1,002,749.94	2.27%
TotalCare campaign	3,090.27	3,583.33	13.76%	24,338.51	32,249.97	24.53%
Quality assurance fees	63,274.08	63,266.67	-0.01%	569,466.72	569,400.03	-0.01%
Telephone	70,552.23	65,000.00	-8.54%	679,959.63	585,000.00	-16.23%
Professional services	23,341.86	38,108.34	38.75%	347,244.08	342,975.06	-1.24%
Miscellaneous supplies	20,384.21	28,950.01	29.59%	283,776.80	260,550.09	-8.91%
Postage and courier service	8,375.33	6,183.32	-35.45%	64,390.83	55,649.88	-15.71%
Equipment lease	2,196.61	5,583.33	60.66%	84,979.78	50,249.97	-69.11%
Other fees and expenses	29,887.81	99,874.99	70.07%	349,763.89	898,874.91	61.09%
Community relations	26,928.17	36,499.99	26.22%	287,622.42	328,499.91	12.44%
Office supplies	2,805.51	4,333.33	35.26%	30,404.21	38,999.97	22.04%
Insurance	12,514.81	11,874.99	-5.39%	103,813.87	106,874.91	2.86%
Travel, meals, and training	3,500.06	7,166.68	51.16%	36,855.70	64,500.12	42.86%
	<u>5,100,122.31</u>	<u>5,093,135.89</u>	<u>-0.14%</u>	<u>46,105,963.85</u>	<u>45,838,223.01</u>	<u>-0.58%</u>
Operating inc. (loss) before depr.	<u>(672,011.43)</u>	<u>(377,522.95)</u>	<u>-78.01%</u>	<u>(4,593,960.61)</u>	<u>(4,881,033.55)</u>	<u>5.88%</u>
Depreciation	<u>336,416.66</u>	<u>336,416.67</u>	<u>0.00%</u>	<u>3,027,749.94</u>	<u>3,027,750.03</u>	<u>0.00%</u>
Operating income (loss)	<u>(1,008,428.09)</u>	<u>(713,939.62)</u>	<u>-41.25%</u>	<u>(7,621,710.55)</u>	<u>(7,908,783.58)</u>	<u>3.63%</u>
Nonoperating expense:						
Interest expense	<u>6,396.79</u>	<u>8,333.34</u>	<u>23.24%</u>	<u>25,266.35</u>	<u>75,000.06</u>	<u>66.31%</u>

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2013

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	\$6,396.79	\$8,333.34	23.24%	\$25,266.35	\$75,000.06	66.31%
Nonoperating income - interest income	400.29	1,166.67	-65.69%	5,955.39	10,500.03	-43.28%
Net income (loss)	<u>(1,014,424.59)</u>	<u>(721,106.29)</u>	<u>-40.68%</u>	<u>(7,641,021.51)</u>	<u>(7,973,283.61)</u>	<u>4.17%</u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2013

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,301,500.00	\$6,453,836.00	-2.36%	\$57,857,500.00	\$56,651,646.00	2.13%
Non-emergency base rate	259,650.00	267,375.08	-2.89%	2,468,417.69	2,406,375.72	2.58%
Mileage	305,748.00	312,774.00	-2.25%	2,776,509.00	2,764,517.00	0.43%
Special events	9,250.00	7,791.67	18.72%	86,442.50	70,125.03	23.27%
Subscription membership	8,022.77	6,666.67	20.34%	65,698.34	60,000.03	9.50%
Other revenue	19,304.35	400,000.00	-95.17%	3,327,134.37	3,600,000.00	-7.58%
	<u>6,903,475.12</u>	<u>7,448,443.42</u>	<u>-7.32%</u>	<u>66,581,701.90</u>	<u>65,552,663.78</u>	<u>1.57%</u>
Deductions from revenue:						
Contractual allowances and bad debts	4,869,534.51	4,883,333.33	0.28%	45,301,206.40	43,949,999.97	-3.07%
Collection fees and expenses	36,060.71	33,333.33	-8.18%	282,578.72	299,999.97	5.81%
	<u>4,905,595.22</u>	<u>4,916,666.66</u>	<u>0.23%</u>	<u>45,583,785.12</u>	<u>44,249,999.94</u>	<u>-3.01%</u>
Net patient service revenue	<u>1,997,879.90</u>	<u>2,531,776.76</u>	<u>-21.09%</u>	<u>20,997,916.78</u>	<u>21,302,663.84</u>	<u>-1.43%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,892,331.91	1,812,838.58	-4.39%	17,424,216.75	16,315,547.22	-6.80%
Employee compensation & benefits	130,214.72	124,976.92	-4.19%	1,229,237.58	1,124,792.28	-9.29%
Medical supplies	74,117.93	81,191.67	8.71%	782,299.53	730,725.03	-7.06%
Building rent, utilities and maintenance	16,344.79	22,200.00	26.37%	180,385.52	199,800.00	9.72%
Equipment maintenance	48,163.21	51,833.33	7.08%	483,457.21	466,499.97	-3.63%
TotalCare campaign	1,724.20	1,500.00	-14.95%	14,548.12	13,500.00	-7.76%
Quality assurance fees	30,350.00	30,350.00	0.00%	273,150.00	273,150.00	0.00%
Telephone	38,196.97	28,500.00	-34.02%	341,531.33	256,500.00	-33.15%
Professional services	11,567.31	19,916.67	41.92%	169,663.07	179,250.03	5.35%
Miscellaneous supplies	10,926.08	13,400.01	18.46%	153,475.69	120,600.09	-27.26%
Postage and courier service	4,013.15	2,866.66	-39.99%	31,542.78	25,799.94	-22.26%
Equipment lease	2,196.61	1,416.66	-55.06%	21,991.22	12,749.94	-72.48%
Other fees and expenses	5,840.94	71,766.66	91.86%	103,388.06	645,899.94	83.99%
Community relations	16,872.71	30,666.66	44.98%	224,132.27	275,999.94	18.79%
Office supplies	1,335.82	1,958.33	31.79%	14,789.77	17,624.97	16.09%
Insurance	7,126.09	6,341.66	-12.37%	59,480.46	57,074.94	-4.21%
Travel, meals, and training	1,571.77	3,333.33	52.85%	17,284.19	29,999.97	42.39%
	<u>2,292,894.21</u>	<u>2,305,057.14</u>	<u>0.53%</u>	<u>21,524,573.55</u>	<u>20,745,514.26</u>	<u>-3.76%</u>
Operating inc. (loss) before depr.	(295,014.31)	226,719.62	-230.12%	(526,656.77)	557,149.58	-194.53%
Depreciation	<u>179,500.00</u>	<u>179,500.00</u>	<u>0.00%</u>	<u>1,615,500.00</u>	<u>1,615,500.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(474,514.31)</u>	<u>47,219.62</u>	<u>-1104.91%</u>	<u>(2,142,156.77)</u>	<u>(1,058,350.42)</u>	<u>-102.41%</u>
Nonoperating expense:						
Interest expense		<u>6,166.67</u>	<u>100.00%</u>		<u>55,500.03</u>	<u>100.00%</u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2013

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$6,166.67	100.00%		\$55,500.03	100.00%
Nonoperating income - interest income	251.93	1,166.67	-78.41%	4,073.51	10,500.03	-61.20%
Net income (loss)	<u>(474,262.38)</u>	<u>42,219.62</u>	<u>1223.32%</u>	<u>(2,138,083.26)</u>	<u>(1,103,350.42)</u>	<u>-93.78%</u>

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2013

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,861,000.00	\$7,594,166.67	3.51%	\$70,113,200.00	\$68,347,500.03	2.58%
Non-emergency base rate	144,607.78	55,683.50	159.70%	1,267,693.02	501,151.50	152.96%
Mileage	379,161.00	342,486.00	10.71%	3,327,012.00	3,082,374.00	7.94%
Special events	10,216.25	9,416.67	8.49%	95,101.25	84,750.03	12.21%
Subscription membership	16,223.09	15,416.67	5.23%	116,967.74	138,750.03	-15.70%
Other revenue	21,263.13		0.00%	21,358.05		0.00%
	<u>8,432,471.25</u>	<u>8,017,169.51</u>	<u>5.18%</u>	<u>74,941,332.06</u>	<u>72,154,525.59</u>	<u>3.86%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,949,879.58	5,800,000.00	-2.58%	54,066,447.45	52,200,000.00	-3.58%
Collection fees and expenses	52,360.69	33,333.33	-57.08%	360,798.15	299,999.97	-20.27%
	<u>6,002,240.27</u>	<u>5,833,333.33</u>	<u>-2.90%</u>	<u>54,427,245.60</u>	<u>52,499,999.97</u>	<u>-3.67%</u>
Net patient service revenue	<u>2,430,230.98</u>	<u>2,183,836.18</u>	<u>11.28%</u>	<u>20,514,086.46</u>	<u>19,654,525.62</u>	<u>4.37%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,354,727.48	2,321,166.67	-1.45%	20,418,341.58	20,890,500.03	2.26%
Employee compensation & benefits	142,058.60	146,712.08	3.17%	1,276,551.98	1,320,408.72	3.32%
Medical supplies	77,184.42	52,083.33	-48.19%	507,110.34	468,749.97	-8.18%
Building rent, utilities and maintenance	46,767.56	50,125.00	6.70%	445,197.80	451,125.00	1.31%
Equipment maintenance	51,360.74	59,583.33	13.80%	496,549.12	536,249.97	7.40%
TotalCare campaign	1,366.07	2,083.33	34.43%	9,790.39	18,749.97	47.78%
Quality assurance fees	32,924.08	32,916.67	-0.02%	296,316.72	296,250.03	-0.02%
Telephone	32,355.26	36,500.00	11.36%	338,428.30	328,500.00	-3.02%
Professional services	11,774.55	18,191.67	35.28%	177,581.01	163,725.03	-8.46%
Miscellaneous supplies	9,458.13	15,550.00	39.18%	130,301.11	139,950.00	6.89%
Postage and courier service	4,362.18	3,316.66	-31.52%	32,848.05	29,849.94	-10.04%
Equipment lease		4,166.67	100.00%	62,988.56	37,500.03	-67.97%
Other fees and expenses	24,046.87	28,108.33	14.45%	246,375.83	252,974.97	2.61%
Community relations	10,055.46	5,833.33	-72.38%	63,490.15	52,499.97	-20.93%
Office supplies	1,469.69	2,375.00	38.12%	15,614.44	21,375.00	26.95%
Insurance	5,388.72	5,533.33	2.61%	44,333.41	49,799.97	10.98%
Travel, meals, and training	1,928.29	3,833.35	49.70%	19,571.51	34,500.15	43.27%
	<u>2,807,228.10</u>	<u>2,788,078.75</u>	<u>-0.69%</u>	<u>24,581,390.30</u>	<u>25,092,708.75</u>	<u>2.04%</u>
Operating inc. (loss) before depr.	<u>(376,997.12)</u>	<u>(604,242.57)</u>	<u>37.61%</u>	<u>(4,067,303.84)</u>	<u>(5,438,183.13)</u>	<u>25.21%</u>
Depreciation	<u>156,916.66</u>	<u>156,916.67</u>	<u>0.00%</u>	<u>1,412,249.94</u>	<u>1,412,250.03</u>	<u>0.00%</u>
Operating income (loss)	<u>(533,913.78)</u>	<u>(761,159.24)</u>	<u>29.86%</u>	<u>(5,479,553.78)</u>	<u>(6,850,433.16)</u>	<u>20.01%</u>
Nonoperating expense:						
Interest expense	<u>6,396.79</u>	<u>2,166.67</u>	<u>-195.24%</u>	<u>25,266.35</u>	<u>19,500.03</u>	<u>-29.57%</u>

EMSA Western
 EMSA Western Division
 For the Nine Months Ending March 31, 2013

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	\$6,396.79	\$2,166.67	-195.24%	\$25,266.35	\$19,500.03	-29.57%
Nonoperating income - interest income	148.36		0.00%	1,881.88		0.00%
Net income (loss)	<u>(540,162.21)</u>	<u>(763,325.91)</u>	<u>29.24%</u>	<u>(5,502,938.25)</u>	<u>(6,869,933.19)</u>	<u>19.90%</u>

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2013

	2013	2012
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$824,123.11)	(\$598,378.09)
Petty cash	1,200.00	1,200.00
Invested cash	4,627,950.45	4,606,605.89
	3,805,027.34	4,009,427.80
Patient accounts receivable:		
Patient accounts receivable	22,681,481.47	22,874,734.67
Receivables in collection	37,401,140.19	26,192,999.68
	60,082,621.66	49,067,734.35
Less allowance for contractual allowances and bad debts	45,862,291.00	35,140,291.00
Net patient accounts receivable	14,220,330.66	13,927,443.35
Other receivables:		
Due from contractor	797,414.09	655,922.42
Due from collection agency	12,639.57	23,097.06
Other miscellaneous receivables	802,779.45	2,359,023.37
	1,612,833.11	3,038,042.85
Other current assets:		
Prepaid assets	456,288.30	301,828.75
Other, principally funds held by trustee	(39,201.23)	(22,107.07)
	417,087.07	279,721.68
Total current assets	20,055,278.18	21,254,635.68
Property and equipment:		
Communication equipment	5,789,890.81	5,601,647.42
Buildings and leasehold improvements	3,649,488.81	3,433,230.62
Ambulances	9,965,032.41	6,930,446.53
Data processing equipment	6,585,439.91	7,091,601.65
On-board equipment	5,280,737.72	5,189,593.04
Office furniture and equipment	1,203,417.85	1,029,128.51
Miscellaneous other equipment	1,103,008.09	1,096,255.48
Land	64,200.00	64,200.00
Transportation equipment	361,737.24	385,027.24
Prepaid assets	1,141,284.42	4,181,014.56
Capital Lease	739,910.29	739,910.29
	35,884,147.55	35,742,055.34
Less accumulated depreciation	23,566,885.57	20,773,550.11
Net property and equipment	12,317,261.98	14,968,505.23
Other assets		
	12,960.00	12,960.00
Total assets	32,385,500.16	36,236,100.91

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2013

	2013	2012
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$685,432.45	\$484,355.78
Due to contractor	8,672,859.65	8,677,044.29
Due to Quality Assurance Fund	196,309.99	61,278.06
Accrued retirement	198,667.47	195,240.24
Accrued salaries and wages	241,710.50	220,271.37
Current installments of long-term debt	410,000.00	620,000.00
Accrued interest payable	34.20	20.80
Deferred revenue	902,814.53	1,388,081.37
Total current liabilities	11,307,828.79	11,646,291.91
Other liabilities	21,752.22	21,752.22
Total liabilities	11,329,581.01	11,668,044.13
Division capital:		
Contributed capital	59,455,626.30	50,221,893.85
Retained earnings (deficit)	(30,758,685.64)	(19,978,190.64)
Current year earnings (loss)	(7,641,021.51)	(5,675,646.43)
Total division capital	21,055,919.15	24,568,056.78
Total liabilities & division capital	32,385,500.16	36,236,100.91

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2013

	2013	2012
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$1,488,518.20)	(\$767,255.07)
Petty cash	600.00	600.00
Invested cash	3,216,050.90	4,584,976.68
	1,728,132.70	3,818,321.61
Patient accounts receivable:		
Patient accounts receivable	10,331,479.86	10,361,479.26
Receivables in collection	16,617,999.82	11,198,999.82
	26,949,479.68	21,560,479.08
Less allowance for contractual allowances and bad debts	20,714,710.00	15,472,710.00
Net patient accounts receivable	6,234,769.68	6,087,769.08
Other receivables:		
Due from contractor	797,414.09	655,922.42
Due from collection agency	4,761.33	12,890.55
Other miscellaneous receivables	768,447.10	2,359,003.20
	1,570,622.52	3,027,816.17
Other current assets:		
Prepaid assets	239,201.04	132,554.44
Other, principally funds held by trustee	(189,189.87)	(84,367.34)
	50,011.17	48,187.10
Total current assets	9,583,536.07	12,982,093.96
Property and equipment:		
Communication equipment	2,953,658.64	2,865,692.53
Buildings and leasehold improvements	3,175,960.00	2,959,701.81
Ambulances	5,443,669.86	3,958,396.00
Data processing equipment	3,460,784.94	3,715,274.18
On-board equipment	2,670,234.36	2,498,518.77
Office furniture and equipment	569,064.65	406,696.43
Miscellaneous other equipment	571,621.50	565,304.89
Land	64,200.00	64,200.00
Transportation equipment	284,814.80	308,104.80
Prepaid assets	446,325.38	2,327,085.38
Capital Lease	338,087.66	338,087.66
	19,978,421.79	20,007,062.45
Less accumulated depreciation	12,990,876.42	11,601,298.58
Net property and equipment	6,987,545.37	8,405,763.87
Other assets	10,698.65	10,698.65
Total assets	16,581,780.09	21,398,556.48

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2013

	2013	2012
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$383,413.45	\$871,439.73
Due to contractor	3,908,183.28	3,847,521.36
Due to Quality Assurance Fund	196,309.99	61,278.06
Accrued retirement	106,761.26	102,192.24
Accrued salaries and wages	113,737.88	105,894.38
Accrued interest payable	34.20	20.80
Deferred revenue	<u>239,295.15</u>	<u>432,023.82</u>
Total current liabilities	4,947,735.21	5,420,370.39
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>4,969,487.43</u>	<u>5,442,122.61</u>
Division capital:		
Contributed capital	5,827,102.11	5,129,914.96
Retained earnings (deficit)	7,923,273.81	10,686,896.90
Current year earnings (loss)	<u>(2,138,083.26)</u>	<u>139,622.01</u>
Total division capital	<u>11,612,292.66</u>	<u>15,956,433.87</u>
Total liabilities & division capital	<u><u>16,581,780.09</u></u>	<u><u>21,398,556.48</u></u>

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2013

	2013	2012
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$664,395.09	\$168,876.98
Petty cash	600.00	600.00
Invested cash	1,411,899.55	21,629.21
	2,076,894.64	191,106.19
Patient accounts receivable:		
Patient accounts receivable	12,350,001.61	12,513,255.41
Receivables in collection	20,783,140.37	14,993,999.86
	33,133,141.98	27,507,255.27
Less allowance for contractual allowances and bad debts	25,147,581.00	19,667,581.00
Net patient accounts receivable	7,985,560.98	7,839,674.27
Other receivables:		
Due from collection agency	7,878.24	10,206.51
Other miscellaneous receivables	34,332.35	20.17
	42,210.59	10,226.68
Other current assets:		
Prepaid assets	217,087.26	169,274.31
Other, principally funds held by trustee	149,988.64	62,260.27
	367,075.90	231,534.58
Total current assets	10,471,742.11	8,272,541.72
Property and equipment:		
Communication equipment	2,836,232.17	2,735,954.89
Buildings and leasehold improvements	473,528.81	473,528.81
Ambulances	4,521,362.55	2,972,050.53
Data processing equipment	3,124,654.97	3,376,327.47
On-board equipment	2,610,503.36	2,691,074.27
Office furniture and equipment	634,353.20	622,432.08
Miscellaneous other equipment	531,386.59	530,950.59
Transportation equipment	76,922.44	76,922.44
Prepaid assets	694,959.04	1,853,929.18
Capital Lease	401,822.63	401,822.63
	15,905,725.76	15,734,992.89
Less accumulated depreciation	10,576,009.15	9,172,251.53
Net property and equipment	5,329,716.61	6,562,741.36
Other assets		
	2,261.35	2,261.35
Total assets	15,803,720.07	14,837,544.43

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2013

	2013	2012
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$302,019.00	(\$387,083.95)
Due to contractor	4,764,676.37	4,829,522.93
Accrued retirement	91,906.21	93,048.00
Accrued salaries and wages	127,972.62	114,376.99
Current installments of long-term debt	410,000.00	620,000.00
Deferred revenue	<u>663,519.38</u>	<u>956,057.55</u>
Total current liabilities	6,360,093.58	6,225,921.52
	<u>6,360,093.58</u>	<u>6,225,921.52</u>
Division capital:		
Contributed capital	53,628,524.19	45,091,978.89
Retained earnings (deficit)	(38,681,959.45)	(30,665,087.54)
Current year earnings (loss)	<u>(5,502,938.25)</u>	<u>(5,815,268.44)</u>
Total division capital	<u>9,443,626.49</u>	<u>8,611,622.91</u>
	<u>9,443,626.49</u>	<u>8,611,622.91</u>
Total liabilities & division capital	<u><u>15,803,720.07</u></u>	<u><u>14,837,544.43</u></u>

EMSA
Cash Rollforward
Year Ending June 30, 2013

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2010	\$ 2,437,276	\$ 2,437,276	-	502,031	502,031	-	2,939,307	2,939,307	-
Net revenue collected	17,230,000	18,129,756	(899,756)	19,728,000	19,625,057	102,943	36,958,000	37,754,813	(796,813)
Utility bill receipts	3,957,000	2,853,000	1,104,000				3,957,000	2,853,000	1,104,000
TotalCare proceeds	20,702	-	20,702	168,137	185,000	(16,863)	188,839	185,000	3,839
Payment to contractor	(17,198,696)	(16,330,400)	(868,296)	(20,571,764)	(20,909,577)	337,813	(37,770,460)	(37,239,977)	(530,483)
Operating expenses/changes in WC	(4,474,620)	(4,434,294)	(40,326)	(4,208,961)	(4,206,087)	(2,874)	(8,683,581)	(8,640,381)	(43,200)
Capital expenditures	(446,325)	(661,500)	215,175	(639,139)	(981,747)	342,608	(1,085,464)	(1,643,247)	557,783
Net debt proceeds/(reduction)		(166,551)	166,551	(210,000)	(210,000)	-	(210,000)	(376,551)	166,551
Interest/other income	3,314	10,503	(7,189)	777		777	4,091	(199,497)	203,588
Other	520,680 (2)	522,000	(1,320)	6,986,615 (1)	6,986,615	-	7,507,295	7,508,615	(1,320)
Balance at March 31, 2013	<u>2,049,331</u>	<u>2,359,790</u>	<u>(310,459)</u>	<u>1,755,696</u>	<u>991,292</u>	<u>764,404</u>	<u>3,805,027</u>	<u>3,141,082</u>	<u>663,945</u>

(1) 28,070 - '12 Other Western Subsidy
757,818 - '13 Edmond Subsidy
801,519 - '13 Other Western Subsidy
5,399,208- '13 Oklahoma City Subsidy
6,986,615

(2) 520,680 - '12 Other Eastern Subsidy

West - Cash 2,076,895
A/P (321,199)

Net 1,755,696

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/13

Eastern Division

Net Income (loss)		(2,138,083)
Add: Depreciation	1,615,500	
Increase in allowance for doubtful accounts	4,900,000	
Increase in deferred revenue	168,728	<u>6,684,228</u>
Changes in working capital:		
Increase in patient receivables	(5,221,796)	
Decrease in other receivables	465,516	
Decrease in other assets	149,969	
Decrease in accounts payable	(272,442)	
Decrease in accrued liabilities	(19,387)	<u>(4,898,140)</u>
Net Property Additions:		(446,326)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		506,443
Change in cash and cash equivalents:		<u>(291,878)</u>
Cash balance @6/30/12		2,020,011
Cash balance @3/31/13		1,728,133
Change in cash		<u>(291,878)</u>

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/13

Western Division

Net income (loss)		(5,502,938)
Add: Depreciation	1,412,250	
Increase in allowance for doubtful accounts	5,450,000	
Increase in deferred revenue	297,519	<u>7,159,769</u>
Changes in working capital:		
Increase in patient receivables	(6,234,009)	
Increase in other receivables	(40,572)	
Increase in other assets	(250,788)	
Decrease in accounts payable	(24,385)	
Decrease in accrued liabilities	(24,600)	<u>(6,574,354)</u>
Net Property (Additions)/Dispositions		(694,959)
Debt Service/Loan proceeds		(210,000)
Contributed Capital		6,980,082
Change in cash and cash equivalents:		<u>1,157,600</u>
Cash balance @6/30/12		919,295
Cash balance @3/31/13		2,076,895
Change in cash		<u>1,157,600</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2013**

Through March

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2013 Ambulances (one)</i>			
New units	148,000	46,187	101,813
Support vehicle	35,000		35,000
Miscellaneous	100,000	63,986	36,014
On board equipment:			
Lifepack 15's	35,000		35,000
First responder equipment	100,000		100,000
Equipment for new units	64,000	34,332	29,668
Ventilators	110,000	71,355	38,645
Miscellaneous	29,000	11,271	17,729
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Saber III portables	20,000		20,000
Equipment for new units	19,000		19,000
CAD licenses		37,406	
Building expenses:			
Office furniture	10,000	2,593	7,407
Security equipment	15,000		15,000
Building expansion	2,500,000		2,500,000
Parking lot repair		41,547	(41,547)
Replacement of office machines		48,360	(48,360)
Miscellaneous	39,000	12,238	26,762
Computer equipment:			
Server upgrade (network)	35,000	35,560	(560)
Accounting server upgrade	8,000		8,000
Web site development	15,000	2,740	12,260
Purchasing/AP upgrade		10,677	(10,677)
Miscellaneous	50,000	28,073	21,927
TOTAL	3,382,000	446,325	2,973,081

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2013**

Through March

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2013 Ambulances (one)</i>				
New units	148,000			148,000
Miscellaneous	100,000		64,765	35,235
On board equipment:				
Equipment for new units	64,000			64,000
Ventilators	275,000	325,064		(50,064)
Miscellaneous	36,000			36,000
CAD and radio equipment:				
Equipment for new units	15,000			15,000
Base station upgrade	40,000			40,000
Clinical computer pads	300,000			300,000
Radio infrastructure (NG911)	163,000		81,336	81,664
CAD licenses			41,089	(41,089)
Building expenses:				
Leasehold improvements	30,000			30,000
Generator fuel tank @ Walker			14,808	(14,808)
Replacement of office machines			37,535	(37,535)
Miscellaneous	43,000		18,850	24,150
Computer equipment:				
Web site development	15,000		1,865	13,135
Server upgrade	30,000		15,489	14,511
Purchasing/AP upgrade			10,763	(10,763)
Miscellaneous	50,000		27,575	22,425
TOTAL	1,309,000	325,064	314,075	669,861

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2013

Eastern Division

	<u>Jul-12</u>	<u>Aug-12</u>	<u>Sep-12</u>	<u>Oct-12</u>	<u>Nov-12</u>	<u>Dec-12</u>	<u>Jan-13</u>	<u>Feb-13</u>	<u>Mar-13</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	5,216	5,199	4,951	4,917	4,737	5,034	5,258	4,279	4,780	44,371	43,063	43,450
Non-emergency	798	803	702	779	757	728	838	765	732	6,902	7,584	6,981
Total	6,014	6,002	5,653	5,696	5,494	5,762	6,096	5,044	5,512	51,273	50,647	50,431
Unit hours	15,619	15,557	14,700	15,182	14,720	14,754	14,653	13,652	14,690	133,527	125,032	
% of total system hours	50.1%	49.4%	49.8%	49.0%	48.1%	47.1%	46.8%	47.9%	47.0%	48.5%	46.2%	46.0%
<i>Gross revenue by payor:</i>												
Medicare	41%	41%	40%	41%	43%	43%	46%	45%	46%	43%	43%	
Medicaid	19%	18%	19%	20%	19%	19%	17%	17%	16%	18%	17%	
Private insurance	13%	12%	12%	13%	12%	12%	11%	12%	14%	12%	15%	
Uninsured and other	27%	29%	29%	26%	26%	26%	25%	26%	24%	27%	25%	
	100%	100%	100%	100%	100%	100%	99%	100%	100%	100%	100%	
<i>Collection rate</i>	46.3%	59.2%	46.8%	66.5%	46.1%	51.7%	53.0%	65.9%	55.8%	54.0%	58.9%	48.0%
<i>Net income (loss)</i>	\$ 267,914	\$ 296,863	\$ (697,025)	\$ (643,376)	\$ (569,759)	\$ 411,875	\$ (651,980)	\$ (78,332)	\$ (474,262)	\$ (2,138,082)	\$ 139,622	\$ (1,103,350)
<i>Days in A/R</i>	71.4	76.5	86.4	84.0	79.7	88.5	85.5	83.1	82.2	N/A	82.4	
<i>Past due A/R</i>	\$ 2,088,000	\$ 2,554,000	\$ 2,737,000	\$ 2,585,000	\$ 2,703,000	\$ 2,993,000	\$ 3,606,000	\$ 2,956,000	\$ 2,851,000	N/A	\$ 2,773,000	
<i>Current ratio</i>	2.29	2.08	2.08	2.07	1.88	1.95	1.79	1.84	1.94	N/A	2.40	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2013

Western Division

	<u>Jul-12</u>	<u>Aug-12</u>	<u>Sep-12</u>	<u>Oct-12</u>	<u>Nov-12</u>	<u>Dec-12</u>	<u>Jan-13</u>	<u>Feb-13</u>	<u>Mar-13</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	6,058	6,086	5,871	5,976	5,795	6,253	6,424	5,488	6,011	53,962	51,918	52,622
Non-emergency	263	278	297	302	309	350	359	272	316	2,746	1,977	1,276
Total	<u>6,321</u>	<u>6,364</u>	<u>6,168</u>	<u>6,278</u>	<u>6,104</u>	<u>6,603</u>	<u>6,783</u>	<u>5,760</u>	<u>6,327</u>	<u>56,708</u>	<u>53,895</u>	<u>53,898</u>
Unit hours	18,111	18,126	16,935	17,972	18,017	18,789	18,831	16,810	18,773	162,364	165,008	
% of total system hours	49.9%	50.6%	50.2%	51.0%	51.9%	52.9%	53.2%	52.1%	53.0%	51.7%	53.8%	54.0%
<i>% of gross revenue by payor:</i>												
Medicare	42%	40%	41%	41%	43%	44%	47%	45%	45%	43%	43%	
Medicaid	16%	16%	16%	16%	18%	16%	15%	16%	16%	16%	16%	
Private insurance	13%	15%	15%	14%	14%	13%	13%	15%	15%	14%	15%	
Uninsured and other	29%	29%	28%	29%	25%	27%	25%	24%	24%	27%	26%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	45.9%	51.5%	44.7%	55.1%	50.1%	49.3%	51.1%	66.7%	60.0%	52.4%	57.6%	46.0%
<i>Net income (loss)</i>	\$ (429,428)	\$ (573,997)	\$ (614,099)	\$ (411,136)	\$ (887,675)	\$ (739,626)	\$ (546,317)	\$ (760,499)	\$ (540,162)	\$ (5,502,939)	\$ (5,815,268)	\$ (6,869,933)
<i>Days in A/R</i>	71.2	77.2	83.8	81.5	85.3	88.4	89.4	84.4	81.6	N/A	88.6	
<i>Past due A/R</i>	\$ 2,514,000	\$ 3,129,000	\$ 3,251,000	\$ 3,177,000	\$ 3,254,000	\$ 3,676,000	\$ 4,180,000	\$ 3,591,000	\$ 3,459,000	N/A	\$ 3,193,000	
<i>Current ratio</i>	1.33	1.40	1.42	1.47	1.54	1.47	1.49	1.54	1.65	N/A	1.33	

Vendor Name	Document Number	Document Date	Document Amount	Description	Entity Charged
Absolute Data Shredding	71586	4/15/2013	\$135	Shredding	
Accountemps	71585	4/15/2013	\$3,007	Temp Employees	
Acme Wheel Aligning Co	71538	4/2/2013	\$40	Ambulance Maintenance	P+
Airgas	71539	4/2/2013	\$61	Cylinder Rentals	P+
Ala Carte Courier Service, Inc	71487	3/27/2013	\$590	Inter Company Mail	
Ala Carte Courier Service, Inc	71587	4/15/2013	\$542	Inter Company Mail	
Alko Enterprises, Inc	71488	3/27/2013	\$858	Medical Supplies	
Alko Enterprises, Inc	71540	4/2/2013	\$53,163	Medical Supplies	P+
Alko Enterprises, Inc	71588	4/15/2013	\$2,855	Medical Supplies	
Allied Towing	71541	4/2/2013	\$500	Ambulance Towing	P+
Allied Waste Services #060	00000000000054331	4/11/2013	\$1,435	Non-medical waste	
All-Kill Pest Control	71489	3/27/2013	\$116	Building Maintenance	
American Emergency Vehicles	00000000000054247	4/2/2013	\$6,912	Ambulance Parts	P+
American Express Corporate	71485	3/26/2013	\$9,407	Corporate Cards - Employees Travel	
American Public Health Assoc	71590	4/15/2013	\$85	Subscription	
American Waste Control, Inc	00000000000054332	4/11/2013	\$406	Building Maintenance	
Amos Electrical & Mechanical, Inc.	71491	3/27/2013	\$430	Building Maintenance	
Armstrong Medical Industries	00000000000054248	4/2/2013	\$371	Medical Supplies	P+
AT&T	71494	3/27/2013	\$11,382	Landline Phones	
AT&T Advertising & Publishing	71492	3/27/2013	\$464	Yellow Pages	
AT&T Interstate Dedicated Private Line Service	71493	3/27/2013	\$3,729	Voip	
AT&T Interstate Dedicated Private Line Service	71591	4/15/2013	\$4,457	Voip	
AT&T Long Distance	71592	4/15/2013	\$22	Long Distance	
att	71495	3/27/2013	\$17,293	Phones, Faxes, POTS	
Autoglass Unlimited	71543	4/2/2013	\$200	Ambulance Parts	P+
Automatic Fire Control, Inc.	00000000000054158	3/27/2013	\$112	Building Maintenance	
B. D. Eddie Enterprises	71496	3/27/2013	\$24,558	Classen Rent	
Best Western	71545	4/2/2013	\$527	Meeting	P+
BG Products	71544	4/2/2013	\$3,436	Ambulance Parts	P+
Birth & Beyond Pediatrics	71576	4/4/2013	\$304	Reimburse Lost Device	
Bixby Public Works Authority	71594	4/15/2013	\$22	Utilities	
Board of Regents of the University of Okla	71593	4/15/2013	\$27,230	OMD Director Salary & Benefits	OMD
Calvert's Plant Interiors Inc.	71497	3/27/2013	\$808	Plant Maintenance	
Capitol Hill Graffix	71546	4/2/2013	\$284	Uniforms	P+
Car Cab Wrecker Service, Inc.	71547	4/2/2013	\$100	Ambulance Towing	P+
CDW Government, Inc.	71498	3/27/2013	\$4,452	Computer Supplies/Hardware	
CDW Government, Inc.	71595	4/15/2013	\$4,744	Computer Supplies/Hardware	
Center Point Energy	71514	3/27/2013	\$4,836	Utilities	
Cherokee County Health Services Council	71596	4/15/2013	\$3,083	Smrtnet	
Cintas Corporation	00000000000054264	4/2/2013	\$116	Uniforms	P+
City of Bixby	71578	4/4/2013	\$7,993	1st Responder Fees	
City of Jenks	71577	4/4/2013	\$6,478	1st Responder Fees	

City of Oklahoma City	71500	3/27/2013	\$825	Electric for OKC locations	
City of Sand Springs	71579	4/4/2013	\$7,236	1st Responder Fees	
Controlled Waste, Inc.	71499	3/27/2013	\$18	Utilities	
Cox	00000000000054159	3/27/2013	\$6,505	Internet	
Cox	00000000000054333	4/11/2013	\$1,311	Internet	
Cox Communication Tulsa	00000000000054160	3/27/2013	\$10,317	Internet	
Cox Communication Tulsa	00000000000054334	4/11/2013	\$8,798	Internet	
CPI Office Products	00000000000054161	3/27/2013	\$7,842	Office Supplies/Toner	
CPI Office Products	00000000000054335	4/11/2013	\$3,637	Office Supplies/Toner	
David Howerton	71532	4/1/2013	\$164	OMD Travel/Expenses Reimbursement	OMD
Davoco LLC	71501	3/27/2013	\$5,667	Computer Supplies/Hardware	
Detco	00000000000054249	4/2/2013	\$796	Medical Supplies	P+
Donohue Commercial Service	71502	3/27/2013	\$1,948	Building Maintenance	
Earthspirits.net, Inc	71548	4/2/2013	\$386	Emergency Lights	P+
EMS Professionals, Inc	71549	4/2/2013	\$205	Medical Supplies	P+
EMS Technology Solutions LLC	71598	4/15/2013	\$1,800	Ambutrak License	TFD
Erling and Associates Inc.	71503	3/27/2013	\$4,166	Government Relations	
Erling and Associates Inc.	71599	4/15/2013	\$4,166	Government Relations	
eTech Solutions	71504	3/27/2013	\$11,000	TREC software development	
F&M Bank & Trust Co.	71600	4/15/2013	\$2,070	Line Of Credit Interest	
Fastenal Company	00000000000054250	4/2/2013	\$2,093	Medical Supplies	P+
Fastenal Company	00000000000054336	4/11/2013	\$657	Medical Supplies	P+
Federal Express Corporation	71505	3/27/2013	\$189	Mailing	
First Call Auto Parts	00000000000054251	4/2/2013	\$240	Ambulance Parts	P+
FMS, Inc.	71601	4/15/2013	\$3,153	Collection Fees Secondary	
Gateway EDI LLC	71602	4/15/2013	\$8,409	Patient Inquiries	
Global Tower Partners	71506	3/27/2013	\$637	Tower Rental	
Global Tower Partners	71603	4/15/2013	\$50	Tower Rental	
Grainger	71551	4/2/2013	\$11,970	Building Supplies	P+
GreenStar	71616	4/15/2013	\$15	Recycling	
HARDESTY PRESS	71554	4/2/2013	\$49	Business Cards	P+
HELM	71552	4/2/2013	\$900	Software Renewal	P+
Henry Schein Inc.	00000000000054162	3/27/2013	\$536	Medical Supplies	
Henry Schein Inc.	00000000000054252	4/2/2013	\$6,454	Medical Supplies	P+
Henry Schein Inc.	00000000000054337	4/11/2013	\$14,462	Medical Supplies	
HFMA	71604	4/15/2013	\$292	Subscription	
Hospira Worldwide, Inc.	71553	4/2/2013	\$10,862	Medical Supplies	P+
Hospira Worldwide, Inc.	71605	4/15/2013	\$290	Medical Supplies	
Hunters Battery Warehouse	71555	4/2/2013	\$180	Batteries	P+
Impact Instrumentation Inc	71507	3/27/2013	\$443	Medical Supplies	
Impact Instrumentation Inc	71556	4/2/2013	\$148	Medical Supplies	P+
Impact Instrumentation Inc	71607	4/15/2013	\$1,477	Medical Supplies	
Imperial Coffee Service, Inc.	00000000000054163	3/27/2013	\$297	Coffee	

Imperial Coffee Service, Inc.	00000000000054253	4/2/2013	\$853	Coffee	P+
Imperial Coffee Service, Inc.	00000000000054338	4/11/2013	\$492	Coffee	
IMS, Inc	71557	4/2/2013	\$2,093	Medical Supplies	P+
Iron Mountain OSDP	71508	3/27/2013	\$954	Off Site Data Storage	
iTec Manufacturing, LLC	71558	4/2/2013	\$3,420	Medical Supplies	P+
J D Young Company	71509	3/27/2013	\$351	Copier Rental	
Jason's Deli	71559	4/2/2013	\$585	Meeting Lunches	P+
Jeff Goodloe, M.D.	71537	4/2/2013	\$276	OMD Director Travel/Expenses Reimbursment	OMD
Jeff Goodloe, M.D.	71582	4/2/2013	\$1,404	OMD Director Travel/Expenses Reimbursment	OMD
Jenks Chamber of Commerce	71609	4/15/2013	\$320	Membership Dues	
Jim Knight Design	71608	4/15/2013	\$913	Total Care Campaign	
Johnson, Tracy L	71575	4/3/2013	\$260	Employee Reimbursement	
KTUL Television Inc.	71610	4/15/2013	\$805	Tower Rental	
Laerdal Medical Corporation	00000000000054254	4/2/2013	\$307	Medical Supplies	P+
Lambrusco's	71561	4/2/2013	\$418	Meeting Lunches	P+
Lands' End Business Outfitters	71510	3/27/2013	\$652	Employee Clothing	
Lands' End Business Outfitters	71612	4/15/2013	\$93	Employee Clothing	
Landscape Partners	00000000000054164	3/27/2013	\$370	Building Maintenance	
Landscape Partners	00000000000054255	4/2/2013	\$209	Building Maintenance	P+
Landscape Partners	00000000000054339	4/11/2013	\$442	Building Maintenance	
Language Line Service	71613	4/15/2013	\$100	Language Translator	
Lester Sales Company Inc	71560	4/2/2013	\$18	Ambulance Cleaning	P+
LexisNexis Risk Data Management Inc	71611	4/15/2013	\$2,605	Patient Inquiries	
Lone Peak	71562	4/2/2013	\$1,732	Uniforms	P+
Mansfield	71614	4/15/2013	\$209,678	Ambulance Fuel	P+
Mattoon Moving & Storage Co	71615	4/15/2013	\$345	Off Site Storage	
MaximumPC	00000000000054165	3/27/2013	\$19	Subscription	
Medicare Part B	71533	4/1/2013	\$365,889	Medicare Billing Correction	
Melanie Key	71534	4/2/2013	\$99	Home Employee Internet Reimbursement	
Merle's Frame & Alignment	71563	4/2/2013	\$95	Ambulance Maintenance	P+
Metro Computer Solutions	71511	3/27/2013	\$192	Printer Repair	
Metro Monitor	71617	4/15/2013	\$165	Radio/TV Monitoring	
Metroplex Electric	00000000000054166	3/27/2013	\$1,514	Building Maintenance	
Metroplex Electric	00000000000054340	4/11/2013	\$7,073	Building Maintenance	
Mike Duncan	71597	4/15/2013	\$4,000	Video Production	
Moore Medical	00000000000054167	3/27/2013	\$14,196	Medical Supplies	TFD
Motorola, Inc.	00000000000054168	3/27/2013	\$6,277	Radio Maintenance	
Motorola, Inc.	00000000000054341	4/11/2013	\$6,277	Radio Maintenance	
MTM Recognition	00000000000054256	4/2/2013	\$46	Badges	P+
Mullin Plumbing, Inc	00000000000054169	3/27/2013	\$109	Building Maintenance	
Napa	71564	4/2/2013	\$364	Ambulance Parts	P+
Net Solutions	71512	3/27/2013	\$6,000	Network Support	
O2 for U, Inc.	00000000000054257	4/2/2013	\$3,770	Medical Supplies	P+

OfficeTeam Specialized Admin	00000000000054342	4/11/2013	\$902	Temp Employees	
OG&E	71513	3/27/2013	\$4,089	Utilities	
Ok Natural Gas	71516	3/27/2013	\$2,208	Utilities	
Ok Natural Gas	71618	4/15/2013	\$108	Utilities	
OKC Autoworks	71566	4/2/2013	\$500	Ambulance Parts	P+
Oklahoma Police Supply	71565	4/2/2013	\$50	Uniforms	P+
OOSI Leasing - One Source	71515	3/27/2013	\$779	Printer Leasing	
Orkin Exterminating Company	00000000000054170	3/27/2013	\$106	Building Maintenance	
Orkin Exterminating Company	00000000000054343	4/11/2013	\$106	Building Maintenance	
Overhead Door of Okc	71619	4/15/2013	\$333	Building Maintenance	
Packco Inc	71567	4/2/2013	\$1,292	Packing Supplies	P+
Page Storage & van Lines, Inc	71620	4/15/2013	\$1,600	Off Site Storage	
Petty Cash	71530	3/28/2013	\$272	Petty Cash Reimbursement	
Petty Cash	71638	4/15/2013	\$161	Petty Cash Reimbursement	
Physio-Control, Inc.	00000000000054171	3/27/2013	\$28,324	Medical Supplies	
Physio-Control, Inc.	00000000000054258	4/2/2013	\$4,556	Medical Supplies	P+
Physio-Control, Inc.	00000000000054344	4/11/2013	\$63,227	Medical Supplies	
Pitney Bowes	00000000000054172	3/27/2013	\$229	Postage Meter Supplies	
Pitney Bowes Purchase Power	71621	4/15/2013	\$5,406	Postage	
Power Equipment & Engineering	71568	4/2/2013	\$30	Ambulance Parts	P+
Progressive Medical International	71569	4/2/2013	\$340	Medical Supplies	P+
Public Service Co of Oklahoma	71622	4/15/2013	\$3,349	Utilities	
Puckett, Ruth	71517	3/27/2013	\$5,416	Walker Building Rent	
Ram Products, LTD	71570	4/2/2013	\$192	Ambulance Parts	P+
Ranette Jones	71584	4/11/2013	\$33	Home Employee Internet Reimbursement	
Rescue Essentials	71518	3/27/2013	\$1,395	Medical Supplies	TFD
Rich & Cartmill	71623	4/15/2013	\$13,723	Insurance	
Ricoh USA Inc	00000000000054173	3/27/2013	\$8,510	Scanning System/Software	
Riggs, Abney, Neal, Turpen	71519	3/27/2013	\$170	Legal Fees	
Robert Half Technology	71624	4/15/2013	\$1,725	Temp Employees	
Roxanne Hurry	71583	4/11/2013	\$87	Home Employee Internet Reimbursement	
RTT Mobile Interpretation	71520	3/27/2013	\$20	Language Translator	
Schnake Turnbo and Assoc. Inc.	71625	4/15/2013	\$14,219	Community Relations Consulting	
Scott Rice Company	00000000000054174	3/27/2013	\$60	Office Furniture	
Scott's Printing & Copying	00000000000054259	4/2/2013	\$4,506	Printing/Copying	
Scott's Printing & Copying	00000000000054345	4/11/2013	\$490	Printing/Copying	
Sherrie Snow	71637	4/15/2013	\$99	Home Employee Internet Reimbursement	
Sovereign Medical	71626	4/15/2013	\$10,842	Medical Supplies	
Stanley Convergent Security Solutions	71606	4/15/2013	\$5,374	Building Security	
Staples	00000000000054260	4/2/2013	\$931	Office Supplies	P+
Steves Wholesale Distributors Inc	71571	4/2/2013	\$8	Ambulance Parts	P+
Stryker Sales Corporation	00000000000054261	4/2/2013	\$31	Medical Supplies	P+
Stryker Sales Corporation	00000000000054346	4/11/2013	\$1,229	Medical Supplies	

Synergy DataCom	00000000000054175	3/27/2013	\$69	Computer Supplies/Hardware	
Tammy Appleby	71536	4/2/2013	\$98	OMD Expense Reimbursement	OMD
Tammy Appleby	71581	4/9/2013	\$99	OMD Expense Reimbursement	OMD
The Oklahoman	71628	4/15/2013	\$262	Advertisement of Employee Hiring	
The University of OK Health Sciences Center	71524	3/27/2013	\$55	Monthly Dues	
The University of OK Health Sciences Center	71631	4/15/2013	\$55	Monthly Dues	
Torrence, Kent	71531	3/28/2013	\$131	CFO Travel Reimbursement	
Trinity Employment Specialists	71522	3/27/2013	\$4,583	Temp Employees	
Trinity Employment Specialists	71629	4/15/2013	\$12,738	Temp Employees	
TruGreen-LandCare	71521	3/27/2013	\$1,950	Lawn Maintenance	
Tulsa County Clerk	71486	3/26/2013	\$323	Liens associated with MVA's	
Tulsa County Clerk	71580	4/9/2013	\$272	Liens associated with MVA's	
Tulsa County Clerk	71639	4/16/2013	\$476	Liens associated with MVA's	
Tulsa Overhead Door, LLC	00000000000054347	4/11/2013	\$675	Building Maintenance	
Tulsa Press Club	71627	4/15/2013	\$30	Club Dues	
Tulsa World	71630	4/15/2013	\$577	Advertisement of Employee Hiring	
U.S. Cellular	71525	3/27/2013	\$318	Tower Rental	
U.S. Cellular	71632	4/15/2013	\$319	Tower Rental	
Uniforms, Inc	00000000000054262	4/2/2013	\$1,138	Employee Uniforms	P+
United Ford	00000000000054263	4/2/2013	\$18,537	Ambulance Maintenance	P+
United Mechanical	71523	3/27/2013	\$1,816	Building Maintenance	
Verizon Wireless	71633	4/15/2013	\$18,781	Wireless Phones	All
Vidacare	00000000000054348	4/11/2013	\$9,750	Medical Supplies	
Voice Products, Inc.	71526	3/27/2013	\$552	Viop Maintenance	
Wayest Safety, Inc.	71572	4/2/2013	\$112	Medical Supplies	P+
Weather Affirmation, L.L.C.	71528	3/27/2013	\$350	Weather Notification	
Wegener Human Resource Grp	71634	4/15/2013	\$127	Temp Employees	
Western Marketing	71573	4/2/2013	\$5,478	Medical Supplies	P+
Westlake ACE Hardware	71574	4/2/2013	\$245	Building Supplies	P+
Works & Lentz, Inc.	71635	4/15/2013	\$4,082	Collection Fees Primary	
WorldPoint ECC, Inc.	71527	3/27/2013	\$960	CPR Cards	P+
Xtivia	71636	4/15/2013	\$4,170	VDBA Services	
Yale 31	71529	3/27/2013	\$550	Bixby Rent	
ZOLL Data Systems	00000000000054176	3/27/2013	\$34,838	Zoll Maintenance License (Rescuenet)	
ZOLL Data Systems	00000000000054349	4/11/2013	\$23,715	Zoll Billing Support	

Note: Items that are highlighted are greater than or equal to \$10,000