

MEMORANDUM

Date: September 23, 2015

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – August 2015**

Attached you will find financial statements for August 2015. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net income of \$495 thousand compared to a budgeted profit of \$248 thousand, and the Western Division had a net loss of \$40 thousand compared to a budgeted net loss of \$291 thousand.

There is no net interdivisional payable/receivable as of 8/31/15.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at August 31, 2015, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for August and July services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is more than budget by \$608 thousand (3.9%) and Western is more than budget by \$143 thousand (.8%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2016. The Eastern Division had 369 more emergency transports than budgeted (3.6%); non-emergency transports were 103 less than budget (6.7%). The Western Division emergency transports were more than budget by 111 (.9%) and non-emergencies were 14 more than budget (1.2%).

The year-to-date collection rate is 47% for the Eastern Division compared to a budget of 46% and an actual for fiscal 2015 of 49%. The year-to-date collection rate is 46% for the Western Division compared to a budget of 48% and an actual for fiscal 2015 of 50%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Two Months Ending August 31, 2015

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,989,000.00	\$14,717,781.00	1.84%	\$30,100,200.00	\$29,435,562.00	2.26%
Non-emergency base rate	529,492.54	484,041.00	9.39%	1,056,541.20	968,082.00	9.14%
Mileage	961,032.00	990,855.00	-3.01%	1,928,031.00	1,981,710.00	-2.71%
Special events	17,665.00	29,166.67	-39.43%	39,687.50	58,333.34	-31.96%
Subscription membership	12,703.52	13,000.00	-2.28%	15,731.29	26,000.00	-39.50%
Other revenue	869,637.40	395,833.33	119.70%	872,047.60	791,666.66	10.15%
	<u>17,379,530.46</u>	<u>16,630,677.00</u>	<u>4.50%</u>	<u>34,012,238.59</u>	<u>33,261,354.00</u>	<u>2.26%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,468,545.18	11,390,833.33	-0.68%	23,058,526.40	22,781,666.66	-1.22%
Collection fees and expenses	83,597.06	69,166.66	-20.86%	151,845.82	138,333.32	-9.77%
	<u>11,552,142.24</u>	<u>11,459,999.99</u>	<u>-0.80%</u>	<u>23,210,372.22</u>	<u>22,919,999.98</u>	<u>-1.27%</u>
Net patient service revenue	<u>5,827,388.22</u>	<u>5,170,677.01</u>	<u>12.70%</u>	<u>10,801,866.37</u>	<u>10,341,354.02</u>	<u>4.45%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,997,248.70	3,957,721.00	-1.00%	8,013,518.07	7,915,442.00	-1.24%
Employee compensation & benefits	331,419.75	340,956.57	2.80%	663,095.42	681,913.14	2.76%
Medical supplies	29,242.53	39,916.66	26.74%	62,974.90	79,833.32	21.12%
Building rent, utilities and maintenance	87,266.63	89,800.02	2.82%	172,114.27	179,600.04	4.17%
Equipment maintenance	130,934.59	132,250.00	0.99%	252,784.14	264,500.00	4.43%
TotalCare campaign	3,873.24	5,416.67	28.49%	6,548.70	10,833.34	39.55%
Quality assurance fees	71,447.33	71,500.00	0.07%	142,894.66	143,000.00	0.07%
Telephone	63,848.47	68,166.66	6.33%	112,923.51	136,333.32	17.17%
Professional services	28,726.54	30,666.67	6.33%	57,097.57	61,333.34	6.91%
Miscellaneous supplies	37,380.45	33,083.34	-12.99%	68,014.11	66,166.68	-2.79%
Postage and courier service	6,137.22	5,250.00	-16.90%	12,829.69	10,500.00	-22.19%
Equipment lease	2,417.97	3,250.00	25.60%	4,247.94	6,500.00	34.65%
Other fees and expenses	53,525.55	55,333.35	3.27%	117,232.12	110,666.70	-5.93%
Community relations	2,872.17	23,333.33	87.69%	8,196.84	46,666.66	82.44%
Office supplies	3,840.24	4,083.32	5.95%	7,229.62	8,166.64	11.47%
Insurance	14,039.19	16,438.75	14.60%	27,065.13	32,877.50	17.68%
Travel, meals, and training	2,285.51	5,316.67	57.01%	2,592.32	10,633.34	75.62%
	<u>4,866,506.08</u>	<u>4,882,483.01</u>	<u>0.33%</u>	<u>9,731,359.01</u>	<u>9,764,966.02</u>	<u>0.34%</u>
Operating inc. (loss) before depr.	960,882.14	288,194.00	233.42%	1,070,507.36	576,388.00	85.73%
Depreciation	<u>308,333.33</u>	<u>308,333.33</u>	<u>0.00%</u>	<u>616,666.66</u>	<u>616,666.66</u>	<u>0.00%</u>
Operating income (loss)	<u>652,548.81</u>	<u>(20,139.33)</u>	<u>3340.17%</u>	<u>453,840.70</u>	<u>(40,278.66)</u>	<u>1226.75%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>		<u>4,166.66</u>	<u>100.00%</u>

EMSA
EMSA Combined
For the Two Months Ending August 31, 2015

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%		\$4,166.66	100.00%
Nonoperating income - interest income	497.67	416.67	19.44%	1,157.12	833.34	38.85%
Net income (loss)	<u>653,046.48</u>	<u>(21,805.99)</u>	<u>3094.80%</u>	<u>454,997.82</u>	<u>(43,611.98)</u>	<u>1143.29%</u>

EMSA
EMSA Eastern Division
For the Two Months Ending August 31, 2015

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,939,400.00	\$6,624,658.00	4.75%	\$13,754,000.00	\$13,249,316.00	3.81%
Non-emergency base rate	280,185.00	263,712.00	6.25%	550,840.00	527,424.00	4.44%
Mileage	440,136.00	428,972.00	2.60%	864,756.00	857,944.00	0.79%
Special events	16,665.00	16,666.67	-3.61%	29,600.00	33,333.34	-11.20%
Subscription membership	7,771.55	6,333.33	22.71%	10,574.20	12,666.66	-16.52%
Other revenue	869,536.24	395,833.33	119.67%	870,286.60	791,666.66	9.93%
	<u>8,553,093.79</u>	<u>7,736,175.33</u>	<u>10.56%</u>	<u>16,080,056.80</u>	<u>15,472,350.66</u>	<u>3.93%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,405,320.29	5,154,000.00	-4.88%	10,664,819.81	10,308,000.00	-3.46%
Collection fees and expenses	36,755.68	29,333.33	-25.30%	61,162.78	58,666.66	-4.25%
	<u>5,442,075.97</u>	<u>5,183,333.33</u>	<u>-4.99%</u>	<u>10,725,982.59</u>	<u>10,366,666.66</u>	<u>-3.47%</u>
Net patient service revenue	<u>3,111,017.82</u>	<u>2,552,842.00</u>	<u>21.86%</u>	<u>5,354,074.21</u>	<u>5,105,684.00</u>	<u>4.86%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,851,511.30	1,821,389.00	-1.65%	3,708,344.65	3,642,778.00	-1.80%
Employee compensation & benefits	155,242.09	160,244.16	3.12%	309,844.37	320,488.32	3.32%
Medical supplies	9,966.46	17,333.33	42.50%	19,433.66	34,666.66	43.94%
Building rent, utilities and maintenance	31,274.40	25,716.67	-21.61%	51,716.28	51,433.34	-0.55%
Equipment maintenance	64,427.49	62,250.00	-3.50%	120,725.79	124,500.00	3.03%
TotalCare campaign	2,204.32	4,166.67	47.10%	3,210.86	8,333.34	61.47%
Quality assurance fees	33,580.25	34,500.00	2.67%	67,160.50	69,000.00	2.67%
Telephone	28,819.19	28,791.66	-0.10%	50,844.98	57,583.32	11.70%
Professional services	13,302.82	14,333.34	7.19%	26,022.93	28,666.68	9.22%
Miscellaneous supplies	19,479.02	16,000.01	-21.74%	39,817.69	32,000.02	-24.43%
Postage and courier service	2,856.49	2,416.67	-18.20%	5,988.07	4,833.34	-23.89%
Equipment lease	2,100.64	2,500.00	15.97%	3,930.61	5,000.00	21.39%
Other fees and expenses	28,731.83	27,000.01	-6.41%	62,528.15	54,000.02	-15.79%
Community relations	2,063.54	14,750.00	86.01%	4,925.55	29,500.00	83.30%
Office supplies	2,156.90	1,916.66	-12.53%	3,473.15	3,833.32	9.40%
Insurance	6,616.40	7,916.67	16.42%	13,828.95	15,833.34	12.66%
Travel, meals, and training	1,091.26	2,441.67	55.31%	1,160.05	4,883.34	76.24%
	<u>2,255,424.40</u>	<u>2,243,666.52</u>	<u>-0.52%</u>	<u>4,492,956.24</u>	<u>4,487,333.04</u>	<u>-0.13%</u>
Operating inc. (loss) before depr.	855,593.42	309,175.48	176.73%	861,117.97	618,350.96	39.26%
Depreciation	<u>183,333.33</u>	<u>183,333.33</u>	<u>0.00%</u>	<u>366,666.66</u>	<u>366,666.66</u>	<u>0.00%</u>
Operating income (loss)	<u>672,260.09</u>	<u>125,842.15</u>	<u>434.21%</u>	<u>494,451.31</u>	<u>251,684.30</u>	<u>96.46%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>		<u>4,166.66</u>	<u>100.00%</u>

EMSA
EMSA Eastern Division
For the Two Months Ending August 31, 2015

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%		\$4,166.66	100.00%
Nonoperating income - interest income	294.69	166.67	76.81%	659.39	333.34	97.81%
Net income (loss)	<u>672,554.78</u>	<u>123,925.49</u>	<u>-442.71%</u>	<u>495,110.70</u>	<u>247,850.98</u>	<u>-99.76%</u>

EMSA Western
EMSA Western Division
For the Two Months Ending August 31, 2015

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$8,049,600.00	\$8,093,123.00	-0.54%	\$16,346,200.00	\$16,186,246.00	0.99%
Non-emergency base rate	249,307.54	220,329.00	13.15%	505,701.20	440,658.00	14.76%
Mileage	520,896.00	561,883.00	-7.29%	1,063,275.00	1,123,766.00	-5.38%
Special events	1,600.00	12,500.00	-87.20%	10,087.50	25,000.00	-59.65%
Subscription membership	4,931.97	6,666.67	-26.02%	5,157.09	13,333.34	-61.32%
Other revenue	101.16		0.00%	1,761.00		0.00%
	<u>8,826,436.67</u>	<u>8,894,501.67</u>	<u>-0.77%</u>	<u>17,932,181.79</u>	<u>17,789,003.34</u>	<u>0.80%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,063,224.89	6,236,833.33	2.78%	12,393,706.59	12,473,666.66	0.64%
Collection fees and expenses	46,841.38	39,833.33	-17.59%	90,683.04	79,666.66	-13.83%
	<u>6,110,066.27</u>	<u>6,276,666.66</u>	<u>2.65%</u>	<u>12,484,389.63</u>	<u>12,553,333.32</u>	<u>0.55%</u>
Net patient service revenue	<u>2,716,370.40</u>	<u>2,617,835.01</u>	<u>3.76%</u>	<u>5,447,792.16</u>	<u>5,235,670.02</u>	<u>4.05%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,145,737.40	2,136,332.00	-0.44%	4,305,173.42	4,272,664.00	-0.76%
Employee compensation & benefits	176,177.66	180,712.41	2.51%	353,251.05	361,424.82	2.26%
Medical supplies	19,276.07	22,583.33	14.64%	43,541.24	45,166.66	3.60%
Building rent, utilities and maintenance	55,992.23	64,083.35	12.63%	120,397.99	128,166.70	6.06%
Equipment maintenance	66,507.10	70,000.00	4.99%	132,058.35	140,000.00	5.67%
TotalCare campaign	1,668.92	1,250.00	-33.51%	3,337.84	2,500.00	-33.51%
Quality assurance fees	37,867.08	37,000.00	-2.34%	75,734.16	74,000.00	-2.34%
Telephone	35,029.28	39,375.00	11.04%	62,078.53	78,750.00	21.17%
Professional services	15,423.72	16,333.33	5.57%	31,074.64	32,666.66	4.87%
Miscellaneous supplies	17,901.43	17,083.33	-4.79%	28,196.42	34,166.66	17.47%
Postage and courier service	3,280.73	2,833.33	-15.79%	6,841.62	5,666.66	-20.73%
Equipment lease	317.33	750.00	57.69%	317.33	1,500.00	78.84%
Other fees and expenses	24,793.72	28,333.34	12.49%	54,703.97	56,666.68	3.46%
Community relations	808.63	8,583.33	90.58%	3,271.29	17,166.66	80.94%
Office supplies	1,683.34	2,166.66	22.31%	3,756.47	4,333.32	13.31%
Insurance	7,422.79	8,522.08	12.90%	13,236.18	17,044.16	22.34%
Travel, meals, and training	1,194.25	2,875.00	58.46%	1,432.27	5,750.00	75.09%
	<u>2,611,081.68</u>	<u>2,638,816.49</u>	<u>1.05%</u>	<u>5,238,402.77</u>	<u>5,277,632.98</u>	<u>0.74%</u>
Operating inc. (loss) before depr.	105,288.72	(20,981.48)	601.82%	209,389.39	(41,962.96)	598.99%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>250,000.00</u>	<u>250,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(19,711.28)</u>	<u>(145,981.48)</u>	<u>86.50%</u>	<u>(40,610.61)</u>	<u>(291,962.96)</u>	<u>86.09%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Two Months Ending August 31, 2015

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$202.98	\$250.00	-18.81%	\$497.73	\$500.00	-0.45%
Net income (loss)	<u>(19,508.30)</u>	<u>(145,731.48)</u>	<u>86.61%</u>	<u>(40,112.88)</u>	<u>(291,462.96)</u>	<u>86.24%</u>

EMSA
EMSA Combined
For the Two Months Ending August 31, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$67,834.79)	\$1,018,244.90
Petty cash	1,200.00	1,200.00
Invested cash	5,664,597.97	4,351,137.31
	5,597,963.18	5,370,582.21
Patient accounts receivable:		
Patient accounts receivable	25,413,750.67	26,667,465.13
Receivables in collection	62,423,000.19	45,431,140.19
	87,836,750.86	72,098,605.32
Less allowance for contractual allowances and bad debts	72,431,291.00	58,614,291.00
Net patient accounts receivable	15,405,459.86	13,484,314.32
Other receivables:		
Due from contractor	654,970.53	538,367.82
Due from collection agency	25,994.53	21,147.74
Other miscellaneous receivables	685,774.18	559,446.93
	1,366,739.24	1,118,962.49
Other current assets:		
Prepaid assets	759,595.17	628,614.48
Other, principally funds held by trustee	81,872.86	72,965.63
	841,468.03	701,580.11
Total current assets	23,211,630.31	20,675,439.13
Property and equipment:		
Communication equipment	7,204,355.14	6,359,404.80
Buildings and leasehold improvements	3,746,529.66	3,746,529.66
Ambulances	13,836,519.25	12,171,267.94
Data processing equipment	7,190,880.85	7,087,400.05
On-board equipment	7,879,842.70	6,454,680.94
Office furniture and equipment	1,335,672.64	1,311,802.63
Miscellaneous other equipment	1,309,761.25	1,156,094.25
Land	64,200.00	64,200.00
Transportation equipment	534,093.96	395,337.24
Prepaid assets	583,992.03	248,616.40
Capital Lease	739,910.29	739,910.29
	44,425,757.77	39,735,244.20
Less accumulated depreciation	33,952,778.70	30,283,385.00
Net property and equipment	10,472,979.07	9,451,859.20
Other assets		
	9,734.50	24,194.50
Total assets	33,694,343.88	30,151,492.83

EMSA
EMSA Combined
For the Two Months Ending August 31, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,113,497.37	\$1,279,222.50
Due to contractor	8,044,957.84	7,625,020.24
Due to Quality Assurance Fund	246,208.99	311,006.65
Accrued retirement	56,543.57	53,222.76
Accrued salaries and wages	401,648.20	309,513.93
Accrued interest payable	4.21	6.32
Deferred revenue	127,035.17	78,719.42
Total current liabilities	9,989,895.35	9,656,711.82
Long-term debt	115,833.33	
Other liabilities	21,752.22	21,752.22
Total liabilities	10,127,480.90	9,678,464.04
Division capital:		
Contributed capital	73,676,044.17	69,222,424.52
Retained earnings (deficit)	(50,564,179.01)	(48,420,819.28)
Current year earnings (loss)	454,997.82	(328,576.45)
Total division capital	23,566,862.98	20,473,028.79
Total liabilities & division capital	33,694,343.88	30,151,492.83

EMSA
EMSA Eastern Division
For the Two Months Ending August 31, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$221,140.84)	\$220,387.93
Petty cash	600.00	600.00
Invested cash	2,676,810.81	2,517,857.26
	2,456,269.97	2,738,845.19
Patient accounts receivable:		
Patient accounts receivable	11,571,854.99	11,995,970.26
Receivables in collection	29,082,999.82	21,509,999.82
	40,654,854.81	33,505,970.08
Less allowance for contractual allowances and bad debts	33,842,710.00	27,659,710.00
Net patient accounts receivable	6,812,144.81	5,846,260.08
Other receivables:		
Due from contractor	654,970.53	538,367.82
Due from collection agency	10,074.82	14,939.83
Other miscellaneous receivables	101,491.93	559,446.93
	766,537.28	1,112,754.58
Other current assets:		
Prepaid assets	354,671.48	320,780.09
Other, principally funds held by trustee	(41,856.07)	15,539.97
	312,815.41	336,320.06
Total current assets	10,347,767.47	10,034,179.91
Property and equipment:		
Communication equipment	3,747,002.07	3,065,473.88
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	8,424,600.65	7,262,608.82
Data processing equipment	3,753,954.39	3,703,850.46
On-board equipment	4,498,758.92	3,282,818.51
Office furniture and equipment	600,082.76	576,212.75
Miscellaneous other equipment	721,337.81	594,932.65
Land	64,200.00	64,200.00
Transportation equipment	360,250.04	318,414.80
Prepaid assets	460,582.82	165,846.20
Capital Lease	338,087.66	338,087.66
	26,188,351.37	22,591,939.98
Less accumulated depreciation	18,791,221.67	16,659,621.78
Net property and equipment	7,397,129.70	5,932,318.20
Other assets		
	8,273.60	16,057.97
Total assets	17,753,170.77	15,982,556.08

EMSA
EMSA Eastern Division
For the Two Months Ending August 31, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,131,646.47	\$1,284,357.64
Due to contractor	3,719,834.67	3,406,839.97
Due to Quality Assurance Fund	246,208.99	311,006.65
Accrued retirement	29,604.16	27,077.47
Accrued salaries and wages	189,624.96	150,124.41
Accrued interest payable	4.21	6.32
Deferred revenue	77,715.44	61,216.86
Total current liabilities	5,394,638.90	5,240,629.32
Long-term debt	115,833.33	
Other liabilities	21,752.22	21,752.22
Total liabilities	5,532,224.45	5,262,381.54
Division capital:		
Contributed capital	7,122,552.23	6,364,377.23
Retained earnings (deficit)	4,603,283.39	4,106,195.80
Current year earnings (loss)	495,110.70	249,601.51
Total division capital	12,220,946.32	10,720,174.54
 Total liabilities & division capital	 17,753,170.77	 15,982,556.08

EMSA Western
EMSA Western Division
For the Two Months Ending August 31, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$153,306.05	\$797,856.97
Petty cash	600.00	600.00
Invested cash	2,987,787.16	1,833,280.05
	3,141,693.21	2,631,737.02
Patient accounts receivable:		
Patient accounts receivable	13,841,895.68	14,671,494.87
Receivables in collection	33,340,000.37	23,921,140.37
	47,181,896.05	38,592,635.24
Less allowance for contractual allowances and bad debts	38,588,581.00	30,954,581.00
Net patient accounts receivable	8,593,315.05	7,638,054.24
Other receivables:		
Due from collection agency	15,919.71	6,207.91
Other miscellaneous receivables	584,282.25	
	600,201.96	6,207.91
Other current assets:		
Prepaid assets	404,923.69	307,834.39
Other, principally funds held by trustee	123,728.93	57,425.66
	528,652.62	365,260.05
Total current assets	12,863,862.84	10,641,259.22
Property and equipment:		
Communication equipment	3,457,353.07	3,293,930.92
Buildings and leasehold improvements	527,035.41	527,035.41
Ambulances	5,411,918.60	4,908,659.12
Data processing equipment	3,436,926.46	3,383,549.59
On-board equipment	3,381,083.78	3,171,862.43
Office furniture and equipment	735,589.88	735,589.88
Miscellaneous other equipment	588,423.44	561,161.60
Transportation equipment	173,843.92	76,922.44
Prepaid assets	123,409.21	82,770.20
Capital Lease	401,822.63	401,822.63
	18,237,406.40	17,143,304.22
Less accumulated depreciation	15,161,557.03	13,623,763.22
Net property and equipment	3,075,849.37	3,519,541.00
Other assets	1,460.90	8,136.53
Total assets	15,941,173.11	14,168,936.75

EMSA Western
EMSA Western Division
For the Two Months Ending August 31, 2015

	<u>2016</u>	<u>2015</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$18,149.10)	(\$5,135.14)
Due to contractor	4,325,123.17	4,218,180.27
Accrued retirement	26,939.41	26,145.29
Accrued salaries and wages	212,023.24	159,389.52
Deferred revenue	<u>49,319.73</u>	<u>17,502.56</u>
Total current liabilities	4,595,256.45	4,416,082.50
	<u>4,595,256.45</u>	<u>4,416,082.50</u>
Division capital:		
Contributed capital	66,553,491.94	62,858,047.29
Retained earnings (deficit)	(55,167,462.40)	(52,527,015.08)
Current year earnings (loss)	<u>(40,112.88)</u>	<u>(578,177.96)</u>
Total division capital	11,345,916.66	9,752,854.25
	<u>11,345,916.66</u>	<u>9,752,854.25</u>
Total liabilities & division capital	<u><u>15,941,173.11</u></u>	<u><u>14,168,936.75</u></u>

EMSA
Cash Rollforward
Year Ending June 30, 2016

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2015	\$ 3,651,013	\$ 3,651,013	-	3,790,311	3,790,311	-	7,441,324	7,441,324	-
Net revenue collected	4,361,000	4,093,698	267,302	4,939,000	4,943,014	(4,014)	9,300,000	9,036,712	263,288
Utility bill receipts	869,000	791,600	77,400				869,000	791,600	77,400
TotalCare proceeds	87,450		87,450	51,505		51,505	138,955	-	138,955
Payment to contractor	(3,712,470)	(3,642,778)	(69,692)	(4,306,451)	(4,272,664)	(33,787)	(8,018,921)	(7,915,442)	(103,479)
Operating expenses/changes in WC	(2,128,224)	(833,400)	(1,294,824)	(739,133)	(1,000,000)	260,867	(2,867,357)	(1,833,400)	(1,033,957)
Capital expenditures	(753,144)	(396,000)	(357,144)	(642,411)	(457,600)	(184,811)	(1,395,555)	(853,600)	(541,955)
Net debt proceeds/(reduction)			-			-	-	-	-
Interest/other income	216		216	221		221	437	-	437
Other	63,280	(2) 114,500	(51,220)	66,800	(1) 66,800	-	130,080	181,300	(51,220)
Balance at August 31, 2015	<u>2,438,121</u>	<u>3,778,633</u>	<u>(1,340,512)</u>	<u>3,159,842</u>	<u>3,069,861</u>	<u>89,981</u>	<u>5,597,963</u>	<u>6,848,494</u>	<u>(1,250,531)</u>

(1) 21,517 - '15 Other Western Subsidy	(2) -	- '15 Other Eastern Subsidy
0 - '15 Edmond Subsidy		
45,283 - '15 Other Western Subsidy		
0 - '15 Oklahoma City Subsidy		
<u>66,800</u>		

West - Cash	3,141,693
A/P	18,149
Net	<u>3,159,842</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Two Months Ended 8/31/15

Eastern Division

Net Income (loss)		495,111
Add: Depreciation	366,667	
Increase in allowance for doubtful accounts	1,750,000	
Increase in deferred revenue	77,715	<u>2,194,382</u>
Changes in working capital:		
Increase in patient receivables	(1,880,639)	
Increase in other receivables	(164,485)	
Increase in other assets	(41,689)	
Decrease in accounts payable	(1,135,271)	
Decrease in accrued liabilities	(120,490)	<u>(3,342,574)</u>
Net Property Additions:		(220,513)
Debt Service/ Loan Proceeds		115,833
Net Contributed Capital		63,280
Change in cash and cash equivalents:		<u>(694,481)</u>
Cash balance @6/30/15		3,150,751
Cash balance @8/31/15		2,456,270
Change in cash		<u>(694,481)</u>

EMSA
Statement of Cash Flows
Two Months Ended 8/31/15

Western Division

Net income (loss)		(40,113)
Add: Depreciation	250,000	
Increase in allowance for doubtful accounts	1,960,000	
Increase in deferred revenue	49,320	2,259,320
Changes in working capital:		
Increase in patient receivables	(2,517,895)	
Increase in other receivables	(2,441)	
Increase in other assets	(217,237)	
Decrease in accounts payable	(509,738)	
Decrease in accrued liabilities	(119,014)	(3,366,325)
Net Property (Additions)/Dispositions		(68,561)
Debt Service/Loan proceeds		-
Contributed Capital		66,800
Change in cash and cash equivalents:		(1,148,879)
Cash balance @6/30/15		4,290,572
Cash balance @8/31/15		3,141,693
Change in cash		(1,148,879)

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through August

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000		1,100,000
Repairs	25,000		25,000
Miscellaneous	20,000	1,760	18,240
On board equipment:			
Stair chairs	20,000		20,000
Miscellaneous	30,000		30,000
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Dispatch console replacement	653,000	649,621	3,379
Building expenses:			
Office furniture	10,000		10,000
Building expansion	5,250,000		5,250,000
Common use vehicle	30,000		30,000
Audio equipment for conference room		13,150	(13,150)
Compressor		18,154	(18,154)
Painting of Lansing exterior		16,433	(16,433)
Upgrade Lansing security system		54,026	(54,026)
Miscellaneous	41,000		41,000
Computer equipment:			
Server upgrade (network)	142,000		142,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000		50,000
TOTAL	7,431,000	753,144	6,677,856
Less future cash impact of bldg expansion	5,250,000		5,250,000
Current year budget (cash impact)	2,181,000	753,144	1,427,856

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through August

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000			1,100,000
Repairs	25,000			25,000
Special event carts	50,000		12,092	
Miscellaneous	20,000		3,520	16,480
On board equipment:				
Stair chairs	20,000			20,000
Training manikin	8,000			8,000
Miscellaneous	38,000			38,000
CAD and radio equipment:				
Dispatch console replacement	700,000	573,848		126,152
Base station upgrade	40,000			40,000
Radio infrastructure (NG911)	110,080		27,520	82,560
Building expenses:				
Bldg improvements	20,000			20,000
Infrastructure move	350,000			350,000
Audio equipment for conference room			16,310	(16,310)
New building location			9,121	(9,121)
Miscellaneous	46,000			46,000
Computer equipment:				
Server upgrade (network)	150,000			150,000
UPS batteries	9,000			
Billing/CAD system hardware	10,000			
Miscellaneous	50,000			50,000
TOTAL	2,746,080	573,848	68,563	2,046,761

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2016

Eastern Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>					
Emergency	5,235	5,326	10,561	10,069	10,192
Non-emergency	700	725	1,425	1,452	1,528
Total	<u>5,935</u>	<u>6,051</u>	<u>11,986</u>	<u>11,521</u>	<u>11,720</u>
Unit hours	14,859	14,623	29,482	27,772	
% of total system hours	46.0%	46.3%	46.1%	44.5%	47.0%
<i>Gross revenue by payor:</i>					
Medicare	43%	44%	43%	42%	
Medicaid	20%	19%	20%	19%	
Private insurance	14%	14%	14%	15%	
Uninsured and other	23%	23%	23%	24%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	52.4%	41.5%	47.0%	48.7%	46.0%
<i>Net income (loss)</i>	\$ (177,444)	\$ 672,555	\$ 495,111	\$ 249,601	\$ 247,851
<i>Days in A/R</i>	68.4	72.3	N/A	75.8	
<i>Past due A/R</i>	\$ 2,728,000	\$ 3,015,000	N/A	\$ 3,070,000	
<i>Current ratio</i>	1.69	1.92	N/A	1.85	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Western Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>					
Emergency	6,363	6,198	12,561	12,112	12,450
Non-emergency	561	547	1,108	1,049	1,108
Total	<u>6,924</u>	<u>6,745</u>	<u>13,669</u>	<u>13,161</u>	<u>13,558</u>
Unit hours	17,421	16,983	34,404	34,674	
% of total system hours	54.0%	53.7%	53.9%	56.6%	53.0%
<i>% of gross revenue by payor:</i>					
Medicare	45%	43%	44%	43%	
Medicaid	15%	16%	15%	17%	
Private insurance	16%	18%	17%	16%	
Uninsured and other	24%	23%	24%	24%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	<u>48.3%</u>	<u>42.7%</u>	<u>45.6%</u>	<u>50.5%</u>	<u>48.0%</u>
<i>Net income (loss)</i>	<u>\$ (20,605)</u>	<u>\$ (19,508)</u>	<u>\$ (40,113)</u>	<u>\$ (578,178)</u>	<u>\$ (291,463)</u>
<i>Days in A/R</i>	<u>69.6</u>	<u>75.5</u>	<u>N/A</u>	<u>80.2</u>	
<i>Past due A/R</i>	<u>\$ 3,399,000</u>	<u>\$ 3,828,000</u>	<u>N/A</u>	<u>\$ 4,045,000</u>	
<i>Current ratio</i>	<u>2.78</u>	<u>2.80</u>	<u>N/A</u>	<u>2.41</u>	

EMSA Eastern Division
Transports and Requests for Service
Fiscal Year Ending June 30, 2016

	Jul-15	Aug-15	Y-T-D	Budget	Variance	
					#	%
Transports:						
Code 1	1,742	1,892	3,634			
Code 2	3,493	3,434	6,927			
Total emergencies	<u>5,235</u>	<u>5,326</u>	<u>10,561</u>	<u>10,192</u>	<u>369</u>	<u>3.6%</u>
Code 3	686	717	1,403			
Code 4	14	8	22			
Total non-emergencies	<u>700</u>	<u>725</u>	<u>1,425</u>	<u>1,528</u>	<u>(103)</u>	<u>(6.7%)</u>
Total transports	<u>5,935</u>	<u>6,051</u>	<u>11,986</u>	<u>11,720</u>	<u>266</u>	<u>2.3%</u>
Cancelled calls	541	567	1,108			
No hauls	2,150	1,947	4,097			
Total requests for service	<u>8,626</u>	<u>8,565</u>	<u>17,191</u>			
Transports/day:						
Emergencies	168.9	171.8	170.3	164.4	6.0	
Non-emergencies	22.6	23.4	23.0	24.6	(1.7)	
	<u>191.5</u>	<u>195.2</u>	<u>193.3</u>	<u>189.0</u>	<u>4.3</u>	
Percent of total transports:						
Emergencies	88.2%	88.0%	88.1%	87.0%		
Non-emergencies	11.8%	12.0%	11.9%	13.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	14,859	14,623	29,482			
			-			
Percent of total unit hours:						
Eastern Division	46.0%	46.3%	46.1%	46.0%		
Western Division	54.0%	53.7%	53.9%	54.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

EMSA Western Division
Transports and Requests for Service
Fiscal Year Ending June 30, 2016

	Jul-15	Aug-15	Y-T-D	Budget	Variance	
					#	%
Transports:						
Code 1	2,385	2,325	4,710			
Code 2	3,978	3,873	7,851			
Total emergencies	<u>6,363</u>	<u>6,198</u>	<u>12,561</u>	<u>12,450</u>	<u>111</u>	<u>0.9%</u>
Code 3	559	543	1,102			
Code 4	2	4	6			
Total non-emergencies	<u>561</u>	<u>547</u>	<u>1,108</u>	<u>1,122</u>	<u>(14)</u>	<u>(1.2%)</u>
Total transports	<u>6,924</u>	<u>6,745</u>	<u>13,669</u>	<u>13,572</u>	<u>97</u>	<u>0.7%</u>
Cancelled calls	612	581	1,193			
No hauls	1,775	1,845	3,620			
Total requests for service	<u>9,311</u>	<u>9,171</u>	<u>18,482</u>			
Transports/day:						
Emergencies	205.3	199.9	202.6	200.8	1.8	
Non-emergencies	18.1	17.6	17.9	18.1	(0.2)	
	<u>223.4</u>	<u>217.6</u>	<u>220.5</u>	<u>218.9</u>	<u>1.6</u>	
Percent of total transports:						
Emergencies	91.9%	91.9%	91.9%	91.7%		
Non-emergencies	8.1%	8.1%	8.1%	8.3%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	17,421	16,983	34,404			
Percent of total unit hours:						
Eastern Division	46.0%	46.3%	46.1%	46.0%		
Western Division	54.0%	53.7%	53.9%	54.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

<u>Vendor Name</u>	<u>Document Number</u>	<u>Document Date</u>	<u>Document Amount</u>	<u>Comment1</u>
KEY: AMR MCB EMSA P+ TFD	OVER \$10K			
VF IMAGEWEAR Punchout	1000132	76145	9/9/2015	\$10,182 AMR - Medical Supplies
ZOLL (ROAD SAFETY)	1000264	76146	9/9/2015	\$261 AMR - Medical Supplies
Grainger Punchout	1001624	76147	9/9/2015	\$9,826 AMR - Medical Supplies
Barker Specialty AMR/EMSC Punchout	1004783	76148	9/9/2015	\$73 AMR - Medical Supplies
FERNO WASHINGTON INC	1005511	76149	9/9/2015	\$375 AMR - Medical Supplies
IMPACT INSTRUMENTATION INC	1005967	76150	9/9/2015	\$984 AMR - Medical Supplies
Laerdal Medical Punchout	1006286	76151	9/9/2015	\$1,040 AMR - Medical Supplies
Office Depot Punchout	1006929	76152	9/9/2015	\$1,572 AMR - Medical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	76113	8/27/2015	\$34,032 AMR - Medical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	76153	9/9/2015	\$75,859 AMR - Medical Supplies
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	76154	9/9/2015	\$36,469 AMR - Medical Supplies
SHI Freeform	1010172	76155	9/9/2015	\$2,120 AMR - Medical Supplies
Bearcom Punchout	1011749	76156	9/9/2015	\$1,271 AMR - Medical Supplies
PHYSIO CONTROL INC	1055366	76157	9/9/2015	\$87,065 AMR - Medical Supplies
McKesson Medical Punchout	1150574	76158	9/9/2015	\$107,994 AMR - Medical Supplies
STAPLES PUNCHOUT (Corporate Express)	1174285	76159	9/9/2015	\$277 AMR - Medical Supplies
AIRGAS USA LLC	1223388	76160	9/9/2015	\$606 AMR - Medical Supplies
DIGITAL ALLY INC	1231299	76161	9/9/2015	\$102,795 AMR - Medical Supplies
PCM PUNCHOUT	1269383	76162	9/9/2015	\$2,835 AMR - Medical Supplies
GALLS LLC	1286234	76163	9/9/2015	\$304 AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	76164	9/9/2015	\$11,558 AMR - Medical Supplies
911 Custom	911 CUSTOM	76176	9/10/2015	\$1,225 Ambulance Maintenance
Aaron Fence Co.	AARON FENCE	76177	9/10/2015	\$704 Building Maintenance
Association of Central Ok Govn	ACOG 01	76178	9/10/2015	\$489 OKC 911 Service Agreement
Absolute Data Shredding	ADS	76179	9/10/2015	\$565 Shredding
Advanced Systems Group	ADV SYST GROUP	76180	9/10/2015	\$24,105 Software Support
Ala Carte Courier Service, Inc	ALACRT01	76181	9/10/2015	\$1,233 Courier Service
Republic Services #060	ALLIED WASTE	00000000000061338	9/10/2015	\$1,896 Utilities
All-Kill Pest Control	ALLKIL01	76182	9/10/2015	\$126 Building Maintenance
American Express Corporate	AMEX CORP	76105	8/20/2015	\$19,787 Company Cards
Amos Electrical & Mechanical, Inc.	AMOSEL01	76184	9/10/2015	\$2,680 Building Maintenance
American Parking, Inc.	AMPRKG01	76185	9/10/2015	\$75 Parking
Arrow Machinery Co	ARROW MACHINERY	76186	9/10/2015	\$110 Building Services
AT&T Mobility	AT&T MOBILITY	00000000000061234	8/27/2015	\$2,024 Wireless Communications
AT&T Advertising & Publishing	AT&T YELLOW PAG	76187	9/10/2015	\$465 Yellow Pages
AT&T	ATT 08	00000000000061325	9/10/2015	\$1,539 Communications
att	ATT 10	00000000000061326	9/10/2015	\$18,388 Communications
AT&T OneNet Services	ATT INTERNET	76188	9/10/2015	\$320 Communications
AT&T Long Distance	ATT LONG DIST	76115	8/27/2015	\$1,662 Communications
Aztec Systems	AZTEC	00000000000061327	9/10/2015	\$231 Professional Services
Broken Arrow Fire Department	BA FIRE DEPT	76189	9/10/2015	\$1,191 Mutual Aid

Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	76190	9/10/2015	\$29,953	OMD Dir Salary & Benefits
B. D. Eddie Enterprises	BDEDDI01	76116	8/27/2015	\$26,436	Rent
Bixby Chamber of Commerce	BIXCHM01	76191	9/10/2015	\$510	Dues
Bixby Public Works Authority	BIXPWA01	76192	9/10/2015	\$28	Utilities
Black Ink Systems, LLC	BLACK INK SYSTM	76142	8/27/2015	\$7,962	Collection Service
Black Ink Systems, LLC	BLACK INK SYSTM	76193	9/10/2015	\$12,001	Collection Service
Blue Calypso Inc	BLUE CALYPSO	76194	9/10/2015	\$3,885	Professional Services
Brookside Business Association	BRKBUS01	76110	8/26/2015	\$25	Community Relations
Kelli Bruer	BRUER	76170	9/9/2015	\$225	Employee Expense Reimbursement
Josh Butts	BUTTS, JOSH	76195	9/10/2015	\$1,333	Graphic Design
Calvert's Plant Interiors Inc.	CALPLT01	76196	9/10/2015	\$1,134	Plant Maintenance
CastleCom	CASTLECOM	76197	9/10/2015	\$127	Subscriptions
CastleCom	CASTLECOM	76117	8/27/2015	\$7,499	Subscriptions
CDW Government, Inc.	CDWCMP01	76198	9/10/2015	\$2,899	Computer Supplies
Clean Sweep Janitorial	CLEAN SWEEP JAN	76199	9/10/2015	\$2,085	Janitorial Services
Clean Sweep Janitorial	CLEAN SWEEP JAN	76118	8/27/2015	\$3,195	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	00000000000061328	9/10/2015	\$517	Building Maintenance
Community Care	COMMUNITY CARE	76200	9/10/2015	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	76201	9/10/2015	\$4,597	Workers Comp
Cox	COX	00000000000061329	9/10/2015	\$1,568	Internet
Cox	COX	00000000000061235	8/27/2015	\$9,405	Internet
Cox Communication Tulsa	COX TULSA	00000000000061236	8/27/2015	\$9,027	Internet
CPI Office Products	CPI OFFICE PROD	00000000000061330	9/10/2015	\$17,716	Office Supplies/Toner/Janitor
Hyatt Regency Tulsa	CROWNE PLAZA	76202	9/10/2015	\$1,096	Travel Reimburse
Corser Group Incorporated	CRSRGR	76203	9/10/2015	\$644	Promotional Products
CSI Communications, LLC	CRTSPC01	76119	8/27/2015	\$858	Website
City of Oklahoma City - Utilities	CTYOKC01	76120	8/27/2015	\$814	Utilities
City of Tulsa Utilities	CTYTUL02	76121	8/27/2015	\$3,895	Utilities
Delco Tools & Equipment	DELCO TOOLS	76122	8/27/2015	\$214	Building Maintenance
Dinorah Rivera-Lake	DINORAH	76111	8/26/2015	\$239	MCB - Reimburse
Donohue Commercial Service	DONOHUE COMMERC	76204	9/10/2015	\$2,501	Building Maintenance
Emdeon Business Services	EMDEON	76123	8/27/2015	\$2,618	Medicaid Inquiry
Enterprise Rent-A-Car	ENTERPRISE RENT	76205	9/10/2015	\$177	Travel Reimburse
Erling and Associates Inc.	ERLING01	76206	9/10/2015	\$4,166	Professional Services
FireCo	FIRECO	76207	9/10/2015	\$916	Building Maintenance
Fritz Baily, Inc.	FRITZB01	76124	8/27/2015	\$9,508	Architect Fees
TriZetto	GATWEDI	76125	8/27/2015	\$525	Patient Support Services
GIS Data Resource Inc	GIS DATA RESOUR	76208	9/10/2015	\$125,000	Maintenance
GTP Acquisition Partners LLC	GLOBAL TOWER	76209	9/10/2015	\$673	Tower Rentals
Jeff Goodloe, M.D.	GOODLOE, JEFF	76174	9/9/2015	\$282	MCB - Reimburse
Graybar Electric Company Inc	GRYBAR01	76210	9/10/2015	\$150	Telephone Supplies
HealthPort	HEALTHPORT	76126	8/27/2015	\$30	Medical Records
Henry Schein Inc.	HENRY SCHEIN	00000000000061282	9/8/2015	\$546	Medical Supplies

Henry Schein Inc.	HENRY SCHEIN	00000000000061331	9/10/2015	\$1,161	Medical Supplies
Stanley Security	HSM ELECTRONIC	76211	9/10/2015	\$56,397	Building Maintenance
Roxanne Hurry	HURRY, ROXANNE	76109	8/26/2015	\$77	Employee Reimbursement
Imperial Coffee Service, Inc.	IMPCOF01	00000000000061332	9/10/2015	\$522	Coffee
Insperty Expense Management	INSPERITY EXPEN	00000000000061237	8/27/2015	\$308	Expense Report Software
Johnson, Tracy L	JOHNSN01	76175	9/9/2015	\$227	Travel Reimburse
James Shirley Mgt Consultants	JSMNCN01	76127	8/27/2015	\$5,237	Professional Serv
Melanie Key	KEY, MELANIE	76172	9/9/2015	\$99	Internet Reimburse
King Covers	KING COVERS	76212	9/10/2015	\$4,000	Ambulance Maintenance
KTUL Television Inc.	KTULTV01	76213	9/10/2015	\$805	Tower Rental
LANlynx, LLC	LAN	76214	9/10/2015	\$416	Subscriptions
LexisNexis Risk Data Management Inc	LEXISNEXIS	76215	9/10/2015	\$1,733	Patient Service
Lambrusco's	LMBRSCO1	76216	9/10/2015	\$164	Lunch Meeting
Lands' End Business Outfitters	LNDEND01	76217	9/10/2015	\$724	Uniforms
MTM Recognition	MDWTRY01	0000000000061283	9/8/2015	\$100	AMR - Unifom
Metro Monitor	METRO MONITOR	76218	9/10/2015	\$165	Media Monitoring
Metroplex Electric	METROPLEX	00000000000061335	9/10/2015	\$1,821	Building Maintenance
Metroplex Electric	METROPLEX	00000000000061238	8/27/2015	\$3,571	Building Maintenance
Midwest Laundry Group	MIDWEST LAUNDRY	76219	9/10/2015	\$161	Building Maintenance
Managed Outsource Solutions	MNG OUTSRC SOL	76128	8/27/2015	\$127	Transcription Services
Motorola, Inc.	MOTRLA01	00000000000061336	9/10/2015	\$7,557	Maintenance Communications
Net Solutions	NETSOL01	76220	9/10/2015	\$6,000	Network Support
Marian Nolen	NOLEN, MARIAN	76173	9/9/2015	\$177	Employee Reimbursement
OG&E	OGE 01	76129	8/27/2015	\$8,044	Utilities
Center Point Energy	OK ENERGY SERV	76130	8/27/2015	\$35	Utilities
Ok Natural Gas	ONG 05	76221	9/10/2015	\$36	Utilities
Ok Natural Gas	ONG 05	76131	8/27/2015	\$229	Utilities
Orkin Exterminating Company	ORKIN 01	00000000000061337	9/10/2015	\$124	Building Maintenance
Orkin Exterminating Company	ORKIN 01	00000000000061239	8/27/2015	\$281	Building Maintenance
Orkin Exterminating Company	ORKIN 01	00000000000061284	9/8/2015	\$321	Building Maintenance
OTE International Holdings	OTE INTER HOLD	76222	9/10/2015	\$3,040	AMR - Ambulance Maintenance
Tulsa Overhead Door, LLC	OVRHDR01	00000000000061341	9/10/2015	\$100	Building Maintenance
Overhead Door of Okc	OVRHDR02	76166	9/9/2015	\$326	Building
Owens Waste Management	OWENS TRASH SVC	76132	8/27/2015	\$18	Utilities
Packco Inc	PACKCO INC	76167	9/9/2015	\$1,851	AMR - Misc Supplies
Page Storage & van Lines, Inc	PAGE STORAGE	76223	9/10/2015	\$670	Storage
Adam Paluka	PALUKA, ADAM	76171	9/9/2015	\$262	Employee Expense Reimbursement
PC Connection	PC CONNECTION	76224	9/10/2015	\$11,568	Employee Expense Reimbursement
Petty Cash	PETTYC01	76246	9/15/2015	\$92	Petty Cash Reimburse
Petty Cash	PETTYC01	76143	8/31/2015	\$292	Petty Cash Reimburse
Pitney Bowes	PITBOW01	76133	8/27/2015	\$352	Postage
Pitney Bowes Purchase Power	PITBOW02	76225	9/10/2015	\$5,017	Postage
Pitney Bowes	PITBOW03	76134	8/27/2015	\$588	Postage

Prova Systems	PROVA	76135	8/27/2015	\$6,384	Ambulance Maintenance
Priority Dispatch	PRYDSP01	00000000000061285	9/8/2015	\$525	Training Supplies
Public Service Co of Oklahoma	PSO 01	76226	9/10/2015	\$6,237	Utilities
Puckett, Ruth	PUCKETT01	76136	8/27/2015	\$5,416	Rent
Resource One Administrators	RESOURCE ONE	76227	9/10/2015	\$189	FSA Admin Fee
River Paint Construction LLC	RIVER PAINT CON	76107	8/21/2015	\$16,045	Building Maintenance
Rogers Safe and Lock	ROGERS01	00000000000061286	9/8/2015	\$6	AMR - Building Maintenance
Safari Micro	SAFARI MICRO	76228	9/10/2015	\$1,699	Computer Supplies
Scott Rice Company	SCOTTR01	00000000000061339	9/10/2015	\$207	Office Furniture
Scott's Printing & Copying	SCOTTS01	00000000000061287	9/8/2015	\$449	Printing
Signal Communications	SIGNAL COMMUNIC	76229	9/10/2015	\$2,514	Conference Equip
MyHealth Access Network	SMRTNET	76230	9/10/2015	\$3,083	Maintenance
Solutions Group	SOLUTIONS GROUP	76137	8/27/2015	\$5,994	Collections
Solutions Group	SOLUTIONS GROUP	76231	9/10/2015	\$6,403	Collections
Special Ops	SPECIAL OPS	76168	9/9/2015	\$1,272	P+ - Uniforms
SpyGlass Group	SPYGLASS	76232	9/10/2015	\$52,282	professional service
Stericycle, Inc.	STRCYL01	76233	9/10/2015	\$3,988	Medical Disposal
Synergy DataCom	SYNRGY01	00000000000061340	9/10/2015	\$899	Computer Supplies
Technical Programming Services, Inc.	TCHPRG01	76234	9/10/2015	\$447	Community Relations
Thomas Emergency Medical Solutions	THOMAS EMR MED	76138	8/27/2015	\$1,678	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	76235	9/10/2015	\$8,452	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	76169	9/9/2015	\$8,853	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	00000000000061240	8/27/2015	\$678	Communications
LandCare	TRGRLN01	00000000000061333	9/10/2015	\$1,950	Lawn Maintenance
TriTech	TRITECH	76236	9/10/2015	\$5,348	Software Maintenance
True Digital Security	TRUE DIGITAL	76139	8/27/2015	\$2,585	Network Security
Tulsa County Clerk	TULCLK01	76144	9/1/2015	\$204	Liens
Tulsa County Clerk	TULCLK01	76108	8/25/2015	\$255	Liens
Tulsa County Clerk	TULCLK01	76245	9/15/2015	\$391	Liens
United Mechanical	UNITED MECHANIC	76237	9/10/2015	\$3,372	Building Maintenance
U.S. Cellular	US CELLULAR	76238	9/10/2015	\$351	Tower Rental
Verizon Wireless	VERIZON WIRELSS	76239	9/10/2015	\$14,277	Wireless Communications
Angela Walker	WALKER, ANGELA	76112	8/26/2015	\$29	Employee Reimbursement
Landscape Partners	WESTERN LAWNS	00000000000061334	9/10/2015	\$398	Lawn Maintenance
Wegener Human Resource Grp	WGNHMN01	76240	9/10/2015	\$4,872	Temporary Employee
Windstream	WINDSTREAM	76241	9/10/2015	\$49	Communications
Windstream	WINDSTREAM	76140	8/27/2015	\$10,563	Communications
Works & Lentz, Inc.	WKSLSN202	76242	9/10/2015	\$6,933	Collections
Waste Management of America	WSTMGT01	00000000000061342	9/10/2015	\$30	Recycling
Weather Affirmation, L.L.C.	WTHAFM01	76243	9/10/2015	\$350	Weather Notification
Xtivia	XTIVIA	00000000000061343	9/10/2015	\$4,429	Maintenance SQL
Yale 31	YALE 31	76141	8/27/2015	\$550	Rent
Zirmed	ZIRMED	76244	9/10/2015	\$13,406	Patient Billing

ZOLL Data Systems	ZOLL DATA	0000000000061241	8/27/2015	\$13,651	Patient Support Services
ZOLL Data Systems	ZOLL DATA	0000000000061344	9/10/2015	\$16,752	Patient Support Services