

MEMORANDUM

Date: April 26, 2017

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – March 2017**

Attached you will find financial statements for March 2017. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$2,004 thousand compared to a budgeted loss of \$1,272 thousand, and the Western Division had a net loss of \$3,249 thousand compared to a budgeted net loss of \$4,228 thousand.

There is no net interdivisional payable/receivable as of 3/31/17.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at March 31, 2017, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for March and February services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$2,762 thousand (4.2%) and Western is more than budget by \$595 thousand (.8%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2017. The Eastern Division had 1,673 more emergency transports than budgeted (3.6%); non-emergency transports were 1,058 more than budget (16%). The Western Division emergency transports were less than budget by 741 (1.4%) and non-emergencies were 3,383 more than budget (82%).

The year-to-date collection rate is 52% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2016 of 51%. The year-to-date collection rate is 54% for the Western Division compared to a budget of 51% and an actual for fiscal 2016 of 51%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,623,700.00	\$14,872,356.00	-1.67%	\$132,074,800.00	\$131,452,438.00	0.47%
Non-emergency base rate	745,369.80	484,858.00	53.73%	6,264,577.84	4,285,518.00	46.18%
Mileage	1,021,980.00	956,168.00	6.88%	9,184,644.00	8,451,291.00	8.68%
Special events	34,527.50	28,333.33	21.86%	266,680.00	254,999.97	4.58%
Subscription membership	23,060.01	16,666.66	38.36%	158,699.56	149,999.94	5.80%
Other revenue	202.02	466,666.67	-99.96%	2,739,828.84	4,200,000.03	-34.77%
	<u>16,448,839.33</u>	<u>16,825,048.66</u>	<u>-2.24%</u>	<u>150,689,230.24</u>	<u>148,794,246.94</u>	<u>1.27%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,487,402.43	11,636,666.66	1.28%	104,179,286.69	104,729,999.94	0.53%
Collection fees and expenses	76,044.67	71,666.66	-6.11%	639,690.54	644,999.94	0.82%
	<u>11,563,447.10</u>	<u>11,708,333.32</u>	<u>1.24%</u>	<u>104,818,977.23</u>	<u>105,374,999.88</u>	<u>0.53%</u>
Net patient service revenue	<u>4,885,392.23</u>	<u>5,116,715.34</u>	<u>-4.52%</u>	<u>45,870,253.01</u>	<u>43,419,247.06</u>	<u>5.64%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,361,661.26	4,356,333.33	-0.12%	38,678,802.09	37,620,999.97	-2.81%
Employee compensation & benefits	343,147.72	342,414.16	-0.21%	3,086,830.86	3,081,727.44	-0.17%
Medical supplies	35,872.19	41,233.33	13.00%	249,475.45	371,099.97	32.77%
Building rent, utilities and maintenance	92,459.86	89,008.35	-3.88%	796,131.18	801,075.15	0.62%
Equipment maintenance	158,628.39	127,500.00	-24.41%	1,217,099.98	1,147,500.00	-6.07%
TotalCare campaign	7,152.91	3,750.00	-90.74%	54,267.26	33,750.00	-60.79%
Quality assurance fees	69,625.17	69,666.66	0.06%	626,626.53	626,999.94	0.06%
Telephone	81,355.72	61,583.33	-32.11%	679,926.30	554,249.97	-22.68%
Professional services	295,937.71	47,666.66	-520.85%	1,350,636.76	428,999.94	-214.83%
Miscellaneous supplies	89,642.08	35,650.00	-151.45%	378,591.82	320,850.00	-18.00%
Postage and courier service	6,141.90	5,775.00	-6.35%	55,294.53	51,975.00	-6.39%
Equipment lease	1,562.19	2,666.67	41.42%	27,903.09	24,000.03	-16.26%
Other fees and expenses	91,203.27	55,791.68	-63.47%	721,413.08	502,125.12	-43.67%
Community relations	8,158.63	17,750.00	54.04%	70,961.16	159,750.00	55.58%
Office supplies	5,591.66	4,166.66	-34.20%	30,870.49	37,499.94	17.68%
Insurance	14,459.19	16,416.67	11.92%	125,365.91	147,750.03	15.15%
Travel, meals, and training	4,226.00	4,583.33	7.80%	20,911.21	41,249.97	49.31%
	<u>5,666,825.85</u>	<u>5,281,955.83</u>	<u>-7.29%</u>	<u>48,171,107.70</u>	<u>45,951,602.47</u>	<u>-4.83%</u>
Operating inc. (loss) before depr.	(781,433.62)	(165,240.49)	-372.91%	(2,300,854.69)	(2,532,355.41)	9.14%
Depreciation	<u>325,000.00</u>	<u>325,000.00</u>	<u>0.00%</u>	<u>2,925,000.00</u>	<u>2,925,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(1,106,433.62)</u>	<u>(490,240.49)</u>	<u>-125.69%</u>	<u>(5,225,854.69)</u>	<u>(5,457,355.41)</u>	<u>4.24%</u>
Nonoperating expense:						
Interest expense		<u>4,750.00</u>	<u>100.00%</u>	<u>31,913.40</u>	<u>42,750.00</u>	<u>25.35%</u>

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$4,750.00	100.00%	\$31,913.40	\$42,750.00	25.35%
Nonoperating income - interest income	782.76		0.00%	4,891.37		0.00%
Net income (loss)	<u>(1,105,650.86)</u>	<u>(494,990.49)</u>	<u>-123.37%</u>	<u>(5,252,876.72)</u>	<u>(5,500,105.41)</u>	<u>4.49%</u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,986,200.00	\$6,812,356.00	2.55%	\$62,172,500.00	\$60,212,438.00	3.26%
Non-emergency base rate	352,470.00	257,852.00	36.69%	2,848,255.00	2,279,079.00	24.97%
Mileage	460,680.00	427,520.00	7.76%	4,026,996.00	3,778,725.00	6.57%
Special events	20,490.00	15,833.33	29.41%	126,365.00	142,499.97	-11.32%
Subscription membership	10,255.07	8,333.33	23.06%	75,559.64	74,999.97	0.75%
Other revenue	79.50	466,666.67	-99.98%	2,737,125.86	4,200,000.03	-34.83%
	<u>7,830,174.57</u>	<u>7,988,561.33</u>	<u>-1.98%</u>	<u>71,986,801.50</u>	<u>70,687,741.97</u>	<u>1.84%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,532,049.18	5,385,833.33	-2.71%	49,361,130.22	48,472,499.97	-1.83%
Collection fees and expenses	37,892.91	30,833.33	-22.90%	302,710.85	277,499.97	-9.09%
	<u>5,569,942.09</u>	<u>5,416,666.66</u>	<u>-2.83%</u>	<u>49,663,841.07</u>	<u>48,749,999.94</u>	<u>-1.87%</u>
Net patient service revenue	<u>2,260,232.48</u>	<u>2,571,894.67</u>	<u>-12.12%</u>	<u>22,322,960.43</u>	<u>21,937,742.03</u>	<u>1.76%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,017,990.33	2,026,333.33	0.41%	18,235,867.00	17,570,999.97	-3.78%
Employee compensation & benefits	159,822.30	160,934.66	0.69%	1,459,789.42	1,448,411.94	-0.79%
Medical supplies	14,925.07	17,900.00	16.62%	107,315.50	161,100.00	33.39%
Building rent, utilities and maintenance	26,030.24	25,841.67	-0.73%	241,758.47	232,575.03	-3.95%
Equipment maintenance	77,328.99	60,333.34	-28.17%	560,629.93	543,000.06	-3.25%
TotalCare campaign	5,706.39	2,500.00	-128.26%	42,210.48	22,500.00	-87.60%
Quality assurance fees	34,087.50	34,083.33	-0.01%	306,787.50	306,749.97	-0.01%
Telephone	34,861.60	26,500.00	-31.55%	304,849.80	238,500.00	-27.82%
Professional services	137,156.61	22,333.33	-514.13%	630,261.33	200,999.97	-213.56%
Miscellaneous supplies	43,945.61	17,316.66	-153.78%	172,272.55	155,849.94	-10.54%
Postage and courier service	2,932.88	2,666.67	-9.98%	26,219.88	24,000.03	-9.25%
Equipment lease	1,562.19	1,916.67	18.49%	21,322.23	17,250.03	-23.61%
Other fees and expenses	28,431.83	27,708.33	-2.61%	283,762.34	249,374.97	-13.79%
Community relations	5,441.29	11,333.33	51.99%	38,606.96	101,999.97	62.15%
Office supplies	3,269.08	2,000.00	-63.45%	16,127.63	18,000.00	10.40%
Insurance	6,765.12	7,688.34	12.01%	55,371.24	69,195.06	19.98%
Travel, meals, and training	1,540.30	2,083.33	26.07%	9,623.29	18,749.97	48.68%
	<u>2,601,797.33</u>	<u>2,449,472.99</u>	<u>-6.22%</u>	<u>22,512,775.55</u>	<u>21,379,256.91</u>	<u>-5.30%</u>
Operating inc. (loss) before depr.	<u>(341,564.85)</u>	<u>122,421.68</u>	<u>-379.01%</u>	<u>(189,815.12)</u>	<u>558,485.12</u>	<u>-133.99%</u>
Depreciation	<u>200,000.00</u>	<u>200,000.00</u>	<u>0.00%</u>	<u>1,800,000.00</u>	<u>1,800,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(541,564.85)</u>	<u>(77,578.32)</u>	<u>-598.09%</u>	<u>(1,989,815.12)</u>	<u>(1,241,514.88)</u>	<u>-60.27%</u>
Nonoperating expense:						
Interest expense		<u>3,416.67</u>	<u>100.00%</u>	<u>16,104.20</u>	<u>30,750.03</u>	<u>47.63%</u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,416.67	100.00%	\$16,104.20	\$30,750.03	47.63%
Nonoperating income - interest income	170.58		0.00%	1,791.02		0.00%
Net income (loss)	<u>(541,394.27)</u>	<u>(80,994.99)</u>	<u>-568.43%</u>	<u>(2,004,128.30)</u>	<u>(1,272,264.91)</u>	<u>-57.52%</u>

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,637,500.00	\$8,060,000.00	-5.24%	\$69,902,300.00	\$71,240,000.00	-1.88%
Non-emergency base rate	392,899.80	227,006.00	73.08%	3,416,322.84	2,006,439.00	70.27%
Mileage	561,300.00	528,648.00	6.18%	5,157,648.00	4,672,566.00	10.38%
Special events	14,037.50	12,500.00	12.30%	140,315.00	112,500.00	24.72%
Subscription membership	12,804.94	8,333.33	53.66%	83,139.92	74,999.97	10.85%
Other revenue	122.52		0.00%	2,702.98		0.00%
	<u>8,618,664.76</u>	<u>8,836,487.33</u>	<u>-2.47%</u>	<u>78,702,428.74</u>	<u>78,106,504.97</u>	<u>0.76%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,955,353.25	6,250,833.33	4.73%	54,818,156.47	56,257,499.97	2.56%
Collection fees and expenses	38,151.76	40,833.33	6.57%	336,979.69	367,499.97	8.30%
	<u>5,993,505.01</u>	<u>6,291,666.66</u>	<u>4.74%</u>	<u>55,155,136.16</u>	<u>56,624,999.94</u>	<u>2.60%</u>
Net patient service revenue	<u>2,625,159.75</u>	<u>2,544,820.67</u>	<u>3.16%</u>	<u>23,547,292.58</u>	<u>21,481,505.03</u>	<u>9.62%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,343,670.93	2,330,000.00	-0.59%	20,442,935.09	20,050,000.00	-1.96%
Employee compensation & benefits	183,325.42	181,479.50	-1.02%	1,627,041.44	1,633,315.50	0.38%
Medical supplies	20,947.12	23,333.33	10.23%	142,159.95	209,999.97	32.30%
Building rent, utilities and maintenance	66,429.62	63,166.68	-5.17%	554,372.71	568,500.12	2.49%
Equipment maintenance	81,299.40	67,166.66	-21.04%	656,470.05	604,499.94	-8.60%
TotalCare campaign	1,446.52	1,250.00	-15.72%	12,056.78	11,250.00	-7.17%
Quality assurance fees	35,537.67	35,583.33	0.13%	319,839.03	320,249.97	0.13%
Telephone	46,494.12	35,083.33	-32.52%	375,076.50	315,749.97	-18.79%
Professional services	158,781.10	25,333.33	-526.77%	720,375.43	227,999.97	-215.95%
Miscellaneous supplies	45,696.47	18,333.34	-149.25%	206,319.27	165,000.06	-25.04%
Postage and courier service	3,209.02	3,108.33	-3.24%	29,074.65	27,974.97	-3.93%
Equipment lease		750.00	100.00%	6,580.86	6,750.00	2.51%
Other fees and expenses	62,771.44	28,083.35	-123.52%	437,650.74	252,750.15	-73.16%
Community relations	2,717.34	6,416.67	57.65%	32,354.20	57,750.03	43.98%
Office supplies	2,322.58	2,166.66	-7.20%	14,742.86	19,499.94	24.40%
Insurance	7,694.07	8,728.33	11.85%	69,994.67	78,554.97	10.90%
Travel, meals, and training	2,685.70	2,500.00	-7.43%	11,287.92	22,500.00	49.83%
	<u>3,065,028.52</u>	<u>2,832,482.84</u>	<u>-8.21%</u>	<u>25,658,332.15</u>	<u>24,572,345.56</u>	<u>-4.42%</u>
Operating inc. (loss) before depr.	<u>(439,868.77)</u>	<u>(287,662.17)</u>	<u>-52.91%</u>	<u>(2,111,039.57)</u>	<u>(3,090,840.53)</u>	<u>31.70%</u>
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>1,125,000.00</u>	<u>1,125,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(564,868.77)</u>	<u>(412,662.17)</u>	<u>-36.88%</u>	<u>(3,236,039.57)</u>	<u>(4,215,840.53)</u>	<u>23.24%</u>
Nonoperating expense:						
Interest expense		1,333.33	100.00%	15,809.20	11,999.97	-31.74%

EMSA Western
 EMSA Western Division
 For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$1,333.33	100.00%	\$15,809.20	\$11,999.97	-31.74%
Nonoperating income - interest income	612.18		0.00%	3,100.35		0.00%
Net income (loss)	<u>(564,256.59)</u>	<u>(413,995.50)</u>	<u>-36.30%</u>	<u>(3,248,748.42)</u>	<u>(4,227,840.50)</u>	<u>23.16%</u>

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$572,247.23)	(\$212,101.53)
Petty cash	1,200.00	1,200.00
Invested cash	11,202,527.43	8,726,816.80
	10,631,480.20	8,515,915.27
Patient accounts receivable:		
Patient accounts receivable	23,728,182.39	25,654,954.31
Receivables in collection	76,194,000.19	68,890,000.19
	99,922,182.58	94,544,954.50
Less allowance for contractual allowances and bad debts	85,639,291.00	79,349,291.00
Net patient accounts receivable	14,282,891.58	15,195,663.50
Other receivables:		
Due from contractor	712,502.61	414,908.86
Due from collection agency	38,019.49	28,944.94
Other miscellaneous receivables	538,883.82	588,242.36
	1,289,405.92	1,032,096.16
Other current assets:		
Prepaid assets	750,669.94	774,335.84
Other, principally funds held by trustee	149,911.36	86,950.60
	900,581.30	861,286.44
Total current assets	27,104,359.00	25,604,961.37
Property and equipment:		
Communication equipment	9,242,155.67	7,204,355.14
Buildings and leasehold improvements	3,913,672.76	3,746,529.66
Ambulances	13,517,411.75	13,836,519.25
Data processing equipment	7,768,863.57	7,190,880.85
On-board equipment	7,879,842.70	7,879,842.70
Office furniture and equipment	1,391,368.16	1,335,672.64
Miscellaneous other equipment	1,575,047.44	1,309,761.25
Land	64,200.00	64,200.00
Transportation equipment	634,016.98	534,093.96
Prepaid assets	4,213,553.19	4,200,189.78
Capital Lease	739,910.29	739,910.29
	50,940,042.51	48,041,955.52
Less accumulated depreciation	39,390,476.60	36,111,112.01
Net property and equipment	11,549,565.91	11,930,843.51
Other assets		
	9,734.50	9,734.50
Total assets	38,663,659.41	37,545,539.38

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,134,097.37	\$690,742.14
Due to contractor	8,567,017.58	8,223,182.95
Due to Quality Assurance Fund	296,532.51	346,101.77
Accrued retirement	261,529.71	255,023.58
Accrued salaries and wages	400,362.78	401,648.20
Current installments of long-term debt	347,752.00	395,491.00
Accrued interest payable	16.78	18.67
Deferred revenue	69,180.03	70,652.58
Total current liabilities	11,076,488.76	10,382,860.89
Long-term debt	2,965,785.49	1,739,539.21
Other liabilities	21,752.22	21,752.22
Total liabilities	14,064,026.47	12,144,152.32
Division capital:		
Contributed capital	85,001,838.77	77,716,683.77
Retained earnings (deficit)	(55,149,329.11)	(50,564,179.01)
Current year earnings (loss)	(5,252,876.72)	(1,751,117.70)
Total division capital	24,599,632.94	25,401,387.06
Total liabilities & division capital	38,663,659.41	37,545,539.38

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$786,590.05)	(\$465,685.68)
Petty cash	600.00	600.00
Invested cash	3,234,586.71	3,740,531.76
	2,448,596.66	3,275,446.08
Patient accounts receivable:		
Patient accounts receivable	10,993,574.79	12,052,913.27
Receivables in collection	37,100,999.82	31,862,999.82
	48,094,574.61	43,915,913.09
Less allowance for contractual allowances and bad debts	41,775,710.00	36,943,710.00
Net patient accounts receivable	6,318,864.61	6,972,203.09
Other receivables:		
Due from contractor	712,502.61	414,908.86
Due from collection agency	18,904.21	13,800.82
Other miscellaneous receivables	(25,612.75)	48,562.91
	705,794.07	477,272.59
Other current assets:		
Prepaid assets	324,287.04	358,017.46
Other, principally funds held by trustee	103,705.94	42,707.96
	427,992.98	400,725.42
Total current assets	9,901,248.32	11,125,647.18
Property and equipment:		
Communication equipment	4,725,569.49	3,747,002.07
Buildings and leasehold improvements	3,319,637.35	3,219,494.25
Ambulances	8,173,887.78	8,424,600.65
Data processing equipment	3,913,089.51	3,753,954.39
On-board equipment	4,498,758.92	4,498,758.92
Office furniture and equipment	620,543.58	600,082.76
Miscellaneous other equipment	912,079.25	721,337.81
Land	64,200.00	64,200.00
Transportation equipment	400,050.04	360,250.04
Prepaid assets	2,882,569.98	2,339,110.91
Capital Lease	338,087.66	338,087.66
	29,848,473.56	28,066,879.46
Less accumulated depreciation	22,017,771.98	20,074,554.98
Net property and equipment	7,830,701.58	7,992,324.48
Other assets		
	8,273.60	8,273.60
Total assets	17,740,223.50	19,126,245.26

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$739,750.26	\$944,425.41
Due to contractor	3,988,214.79	3,848,886.28
Due to Quality Assurance Fund	296,532.51	346,101.77
Accrued retirement	137,968.79	133,575.71
Accrued salaries and wages	188,743.81	189,624.96
Current installments of long-term debt	175,480.00	198,065.00
Accrued interest payable	16.78	18.67
Deferred revenue	30,765.21	31,235.84
Total current liabilities	5,557,472.15	5,691,933.64
Long-term debt	2,401,466.49	1,011,040.21
Other liabilities	21,752.22	21,752.22
Total liabilities	7,980,690.86	6,724,726.07
Division capital:		
Contributed capital	8,294,373.23	7,572,066.23
Retained earnings (deficit)	3,469,287.71	4,603,283.39
Current year earnings (loss)	(2,004,128.30)	226,169.57
Total division capital	9,759,532.64	12,401,519.19
Total liabilities & division capital	17,740,223.50	19,126,245.26

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$214,342.82	\$253,584.15
Petty cash	600.00	600.00
Invested cash	7,967,940.72	4,986,285.04
	8,182,883.54	5,240,469.19
Patient accounts receivable:		
Patient accounts receivable	12,734,607.60	13,602,041.04
Receivables in collection	39,093,000.37	37,027,000.37
	51,827,607.97	50,629,041.41
Less allowance for contractual allowances and bad debts	43,863,581.00	42,405,581.00
Net patient accounts receivable	7,964,026.97	8,223,460.41
Other receivables:		
Due from collection agency	19,115.28	15,144.12
Other miscellaneous receivables	564,496.57	539,679.45
	583,611.85	554,823.57
Other current assets:		
Prepaid assets	426,382.90	416,318.38
Other, principally funds held by trustee	46,205.42	44,242.64
	472,588.32	460,561.02
Total current assets	17,203,110.68	14,479,314.19
Property and equipment:		
Communication equipment	4,516,586.18	3,457,353.07
Buildings and leasehold improvements	594,035.41	527,035.41
Ambulances	5,343,523.97	5,411,918.60
Data processing equipment	3,855,774.06	3,436,926.46
On-board equipment	3,381,083.78	3,381,083.78
Office furniture and equipment	770,824.58	735,589.88
Miscellaneous other equipment	662,968.19	588,423.44
Transportation equipment	233,966.94	173,843.92
Prepaid assets	1,330,983.21	1,861,078.87
Capital Lease	401,822.63	401,822.63
	21,091,568.95	19,975,076.06
Less accumulated depreciation	17,372,704.62	16,036,557.03
Net property and equipment	3,718,864.33	3,938,519.03
Other assets		
	1,460.90	1,460.90
Total assets	20,923,435.91	18,419,294.12

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$394,347.11	(\$253,683.27)
Due to contractor	4,578,802.79	4,374,296.67
Accrued retirement	123,560.92	121,447.87
Accrued salaries and wages	211,618.97	212,023.24
Current installments of long-term debt	172,272.00	197,426.00
Deferred revenue	38,414.82	39,416.74
Total current liabilities	5,519,016.61	4,690,927.25
Long-term debt	564,319.00	728,499.00
Total liabilities	6,083,335.61	5,419,426.25
Division capital:		
Contributed capital	76,707,465.54	70,144,617.54
Retained earnings (deficit)	(58,618,616.82)	(55,167,462.40)
Current year earnings (loss)	(3,248,748.42)	(1,977,287.27)
Total division capital	14,840,100.30	12,999,867.87
Total liabilities & division capital	20,923,435.91	18,419,294.12

EMSA
Cash Rollforward
Year Ending June 30, 2017

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2016	\$ 3,162,503	\$ 3,162,503	-	6,558,687	6,558,687	-	9,721,190	9,721,190	-
Net revenue collected	19,460,000	18,391,782	1,068,218	23,128,000	21,769,866	1,358,134	42,588,000	40,161,648	2,426,352
Utility bill receipts	2,735,000	4,200,003	(1,465,003)				2,735,000	4,200,003	(1,465,003)
TotalCare proceeds	104,672	100,000	4,672	119,680	100,000	19,680	224,352	200,000	24,352
Payment to contractor	(18,123,828)	(17,626,695)	(497,133)	(20,360,197)	(20,070,385)	(289,812)	(38,484,025)	(37,697,080)	(786,945)
Operating expenses/changes in WC	(4,383,862)	(3,825,000)	(558,862)	(5,145,977)	(4,500,000)	(645,977)	(9,529,839)	(8,325,000)	(1,204,839)
Capital expenditures	(500,527)	(1,499,249)	998,722	(1,653,198)	(1,583,253)	(69,945)	(2,153,725)	(3,082,502)	928,777
Net debt proceeds/(reduction)&int	(210,817)	(235,000)	24,183	(205,138)	(205,000)	(138)	(415,955)	(440,000)	24,045
Interest/other income	1,188		1,188	2,308		2,308	3,496	-	3,496
Other	598,615 (2)	607,500	(8,885)	5,344,372 (1)	5,344,372	-	5,942,987	5,951,872	(8,885)
Balance at March 31, 2017	<u>2,842,944</u>	<u>3,275,844</u>	<u>(432,900)</u>	<u>7,788,537</u>	<u>7,414,287</u>	<u>374,250</u>	<u>10,631,481</u>	<u>10,690,131</u>	<u>(58,650)</u>

(1) 20,144 - '16 Other Western Subsidy
545,205 - '17 Edmond Subsidy
484,429 - '17 Other Western Subsidy
410,077 - '16 Oklahoma City Subsidy
3,884,517 - '17 Oklahoma City Subsidy
5,344,372

(2) 598,615 - '17 Other Eastern Subsidy

West - Cash	8,182,884
A/P	(394,347)
Net	<u><u>7,788,537</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/17

Eastern Division

Net Income (loss)		(2,004,128)
Add: Depreciation	1,800,000	
Increase in allowance for doubtful accounts	2,934,000	
Increase in deferred revenue	30,765	<u>4,764,765</u>
Changes in working capital:		
Increase in patient receivables	(2,996,974)	
Decrease in other receivables	204,116	
Increase in other assets	(191,101)	
Decrease in accounts payable	(912,568)	
Decrease in accrued liabilities	(27,934)	<u>(3,924,461)</u>
Net Property Additions:		(2,065,613)
Debt Service/ Loan Proceeds		1,359,170
Net Contributed Capital		601,740
Change in cash and cash equivalents:		<u><u>(1,268,527)</u></u>
	Cash balance @6/30/16	3,717,125
	Cash balance @3/31/17	2,448,598
	Change in cash	<u><u>(1,268,527)</u></u>

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/17

Western Division

Net income (loss)		(3,248,748)
Add: Depreciation	1,125,000	
Increase in allowance for doubtful accounts	967,000	
Increase in deferred revenue	38,415	<u>2,130,415</u>
Changes in working capital:		
Increase in patient receivables	(1,114,695)	
Increase in other receivables	(529,758)	
Increase in other assets	(185,667)	
Increase in accounts payable	1,104,159	
Decrease in accrued liabilities	(30,765)	<u>(756,726)</u>
Net Property (Additions)/Dispositions		(1,101,159)
Debt Service/Loan proceeds		(189,334)
Contributed Capital		5,344,372
Change in cash and cash equivalents:		<u><u>2,178,820</u></u>
	Cash balance @6/30/16	6,004,064
	Cash balance @3/31/17	8,182,884
	Change in cash	<u><u>2,178,820</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through March

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000		1,269,000
Repairs	25,000	103,516	(78,516)
New unit	169,000		169,000
Miscellaneous	20,000	2,950	17,050
<i>2016 Ambulances (ten)</i>			
MTS units (one)	1,100,000	737,292	362,708
		75,218	(75,218)
On board equipment:			
Stair chairs	5,000		5,000
Equipment for new unit	64,000		64,000
Computer tablets	61,000		61,000
LP 15 for MTS		28,298	(28,298)
Power cot for MTS		16,084	(16,084)
Power load for MTS		21,269	(21,269)
Miscellaneous	31,000		31,000
CAD and radio equipment:			
Mobile data terminals	67,000		67,000
Equipment for new unit	14,000		14,000
Recording system	61,000		61,000
Radio equipment for MTS		14,607	(14,607)
Building expenses:			
Garage equipment	25,000	16,617	8,383
Training room improvement		11,837	(11,837)
Assembly sealing system		10,305	(10,305)
Video conferencing equipment		14,131	(14,131)
Miscellaneous	42,000	11,473	30,527
Computer equipment:			
Firewall and network security	47,000		47,000
UPS batteries	5,000		5,000
Miscellaneous	94,000	18,376	75,624
TOTAL	3,099,000	1,081,973	2,017,027
Less 2016 incurred previous year		581,446	
Current year expenditures		500,527	
Less 2016 incurred current year	1,100,000	155,846	
Current year budget	1,999,000	344,681	1,654,319

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through March

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
2017 Ambulances (eleven)				
Replacement units	1,269,000	250,866		1,018,134
Repairs	25,000		63,330	(38,330)
New unit	169,000			169,000
Miscellaneous	20,000			20,000
2016 Ambulances (ten)	1,100,000	644,170		455,830
MTS units (five)			376,090	(376,090)
On board equipment:				
Stair chairs	5,000			5,000
Equipment for new unit	64,000			64,000
Computer tablets	69,000			69,000
LP 15(5) for MTS			141,488	(141,488)
Vents and pumps for MTS			47,351	(47,351)
Power cots(5) for MTS			80,418	(80,418)
Power loaders (5) for MTS			101,445	(101,445)
Miscellaneous	39,000			39,000
CAD and radio equipment:				
Mobile data terminals	76,000			76,000
Equipment for new unit	14,000			14,000
Radio infrastructure (NG911)	55,040		55,040	-
Radio infrastructure (NG911)(2016)	27,520		27,520	-
Radio equipment for MTS			73,033	(73,033)
Recording system	69,000			69,000
Building expenses:				
Bldg improvements	11,000			11,000
Security installation at Edmond station			17,807	(17,807)
Floor epoxy at Edmond station			15,900	(15,900)
Security installation at Melrose station			23,908	(23,908)
Garage equipment			22,617	(22,617)
Assembly sealing system			11,425	(11,425)
Video conferencing equipment			14,131	(14,131)
Miscellaneous	47,000		4,989	42,011
Computer equipment:				
Firewall and network security	73,000			73,000
Miscellaneous	106,000		12,250	93,750
TOTAL	3,238,560	895,036	1,088,742	1,254,782
Less 2016 incurred previous year		330,580		
Current year expenditures		564,456	1,088,742	1,653,198
Less 2016 incurred current year	1,127,520	313,590	27,520	
Current year budget	2,111,040	250,866	1,061,222	798,952

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2017

Eastern Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Nov-16</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Feb-17</u>	<u>Mar-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	5,417	5,371	5,439	5,205	5,059	5,384	5,700	5,014	5,399	47,988	46,462	46,315
Non-emergency	745	831	845	812	799	910	963	837	919	7,661	6,677	6,603
Total	6,162	6,202	6,284	6,017	5,858	6,294	6,663	5,851	6,318	55,649	53,139	52,918
Unit hours	15,315	15,698	15,208	15,609	15,071	15,412	15,970	14,128	15,067	137,478	132,284	
% of total system hours	47.1%	47.3%	47.5%	47.0%	46.0%	46.2%	47.8%	46.4%	46.0%	46.8%	46.5%	47.0%
<i>Gross revenue by payor:</i>												
Medicare	43%	43%	42%	44%	43%	43%	46%	46%	43%	44%	44%	
Medicaid	18%	17%	18%	17%	18%	18%	18%	18%	18%	18%	18%	
Private insurance	16%	18%	17%	17%	17%	17%	16%	17%	17%	17%	16%	
Uninsured and other	23%	22%	23%	22%	22%	22%	20%	19%	22%	21%	22%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	42.3%	60.7%	44.1%	54.6%	52.1%	49.4%	44.3%	56.2%	63.1%	51.7%	50.9%	50.0%
<i>Net income (loss)</i>	\$ (606,641)	\$ (278,939)	\$ 1,038,358	\$ (794,077)	\$ (660,502)	\$ (413,625)	\$ 59,751	\$ 192,941	\$ (541,394)	\$ (2,004,128)	\$ 226,171	\$ (1,272,265)
<i>Days in A/R</i>	88.4	80.4	76.5	89.5	82.9	83.4	79.4	83.4	81.3	N/A	88.1	
<i>Past due A/R</i>	\$ 2,834,000	\$ 2,589,000	\$ 2,538,000	\$ 2,616,000	\$ 2,661,000	\$ 2,626,000	\$ 2,673,000	\$ 2,712,000	\$ 2,644,000	N/A	\$ 3,179,000	
<i>Current ratio</i>	1.68	1.68	1.88	1.76	1.71	1.70	1.74	1.81	1.78	N/A	1.95	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Western Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Nov-16</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Feb-17</u>	<u>Mar-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	6,110	6,351	6,008	5,923	5,560	5,995	6,331	5,908	5,873	54,059	54,128	54,800
Non-emergency	823	812	756	751	821	909	927	816	876	7,491	5,368	4,108
Total	<u>6,933</u>	<u>7,163</u>	<u>6,764</u>	<u>6,674</u>	<u>6,381</u>	<u>6,904</u>	<u>7,258</u>	<u>6,724</u>	<u>6,749</u>	<u>61,550</u>	<u>59,496</u>	<u>58,908</u>
Unit hours	17,222	17,515	16,821	17,584	17,673	17,944	17,473	16,321	17,689	156,242	152,286	
% of total system hours	52.9%	52.7%	52.5%	53.0%	54.0%	53.8%	52.2%	53.6%	54.0%	53.2%	53.5%	53.0%
<i>% of gross revenue by payor:</i>												
Medicare	44%	44%	44%	45%	47%	47%	49%	49%	48%	46%	45%	
Medicaid	14%	15%	16%	16%	15%	15%	15%	15%	15%	15%	15%	
Private insurance	20%	19%	19%	19%	18%	19%	18%	18%	19%	19%	17%	
Uninsured and other	22%	22%	21%	20%	20%	19%	18%	18%	18%	20%	23%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	46.2%	52.6%	54.8%	55.7%	59.0%	56.3%	47.0%	55.3%	62.7%	53.9%	50.7%	51.1%
<i>Net income (loss)</i>	\$ (333,629)	\$ (388,909)	\$ (220,676)	\$ (386,658)	\$ (507,752)	\$ (342,239)	\$ (317,206)	\$ (187,423)	\$ (564,257)	\$ (3,248,749)	\$ (1,977,287)	\$ (4,227,841)
<i>Days in A/R</i>	86.6	76.9	81.0	85.2	85.9	80.0	81.4	81.7	85.9	N/A	83.9	
<i>Past due A/R</i>	\$ 3,499,000	\$ 3,309,000	\$ 3,166,000	\$ 3,261,000	\$ 3,340,000	\$ 3,186,000	\$ 3,225,000	\$ 3,136,000	\$ 3,221,000	N/A	\$ 3,913,000	
<i>Current ratio</i>	2.95	3.12	3.34	3.26	3.28	3.27	3.28	3.14	3.12	N/A	3.09	

EMSA Eastern Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2017

	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Y-T-D	Budget	Variance	
												#	%
Transports:													
Code 1	1,961	1,955	1,998	1,872	1,877	1,984	2,124	1,946	2,052	17,769			
Code 2	3,456	3,416	3,441	3,333	3,182	3,400	3,576	3,068	3,347	30,219			
Total emergencies	5,417	5,371	5,439	5,205	5,059	5,384	5,700	5,014	5,399	47,988	46,315	1,673	3.6%
Code 3	730	810	833	797	780	890	943	810	906	7,499			
Code 4	15	21	12	15	19	20	20	27	13	162			
Total non-emergencies	745	831	845	812	799	910	963	837	919	7,661	6,603	1,058	16.0%
Total transports	6,162	6,202	6,284	6,017	5,858	6,294	6,663	5,851	6,318	55,649	52,918	2,731	5.2%
Cancelled calls	595	531	532	516	440	530	512	437	471	4,564			
No hauls	2,070	2,080	1,969	2,157	1,812	1,824	1,812	1,700	1,851	17,275			
Total requests for service	8,827	8,813	8,785	8,690	8,110	8,648	8,987	7,988	8,640	77,488			
Transports/day:													
Emergencies	174.7	173.3	181.3	167.9	168.6	173.7	183.9	179.1	174.2	175.1	169.0	6.1	
Non-emergencies	24.0	26.8	28.2	26.2	26.6	29.4	31.1	29.9	29.6	28.0	24.1	3.9	
	198.8	200.1	209.5	194.1	195.3	203.0	214.9	209.0	203.8	203.1	193.1	10.0	
Percent of total transports:													
Emergencies	87.9%	86.6%	86.6%	86.5%	86.4%	85.5%	85.5%	85.7%	85.5%	86.2%	87.5%		
Non-emergencies	12.1%	13.4%	13.4%	13.5%	13.6%	14.5%	14.5%	14.3%	14.5%	13.8%	12.5%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
Unit hours	15,315	15,698	15,208	15,609	15,071	15,412	15,970	14,128	15,067	137,478			
Percent of total unit hours:													
Eastern Division	47.1%	47.3%	47.5%	47.0%	46.0%	46.2%	47.8%	46.4%	46.0%	46.8%	47.0%		
Western Division	52.9%	52.7%	52.5%	53.0%	54.0%	53.8%	52.2%	53.6%	54.0%	53.2%	53.0%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		

KEY: AMR MCB EMSA P+ TFD

OVER \$10K

Accountemps	ACTMPS01	Z000003257	3/30/2017	\$2,506	Temp Employees
Accountemps	ACTMPS01	Z000003234	3/14/2017	\$6,308	Temp Employees
Accountemps	ACTMPS01	Z000003280	4/18/2017	\$7,444	Temp Employees
Adam Paluka	PALUKA, ADAM	79126	4/12/2017	\$99	Employee Expense Reimburse
Adam Paluka	PALUKA, ADAM	79027	3/15/2017	\$215	Employee Expense Reimburse
Adam Paluka	PALUKA, ADAM	78948	3/6/2017	\$861	Employee Expense Reimburse
Addison Group	ADDISON GROUP	79044	3/30/2017	\$1,211	Temp Employees
Addison Group	ADDISON GROUP	78960	3/14/2017	\$4,556	Temp Employees
Addison Group	ADDISON GROUP	79137	4/18/2017	\$6,141	Temp Employees
Addison Group	ADDISON GROUP	78936	3/2/2017	\$7,570	Temp Employees
Addison Group	ADDISON GROUP	79110	4/4/2017	\$7,570	Temp Employees
Air Compressor Supply Inc	AIR COMP SUP	Z000003235	3/14/2017	\$1,791	Medical Supplies
Air Solutions	AIR SOLUTIONS	78961	3/14/2017	\$108	Building Maintenance
Air Solutions	AIR SOLUTIONS	79138	4/18/2017	\$181	Building Maintenance
Airco Service Inc.	AIRCO	Z000003258	3/30/2017	\$89	Building Maintenance
AIRGAS USA LLC	1223388	78933	3/2/2017	\$1,057	AMR - Medical Supplies
AIRGAS USA LLC	1223388	79103	4/3/2017	\$4,261	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	78894	2/28/2017	\$450	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	79045	3/30/2017	\$611	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	78962	3/14/2017	\$1,191	Courier Service
All-Kill Pest Control	ALLKIL01	78895	2/28/2017	\$126	Building Maintenance
All-Kill Pest Control	ALLKIL01	79046	3/30/2017	\$126	Building Maintenance
American Emergency Vehicles	AEV01	79037	3/23/2017	\$451,308	Ambulance Maintenance
American Emergency Vehicles	AEV01	79120	4/4/2017	\$469,436	Ambulance Maintenance
American Express Corporate	AMEX CORP	78878	2/21/2017	\$14,008	Corporate Cards
American Express Corporate	AMEX CORP	79034	3/22/2017	\$19,642	Corporate Cards
American Fire & Safety Co Inc.	AMFIRE01	78965	3/14/2017	\$47	Building Maintenance
American Freightways	AMFRTS01	Z000003260	3/30/2017	\$47	Building Maintenance
American Hose & Supply - Tulsa	AMERICAN HOSE	78963	3/14/2017	\$33	Building Maintenance
American Waste Control	AMWSTE01	Z000003236	3/14/2017	\$468	Utilities
American Waste Control	AMWSTE01	Z000003281	4/18/2017	\$468	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	78966	3/14/2017	\$267	Building Maintenance
Amos Electrical & Mechanical, Inc.	AMOSEL01	79140	4/18/2017	\$2,728	Building Maintenance

Arrow Machinery Co	ARROW MACHINERY	78897	2/28/2017	\$507	Building Services
Assoc. for Women in Communications	AFWIC	79127	4/12/2017	\$50	Dues
Association of Central Ok Govn	ACOG 01	78959	3/14/2017	\$1,153	OKC 911 Service Agreement
Association of Central Ok Govn	ACOG 01	79136	4/18/2017	\$1,325	OKC 911 Service Agreement
AT&T	ATT 08	Z000003237	3/14/2017	\$1,539	Communications
AT&T	ATT 08	Z000003261	3/30/2017	\$1,539	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	79048	3/30/2017	\$2,705	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	78967	3/14/2017	\$2,730	Communications
AT&T Mobility	AT&T MOBILITY	Z000003262	3/30/2017	\$116	Wireless Communications
AT&T Mobility	AT&T MOBILITY	Z000003238	3/14/2017	\$117	Wireless Communications
AT&T OneNet Services	ATT INTERNET	78898	2/28/2017	\$417	Communications
AT&T OneNet Services	ATT INTERNET	79049	3/30/2017	\$462	Communications
att	ATT 10	Z000003263	3/30/2017	\$21,979	Communications
att	ATT 10	Z000003239	3/14/2017	\$23,671	Communications
Automatic Protection Systems	AMPRSY01	79141	4/18/2017	\$148	Building Maintenance
Autoprider Car Wash	AUTOPRIDE CAR	79050	3/30/2017	\$2	Communications
B. D. Eddie Enterprises	BDEDDI01	78900	2/28/2017	\$27,044	Rent
B. D. Eddie Enterprises	BDEDDI01	79052	3/30/2017	\$27,044	Rent
Bike One - OKC	BIKE ONE - OKC	78938	3/2/2017	\$1,104	AMR - Misc Supplies
Bill Knight Ford	BILLKNIGHT FORD	79053	3/30/2017	\$250,866	Chassis
Blue Sky Supply	BLUE SKY SUPPLY	78901	2/28/2017	\$250	Coffee/Food Service
Blue Sky Supply	BLUE SKY SUPPLY	79142	4/18/2017	\$355	Coffee/Food Service
Blue Sky Supply	BLUE SKY SUPPLY	78968	3/14/2017	\$445	Coffee/Food Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	78899	2/28/2017	\$29,953	OMD Dir Salary & Benefits
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	79051	3/30/2017	\$29,953	OMD Dir Salary & Benefits
BOUNDTREE MEDICAL, LLC	BNDTR	78969	3/14/2017	\$269	Medical Supplies
Brian Roberson	BRIAN ROBERSON	79128	4/12/2017	\$41	Employee Reimbursement
Brian Roberson	BRIAN ROBERSON	78891	2/28/2017	\$68	Employee Reimbursement
Calvert's Plant Interiors Inc.	CALPLT01	78970	3/14/2017	\$1,134	Plant Maintenance
Capital Waste Solutions	CAPITAL WASTE	78971	3/14/2017	\$3,500	Building Maintenance
Capital Waste Solutions	CAPITAL WASTE	79143	4/18/2017	\$3,500	Building Maintenance
Car Cab Wrecker Service, Inc.	CAR CAB WRECK	78939	3/2/2017	\$268	P+ - Towing
Carrie Morley	MORLEY, CARRIE	78879	2/21/2017	\$100	Employee Reimbursement
Carrie Morley	MORLEY, CARRIE	79133	4/13/2017	\$285	Employee Reimbursement

CDW Government, Inc.	CDWCMP01	79144	4/18/2017	\$3,873	Computer Supplies
CDW Government, Inc.	CDWCMP01	78972	3/14/2017	\$9,239	Computer Supplies
CDW PunchOut	1010393	78930	3/2/2017	\$48	AMR - Medical Supplies
Center Point Energy	OK ENERGY SERV	79074	3/30/2017	\$1,934	Utilities
Center Point Energy	OK ENERGY SERV	78913	2/28/2017	\$3,895	Utilities
Change Healthcare	CHANGE HEALTHCA	78902	2/28/2017	\$2,125	Pt Account
Change Healthcare	CHANGE HEALTHCA	79054	3/30/2017	\$2,125	Pt Account
Chantelle Ainge	HINDS, CHANTELL	78884	2/22/2017	\$54	Employee Travel Expenses
Chantelle Ainge	HINDS, CHANTELL	79040	3/30/2017	\$54	Employee Travel Expenses
Chappell Supply & Equipment	CHPSPY01	78973	3/14/2017	\$145	Building Maintenance
Chappell Supply & Equipment	CHPSPY01	79145	4/18/2017	\$271	Building Maintenance
Cheryl Prebble	PREBBLE, CHERYL	78892	2/28/2017	\$99	Employee Reimbursement
Cheryl Prebble	PREBBLE, CHERYL	79031	3/15/2017	\$99	Employee Reimbursement
City Glass	CTYGLS01	Z000003240	3/14/2017	\$4,031	Building Maintenance
City of Bixby	CTYBXB01	78977	3/14/2017	\$42	utilities
City of Bixby	CTYBXB01	79150	4/18/2017	\$44	utilities
City of OKC glass	CTY OF OKC GLAS	Z000003227	3/2/2017	\$160	Building Maintenance
City of OKC glass	CTY OF OKC GLAS	Z000003282	4/18/2017	\$4,031	Building Maintenance
City of Oklahoma City - Utilities	CTYOKC01	79055	3/30/2017	\$699	Utilities
City of Oklahoma City - Utilities	CTYOKC01	78906	2/28/2017	\$906	Utilities
City of Tulsa Utilities	CTYTUL02	79056	3/30/2017	\$1,191	Utilities
City of Tulsa Utilities	CTYTUL02	78907	2/28/2017	\$1,300	Utilities
City of Tulsa Utilities	CTYTUL02	79151	4/18/2017	\$1,785	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	78974	3/14/2017	\$2,085	Janitorial Services
Clean Sweep Janitorial	CLEAN SWEEP JAN	79147	4/18/2017	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003283	4/18/2017	\$678	Building Maintenance
Clifford Power Systems, Inc.	CLIFFORD01	Z000003241	3/14/2017	\$1,196	Building Maintenance
Cobra One Corporation	COBRA ONE CORP	78903	2/28/2017	\$245	Benefits
Cobra One Corporation	COBRA ONE CORP	78975	3/14/2017	\$245	Benefits
Community Care	COMMUNITY CARE	78976	3/14/2017	\$49	Benefits
Community Care	COMMUNITY CARE	79148	4/18/2017	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	78957	3/9/2017	\$2,212	Workers Comp
Compsource Oklahoma	COMPSOURCE	79125	4/11/2017	\$2,216	Workers Comp
Cook's Appliance Service	CKSAPL01	79146	4/18/2017	\$195	Building Maintenance

Cox	COX	Z000003284	4/18/2017	\$1,896	Internet
Cox	COX	Z000003222	2/28/2017	\$3,384	Internet
Cox	COX	Z000003242	3/14/2017	\$8,649	Internet
Cox	COX	Z000003264	3/30/2017	\$28,326	Internet
CPI Office Products	CPI OFFICE PROD	Z000003265	3/30/2017	\$823	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	Z000003243	3/14/2017	\$10,134	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	Z000003285	4/18/2017	\$18,055	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	78905	2/28/2017	\$222	Website
CSI Communications, LLC	CRTSPC01	79149	4/18/2017	\$450	Website
Curtis Knoles	KNOLES, CURTIS	79029	3/15/2017	\$80	MCB - Employee Reimburse
Curtis Knoles	KNOLES, CURTIS	79130	4/12/2017	\$226	MCB - Employee Reimburse
Curtis Knoles	KNOLES, CURTIS	78955	3/8/2017	\$373	MCB - Employee Reimburse
David Howerton	HOWERTON	78954	3/8/2017	\$65	MCB - Reimburse
David Howerton	HOWERTON	79131	4/12/2017	\$65	MCB - Reimburse
David Howerton	HOWERTON	78883	2/21/2017	\$192	MCB - Reimburse
Davis & Stanton	DAVIS & STANTON	79112	4/4/2017	\$437	AMR
Davis & Stanton	DAVIS & STANTON	78940	3/2/2017	\$485	AMR
Delco Tools & Equipment	DELCO TOOLS	79152	4/18/2017	\$9,398	Building Maintenance
Detco	DETCO	Z000003228	3/2/2017	\$1,657	Fleet Maintenance
Detco	DETCO	Z000003275	4/4/2017	\$2,595	Fleet Maintenance
DIGITAL ALLY INC	1231299	79104	4/3/2017	\$10,170	AMR - Medical Supplies
Donohue Commercial Service	DONOHUE COMMERC	78978	3/14/2017	\$2,366	Building Maintenance
Donohue Commercial Service	DONOHUE COMMERC	79153	4/18/2017	\$2,366	Building Maintenance
EMS TECHNOLOGY SOLUTIONS LLC	1313999	79105	4/3/2017	\$70	AMR - Medical Supplies
EMS Technology Solutions LLC	EMS TECH SOL	79057	3/30/2017	\$3,180	Medical Supplies
EMS Technology Solutions LLC	EMS TECH SOL	78980	3/14/2017	\$3,420	Medical Supplies
EMS Technology Solutions LLC	EMS TECH SOL	79154	4/18/2017	\$33,732	Medical Supplies
Eric Robinson	ROBINSON,ERIC	79081	3/30/2017	\$4,290	Professional Services
Erling and Associates Inc.	ERLING01	78981	3/14/2017	\$4,166	Professional Services
Erling and Associates Inc.	ERLING01	79155	4/18/2017	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	79058	3/30/2017	\$121	Express Mail
Federal Express Corporation	FEDEXP01	78982	3/14/2017	\$229	Express Mail
Federal Express Corporation	FEDEXP01	79157	4/18/2017	\$265	Express Mail
FedEx Office	FEDEX KINKO'S	79156	4/18/2017	\$25	Express Mail

FERNO WASHINGTON INC	1005511	79093	4/3/2017	\$877	AMR - Medical Supplies
First Watch	FIRSTWATCH	79158	4/18/2017	\$9,760	Software Support
FORD QUALITY FLEET CARE PROGRAM	1007964	79097	4/3/2017	\$24,293	AMR - Medical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	78927	3/2/2017	\$49,724	AMR - Medical Supplies
G4S Secure Solutions	G4S SECURE SOLU	78909	2/28/2017	\$994	security
GeoSafe	GEOSAFE	79059	3/30/2017	\$25,000	Mobile CAD
Grainger Punchout	1001624	79092	4/3/2017	\$6,037	AMR - Medical Supplies
Grainger Punchout	1001624	78925	3/2/2017	\$11,321	AMR - Medical Supplies
HARDESTY PRESS	HRDPRS	79159	4/18/2017	\$48	Outside Printing/Copying
HARDESTY PRESS	HRDPRS	79113	4/4/2017	\$111	Outside Printing/Copying
HARDESTY PRESS	HRDPRS	78942	3/2/2017	\$159	Outside Printing/Copying
Henry Schein Inc.	HENRY SCHEIN	Z000003229	3/2/2017	\$115	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003276	4/4/2017	\$920	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003286	4/18/2017	\$1,425	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003244	3/14/2017	\$7,469	Medical Supplies
Hyatt Regency Tulsa	CROWNE PLAZA	78904	2/28/2017	\$104	Employee Travel Expenses
Hydraulic Equipment Company Inc	HYDROLIC EQUIP	78983	3/14/2017	\$2,111	Building Maintenance
Imperial Auto Solvents	IMP AUTO SOLV	78984	3/14/2017	\$35	vehicle washing system & pro
Insperty Expense Management	INSPERITY EXPEN	Z000003245	3/14/2017	\$322	Expense Report Software
Insperty Expense Management	INSPERITY EXPEN	Z000003287	4/18/2017	\$322	Expense Report Software
Interworks	INTERWORKS	79160	4/18/2017	\$3,750	Software Consulting
Jackson Technical	JACKSON TECH	79161	4/18/2017	\$52	Professional Services
Jackson Technical	JACKSON TECH	78985	3/14/2017	\$3,500	Professional Services
Jake Hall	HALL, JAKE	78890	2/28/2017	\$18	employee expenses
Jamil Rahman	RAHMAN	78886	2/28/2017	\$1,291	MCB - Employee Reimburse
January Environmental Services, Inc.	JANUARY ENVIORN	79060	3/30/2017	\$50	Waste Removal
January Environmental Services, Inc.	JANUARY ENVIORN	78986	3/14/2017	\$150	Waste Removal
January Transport, Inc.	JANUARY TRNSPRT	79162	4/18/2017	\$375	Waste Removal
Jeff Goodloe, M.D.	GOODLOE, JEFF	79030	3/15/2017	\$644	OMD Dir Salary & Benefits
Jenks Chamber of Commerce	JKSCHM01	79163	4/18/2017	\$350	Dues
Jennifer Jones	JONESJEN	79035	3/22/2017	\$136	MCB - Employee Reimburse
Johnson, Tracy L	JOHNSN01	79129	4/12/2017	\$259	Travel Reimburse
Kelli Bruer	BRUER	79041	3/30/2017	\$296	Employee Reimbursement
Kim McDorman	MCDORMAN, KIM	78889	2/28/2017	\$104	Employee Reimbursement

King Covers	KING COVERS	79114	4/4/2017	\$2,600	AMR - Misc
KTUL Television Inc.	KTULTV01	79165	4/18/2017	\$805	Tower Rental
Laerdal Medical Punchout	1006286	79094	4/3/2017	\$2,186	AMR - Medical Supplies
LandCare	LANDCARE	79166	4/18/2017	\$375	Building Maintenance
LandCare	LANDCARE	78987	3/14/2017	\$2,008	Building Maintenance
LandCare	LANDCARE	79061	3/30/2017	\$2,008	Building Maintenance
Lands' End Business Outfitters	LNDEND01	79107	4/3/2017	\$36	Uniforms
Landscape Partners	LANDSCAPE PARTN	79167	4/18/2017	\$304	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	79062	3/30/2017	\$309	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	78988	3/14/2017	\$506	Building Maintenance
Language Line Service	LNLNE01	79065	3/30/2017	\$333	Patient Support Services
Language Line Service	LNLNE01	79169	4/18/2017	\$608	Patient Support Services
Leadership Tulsa	LDPTLS01	79123	4/6/2017	\$25	Dues
LexisNexis Risk Data Management Inc	LEXISNEXIS	79063	3/30/2017	\$53	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	78989	3/14/2017	\$1,791	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	79168	4/18/2017	\$1,976	Patient Service
Locke Lord LLP	LOCKE LORD LLP	78990	3/14/2017	\$52,723	Professional Services
Locke Lord LLP	LOCKE LORD LLP	79170	4/18/2017	\$59,258	Professional Services
Lori Goad	GOAD, LORI	79026	3/15/2017	\$888	Payroll
Lynxsystems, LLC	LYNXSYSTEMS	78991	3/14/2017	\$2,304	Computer Supplies
Managed Outsource Solutions	MNG OUTSRC SOL	78994	3/14/2017	\$201	Transcription Services
McAnallen, Duffy	MCANLN01	79028	3/15/2017	\$20	MCB - Employee Reimburse
McAnallen, Duffy	MCANLN01	78956	3/8/2017	\$60	MCB - Employee Reimburse
McKesson Medical Punchout	1150574	79109	4/4/2017	\$15,262	AMR - Medical Supplies
McKesson Medical Punchout	1150574	78932	3/2/2017	\$184,559	AMR - Medical Supplies
McKesson Medical Punchout	1150574	79101	4/3/2017	\$269,054	AMR - Medical Supplies
Meadows Collier	MEADOWS COLLIER	79066	3/30/2017	\$71,618	Professional Services
Meadows Collier	MEADOWS COLLIER	79171	4/18/2017	\$83,466	Professional Services
Medlert Inc	MEDLERT	79067	3/30/2017	\$27,000	Software
MEDSOURCE INTERNATIONAL LLC	1343833	78934	3/2/2017	\$5,390	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	79106	4/3/2017	\$6,696	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	78949	3/6/2017	\$99	Internet Reimburse
Melanie Key	KEY, MELANIE	79121	4/5/2017	\$99	Internet Reimburse
Metro Monitor	METRO MONITOR	79068	3/30/2017	\$165	Media Monitoring

Metroplex Electric	METROPLEX	Z000003266	3/30/2017	\$305	Building Maintenance
Metroplex Electric	METROPLEX	79043	3/30/2017	\$3,750	Building Maintenance
Metroplex Electric	METROPLEX	Z000003288	4/18/2017	\$4,190	Building Maintenance
Metroplex Electric	METROPLEX	Z000003246	3/14/2017	\$11,206	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	79069	3/30/2017	\$295	Shredding
Midcon Data Services, LLC	MIDCON DATA SRV	78992	3/14/2017	\$563	Shredding
Midcon Recovery Services	MIDCON RECOVERY	78910	2/28/2017	\$4,880	Rental Space/Shred Bins
Midcon Recovery Services	MIDCON RECOVERY	78993	3/14/2017	\$4,880	Rental Space/Shred Bins
Midcon Recovery Services	MIDCON RECOVERY	79172	4/18/2017	\$4,880	Rental Space/Shred Bins
Mike Duncan	DUNCAN	78908	2/28/2017	\$500	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	78979	3/14/2017	\$1,296	Community Relations
Motorola, Inc.	MOTRLA01	Z000003247	3/14/2017	\$690	Maintenance Communication
Motorola, Inc.	MOTRLA01	Z000003267	3/30/2017	\$690	Maintenance Communication
Motorola, Inc.	MOTRLA01	Z000003223	2/28/2017	\$87,639	Maintenance Communication
MTM Recognition	MDWTRY01	Z000003230	3/2/2017	\$170	AMR - Unifom
MyHealth Access Network	MY HEALTH ACCES	78995	3/14/2017	\$3,083	Patient Services
MyHealth Access Network	MY HEALTH ACCES	79070	3/30/2017	\$3,083	Patient Services
Navex Global	NAVEX GLOBAL	78996	3/14/2017	\$175	Employee Hotline
Navex Global	NAVEX GLOBAL	79173	4/18/2017	\$2,184	Employee Hotline
Net Solutions	NETSOL01	79071	3/30/2017	\$6,000	Network Support
Net Solutions	NETSOL01	78911	2/28/2017	\$12,000	Network Support
Office Butler	OFFBTL01	79072	3/30/2017	\$8,056	Janitorial
Office Depot	OFFICEDEPOT 01	78943	3/2/2017	\$124	AMR - Supplies
Office Depot Punchout	1006929	78926	3/2/2017	\$636	AMR - Medical Supplies
Office Depot Punchout	1006929	79096	4/3/2017	\$1,887	AMR - Medical Supplies
OG&E	OGE 01	79073	3/30/2017	\$3,987	Utilities
OG&E	OGE 01	78912	2/28/2017	\$4,094	Utilities
Ok Natural Gas	ONG 05	79174	4/18/2017	\$235	Utilities
Ok Natural Gas	ONG 05	78997	3/14/2017	\$346	Utilities
Ok Natural Gas	ONG 05	79075	3/30/2017	\$579	Utilities
Ok Natural Gas	ONG 05	78914	2/28/2017	\$848	Utilities
Oklahoma Police Supply	OK POLICESUPPLY	78944	3/2/2017	\$93	AMR - Uniforms
Oklahoma Police Supply	OK POLICESUPPLY	79115	4/4/2017	\$403	AMR - Uniforms
Oklahoma Secretary of State	OK SEC OF STATE	78950	3/6/2017	\$10	Dues

Orkin Exterminating Company	ORKIN 01	Z000003231	3/2/2017	\$110	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003277	4/4/2017	\$110	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003224	2/28/2017	\$140	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003289	4/18/2017	\$221	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003268	3/30/2017	\$330	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003248	3/14/2017	\$361	Building Maintenance
OSITECH COMMUNICATION INC-5430	1000999	78924	3/2/2017	\$335	AMR - Medical Supplies
Overhead Door of Okc	OVRHDR02	78999	3/14/2017	\$597	Building
Owens Waste Management	OWENS TRASH SVC	78915	2/28/2017	\$18	Utilities
Owens Waste Management	OWENS TRASH SVC	79076	3/30/2017	\$18	Utilities
Owens Waste Management	OWENS TRASH SVC	79175	4/18/2017	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	78929	3/2/2017	\$28,698	AMR - Medical Supplies
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	79099	4/3/2017	\$57,521	AMR - Medical Supplies
Packco Inc	PACKCO INC	79116	4/4/2017	\$1,247	AMR - Misc Supplies
Packco Inc	PACKCO INC	78945	3/2/2017	\$2,408	AMR - Misc Supplies
PC Connection	PC CONNECTION	79000	3/14/2017	\$425	Computer Supplies
PC Connection	PC CONNECTION	79077	3/30/2017	\$5,093	Computer Supplies
Personnel Concepts	PRSNL CONCEPTS	79002	3/14/2017	\$55	Misc Supplies
Petty Cash	PETTYC01	79134	4/13/2017	\$52	Petty Cash Reimburse
Petty Cash	PETTYC01	78887	2/28/2017	\$60	Petty Cash Reimburse
Petty Cash	PETTYC01	79032	3/15/2017	\$144	Petty Cash Reimburse
Petty Cash	PETTYC01	79042	3/30/2017	\$182	Petty Cash Reimburse
Petty Cash	PETTYC01	78877	2/20/2017	\$202	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	78931	3/2/2017	\$37,432	AMR - Medical Supplies
PHYSIO CONTROL INC	1055366	79100	4/3/2017	\$97,661	AMR - Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003269	3/30/2017	\$5,704	Medical Supplies
Pikepass CSC	PIKEPASS CSC	Z000003290	4/18/2017	\$3,000	Pikepass
Pitney Bowes	PITBOW03	79001	3/14/2017	\$3,705	Postage
Pitney Bowes Purchase Power	PITBOW02	78953	3/8/2017	\$5,191	Postage
Priority Dispatch	PRYDSP01	Z000003270	3/30/2017	\$3,175	Training Supplies
PRSA OKC Chapter	PRSA OKC	79078	3/30/2017	\$64	Community Relations
PRSA, Tulsa Chapter	PRSA 01	78952	3/7/2017	\$25	Dues
Public Service Co of Oklahoma	PSO 01	79003	3/14/2017	\$3,311	Utilities
Public Service Co of Oklahoma	PSO 01	79176	4/18/2017	\$3,724	Utilities

Puckett, Ruth	PUCKET01	78916	2/28/2017	\$5,416	Rent
Puckett, Ruth	PUCKET01	79079	3/30/2017	\$5,416	Rent
Remnant Carpet Co	REMNANT CARPET	79177	4/18/2017	\$75	Building Maintenance
Republic Services	REPUBLIC SERVIC	79178	4/18/2017	\$2,695	Utilities
Republic Services	REPUBLIC SERVIC	79004	3/14/2017	\$2,696	Utilities
Revenue Management Solutions	RMS	79006	3/14/2017	\$2,424	Patient Account Services
Rhodes Hieronymus Jones Tucker & Cable PLLC	RHODES HIERONYM	79179	4/18/2017	\$4,740	Professional Services
Rich & Cartmill	RICH	79180	4/18/2017	\$14,886	Insurance
Ricoh USA Inc	IKNOFF01	Z000003249	3/14/2017	\$1,205	Imaging Service
Ricoh USA Inc	IKNOFF01	Z000003271	3/30/2017	\$2,910	Imaging Service
Riggs, Abney, Neal, Turpen	RIGGS 01	78917	2/28/2017	\$89	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	79080	3/30/2017	\$153	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	79005	3/14/2017	\$51,631	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	79181	4/18/2017	\$53,011	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003232	3/2/2017	\$1	AMR
Rogers Safe and Lock	ROGERS01	Z000003278	4/4/2017	\$6	AMR
Rogers Safe and Lock	ROGERS01	Z000003291	4/18/2017	\$291	Building Maintenance
Roxanne Hurry	HURRY, ROXANNE	78882	2/21/2017	\$99	Employee Reimbursement
Roxanne Hurry	HURRY, ROXANNE	79132	4/13/2017	\$99	Employee Reimbursement
S & S Texiles, Inc.	SS TXL01	79009	3/14/2017	\$36	Uniforms
Safari Micro	SAFARI MICRO	79182	4/18/2017	\$263	Computer Supplies
Sam's Club	SAMS	78893	2/28/2017	\$775	Dues
San Antonio Equipment	SANANTONIO EQUI	79082	3/30/2017	\$1,000	Ambulance Maintenance
Schnake Turnbo and Assoc. Inc.	SCHNAK01	79183	4/18/2017	\$3,800	Community Relations
Scott Rice Company	SCOTTR01	Z000003292	4/18/2017	\$3,544	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000003279	4/4/2017	\$619	Printing
Scott's Printing & Copying	SCOTTS01	Z000003233	3/2/2017	\$843	Printing
Sherrie Snow	SNOW	79036	3/22/2017	\$99	Internet Reimburse
Solutions Group	SOLUTIONS GROUP	79184	4/18/2017	\$17,559	Collections
Solutions Group	SOLUTIONS GROUP	79007	3/14/2017	\$21,185	Collections
Solutions@ MBAF	PAPERSAVE	Z000003293	4/18/2017	\$525	Accounting Software
Spartan Signs	SPARTAN SIGNS	79008	3/14/2017	\$764	Ambulance Maintenance
Special Ops	SPECIAL OPS	78946	3/2/2017	\$2,710	AMR - Uniforms
Special Ops	SPECIAL OPS	79117	4/4/2017	\$3,467	AMR - Uniforms

Stanley Security	STANLEY SECURIT	79010	3/14/2017	\$325	Building Maintenance
Stanley Security	STANLEY SECURIT	79185	4/18/2017	\$1,666	Building Maintenance
Stanley Security	STANLEY SECURIT	78918	2/28/2017	\$1,692	Building Maintenance
Stanley Security	STANLEY SECURIT	79083	3/30/2017	\$3,293	Building Maintenance
STAPLES PROMOTIONAL PRODUCTS	1376967	78935	3/2/2017	\$85	AMR - Medical Supplies
STAPLES PUNCHOUT (Corporate Express)	1174285	79102	4/3/2017	\$139	AMR - Medical Supplies
Sterling Talent Solutions	STERLING TALENT	79011	3/14/2017	\$63	Background Checks
Stryker Sales Corporation	STRYKER SALES	Z000003294	4/18/2017	\$2,426	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003272	3/30/2017	\$4,956	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003225	2/28/2017	\$21,269	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003250	3/14/2017	\$265,078	Medical Supplies
Support Warehouse	SUPPORTWAREHOUS	79186	4/18/2017	\$1,549	Printer Maintenance
Synergy DataCom	SYNRGY01	Z000003251	3/14/2017	\$102	Computer Supplies
Synergy DataCom	SYNRGY01	Z000003295	4/18/2017	\$102	Computer Supplies
The Knox Company	KNOX	79164	4/18/2017	\$10,668	Building Maintenance
The Oklahoman	TOK	79013	3/14/2017	\$322	Subscriptions
The University of OK Health Sciences Center	UNIVOK01	79016	3/14/2017	\$55	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	79012	3/14/2017	\$8,115	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	79187	4/18/2017	\$19,580	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	78947	3/2/2017	\$4,025	Ambulance Maintenance
Timmons Oil Company	TIMMONS OIL CO	79118	4/4/2017	\$5,695	Ambulance Maintenance
Torrence, Kent	TRRNK 01	79122	4/5/2017	\$130	Employee Reimbursement
Total Radio, Inc.	TOTRAD01	Z000003252	3/14/2017	\$190	Communications
Total Radio, Inc.	TOTRAD01	Z000003296	4/18/2017	\$1,230	Communications
Trizetto	TRIZETTO	78919	2/28/2017	\$525	Patient Support Services
Trizetto	TRIZETTO	79188	4/18/2017	\$1,050	Patient Support Services
True Digital Security	TRUE DIGITAL	79014	3/14/2017	\$2,585	Network Security
True Digital Security	TRUE DIGITAL	79189	4/18/2017	\$2,585	Network Security
Tulsa County Clerk	TULCLK01	79033	3/21/2017	\$102	Liens
Tulsa County Clerk	TULCLK01	79135	4/18/2017	\$136	Liens
Tulsa County Clerk	TULCLK01	79038	3/28/2017	\$153	Liens
Tulsa County Clerk	TULCLK01	79124	4/11/2017	\$153	Liens
Tulsa County Clerk	TULCLK01	78958	3/14/2017	\$187	Liens
Tulsa County Clerk	TULCLK01	78951	3/7/2017	\$204	Liens

Tulsa County Clerk	TULCLK01	78880	2/21/2017	\$272	Liens
Tulsa County Clerk	TULCLK01	78885	2/28/2017	\$289	Liens
Tulsa County Clerk	TULCLK01	79108	4/4/2017	\$340	Liens
Tulsa Press Club	TLSPSS01	79039	3/30/2017	\$34	Dues
U.S. Cellular	US CELLULAR	78921	2/28/2017	\$369	Tower Rental
U.S. Cellular	US CELLULAR	79017	3/14/2017	\$369	Tower Rental
U.S. Cellular	US CELLULAR	79191	4/18/2017	\$757	Tower Rental
UNIFIRST CORP	1006586	79095	4/3/2017	\$270	AMR - Medical Supplies
United Ford	UNITED FORD	Z000003253	3/14/2017	\$13,086	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	78920	2/28/2017	\$1,292	Building Maintenance
United Mechanical	UNITED MECHANIC	79084	3/30/2017	\$1,295	Building Maintenance
United Mechanical	UNITED MECHANIC	79190	4/18/2017	\$2,173	Building Maintenance
United Mechanical	UNITED MECHANIC	79015	3/14/2017	\$3,382	Building Maintenance
University Of Oklahoma Health Science Center Dept Of P	OU DEPT OF PEDS	78998	3/14/2017	\$6,666	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	79018	3/14/2017	\$13,651	Wireless Communications
Verizon Wireless	VERIZON WIRELSS	79192	4/18/2017	\$23,590	Wireless Communications
VF IMAGEWEAR Punchout	1000132	78923	3/2/2017	\$5,862	AMR - Medical Supplies
VF IMAGEWEAR Punchout	1000132	79091	4/3/2017	\$6,077	AMR - Medical Supplies
Vicki Lacy	LACY	78888	2/28/2017	\$357	Employee Reimbursement
Walker Companies	WALKER01	79085	3/30/2017	\$21	Misc Supplies
Weather Affirmation, L.L.C.	WTHAFM01	79023	3/14/2017	\$350	Weather Notification
Weather Affirmation, L.L.C.	WTHAFM01	79088	3/30/2017	\$350	Weather Notification
Wegener Human Resource Grp	WGNHMN01	79086	3/30/2017	\$90	Temp Employees
Wegener Human Resource Grp	WGNHMN01	79193	4/18/2017	\$288	Temp Employees
Wegener Human Resource Grp	WGNHMN01	79019	3/14/2017	\$405	Temp Employees
Windstream	WINDSTREAM	79087	3/30/2017	\$49	Communications
Windstream	WINDSTREAM	79194	4/18/2017	\$12,308	Communications
Windstream	WINDSTREAM	79020	3/14/2017	\$24,733	Communications
Works & Lentz, Inc.	WKSLNZ01	79021	3/14/2017	\$1,899	Collections
Works & Lentz, Inc.	WKSLNZ01	79195	4/18/2017	\$2,140	Collections
Works & Lentz, Inc.	WKSLNZ02	79022	3/14/2017	\$3,439	Collections
Works & Lentz, Inc.	WKSLNZ02	79196	4/18/2017	\$7,228	Collections
Xtivia	XTIVIA	Z000003254	3/14/2017	\$4,429	Maintenance SQL
Xtivia	XTIVIA	Z000003297	4/18/2017	\$4,429	Maintenance SQL

Yale 31	YALE 31	78922	2/28/2017	\$550	Rent
Yale 31	YALE 31	79089	3/30/2017	\$550	Rent
Yellow Pages	YP	79090	3/30/2017	\$451	Advertising
Yellow Pages	YP	79197	4/18/2017	\$451	Advertising
Zirmed	ZIRMED	79198	4/18/2017	\$12,245	Patient Billing
Zirmed	ZIRMED	79024	3/14/2017	\$12,618	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003273	3/30/2017	\$14,368	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000003255	3/14/2017	\$41,558	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003298	4/18/2017	\$532	Medical Supplies
Zoll Medical	ZOLL MEDICAL	Z000003256	3/14/2017	\$2,177	Medical Supplies
Zoll Medical	ZOLL MEDICAL	Z000003274	3/30/2017	\$2,664	Medical Supplies
Zoll Medical	ZOLL MEDICAL	Z000003226	2/28/2017	\$5,871	Medical Supplies
ZOLL MEDICAL CORP	1008451	78928	3/2/2017	\$3,558	AMR - Medical Supplies
ZOLL MEDICAL CORP	1008451	79098	4/3/2017	\$4,578	AMR - Medical Supplies