

MEMORANDUM

Date: March 22, 2017
To: Board of Trustees
From: Kent Torrence
Subject: **FINANCIAL REVIEW – February 2017**

Attached you will find financial statements for February 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$1,463 thousand compared to a budgeted loss of \$1,191 thousand, and the Western Division had a net loss of \$2,684 thousand compared to a budgeted net loss of \$3,814 thousand.

There is no net interdivisional payable/receivable as of 2/28/17.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at February 28, 2017, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for February and January services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$2,454 thousand (4.2%) and Western is more than budget by \$814 thousand (1.2%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2017. The Eastern Division had 1,514 more emergency transports than budgeted (3.7%); non-emergency transports were 886 more than budget (15%). The Western Division emergency transports were less than budget by 414 (.9%) and non-emergencies were 3,085 more than budget (87%).

The year-to-date collection rate is 50% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2016 of 51%. The year-to-date collection rate is 53% for the Western Division compared to a budget of 51% and an actual for fiscal 2016 of 51%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2017

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,088,100.00	\$13,433,096.00	4.88%	\$117,451,100.00	\$116,580,082.00	0.75%
Non-emergency base rate	696,910.00	437,936.00	59.14%	5,519,208.04	3,800,660.00	45.22%
Mileage	1,015,392.00	863,635.00	17.57%	8,162,664.00	7,495,123.00	8.91%
Special events	28,200.00	28,333.33	-0.47%	232,152.50	226,666.64	2.42%
Subscription membership	22,486.97	16,666.66	34.92%	135,639.55	133,333.28	1.73%
Other revenue	623,059.92	466,666.67	33.51%	2,739,626.82	3,733,333.36	-26.62%
	<u>16,474,148.89</u>	<u>15,246,333.66</u>	<u>8.05%</u>	<u>134,240,390.91</u>	<u>131,969,198.28</u>	<u>1.72%</u>
Deductions from revenue:						
Contractual allowances and bad debts	10,922,076.18	11,636,666.66	6.14%	92,691,884.26	93,093,333.28	0.43%
Collection fees and expenses	64,748.83	71,666.66	9.65%	563,645.87	573,333.28	1.69%
	<u>10,986,825.01</u>	<u>11,708,333.32</u>	<u>6.16%</u>	<u>93,255,530.13</u>	<u>93,666,666.56</u>	<u>0.44%</u>
Net patient service revenue	<u>5,487,323.88</u>	<u>3,538,000.34</u>	<u>55.10%</u>	<u>40,984,860.78</u>	<u>38,302,531.72</u>	<u>7.00%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,114,346.43	3,943,333.33	-4.34%	34,317,140.83	33,264,666.64	-3.16%
Employee compensation & benefits	358,412.55	342,414.16	-4.67%	2,743,683.14	2,739,313.28	-0.16%
Medical supplies	26,396.00	41,233.33	35.98%	213,603.26	329,866.64	35.25%
Building rent, utilities and maintenance	89,285.09	89,008.35	-0.31%	703,671.32	712,066.80	1.18%
Equipment maintenance	146,317.06	127,500.00	-14.76%	1,058,471.59	1,020,000.00	-3.77%
TotalCare campaign	7,152.91	3,750.00	-90.74%	47,114.35	30,000.00	-57.05%
Quality assurance fees	69,625.17	69,666.66	0.06%	557,001.36	557,333.28	0.06%
Telephone	75,308.63	61,583.33	-22.29%	598,570.58	492,666.64	-21.50%
Professional services	123,382.45	47,666.66	-158.84%	1,054,699.05	381,333.28	-176.58%
Miscellaneous supplies	33,424.74	35,650.00	6.24%	288,949.74	285,200.00	-1.31%
Postage and courier service	6,851.36	5,775.00	-18.64%	49,152.63	46,200.00	-6.39%
Equipment lease	4,911.03	2,666.67	-84.16%	26,340.90	21,333.36	-23.47%
Other fees and expenses	76,866.37	55,791.68	-37.77%	630,209.81	446,333.44	-41.20%
Community relations	2,465.54	17,750.00	86.11%	62,802.53	142,000.00	55.77%
Office supplies	2,055.17	4,166.66	50.68%	25,278.83	33,333.28	24.16%
Insurance	13,518.99	16,416.67	17.65%	110,906.72	131,333.36	15.55%
Travel, meals, and training	6,965.51	4,583.33	-51.97%	16,685.21	36,666.64	54.49%
	<u>5,157,285.00</u>	<u>4,868,955.83</u>	<u>-5.92%</u>	<u>42,504,281.85</u>	<u>40,669,646.64</u>	<u>-4.51%</u>
Operating inc. (loss) before depr.	<u>330,038.88</u>	<u>(1,330,955.49)</u>	<u>124.80%</u>	<u>(1,519,421.07)</u>	<u>(2,367,114.92)</u>	<u>35.81%</u>
Depreciation	<u>325,000.00</u>	<u>325,000.00</u>	<u>0.00%</u>	<u>2,600,000.00</u>	<u>2,600,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>5,038.88</u>	<u>(1,655,955.49)</u>	<u>100.30%</u>	<u>(4,119,421.07)</u>	<u>(4,967,114.92)</u>	<u>17.07%</u>
Nonoperating expense:						
Interest expense		4,750.00	100.00%	31,913.40	38,000.00	16.02%

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2017

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$4,750.00	100.00%	\$31,913.40	\$38,000.00	16.02%
Nonoperating income - interest income	478.74		0.00%	4,108.61		0.00%
Net income (loss)	<u>5,517.62</u>	<u>(1,660,705.49)</u>	<u>100.33%</u>	<u>(4,147,225.86)</u>	<u>(5,005,114.92)</u>	<u>17.14%</u>

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2017

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,449,300.00	\$6,153,096.00	4.81%	\$55,186,300.00	\$53,400,082.00	3.34%
Non-emergency base rate	305,875.00	232,899.00	31.33%	2,495,785.00	2,021,227.00	23.48%
Mileage	424,548.00	386,147.00	9.94%	3,566,316.00	3,351,205.00	6.42%
Special events	15,225.00	15,833.33	-3.84%	105,875.00	126,666.64	-16.41%
Subscription membership	9,981.27	8,333.33	19.78%	65,304.57	66,666.64	-2.04%
Other revenue	622,988.42	466,666.67	33.50%	2,737,046.36	3,733,333.36	-26.69%
	<u>7,827,917.69</u>	<u>7,262,975.33</u>	<u>7.78%</u>	<u>64,156,626.93</u>	<u>62,699,180.64</u>	<u>2.32%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,010,406.05	5,385,833.33	6.97%	43,829,081.04	43,086,666.64	-1.72%
Collection fees and expenses	32,703.36	30,833.33	-6.06%	264,817.94	246,666.64	-7.36%
	<u>5,043,109.41</u>	<u>5,416,666.66</u>	<u>6.90%</u>	<u>44,093,898.98</u>	<u>43,333,333.28</u>	<u>-1.76%</u>
Net patient service revenue	<u>2,784,808.28</u>	<u>1,846,308.67</u>	<u>50.83%</u>	<u>20,062,727.95</u>	<u>19,365,847.36</u>	<u>3.60%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,951,876.35	1,836,333.33	-6.29%	16,217,876.67	15,544,666.64	-4.33%
Employee compensation & benefits	168,364.59	160,934.66	-4.62%	1,299,967.12	1,287,477.28	-0.97%
Medical supplies	7,320.60	17,900.00	59.10%	92,390.43	143,200.00	35.48%
Building rent, utilities and maintenance	21,526.27	25,841.67	16.70%	215,728.23	206,733.36	-4.35%
Equipment maintenance	64,919.49	60,333.34	-7.60%	483,300.94	482,666.72	-0.13%
TotalCare campaign	5,706.39	2,500.00	-128.26%	36,504.09	20,000.00	-82.52%
Quality assurance fees	34,087.50	34,083.33	-0.01%	272,700.00	272,666.64	-0.01%
Telephone	28,078.74	26,500.00	-5.96%	269,988.20	212,000.00	-27.35%
Professional services	58,063.62	22,333.33	-159.99%	493,104.72	178,666.64	-175.99%
Miscellaneous supplies	10,284.15	17,316.66	40.61%	128,326.94	138,533.28	7.37%
Postage and courier service	3,286.77	2,666.67	-23.25%	23,287.00	21,333.36	-9.16%
Equipment lease	2,680.99	1,916.67	-39.88%	19,760.04	15,333.36	-28.87%
Other fees and expenses	24,115.54	27,708.33	12.97%	255,330.51	221,666.64	-15.19%
Community relations	1,196.55	11,333.33	89.44%	33,165.67	90,666.64	63.42%
Office supplies	978.29	2,000.00	51.09%	12,858.55	16,000.00	19.63%
Insurance	6,260.05	7,688.34	18.58%	48,606.12	61,506.72	20.97%
Travel, meals, and training	3,278.71	2,083.33	-57.38%	8,082.99	16,666.64	51.50%
	<u>2,392,024.60</u>	<u>2,259,472.99</u>	<u>-5.87%</u>	<u>19,910,978.22</u>	<u>18,929,783.92</u>	<u>-5.18%</u>
Operating inc. (loss) before depr.	392,783.68	(413,164.32)	195.07%	151,749.73	436,063.44	-65.20%
Depreciation	<u>200,000.00</u>	<u>200,000.00</u>	<u>0.00%</u>	<u>1,600,000.00</u>	<u>1,600,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>192,783.68</u>	<u>(613,164.32)</u>	<u>131.44%</u>	<u>(1,448,250.27)</u>	<u>(1,163,936.56)</u>	<u>-24.43%</u>
Nonoperating expense:						
Interest expense		<u>3,416.67</u>	<u>100.00%</u>	<u>16,104.20</u>	<u>27,333.36</u>	<u>41.08%</u>

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2017

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,416.67	100.00%	\$16,104.20	\$27,333.36	41.08%
Nonoperating income - interest income	156.93		0.00%	1,620.44		0.00%
Net income (loss)	<u>192,940.61</u>	<u>(616,580.99)</u>	<u>131.29%</u>	<u>(1,462,734.03)</u>	<u>(1,191,269.92)</u>	<u>-22.79%</u>

EMSA Western
EMSA Western Division
For the Eight Months Ending February 28, 2017

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,638,800.00	\$7,280,000.00	4.93%	\$62,264,800.00	\$63,180,000.00	-1.45%
Non-emergency base rate	391,035.00	205,037.00	90.71%	3,023,423.04	1,779,433.00	69.91%
Mileage	590,844.00	477,488.00	23.74%	4,596,348.00	4,143,918.00	10.92%
Special events	12,975.00	12,500.00	3.80%	126,277.50	100,000.00	26.28%
Subscription membership	12,505.70	8,333.33	50.07%	70,334.98	66,666.64	5.50%
Other revenue	71.50		0.00%	2,580.46		0.00%
	<u>8,646,231.20</u>	<u>7,983,358.33</u>	<u>8.30%</u>	<u>70,083,763.98</u>	<u>69,270,017.64</u>	<u>1.17%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,911,670.13	6,250,833.33	5.43%	48,862,803.22	50,006,666.64	2.29%
Collection fees and expenses	32,045.47	40,833.33	21.52%	298,827.93	326,666.64	8.52%
	<u>5,943,715.60</u>	<u>6,291,666.66</u>	<u>5.53%</u>	<u>49,161,631.15</u>	<u>50,333,333.28</u>	<u>2.33%</u>
Net patient service revenue	<u>2,702,515.60</u>	<u>1,691,691.67</u>	<u>59.75%</u>	<u>20,922,132.83</u>	<u>18,936,684.36</u>	<u>10.48%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,162,470.08	2,107,000.00	-2.63%	18,099,264.16	17,720,000.00	-2.14%
Employee compensation & benefits	190,047.96	181,479.50	-4.72%	1,443,716.02	1,451,836.00	0.56%
Medical supplies	19,075.40	23,333.33	18.25%	121,212.83	186,666.64	35.06%
Building rent, utilities and maintenance	67,758.82	63,166.68	-7.27%	487,943.09	505,333.44	3.44%
Equipment maintenance	81,397.57	67,166.66	-21.19%	575,170.65	537,333.28	-7.04%
TotalCare campaign	1,446.52	1,250.00	-15.72%	10,610.26	10,000.00	-6.10%
Quality assurance fees	35,537.67	35,583.33	0.13%	284,301.36	284,666.64	0.13%
Telephone	47,229.89	35,083.33	-34.62%	328,582.38	280,666.64	-17.07%
Professional services	65,318.83	25,333.33	-157.84%	561,594.33	202,666.64	-177.10%
Miscellaneous supplies	23,140.59	18,333.34	-26.22%	160,622.80	146,666.72	-9.52%
Postage and courier service	3,564.59	3,108.33	-14.68%	25,865.63	24,866.64	-4.02%
Equipment lease	2,230.04	750.00	-197.34%	6,580.86	6,000.00	-9.68%
Other fees and expenses	52,750.83	28,083.35	-87.84%	374,879.30	224,666.80	-66.86%
Community relations	1,268.99	6,416.67	80.22%	29,636.86	51,333.36	42.27%
Office supplies	1,076.88	2,166.66	50.30%	12,420.28	17,333.28	28.34%
Insurance	7,258.94	8,728.33	16.83%	62,300.60	69,826.64	10.78%
Travel, meals, and training	3,686.80	2,500.00	-47.47%	8,602.22	20,000.00	56.99%
	<u>2,765,260.40</u>	<u>2,609,482.84</u>	<u>-5.97%</u>	<u>22,593,303.63</u>	<u>21,739,862.72</u>	<u>-3.93%</u>
Operating inc. (loss) before depr.	(62,744.80)	(917,791.17)	93.16%	(1,671,170.80)	(2,803,178.36)	40.38%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>1,000,000.00</u>	<u>1,000,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(187,744.80)</u>	<u>(1,042,791.17)</u>	<u>82.00%</u>	<u>(2,671,170.80)</u>	<u>(3,803,178.36)</u>	<u>29.76%</u>
Nonoperating expense:						
Interest expense		<u>1,333.33</u>	<u>100.00%</u>	<u>15,809.20</u>	<u>10,666.64</u>	<u>-48.21%</u>

EMSA Western
EMSA Western Division
For the Eight Months Ending February 28, 2017

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$1,333.33	100.00%	\$15,809.20	\$10,666.64	-48.21%
Nonoperating income - interest income	321.81		0.00%	2,488.17		0.00%
Net income (loss)	<u>(187,422.99)</u>	<u>(1,044,124.50)</u>	<u>82.05%</u>	<u>(2,684,491.83)</u>	<u>(3,813,845.00)</u>	<u>29.61%</u>

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$10,221.28)	\$171,263.36
Petty cash	1,200.00	1,200.00
Invested cash	10,927,173.44	7,328,805.33
	10,918,152.16	7,501,268.69
Patient accounts receivable:		
Patient accounts receivable	24,629,968.67	25,025,140.12
Receivables in collection	75,965,000.19	68,229,000.19
	100,594,968.86	93,254,140.31
Less allowance for contractual allowances and bad debts	85,581,291.00	78,249,291.00
Net patient accounts receivable	15,013,677.86	15,004,849.31
Other receivables:		
Due from contractor	557,161.92	533,394.64
Due from collection agency	26,739.08	31,498.68
Other miscellaneous receivables	106,668.58	796,227.29
	690,569.58	1,361,120.61
Other current assets:		
Prepaid assets	776,744.21	849,705.75
Other, principally funds held by trustee	209,417.16	175,505.34
	986,161.37	1,025,211.09
Total current assets	27,608,560.97	24,892,449.70
Property and equipment:		
Communication equipment	9,242,155.67	7,204,355.14
Buildings and leasehold improvements	3,913,672.76	3,746,529.66
Ambulances	13,517,411.75	13,836,519.25
Data processing equipment	7,768,863.57	7,190,880.85
On-board equipment	7,879,842.70	7,879,842.70
Office furniture and equipment	1,391,368.16	1,335,672.64
Miscellaneous other equipment	1,575,047.44	1,309,761.25
Land	64,200.00	64,200.00
Transportation equipment	634,016.98	534,093.96
Prepaid assets	3,578,925.71	3,884,236.17
Capital Lease	739,910.29	739,910.29
	50,305,415.03	47,726,001.91
Less accumulated depreciation	39,065,476.60	35,802,778.68
Net property and equipment	11,239,938.43	11,923,223.23
Other assets		
	9,734.50	9,734.50
Total assets	38,858,233.90	36,825,407.43

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,126,516.15	\$856,310.30
Due to contractor	8,847,062.77	8,070,172.97
Due to Quality Assurance Fund	313,063.54	355,056.69
Accrued retirement	233,331.68	227,298.89
Accrued salaries and wages	400,362.78	401,648.20
Current installments of long-term debt	347,752.00	395,491.00
Accrued interest payable	14.80	16.57
Deferred revenue	89,947.87	91,596.32
Total current liabilities	11,358,051.59	10,397,590.94
Long-term debt	2,958,618.29	1,710,991.83
Other liabilities	21,752.22	21,752.22
Total liabilities	14,338,422.10	12,130,334.99
Division capital:		
Contributed capital	83,816,366.77	76,721,499.17
Retained earnings (deficit)	(55,149,329.11)	(50,564,179.01)
Current year earnings (loss)	(4,147,225.86)	(1,462,247.72)
Total division capital	24,519,811.80	24,695,072.44
Total liabilities & division capital	38,858,233.90	36,825,407.43

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$250,195.16)	(\$574,354.86)
Petty cash	600.00	600.00
Invested cash	3,428,504.09	3,270,538.55
	3,178,908.93	2,696,783.69
Patient accounts receivable:		
Patient accounts receivable	11,424,875.67	11,775,099.38
Receivables in collection	36,620,999.82	31,476,999.82
	48,045,875.49	43,252,099.20
Less allowance for contractual allowances and bad debts	41,408,710.00	36,343,710.00
Net patient accounts receivable	6,637,165.49	6,908,389.20
Other receivables:		
Due from contractor	557,161.92	533,394.64
Due from collection agency	13,080.60	20,378.96
Other miscellaneous receivables	106,135.33	256,759.58
	676,377.85	810,533.18
Other current assets:		
Prepaid assets	337,483.20	401,998.11
Other, principally funds held by trustee	158,056.99	115,512.15
	495,540.19	517,510.26
Total current assets	10,987,992.46	10,933,216.33
Property and equipment:		
Communication equipment	4,725,569.49	3,747,002.07
Buildings and leasehold improvements	3,319,637.35	3,219,494.25
Ambulances	8,173,887.78	8,424,600.65
Data processing equipment	3,913,089.51	3,753,954.39
On-board equipment	4,498,758.92	4,498,758.92
Office furniture and equipment	620,543.58	600,082.76
Miscellaneous other equipment	912,079.25	721,337.81
Land	64,200.00	64,200.00
Transportation equipment	400,050.04	360,250.04
Prepaid assets	2,636,449.00	2,130,941.90
Capital Lease	338,087.66	338,087.66
	29,602,352.58	27,858,710.45
Less accumulated depreciation	21,817,771.98	19,891,221.65
Net property and equipment	7,784,580.60	7,967,488.80
Other assets		
	8,273.60	8,273.60
Total assets	18,780,846.66	18,908,978.73

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,019,664.87	\$918,029.41
Due to contractor	4,206,920.11	3,862,724.81
Due to Quality Assurance Fund	313,063.54	355,056.69
Accrued retirement	123,181.04	119,262.98
Accrued salaries and wages	188,743.81	189,624.96
Current installments of long-term debt	175,480.00	198,065.00
Accrued interest payable	14.80	16.57
Deferred revenue	39,925.07	40,206.89
Total current liabilities	6,066,993.24	5,682,987.31
Long-term debt	2,394,299.29	982,492.83
Other liabilities	21,752.22	21,752.22
Total liabilities	8,483,044.75	6,687,232.36
Division capital:		
Contributed capital	8,291,248.23	7,400,218.23
Retained earnings (deficit)	3,469,287.71	4,603,283.39
Current year earnings (loss)	(1,462,734.03)	218,244.75
Total division capital	10,297,801.91	12,221,746.37
Total liabilities & division capital	18,780,846.66	18,908,978.73

EMSA Western
EMSA Western Division
For the Eight Months Ending February 28, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$239,973.88	\$745,618.22
Petty cash	600.00	600.00
Invested cash	7,498,669.35	4,058,266.78
	7,739,243.23	4,804,485.00
Patient accounts receivable:		
Patient accounts receivable	13,205,093.00	13,250,040.74
Receivables in collection	39,344,000.37	36,752,000.37
	52,549,093.37	50,002,041.11
Less allowance for contractual allowances and bad debts	44,172,581.00	41,905,581.00
Net patient accounts receivable	8,376,512.37	8,096,460.11
Other receivables:		
Due from collection agency	13,658.48	11,119.72
Other miscellaneous receivables	533.25	539,467.71
	14,191.73	550,587.43
Other current assets:		
Prepaid assets	439,261.01	447,707.64
Other, principally funds held by trustee	51,360.17	59,993.19
	490,621.18	507,700.83
Total current assets	16,620,568.51	13,959,233.37
Property and equipment:		
Communication equipment	4,516,586.18	3,457,353.07
Buildings and leasehold improvements	594,035.41	527,035.41
Ambulances	5,343,523.97	5,411,918.60
Data processing equipment	3,855,774.06	3,436,926.46
On-board equipment	3,381,083.78	3,381,083.78
Office furniture and equipment	770,824.58	735,589.88
Miscellaneous other equipment	662,968.19	588,423.44
Transportation equipment	233,966.94	173,843.92
Prepaid assets	942,476.71	1,753,294.27
Capital Lease	401,822.63	401,822.63
	20,703,062.45	19,867,291.46
Less accumulated depreciation	17,247,704.62	15,911,557.03
Net property and equipment	3,455,357.83	3,955,734.43
Other assets		
	1,460.90	1,460.90
Total assets	20,077,387.24	17,916,428.70

EMSA Western
EMSA Western Division
For the Eight Months Ending February 28, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$106,851.28	(\$61,719.11)
Due to contractor	4,640,142.66	4,207,448.16
Accrued retirement	110,150.64	108,035.91
Accrued salaries and wages	211,618.97	212,023.24
Current installments of long-term debt	172,272.00	197,426.00
Deferred revenue	50,022.80	51,389.43
Total current liabilities	5,291,058.35	4,714,603.63
Long-term debt	564,319.00	728,499.00
Total liabilities	5,855,377.35	5,443,102.63
Division capital:		
Contributed capital	75,525,118.54	69,321,280.94
Retained earnings (deficit)	(58,618,616.82)	(55,167,462.40)
Current year earnings (loss)	(2,684,491.83)	(1,680,492.47)
Total division capital	14,222,009.89	12,473,326.07
Total liabilities & division capital	20,077,387.24	17,916,428.70

EMSA
Cash Rollforward
Year Ending June 30, 2017

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2016	\$ 3,162,503	\$ 3,162,503	-	6,558,687	6,558,687	-	9,721,190	9,721,190	-
Net revenue collected	16,813,000	16,310,960	502,040	20,243,000	19,306,852	936,148	37,056,000	35,617,812	1,438,188
Utility bill receipts	2,735,000	3,733,336	(998,336)				2,735,000	3,733,336	(998,336)
TotalCare proceeds	103,512	100,000	3,512	118,483	100,000	18,483	221,995	200,000	21,995
Payment to contractor	(15,887,132)	(15,592,488)	(294,644)	(17,955,186)	(17,737,103)	(218,083)	(33,842,318)	(33,329,591)	(512,727)
Operating expenses/changes in WC	(3,760,506)	(3,400,000)	(360,506)	(4,581,564)	(4,000,000)	(581,564)	(8,342,070)	(7,400,000)	(942,070)
Capital expenditures	(269,463)	(1,332,666)	1,063,203	(709,902)	(1,407,336)	697,434	(979,365)	(2,740,002)	1,760,637
Net debt proceeds/(reduction)&int	(210,817)	(230,000)	19,183	(205,138)	(205,000)	(138)	(415,955)	(435,000)	19,045
Interest/other income	1,049		1,049	1,987		1,987	3,036	-	3,036
Other	598,615 (2)	540,000	58,615	4,162,025 (1)	4,162,025	-	4,760,640	4,702,025	58,615
Balance at February 28, 2017	<u>3,285,761</u>	<u>3,291,645</u>	<u>(5,884)</u>	<u>7,632,392</u>	<u>6,778,125</u>	<u>854,267</u>	<u>10,918,153</u>	<u>10,069,770</u>	<u>848,383</u>

(1) 20,144 - '16 Other Western Subsidy
363,470 - '17 Edmond Subsidy
347,043 - '17 Other Western Subsidy
410,077 - '16 Oklahoma City Subsidy
3,021,291 - '17 Oklahoma City Subsidy
4,162,025

(2) 598,615 - '17 Other Eastern Subsidy

West - Cash	7,739,243
A/P	(106,851)
Net	<u><u>7,632,392</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Eight Months Ended 2/28/17

Eastern Division

Net Income (loss)		(1,462,734)
Add: Depreciation	1,600,000	
Increase in allowance for doubtful accounts	2,567,000	
Increase in deferred revenue	39,925	<u>4,206,925</u>
Changes in working capital:		
Increase in patient receivables	(2,948,274)	
Decrease in other receivables	233,532	
Increase in other assets	(258,650)	
Decrease in accounts payable	(397,417)	
Decrease in accrued liabilities	(42,724)	<u>(3,413,533)</u>
Net Property Additions:		(1,819,492)
Debt Service/ Loan Proceeds		1,352,003
Net Contributed Capital		598,615
Change in cash and cash equivalents:		<u>(538,216)</u>
	Cash balance @6/30/16	3,717,125
	Cash balance @2/28/17	3,178,909
	Change in cash	<u>(538,216)</u>

EMSA
Statement of Cash Flows
Eight Months Ended 2/28/17

Western Division

Net income (loss)		(2,684,492)
Add: Depreciation	1,000,000	
Increase in allowance for doubtful accounts	1,276,000	
Increase in deferred revenue	50,023	<u>2,326,023</u>
Changes in working capital:		
Increase in patient receivables	(1,836,180)	
Decrease in other receivables	39,662	
Increase in other assets	(203,701)	
Increase in accounts payable	878,003	
Decrease in accrued liabilities	(44,175)	<u>(1,166,391)</u>
Net Property (Additions)/Dispositions		(712,652)
Debt Service/Loan proceeds		(189,334)
Contributed Capital		4,162,025
Change in cash and cash equivalents:		<u><u>1,735,179</u></u>
	Cash balance @6/30/16	6,004,064
	Cash balance @2/28/17	7,739,243
	Change in cash	<u><u>1,735,179</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through February

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000		1,269,000
Repairs	25,000	103,516	(78,516)
New unit	169,000		169,000
Miscellaneous	20,000	2,950	17,050
On board equipment:			
Stair chairs	5,000		5,000
Equipment for new unit	64,000		64,000
Computer tablets	61,000		61,000
LP 15 for MTS		28,298	(28,298)
Power cot for MTS		16,084	(16,084)
Power load for MTS		21,269	(21,269)
Miscellaneous	31,000		31,000
CAD and radio equipment:			
Mobile data terminals	67,000		67,000
Equipment for new unit	14,000		14,000
Recording system	61,000		61,000
Radio equipment for MTS		14,607	(14,607)
Building expenses:			
Garage equipment	25,000	16,617	8,383
Training room improvement		11,837	(11,837)
Assembly sealing system		10,305	(10,305)
Video conferencing equipment		14,131	(14,131)
Miscellaneous	42,000	11,473	30,527
Computer equipment:			
Firewall and network security	47,000		47,000
UPS batteries	5,000		5,000
Miscellaneous	94,000	18,376	75,624
TOTAL	1,999,000	269,463	1,729,537

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through February

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000			1,269,000
Repairs	25,000		63,330	(38,330)
New unit	169,000			169,000
Miscellaneous	20,000			20,000
On board equipment:				
Stair chairs	5,000			5,000
Equipment for new unit	64,000			64,000
Computer tablets	69,000			69,000
LP 15(5) for MTS			141,488	(141,488)
Vents and pumps for MTS			47,351	(47,351)
Power cots(5) for MTS			80,418	(80,418)
Power loaders (5) for MTS			101,445	(101,445)
Miscellaneous	39,000			39,000
CAD and radio equipment:				
Mobile data terminals	76,000			76,000
Equipment for new unit	14,000			14,000
Radio infrastructure (NG911)	55,040		55,040	-
Radio infrastructure (NG911)(2016)	27,520		27,520	-
Radio equipment for MTS			73,033	(73,033)
Recording system	69,000			69,000
Building expenses:				
Bldg improvements	11,000			11,000
Security installation at Edmond station			17,807	(17,807)
Floor epoxy at Edmond station			15,900	(15,900)
Security installation at Melrose station			23,908	(23,908)
Garage equipment			22,617	(22,617)
Assembly sealing system			11,425	(11,425)
Video conferencing equipment			14,131	(14,131)
Miscellaneous	47,000		4,989	42,011
Computer equipment:				
Firewall and network security	73,000			73,000
Miscellaneous	106,000		12,250	93,750
TOTAL	<u>2,138,560</u>	<u>0</u>	<u>712,652</u>	<u>1,425,908</u>
Less previous year budget item(s)	27,520		27,520	-
Current year budget	<u>2,111,040</u>		<u>685,132</u>	<u>1,425,908</u>

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2017

Eastern Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Nov-16</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Feb-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>											
Emergency	5,417	5,371	5,439	5,205	5,059	5,384	5,700	5,014	42,589	41,042	41,075
Non-emergency	745	831	845	812	799	910	963	837	6,742	5,913	5,856
Total	6,162	6,202	6,284	6,017	5,858	6,294	6,663	5,851	49,331	46,955	46,931
Unit hours	15,315	15,698	15,208	15,609	15,071	15,412	15,970	14,128	122,411	117,359	
% of total system hours	47.1%	47.3%	47.5%	47.0%	46.0%	46.2%	47.8%	46.4%	46.9%	46.6%	47.0%
<i>Gross revenue by payor:</i>											
Medicare	43%	43%	42%	44%	43%	43%	46%	46%	44%	44%	
Medicaid	18%	17%	18%	17%	18%	18%	18%	18%	18%	18%	
Private insurance	16%	18%	17%	17%	17%	17%	16%	17%	17%	16%	
Uninsured and other	23%	22%	23%	22%	22%	22%	20%	19%	21%	22%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	42.3%	60.7%	44.1%	54.6%	52.1%	49.4%	44.3%	56.2%	50.2%	51.0%	50.0%
<i>Net income (loss)</i>	\$ (606,641)	\$ (278,939)	\$ 1,038,358	\$ (794,077)	\$ (660,502)	\$ (413,625)	\$ 59,751	\$ 192,941	\$ (1,462,734)	\$ 218,246	\$ (1,191,270)
<i>Days in A/R</i>	88.4	80.4	76.5	89.5	82.9	83.4	79.4	83.4	N/A	80.1	
<i>Past due A/R</i>	\$ 2,834,000	\$ 2,589,000	\$ 2,538,000	\$ 2,616,000	\$ 2,661,000	\$ 2,626,000	\$ 2,673,000	\$ 2,712,000	N/A	\$ 3,245,000	
<i>Current ratio</i>	1.68	1.68	1.88	1.76	1.71	1.70	1.74	1.81	N/A	1.92	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Western Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Nov-16</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Feb-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>											
Emergency	6,110	6,351	6,008	5,923	5,560	5,995	6,331	5,908	48,186	48,145	48,600
Non-emergency	823	812	756	751	821	909	927	816	6,615	4,657	3,530
Total	6,933	7,163	6,764	6,674	6,381	6,904	7,258	6,724	54,801	52,802	52,130
Unit hours	17,222	17,515	16,821	17,584	17,673	17,944	17,473	16,321	138,553	134,507	
% of total system hours	52.9%	52.7%	52.5%	53.0%	54.0%	53.8%	52.2%	53.6%	53.1%	53.4%	53.0%
<i>% of gross revenue by payor:</i>											
Medicare	44%	44%	44%	45%	47%	47%	49%	49%	46%	45%	
Medicaid	14%	15%	16%	16%	15%	15%	15%	15%	15%	15%	
Private insurance	20%	19%	19%	19%	18%	19%	18%	18%	19%	17%	
Uninsured and other	22%	22%	21%	20%	20%	19%	18%	18%	20%	23%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	46.2%	52.6%	54.8%	55.7%	59.0%	56.3%	47.0%	55.3%	52.9%	50.7%	51.1%
<i>Net income (loss)</i>	\$ (333,629)	\$ (388,909)	\$ (220,676)	\$ (386,658)	\$ (507,752)	\$ (342,239)	\$ (317,206)	\$ (187,423)	\$ (2,684,492)	\$ (1,680,492)	\$ (3,813,845)
<i>Days in A/R</i>	86.6	76.9	81.0	85.2	85.9	80.0	81.4	81.7	N/A	82.4	
<i>Past due A/R</i>	\$ 3,499,000	\$ 3,309,000	\$ 3,166,000	\$ 3,261,000	\$ 3,340,000	\$ 3,186,000	\$ 3,225,000	\$ 3,136,000	N/A	\$ 3,881,000	
<i>Current ratio</i>	2.95	3.12	3.34	3.26	3.28	3.27	3.28	3.14	N/A	2.96	

Vendor Name	Vendor ID	Doc #	Doc Date	Doc \$	Comment1
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
Accountemps	ACTMPS01	Z000003234	3/14/2017	\$6,308	Temp Employees
Adam Paluka	PALUKA, ADAM	78948	3/6/2017	\$861	Employee Expense Reimbursement
Addison Group	ADDISON GROUP	78960	3/14/2017	\$4,556	Temp Employees
Addison Group	ADDISON GROUP	78936	3/2/2017	\$7,570	Temp Employees
Air Compressor Supply Inc	AIR COMP SUP	Z000003235	3/14/2017	\$1,791	P+ - Medical Supplies
Air Solutions	AIR SOLUTIONS	78961	3/14/2017	\$108	Building Maintenance
AIRGAS USA LLC	1223388	78933	3/2/2017	\$1,057	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	78894	2/28/2017	\$450	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	78962	3/14/2017	\$1,191	Courier Service
All-Kill Pest Control	ALLKIL01	78895	2/28/2017	\$126	Building Maintenance
American Express Corporate	AMEX CORP	78878	2/21/2017	\$14,008	AMEX Corp Cards
American Fire & Safety Co Inc.	AMFIRE01	78965	3/14/2017	\$47	Building Maintenance
American Hose & Supply - Tulsa	AMERICAN HOSE	78963	3/14/2017	\$33	Building Maintenance
American Waste Control	AMWSTE01	Z000003236	3/14/2017	\$468	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	78966	3/14/2017	\$267	Building Maintenance
Arrow Machinery Co	ARROW MACHINERY	78897	2/28/2017	\$507	Building Services
Association of Central Ok Govn	ACOG 01	78959	3/14/2017	\$1,153	OKC 911 Service Agreement
AT&T	ATT 08	Z000003237	3/14/2017	\$1,539	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	78967	3/14/2017	\$2,730	Communications
AT&T Mobility	AT&T MOBILITY	Z000003238	3/14/2017	\$117	Wireless Communications
AT&T OneNet Services	ATT INTERNET	78898	2/28/2017	\$417	Communications
att	ATT 10	Z000003239	3/14/2017	\$23,671	Communications
B. D. Eddie Enterprises	BDEDDI01	78900	2/28/2017	\$27,044	Rent
Bike One - OKC	BIKE ONE - OKC	78938	3/2/2017	\$1,104	AMR - Misc Supplies
Blue Sky Supply	BLUE SKY SUPPLY	78901	2/28/2017	\$250	Coffee/Food Service
Blue Sky Supply	BLUE SKY SUPPLY	78968	3/14/2017	\$445	Coffee/Food Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	78899	2/28/2017	\$29,953	OMD Dir Salary & Benefits
BOUNDTREE MEDICAL, LLC	BNDTR	78969	3/14/2017	\$269	Medical Supplies
Brian Roberson	BRIAN ROBERSON	78891	2/28/2017	\$68	Employee Reimbursement
Calvert's Plant Interiors Inc.	CALPLT01	78970	3/14/2017	\$1,134	Plant Maintenance
Capital Waste Solutions	CAPITAL WASTE	78971	3/14/2017	\$3,500	Building Maintenance
Car Cab Wrecker Service, Inc.	CAR CAB WRECK	78939	3/2/2017	\$268	P+ - Towing

Carrie Morley	MORLEY, CARRIE	78879	2/21/2017	\$100	Employee Reimbursement
CDW Government, Inc.	CDWCMP01	78972	3/14/2017	\$9,239	Computer Supplies
CDW PunchOut	1010393	78930	3/2/2017	\$48	AMR - Medical Supplies
Center Point Energy	OK ENERGY SERV	78913	2/28/2017	\$3,895	Utilities
Change Healthcare	CHANGE HEALTHCA	78902	2/28/2017	\$2,125	Pt Account
Chantelle Hinds	HINDS, CHANTELL	78884	2/22/2017	\$54	Employee Travel Expenses
Chappell Supply & Equipment	CHPSPY01	78973	3/14/2017	\$145	Building Maintenance
Cheryl Prebble	PREBBLE, CHERYL	78892	2/28/2017	\$99	Employee Reimbursement
City Glass	CTYGLS01	Z000003240	3/14/2017	\$4,031	Building Maintenance
City of Bixby	CTYBXB01	78977	3/14/2017	\$42	utilities
City of OKC glass	CTY OF OKC GLAS	Z000003227	3/2/2017	\$160	Building Maintenance
City of Oklahoma City - Utilities	CTYOKC01	78906	2/28/2017	\$906	Utilities
City of Tulsa Utilities	CTYTUL02	78907	2/28/2017	\$1,300	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	78974	3/14/2017	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003241	3/14/2017	\$1,196	Building Maintenance
Cobra One Corporation	COBRA ONE CORP	78903	2/28/2017	\$245	Benefits
Cobra One Corporation	COBRA ONE CORP	78975	3/14/2017	\$245	Benefits
Community Care	COMMUNITY CARE	78976	3/14/2017	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	78957	3/9/2017	\$2,212	Workers Comp
Cox	COX	Z000003222	2/28/2017	\$3,384	Internet
Cox	COX	Z000003242	3/14/2017	\$8,649	Internet
CPI Office Products	CPI OFFICE PROD	Z000003243	3/14/2017	\$10,134	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	78905	2/28/2017	\$222	Website
Curtis Knoles	KNOLES, CURTIS	78955	3/8/2017	\$373	MCB - Employee Reimbursement
David Howerton	HOWERTON	78954	3/8/2017	\$65	MCB - Reimburse
David Howerton	HOWERTON	78883	2/21/2017	\$192	MCB - Reimburse
Davis & Stanton	DAVIS & STANTON	78940	3/2/2017	\$485	AMR
Detco	DETCO	Z000003228	3/2/2017	\$1,657	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	78978	3/14/2017	\$2,366	Building Maintenance
EMS Technology Solutions LLC	EMS TECH SOL	78980	3/14/2017	\$3,420	Medical Supplies
Erling and Associates Inc.	ERLING01	78981	3/14/2017	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	78982	3/14/2017	\$229	Express Mail
FORD QUALITY FLEET CARE PROGRAM	1007964	78927	3/2/2017	\$49,724	AMR - Medical Supplies
G4S Secure Solutions	G4S SECURE SOLU	78909	2/28/2017	\$994	security

Grainger Punchout	1001624	78925	3/2/2017	\$11,321	AMR - Medical Supplies
HARDESTY PRESS	HRDPRS	78942	3/2/2017	\$159	Printing Copy
Henry Schein Inc.	HENRY SCHEIN	Z000003229	3/2/2017	\$115	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003244	3/14/2017	\$7,469	Medical Supplies
Hyatt Regency Tulsa	CROWNE PLAZA	78904	2/28/2017	\$104	Travel
Hydraulic Equipment Company Inc	HYDROLOGIC EQUIP	78983	3/14/2017	\$2,111	Building Maintenance
Imperial Auto Solvents	IMP AUTO SOLV	78984	3/14/2017	\$35	vehicle washing system & prod
Insperity Expense Management	INSPERITY EXPEN	Z000003245	3/14/2017	\$322	Expense Report Software
Jackson Technical	JACKSON TECH	78985	3/14/2017	\$3,500	Professional Services
Jake Hall	HALL, JAKE	78890	2/28/2017	\$18	employee expenses
Jamil Rahman	RAHMAN	78886	2/28/2017	\$1,291	MCB Reimbursement
January Environmental Services, Inc.	JANUARY ENVIORN	78986	3/14/2017	\$150	P+ - Waste Removal
Kim McDorman	MCDORMAN, KIM	78889	2/28/2017	\$104	Employee Expense
LandCare	LANDCARE	78987	3/14/2017	\$2,008	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	78988	3/14/2017	\$506	Building Maintenance
LexisNexis Risk Data Management Inc	LEXISNEXIS	78989	3/14/2017	\$1,791	Patient Service
Locke Lord LLP	LOCKE LORD LLP	78990	3/14/2017	\$52,723	Professional Services
Lori Goad	GOAD, LORI	79026	3/15/2017	\$888	Employee Expense Reimbursement
Lynxsystems, LLC	LYNXSYSTEMS	78991	3/14/2017	\$2,304	Computer Supplies
Managed Outsource Solutions	MNG OUTSRC SOL	78994	3/14/2017	\$201	Transcription Services
McAnallen, Duffy	MCANLN01	78956	3/8/2017	\$60	MCB - Employee Reimbursement
McKesson Medical Punchout	1150574	78932	3/2/2017	\$184,559	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	78934	3/2/2017	\$5,390	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	78949	3/6/2017	\$99	Internet Reimburse
Metroplex Electric	METROPLEX	Z000003246	3/14/2017	\$11,206	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	78992	3/14/2017	\$563	Shredding
Midcon Recovery Services	MIDCON RECOVERY	78910	2/28/2017	\$4,880	Rental Space/Shred Bins
Midcon Recovery Services	MIDCON RECOVERY	78993	3/14/2017	\$4,880	Rental Space/Shred Bins
Mike Duncan	DUNCAN	78908	2/28/2017	\$500	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	78979	3/14/2017	\$1,296	Community Relations
Motorola, Inc.	MOTRLA01	Z000003247	3/14/2017	\$690	Maintenance Communications
Motorola, Inc.	MOTRLA01	Z000003223	2/28/2017	\$87,639	Maintenance Communications
MTM Recognition	MDWTRY01	Z000003230	3/2/2017	\$170	AMR - Unifom
MyHealth Access Network	MY HEALTH ACCES	78995	3/14/2017	\$3,083	Patient Services

Navex Global	NAVEX GLOBAL	78996	3/14/2017	\$175	Employee Hotline
Net Solutions	NETSOL01	78911	2/28/2017	\$12,000	Network Support
Office Depot	OFFICEDEPOT 01	78943	3/2/2017	\$124	AMR - Medical Supplies
Office Depot Punchout	1006929	78926	3/2/2017	\$636	AMR - Medical Supplies
OG&E	OGE 01	78912	2/28/2017	\$4,094	Utilities
Ok Natural Gas	ONG 05	78997	3/14/2017	\$346	Utilities
Ok Natural Gas	ONG 05	78914	2/28/2017	\$848	Utilities
Oklahoma Police Supply	OK POLICESUPPLY	78944	3/2/2017	\$93	P+ - Uniforms
Oklahoma Secretary of State	OK SEC OF STATE	78950	3/6/2017	\$10	Fees
Orkin Exterminating Company	ORKIN 01	Z000003231	3/2/2017	\$110	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003224	2/28/2017	\$140	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003248	3/14/2017	\$361	Building Maintenance
OSITECH COMMUNICATION INC-5430	1000999	78924	3/2/2017	\$335	AMR - Medical Supplies
Overhead Door of Okc	OVRHDR02	78999	3/14/2017	\$597	Building
Owens Waste Management	OWENS TRASH SVC	78915	2/28/2017	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	78929	3/2/2017	\$28,698	AMR - Medical Supplies
Packco Inc	PACKCO INC	78945	3/2/2017	\$2,408	AMR - Misc Supplies
PC Connection	PC CONNECTION	79000	3/14/2017	\$425	Computer Supplies
Personnel Concepts	PRSNL CONCEPTS	79002	3/14/2017	\$55	Misc Supplies
Petty Cash	PETTYC01	78887	2/28/2017	\$60	Petty Cash Reimburse
Petty Cash	PETTYC01	78877	2/20/2017	\$202	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	78931	3/2/2017	\$37,432	AMR - Medical Supplies
Pitney Bowes	PITBOW03	79001	3/14/2017	\$3,705	Postage
Pitney Bowes Purchase Power	PITBOW02	78953	3/8/2017	\$5,191	Postage
PRSA, Tulsa Chapter	PRSA 01	78952	3/7/2017	\$25	Dues
Public Service Co of Oklahoma	PSO 01	79003	3/14/2017	\$3,311	Utilities
Puckett, Ruth	PUCKETT01	78916	2/28/2017	\$5,416	Rent
Republic Services	REPUBLIC SERVIC	79004	3/14/2017	\$2,696	Utilities
Revenue Management Solutions	RMS	79006	3/14/2017	\$2,424	Patient Account Services
Ricoh USA Inc	IKNOFF01	Z000003249	3/14/2017	\$1,205	Imaging Service
Riggs, Abney, Neal, Turpen	RIGGS 01	78917	2/28/2017	\$89	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	79005	3/14/2017	\$51,631	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003232	3/2/2017	\$1	Building Maintenance
Roxanne Hurry	HURRY, ROXANNE	78882	2/21/2017	\$99	Employee Reimbursement

S & S Textiles, Inc.	SS TXL01	79009	3/14/2017	\$36	Uniforms
Sam's Club	SAMS	78893	2/28/2017	\$775	Fees
Scott's Printing & Copying	SCOTTS01	Z000003233	3/2/2017	\$843	Printing
Solutions Group	SOLUTIONS GROUP	79007	3/14/2017	\$21,185	Collections
Spartan Signs	SPARTAN SIGNS	79008	3/14/2017	\$764	Ambulance Maintenance
Special Ops	SPECIAL OPS	78946	3/2/2017	\$2,710	P+ - Uniforms
Stanley Security	STANLEY SECURIT	79010	3/14/2017	\$325	Building Maintenance
Stanley Security	STANLEY SECURIT	78918	2/28/2017	\$1,692	Building Maintenance
STAPLES PROMOTIONAL PRODUCTS	1376967	78935	3/2/2017	\$85	AMR - Medical Supplies
Sterling Talent Solutions	STERLING TALENT	79011	3/14/2017	\$63	Background Checks
Stryker Sales Corporation	STRYKER SALES	Z000003225	2/28/2017	\$21,269	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003250	3/14/2017	\$265,078	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003251	3/14/2017	\$102	Misc Supplies
The Oklahoman	TOK	79013	3/14/2017	\$322	Subscriptions
The University of OK Health Sciences Center	UNIVOK01	79016	3/14/2017	\$55	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	79012	3/14/2017	\$8,115	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	78947	3/2/2017	\$4,025	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000003252	3/14/2017	\$190	Communications
Trizetto	TRIZETTO	78919	2/28/2017	\$525	Patient Support Services
True Digital Security	TRUE DIGITAL	79014	3/14/2017	\$2,585	Network Security
Tulsa County Clerk	TULCLK01	78958	3/14/2017	\$187	Liens
Tulsa County Clerk	TULCLK01	78951	3/7/2017	\$204	Liens
Tulsa County Clerk	TULCLK01	78880	2/21/2017	\$272	Liens
Tulsa County Clerk	TULCLK01	78885	2/28/2017	\$289	Liens
U.S. Cellular	US CELLULAR	78921	2/28/2017	\$369	Towers
U.S. Cellular	US CELLULAR	79017	3/14/2017	\$369	Towers
United Ford	UNITED FORD	Z000003253	3/14/2017	\$13,086	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	78920	2/28/2017	\$1,292	Building Maintenance
United Mechanical	UNITED MECHANIC	79015	3/14/2017	\$3,382	Building Maintenance
University Of Oklahoma Health Science Center Dept Of Pedia	OU DEPT OF PEDS	78998	3/14/2017	\$6,666	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	79018	3/14/2017	\$13,651	Wireless Communications
VF IMAGEWEAR Punchout	1000132	78923	3/2/2017	\$5,862	AMR - Medical Supplies
Vicki Lacy	LACY	78888	2/28/2017	\$357	Employee Reimbursement
Weather Affirmation, L.L.C.	WTHAFM01	79023	3/14/2017	\$350	Weather Notification

Wegener Human Resource Grp	WGNHMN01	79019	3/14/2017	\$405	Temp Employees
Windstream	WINDSTREAM	79020	3/14/2017	\$24,733	Communications
Works & Lentz, Inc.	WKSLNZ01	79021	3/14/2017	\$1,899	Collections
Works & Lentz, Inc.	WKSLNZ02	79022	3/14/2017	\$3,439	Collections
Xtivia	XTIVIA	Z000003254	3/14/2017	\$4,429	Maintenance SQL
Yale 31	YALE 31	78922	2/28/2017	\$550	Rent
Zirmed	ZIRMED	79024	3/14/2017	\$12,618	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003255	3/14/2017	\$41,558	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003256	3/14/2017	\$2,177	Medical Supplies
Zoll Medical	ZOLL MEDICAL	Z000003226	2/28/2017	\$5,871	Medical Supplies
ZOLL MEDICAL CORP	1008451	78928	3/2/2017	\$3,558	AMR - Medical Supplies