

## MEMORANDUM

Date: January 25, 2017

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – December 2016**

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Attached you will find financial statements for December 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

### ***Highlights***

On a year-to-date basis, the Eastern Division had net loss of \$1,715 thousand compared to a budgeted loss of \$494 thousand, and the Western Division had a net loss of \$2,180 thousand compared to a budgeted net loss of \$2,356 thousand.

There is no net interdivisional payable/receivable as of 12/31/16.

### **Combined Balance Sheets**

Following is a discussion of significant assets and liabilities at December 31, 2016, and how the balances have changed from the prior year.

#### *Other Miscellaneous Receivables*

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

#### *Due to Contractor*

The due to contractor balance represents our liability to American Medical Response for December and November services. This balance usually includes two months of contractor billings.

#### *Deferred Revenue*

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

### **Income Statements**

Following is a discussion of operating revenues and expenses that vary significantly from budget.

#### *Patient Service Revenue*

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$1,323 thousand (3%) and Western is less than budget by \$264 thousand (.5%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2017. The Eastern Division had 773 more emergency transports than budgeted (2.5%); non-emergency transports were 508 more than budget (11.5%). The Western Division emergency transports were less than budget by 853 (2.3%) and non-emergencies were 2,442 more than budget (100%).

The year-to-date collection rate is 50% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2016 of 51%. The year-to-date collection rate is 53% for the Western Division compared to a budget of 51% and an actual for fiscal 2016 of 50%.

cc: Stephen Williamson – EMSA  
Angela Lehman - EMSA  
Mike Albright – EMSA

Drew Rees – Tulsa City Council  
Steve Wagner – City of Tulsa  
Doug Dowler – City of Oklahoma City

EMSA  
EMSA Combined  
For the Six Months Ending December 31, 2016

|   | Month of December    |                      |                | For the 6 Months Ended December |                       |                |
|---|----------------------|----------------------|----------------|---------------------------------|-----------------------|----------------|
|   | Actual               | Budget               | Variance       | Actual                          | Budget                | Variance       |
| Patient service revenue:                    |                      |                      |                |                                 |                       |                |
| Emergency base rate                         | \$14,686,100.00      | \$14,872,356.00      | -1.25%         | \$87,834,500.00                 | \$88,274,630.00       | -0.50%         |
| Non-emergency base rate                     | 765,246.08           | 484,858.00           | 57.83%         | 4,022,630.24                    | 2,877,866.00          | 39.78%         |
| Mileage                                     | 1,058,904.00         | 956,168.00           | 10.74%         | 6,027,504.00                    | 5,675,320.00          | 6.21%          |
| Special events                              | 27,087.50            | 28,333.33            | -4.40%         | 179,352.50                      | 169,999.98            | 5.50%          |
| Subscription membership                     | 21,554.04            | 16,666.66            | 29.32%         | 91,064.44                       | 99,999.96             | -8.94%         |
| Other revenue                               | (83.59)              | 466,666.67           | -100.02%       | 1,508,353.16                    | 2,800,000.02          | -46.13%        |
|   | <u>16,558,808.03</u> | <u>16,825,048.66</u> | <u>-1.58%</u>  | <u>99,663,404.34</u>            | <u>99,897,815.96</u>  | <u>-0.23%</u>  |
| Deductions from revenue:                    |                      |                      |                |                                 |                       |                |
| Contractual allowances and bad debts        | 11,423,902.61        | 11,636,666.66        | 1.83%          | 69,516,400.70                   | 69,819,999.96         | 0.43%          |
| Collection fees and expenses                | 72,010.41            | 71,666.66            | -0.48%         | 415,368.88                      | 429,999.96            | 3.40%          |
|   | <u>11,495,913.02</u> | <u>11,708,333.32</u> | <u>1.81%</u>   | <u>69,931,769.58</u>            | <u>70,249,999.92</u>  | <u>0.45%</u>   |
| Net patient service revenue                 | <u>5,062,895.01</u>  | <u>5,116,715.34</u>  | <u>-1.05%</u>  | <u>29,731,634.76</u>            | <u>29,647,816.04</u>  | <u>0.28%</u>   |
| Operating expenses other than depreciation: |                      |                      |                |                                 |                       |                |
| Ambulance contract expense                  | 4,401,130.28         | 4,356,333.33         | -1.03%         | 25,560,727.85                   | 24,964,999.98         | -2.39%         |
| Employee compensation & benefits            | 351,710.97           | 342,414.16           | -2.72%         | 2,025,853.76                    | 2,054,484.96          | 1.39%          |
| Medical supplies                            | 24,202.66            | 41,233.33            | 41.30%         | 161,323.10                      | 247,399.98            | 34.79%         |
| Building rent, utilities and maintenance    | 91,526.92            | 89,008.35            | -2.83%         | 519,402.44                      | 534,050.10            | 2.74%          |
| Equipment maintenance                       | 165,611.83           | 127,500.00           | -29.89%        | 793,198.86                      | 765,000.00            | -3.69%         |
| TotalCare campaign                          | 7,152.91             | 3,750.00             | -90.74%        | 32,808.53                       | 22,500.00             | -45.82%        |
| Quality assurance fees                      | 69,625.17            | 69,666.66            | 0.06%          | 417,751.02                      | 417,999.96            | 0.06%          |
| Telephone                                   | 55,869.10            | 61,583.33            | 9.28%          | 433,132.22                      | 369,499.98            | -17.22%        |
| Professional services                       | 166,683.82           | 47,666.66            | -249.69%       | 779,103.83                      | 285,999.96            | -172.41%       |
| Miscellaneous supplies                      | 36,476.75            | 35,650.00            | -2.32%         | 231,241.30                      | 213,900.00            | -8.11%         |
| Postage and courier service                 | 6,631.51             | 5,775.00             | -14.83%        | 41,450.01                       | 34,650.00             | -19.62%        |
| Equipment lease                             | 1,543.72             | 2,666.67             | 42.11%         | 21,060.51                       | 16,000.02             | -31.63%        |
| Other fees and expenses                     | 84,901.79            | 55,791.68            | -52.18%        | 468,721.37                      | 334,750.08            | -40.02%        |
| Community relations                         | 12,675.52            | 17,750.00            | 28.59%         | 53,091.10                       | 106,500.00            | 50.15%         |
| Office supplies                             | 3,307.81             | 4,166.66             | 20.61%         | 19,246.53                       | 24,999.96             | 23.01%         |
| Insurance                                   | 14,569.03            | 16,416.67            | 11.25%         | 81,602.47                       | 98,500.02             | 17.15%         |
| Travel, meals, and training                 | 685.81               | 4,583.33             | 85.04%         | 8,418.96                        | 27,499.98             | 69.39%         |
|   | <u>5,494,305.60</u>  | <u>5,281,955.83</u>  | <u>-4.02%</u>  | <u>31,648,133.86</u>            | <u>30,518,734.98</u>  | <u>-3.70%</u>  |
| Operating inc. (loss) before depr.          | (431,410.59)         | (165,240.49)         | -161.08%       | (1,916,499.10)                  | (870,918.94)          | -120.05%       |
| Depreciation                                | <u>325,000.00</u>    | <u>325,000.00</u>    | <u>0.00%</u>   | <u>1,950,000.00</u>             | <u>1,950,000.00</u>   | <u>0.00%</u>   |
| Operating income (loss)                     | <u>(756,410.59)</u>  | <u>(490,240.49)</u>  | <u>-54.29%</u> | <u>(3,866,499.10)</u>           | <u>(2,820,918.94)</u> | <u>-37.07%</u> |
| Nonoperating expense:                       |                      |                      |                |                                 |                       |                |
| Interest expense                            |                      | <u>4,750.00</u>      | <u>100.00%</u> | <u>31,913.40</u>                | <u>28,500.00</u>      | <u>-11.98%</u> |

EMSA  
EMSA Combined  
For the Six Months Ending December 31, 2016

|                                       | Month of December   |                     |                | For the 6 Months Ended December |                       |                |
|---------------------------------------|---------------------|---------------------|----------------|---------------------------------|-----------------------|----------------|
|                                       | Actual              | Budget              | Variance       | Actual                          | Budget                | Variance       |
| Nonoperating expense                  |                     | \$4,750.00          | 100.00%        | \$31,913.40                     | \$28,500.00           | -11.98%        |
| Nonoperating income - interest income | 546.25              |                     | 0.00%          | 3,123.90                        |                       | 0.00%          |
| Net income (loss)                     | <u>(755,864.34)</u> | <u>(494,990.49)</u> | <u>-52.70%</u> | <u>(3,895,288.60)</u>           | <u>(2,849,418.94)</u> | <u>-36.70%</u> |

EMSA  
EMSA Eastern Division  
For the Six Months Ending December 31, 2016

|   | Month of December   |                     |                 | For the 6 Months Ended December |                      |                 |
|---|---------------------|---------------------|-----------------|---------------------------------|----------------------|-----------------|
|   | Actual              | Budget              | Variance        | Actual                          | Budget               | Variance        |
| Patient service revenue:                    |                     |                     |                 |                                 |                      |                 |
| Emergency base rate                         | \$6,970,600.00      | \$6,812,356.00      | 2.32%           | \$41,363,400.00                 | \$40,434,630.00      | 2.30%           |
| Non-emergency base rate                     | 354,530.00          | 257,852.00          | 37.49%          | 1,825,835.00                    | 1,530,476.00         | 19.30%          |
| Mileage                                     | 451,224.00          | 427,520.00          | 5.54%           | 2,665,800.00                    | 2,537,538.00         | 5.05%           |
| Special events                              | 15,300.00           | 15,833.33           | -3.37%          | 71,000.00                       | 94,999.98            | -25.26%         |
| Subscription membership                     | 9,555.21            | 8,333.33            | 14.66%          | 45,502.64                       | 49,999.98            | -8.99%          |
| Other revenue                               | (45.73)             | 466,666.67          | -100.01%        | 1,505,620.89                    | 2,800,000.02         | -46.23%         |
|   | <u>7,801,163.48</u> | <u>7,988,561.33</u> | <u>-2.35%</u>   | <u>47,477,158.53</u>            | <u>47,447,643.98</u> | <u>0.06%</u>    |
| Deductions from revenue:                    |                     |                     |                 |                                 |                      |                 |
| Contractual allowances and bad debts        | 5,446,707.76        | 5,385,833.33        | -1.13%          | 32,998,579.27                   | 32,314,999.98        | -2.12%          |
| Collection fees and expenses                | 33,643.41           | 30,833.33           | -9.11%          | 195,764.10                      | 184,999.98           | -5.82%          |
|   | <u>5,480,351.17</u> | <u>5,416,666.66</u> | <u>-1.18%</u>   | <u>33,194,343.37</u>            | <u>32,499,999.96</u> | <u>-2.14%</u>   |
| Net patient service revenue                 | <u>2,320,812.31</u> | <u>2,571,894.67</u> | <u>-9.76%</u>   | <u>14,282,815.16</u>            | <u>14,947,644.02</u> | <u>-4.45%</u>   |
| Operating expenses other than depreciation: |                     |                     |                 |                                 |                      |                 |
| Ambulance contract expense                  | 2,040,504.49        | 2,026,333.33        | -0.70%          | 12,029,156.59                   | 11,681,999.98        | -2.97%          |
| Employee compensation & benefits            | 164,411.14          | 160,934.66          | -2.16%          | 958,322.71                      | 965,607.96           | 0.75%           |
| Medical supplies                            | 13,296.11           | 17,900.00           | 25.72%          | 70,987.55                       | 107,400.00           | 33.90%          |
| Building rent, utilities and maintenance    | 28,266.80           | 25,841.67           | -9.38%          | 161,717.92                      | 155,050.02           | -4.30%          |
| Equipment maintenance                       | 77,839.36           | 60,333.34           | -29.02%         | 362,114.53                      | 362,000.04           | -0.03%          |
| TotalCare campaign                          | 5,706.39            | 2,500.00            | -128.26%        | 25,091.31                       | 15,000.00            | -67.28%         |
| Quality assurance fees                      | 34,087.50           | 34,083.33           | -0.01%          | 204,525.00                      | 204,499.98           | -0.01%          |
| Telephone                                   | 18,982.74           | 26,500.00           | 28.37%          | 189,668.65                      | 159,000.00           | -19.29%         |
| Professional services                       | 76,824.58           | 22,333.33           | -243.99%        | 364,685.33                      | 133,999.98           | -172.15%        |
| Miscellaneous supplies                      | 22,135.39           | 17,316.66           | -27.83%         | 108,533.93                      | 103,899.96           | -4.46%          |
| Postage and courier service                 | 3,046.44            | 2,666.67            | -14.24%         | 19,567.44                       | 16,000.02            | -22.30%         |
| Equipment lease                             | 1,543.72            | 1,916.67            | 19.46%          | 16,709.69                       | 11,500.02            | -45.30%         |
| Other fees and expenses                     | 33,344.33           | 27,708.33           | -20.34%         | 194,520.85                      | 166,249.98           | -17.01%         |
| Community relations                         | 5,737.36            | 11,333.33           | 49.38%          | 28,454.38                       | 67,999.98            | 58.16%          |
| Office supplies                             | 1,792.31            | 2,000.00            | 10.38%          | 10,174.34                       | 12,000.00            | 15.21%          |
| Insurance                                   | 6,753.83            | 7,688.34            | 12.15%          | 35,038.90                       | 46,130.04            | 24.04%          |
| Travel, meals, and training                 | 366.64              | 2,083.33            | 82.40%          | 4,193.98                        | 12,499.98            | 66.45%          |
|   | <u>2,534,639.13</u> | <u>2,449,472.99</u> | <u>-3.48%</u>   | <u>14,783,463.10</u>            | <u>14,220,837.94</u> | <u>-3.96%</u>   |
| Operating inc. (loss) before depr.          | (213,826.82)        | 122,421.68          | -274.66%        | (500,647.94)                    | 726,806.08           | -168.88%        |
| Depreciation                                | <u>200,000.00</u>   | <u>200,000.00</u>   | <u>0.00%</u>    | <u>1,200,000.00</u>             | <u>1,200,000.00</u>  | <u>0.00%</u>    |
| Operating income (loss)                     | <u>(413,826.82)</u> | <u>(77,578.32)</u>  | <u>-433.43%</u> | <u>(1,700,647.94)</u>           | <u>(473,193.92)</u>  | <u>-259.40%</u> |
| Nonoperating expense:                       |                     |                     |                 |                                 |                      |                 |
| Interest expense                            |                     | <u>3,416.67</u>     | <u>100.00%</u>  | <u>16,104.20</u>                | <u>20,500.02</u>     | <u>21.44%</u>   |

EMSA  
EMSA Eastern Division  
For the Six Months Ending December 31, 2016

|                                       | Month of December   |                    |                 | For the 6 Months Ended December |                     |                 |
|---------------------------------------|---------------------|--------------------|-----------------|---------------------------------|---------------------|-----------------|
|                                       | Actual              | Budget             | Variance        | Actual                          | Budget              | Variance        |
| Nonoperating expense                  |                     | \$3,416.67         | 100.00%         | \$16,104.20                     | \$20,500.02         | 21.44%          |
| Nonoperating income - interest income | 201.63              |                    | 0.00%           | 1,326.13                        |                     | 0.00%           |
| Net income (loss)                     | <u>(413,625.19)</u> | <u>(80,994.99)</u> | <u>-410.68%</u> | <u>(1,715,426.01)</u>           | <u>(493,693.94)</u> | <u>-247.47%</u> |

EMSA Western  
EMSA Western Division  
For the Six Months Ending December 31, 2016

|  | Month of December   |                     |               | For the 6 Months Ended December |                       |               |
|--|---------------------|---------------------|---------------|---------------------------------|-----------------------|---------------|
|  | Actual              | Budget              | Variance      | Actual                          | Budget                | Variance      |
| <b>Patient service revenue:</b>                    |                     |                     |               |                                 |                       |               |
| Emergency base rate                                | \$7,715,500.00      | \$8,060,000.00      | -4.27%        | \$46,471,100.00                 | \$47,840,000.00       | -2.86%        |
| Non-emergency base rate                            | 410,716.08          | 227,006.00          | 80.93%        | 2,196,795.24                    | 1,347,390.00          | 63.04%        |
| Mileage  | 607,680.00          | 528,648.00          | 14.95%        | 3,361,704.00                    | 3,137,782.00          | 7.14%         |
| Special events                                     | 11,787.50           | 12,500.00           | -5.70%        | 108,352.50                      | 75,000.00             | 44.47%        |
| Subscription membership                            | 11,998.83           | 8,333.33            | 43.99%        | 45,561.80                       | 49,999.98             | -8.88%        |
| Other revenue                                      | (37.86)             |                     | 0.00%         | 2,732.27                        |                       | 0.00%         |
|  | <u>8,757,644.55</u> | <u>8,836,487.33</u> | <u>-0.89%</u> | <u>52,186,245.81</u>            | <u>52,450,171.98</u>  | <u>-0.50%</u> |
| <b>Deductions from revenue:</b>                    |                     |                     |               |                                 |                       |               |
| Contractual allowances and bad debts               | 5,977,194.85        | 6,250,833.33        | 4.38%         | 36,517,821.43                   | 37,504,999.98         | 2.63%         |
| Collection fees and expenses                       | 38,367.00           | 40,833.33           | 6.04%         | 219,604.78                      | 244,999.98            | 10.37%        |
|  | <u>6,015,561.85</u> | <u>6,291,666.66</u> | <u>4.39%</u>  | <u>36,737,426.21</u>            | <u>37,749,999.96</u>  | <u>2.68%</u>  |
| <b>Net patient service revenue</b>                 | <u>2,742,082.70</u> | <u>2,544,820.67</u> | <u>7.75%</u>  | <u>15,448,819.60</u>            | <u>14,700,172.02</u>  | <u>5.09%</u>  |
| <b>Operating expenses other than depreciation:</b> |                     |                     |               |                                 |                       |               |
| Ambulance contract expense                         | 2,360,625.79        | 2,330,000.00        | -1.31%        | 13,531,571.26                   | 13,283,000.00         | -1.87%        |
| Employee compensation & benefits                   | 187,299.83          | 181,479.50          | -3.21%        | 1,067,531.05                    | 1,088,877.00          | 1.96%         |
| Medical supplies                                   | 10,906.55           | 23,333.33           | 53.26%        | 90,335.55                       | 139,999.98            | 35.47%        |
| Building rent, utilities and maintenance           | 63,260.12           | 63,166.68           | -0.15%        | 357,684.52                      | 379,000.08            | 5.62%         |
| Equipment maintenance                              | 87,772.47           | 67,166.66           | -30.68%       | 431,084.33                      | 402,999.96            | -6.97%        |
| TotalCare campaign                                 | 1,446.52            | 1,250.00            | -15.72%       | 7,717.22                        | 7,500.00              | -2.90%        |
| Quality assurance fees                             | 35,537.67           | 35,583.33           | 0.13%         | 213,226.02                      | 213,499.98            | 0.13%         |
| Telephone  | 36,886.36           | 35,083.33           | -5.14%        | 243,463.57                      | 210,499.98            | -15.66%       |
| Professional services                              | 89,859.24           | 25,333.33           | -254.71%      | 414,418.50                      | 151,999.98            | -172.64%      |
| Miscellaneous supplies                             | 14,341.36           | 18,333.34           | 21.77%        | 122,707.37                      | 110,000.04            | -11.55%       |
| Postage and courier service                        | 3,585.07            | 3,108.33            | -15.34%       | 21,882.57                       | 18,649.98             | -17.33%       |
| Equipment lease                                    |                     | 750.00              | 100.00%       | 4,350.82                        | 4,500.00              | 3.32%         |
| Other fees and expenses                            | 51,557.46           | 28,083.35           | -83.59%       | 274,200.52                      | 168,500.10            | -62.73%       |
| Community relations                                | 6,938.16            | 6,416.67            | -8.13%        | 24,636.72                       | 38,500.02             | 36.01%        |
| Office supplies                                    | 1,515.50            | 2,166.66            | 30.05%        | 9,072.19                        | 12,999.96             | 30.21%        |
| Insurance  | 7,815.20            | 8,728.33            | 10.46%        | 46,563.57                       | 52,369.98             | 11.09%        |
| Travel, meals, and training                        | 319.17              | 2,500.00            | 87.23%        | 4,224.98                        | 15,000.00             | 71.83%        |
|  | <u>2,959,666.47</u> | <u>2,832,482.84</u> | <u>-4.49%</u> | <u>16,864,670.76</u>            | <u>16,297,897.04</u>  | <u>-3.48%</u> |
| <b>Operating inc. (loss) before depr.</b>          | <u>(217,583.77)</u> | <u>(287,662.17)</u> | <u>24.36%</u> | <u>(1,415,851.16)</u>           | <u>(1,597,725.02)</u> | <u>11.38%</u> |
| <b>Depreciation</b>                                | <u>125,000.00</u>   | <u>125,000.00</u>   | <u>0.00%</u>  | <u>750,000.00</u>               | <u>750,000.00</u>     | <u>0.00%</u>  |
| <b>Operating income (loss)</b>                     | <u>(342,583.77)</u> | <u>(412,662.17)</u> | <u>16.98%</u> | <u>(2,165,851.16)</u>           | <u>(2,347,725.02)</u> | <u>7.75%</u>  |
| <b>Nonoperating expense:</b>                       |                     |                     |               |                                 |                       |               |
| Interest expense                                   |                     | 1,333.33            | 100.00%       | 15,809.20                       | 7,999.98              | -97.62%       |

EMSA Western  
EMSA Western Division  
For the Six Months Ending December 31, 2016

|                                       | Month of December   |                     |               | For the 6 Months Ended December |                       |              |
|---------------------------------------|---------------------|---------------------|---------------|---------------------------------|-----------------------|--------------|
|                                       | Actual              | Budget              | Variance      | Actual                          | Budget                | Variance     |
| Nonoperating expense                  |                     | \$1,333.33          | 100.00%       | \$15,809.20                     | \$7,999.98            | -97.62%      |
| Nonoperating income - interest income | 344.62              |                     | 0.00%         | 1,797.77                        |                       | 0.00%        |
| Net income (loss)                     | <u>(342,239.15)</u> | <u>(413,995.50)</u> | <u>17.33%</u> | <u>(2,179,862.59)</u>           | <u>(2,355,725.00)</u> | <u>7.47%</u> |



EMSA  
EMSA Combined  
For the Six Months Ending December 31, 2016

|   | 2017           | 2016           |
|---|----------------|----------------|
| <b>Assets</b>   |                |                |
| Current assets:   |                |                |
| Cash and cash equivalents:                              |                |                |
| Cash in banks   | (\$356,269.07) | (\$256,509.45) |
| Petty cash  | 1,200.00       | 1,200.00       |
| Invested cash   | 10,792,363.37  | 7,844,722.34   |
|   | 10,437,294.30  | 7,589,412.89   |
| Patient accounts receivable:                            |                |                |
| Patient accounts receivable                             | 23,237,393.07  | 24,839,934.00  |
| Receivables in collection                               | 74,452,000.19  | 65,716,000.19  |
|   | 97,689,393.26  | 90,555,934.19  |
| Less allowance for contractual allowances and bad debts | 83,736,291.00  | 76,256,291.00  |
| Net patient accounts receivable                         | 13,953,102.26  | 14,299,643.19  |
| Other receivables:                                      |                |                |
| Due from contractor                                     | 664,964.28     | 520,006.48     |
| Due from collection agency                              | 31,566.73      | 33,436.04      |
| Other miscellaneous receivables                         | (681.48)       | 247,086.55     |
|   | 695,849.53     | 800,529.07     |
| Other current assets:                                   |                |                |
| Prepaid assets  | 763,379.53     | 919,433.67     |
| Other, principally funds held by trustee                | 172,558.92     | 227,447.32     |
|   | 935,938.45     | 1,146,880.99   |
| Total current assets                                    | 26,022,184.54  | 23,836,466.14  |
| Property and equipment:                                 |                |                |
| Communication equipment                                 | 9,242,155.67   | 7,204,355.14   |
| Buildings and leasehold improvements                    | 3,913,672.76   | 3,746,529.66   |
| Ambulances  | 13,517,411.75  | 13,836,519.25  |
| Data processing equipment                               | 7,768,863.57   | 7,190,880.85   |
| On-board equipment                                      | 7,879,842.70   | 7,879,842.70   |
| Office furniture and equipment                          | 1,391,368.16   | 1,335,672.64   |
| Miscellaneous other equipment                           | 1,575,047.44   | 1,309,761.25   |
| Land  | 64,200.00      | 64,200.00      |
| Transportation equipment                                | 634,016.98     | 534,093.96     |
| Prepaid assets  | 2,283,840.09   | 1,665,099.03   |
| Capital Lease   | 739,910.29     | 739,910.29     |
|   | 49,010,329.41  | 45,506,864.77  |
| Less accumulated depreciation                           | 38,415,476.60  | 35,186,112.02  |
| Net property and equipment                              | 10,594,852.81  | 10,320,752.75  |
| Other assets  |                |                |
|   | 9,734.50       | 9,734.50       |
| Total assets  | 36,626,771.85  | 34,166,953.39  |

EMSA  
EMSA Combined  
For the Six Months Ending December 31, 2016

|  | 2017            | 2016            |
|--|-----------------|-----------------|
| <b>Liabilities and Division Capital</b>  |                 |                 |
| Current liabilities:                     |                 |                 |
| Accounts payable and accrued liabilities | \$979,836.30    | \$1,270,202.07  |
| Due to contractor                        | 8,502,397.54    | 7,943,728.28    |
| Due to Quality Assurance Fund            | 306,254.62      | 239,418.10      |
| Accrued retirement                       | 174,238.59      | 170,714.97      |
| Accrued salaries and wages               | 400,362.78      | 401,648.20      |
| Current installments of long-term debt   | 347,752.00      |                 |
| Accrued interest payable                 | 11.26           | 12.51           |
| Deferred revenue                         | 129,324.18      | 130,622.27      |
| Total current liabilities                | 10,840,177.27   | 10,156,346.40   |
| Long-term debt                           | 2,134,119.30    | 190,073.08      |
| Other liabilities                        | 21,752.22       | 21,752.22       |
| Total liabilities                        | 12,996,048.79   | 10,368,171.70   |
| Division capital:                        |                 |                 |
| Contributed capital                      | 82,675,340.77   | 76,010,916.17   |
| Retained earnings (deficit)              | (55,149,329.11) | (50,564,179.01) |
| Current year earnings (loss)             | (3,895,288.60)  | (1,647,955.47)  |
| Total division capital                   | 23,630,723.06   | 23,798,781.69   |
| Total liabilities & division capital     | 36,626,771.85   | 34,166,953.39   |

EMSA  
EMSA Eastern Division  
For the Six Months Ending December 31, 2016

|   | 2017           | 2016           |
|---|----------------|----------------|
| <b>Assets</b>   |                |                |
| Current assets:   |                |                |
| Cash and cash equivalents:                              |                |                |
| Cash in banks   | (\$679,438.47) | (\$754,863.40) |
| Petty cash  | 600.00         | 600.00         |
| Invested cash   | 3,439,163.62   | 3,591,254.87   |
|   | 2,760,325.15   | 2,836,991.47   |
| Patient accounts receivable:                            |                |                |
| Patient accounts receivable                             | 10,973,229.31  | 11,098,942.26  |
| Receivables in collection                               | 35,659,999.82  | 30,411,999.82  |
|   | 46,633,229.13  | 41,510,942.08  |
| Less allowance for contractual allowances and bad debts | 40,388,710.00  | 35,243,710.00  |
| Net patient accounts receivable                         | 6,244,519.13   | 6,267,232.08   |
| Other receivables:                                      |                |                |
| Due from contractor                                     | 664,964.28     | 520,006.48     |
| Due from collection agency                              | 14,702.51      | 12,573.49      |
| Other miscellaneous receivables                         | (591.48)       | 83,579.29      |
|   | 679,075.31     | 616,159.26     |
| Other current assets:                                   |                |                |
| Prepaid assets  | 356,412.37     | 453,882.45     |
| Other, principally funds held by trustee                | 135,281.23     | 179,494.98     |
|   | 491,693.60     | 633,377.43     |
| Total current assets                                    | 10,175,613.19  | 10,353,760.24  |
| Property and equipment:                                 |                |                |
| Communication equipment                                 | 4,725,569.49   | 3,747,002.07   |
| Buildings and leasehold improvements                    | 3,319,637.35   | 3,219,494.25   |
| Ambulances  | 8,173,887.78   | 8,424,600.65   |
| Data processing equipment                               | 3,913,089.51   | 3,753,954.39   |
| On-board equipment                                      | 4,498,758.92   | 4,498,758.92   |
| Office furniture and equipment                          | 620,543.58     | 600,082.76     |
| Miscellaneous other equipment                           | 912,079.25     | 721,337.81     |
| Land  | 64,200.00      | 64,200.00      |
| Transportation equipment                                | 400,050.04     | 360,250.04     |
| Prepaid assets  | 1,696,048.13   | 935,457.56     |
| Capital Lease   | 338,087.66     | 338,087.66     |
|   | 28,661,951.71  | 26,663,226.11  |
| Less accumulated depreciation                           | 21,417,771.98  | 19,524,554.99  |
| Net property and equipment                              | 7,244,179.73   | 7,138,671.12   |
| Other assets  |                |                |
|   | 8,273.60       | 8,273.60       |
| Total assets  | 17,428,066.52  | 17,500,704.96  |

EMSA  
EMSA Eastern Division  
For the Six Months Ending December 31, 2016

|  | 2017           | 2016           |
|--|----------------|----------------|
| <b>Liabilities and Division Capital</b>  |                |                |
| Current liabilities:                     |                |                |
| Accounts payable and accrued liabilities | \$1,239,045.52 | \$1,239,273.03 |
| Due to contractor                        | 3,942,083.87   | 3,711,304.82   |
| Due to Quality Assurance Fund            | 306,254.62     | 239,418.10     |
| Accrued retirement                       | 92,130.76      | 89,101.16      |
| Accrued salaries and wages               | 188,743.81     | 189,624.96     |
| Current installments of long-term debt   | 175,480.00     |                |
| Accrued interest payable                 | 11.26          | 12.51          |
| Deferred revenue                         | 57,331.23      | 57,315.26      |
| Total current liabilities                | 6,001,081.07   | 5,526,049.84   |
| Long-term debt                           | 1,569,800.30   | 190,073.08     |
| Other liabilities                        | 21,752.22      | 21,752.22      |
| Total liabilities                        | 7,592,633.59   | 5,737,875.14   |
| Division capital:                        |                |                |
| Contributed capital                      | 8,081,571.23   | 7,348,937.23   |
| Retained earnings (deficit)              | 3,469,287.71   | 4,603,283.39   |
| Current year earnings (loss)             | (1,715,426.01) | (189,390.80)   |
| Total division capital                   | 9,835,432.93   | 11,762,829.82  |
| Total liabilities & division capital     | 17,428,066.52  | 17,500,704.96  |

EMSA Western  
EMSA Western Division  
For the Six Months Ending December 31, 2016

|   | 2017          | 2016          |
|---|---------------|---------------|
| <b>Assets</b>   |               |               |
| Current assets:   |               |               |
| Cash and cash equivalents:                              |               |               |
| Cash in banks   | \$323,169.40  | \$498,353.95  |
| Petty cash  | 600.00        | 600.00        |
| Invested cash   | 7,353,199.75  | 4,253,467.47  |
|   | 7,676,969.15  | 4,752,421.42  |
| Patient accounts receivable:                            |               |               |
| Patient accounts receivable                             | 12,264,163.76 | 13,740,991.74 |
| Receivables in collection                               | 38,792,000.37 | 35,304,000.37 |
|   | 51,056,164.13 | 49,044,992.11 |
| Less allowance for contractual allowances and bad debts | 43,347,581.00 | 41,012,581.00 |
| Net patient accounts receivable                         | 7,708,583.13  | 8,032,411.11  |
| Other receivables:                                      |               |               |
| Due from collection agency                              | 16,864.22     | 20,862.55     |
| Other miscellaneous receivables                         | (90.00)       | 163,507.26    |
|   | 16,774.22     | 184,369.81    |
| Other current assets:                                   |               |               |
| Prepaid assets  | 406,967.16    | 465,551.22    |
| Other, principally funds held by trustee                | 37,277.69     | 47,952.34     |
|   | 444,244.85    | 513,503.56    |
| Total current assets                                    | 15,846,571.35 | 13,482,705.90 |
| Property and equipment:                                 |               |               |
| Communication equipment                                 | 4,516,586.18  | 3,457,353.07  |
| Buildings and leasehold improvements                    | 594,035.41    | 527,035.41    |
| Ambulances  | 5,343,523.97  | 5,411,918.60  |
| Data processing equipment                               | 3,855,774.06  | 3,436,926.46  |
| On-board equipment                                      | 3,381,083.78  | 3,381,083.78  |
| Office furniture and equipment                          | 770,824.58    | 735,589.88    |
| Miscellaneous other equipment                           | 662,968.19    | 588,423.44    |
| Transportation equipment                                | 233,966.94    | 173,843.92    |
| Prepaid assets  | 587,791.96    | 729,641.47    |
| Capital Lease   | 401,822.63    | 401,822.63    |
|   | 20,348,377.70 | 18,843,638.66 |
| Less accumulated depreciation                           | 16,997,704.62 | 15,661,557.03 |
| Net property and equipment                              | 3,350,673.08  | 3,182,081.63  |
| Other assets  |               |               |
|   | 1,460.90      | 1,460.90      |
| Total assets  | 19,198,705.33 | 16,666,248.43 |

EMSA Western  
EMSA Western Division  
For the Six Months Ending December 31, 2016

|  | 2017            | 2016            |
|--|-----------------|-----------------|
| <b>Liabilities and Division Capital</b>  |                 |                 |
| Current liabilities:                     |                 |                 |
| Accounts payable and accrued liabilities | (\$259,209.22)  | \$30,929.04     |
| Due to contractor                        | 4,560,313.67    | 4,232,423.46    |
| Accrued retirement                       | 82,107.83       | 81,613.81       |
| Accrued salaries and wages               | 211,618.97      | 212,023.24      |
| Current installments of long-term debt   | 172,272.00      |                 |
| Deferred revenue                         | 71,992.95       | 73,307.01       |
| Total current liabilities                | 4,839,096.20    | 4,630,296.56    |
| Long-term debt                           | 564,319.00      |                 |
| Total liabilities                        | 5,403,415.20    | 4,630,296.56    |
| Division capital:                        |                 |                 |
| Contributed capital                      | 74,593,769.54   | 68,661,978.94   |
| Retained earnings (deficit)              | (58,618,616.82) | (55,167,462.40) |
| Current year earnings (loss)             | (2,179,862.59)  | (1,458,564.67)  |
| Total division capital                   | 13,795,290.13   | 12,035,951.87   |
| Total liabilities & division capital     | 19,198,705.33   | 16,666,248.43   |

**EMSA**  
**Cash Rollforward**  
**Year Ending June 30, 2017**

|                                   | <b>Eastern<br/>Division<br/>Actual</b> | <b>Eastern<br/>Division<br/>Budget</b> | <b>Eastern<br/>Division<br/>Variance</b> | <b>Western<br/>Division<br/>Actual</b> | <b>Western<br/>Division<br/>Budget</b> | <b>Western<br/>Division<br/>Variance</b> | <b>Combined<br/>Actual</b> | <b>Combined<br/>Budget</b> | <b>Combined<br/>Variance</b> |
|-----------------------------------|--|--|--|--|--|--|----------------------------|----------------------------|------------------------------|
| Balance at June 30, 2016          | \$ 3,162,503                           | \$ 3,162,503                           | -  | 6,558,687                              | 6,558,687                              | -  | 9,721,190                  | 9,721,190                  | -                            |
| Net revenue collected             | 12,677,000                             | 12,350,686                             | 326,314                                  | 15,436,000                             | 14,619,180                             | 816,820                                  | 28,113,000                 | 26,969,866                 | 1,143,134                    |
| Utility bill receipts             | 1,504,000                              | 2,800,002                              | (1,296,002)                              |  |  |  | 1,504,000                  | 2,800,002                  | (1,296,002)                  |
| TotalCare proceeds                | 101,126                                | 100,000                                | 1,126                                    | 115,725                                | 100,000                                | 15,725                                   | 216,851                    | 200,000                    | 16,851                       |
| Payment to contractor             | (11,945,049)                           | (11,718,046)                           | (227,003)                                | (13,394,872)                           | (13,296,072)                           | (98,800)                                 | (25,339,921)               | (25,014,118)               | (325,803)                    |
| Operating expenses/changes in WC  | (3,020,525)                            | (2,550,000)                            | (470,525)                                | (3,448,339)                            | (3,000,000)                            | (448,339)                                | (6,468,864)                | (5,550,000)                | (918,864)                    |
| Capital expenditures              | (156,881)                              | (999,500)                              | 842,619                                  | (357,970)                              | (1,055,502)                            | 697,532                                  | (514,851)                  | (2,055,002)                | 1,540,151                    |
| Net debt proceeds/(reduction)&int | (210,817)                              | (224,000)                              | 13,183                                   | (205,138)                              | (205,000)                              | (138)                                    | (415,955)                  | (429,000)                  | 13,045                       |
| Interest/other income             | 821                                    |  | 821                                      | 1,429                                  |  | 1,429                                    | 2,250                      | -                          | 2,250                        |
| Other                             | 388,938                                | (2) 405,000                            | (16,062)                                 | 3,230,676                              | (1) 3,230,676                          | -  | 3,619,614                  | 3,635,676                  | (16,062)                     |
| Balance at December 31, 2016      | <u>2,501,116</u>                       | <u>3,326,645</u>                       | <u>(825,529)</u>                         | <u>7,936,198</u>                       | <u>6,951,969</u>                       | <u>984,229</u>                           | <u>10,437,314</u>          | <u>10,278,614</u>          | <u>158,700</u>               |

(1) 20,144 - '16 Other Western Subsidy  
363,470 - '17 Edmond Subsidy  
278,920 - '17 Other Western Subsidy  
410,077 - '16 Oklahoma City Subsidy  
2,158,065 - '17 Oklahoma City Subsidy  
3,230,676

(2) 388,938 - '17 Other Eastern Subsidy

|             |                         |
|-------------|-------------------------|
| West - Cash | 7,676,969               |
| A/R         | 259,209                 |
| Net         | <u><u>7,936,178</u></u> |

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA  
Statement of Cash Flows  
Six Months Ended 12/31/16

Eastern Division

|   |                        |                    |
|---|------------------------|--------------------|
| Net Income (loss)                           |                        | (1,715,426)        |
| Add: Depreciation                           | 1,200,000              |                    |
| Increase in allowance for doubtful accounts | 1,547,000              |                    |
| Increase in deferred revenue                | 57,331                 | <u>2,804,331</u>   |
| Changes in working capital:                 |                        |                    |
| Increase in patient receivables             | (1,535,628)            |                    |
| Decrease in other receivables               | 230,835                |                    |
| Increase in other assets                    | (254,793)              |                    |
| Decrease in accounts payable                | (449,682)              |                    |
| Decrease in accrued liabilities             | (73,789)               | <u>(2,083,057)</u> |
| Net Property Additions:                     |                        | (879,091)          |
| Debt Service/ Loan Proceeds                 |                        | 527,504            |
| Net Contributed Capital                     |                        | 388,938            |
| Change in cash and cash equivalents:        |                        | <u>(956,801)</u>   |
|   |                        |                    |
|   | Cash balance @6/30/16  | 3,717,125          |
|   | Cash balance @12/31/16 | 2,760,324          |
|   | Change in cash         | <u>(956,801)</u>   |



EMSA  
Statement of Cash Flows  
Six Months Ended 12/31/16

Western Division

|   |           |                         |
|---|-----------|-------------------------|
| Net income (loss)                           |           | (2,179,863)             |
| Add: Depreciation                           | 750,000   |                         |
| Increase in allowance for doubtful accounts | 451,000   |                         |
| Increase in deferred revenue                | 71,993    | <u>1,272,993</u>        |
| Changes in working capital:                 |           |                         |
| Increase in patient receivables             | (343,251) |                         |
| Decrease in other receivables               | 37,080    |                         |
| Increase in other assets                    | (157,324) |                         |
| Increase in accounts payable                | 432,114   |                         |
| Decrease in accrued liabilities             | (72,218)  | <u>(103,599)</u>        |
| Net Property (Additions)/Dispositions       |           | (357,968)               |
| Debt Service/Loan proceeds                  |           | (189,334)               |
| Contributed Capital                         |           | 3,230,676               |
| Change in cash and cash equivalents:        |           | <u><u>1,672,905</u></u> |
|   |           |                         |
| Cash balance @6/30/16                       |           | 6,004,064               |
| Cash balance @12/31/16                      |           | 7,676,969               |
| Change in cash                              |           | <u><u>1,672,905</u></u> |

**EMSA Eastern Division  
Capital Expenditures Variance  
Year Ending June 30, 2017**

Through December

| Description                     | Budget           | Actual<br>EMSA | Under (Over)<br>Budget |
|---------------------------------|------------------|----------------|------------------------|
| <b>Ambulances</b>               |                  |                |                        |
| <i>2017 Ambulances (eleven)</i> |                  |                |                        |
| Replacement units               | 1,269,000        |                | 1,269,000              |
| Repairs                         | 25,000           | 78,627         | (53,627)               |
| New unit                        | 169,000          |                | 169,000                |
| Miscellaneous                   | 20,000           | 2,950          | 17,050                 |
| <b>On board equipment:</b>      |                  |                |                        |
| Stair chairs                    | 5,000            |                | 5,000                  |
| Equipment for new unit          | 64,000           |                | 64,000                 |
| Computer tablets                | 61,000           |                | 61,000                 |
| LP 15 for MTS operation         |                  | 28,298         | (28,298)               |
| Miscellaneous                   | 31,000           |                | 31,000                 |
| <b>CAD and radio equipment:</b> |                  |                |                        |
| Mobile data terminals           | 67,000           |                | 67,000                 |
| Equipment for new unit          | 14,000           |                | 14,000                 |
| Recording system                | 61,000           |                | 61,000                 |
| <b>Building expenses:</b>       |                  |                |                        |
| Garage equipment                | 25,000           | 16,617         | 8,383                  |
| Training room improvement       |                  | 11,837         | (11,837)               |
| Assembly sealing system         |                  | 10,305         | (10,305)               |
| Miscellaneous                   | 42,000           | 8,247          | 33,753                 |
| <b>Computer equipment:</b>      |                  |                |                        |
| Firewall and network security   | 47,000           |                | 47,000                 |
| UPS batteries                   | 5,000            |                | 5,000                  |
| Miscellaneous                   | 94,000           |                | 94,000                 |
| <b>TOTAL</b>                    | <b>1,999,000</b> | <b>156,881</b> | <b>1,842,119</b>       |

**EMSA Western Division  
Capital Expenditures Variance  
Year Ending June 30, 2017**

Through December

| Description                              | Budget           | Actual<br>OKC | Actual<br>EMSA | Under (Over)<br>Budget |
|--|------------------|---------------|----------------|------------------------|
| <b>Ambulances</b>                        |                  |               |                |                        |
| <i>2017 Ambulances (eleven)</i>          |                  |               |                |                        |
| Replacement units                        | 1,269,000        |               |                | 1,269,000              |
| Repairs                                  | 25,000           |               | 39,201         | (14,201)               |
| New unit                                 | 169,000          |               |                | 169,000                |
| Miscellaneous                            | 20,000           |               |                | 20,000                 |
| <b>On board equipment:</b>               |                  |               |                |                        |
| Stair chairs                             | 5,000            |               |                | 5,000                  |
| Equipment for new unit                   | 64,000           |               |                | 64,000                 |
| Computer tablets                         | 69,000           |               |                | 69,000                 |
| LP 15(5) for MTS operation               |                  |               | 141,488        | (141,488)              |
| Miscellaneous                            | 39,000           |               |                | 39,000                 |
| <b>CAD and radio equipment:</b>          |                  |               |                |                        |
| Mobile data terminals                    | 76,000           |               |                | 76,000                 |
| Equipment for new unit                   | 14,000           |               |                | 14,000                 |
| Radio infrastructure (NG911)             | 55,040           |               | 55,040         | -                      |
| Radio infrastructure (NG911)(2016)       | 27,520           |               | 27,520         | -                      |
| Recording system                         | 69,000           |               |                | 69,000                 |
| <b>Building expenses:</b>                |                  |               |                |                        |
| Bldg improvements                        | 11,000           |               |                | 11,000                 |
| Security installation at Edmond station  |                  |               | 17,807         | (17,807)               |
| Floor epoxy at Edmond station            |                  |               | 15,900         | (15,900)               |
| Security installation at Melrose station |                  |               | 23,908         | (23,908)               |
| Garage equipment                         |                  |               | 22,617         | (22,617)               |
| Miscellaneous                            | 47,000           |               | 4,989          | 42,011                 |
| <b>Computer equipment:</b>               |                  |               |                |                        |
| Firewall and network security            | 73,000           |               |                | 73,000                 |
| Miscellaneous                            | 106,000          |               | 9,500          | 96,500                 |
| <b>TOTAL</b>                             | <u>2,138,560</u> | <u>0</u>      | <u>357,970</u> | <u>1,780,590</u>       |
| Less previous year budget item(s)        | 27,520           |               | 27,520         | -                      |
| Current year budget                      | <u>2,111,040</u> |               | <u>330,450</u> | <u>1,780,590</u>       |

**EMSA**  
Key Financial Indicators  
Fiscal Year Ending June 30, 2017

Eastern Division

|                                | <u>Jul-16</u> | <u>Aug-16</u> | <u>Sep-16</u> | <u>Oct-16</u> | <u>Nov-16</u> | <u>Dec-16</u> | <u>Year-to-date</u> | <u>Prior Year</u> | <u>Budget</u> |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------------|-------------------|---------------|
| <i>Transports:</i>             |               |               |               |               |               |               |                     |                   |               |
| Emergency                      | 5,417         | 5,371         | 5,439         | 5,205         | 5,059         | 5,384         | 31,875              | 30,663            | 31,102        |
| Non-emergency                  | 745           | 831           | 845           | 812           | 799           | 910           | 4,942               | 4,396             | 4,434         |
| Total                          | 6,162         | 6,202         | 6,284         | 6,017         | 5,858         | 6,294         | 36,817              | 35,059            | 35,536        |
| Unit hours                     | 15,315        | 15,698        | 15,208        | 15,609        | 15,071        | 15,412        | 92,313              | 87,883            |               |
| % of total system hours        | 47.1%         | 47.3%         | 47.5%         | 47.0%         | 46.0%         | 46.2%         | 46.8%               | 46.3%             | 47.0%         |
| <i>Gross revenue by payor:</i> |               |               |               |               |               |               |                     |                   |               |
| Medicare                       | 43%           | 43%           | 42%           | 44%           | 43%           | 43%           | 43%                 | 44%               |               |
| Medicaid                       | 18%           | 17%           | 18%           | 17%           | 18%           | 18%           | 18%                 | 19%               |               |
| Private insurance              | 16%           | 18%           | 17%           | 17%           | 17%           | 17%           | 17%                 | 14%               |               |
| Uninsured and other            | 23%           | 22%           | 23%           | 22%           | 22%           | 22%           | 22%                 | 23%               |               |
|                                | 100%          | 100%          | 100%          | 100%          | 100%          | 100%          | 100%                | 100%              |               |
| <i>Collection rate</i>         | 42.3%         | 60.7%         | 44.1%         | 54.6%         | 52.1%         | 49.4%         | 50.4%               | 51.0%             | 50.0%         |
| <i>Net income (loss)</i>       | \$ (606,641)  | \$ (278,939)  | \$ 1,038,358  | \$ (794,077)  | \$ (660,502)  | \$ (413,625)  | \$ (1,715,426)      | \$ (189,389)      | \$ (493,694)  |
| <i>Days in A/R</i>             | 88.4          | 80.4          | 76.5          | 89.5          | 82.9          | 83.4          | N/A                 | 85.9              |               |
| <i>Past due A/R</i>            | \$ 2,834,000  | \$ 2,589,000  | \$ 2,538,000  | \$ 2,616,000  | \$ 2,661,000  | \$ 2,626,000  | N/A                 | \$ 3,135,000      |               |
| <i>Current ratio</i>           | 1.68          | 1.68          | 1.88          | 1.76          | 1.71          | 1.70          | N/A                 | 1.87              |               |

EMSA  
Key Financial Indicators  
Fiscal Year Ending June 30, 2017

Western Division

|                                     | <u>Jul-16</u> | <u>Aug-16</u> | <u>Sep-16</u> | <u>Oct-16</u> | <u>Nov-16</u> | <u>Dec-16</u> | <u>Year-to-date</u> | <u>Prior Year</u> | <u>Budget</u>  |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------------|-------------------|----------------|
| <i>Transports:</i>                  |               |               |               |               |               |               |                     |                   |                |
| Emergency                           | 6,110         | 6,351         | 6,008         | 5,923         | 5,560         | 5,995         | 35,947              | 36,493            | 36,800         |
| Non-emergency                       | 823           | 812           | 756           | 751           | 821           | 909           | 4,872               | 3,345             | 2,430          |
| Total                               | 6,933         | 7,163         | 6,764         | 6,674         | 6,381         | 6,904         | 40,819              | 39,838            | 39,230         |
| Unit hours                          | 17,222        | 17,515        | 16,821        | 17,584        | 17,673        | 17,944        | 104,759             | 102,121           |                |
| % of total system hours             | 52.9%         | 52.7%         | 52.5%         | 53.0%         | 54.0%         | 53.8%         | 53.2%               | 53.7%             | 53.0%          |
| <i>% of gross revenue by payor:</i> |               |               |               |               |               |               |                     |                   |                |
| Medicare                            | 44%           | 44%           | 44%           | 45%           | 47%           | 47%           | 45%                 | 45%               |                |
| Medicaid                            | 14%           | 15%           | 16%           | 16%           | 15%           | 15%           | 15%                 | 15%               |                |
| Private insurance                   | 20%           | 19%           | 19%           | 19%           | 18%           | 19%           | 19%                 | 17%               |                |
| Uninsured and other                 | 22%           | 22%           | 21%           | 20%           | 20%           | 19%           | 21%                 | 23%               |                |
|                                     | 100%          | 100%          | 100%          | 100%          | 100%          | 100%          | 100%                | 100%              |                |
| <i>Collection rate</i>              | 46.2%         | 52.6%         | 54.8%         | 55.7%         | 59.0%         | 56.3%         | 53.5%               | 49.6%             | 51.1%          |
| <i>Net income (loss)</i>            | \$ (333,629)  | \$ (388,909)  | \$ (220,676)  | \$ (386,658)  | \$ (507,752)  | \$ (342,239)  | \$ (2,179,863)      | \$ (1,458,564)    | \$ (2,355,725) |
| <i>Days in A/R</i>                  | 86.6          | 76.9          | 81.0          | 85.2          | 85.9          | 80.0          | N/A                 | 82.9              |                |
| <i>Past due A/R</i>                 | \$ 3,499,000  | \$ 3,309,000  | \$ 3,166,000  | \$ 3,261,000  | \$ 3,340,000  | \$ 3,186,000  | N/A                 | \$ 4,050,000      |                |
| <i>Current ratio</i>                | 2.95          | 3.12          | 3.34          | 3.26          | 3.28          | 3.27          | N/A                 | 2.91              |                |





| Vendor Name                     | Vendor ID         | Doc #      | Doc Date   | Amount   | Comment1                       |
|---------------------------------|-------------------|------------|------------|----------|--------------------------------|
| <b>KEY: AMR MCB EMSA P+ TFD</b> | <b>OVER \$10K</b> |            |            |          |                                |
| Aaron Fence Co.                 | AARON FENCE       | 78639      | 1/18/2017  | \$310    | Building Maintenance           |
| Absolute Data Shredding         | ADS               | 78497      | 12/14/2016 | \$220    | Shredding                      |
| Absolute Self Storage           | ABSOLUTE SELF     | 78428      | 11/30/2016 | \$1,548  | Storage                        |
| Absolute Self Storage           | ABSOLUTE SELF     | Z000003118 | 12/14/2016 | \$1,548  | Storage                        |
| Accountemps                     | ACTMPS01          | Z000003146 | 12/28/2016 | \$1,133  | Temp Employees                 |
| Accountemps                     | ACTMPS01          | Z000003119 | 12/14/2016 | \$2,585  | Temp Employees                 |
| Accountemps                     | ACTMPS01          | Z000003165 | 1/18/2017  | \$3,880  | Temp Employees                 |
| Adam Paluka                     | PALUKA, ADAM      | 78416      | 11/17/2016 | \$86     | Employee Expense Reimbursement |
| Adam Paluka                     | PALUKA, ADAM      | 78557      | 12/15/2016 | \$126    | Employee Expense Reimbursement |
| Adam Paluka                     | PALUKA, ADAM      | 78486      | 12/6/2016  | \$228    | Employee Expense Reimbursement |
| Addison Group                   | ADDISON GROUP     | 78470      | 12/1/2016  | \$3,028  | Temp Employees                 |
| Addison Group                   | ADDISON GROUP     | 78496      | 12/14/2016 | \$5,866  | Temp Employees                 |
| Addison Group                   | ADDISON GROUP     | 78640      | 1/18/2017  | \$7,532  | Temp Employees                 |
| Addison Group                   | ADDISON GROUP     | 78623      | 1/5/2017   | \$9,084  | Temp Employees                 |
| Advanced Systems Group          | ADV SYST GROUP    | 78641      | 1/18/2017  | \$26,430 | Software Support               |
| Air Compressor Supply Inc       | AIR COMP SUP      | Z000003120 | 12/14/2016 | \$253    | Medical Supplies               |
| Airgas                          | AIRGAS01          | Z000003112 | 12/1/2016  | \$100    | P+ - Oxygen Cylinders          |
| Airgas                          | AIRGAS01          | Z000003155 | 1/4/2017   | \$158    | P+ - Oxygen Cylinders          |
| Airgas                          | AIRGAS01          | Z000003166 | 1/18/2017  | \$279    | Oxygen Cylinders               |
| AIRGAS USA LLC                  | 1223388           | 78468      | 12/1/2016  | \$6,745  | AMR - Medical Supplies         |
| AIRGAS USA LLC                  | 1223388           | 78620      | 1/5/2017   | \$7,761  | AMR - Medical Supplies         |
| Ala Carte Courier Service, Inc  | ALACRT01          | 78429      | 11/30/2016 | \$1,029  | Courier Service                |
| Ala Carte Courier Service, Inc  | ALACRT01          | 78642      | 1/18/2017  | \$1,155  | Courier Service                |
| All-Kill Pest Control           | ALLKIL01          | 78570      | 12/28/2016 | \$126    | Building Maintenance           |
| All-Kill Pest Control           | ALLKIL01          | 78643      | 1/18/2017  | \$126    | Building Maintenance           |
| Amanda Jameson                  | JIMESON,AMANDA    | 78426      | 11/30/2016 | \$150    | Employee Expense Reimbursement |
| American Express                | AMEXPR01          | 78431      | 11/30/2016 | \$200    | State Audit                    |
| American Express Corporate      | AMEX CORP         | 78633      | 1/6/2017   | \$17,255 | Employee Cards                 |
| American Express Corporate      | AMEX CORP         | 78417      | 11/21/2016 | \$41,564 | Employee Cards                 |
| American Parking, Inc.          | AMPRKG01          | 78645      | 1/18/2017  | \$112    | Parking                        |
| American Waste Control          | AMWSTE01          | Z000003121 | 12/14/2016 | \$468    | Utilities                      |
| American Waste Control          | AMWSTE01          | Z000003167 | 1/18/2017  | \$468    | Utilities                      |



|  |                 |            |            |          |                           |
|--|-----------------|------------|------------|----------|---------------------------|
| Amos Electrical & Mechanical, Inc.             | AMOSEL01        | 78572      | 12/28/2016 | \$797    | Building Maintenance      |
| Amos Electrical & Mechanical, Inc.             | AMOSEL01        | 78499      | 12/14/2016 | \$7,287  | Building Maintenance      |
| AT&T   | ATT 08          | Z000003107 | 11/30/2016 | \$1,539  | Communications            |
| AT&T   | ATT 08          | Z000003147 | 12/28/2016 | \$1,539  | Communications            |
| AT&T Interstate Dedicated Private Line Service | ATT 07          | 78500      | 12/14/2016 | \$2,705  | Communications            |
| AT&T Interstate Dedicated Private Line Service | ATT 07          | 78646      | 1/18/2017  | \$2,705  | Communications            |
| AT&T Mobility                                  | AT&T MOBILITY   | Z000003168 | 1/18/2017  | \$85     | Wireless Communications   |
| AT&T Mobility                                  | AT&T MOBILITY   | Z000003122 | 12/14/2016 | \$787    | Wireless Communications   |
| AT&T OneNet Services                           | ATT INTERNET    | 78574      | 12/28/2016 | \$431    | Communications            |
| AT&T OneNet Services                           | ATT INTERNET    | 78432      | 11/30/2016 | \$511    | Communications            |
| att  | ATT 10          | Z000003148 | 12/28/2016 | \$20,167 | Communications            |
| att  | ATT 10          | Z000003108 | 11/30/2016 | \$20,196 | Communications            |
| Automatic Protection Systems                   | AMPRSY01        | 78573      | 12/28/2016 | \$850    | Building Maintenance      |
| B. D. Eddie Enterprises                        | BDEDDI01        | 78433      | 11/30/2016 | \$27,044 | Rent                      |
| B. D. Eddie Enterprises                        | BDEDDI01        | 78576      | 12/28/2016 | \$27,044 | Rent                      |
| Bearcom Punchout                               | 1011749         | 78465      | 12/1/2016  | \$43     | AMR - Medical Supplies    |
| Big Pauls                                      | BIG PAULS       | 78625      | 1/5/2017   | \$1,050  | AMR                       |
| Bixby Public Works Authority                   | BIXPWA01        | 78647      | 1/18/2017  | \$37     | Utilities                 |
| Bixby Public Works Authority                   | BIXPWA01        | 78501      | 12/14/2016 | \$38     | Utilities                 |
| Blue Sky Supply                                | BLUE SKY SUPPLY | 78502      | 12/14/2016 | \$684    | Coffee/Food Service       |
| Blue Sky Supply                                | BLUE SKY SUPPLY | 78648      | 1/18/2017  | \$1,180  | Coffee/Food Service       |
| Board of Regents                               | UNIVOK MED      | 78451      | 11/30/2016 | \$29,953 | OMD Dir Salary & Benefits |
| Board of Regents OU Phys Tulsa                 | BD REGENTS OU   | 78575      | 12/28/2016 | \$29,953 | OMD Dir Salary & Benefits |
| BOK Wealth Management                          | BOK WEALTH MNG  | 78480      | 12/5/2016  | \$1,112  | Interest                  |
| BOK Wealth Management                          | BOK WEALTH MNG  | 78481      | 12/5/2016  | \$5,000  | Interest                  |
| BOUNDTREE MEDICAL, LLC                         | BNDTR           | 78626      | 1/5/2017   | \$35     | Medical Supplies          |
| Brian Roberson                                 | BRIAN ROBERSON  | 78422      | 11/29/2016 | \$16     | Employee Reimbursement    |
| Brian Roberson                                 | BRIAN ROBERSON  | 78560      | 12/21/2016 | \$55     | Employee Reimbursement    |
| Brooks Grease Trap Service                     | BROOKS GREASE   | 78649      | 1/18/2017  | \$325    | Building Maintenance      |
| Calvert's Plant Interiors Inc.                 | CALPLT01        | 78578      | 12/28/2016 | \$450    | Plant Maintenance         |
| Calvert's Plant Interiors Inc.                 | CALPLT01        | 78650      | 1/18/2017  | \$1,134  | Plant Maintenance         |
| Capital Waste Solutions                        | CAPITAL WASTE   | 78434      | 11/30/2016 | \$1,200  | Building Maintenance      |
| Carrie Morley                                  | MORLEY, CARRIE  | 78483      | 12/6/2016  | \$100    | Employee Reimbursement    |
| CDW Government, Inc.                           | CDWCMP01        | 78651      | 1/18/2017  | \$3,270  | Computer Supplies         |

|                                   |                 |            |            |          |                               |
|-----------------------------------|-----------------|------------|------------|----------|-------------------------------|
| CDW Government, Inc.              | CDWCMP01        | 78503      | 12/14/2016 | \$5,633  | Computer Supplies             |
| Center Point Energy               | OK ENERGY SERV  | 78444      | 11/30/2016 | \$271    | Utilities                     |
| Center Point Energy               | OK ENERGY SERV  | 78587      | 12/28/2016 | \$1,206  | Utilities                     |
| Change Healthcare                 | CHANGE HEALTHCA | 78652      | 1/18/2017  | \$2,125  | Pt Account                    |
| Chantelle Hinds                   | HINDS, CHANTELL | 78495      | 12/14/2016 | \$54     | Employee Travel Expenses      |
| Chantelle Hinds                   | HINDS, CHANTELL | 78606      | 1/4/2017   | \$124    | Employee Travel Expenses      |
| Chappell Supply & Equipment       | CHPSPY01        | 78653      | 1/18/2017  | \$614    | Building Maintenance          |
| Chappell Supply & Equipment       | CHPSPY01        | 78579      | 12/28/2016 | \$1,530  | Building Maintenance          |
| Chappell Supply & Equipment       | CHPSPY01        | 78504      | 12/14/2016 | \$6,000  | Building Maintenance          |
| Cheryl Prebble                    | PREBBLE, CHERYL | 78477      | 12/1/2016  | \$45     | Employee Reimbursement        |
| Cheryl Prebble                    | PREBBLE, CHERYL | 78494      | 12/14/2016 | \$99     | Employee Reimbursement        |
| City of OKC Police Dept           | CTYOKCPD        | 78507      | 12/14/2016 | \$17     | Alarm Fee                     |
| City of Oklahoma City - Utilities | CTYOKC01        | 78580      | 12/28/2016 | \$550    | Utilities                     |
| City of Oklahoma City - Utilities | CTYOKC01        | 78437      | 11/30/2016 | \$695    | Utilities                     |
| City of Tulsa Utilities           | CTYTUL02        | 78581      | 12/28/2016 | \$3,534  | Utilities                     |
| Clean Sweep Janitorial            | CLEAN SWEEP JAN | 78654      | 1/18/2017  | \$2,085  | Janitorial Services           |
| Clean Sweep Janitorial            | CLEAN SWEEP JAN | 78505      | 12/14/2016 | \$3,145  | Janitorial Services           |
| Clifford Power Systems, Inc.      | CLIFFORD01      | Z000003169 | 1/18/2017  | \$678    | Building Maintenance          |
| Clifford Power Systems, Inc.      | CLIFFORD01      | Z000003123 | 12/14/2016 | \$1,196  | Building Maintenance          |
| Cohlma's                          | COHLS01         | Z000003170 | 1/18/2017  | \$348    | Building Maintenance          |
| Community Care                    | COMMUNITY CARE  | 78435      | 11/30/2016 | \$49     | Benefits                      |
| Community Care                    | COMMUNITY CARE  | 78655      | 1/18/2017  | \$49     | Benefits                      |
| Compsource Oklahoma               | COMPSOURCE      | 78479      | 12/5/2016  | \$2,174  | Workers Comp                  |
| Compsource Oklahoma               | COMPSOURCE      | 78637      | 1/12/2017  | \$2,185  | Workers Comp                  |
| Corser Group Incorporated         | CRSRGR          | 78656      | 1/18/2017  | \$665    | Promotional Products          |
| Cox                               | COX             | Z000003171 | 1/18/2017  | \$1,283  | Internet                      |
| Cox                               | COX             | Z000003124 | 12/14/2016 | \$9,393  | Internet                      |
| Cox                               | COX             | Z000003149 | 12/28/2016 | \$16,267 | Internet                      |
| Cox                               | COX             | Z000003109 | 11/30/2016 | \$26,624 | Internet                      |
| CPI Office Products               | CPI OFFICE PROD | Z000003172 | 1/18/2017  | \$17,666 | Office Supplies/Toner/Janitor |
| CPI Office Products               | CPI OFFICE PROD | Z000003125 | 12/14/2016 | \$17,743 | Office Supplies/Toner/Janitor |
| CSI Communications, LLC           | CRTSPC01        | 78657      | 1/18/2017  | \$150    | Website                       |
| CSI Communications, LLC           | CRTSPC01        | 78436      | 11/30/2016 | \$450    | Website                       |
| Curtis Knoles                     | KNOLES, CURTIS  | 78491      | 12/13/2016 | \$226    | MCB - Employee Reimbursement  |

|                                       |                 |            |            |          |                         |
|---------------------------------------|-----------------|------------|------------|----------|-------------------------|
| Darr Equipment                        | DARR EQUIPMENT  | 78508      | 12/14/2016 | \$57     | Building Maintenance    |
| Darr Equipment                        | DARR EQUIPMENT  | 78658      | 1/18/2017  | \$355    | Building Maintenance    |
| David Howerton                        | HOWERTON        | 78484      | 12/6/2016  | \$65     | MCB - Reimburse         |
| David Howerton                        | HOWERTON        | 78604      | 1/4/2017   | \$65     | MCB - Reimburse         |
| Deluxe Business Checks and Solutions  | DELUX           | 78659      | 1/18/2017  | \$76     | 1099 Forms              |
| Detco                                 | DETCO           | Z000003141 | 12/22/2016 | \$447    | Fleet Maintenance       |
| Detco                                 | DETCO           | Z000003113 | 12/1/2016  | \$2,591  | Fleet Maintenance       |
| Detco                                 | DETCO           | Z000003156 | 1/4/2017   | \$5,432  | Fleet Maintenance       |
| Donohue Commercial Service            | DONOHUE COMMERC | 78509      | 12/14/2016 | \$2,366  | Building Maintenance    |
| Donohue Commercial Service            | DONOHUE COMMERC | 78660      | 1/18/2017  | \$2,366  | Building Maintenance    |
| Elmer's BBQ                           | ELMERS01        | 78427      | 11/30/2016 | \$1,250  | AMR                     |
| EMS TECHNOLOGY SOLUTIONS LLC          | 1313999         | 78621      | 1/5/2017   | \$810    | AMR - Medical Supplies  |
| EMS Technology Solutions LLC          | EMS TECH SOL    | 78662      | 1/18/2017  | \$10,000 | Medical Supplies        |
| Erling and Associates Inc.            | ERLING01        | 78438      | 11/30/2016 | \$4,166  | Professional Services   |
| Erling and Associates Inc.            | ERLING01        | 78663      | 1/18/2017  | \$4,166  | Professional Services   |
| Federal Express Corporation           | FEDEXP01        | 78511      | 12/14/2016 | \$161    | Express Mail            |
| Federal Express Corporation           | FEDEXP01        | 78664      | 1/18/2017  | \$234    | Express Mail            |
| FMS, Inc.                             | FMSINC01        | 78582      | 12/28/2016 | \$1,614  | Collections             |
| FORD QUALITY FLEET CARE PROGRAM       | 1007964         | 78614      | 1/5/2017   | \$42,929 | AMR - Medical Supplies  |
| FORD QUALITY FLEET CARE PROGRAM       | 1007964         | 78461      | 12/1/2016  | \$69,058 | AMR - Medical Supplies  |
| Grainger                              | GRAINGER        | Z000003157 | 1/4/2017   | \$519    | Misc Supplies           |
| Grainger                              | GRAINGER        | Z000003173 | 1/18/2017  | \$3,244  | Misc Supplies           |
| Grainger Punchout                     | 1001624         | 78610      | 1/5/2017   | \$6,925  | AMR - Medical Supplies  |
| Grainger Punchout                     | 1001624         | 78457      | 12/1/2016  | \$10,675 | AMR - Medical Supplies  |
| Graybar Electric Company Inc          | GRYBAR01        | 78512      | 12/14/2016 | \$347    | Telephone Supplies      |
| GTP Acquisition Partners LLC          | GLOBAL TOWER    | 78439      | 11/30/2016 | \$623    | Tower Rentals           |
| Henry Schein Inc.                     | HENRY SCHEIN    | Z000003114 | 12/1/2016  | \$295    | Medical Supplies        |
| Henry Schein Inc.                     | HENRY SCHEIN    | Z000003158 | 1/4/2017   | \$699    | Medical Supplies        |
| Henry Schein Inc.                     | HENRY SCHEIN    | Z000003174 | 1/18/2017  | \$964    | Medical Supplies        |
| Henry Schein Inc.                     | HENRY SCHEIN    | Z000003150 | 12/28/2016 | \$4,055  | Medical Supplies        |
| Hyatt Regency Tulsa                   | CROWNE PLAZA    | 78506      | 12/14/2016 | \$112    | Travel Reimburse        |
| Hydraulic Equipment Company Inc       | HYDROLIC EQUIP  | 78564      | 12/22/2016 | \$1,017  | Building Maintenance    |
| Industrial Truck Equipment & Wireline | INDUSTRIAL TRK  | 78665      | 1/18/2017  | \$13,492 | P+                      |
| Insperty Expense Management           | INSPERITY EXPEN | Z000003126 | 12/14/2016 | \$280    | Expense Report Software |

|                                     |                 |            |            |          |                                |
|-------------------------------------|-----------------|------------|------------|----------|--------------------------------|
| Insperty Expense Management         | INSPERITY EXPEN | Z000003175 | 1/18/2017  | \$322    | Expense Report Software        |
| Interworks                          | INTERWORKS      | 78513      | 12/14/2016 | \$5,492  | Software Consulting            |
| Iron Mountain OSDP                  | IRONMNTN        | 78666      | 1/18/2017  | \$1,121  | Offsite Storage                |
| Jamil Rahman                        | RAHMAN          | 78421      | 11/29/2016 | \$225    | MCB - Employee Reimbursement   |
| Jeff Goodloe, M.D.                  | GOODLOE, JEFF   | 78562      | 12/21/2016 | \$472    | MCB Employee Reimbursement     |
| Jennifer Jones                      | JONESJEN        | 78488      | 12/12/2016 | \$136    | MCB - Employee Reimbursement   |
| Jennifer Jones                      | JONESJEN        | 78603      | 1/4/2017   | \$151    | MCB - Employee Reimbursement   |
| Johnson, Tracy L                    | JOHNSN01        | 78492      | 12/13/2016 | \$138    | Travel Reimburse               |
| Josh Butts                          | BUTTS, JOSH     | 78577      | 12/28/2016 | \$3,800  | Graphic Design                 |
| Kelli Bruer                         | BRUER           | 78489      | 12/12/2016 | \$111    | Building Maintenance           |
| Kim McDorman                        | MCDORMAN, KIM   | 78558      | 12/15/2016 | \$146    | Employee Expense Reimbursement |
| King Covers                         | KING COVERS     | 78627      | 1/5/2017   | \$2,900  | AMR - Misc                     |
| King Covers                         | KING COVERS     | 78565      | 12/22/2016 | \$3,150  | AMR - Misc                     |
| KTUL Television Inc.                | KTULTV01        | 78514      | 12/14/2016 | \$805    | Tower Rental                   |
| KTUL Television Inc.                | KTULTV01        | 78667      | 1/18/2017  | \$805    | Tower Rental                   |
| Laerdal Medical Corporation         | LAERDA01        | Z000003142 | 12/22/2016 | \$10     | AMR - Medical Supplies         |
| Laerdal Medical Corporation         | LAERDA01        | Z000003159 | 1/4/2017   | \$10     | AMR - Medical Supplies         |
| Laerdal Medical Punchout            | 1006286         | 78458      | 12/1/2016  | \$1,056  | AMR - Medical Supplies         |
| Laerdal Medical Punchout            | 1006286         | 78611      | 1/5/2017   | \$1,223  | AMR - Medical Supplies         |
| LandCare                            | LANDCARE        | 78668      | 1/18/2017  | \$385    | Building Maintenance           |
| LandCare                            | LANDCARE        | 78515      | 12/14/2016 | \$2,008  | Building Maintenance           |
| LandCare                            | LANDCARE        | 78583      | 12/28/2016 | \$2,008  | Building Maintenance           |
| Lands' End Business Outfitters      | LNDEND01        | 78584      | 12/28/2016 | \$60     | Uniforms                       |
| Lands' End Business Outfitters      | LNDEND01        | 78671      | 1/18/2017  | \$133    | Uniforms                       |
| Landscape Partners                  | LANDSCAPE PARTN | 78516      | 12/14/2016 | \$506    | Building Maintenance           |
| Landscape Partners                  | LANDSCAPE PARTN | 78669      | 1/18/2017  | \$506    | Building Maintenance           |
| Language Line Service               | LNLGNE01        | 78518      | 12/14/2016 | \$311    | Patient Support Services       |
| Language Line Service               | LNLGNE01        | 78672      | 1/18/2017  | \$607    | Patient Support Services       |
| Leadership Tulsa                    | LDPTLS01        | 78493      | 12/13/2016 | \$25     | Dues                           |
| LexisNexis Risk Data Management Inc | LEXISNEXIS      | 78517      | 12/14/2016 | \$1,516  | Patient Service                |
| LexisNexis Risk Data Management Inc | LEXISNEXIS      | 78670      | 1/18/2017  | \$2,005  | Patient Service                |
| Locke Lord LLP                      | LOCKE LORD LLP  | 78585      | 12/28/2016 | \$37,724 | Professional Services          |
| Locke Lord LLP                      | LOCKE LORD LLP  | 78440      | 11/30/2016 | \$37,827 | Professional Services          |
| Lynxsystems, LLC                    | LYNXSYSTEMS     | 78673      | 1/18/2017  | \$3,964  | Computer Supplies              |

|  |                 |            |            |           |                            |
|--|-----------------|------------|------------|-----------|----------------------------|
| McKesson Medical Punchout              | 1150574         | 78467      | 12/1/2016  | \$172,121 | AMR - Medical Supplies     |
| McKesson Medical Punchout              | 1150574         | 78619      | 1/5/2017   | \$179,419 | AMR - Medical Supplies     |
| Meadows Collier                        | MEADOWS COLLIER | 78519      | 12/14/2016 | \$55,597  | Professional Services      |
| Meadows Collier                        | MEADOWS COLLIER | 78674      | 1/18/2017  | \$79,256  | Professional Services      |
| Meadows Collier                        | MEADOWS COLLIER | 78418      | 11/21/2016 | \$115,269 | Professional Services      |
| MEDSOURCE INTERNATIONAL LLC            | 1343833         | 78469      | 12/1/2016  | \$10,669  | AMR - Medical Supplies     |
| MEDSOURCE INTERNATIONAL LLC            | 1343833         | 78622      | 1/5/2017   | \$17,206  | AMR - Medical Supplies     |
| Melanie Key                            | KEY, MELANIE    | 78478      | 12/1/2016  | \$99      | Internet Reimburse         |
| Melanie Key                            | KEY, MELANIE    | 78607      | 1/4/2017   | \$99      | Internet Reimburse         |
| Metro Monitor                          | METRO MONITOR   | 78675      | 1/18/2017  | \$165     | Media Monitoring           |
| Metro Monitor                          | METRO MONITOR   | 78520      | 12/14/2016 | \$330     | Media Monitoring           |
| Metroplex Electric                     | METROPLEX       | Z000003160 | 1/4/2017   | \$200     | Building Maintenance       |
| Metroplex Electric                     | METROPLEX       | Z000003176 | 1/18/2017  | \$1,772   | Building Maintenance       |
| Metroplex Electric                     | METROPLEX       | Z000003127 | 12/14/2016 | \$2,138   | Building Maintenance       |
| Midcon Recovery Solutions              | MIDCON RECOVERY | 78521      | 12/14/2016 | \$4,880   | Rental Space               |
| Midcon Recovery Solutions              | MIDCON RECOVERY | 78676      | 1/18/2017  | \$4,880   | Rental Space               |
| Mike Duncan                            | DUNCAN          | 78510      | 12/14/2016 | \$500     | Community Relations        |
| Mobile Health Resources                | EMS SURVERYTEAM | 78661      | 1/18/2017  | \$3,888   | Patient Account Services   |
| Motorola, Inc.                         | MOTRLA01        | Z000003177 | 1/18/2017  | \$690     | Maintenance Communications |
| Motorola, Inc.                         | MOTRLA01        | Z000003128 | 12/14/2016 | \$3,297   | Maintenance Communications |
| MyHealth Access Network                | MY HEALTH ACCES | 78522      | 12/14/2016 | \$3,083   | Patient Services           |
| National Fire Protection Association   | NFPA 01         | Z000003129 | 12/14/2016 | \$175     | Building Maintenance       |
| Net Solutions                          | NETSOL01        | 78677      | 1/18/2017  | \$6,000   | Network Support            |
| New Horizons Computer Learning Centers | NEWHOR          | 78441      | 11/30/2016 | \$489     | Computer Software          |
| Norlem Technology Consulting           | NORLEM TECH     | 78523      | 12/14/2016 | \$19,992  | Computer Support           |
| Office Butler                          | OFFBTL01        | 78442      | 11/30/2016 | \$4,000   | Janitorial                 |
| Office Butler                          | OFFBTL01        | 78678      | 1/18/2017  | \$4,000   | Janitorial                 |
| Office Depot Punchout                  | 1006929         | 78460      | 12/1/2016  | \$839     | AMR - Medical Supplies     |
| Office Depot Punchout                  | 1006929         | 78613      | 1/5/2017   | \$1,455   | AMR - Medical Supplies     |
| OG&E                                   | OGE 01          | 78679      | 1/18/2017  | \$2,146   | Utilities                  |
| OG&E                                   | OGE 01          | 78443      | 11/30/2016 | \$3,863   | Utilities                  |
| OG&E                                   | OGE 01          | 78586      | 12/28/2016 | \$4,117   | Utilities                  |
| Ok Natural Gas                         | ONG 05          | 78524      | 12/14/2016 | \$214     | Utilities                  |
| Ok Natural Gas                         | ONG 05          | 78445      | 11/30/2016 | \$260     | Utilities                  |

|                                  |                 |            |            |           |                        |
|----------------------------------|-----------------|------------|------------|-----------|------------------------|
| Ok Natural Gas                   | ONG 05          | 78588      | 12/28/2016 | \$490     | Utilities              |
| Ok Natural Gas                   | ONG 05          | 78680      | 1/18/2017  | \$756     | Utilities              |
| Oklahoma Police Supply           | OK POLICESUPPLY | 78567      | 12/22/2016 | \$1,690   | P+ - Uniforms          |
| Oklahoma Police Supply           | OK POLICESUPPLY | 78472      | 12/1/2016  | \$2,155   | P+ - Uniforms          |
| Orkin Exterminating Company      | ORKIN 01        | Z000003115 | 12/1/2016  | \$82      | Building Maintenance   |
| Orkin Exterminating Company      | ORKIN 01        | Z000003161 | 1/4/2017   | \$82      | Building Maintenance   |
| Orkin Exterminating Company      | ORKIN 01        | Z000003110 | 11/30/2016 | \$126     | Building Maintenance   |
| Orkin Exterminating Company      | ORKIN 01        | Z000003130 | 12/14/2016 | \$235     | Building Maintenance   |
| Orkin Exterminating Company      | ORKIN 01        | Z000003178 | 1/18/2017  | \$664     | Building Maintenance   |
| Overhead Door of Okc             | OVRHDR02        | 78628      | 1/5/2017   | \$275     | Building               |
| Overhead Door of Okc             | OVRHDR02        | 78682      | 1/18/2017  | \$285     | Building               |
| Owens Waste Management           | OWENS TRASH SVC | 78446      | 11/30/2016 | \$18      | Utilities              |
| Owens Waste Management           | OWENS TRASH SVC | 78683      | 1/18/2017  | \$18      | Utilities              |
| PACIFIC BIOMEDICAL EQUIPMENT INC | 1009260         | 78463      | 12/1/2016  | \$36,614  | AMR - Medical Supplies |
| PACIFIC BIOMEDICAL EQUIPMENT INC | 1009260         | 78616      | 1/5/2017   | \$54,714  | AMR - Medical Supplies |
| Packco Inc                       | PACKCO INC      | 78629      | 1/5/2017   | \$607     | AMR - Misc Supplies    |
| Page Storage & van Lines, Inc    | PAGE STORAGE    | 78525      | 12/14/2016 | \$670     | Storage                |
| Page Storage & van Lines, Inc    | PAGE STORAGE    | 78684      | 1/18/2017  | \$1,043   | Storage                |
| PC Connection                    | PC CONNECTION   | 78590      | 12/28/2016 | \$3,241   | Computer Supplies      |
| PC Connection                    | PC CONNECTION   | 78685      | 1/18/2017  | \$3,434   | Computer Supplies      |
| PC Connection                    | PC CONNECTION   | 78526      | 12/14/2016 | \$6,222   | Computer Supplies      |
| Petty Cash                       | PETTYC01        | 78424      | 11/30/2016 | \$102     | Petty Cash Reimburse   |
| Petty Cash                       | PETTYC01        | 78555      | 12/15/2016 | \$200     | Petty Cash Reimburse   |
| Petty Cash                       | PETTYC01        | 78634      | 1/9/2017   | \$375     | Petty Cash Reimburse   |
| PHYSIO CONTROL INC               | 1055366         | 78466      | 12/1/2016  | \$51,127  | AMR - Medical Supplies |
| PHYSIO CONTROL INC               | 1055366         | 78618      | 1/5/2017   | \$65,499  | AMR - Medical Supplies |
| Physio-Control, Inc.             | MDTPHY01        | Z000003162 | 1/4/2017   | \$2,883   | Medical Supplies       |
| Physio-Control, Inc.             | MDTPHY01        | Z000003179 | 1/18/2017  | \$7,230   | Medical Supplies       |
| Physio-Control, Inc.             | MDTPHY01        | 78566      | 12/22/2016 | \$10,697  | Medical Supplies       |
| Physio-Control, Inc.             | MDTPHY01        | Z000003151 | 12/28/2016 | \$30,495  | Medical Supplies       |
| Physio-Control, Inc.             | MDTPHY01        | Z000003154 | 12/29/2016 | \$47,667  | Medical Supplies       |
| Physio-Control, Inc.             | MDTPHY01        | Z000003131 | 12/14/2016 | \$169,785 | Medical Supplies       |
| Pitney Bowes                     | PITBOW01        | 78601      | 1/4/2017   | \$590     | Postage                |
| Pitney Bowes                     | PITBOW03        | 78527      | 12/14/2016 | \$3,705   | Postage                |

|                                |                  |            |            |          |                          |
|--------------------------------|------------------|------------|------------|----------|--------------------------|
| Pitney Bowes Purchase Power    | PITBOW02         | 78686      | 1/18/2017  | \$17     | Postage                  |
| Pitney Bowes Purchase Power    | PITBOW02         | 78487      | 12/8/2016  | \$5,272  | Postage                  |
| Presidio Networked Solutions   | PRESIDIO NETWORK | 78687      | 1/18/2017  | \$49,746 | Support                  |
| Priority Dispatch              | PRYDSP01         | Z000003143 | 12/22/2016 | \$450    | Training Supplies        |
| Progressive Business Pub       | PRGBUS01         | Z000003132 | 12/14/2016 | \$330    | Subscription             |
| PRSA, Tulsa Chapter            | PRSA 01          | 78608      | 1/4/2017   | \$25     | Dues                     |
| PRSA, Tulsa Chapter            | PRSA 01          | 78425      | 11/30/2016 | \$50     | Dues                     |
| Public Service Co of Oklahoma  | PSO 01           | 78688      | 1/18/2017  | \$3,010  | Utilities                |
| Public Service Co of Oklahoma  | PSO 01           | 78528      | 12/14/2016 | \$4,021  | Utilities                |
| Puckett, Ruth                  | PUCKET01         | 78447      | 11/30/2016 | \$5,416  | Rent                     |
| Puckett, Ruth                  | PUCKET01         | 78591      | 12/28/2016 | \$5,416  | Rent                     |
| Republic Services              | REPUBLIC SERVIC  | 78529      | 12/14/2016 | \$2,177  | Utilities                |
| Republic Services              | REPUBLIC SERVIC  | 78689      | 1/18/2017  | \$2,216  | Utilities                |
| Resource One Administrators    | RESOURCE ONE     | 78530      | 12/14/2016 | \$231    | FSA Admin Fee            |
| Revenue Management Solutions   | RMS              | 78692      | 1/18/2017  | \$1,876  | Patient Account Services |
| Revenue Management Solutions   | RMS              | 78532      | 12/14/2016 | \$2,240  | Patient Account Services |
| Rich & Cartmill                | RICH             | 78690      | 1/18/2017  | \$18,835 | Insurance                |
| Riggs, Abney, Neal, Turpen     | RIGGS 01         | 78691      | 1/18/2017  | \$19,718 | Attorney Fees            |
| Riggs, Abney, Neal, Turpen     | RIGGS 01         | 78531      | 12/14/2016 | \$27,699 | Attorney Fees            |
| Rogers Safe and Lock           | ROGERS01         | Z000003163 | 1/4/2017   | \$110    | AMR - Misc Supplies      |
| Rogers Safe and Lock           | ROGERS01         | Z000003116 | 12/1/2016  | \$154    | AMR                      |
| Roxanne Hurry                  | HURRY, ROXANNE   | 78485      | 12/6/2016  | \$99     | Employee Reimbursement   |
| Roxanne Hurry                  | HURRY, ROXANNE   | 78605      | 1/4/2017   | \$99     | Employee Reimbursement   |
| Safari Micro                   | SAFARI MICRO     | 78533      | 12/14/2016 | \$116    | Computer Supplies        |
| Safari Micro                   | SAFARI MICRO     | 78693      | 1/18/2017  | \$4,033  | Computer Supplies        |
| Schnake Turnbo and Assoc. Inc. | SCHNAK01         | 78448      | 11/30/2016 | \$3,500  | Community Relations      |
| Schnake Turnbo and Assoc. Inc. | SCHNAK01         | 78694      | 1/18/2017  | \$3,500  | Community Relations      |
| Schnake Turnbo and Assoc. Inc. | SCHNAK01         | 78534      | 12/14/2016 | \$7,000  | Community Relations      |
| Scott's Printing & Copying     | SCOTTS01         | Z000003164 | 1/4/2017   | \$155    | Printing                 |
| Scott's Printing & Copying     | SCOTTS01         | Z000003117 | 12/1/2016  | \$1,758  | Printing                 |
| Sherrie Snow                   | SNOW             | 78420      | 11/29/2016 | \$99     | Internet Reimburse       |
| Sherrie Snow                   | SNOW             | 78561      | 12/21/2016 | \$99     | Internet Reimburse       |
| SHI Freeform                   | 1010172          | 78617      | 1/5/2017   | \$576    | AMR - Medical Supplies   |
| SHI Freeform                   | 1010172          | 78464      | 12/1/2016  | \$7,585  | AMR - Medical Supplies   |

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|---|-----------------|------------|------------|----------|-----------------------|
| Sierra Wireless                             | SIERRA WIRELESS | 78695      | 1/18/2017  | \$400    | Support               |
| Solutions Group                             | SOLUTIONS GROUP | 78696      | 1/18/2017  | \$12,763 | Collections           |
| Solutions Group                             | SOLUTIONS GROUP | 78449      | 11/30/2016 | \$22,337 | Collections           |
| Solutions@ MBAF                             | PAPERSAVE       | Z000003133 | 12/14/2016 | \$2,945  | Accounting Software   |
| Special Ops                                 | SPECIAL OPS     | 78697      | 1/18/2017  | \$231    | P+ - Uniforms         |
| Special Ops                                 | SPECIAL OPS     | 78568      | 12/22/2016 | \$911    | P+ - Uniforms         |
| Special Ops                                 | SPECIAL OPS     | 78630      | 1/5/2017   | \$954    | P+ - Uniforms         |
| Special Ops                                 | SPECIAL OPS     | 78474      | 12/1/2016  | \$2,766  | P+ - Uniforms         |
| Stanley Security                            | STANLEY SECURIT | 78450      | 11/30/2016 | \$56     | Building Maintenance  |
| Stanley Security                            | STANLEY SECURIT | 78698      | 1/18/2017  | \$149    | Building Maintenance  |
| Stanley Security                            | STANLEY SECURIT | 78535      | 12/14/2016 | \$1,438  | Building Maintenance  |
| Stanley Security                            | STANLEY SECURIT | 78592      | 12/28/2016 | \$15,541 | Building Maintenance  |
| Statpack                                    | STATPACK        | 78536      | 12/14/2016 | \$228    | Medical Supplies      |
| Steves Wholesale Distributors Inc           | STEVES WHOLESAL | 78631      | 1/5/2017   | \$416    | P+ - Misc Supplies    |
| Stolz Telecom LLC                           | STOLZ TELECOM   | 78537      | 12/14/2016 | \$727    | MCB                   |
| Stows Office Furniture                      | STOWS OFCE FURN | 78699      | 1/18/2017  | \$80     | Office Furn           |
| Strategic SaaS                              | STRATEGIC SAAS  | 78593      | 12/28/2016 | \$3,600  | Software Maintenance  |
| Strategic SaaS                              | STRATEGIC SAAS  | 78538      | 12/14/2016 | \$28,200 | Software Maintenance  |
| Stryker Sales Corporation                   | STRYKER SALES   | Z000003134 | 12/14/2016 | \$237    | Medical Supplies      |
| Stryker Sales Corporation                   | STRYKER SALES   | Z000003180 | 1/18/2017  | \$2,196  | Medical Supplies      |
| Synergy DataCom                             | SYNRGY01        | Z000003135 | 12/14/2016 | \$101    | Misc Supplies         |
| The Oklahoman                               | TOK             | 78540      | 12/14/2016 | \$420    | Subscription          |
| The Stewards Company                        | STEWARDS CO     | 78602      | 1/4/2017   | \$1,649  | Building Maintenance  |
| The University of OK Health Sciences Center | UNIVOK01        | 78545      | 12/14/2016 | \$57     | Dues                  |
| The University of OK Health Sciences Center | UNIVOK01        | 78705      | 1/18/2017  | \$144    | Dues                  |
| Thomas Emergency Medical Solutions          | THOMAS EMR MED  | 78700      | 1/18/2017  | \$4,039  | Medical Supplies      |
| Thomas Emergency Medical Solutions          | THOMAS EMR MED  | 78539      | 12/14/2016 | \$5,062  | Medical Supplies      |
| Timmons Oil Company                         | TIMMONS OIL CO  | 78701      | 1/18/2017  | \$136    | Ambulance Maintenance |
| Timmons Oil Company                         | TIMMONS OIL CO  | 78594      | 12/28/2016 | \$139    | Ambulance Maintenance |
| Timmons Oil Company                         | TIMMONS OIL CO  | 78569      | 12/22/2016 | \$2,279  | Ambulance Maintenance |
| Timmons Oil Company                         | TIMMONS OIL CO  | 78632      | 1/5/2017   | \$5,104  | Ambulance Maintenance |
| Timmons Oil Company                         | TIMMONS OIL CO  | 78475      | 12/1/2016  | \$8,325  | Ambulance Maintenance |
| Total Radio, Inc.                           | TOTRAD01        | Z000003136 | 12/14/2016 | \$1,230  | Communications        |
| TriTech                                     | TRITECH         | 78541      | 12/14/2016 | \$3,192  | Software Maintenance  |



|                             |                 |            |            |           |                          |
|-----------------------------|-----------------|------------|------------|-----------|--------------------------|
| TriTech                     | TRITECH         | 78595      | 12/28/2016 | \$126,312 | Software Maintenance     |
| Trizetto                    | TRIZETTO        | 78542      | 12/14/2016 | \$525     | Patient Support Services |
| Trizetto                    | TRIZETTO        | 78702      | 1/18/2017  | \$525     | Patient Support Services |
| True Digital Security       | TRUE DIGITAL    | 78543      | 12/14/2016 | \$2,585   | Network Security         |
| True Digital Security       | TRUE DIGITAL    | 78703      | 1/18/2017  | \$2,585   | Network Security         |
| Tulsa County Clerk          | TULCLK01        | 78482      | 12/6/2016  | \$170     | Liens                    |
| Tulsa County Clerk          | TULCLK01        | 78423      | 11/29/2016 | \$187     | Liens                    |
| Tulsa County Clerk          | TULCLK01        | 78559      | 12/20/2016 | \$204     | Liens                    |
| Tulsa County Clerk          | TULCLK01        | 78638      | 1/17/2017  | \$204     | Liens                    |
| Tulsa County Clerk          | TULCLK01        | 78419      | 11/22/2016 | \$221     | Liens                    |
| Tulsa County Clerk          | TULCLK01        | 78490      | 12/13/2016 | \$255     | Liens                    |
| Tulsa County Clerk          | TULCLK01        | 78600      | 1/4/2017   | \$323     | Liens                    |
| Tulsa County Clerk          | TULCLK01        | 78635      | 1/10/2017  | \$323     | Liens                    |
| Tulsa Overhead Door, LLC    | OVRHDR01        | Z000003152 | 12/28/2016 | \$329     | Building Maintenance     |
| Tulsa Overhead Door, LLC    | OVRHDR01        | Z000003144 | 12/22/2016 | \$396     | Building Maintenance     |
| Tulsa Overhead Door, LLC    | OVRHDR01        | Z000003181 | 1/18/2017  | \$3,145   | Building Maintenance     |
| Tulsa Regional Chamber      | TLSCHM01        | Z000003153 | 12/28/2016 | \$1,293   | dues                     |
| U.S. Cellular               | US CELLULAR     | 78706      | 1/18/2017  | \$738     | Tower Rental             |
| UNIFIRST CORP               | 1006586         | 78459      | 12/1/2016  | \$270     | AMR - Medical Supplies   |
| UNIFIRST CORP               | 1006586         | 78612      | 1/5/2017   | \$299     | AMR - Medical Supplies   |
| United Ford                 | UNITED FORD     | Z000003145 | 12/22/2016 | \$65      | Ambulance Maintenance    |
| United Ford                 | UNITED FORD     | Z000003111 | 11/30/2016 | \$2,776   | Ambulance Maintenance    |
| United Ford                 | UNITED FORD     | Z000003182 | 1/18/2017  | \$24,771  | Ambulance Maintenance    |
| United Ford                 | UNITED FORD     | Z000003137 | 12/14/2016 | \$26,563  | Ambulance Maintenance    |
| United Mechanical           | UNITED MECHANIC | 78704      | 1/18/2017  | \$1,941   | Building Maintenance     |
| United Mechanical           | UNITED MECHANIC | 78596      | 12/28/2016 | \$2,064   | Building Maintenance     |
| United Mechanical           | UNITED MECHANIC | 78544      | 12/14/2016 | \$2,888   | Building Maintenance     |
| Univ of OK HSC Dept of Peds | OU DEPT OF PEDS | 78681      | 1/18/2017  | \$6,666   | MCB Payroll              |
| Verizon Wireless            | VERIZON WIRELSS | 78707      | 1/18/2017  | \$11,372  | Wireless Communications  |
| Verizon Wireless            | VERIZON WIRELSS | 78546      | 12/14/2016 | \$14,480  | Wireless Communications  |
| VF IMAGEWEAR Punchout       | 1000132         | 78609      | 1/5/2017   | \$4,738   | AMR - Medical Supplies   |
| VF IMAGEWEAR Punchout       | 1000132         | 78456      | 12/1/2016  | \$5,546   | AMR - Medical Supplies   |
| Vicki Lacy                  | LACY            | 78556      | 12/15/2016 | \$233     | Employee Reimbursement   |
| Walker Companies            | WALKER01        | 78547      | 12/14/2016 | \$8       | Office Supplies          |

|                             |                |            |            |          |                          |
|-----------------------------|----------------|------------|------------|----------|--------------------------|
| WCA Waste Corporation       | WCA WASTE CORP | 78476      | 12/1/2016  | \$72     | Utilities                |
| WCA Waste Corporation       | WCA WASTE CORP | 78452      | 11/30/2016 | \$224    | Utilities                |
| Weather Affirmation, L.L.C. | WTHAFM01       | 78552      | 12/14/2016 | \$350    | Weather Notification     |
| Weather Affirmation, L.L.C. | WTHAFM01       | 78712      | 1/18/2017  | \$350    | Weather Notification     |
| Wegener Human Resource Grp  | WGNHMN01       | 78708      | 1/18/2017  | \$202    | Temporary Employees      |
| Wegener Human Resource Grp  | WGNHMN01       | 78548      | 12/14/2016 | \$288    | Temporary Employees      |
| Windstream                  | WINDSTREAM     | 78453      | 11/30/2016 | \$49     | Communications           |
| Windstream                  | WINDSTREAM     | 78597      | 12/28/2016 | \$49     | Communications           |
| Windstream                  | WINDSTREAM     | 78709      | 1/18/2017  | \$12,377 | Communications           |
| Windstream                  | WINDSTREAM     | 78549      | 12/14/2016 | \$12,447 | Communications           |
| Works & Lentz, Inc.         | WKSLNZ01       | 78710      | 1/18/2017  | \$2,984  | Collections              |
| Works & Lentz, Inc.         | WKSLNZ02       | 78551      | 12/14/2016 | \$3,009  | Collections              |
| Works & Lentz, Inc.         | WKSLNZ01       | 78550      | 12/14/2016 | \$3,019  | Collections              |
| Xtivia                      | XTIVIA         | Z000003138 | 12/14/2016 | \$4,429  | Maintenance SQL          |
| Xtivia                      | XTIVIA         | Z000003183 | 1/18/2017  | \$4,429  | Maintenance SQL          |
| Yale 31                     | YALE 31        | 78454      | 11/30/2016 | \$550    | Rent                     |
| Yale 31                     | YALE 31        | 78598      | 12/28/2016 | \$550    | Rent                     |
| Yellow Pages                | YP             | 78455      | 11/30/2016 | \$495    | Advertising              |
| Zevez                       | ZEVEZ          | 78553      | 12/14/2016 | \$1,498  | Software Maintenance     |
| Zirmed                      | ZIRMED         | 78713      | 1/18/2017  | \$12,405 | Patient Billing          |
| Zirmed                      | ZIRMED         | 78554      | 12/14/2016 | \$12,849 | Patient Billing          |
| ZOLL Data Systems           | ZOLL DATA      | Z000003184 | 1/18/2017  | \$14,368 | Patient Support Services |
| ZOLL Data Systems           | ZOLL DATA      | Z000003139 | 12/14/2016 | \$51,476 | Patient Support Services |
| Zoll Medical                | ZOLL MEDICAL   | Z000003140 | 12/14/2016 | \$7,602  | Medical Supplies         |
| ZOLL MEDICAL CORP           | 1008451        | 78462      | 12/1/2016  | \$938    | AMR - Medical Supplies   |
| ZOLL MEDICAL CORP           | 1008451        | 78615      | 1/5/2017   | \$3,400  | AMR - Medical Supplies   |