

MEMORANDUM

Date: December 14, 2016

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – October 2016**

Attached you will find financial statements for October 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$641 thousand compared to a budgeted loss of \$152 thousand, and the Western Division had a net loss of \$1,330 thousand compared to a budgeted net loss of \$1,318 thousand.

There is no net interdivisional payable/receivable as of 10/31/16.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at October 31, 2016, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for October and September services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$1,001 thousand (3.4%) and Western is more than budget by \$254 thousand (.7%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2017. The Eastern Division had 641 more emergency transports than budgeted (3.1%); non-emergency transports were 269 more than budget (9.1%). The Western Division emergency transports were less than budget by 208 (.8%) and non-emergencies were 849 more than budget (37%).

The year-to-date collection rate is 50% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2016 of 51%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 51% and an actual for fiscal 2016 of 49%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Four Months Ending October 31, 2016

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,426,100.00	\$14,872,356.00	-3.00%	\$59,391,800.00	\$59,009,671.00	0.65%
Non-emergency base rate	619,772.30	484,858.00	27.83%	2,594,409.38	1,923,791.00	34.86%
Mileage	979,461.00	956,168.00	2.44%	3,997,776.00	3,793,828.00	5.38%
Special events	26,150.00	28,333.33	-7.71%	126,677.50	113,333.32	11.77%
Subscription membership	20,258.80	16,666.66	21.55%	48,739.76	66,666.64	-26.89%
Other revenue	198.38	466,666.67	-99.96%	1,507,612.87	1,866,666.68	-19.24%
	<u>16,071,940.48</u>	<u>16,825,048.66</u>	<u>-4.48%</u>	<u>67,667,015.51</u>	<u>66,773,956.64</u>	<u>1.34%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,577,118.92	11,636,666.66	0.51%	47,071,973.84	46,546,666.64	-1.13%
Collection fees and expenses	77,805.98	71,666.66	-8.57%	267,172.16	286,666.64	6.80%
	<u>11,654,924.90</u>	<u>11,708,333.32</u>	<u>0.46%</u>	<u>47,339,146.00</u>	<u>46,833,333.28</u>	<u>-1.08%</u>
Net patient service revenue	<u>4,417,015.58</u>	<u>5,116,715.34</u>	<u>-13.67%</u>	<u>20,327,869.51</u>	<u>19,940,623.36</u>	<u>1.94%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,202,498.62	4,130,333.33	-1.75%	17,058,330.09	16,389,333.32	-4.08%
Employee compensation & benefits	335,789.20	342,414.16	1.93%	1,334,350.51	1,369,656.64	2.58%
Medical supplies	34,944.39	41,233.33	15.25%	127,116.21	164,933.32	22.93%
Building rent, utilities and maintenance	90,971.87	89,008.35	-2.21%	353,392.17	356,033.40	0.74%
Equipment maintenance	133,467.49	127,500.00	-4.68%	523,882.49	510,000.00	-2.72%
TotalCare campaign	7,152.91	3,750.00	-90.74%	18,502.71	15,000.00	-23.35%
Quality assurance fees	69,625.17	69,666.66	0.06%	278,500.68	278,666.64	0.06%
Telephone	84,788.11	61,583.33	-37.68%	299,152.21	246,333.32	-21.44%
Professional services	126,968.40	47,666.66	-166.37%	357,154.19	190,666.64	-87.32%
Miscellaneous supplies	54,277.54	35,650.00	-52.25%	158,947.50	142,600.00	-11.46%
Postage and courier service	8,184.64	5,775.00	-41.73%	33,664.23	23,100.00	-45.73%
Equipment lease	2,116.19	2,666.67	20.64%	14,383.60	10,666.68	-34.85%
Other fees and expenses	96,945.56	55,791.68	-73.76%	312,390.39	223,166.72	-39.98%
Community relations	6,532.02	17,750.00	63.20%	28,440.19	71,000.00	59.94%
Office supplies	2,881.23	4,166.66	30.85%	13,046.02	16,666.64	21.72%
Insurance	14,687.31	16,416.67	10.53%	53,539.45	65,666.68	18.47%
Travel, meals, and training	1,430.43	4,583.33	68.79%	4,343.16	18,333.32	76.31%
	<u>5,273,261.08</u>	<u>5,055,955.83</u>	<u>-4.30%</u>	<u>20,969,135.80</u>	<u>20,091,823.32</u>	<u>-4.37%</u>
Operating inc. (loss) before depr.	<u>(856,245.50)</u>	<u>60,759.51</u>	<u>-1509.24%</u>	<u>(641,266.29)</u>	<u>(151,199.96)</u>	<u>-324.12%</u>
Depreciation	<u>325,000.00</u>	<u>325,000.00</u>	<u>0.00%</u>	<u>1,300,000.00</u>	<u>1,300,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(1,181,245.50)</u>	<u>(264,240.49)</u>	<u>-347.03%</u>	<u>(1,941,266.29)</u>	<u>(1,451,199.96)</u>	<u>-33.77%</u>
Nonoperating expense:						
Interest expense		4,750.00	100.00%	31,913.40	19,000.00	-67.97%

EMSA
EMSA Combined
For the Four Months Ending October 31, 2016

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$4,750.00	100.00%	\$31,913.40	\$19,000.00	-67.97%
Nonoperating income - interest income	510.91		0.00%	2,008.95		0.00%
Net income (loss)	<u>(1,180,734.59)</u>	<u>(268,990.49)</u>	<u>-338.95%</u>	<u>(1,971,170.74)</u>	<u>(1,470,199.96)</u>	<u>-34.08%</u>

EMSA
EMSA Eastern Division
For the Four Months Ending October 31, 2016

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,765,200.00	\$6,812,356.00	-0.69%	\$27,804,400.00	\$27,029,671.00	2.87%
Non-emergency base rate	291,545.00	257,852.00	13.07%	1,181,235.00	1,023,090.00	15.46%
Mileage	434,460.00	427,520.00	1.62%	1,789,188.00	1,696,289.00	5.48%
Special events	13,450.00	15,833.33	-15.05%	44,475.00	63,333.32	-29.78%
Subscription membership	8,912.20	8,333.33	6.95%	26,886.33	33,333.32	-19.34%
Other revenue	156.88	466,666.67	-99.97%	1,505,238.96	1,866,666.68	-19.36%
	<u>7,513,724.08</u>	<u>7,988,561.33</u>	<u>-5.94%</u>	<u>32,351,423.29</u>	<u>31,712,383.32</u>	<u>2.02%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,560,109.57	5,385,833.33	-3.24%	22,193,079.04	21,543,333.32	-3.02%
Collection fees and expenses	32,997.18	30,833.33	-7.02%	130,647.28	123,333.32	-5.93%
	<u>5,593,106.75</u>	<u>5,416,666.66</u>	<u>-3.26%</u>	<u>22,323,726.32</u>	<u>21,666,666.64</u>	<u>-3.03%</u>
Net patient service revenue	<u>1,920,617.33</u>	<u>2,571,894.67</u>	<u>-25.32%</u>	<u>10,027,696.97</u>	<u>10,045,716.68</u>	<u>-0.18%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,019,874.07	1,938,333.33	-4.21%	8,087,072.74	7,691,333.32	-5.15%
Employee compensation & benefits	159,820.06	160,934.66	0.69%	635,468.96	643,738.64	1.28%
Medical supplies	13,844.79	17,900.00	22.65%	55,340.40	71,600.00	22.71%
Building rent, utilities and maintenance	32,492.04	25,841.67	-25.74%	110,298.26	103,366.68	-6.71%
Equipment maintenance	61,243.01	60,333.34	-1.51%	231,326.81	241,333.36	4.15%
TotalCare campaign	5,706.39	2,500.00	-128.26%	13,678.53	10,000.00	-36.79%
Quality assurance fees	34,087.50	34,083.33	-0.01%	136,350.00	136,333.32	-0.01%
Telephone	36,041.31	26,500.00	-36.00%	130,965.94	106,000.00	-23.55%
Professional services	60,051.16	22,333.33	-168.89%	168,203.46	89,333.32	-88.29%
Miscellaneous supplies	25,256.39	17,316.66	-45.85%	74,486.24	69,266.64	-7.54%
Postage and courier service	3,896.91	2,666.67	-46.13%	15,964.29	10,666.68	-49.67%
Equipment lease	1,804.70	1,916.67	5.84%	12,032.52	7,666.68	-56.95%
Other fees and expenses	47,476.29	27,708.33	-71.34%	135,186.31	110,833.32	-21.97%
Community relations	4,690.83	11,333.33	58.61%	16,860.52	45,333.32	62.81%
Office supplies	1,063.46	2,000.00	46.83%	6,451.81	8,000.00	19.35%
Insurance	6,815.21	7,688.34	11.36%	22,031.02	30,753.36	28.36%
Travel, meals, and training	755.31	2,083.33	63.75%	2,033.92	8,333.32	75.59%
	<u>2,514,919.43</u>	<u>2,361,472.99</u>	<u>-6.50%</u>	<u>9,853,751.73</u>	<u>9,383,891.96</u>	<u>-5.01%</u>
Operating inc. (loss) before depr.	<u>(594,302.10)</u>	<u>210,421.68</u>	<u>-382.43%</u>	<u>173,945.24</u>	<u>661,824.72</u>	<u>-73.72%</u>
Depreciation	<u>200,000.00</u>	<u>200,000.00</u>	<u>0.00%</u>	<u>800,000.00</u>	<u>800,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(794,302.10)</u>	<u>10,421.68</u>	<u>-7721.63%</u>	<u>(626,054.76)</u>	<u>(138,175.28)</u>	<u>-353.09%</u>
Nonoperating expense:						
Interest expense		3,416.67	100.00%	16,104.20	13,666.68	-17.84%

EMSA
EMSA Eastern Division
For the Four Months Ending October 31, 2016

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,416.67	100.00%	\$16,104.20	\$13,666.68	-17.84%
Nonoperating income - interest income	225.30		0.00%	859.82		0.00%
Net income (loss)	<u>(794,076.80)</u>	<u>7,005.01</u>	<u>11435.84%</u>	<u>(641,299.14)</u>	<u>(151,841.96)</u>	<u>-322.35%</u>

EMSA Western
EMSA Western Division
For the Four Months Ending October 31, 2016

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,660,900.00	\$8,060,000.00	-4.95%	\$31,587,400.00	\$31,980,000.00	-1.23%
Non-emergency base rate	328,227.30	227,006.00	44.59%	1,413,174.38	900,701.00	56.90%
Mileage	545,001.00	528,648.00	3.09%	2,208,588.00	2,097,539.00	5.29%
Special events	12,700.00	12,500.00	1.60%	82,202.50	50,000.00	64.41%
Subscription membership	11,346.60	8,333.33	36.16%	21,853.43	33,333.32	-34.44%
Other revenue	41.50		0.00%	2,373.91		0.00%
	<u>8,558,216.40</u>	<u>8,836,487.33</u>	<u>-3.15%</u>	<u>35,315,592.22</u>	<u>35,061,573.32</u>	<u>0.72%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,017,009.35	6,250,833.33	3.74%	24,878,894.80	25,003,333.32	0.50%
Collection fees and expenses	44,808.80	40,833.33	-9.74%	136,524.88	163,333.32	16.41%
	<u>6,061,818.15</u>	<u>6,291,666.66</u>	<u>3.65%</u>	<u>25,015,419.68</u>	<u>25,166,666.64</u>	<u>0.60%</u>
Net patient service revenue	<u>2,496,398.25</u>	<u>2,544,820.67</u>	<u>-1.90%</u>	<u>10,300,172.54</u>	<u>9,894,906.68</u>	<u>4.10%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,182,624.55	2,192,000.00	0.43%	8,971,257.35	8,698,000.00	-3.14%
Employee compensation & benefits	175,969.14	181,479.50	3.04%	698,881.55	725,918.00	3.72%
Medical supplies	21,099.60	23,333.33	9.57%	71,775.81	93,333.32	23.10%
Building rent, utilities and maintenance	58,479.83	63,166.68	7.42%	243,093.91	252,666.72	3.79%
Equipment maintenance	72,224.48	67,166.66	-7.53%	292,555.68	268,666.64	-8.89%
TotalCare campaign	1,446.52	1,250.00	-15.72%	4,824.18	5,000.00	3.52%
Quality assurance fees	35,537.67	35,583.33	0.13%	142,150.68	142,333.32	0.13%
Telephone	48,746.80	35,083.33	-38.95%	168,186.27	140,333.32	-19.85%
Professional services	66,917.24	25,333.33	-164.15%	188,950.73	101,333.32	-86.46%
Miscellaneous supplies	29,021.15	18,333.34	-58.30%	84,461.26	73,333.36	-15.17%
Postage and courier service	4,287.73	3,108.33	-37.94%	17,699.94	12,433.32	-42.36%
Equipment lease	311.49	750.00	58.47%	2,351.08	3,000.00	21.63%
Other fees and expenses	49,469.27	28,083.35	-76.15%	177,204.08	112,333.40	-57.75%
Community relations	1,841.19	6,416.67	71.31%	11,579.67	25,666.68	54.88%
Office supplies	1,817.77	2,166.66	16.10%	6,594.21	8,666.64	23.91%
Insurance	7,872.10	8,728.33	9.81%	31,508.43	34,913.32	9.75%
Travel, meals, and training	675.12	2,500.00	73.00%	2,309.24	10,000.00	76.91%
	<u>2,758,341.65</u>	<u>2,694,482.84</u>	<u>-2.37%</u>	<u>11,115,384.07</u>	<u>10,707,931.36</u>	<u>-3.81%</u>
Operating inc. (loss) before depr.	(261,943.40)	(149,662.17)	-75.02%	(815,211.53)	(813,024.68)	-0.27%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>500,000.00</u>	<u>500,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(386,943.40)</u>	<u>(274,662.17)</u>	<u>-40.88%</u>	<u>(1,315,211.53)</u>	<u>(1,313,024.68)</u>	<u>-0.17%</u>
Nonoperating expense:						
Interest expense		<u>1,333.33</u>	<u>100.00%</u>	<u>15,809.20</u>	<u>5,333.32</u>	<u>-196.42%</u>

EMSA Western
 EMSA Western Division
 For the Four Months Ending October 31, 2016

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$1,333.33	100.00%	\$15,809.20	\$5,333.32	-196.42%
Nonoperating income - interest income	285.61		0.00%	1,149.13		0.00%
Net income (loss)	<u>(386,657.79)</u>	<u>(275,995.50)</u>	<u>-40.10%</u>	<u>(1,329,871.60)</u>	<u>(1,318,358.00)</u>	<u>-0.87%</u>

EMSA
EMSA Combined
For the Four Months Ending October 31, 2016

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$97,611.85	\$15,628.87
Petty cash	1,200.00	1,200.00
Invested cash	10,582,808.95	7,366,905.43
	10,681,620.80	7,383,734.30
Patient accounts receivable:		
Patient accounts receivable	24,079,400.29	24,904,183.52
Receivables in collection	73,472,000.19	64,704,000.19
	97,551,400.48	89,608,183.71
Less allowance for contractual allowances and bad debts	83,538,291.00	75,151,291.00
Net patient accounts receivable	14,013,109.48	14,456,892.71
Other receivables:		
Due from contractor	737,247.87	595,065.50
Due from collection agency	37,073.97	36,159.43
Other miscellaneous receivables	72,842.43	229,441.71
	847,164.27	860,666.64
Other current assets:		
Prepaid assets	684,549.86	714,380.85
Other, principally funds held by trustee	121,294.89	128,266.60
	805,844.75	842,647.45
Total current assets	26,347,739.30	23,543,941.10
Property and equipment:		
Communication equipment	9,242,155.67	7,204,355.14
Buildings and leasehold improvements	3,913,672.76	3,746,529.66
Ambulances	13,517,411.75	13,836,519.25
Data processing equipment	7,768,863.57	7,190,880.85
On-board equipment	7,879,842.70	7,879,842.70
Office furniture and equipment	1,391,368.16	1,335,672.64
Miscellaneous other equipment	1,575,047.44	1,309,761.25
Land	64,200.00	64,200.00
Transportation equipment	634,016.98	534,093.96
Prepaid assets	1,701,479.68	921,015.80
Capital Lease	739,910.29	739,910.29
	48,427,969.00	44,762,781.54
Less accumulated depreciation	37,765,476.60	34,569,445.36
Net property and equipment	10,662,492.40	10,193,336.18
Other assets		
	9,734.50	9,734.50
Total assets	37,019,966.20	33,747,011.78

EMSA
EMSA Combined
For the Four Months Ending October 31, 2016

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,139,777.84	\$917,724.11
Due to contractor	8,482,670.47	7,924,959.73
Due to Quality Assurance Fund	308,543.95	245,565.30
Accrued retirement	115,924.21	113,670.78
Accrued salaries and wages	400,362.78	401,648.20
Current installments of long-term debt	347,752.00	
Accrued interest payable	7.62	8.36
Deferred revenue	162,070.41	166,182.97
Total current liabilities	10,957,109.28	9,769,759.45
Long-term debt	1,785,027.78	163,604.08
Other liabilities	21,752.22	21,752.22
Total liabilities	12,763,889.28	9,955,115.75
Division capital:		
Contributed capital	81,376,576.77	75,161,070.17
Retained earnings (deficit)	(55,149,329.11)	(50,564,179.01)
Current year earnings (loss)	(1,971,170.74)	(804,995.13)
Total division capital	24,256,076.92	23,791,896.03
Total liabilities & division capital	37,019,966.20	33,747,011.78

EMSA
EMSA Eastern Division
For the Four Months Ending October 31, 2016

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$456,832.73)	(\$243,826.94)
Petty cash	600.00	600.00
Invested cash	4,101,839.05	2,940,447.48
	3,645,606.32	2,697,220.54
Patient accounts receivable:		
Patient accounts receivable	11,268,761.02	11,378,875.92
Receivables in collection	34,825,999.82	30,744,999.82
	46,094,760.84	42,123,875.74
Less allowance for contractual allowances and bad debts	39,951,710.00	35,662,710.00
Net patient accounts receivable	6,143,050.84	6,461,165.74
Other receivables:		
Due from contractor	737,247.87	595,065.50
Due from collection agency	19,230.10	14,317.28
Other miscellaneous receivables	72,932.43	229,923.21
	829,410.40	839,305.99
Other current assets:		
Prepaid assets	313,326.89	328,691.66
Other, principally funds held by trustee	95,727.33	78,895.43
	409,054.22	407,587.09
Total current assets	11,027,121.78	10,405,279.36
Property and equipment:		
Communication equipment	4,725,569.49	3,747,002.07
Buildings and leasehold improvements	3,319,637.35	3,219,494.25
Ambulances	8,173,887.78	8,424,600.65
Data processing equipment	3,913,089.51	3,753,954.39
On-board equipment	4,498,758.92	4,498,758.92
Office furniture and equipment	620,543.58	600,082.76
Miscellaneous other equipment	912,079.25	721,337.81
Land	64,200.00	64,200.00
Transportation equipment	400,050.04	360,250.04
Prepaid assets	1,287,309.42	670,414.69
Capital Lease	338,087.66	338,087.66
	28,253,213.00	26,398,183.24
Less accumulated depreciation	21,017,771.98	19,157,888.33
Net property and equipment	7,235,441.02	7,240,294.91
Other assets		
	8,273.60	8,273.60
Total assets	18,270,836.40	17,653,847.87

EMSA
EMSA Eastern Division
For the Four Months Ending October 31, 2016

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,404,439.86	\$1,208,411.44
Due to contractor	4,043,415.54	3,692,197.32
Due to Quality Assurance Fund	308,543.95	245,565.30
Accrued retirement	61,947.22	59,193.41
Accrued salaries and wages	188,743.81	189,624.96
Current installments of long-term debt	175,480.00	
Accrued interest payable	7.62	8.36
Deferred revenue	71,297.60	73,767.25
Total current liabilities	6,253,875.60	5,468,768.04
Long-term debt	1,220,708.78	163,604.08
Other liabilities	21,752.22	21,752.22
Total liabilities	7,496,336.60	5,654,124.34
Division capital:		
Contributed capital	7,946,511.23	7,228,370.23
Retained earnings (deficit)	3,469,287.71	4,603,283.39
Current year earnings (loss)	(641,299.14)	168,069.91
Total division capital	10,774,499.80	11,999,723.53
Total liabilities & division capital	18,270,836.40	17,653,847.87

EMSA Western
EMSA Western Division
For the Four Months Ending October 31, 2016

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$554,444.58	\$259,455.81
Petty cash	600.00	600.00
Invested cash	6,480,969.90	4,426,457.95
	7,036,014.48	4,686,513.76
Patient accounts receivable:		
Patient accounts receivable	12,810,639.27	13,525,307.60
Receivables in collection	38,646,000.37	33,959,000.37
	51,456,639.64	47,484,307.97
Less allowance for contractual allowances and bad debts	43,586,581.00	39,488,581.00
Net patient accounts receivable	7,870,058.64	7,995,726.97
Other receivables:		
Due from collection agency	17,843.87	21,842.15
Other miscellaneous receivables	(90.00)	(481.50)
	17,753.87	21,360.65
Other current assets:		
Prepaid assets	371,222.97	385,689.19
Other, principally funds held by trustee	25,567.56	49,371.17
	396,790.53	435,060.36
Total current assets	15,320,617.52	13,138,661.74
Property and equipment:		
Communication equipment	4,516,586.18	3,457,353.07
Buildings and leasehold improvements	594,035.41	527,035.41
Ambulances	5,343,523.97	5,411,918.60
Data processing equipment	3,855,774.06	3,436,926.46
On-board equipment	3,381,083.78	3,381,083.78
Office furniture and equipment	770,824.58	735,589.88
Miscellaneous other equipment	662,968.19	588,423.44
Transportation equipment	233,966.94	173,843.92
Prepaid assets	414,170.26	250,601.11
Capital Lease	401,822.63	401,822.63
	20,174,756.00	18,364,598.30
Less accumulated depreciation	16,747,704.62	15,411,557.03
Net property and equipment	3,427,051.38	2,953,041.27
Other assets		
	1,460.90	1,460.90
Total assets	18,749,129.80	16,093,163.91

EMSA Western
EMSA Western Division
For the Four Months Ending October 31, 2016

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$264,662.02)	(\$290,687.33)
Due to contractor	4,439,254.93	4,232,762.41
Accrued retirement	53,976.99	54,477.37
Accrued salaries and wages	211,618.97	212,023.24
Current installments of long-term debt	172,272.00	
Deferred revenue	90,772.81	92,415.72
Total current liabilities	4,703,233.68	4,300,991.41
Long-term debt	564,319.00	
Total liabilities	5,267,552.68	4,300,991.41
Division capital:		
Contributed capital	73,430,065.54	67,932,699.94
Retained earnings (deficit)	(58,618,616.82)	(55,167,462.40)
Current year earnings (loss)	(1,329,871.60)	(973,065.04)
Total division capital	13,481,577.12	11,792,172.50
 Total liabilities & division capital	 18,749,129.80	 16,093,163.91

EMSA
Cash Rollforward
Year Ending June 30, 2017

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2016	\$ 3,162,503	\$ 3,162,503	-	6,558,687	6,558,687	-	9,721,190	9,721,190	-
Net revenue collected	8,547,000	8,256,165	290,835	10,188,000	9,772,604	415,396	18,735,000	18,028,769	706,231
Utility bill receipts	1,504,000	1,866,668	(362,668)				1,504,000	1,866,668	(362,668)
TotalCare proceeds	97,339	100,000	(2,661)	110,991	100,000	10,991	208,330	200,000	8,330
Payment to contractor	(7,902,179)	(7,714,290)	(187,889)	(8,955,616)	(8,705,378)	(250,238)	(16,857,795)	(16,419,668)	(438,127)
Operating expenses/changes in WC	(1,974,090)	(1,700,000)	(274,090)	(2,270,890)	(2,000,000)	(270,890)	(4,244,980)	(3,700,000)	(544,980)
Capital expenditures	(99,092)	(666,332)	567,240	(184,348)	(703,668)	519,320	(283,440)	(1,370,000)	1,086,560
Net debt proceeds/(reduction)&int	(208,959)	(218,000)	9,041	(205,138)	(205,000)	(138)	(414,097)	(423,000)	8,903
Interest/other income	545		545	905		905	1,450	-	1,450
Other	253,878	(2)	270,000	(16,122)	2,058,085	(1)	2,058,085	-	(16,122)
Balance at October 31, 2016	<u>3,380,945</u>	<u>3,356,714</u>	<u>24,231</u>	<u>7,300,676</u>	<u>6,875,330</u>	<u>425,346</u>	<u>10,681,621</u>	<u>10,232,044</u>	<u>449,577</u>

(1) 20,144 - '16 Other Western Subsidy
181,735 - '17 Edmond Subsidy
151,290 - '17 Other Western Subsidy
410,077 - '16 Oklahoma City Subsidy
1,294,839 - '17 Oklahoma City Subsidy
2,058,085

(2) 253,878 - '17 Other Eastern Subsidy

West - Cash	7,036,014
A/R	264,662
Net	<u><u>7,300,676</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Four Months Ended 10/31/16

Eastern Division

Net Income (loss)		(641,299)
Add: Depreciation	800,000	
Increase in allowance for doubtful accounts	1,110,000	
Increase in deferred revenue	71,298	<u>1,981,298</u>
Changes in working capital:		
Increase in patient receivables	(997,160)	
Decrease in other receivables	80,500	
Increase in other assets	(172,166)	
Decrease in accounts payable	(180,666)	
Decrease in accrued liabilities	(103,965)	<u>(1,373,457)</u>
Net Property Additions:		(470,352)
Debt Service/ Loan Proceeds		178,413
Net Contributed Capital		253,878
Change in cash and cash equivalents:		<u><u>(71,519)</u></u>
Cash balance @6/30/16		3,717,125
Cash balance @10/31/16		3,645,606
Change in cash		<u><u>(71,519)</u></u>

EMSA
Statement of Cash Flows
Four Months Ended 10/31/16

Western Division

Net income (loss)		(1,329,872)
Add: Depreciation	500,000	
Increase in allowance for doubtful accounts	690,000	
Increase in deferred revenue	90,773	<u>1,280,773</u>
Changes in working capital:		
Increase in patient receivables	(743,727)	
Decrease in other receivables	36,100	
Increase in other assets	(109,869)	
Increase in accounts payable	305,602	
Decrease in accrued liabilities	(100,349)	<u>(612,243)</u>
Net Property (Additions)/Dispositions		(184,346)
Debt Service/Loan proceeds		(189,334)
Contributed Capital		2,066,972
Change in cash and cash equivalents:		<u><u>1,031,950</u></u>
Cash balance @6/30/16		6,004,064
Cash balance @10/31/16		7,036,014
Change in cash		<u><u>1,031,950</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through October

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000		1,269,000
Repairs	25,000	50,919	(25,919)
New unit	169,000		169,000
Miscellaneous	20,000	2,950	17,050
On board equipment:			
Stair chairs	5,000		5,000
Equipment for new unit	64,000		
Computer tablets	61,000		
Miscellaneous	31,000		31,000
CAD and radio equipment:			
Mobile data terminals	67,000		67,000
Equipment for new unit	14,000		14,000
Recording system	61,000		61,000
Building expenses:			
Garage equipment	25,000	16,617	8,383
Training room improvement		11,837	(11,837)
Assembly sealing system		10,305	(10,305)
Miscellaneous	42,000	6,464	35,536
Computer equipment:			
Firewall and network security	47,000		47,000
UPS batteries	5,000		5,000
Miscellaneous	94,000		94,000
TOTAL	1,999,000	99,092	1,774,908

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through October

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000			1,269,000
Repairs	25,000		13,067	11,933
New unit	169,000			169,000
Miscellaneous	20,000			20,000
On board equipment:				
Stair chairs	5,000			5,000
Equipment for new unit	64,000			64,000
Computer tablets	69,000			
Miscellaneous	39,000			39,000
CAD and radio equipment:				
Mobile data terminals	76,000			76,000
Equipment for new unit	14,000			14,000
Radio infrastructure (NG911)	55,040		55,040	-
Radio infrastructure (NG911)(2016)	27,520		27,520	-
Recording system	69,000			69,000
Building expenses:				
Bldg improvements	11,000			11,000
Security installation at Edmond station			17,807	(17,807)
Floor epoxy at Edmond station			15,900	(15,900)
Security installation at Melrose station			23,908	(23,908)
Garage equipment			16,617	(16,617)
Miscellaneous	47,000		4,989	42,011
Computer equipment:				
Firewall and network security	73,000			73,000
Miscellaneous	106,000		9,500	96,500
TOTAL	2,138,560	0	184,348	1,885,212
Less previous year budget item(s)	27,520		27,520	-
Current year budget	2,111,040		156,828	1,885,212

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2017

Eastern Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>							
Emergency	5,417	5,371	5,439	5,205	21,432	20,837	20,791
Non-emergency	745	831	845	812	3,233	2,889	2,964
Total	6,162	6,202	6,284	6,017	24,665	23,726	23,755
Unit hours	15,315	15,698	15,208	15,609	61,830	58,825	
% of total system hours	47.1%	47.3%	47.5%	47.0%	47.2%	46.1%	47.0%
<i>Gross revenue by payor:</i>							
Medicare	43%	43%	42%	44%	43%	43%	
Medicaid	18%	17%	18%	17%	18%	18%	
Private insurance	16%	18%	17%	17%	17%	15%	
Uninsured and other	23%	22%	23%	22%	22%	24%	
	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	42.3%	60.7%	44.1%	54.6%	50.2%	51.1%	50.0%
<i>Net income (loss)</i>	\$ (606,641)	\$ (278,939)	\$ 1,038,358	\$ (794,077)	\$ (641,299)	\$ 168,071	\$ (151,842)
<i>Days in A/R</i>	88.4	80.4	76.5	89.5	N/A	85.6	
<i>Past due A/R</i>	\$ 2,834,000	\$ 2,589,000	\$ 2,538,000	\$ 2,616,000	N/A	\$ 2,993,000	
<i>Current ratio</i>	1.68	1.68	1.88	1.76	N/A	1.90	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Western Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>							
Emergency	6,110	6,351	6,008	5,923	24,392	24,554	24,600
Non-emergency	823	812	756	751	3,142	2,179	2,293
Total	6,933	7,163	6,764	6,674	27,534	26,733	26,893
Unit hours	17,222	17,515	16,821	17,584	69,142	68,799	
% of total system hours	52.9%	52.7%	52.5%	53.0%	52.8%	53.9%	53.0%
<i>% of gross revenue by payor:</i>							
Medicare	44%	44%	44%	45%	44%	44%	
Medicaid	14%	15%	16%	16%	15%	16%	
Private insurance	20%	19%	19%	19%	19%	17%	
Uninsured and other	22%	22%	21%	20%	22%	23%	
	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	46.2%	52.6%	54.8%	55.7%	51.6%	49.3%	51.1%
<i>Net income (loss)</i>	\$ (333,629)	\$ (388,909)	\$ (220,676)	\$ (386,658)	\$ (1,329,872)	\$ (973,064)	\$ (1,318,358)
<i>Days in A/R</i>	86.6	76.9	81.0	85.2	N/A	84.0	
<i>Past due A/R</i>	\$ 3,499,000	\$ 3,309,000	\$ 3,166,000	\$ 3,261,000	N/A	\$ 4,073,000	
<i>Current ratio</i>	2.95	3.12	3.34	3.26	N/A	3.05	

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Notes
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
Absolute Data Shredding	ADS	78343	11/16/2016	\$460	Shredding
Absolute Self Storage	ABSOLUTE SELF	78322	11/9/2016	\$95	Storage
Absolute Self Storage	ABSOLUTE SELF	78330	11/10/2016	\$120	Storage
Adam Paluka	PALUKA, ADAM	78326	11/10/2016	\$177	Employee Expense Reimbursement
Addison Group	ADDISON GROUP	78308	11/2/2016	\$3,330	Temp Employees
Addison Group	ADDISON GROUP	78342	11/16/2016	\$17,383	Temp Employees
Advanced Systems Group	ADV SYST GROUP	78344	11/16/2016	\$8,020	Software Support
Airco Service Inc.	AIRCO	Z000003081	11/16/2016	\$874	Building Maintenance
Airgas	AIRGAS01	Z000003082	11/16/2016	\$63	AMR - Oxygen Cylinders
AIRGAS USA LLC	1223388	78304	11/2/2016	\$9,199	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	78254	10/31/2016	\$584	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	78345	11/16/2016	\$611	Courier Service
All Hours Locksmith, Inc	ALL HOURS LOCKS	78255	10/31/2016	\$213	Building Maintenance
All-Kill Pest Control	ALLKIL01	78256	10/31/2016	\$126	Building Maintenance
All-Kill Pest Control	ALLKIL01	78346	11/16/2016	\$126	Building Maintenance
American Fire & Safety Co Inc.	AMFIRE01	78258	10/31/2016	\$1,603	Building Maintenance
American Waste Control	AMWSTE01	Z000003083	11/16/2016	\$468	Utilities
Association of Central Ok Govn	ACOG 01	78341	11/16/2016	\$28,743	OKC 911 Service Agreement
AT&T	ATT 08	Z000003068	10/31/2016	\$1,539	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	78259	10/31/2016	\$2,680	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	78348	11/16/2016	\$5,386	Communications
AT&T Mobility	AT&T MOBILITY	Z000003084	11/16/2016	\$339	Wireless Communications
AT&T OneNet Services	ATT INTERNET	78260	10/31/2016	\$527	Communications
att	ATT 10	Z000003069	10/31/2016	\$20,153	Communications
B. D. Eddie Enterprises	BDEDDI01	78262	10/31/2016	\$27,044	Rent
Bixby Public Works Authority	BIXPWA01	78349	11/16/2016	\$38	Utilities
Blue Sky Supply	BLUE SKY SUPPLY	78350	11/16/2016	\$657	Coffee/Food Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	78261	10/31/2016	\$29,953	OMD Dir Salary & Benefits
Brian Roberson	BRIAN ROBERSON	78339	11/16/2016	\$143	Employee Reimbursement
CDW Government, Inc.	CDWCMP01	78351	11/16/2016	\$2,577	Computer Supplies
Center Point Energy	OK ENERGY SERV	78274	10/31/2016	\$19	Utilities
Change Healthcare	CHANGE HEALTHCA	78263	10/31/2016	\$2,125	Pt Account

Change Healthcare	CHANGE HEALTHCA	78352	11/16/2016	\$2,125	Pt Account
Chantelle Hinds	HINDS, CHANTELL	78334	11/16/2016	\$54	Employee Travel Expenses
Cheryl Prebble	PREBBLE, CHERYL	78319	11/2/2016	\$99	Employee Reimbursement
Cheryl Prebble	PREBBLE, CHERYL	78332	11/16/2016	\$99	Employee Reimbursement
City of Oklahoma City - Utilities	CTYOKC01	78265	10/31/2016	\$222	Utilities
City of Tulsa Utilities	CTYTUL02	78357	11/16/2016	\$3,328	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	78353	11/16/2016	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003085	11/16/2016	\$678	Building Maintenance
Commission on Accreditation of Amb Services	CAAS	Z000003086	11/16/2016	\$1,174	Community Relations
Community Care	COMMUNITY CARE	78264	10/31/2016	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	78354	11/16/2016	\$2,223	Workers Comp
Cox	COX	Z000003087	11/16/2016	\$3,894	Internet
Cox	COX	Z000003070	10/31/2016	\$27,649	Internet
CPI Office Products	CPI OFFICE PROD	Z000003088	11/16/2016	\$27,793	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	78356	11/16/2016	\$627	Website
Curtis Knoles	KNOLES, CURTIS	78327	11/10/2016	\$226	MCB - Employee Reimbursement
David Howerton	HOWERTON	78325	11/10/2016	\$83	MCB - Reimburse
Detco	DETCO	Z000003075	11/2/2016	\$894	Fleet Maintenance
Didasko Marketing LLC	DIDASKO MARKET	78266	10/31/2016	\$5,800	Community Relations
DIGITAL ALLY INC	1231299	78305	11/2/2016	\$2,990	AMR - Medical Supplies
Dinorah Rivera-Lake	DINORAH	78333	11/16/2016	\$116	MCB - Reimburse
Donohue Commercial Service	DONOHUE COMMERC	78358	11/16/2016	\$2,366	Building Maintenance
Empire Truck Rebuilders, Inc	EMPTRK01	78310	11/2/2016	\$7,160	P+ - Vehicle Maintenance
Eric Robinson	ROBINSON,ERIC	78394	11/16/2016	\$82	Professional Services
Erling and Associates Inc.	ERLING01	78359	11/16/2016	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	78360	11/16/2016	\$99	Express Mail
FERNO WASHINGTON INC	1005511	78295	11/2/2016	\$585	AMR - Medical Supplies
First Watch	FIRSTWATCH	78361	11/16/2016	\$22,255	Software Maintenance
FMS, Inc.	FMSINC01	78267	10/31/2016	\$587	Collections
FORD QUALITY FLEET CARE PROGRAM	1007964	78298	11/2/2016	\$29,520	AMR - Medical Supplies
Grainger Punchout	1001624	78294	11/2/2016	\$15,297	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	78363	11/16/2016	\$54	Telephone Supplies
GTP Acquisition Partners LLC	GLOBAL TOWER	78362	11/16/2016	\$50	Tower Rentals
GTP Acquisition Partners LLC	GLOBAL TOWER	78268	10/31/2016	\$673	Tower Rentals

HARDESTY PRESS	HRDPRS	78365	11/16/2016	\$395	hardestypress@sbcglobal.net
Harness Roofing Inc	HARNES ROOFING	78364	11/16/2016	\$556	Building Maintenance
Henry Schein Inc.	HENRY SCHEIN	Z000003076	11/2/2016	\$311	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003089	11/16/2016	\$4,506	Medical Supplies
Hyatt Place OKC NW	HYATT PLACE OKC	78269	10/31/2016	\$124	Travel
Hyatt Regency Tulsa	CROWNE PLAZA	78355	11/16/2016	\$313	Travel
Imperial Coffee Service, Inc.	IMPCOF01	Z000003090	11/16/2016	\$187	Coffee
Industrial Truck Equipment & Wireline	INDUSTRIAL TRK	78312	11/2/2016	\$15,228	AMR
Insperty Expense Management	INSPERITY EXPEN	Z000003091	11/16/2016	\$294	Expense Report Software
Jackson Technical	JACKSON TECH	78270	10/31/2016	\$500	Professional Services
January Transport, Inc.	JANUARY TRNSPRT	78366	11/16/2016	\$375	Building Maintenance
Jeff Goodloe, M.D.	GOODLOE, JEFF	78329	11/10/2016	\$252	OMD Dir Salary & Benefits
Jennifer Jones	JONESJEN	78328	11/10/2016	\$136	MCB - Employee Reimbursement
Johnson, Tracy L	JOHNSN01	78324	11/10/2016	\$255	Travel Reimburse
JulyInk, Inc.	JLYINK01	78367	11/16/2016	\$245	Outside Copy/Printing
Kelli Bruer	BRUER	78290	10/31/2016	\$110	Employee Reimbursement
Kelli Bruer	BRUER	78338	11/16/2016	\$903	Employee Reimbursement
Kim McDorman	MCDORMAN, KIM	78331	11/14/2016	\$1,031	Employee Reimbursement
KTUL Television Inc.	KTULTV01	78368	11/16/2016	\$805	Tower Rental
Laerdal Medical Corporation	LAERDA01	Z000003077	11/2/2016	\$54	AMR - Medical Supplies
Laerdal Medical Punchout	1006286	78296	11/2/2016	\$401	AMR - Medical Supplies
Lambrusco's	LMBRSC01	78373	11/16/2016	\$150	Lunch Meeting
LandCare	LANDCARE	78369	11/16/2016	\$11,956	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	78313	11/2/2016	\$107	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	78370	11/16/2016	\$506	Building Maintenance
LexisNexis Risk Data Management Inc	LEXISNEXIS	78271	10/31/2016	\$73	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	78372	11/16/2016	\$1,934	Patient Service
Linda Layman Agency	LAYMAN	78371	11/16/2016	\$1,080	Community Relations
Locke Lord LLP	LOCKE LORD LLP	78374	11/16/2016	\$38,708	Professional Services
Managed Outsource Solutions	MNG OUTSRC SOL	78376	11/16/2016	\$184	Transcription Services
McKesson Medical Punchout	1150574	78302	11/2/2016	\$272,016	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	78307	11/2/2016	\$20,458	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	78291	10/31/2016	\$99	Internet Reimburse
Metroplex Electric	METROPLEX	Z000003092	11/16/2016	\$1,688	Building Maintenance

Midcon Recovery Solutions	MIDCON RECOVERY	78375	11/16/2016	\$4,880	Rental Space
MLK Parade	MLK COMMEM SOC	78289	10/31/2016	\$103	Community Relations
Mollmans Culligan Water Cd, In	MLMCLL01	Z000003093	11/16/2016	\$413	Building Maint
Motorola, Inc.	MOTRLA01	Z000003094	11/16/2016	\$1,194	Maintenance Communications
MTM Recognition	MDWTRY01	Z000003095	11/16/2016	\$15	AMR - Unifom
MyHealth Access Network	MY HEALTH ACCES	78377	11/16/2016	\$3,083	Patient Services
Net Solutions	NETSOL01	78378	11/16/2016	\$6,000	Network Support
Office Butler	OFFBTL01	78272	10/31/2016	\$4,000	Janitorial
Office Butler	OFFBTL01	78380	11/16/2016	\$8,000	Janitorial
Office Depot Punchout	1006929	78297	11/2/2016	\$1,874	AMR - Medical Supplies
OG&E	OGE 01	78381	11/16/2016	\$321	Utilities
OG&E	OGE 01	78273	10/31/2016	\$2,125	Utilities
OK Loabor Law Poster Service	OK LABOR LAW	78248	10/25/2016	\$79	fees
Ok Natural Gas	ONG 05	78382	11/16/2016	\$147	Utilities
Ok Natural Gas	ONG 05	78275	10/31/2016	\$256	Utilities
Okla Employment Security Comm	OESC 01	78379	11/16/2016	\$3,874	Unemployment
Oklahoma Police Supply	OK POLICESUPPLY	78314	11/2/2016	\$220	P+ - Uniforms
Oklahoma St Board of Pharmacy	OKSBP	78335	11/16/2016	\$200	Dues
Oklahoma Turnpike Authority	OTA	Z000003096	11/16/2016	\$2,000	Pikepass
Olive Garden	OLIVE GARDEN	78252	10/31/2016	\$503	AMR
Orkin Exterminating Company	ORKIN 01	Z000003071	10/31/2016	\$126	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003078	11/2/2016	\$304	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003097	11/16/2016	\$375	Building Maintenance
OTE International Holdings	OTE INTER HOLD	78383	11/16/2016	\$4,855	P+ - Ambulance Maintenance
Owens Waste Management	OWENS TRASH SVC	78276	10/31/2016	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	78300	11/2/2016	\$50,201	AMR - Medical Supplies
Packco Inc	PACKCO INC	78315	11/2/2016	\$369	AMR - Misc Supplies
PC Connection	PC CONNECTION	78385	11/16/2016	\$8,853	Computer Supplies
PCM PUNCHOUT	1269383	78306	11/2/2016	\$344	AMR - Medical Supplies
Petty Cash	PETTYC01	78253	10/31/2016	\$146	Petty Cash Reimburse
Petty Cash	PETTYC01	78337	11/16/2016	\$169	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	78301	11/2/2016	\$91,833	AMR - Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003072	10/31/2016	\$300	Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003098	11/16/2016	\$13,096	Medical Supplies

Pitney Bowes	PITBOW03	78387	11/16/2016	\$588	Postage
Pitney Bowes Purchase Power	PITBOW02	78386	11/16/2016	\$7,015	Postage
Public Service Co of Oklahoma	PSO 01	78388	11/16/2016	\$4,584	Utilities
Puckett, Ruth	PUCKET01	78277	10/31/2016	\$5,416	Rent
QuikPrint	QUIKPRINT	78389	11/16/2016	\$20	Outside Copy/Printing
QuikPrint	QUIKPRINT	78316	11/2/2016	\$288	Outside Copy/Printing
Republic Services	REPUBLIC SERVIC	78390	11/16/2016	\$2,173	Utilities
Resource One Administrators	RESOURCE ONE	78391	11/16/2016	\$231	FSA Admin Fee
Revenue Management Solutions	RMS	78393	11/16/2016	\$4,187	Patient Account Services
Ricoh USA Inc	IKNOFF01	Z000003073	10/31/2016	\$5,650	Imaging Service
Riggs, Abney, Neal, Turpen	RIGGS 01	78392	11/16/2016	\$26,263	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	78278	10/31/2016	\$31,918	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003079	11/2/2016	\$150	Building Maintenance
Roxanne Hurry	HURRY, ROXANNE	78320	11/2/2016	\$199	Employee Reimbursement
S & S Textiles, Inc.	SS TXL01	78400	11/16/2016	\$65	Uniforms
Safari Micro	SAFARI MICRO	78395	11/16/2016	\$7,471	Computer Supplies
Sand Springs Flowers	SANDSPRINGSFLOW	78396	11/16/2016	\$75	Misc
Sarah Elizabeth Wheaton	SARAH WHEATON	78249	10/25/2016	\$60	Community Relations
SBS Group	SBS GROUP	Z000003099	11/16/2016	\$1,240	Software Support
Scott Rice Company	SCOTTR01	Z000003100	11/16/2016	\$1,484	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000003080	11/2/2016	\$2,176	Printing
Sherrie Snow	SNOW	78251	10/27/2016	\$99	Internet Reimburse
Sierra Wireless	SIERRA WIRELESS	78397	11/16/2016	\$795	Support
Solutions Group	SOLUTIONS GROUP	78279	10/31/2016	\$12,179	Collections
Solutions Group	SOLUTIONS GROUP	78398	11/16/2016	\$16,566	Collections
Spartan Signs	SPARTAN SIGNS	78399	11/16/2016	\$996	Ambulance Maintenance
Special Ops	SPECIAL OPS	78317	11/2/2016	\$457	P+ - Uniforms
Stanley Security	STANLEY SECURIT	78401	11/16/2016	\$11,846	Building Maintenance
STAPLES PUNCHOUT (Corporate Express)	1174285	78303	11/2/2016	\$446	AMR - Medical Supplies
Stericycle, Inc.	STRCYL01	78402	11/16/2016	\$441	Medical Disposal
Steves Wholesale Distributors Inc	STEVES WHOLESAL	78318	11/2/2016	\$30	P+ - Misc Supplies
Synergy DataCom	SYNRGY01	Z000003101	11/16/2016	\$877	Computer Supplies
Taqueria El Jarocho	TAQUERIA EL JAR	78250	10/25/2016	\$1,240	amr misc
The University of OK Health Sciences Center	UNIVOK01	78410	11/16/2016	\$166	Dues

Thomas Emergency Medical Solutions	THOMAS EMR MED	78280	10/31/2016	\$1,139	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	78403	11/16/2016	\$11,046	Medical Supplies
Total Radio, Inc.	TOTRAD01	Z000003074	10/31/2016	\$213	Communications
Total Radio, Inc.	TOTRAD01	Z000003102	11/16/2016	\$820	Communications
TriTech	TRITECH	78404	11/16/2016	\$1,596	Software Maintenance
Trizetto	TRIZETTO	78405	11/16/2016	\$725	Patient Support Services
True Digital Security	TRUE DIGITAL	78407	11/16/2016	\$2,585	Network Security
Trustmark	TRSTMK01	78406	11/16/2016	\$1,205	LTD Insurance
Tulsa County Clerk	TULCLK01	78247	10/25/2016	\$136	Liens
Tulsa County Clerk	TULCLK01	78336	11/16/2016	\$187	Liens
Tulsa County Clerk	TULCLK01	78292	11/1/2016	\$323	Liens
Tulsa County Clerk	TULCLK01	78321	11/8/2016	\$323	Liens
Tulsa World	TULSA WORLD	78408	11/16/2016	\$118	Subscription
United Ford	UNITED FORD	Z000003103	11/16/2016	\$40,739	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	78409	11/16/2016	\$1,941	Building Maintenance
University Of Oklahoma Health Science Center Dept Of Pediatrics	OU DEPT OF PEDS	78384	11/16/2016	\$6,666	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	78411	11/16/2016	\$19,235	Wireless Communications
VF IMAGEWEAR Punchout	1000132	78293	11/2/2016	\$10,643	AMR - Medical Supplies
Vicki Lacy	LACY	78340	11/16/2016	\$465	Employee Reimbursement
W. W. Grainger, Inc.	GRAING01	78311	11/2/2016	\$1,155	Supplies
Weather Affirmation, L.L.C.	WTHAFM01	78285	10/31/2016	\$350	Weather Notification
Wegener Human Resource Grp	WGNHMN01	78282	10/31/2016	\$175	Temp Employees
Wegener Human Resource Grp	WGNHMN01	78412	11/16/2016	\$630	Temp Employees
Werfel & Werfel, PLLC	WERFEL01	78281	10/31/2016	\$3,500	Medicare Consulting
Willis Enterprises	WILLIS ENTERPRI	78283	10/31/2016	\$2,787	Tulsa State Fair
Windstream	WINDSTREAM	78284	10/31/2016	\$49	Communications
Windstream	WINDSTREAM	78413	11/16/2016	\$12,377	Communications
Works & Lentz, Inc.	WKSLNZ02	78415	11/16/2016	\$2,271	Collections
Works & Lentz, Inc.	WKSLNZ01	78414	11/16/2016	\$5,073	Collections
Xtivia	XTIVIA	Z000003104	11/16/2016	\$4,429	Maintenance SQL
Yale 31	YALE 31	78286	10/31/2016	\$550	Rent
Yellow Pages	YP	78287	10/31/2016	\$493	Advertising
Youth Services Of Tulsa	YOUTH OF TULSA	78323	11/10/2016	\$159	Community Relations
Zirmed	ZIRMED	78288	10/31/2016	\$13,191	Patient Billing

ZOLL Data Systems	ZOLL DATA	Z000003105	11/16/2016	\$14,368	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003106	11/16/2016	\$19,800	Medical Supplies
ZOLL MEDICAL CORP	1008451	78299	11/2/2016	\$8,091	AMR - Medical Supplies