MEMORANDUM

Date: June 24, 2015

To: Board of Trustees

From: Kent Torrence

Subject: FINANCIAL REVIEW – May 2015

Attached you will find financial statements for May 2015. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators*, *Transports and Requests for Service*, *Cash Rollforward*, and *Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net income of \$1,011 thousand compared to a budgeted profit of \$244 thousand, and the Western Division had a net loss of \$1,750 thousand compared to a budgeted net loss of \$4,285 thousand.

There is no net interdivisional payable/receivable as of 5/31/15.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at May 31, 2015, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for May and April services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Board of Trustees June 24, 2015 Page 2

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$962 thousand (1.1%) and Western is more than budget by \$1,024 thousand (1.1%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2015. The Eastern Division had 983 less emergency transports than budgeted (1.8%); non-emergency transports were 172 less than budget (2.1%). The Western Division emergency transports were more than budget by 166 (.3%) and non-emergencies were 323 more than budget (5.9%).

The year-to-date collection rate is 47% for the Eastern Division compared to a budget of 44% and an actual for fiscal 2014 of 47%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 47% and an actual for fiscal 2014 of 50%.

cc: Stephen Williamson – EMSA Angela Lehman - EMSA

Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma (

Doug Dowler – City of Oklahoma City

EMSA EMSA Combined For the Eleven Months Ending May 31, 2015

	Month of May		For the 11 Months Ended May			
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,866,800.00	\$14,679,557.00	1.28%	\$158,025,400.00	\$158,743,727.00	-0.45%
Non-emergency base rate	499,921.70	464,011.00	7.74%	5,735,943.66	5,014,313.00	14.39%
Mileage	903,951.00	962.267.00	-6.06%	10,351,098.00	10,398,694.00	-0.46%
Special events	22,525.00	20,416.67	10.33%	289,140.00	224,583.37	28.75%
Subscription membership	45,177.75	18,333.33	146.42%	170,666.34	201,666.63	-15.37%
Other revenue	478,048.61	402,500.00	18.77%	4,500,456.45	4,427,500.00	1.65%
	16,816,424.06	16,547,085.00	1.63%	179,072,704.45	179,010,484.00	0.03%
Deductions from revenue:						
Contractual allowances and bad debts	11,786,285.98	11,427,083.34	-3.14%	123,912,235.21	125,697,916.74	1.42%
Collection fees and expenses	82,100.69	75,000.00	-9.47%	749,957.58	825,000.00	9.10%
	11,868,386.67	11,502,083.34	-3.18%	124,662,192.79	126,522,916.74	1.47%
Net patient service revenue	4,948,037.39	5,045,001.66	-1.92%	54,410,511.66	52,487,567.26	3.66%
Operating expenses other than depreciation:						
Ambulance contract expense	3,992,798.00	3,989,825.33	-0.07%	42,219,832.39	43,482,210.63	2.90%
Employee compensation & benefits	334,349.65	326,603.00	-2.37%	3,559,420.07	3,592,633.00	0.92%
Medical supplies	33,241.48	13,750.00	-141.76%	380,136.10	151,250.00	-151.33%
Building rent, utilities and maintenance	92,084.91	78,466.66	-17.36%	904,300.93	863,133.26	-4.77%
Equipment maintenance	133,412.93	118,258.32	-12.81%	1,390,242.44	1,300,841.52	-6.87%
TotalCare campaign	8,009.88	5,416.67	-47.87%	82,116.00	59,583.37	-37.82%
Quality assurance fees	67,301.50	67,333.33	0.05%	740,316.50	740,666.63	0.05%
Telephone	64,654.37	69,991.67	7.63%	868,531.72	769,908.37	-12.81%
Professional services Miscellaneous supplies	56,213.27 31,674.95	34,774.99 32,424.99	-61.65% 2.31%	365,054.08 379,564.69	382,524.89 356,674.89	4.57% -6.42%
	1,452.37	52,424.99 6,583.32	77.94%	52,259.29	72,416.52	-6.42% 27.84%
Postage and courier service Equipment lease	1,452.37 3,222.97	2,666.67	-20.86%	52,259.29 27,225.85	29,333.37	7.18%
Other fees and expenses	55,248.91	80,812.83	31.63%	650,126.06	888,941.13	26.87%
Community relations	19,311.98	37,750.00	48.84%	168,294.51	415,250.00	59.47%
Office supplies	2,618.11	4,083.32	35.88%	45,763.66	44,916.52	-1.89%
Insurance	13,061.20	15,166.67	13.88%	158,005.59	166,833.37	5.29%
Travel, meals, and training	2,997.23	5,316.66	43.63%	48,662.59	58,483.26	16.79%
	4,911,653.71	4,889,224.43	-0.46%	52,039,852.47	53,375,600.73	2.50%
Operation in a (leas) before descri	20, 202, 02	455 777 00	70.040/	0.070.050.40	(000 000 47)	200.000/
Operating inc. (loss) before depr.	36,383.68	155,777.23	-76.64%	2,370,659.19	(888,033.47)	366.96%
Depreciation	283,333.34	283,333.34	0.00%	3,116,666.74	3,116,666.74	0.00%
Operating income (loss)	(246,949.66)	(127,556.11)	-93.60%	(746,007.55)	(4,004,700.21)	81.37%
Nonoperating expense:						
Interest expense		3,333.33	100.00%		36,666.63	100.00%
			100.0070			100.0070

EMSA EMSA Combined For the Eleven Months Ending May 31, 2015

		Month of May		For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$36,666.63	100.00%
Nonoperating income - interest income	2,037.08		0.00%	7,681.42		0.00%
Net income (loss)	(244,912.58)	(130,889.44)	-87.11%	(738,326.13)	(4,041,366.84)	81.73%

EMSA EMSA Eastern Division For the Eleven Months Ending May 31, 2015

	Month of May		For the 11 Months Ended May			
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,823,700.00	\$6,734,068.00	1.33%	\$71,847,100.00	\$72,881,188.00	-1.42%
Non-emergency base rate	271,010.00	263,712.00	2.77%	2,997,275.00	2,849,791.00	5.18%
Mileage	439,431.00	428.055.00	2.66%	4,571,109.00	4,625,756.00	-1.18%
Special events	11,650.00	10,000.00	16.50%	156,100.00	110,000.00	41.91%
Subscription membership	8,630.41	6,333.33	36.27%	77,416.90	69,666.63	11.12%
Other revenue	475,821.22	402,500.00	18.22%	4,353,164.02	4,427,500.00	-1.68%
	8,030,242.63	7,844,668.33	2.37%	84,002,164.92	84,963,901.63	-1.13%
Deductions from revenue:						
Contractual allowances and bad debts	5,576,606.47	5,266,666.67	-5.88%	56,671,203.80	57,933,333.37	2.18%
Collection fees and expenses	34,392.54	33,333.33	-3.18%	318,581.09	366,666.63	13.11%
	5,610,999.01	5,300,000.00	-5.87%	56,989,784.89	58,300,000.00	2.25%
Net patient service revenue	2,419,243.62	2,544,668.33	-4.93%	27,012,380.03	26,663,901.63	1.31%
rtot pationt convice revenue	2,110,210.02	2,011,000.00	1.0070	21,012,000.00	20,000,001.00	1.0170
Operating expenses other than depreciation:						
Ambulance contract expense	1,846,891.00	1,859,325.33	0.67%	19,591,092.55	19,924,710.63	1.67%
Employee compensation & benefits	156,069.85	150,789.34	-3.50%	1,672,214.38	1,658,682.74	-0.82%
Medical supplies	17,307.83	5,833.33	-196.71%	186,002.24	64,166.63	-189.87%
Building rent, utilities and maintenance	30,163.93	23,549.99	-28.08%	274,495.18	259,049.89	-5.96%
Equipment maintenance	64,593.80	54,666.66	-18.16%	663,267.86	601,333.26	-10.30%
TotalCare campaign	6,847.41	4,166.67	-64.34%	71,944.14	45,833.37	-56.97%
Quality assurance fees	31,847.50	31,833.33	-0.04%	350,322.50	350,166.63	-0.04%
Telephone	31,021.57	28,291.67	-9.65%	382,807.82	311,208.37	-23.01%
Professional services	25,727.34	16,875.00	-52.46%	169,503.81	185,625.00	8.68%
Miscellaneous supplies	20,069.33	15,550.00	-29.06%	175,038.57	171,050.00	-2.33%
Postage and courier service	664.87	3,166.66	79.00%	24,382.88	34,833.26	30.00%
Equipment lease	2,903.53	2,166.67	-34.01%	23,944.40	23,833.37	-0.47%
Other fees and expenses	30,181.55	42,633.92	29.21%	367,642.49	468,973.12	21.61%
Community relations	10,003.42	28,416.67	64.80%	91,201.11	312,583.37	70.82%
Office supplies	1,394.09	1,916.66	27.26%	20,669.30	21,083.26	1.96%
Insurance Travel, meals, and training	7,247.96 1,181.62	8,250.01 2,400.00	12.15% 50.77%	86,174.28 21,801.99	90,750.11 26,400.00	5.04% 17.42%
Travel, meals, and training						
	2,284,116.60	2,279,831.91	-0.19%	24,172,505.50	24,550,283.01	1.54%
Operating inc. (loss) before depr.	135,127.02	264,836.42	-48.98%	2,839,874.53	2,113,618.62	34.36%
Depreciation	166,666.67	166,666.67	0.00%	1,833,333.37	1,833,333.37	0.00%
Operating income (loss)	(31,539.65)	98,169.75	-132.13%	1,006,541.16	280,285.25	259.11%
Nonoperating expense:						
Interest expense		3,333.33	100.00%		36,666.63	100.00%
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EMSA EMSA Eastern Division For the Eleven Months Ending May 31, 2015

	Month of May		For the 11 Months Ended May			
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$36,666.63	100.00%
Nonoperating income - interest income	1,860.89		0.00%	4,689.32		0.00%
Net income (loss)	(29,678.76)	94,836.42	131.29%	1,011,230.48	243,618.62	-315.09%

EMSA Western EMSA Western Division For the Eleven Months Ending May 31, 2015

	Month of May		For the 11 Months Ended May			
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$8,043,100.00	\$7,945,489.00	1.23%	\$86,178,300.00	\$85,862,539.00	0.37%
Non-emergency base rate	228,911.70	200,299.00	14.28%	2,738,668.66	2,164,522.00	26.53%
Mileage	464,520.00	534,212.00	-13.05%	5,779,989.00	5,772,938.00	0.12%
Special events	10,875.00	10,416.67	4.40%	133,040.00	114,583.37	16.11%
Subscription membership	36,547.34	12,000.00	204.56%	93,249.44	132,000.00	-29.36%
Other revenue	2,227.39	,	0.00%	147,292.43	,	0.00%
	8,786,181.43	8,702,416.67	0.96%	95,070,539.53	94,046,582.37	1.09%
Deductions from revenue:						
Contractual allowances and bad debts	6,209,679.51	6,160,416.67	-0.80%	67,241,031.41	67,764,583.37	0.77%
Collection fees and expenses	47,708.15	41,666.67	-14.50%	431,376.49	458,333.37	5.88%
Collection rees and expenses						
	6,257,387.66	6,202,083.34	-0.89%	67,672,407.90	68,222,916.74	0.81%
Net patient service revenue	2,528,793.77	2,500,333.33	1.14%	27,398,131.63	25,823,665.63	6.10%
Operating expenses other than depreciation:	0.445.007.00	0.400 500 00	0.700/	00 000 700 04	00 557 500 00	2.040/
Ambulance contract expense	2,145,907.00	2,130,500.00	-0.72%	22,628,739.84	23,557,500.00	3.94%
Employee compensation & benefits	178,279.80	175,813.66	-1.40%	1,887,205.69	1,933,950.26	2.42%
Medical supplies	15,933.65	7,916.67	-101.27%	194,133.86	87,083.37	-122.93%
Building rent, utilities and maintenance	61,920.98	54,916.67	-12.75%	629,805.75	604,083.37	-4.26%
Equipment maintenance	68,819.13	63,591.66	-8.22%	726,974.58	699,508.26	-3.93%
TotalCare campaign	1,162.47	1,250.00	7.00%	10,171.86	13,750.00	26.02%
Quality assurance fees	35,454.00	35,500.00	0.13%	389,994.00	390,500.00	0.13%
Telephone	33,632.80	41,700.00	19.35%	485,723.90	458,700.00	-5.89%
Professional services	30,485.93	17,899.99	-70.31%	195,550.27	196,899.89	0.69%
Miscellaneous supplies	11,605.62	16,874.99	31.23%	204,526.12	185,624.89	-10.18%
Postage and courier service	787.50	3,416.66	76.95%	27,876.41	37,583.26	25.83%
Equipment lease	319.44	500.00	36.11%	3,281.45	5,500.00	40.34%
Other fees and expenses	25,067.36	38,178.91	34.34%	282,483.57	419,968.01	32.74%
Community relations	9,308.56	9,333.33	0.27%	77,093.40	102,666.63	24.91%
Office supplies	1,224.02	2,166.66	43.51%	25,094.36	23,833.26	-5.29%
Insurance	5,813.24	6,916.66	15.95%	71,831.31	76,083.26	5.59%
Travel, meals, and training	1,815.61	2,916.66	37.75%	26,860.60	32,083.26	16.28%
	2,627,537.11	2,609,392.52	-0.70%	27,867,346.97	28,825,317.72	3.32%
Operating inc. (loss) before depr.	(98,743.34)	(109,059.19)	9.46%	(469,215.34)	(3,001,652.09)	84.37%
Depreciation	116,666.67	116,666.67	0.00%	1,283,333.37	1,283,333.37	0.00%
Operating income (loss)	(215,410.01)	(225,725.86)	4.57%	(1,752,548.71)	(4,284,985.46)	59.10%
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Nonoperating expense:						

EMSA Western EMSA Western Division For the Eleven Months Ending May 31, 2015

	Month of May		For the 11 Months Ended May			
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$176.19		0.00%	\$2,992.10		0.00%
Net income (loss)	(215,233.82)	(225,725.86)	4.65%	(1,749,556.61)	(4,284,985.46)	59.17%

EMSA EMSA Combined For the Eleven Months Ending May 31, 2015

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:	#224.066.00	(<u>†204</u> 000 44)
Cash in banks Petty cash	\$324,066.00 1,200.00	(\$361,680.44) 1,200.00
Invested cash	7,485,823.54	4,727,728.22
111700004 04011		4,367,247.78
Patient accounts receivable:	7,811,089.54	4,307,247.70
Patient accounts receivable	24,009,633.54	26,702,296.15
Receivables in collection	57,686,140.19	43,083,140.19
	81,695,773.73	69,785,436.34
Less allowance for contractual	07.004.004.00	
allowances and bad debts	67,004,291.00	55,245,291.00
Net patient accounts receivable	14,691,482.73	14,540,145.34
Other receivables:		
Due from contractor	590,705.80	464,161.50
Due from collection agency Other miscellaneous receivables	34,343.47	8,962.31
Other miscellaneous receivables	407,552.58	466,535.12
	1,032,601.85	939,658.93
Other current assets: Prepaid assets	538,879.28	508,980.79
Other, principally funds held by trustee	1,530.82	107,096.93
Calor, principally rariae field by a decee	540,410.10	616,077.72
Total current accets		
Total current assets	24,075,584.22	20,463,129.77
Property and equipment:		
Communication equipment	6,359,404.80	5,971,034.85
Buildings and leasehold improvements	3,746,529.66	3,711,390.66
Ambulances	12,171,267.94	10,179,769.89
Data processing equipment	7,087,400.05	6,962,010.41
On-board equipment	6,454,680.94	5,745,503.06
Office furniture and equipment	1,311,802.63	1,214,750.31
Miscellaneous other equipment Land	1,156,094.25 64,200.00	1,129,726.08 64,200.00
Transportation equipment	395,337.24	361,737.24
Prepaid assets	3,000,351.18	3,345,645.39
Capital Lease	739,910.29	739,910.29
Capital Loudo	42,486,978.98	39,425,678.18
	42,400,570.50	00,420,070.10
Less accumulated depreciation	32,833,385.06	29,059,480.10
Net property and equipment	9,653,593.92	10,366,198.08
Other assets	24,194.50	24,194.50
Total assets	33,753,372.64	30,853,522.35

EMSA EMSA Combined For the Eleven Months Ending May 31, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilites: Accounts payable and accrued liabilities Due to contractor Due to Quality Assurance Fund Accrued retirement Accrued salaries and wages Current installments of long-term debt Accrued interest payable Deferred revenue Total current liabilities	\$1,122,326.69 7,885,199.99 272,952.91 296,530.79 309,513.93 30.60 36,097.75 9,922,652.66	\$956,073.45 7,613,575.51 365,112.91 276,900.17 240,825.59 60,000.00 21.10 24,748.35
Other liabilities	21,752.22	21,752.22
Total liabilities	9,944,404.88	9,559,009.30
Division capital: Contributed capital Retained earnings (deficit) Current year earnings (loss) Total division capital	72,968,113.17 (48,420,819.28) (738,326.13) 23,808,967.76	68,250,689.89 (42,861,877.41) (4,094,299.43) 21,294,513.05
Total liabilities & division capital	33,753,372.64	30,853,522.35

EMSA EMSA Eastern Division For the Eleven Months Ending May 31, 2015

Current assets: Cash and cash equivalents: Cash in banks \$67,984.66 (\$504,620.22) Petty cash 600.00 600.00 Invested cash 2,908,501.83 2,788,487.81 2,977,086.49 2,284,467.59 Patient accounts receivable: Patient accounts receivable 11,048,905.84 12,602,881.37 Receivables in collection 26,782,999.82 19,785,999.82 Allowances and bad debts 31,193,710.00 25,982,710.00 Net patient accounts receivable 6,638,195.66 6,406,171.19 Other receivables: Due from contractor 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 Other, principally funds held by trustee (10,731.24) 96,129.91 Cother, principally funds held by trustee (10,731.24) 96,129.91 Droperty and equipment 3,065,473.88 2,966,409.22 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,703,850.46 3,642,715.89 On-board equipment 3,703,850.46 3,642,715.89 On-board equipment 318,414.80 2,84,844.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 2,48,641.81 15,975,285.53 Net property and equipment 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97 Total assets 16,057.97 16,057.97 Total assets 16,057.97 16,057.97 Total assets 16,057.97 16,057.97		2015	2014
Current assets: Cash and cash equivalents: Cash in banks Petty cash Petty cash Petty cash Patient accounts receivable: Patient accounts receivable Receivables in collection			
Cash and cash equivalents: \$67,984.66 (\$504,620.22) Cash in banks 600.00 600.00 Invested cash 2,908,501.83 2,788,487.81 2,977,086.49 2,284,467.59 Patient accounts receivable: 11,048,905.84 12,602,881.37 Receivables in collection 26,782,999.82 19,785,999.82 Less allowance for contractual allowances and bad debts 31,193,710.00 25,982,710.00 Net patient accounts receivable 6,638,195.66 6,406,171.19 Other receivables: 590,705.80 464,161.50 Due from contractor 590,705.80 464,161.50 Due from contractor 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 Other current assets: 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 3,065,473.88 2,966,409.22 Communication equipm	Assets		
Cash in banks \$67,984.66 (\$504,620.22) Petty cash 600.00 600.00 Invested cash 2,908,501.83 2,788,487.81 Patient accounts receivable: 2,977,086.49 2,284,467.59 Patient accounts receivable: 11,048,905.84 12,602,881.37 Receivables in collection 26,782,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 19,785,999.82 20,780,999.82 25,982,710.00 26,683,199.82			
Petty cash Invested cash 600.00 (2,908,501.83) 2,788,487.81 Patient accounts receivable: 2,977,086.49 2,284,467.59 Patient accounts receivable: 11,048,905.84 12,602,881.37 Receivables in collection 26,782,999.82 19,785,999.82 Less allowance for contractual allowances and bad debts 31,193,710.00 25,982,710.00 Net patient accounts receivable 6,638,195.66 6,406,171.19 Other receivables: 590,705.80 464,161.50 Due from contractor 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 Total current assets: 1,015,856.11 719,124.45 Other, principally funds held by trustee (10,731.24) 96,129.91 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 2 2,266,409.22 Communication equipment 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 </td <td></td> <td>¢c7 004 cc</td> <td>(\$E04.600.00\)</td>		¢c7 004 cc	(\$E04.600.00\)
Invested cash 2,908,501.83 2,788,487.81			
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Patient accounts receivable: 11,048,905.84 12,602,881.37 Receivables in collection 26,782,999.82 19,785,999.82 Less allowance for contractual allowances and bad debts 31,193,710.00 25,982,710.00 Net patient accounts receivable 6,638,195.66 6,406,171.19 Other receivables: 590,705.80 464,161.50 Due from contractor 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 Other current assets: 1,015,856.11 719,124.45 Other, principally funds held by trustee (10,731.24) 96,129.91 Other, principally funds held by trustee (10,731.24) 96,129.91 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 200,005,005,005,005,005,005,005,005,005,		<u> </u>	
Patient accounts receivable Receivables in collection 11,048,905.84 26,782,999.82 12,602,881.37 19,785,999.82 Receivables in collection 36,782,999.82 19,785,999.82 19,785,999.82 10,785,999.82 37,831,905.66 32,388,881.19 Less allowance for contractual allowances and bad debts 31,193,710.00 25,982,710.00 Net patient accounts receivable 6,638,195.66 6,406,171.19 Other receivables: 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 Other current assets: 1,015,856.11 719,124.45 Other current assets 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 <	Patient accounts receivable:	2,977,086.49	2,284,467.59
Receivables in collection 26,782,999.82 19,785,999.82 37,831,905.66 32,388,881.19 Less allowance for contractual allowances and bad debts 31,193,710.00 25,982,710.00 Net patient accounts receivable 6,638,195.66 6,406,171.19 Other receivables: 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 Other current assets: 1,015,856.11 719,124.45 Other current assets: 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Armbulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75		11.048.905.84	12.602.881.37
Less allowance for contractual allowances and bad debts 31,193,710.00 25,982,710.00 Net patient accounts receivable 6,638,195.66 6,406,171.19 Other receivables: 590,705.80 464,161.50 Due from contractor 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 Other current assets: 248,544.26 241,202.62 Prepaid assets 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 200,868,951.28 9,747,095.76 Property and equipment: 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45			
Less allowance for contractual allowances and bad debts 31,193,710.00 25,982,710.00 Net patient accounts receivable 6,638,195.66 6,406,171.19 Other receivables: 590,705.80 464,161.50 Due from contractor 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 Other current assets: 248,544.26 241,202.62 Prepaid assets 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 200,868,951.28 9,747,095.76 Property and equipment: 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45		37.831.905.66	32.388.881.19
Net patient accounts receivable 6,638,195.66 6,406,171.19 Other receivables: Due from contractor 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 Total current assets: Prepaid assets 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 237,813.02 337,332.53 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 200,005,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,03,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80	Less allowance for contractual	, ,	,,
Other receivables: Due from contractor 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 1,015,856.11 719,124.45 Other current assets: 248,544.26 241,202.62 Prepaid assets 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 Property and equipment assets 10,868,951.28 9,747,095.76 Property and equipment: 200,005,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets	allowances and bad debts	31,193,710.00	25,982,710.00
Due from contractor 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 1,015,856.11 719,124.45 Other current assets: 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 237,813.02 337,332.53 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21	Net patient accounts receivable	6,638,195.66	6,406,171.19
Due from contractor 590,705.80 464,161.50 Due from collection agency 17,334.95 16,881.83 Other miscellaneous receivables 407,815.36 238,081.12 1,015,856.11 719,124.45 Other current assets: 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 237,813.02 337,332.53 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21	Other receivables:		
Due from collection agency Other miscellaneous receivables 17,334.95 407,815.36 16,881.83 238,081.12 Other miscellaneous receivables 407,815.36 238,081.12 Other current assets: Prepaid assets 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 Z37,813.02 337,332.53 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: Communication equipment 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66		590,705.80	464,161.50
Other current assets: T19,124.45 Other current assets: 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 Description of the property and equipment: 237,813.02 337,332.53 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: Communication equipment 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 576,212.75 576,212.75 576,212.75 576,212.75 576,212.75 576,212.75 576,212.75 576,212.75 576,212.75 576,212.75 <th< td=""><td></td><td></td><td></td></th<>			
Other current assets 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 237,813.02 337,332.53 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 200,000 200,000 Communication equipment 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6	Other miscellaneous receivables	407,815.36	238,081.12
Prepaid assets 248,544.26 241,202.62 Other, principally funds held by trustee (10,731.24) 96,129.91 237,813.02 337,332.53 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: 200,005,473.88 2,966,409.22 Communication equipment 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 576,212.75 576,212.75 Miscellaneous other equipment 574,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23		1,015,856.11	719,124.45
Other, principally funds held by trustee (10,731.24) 96,129.91 237,813.02 337,332.53 Total current assets 10,868,951.28 9,747,095.76 Property and equipment: Communication equipment 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 576,212.75 576,212.75 Miscellaneous other equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97			
Total current assets 237,813.02 337,332.53 Property and equipment: 0,747,095.76 Communication equipment and leasehold improvements and leasehold improvement and leasehold and leasehol	·		
Property and equipment: 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97	Other, principally funds held by trustee	(10,731.24)	96,129.91
Property and equipment: 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97		237,813.02	337,332.53
Communication equipment 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97	Total current assets	10,868,951.28	9,747,095.76
Communication equipment 3,065,473.88 2,966,409.22 Buildings and leasehold improvements 3,219,494.25 3,219,494.25 Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97	Property and equipment:		
Ambulances 7,262,608.82 5,580,372.23 Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97		3,065,473.88	2,966,409.22
Data processing equipment 3,703,850.46 3,642,715.89 On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97	Buildings and leasehold improvements	3,219,494.25	3,219,494.25
On-board equipment 3,282,818.51 2,778,224.12 Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97			
Office furniture and equipment 576,212.75 576,212.75 Miscellaneous other equipment 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97	Data processing equipment		
Miscellaneous other equipment Land 594,932.65 582,920.45 Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97			
Land 64,200.00 64,200.00 Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97			
Transportation equipment 318,414.80 284,814.80 Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97	• •		
Prepaid assets 2,289,662.26 2,435,458.21 Capital Lease 338,087.66 338,087.66 24,715,756.04 22,468,909.58 Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97			
Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97			
Less accumulated depreciation 18,159,621.81 15,975,285.53 Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97	Capital Lease	338,087.66	338,087.66
Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97		24,715,756.04	22,468,909.58
Net property and equipment 6,556,134.23 6,493,624.05 Other assets 16,057.97 16,057.97	Less accumulated depreciation	18,159,621.81	15,975,285.53
	Net property and equipment		6,493,624.05
	Other assets	16,057.97	16,057.97
	Total assets		

EMSA EMSA Eastern Division For the Eleven Months Ending May 31, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilites:		
Accounts payable and accrued liabilities	\$1,220,809.10	\$1,256,252.82
Due to contractor	3,631,321.37	3,568,810.87
Due to Quality Assurance Fund	272,952.91	365,112.91
Accrued retirement	154,461.96	150,381.67
Accrued salaries and wages	150,124.41	117,190.21
Accrued interest payable	30.60	21.10
Deferred revenue	8,630.40	9,055.98
Total current liabilities	5,438,330.75	5,466,825.56
Other liabilities	21,752.22	21,752.22
Total liabilities	5,460,082.97	5,488,577.78
Division capital:		
Contributed capital	6,863,634.23	6,312,497.60
Retained earnings (deficit)	4,106,195.80	4,521,747.71
Current year earnings (loss)	1,011,230.48	(66,045.31)
Total division capital	11,981,060.51	10,768,200.00
Total liabilities & division capital	17,441,143.48	16,256,777.78

EMSA Western EMSA Western Division For the Eleven Months Ending May 31, 2015

Current assets: Cash and cash equivalents: Cash in banks \$256,081.34 \$142,939.78 Petty cash 600.00 600.00 Invested cash 4,577,321.71 1,939,240.41 Patient accounts receivable: Patient accounts receivable: Patient accounts receivable 12,960,727.70 14,099,414.78 Receivables in collection 30,903,140.37 23,297,140.37 Less allowances and bad debts 35,810,581.00 29,262,581.00 Net patient accounts receivable 8,053,287.07 8,133,974.15 Other receivables: Due from collection agency 17,008.52 (7,919.52) Other miscellaneous receivables (262.78) 228,454.00 266.278 228,454.00 (262.78) 228,454.00 (262.78) 228,454.00 (262.78) (262.78		2015	2014
Current assets: Cash and cash equivalents: Cash in banks Petty cash Petty cash Petty cash Patient accounts receivable: Patient accounts receivable: Patient accounts receivable Patient accounts advances and spatient accounts accounts accounts accounts accounts accounts accounts acco			
Cash and cash equivalents: \$256,081.34 \$142,939.78 Cash in banks 600.00 600.00 Invested cash 4,577,321.71 1,939,240.41 Patient accounts receivable: 4,834,003.05 2,082,780.19 Patient accounts receivable: 12,960,727.70 14,099,414.78 Receivables in collection 30,903,140.37 23,297,140.37 Receivables in collection 43,863,868.07 37,396,555.15 Less allowance for contractual allowances and bad debts 35,810,581.00 29,262,581.00 Net patient accounts receivable 8,053,287.07 8,133,974.15 Other receivables: 17,008.52 (7,919.52) Other miscellaneous receivables (262.78) 228,454.00 Other current assets: 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 Other, principally funds held by trustee 12,262.06 10,967.02 Total current assets 332,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 270,354.1 491,	Assets		
Cash in banks \$256,081.34 \$142,939.78 Petty cash 600.00 600.00 Invested cash 4,577,321.71 1,939,240.41 Patient accounts receivable: 12,960,727.70 14,099,414.78 Receivables in collection 30,903,140.37 23,297,140.37 Receivables in collection 43,863,868.07 37,396,555.15 Less allowance for contractual allowances and bad debts 35,810,581.00 29,262,581.00 Net patient accounts receivable 8,053,287.07 8,133,974.15 Other receivables: 17,008.52 (7,919.52) Other miscellaneous receivables (262.78) 228,454.00 Other ourrent assets: 16,745.74 220,534.48 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.60 On-board equipment			
Petty cash Invested cash 600.00 4,577,321.71 1,939,240.41 Patient accounts receivable: 4,834,003.05 2,082,780.19 Patient accounts receivable: 12,960,727.70 14,099,414.78 Receivables in collection 30,903,140.37 23,297,140.37 Less allowance for contractual allowances and bad debts 35,810,581.00 29,262,581.00 Net patient accounts receivable 8,053,287.07 8,133,974.15 Other receivables: 17,008.52 (7,919.52) Other miscellaneous receivables (262.78) 228,454.00 Other current assets: 16,745.74 220,534.48 Other, principally funds held by trustee 12,262.06 10,967.02 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 200,335.02 267,778.17 Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 4,570,35.41 4,918,864.14 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,293,930.92 3,319,294.52 On-board equipment 735,589.8		\$256 081 34	\$142 939 78
Invested cash			· · · · · · · · · · · · · · · · · · ·
Patient accounts receivable: 12,960,727.70 14,099,414.78 Receivables in collection 30,903,140.37 23,297,140.37 Less allowance for contractual allowances and bad debts 35,810,581.00 29,262,581.00 Net patient accounts receivable 8,053,287.07 8,133,974.15 Other receivables: 17,008.52 (7,919.52) Due from collection agency 17,008.52 (7,919.52) Other miscellaneous receivables (262.78) 228,454.00 Other current assets: 16,745.74 220,534.48 Other, principally funds held by trustee 12,262.06 10,967.02 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 3,293,930.92 3,004,625.63 Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,71,862.43 2,967,278.94 Office furniture and equipment 76,922.44		4,577,321.71	1,939,240.41
Patient accounts receivable Receivables in collection 12,960,727.70 30,903,140.37 23,297,140.37 23,297,140.37 23,297,140.37 43,863,868.07 37,396,555.15 Less allowance for contractual allowances and bad debts 35,810,581.00 29,262,581.00 29,262,581.00 8,133,974.15 Other receivables: Due from collection agency Other miscellaneous receivables (262.78) 228,454.00 (262.78) 228,454.00 17,008.52 (7,919.52) 228,454.00 228,454.00 Other current assets: Prepaid assets Other, principally funds held by trustee 290,335.02 267,778.17 220,534.48 Other, principally funds held by trustee 12,262.06 10,967.02 278,745.19 10,967.02 278,745.19 10,716,034.01 Property and equipment: Communication equipment Buildings and leasehold improvements Ambulances Application equipment Application equipment 33,293,930.92 3,004,625.63 294 52,967,278.94 52 527,035.41 491,896.41 491,896.41 490,8659.12 4,599,397.66 20,7278.94 52 527,035.41 491,896.41 52,993,97.66 53 527,035.41 52,993,97.66 53 527,035.41 52,993,97.66 53 527,035.41 52,993,97.66 53,293,97.56 53,293,97.56 53,293,97.56 53,293,97.56 53,293,97.56 53,293,97.56 53,293,97.56 53,293,97.56 53,293,97.56 53,293,97.56 53,293,97.56 53,293,97.56 53,293,293,293,293,293,293,293,293,293,29		4,834,003.05	2,082,780.19
Receivables in collection 30,903,140.37 23,297,140.37 Less allowance for contractual allowances and bad debts 35,810,581.00 29,262,581.00 Net patient accounts receivable 8,053,287.07 8,133,974.15 Other receivables: 17,008.52 (7,919.52) Due from collection agency 17,008.52 (7,919.52) Other miscellaneous receivables (262.78) 228,454.00 Other current assets: 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 200,335.02 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 735,589.88 638,537.56 Miscellaneous other equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease<			
Less allowance for contractual allowances and bad debts 35,810,581.00 29,262,581.00 Net patient accounts receivable 8,053,287.07 8,133,974.15 Other receivables: Due from collection agency 17,008.52 (7,919.52) Other miscellaneous receivables (262.78) 228,454.00 Other current assets: Prepaid assets 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53			
Less allowances and bad debts 35,810,581.00 29,262,581.00 Net patient accounts receivable 8,053,287.07 8,133,974.15 Other receivables: 17,008.52 (7,919.52) Other miscellaneous receivables (262.78) 228,454.00 Other current assets: 16,745.74 220,534.48 Other current assets: 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 3,293,930.92 3,004,625.63 Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 0 Data processing equipment 3,383,549.59 3,319,294.52 0 On-board equipment 3171,862.43 2,967,278.94 4 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44	Receivables in collection		
allowances and bad debts 35,810,581.00 29,262,581.00 Net patient accounts receivable 8,053,287.07 8,133,974.15 Other receivables: 200,335.02 (7,919.52) Other miscellaneous receivables (262.78) 228,454.00 Other current assets: 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 200,335.02 3,004,625.63 Communication equipment: 3,293,930.92 3,004,625.63 Suildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,711,862.43 2,967,278.94 Office furniture and equipment 735,898.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets	Less allowance for contractual	43,863,868.07	37,396,555.15
Net patient accounts receivable 8,053,287.07 8,133,974.15 Other receivables: Due from collection agency 17,008.52 (7,919.52) Other miscellaneous receivables (262.78) 228,454.00 16,745.74 220,534.48 Other current assets: 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 3,293,930.92 3,004,625.63 Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 361,161.60 546,805.63 Transportation equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63		35,810,581.00	29,262,581.00
Other receivables: Jue from collection agency 17,008.52 (262.78) (282,454.00) Other miscellaneous receivables (262.78) 228,454.00 16,745.74 220,534.48 Other current assets: 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 </td <td>Net natient accounts receivable</td> <td></td> <td></td>	Net natient accounts receivable		
Due from collection agency Other miscellaneous receivables 17,008.52 (262.78) (2,919.52) Other miscellaneous receivables 16,745.74 220,534.48 Other current assets: 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,7			0,100,074.10
Other miscellaneous receivables (262.78) 228,454.00 16,745.74 220,534.48 Other current assets: 290,335.02 267,778.17 Prepaid assets 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.6		17 008 52	(7 919 52)
Other current assets 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 3,293,930.92 3,004,625.63 Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53 </td <td></td> <td></td> <td></td>			
Prepaid assets 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53		16,745.74	220,534.48
Prepaid assets 290,335.02 267,778.17 Other, principally funds held by trustee 12,262.06 10,967.02 302,597.08 278,745.19 Total current assets 13,206,632.94 10,716,034.01 Property and equipment: Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53	Other current assets:		
Total current assets 302,597.08 278,745.19 Property and equipment: 13,206,632.94 10,716,034.01 Property and equipment: 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53		290,335.02	267,778.17
Total current assets 13,206,632.94 10,716,034.01 Property and equipment: 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53	Other, principally funds held by trustee	12,262.06	10,967.02
Property and equipment: 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53		302,597.08	278,745.19
Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53	Total current assets	13,206,632.94	10,716,034.01
Communication equipment 3,293,930.92 3,004,625.63 Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53	Property and equipment		
Buildings and leasehold improvements 527,035.41 491,896.41 Ambulances 4,908,659.12 4,599,397.66 Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53		3,293,930.92	3,004,625.63
Data processing equipment 3,383,549.59 3,319,294.52 On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53	Buildings and leasehold improvements	527,035.41	491,896.41
On-board equipment 3,171,862.43 2,967,278.94 Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53			
Office furniture and equipment 735,589.88 638,537.56 Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53			
Miscellaneous other equipment 561,161.60 546,805.63 Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53			
Transportation equipment 76,922.44 76,922.44 Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53			
Prepaid assets 710,688.92 910,187.18 Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53			
Capital Lease 401,822.63 401,822.63 17,771,222.94 16,956,768.60 Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53			
Less accumulated depreciation 14,673,763.25 13,084,194.57 Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53			
Net property and equipment 3,097,459.69 3,872,574.03 Other assets 8,136.53 8,136.53		17,771,222.94	16,956,768.60
Other assets <u>8,136.53</u> <u>8,136.53</u>	Less accumulated depreciation	14,673,763.25	13,084,194.57
	Net property and equipment	3,097,459.69	3,872,574.03
Total assets <u>16,312,229.16</u> <u>14,596,744.57</u>	Other assets	8,136.53	8,136.53
	Total assets	16,312,229.16	14,596,744.57

EMSA Western EMSA Western Division For the Eleven Months Ending May 31, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilites:		
Accounts payable and accrued liabilities	(\$98,482.41)	(\$300,179.37)
Due to contractor	4,253,878.62	4,044,764.64
Accrued retirement	142,068.83	126,518.50
Accrued salaries and wages	159,389.52	123,635.38
Current installments of long-term debt		60,000.00
Deferred revenue	27,467.35	15,692.37
Total current liabilities	4,484,321.91	4,070,431.52
Total liabilities	4,484,321.91	4,070,431.52
Division capital:		
Contributed capital	66,104,478.94	61,938,192.29
Retained earnings (deficit)	(52,527,015.08)	(47,383,625.12)
Current year earnings (loss)	(1,749,556.61)	(4,028,254.12)
Total division capital	11,827,907.25	10,526,313.05
Total liabilities & division capital	16,312,229.16	14,596,744.57

EMSA Cash Rollforward Year Ending June 30, 2015

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual		Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2014	\$ 2,097,899	\$ 2,097,899	-	2,424,052		2,424,052	-	4,521,951	4,521,951	-
Net revenue collected	22,141,000	22,119,178	21,822	26,961,000		26,007,932	953,068	49,102,000	48,127,110	974,890
Utility bill receipts	4,257,000	4,427,500	(170,500)					4,257,000	4,427,500	(170,500)
TotalCare proceeds	80,273	38,000	42,273	117,030		144,000	(26,970)	197,303	182,000	15,303
Payment to contractor	(19,604,091)	(20,160,139)	556,048	(22,538,763)		(23,728,000)	1,189,237	(42,142,854)	(43,888,139)	1,745,285
Operating expenses/changes in WC	(4,444,755)	(4,372,500)	(72,255)	(5,177,485)		(5,103,076)	(74,409)	(9,622,240)	(9,475,576)	(146,664)
Capital expenditures	(2,199,359)	(2,521,750)	322,391	(3,221,287)		(3,248,740)	27,453	(5,420,646)	(5,770,490)	349,844
Net debt proceeds/(reduction)		(128,330)	128,330				-	-	(128,330)	128,330
Interest/other income	1,381		1,381	1,475			1,475	2,856	-	2,856
Other	499,257	(2) 610,500	(111,243)	6,416,463	(1)	6,416,463	-	6,915,720	7,026,963	(111,243)
Balance at May 31, 2015	2,828,605	2,110,358	718,247	4,982,485		2,912,631	2,069,854	7,811,090	5,022,989	2,788,101

(2)

(1) 24,839 - '14 Other Western Subsidy

553,515 - '15 Edmond Subsidy 619,817 - '15 Other Western Subsidy

5,218,292 - '15 Oklahoma City Subsidy

6,416,463

West - Cash 4,834,003 A/R 148,482

Net

499,257 - '15 Other Eastern Subsidy

4,982,485

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

Copy of cashx3\0998

EMSA Statement of Cash Flows Eleven Months Ended 5/31/15

Eastern Division

Net Income (loss)	1,011,230	
Add: Depreciation Increase in allowance for doubtful accounts Decrease in deferred revenue	1,833,334 4,355,000 (341)	6,187,993
Changes in working capital: Increase in patient receivables Increase in other receivables Decrease in other assets Decrease in accounts payable Increase in accrued liabilities	(5,243,577)	
Net Property Additions:		(2,199,940)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		499,257
Change in cash and cash equivalents:	=	254,963
Cash balance @6/30/14		2,722,123
Cash balance @5/31/15		2,977,086
Change in cash	254,963	

EMSA Statement of Cash Flows Eleven Months Ended 5/31/15

Western Division

Net in	come (loss)		(1,749,557)
Add:	Depreciation Increase in allowance for doubtful accounts Increase in deferred revenue	1,283,333 5,305,000 26,655	6,614,988
Chang	ges in working capital: Increase in patient receivables Increase in other receivables Increase in other assets Increase in accounts payable Increase in accrued liabilities	(5,587,792) (12,590) (81,091) 434,602 16,523	(5,230,348)
Net Pi	roperty (Additions)/Dispositions		(710,689)
Debt S	Service/Loan proceeds		-
Contri	buted Capital		3,901,091
Chang	ge in cash and cash equivalents:	=	2,825,485
	Cash balance @6/30/14		2,008,518
	Cash balance @5/31/15		4,834,003
	Change in cash	<u> </u>	2,825,485

EMSA Eastern Division Capital Expenditures Variance Year Ending June 30, 2015

Through May

Through May		Actual	Under (Over)
Description	Budget	EMSA	Budget
Ambulances			
2015 Ambulances (six)			
Replacement units	954,000	641,245	312,755
New units	159,000	3.1.,2.10	159,000
Repairs	25,000	39,087	(14,087
Miscellaneous	20,000	1,760	18,240
On board equipment:			
Power cot enhancement	1,005,000	1,127,101	(122,101
OMD equipment	50,000		50,000
Equipment for new units	64,000	18,284	45,716
Stair chairs	15,000	12,859	2,141
Miscellaneous	30,000	880	29,120
CAD and radio equipment:			
Base station upgrade	50,000	24,951	25,049
Equipment for new units	14,000	7,965	6,035
Laptops for ambulances		25,152	(25,152
Building expenses:			
Office furniture	10,000		10,000
Garage heaters	90,000	6,880	83,120
Building expansion	4,000,000	126,338	3,873,662
Special event vehicles (2)	50,000	47,332	2,668
Security equipment	15,000		15,000
Forklift		19,092	(19,092
Car wash system		75,315	(75,315
Miscellaneous	40,000	18,099	21,901
Computer equipment:			
Server upgrade (network)	100,000		100,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000	7,600	42,400
TOTAL	6,751,000	2,199,940	4,551,060
Current year expenditures	6,751,000	2,199,940	4,551,060
Less future cash impact of bldg expansion	3,846,000		3,846,000
Compart was had not (noch import)	2.005.000	2 100 040	705.040
Current year budget (cash impact)	2,905,000	2,199,940	705,060

EMSA Western Division Capital Expenditures Variance Year Ending June 30, 2015

Through May

Description Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
2015 Ambulances (nine)				
Replacement units	1,424,000	1,363,735		60,265
New units	159,000	1,303,733	160,000	(1,000)
Repairs	25,000		100,000	(77,428)
Miscellaneous	20,000		2,640	17,360
On board equipment:				
Equipment for new units	64,000		26,586	37,414
Cot loading system	1,386,000	1,159,523	99,981	126,496
OMD equipment	50,000	, ,		50,000
Cot replacements/upgrades	ŕ		47,781	(47,781)
Miscellaneous	37,000		880	36,120
CAD and radio equipment:				
Equipment for new units	14,000		14,159	(159)
Base station upgrade	40,000		28,225	11,775
Radio infrastructure (NG911)	110,080		110,080	-
Radios for hospitals			7,572	(7,572)
Laptops for ambulances			25,152	(25,152)
Radio for new employee			5,911	(5,911)
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
New building location			38,041	(38,041)
Forklift			19,092	(19,092)
Miscellaneous	45,000		1,331	43,669
Computer equipment:				
Server upgrade (network)	100,000			100,000
Miscellaneous	50,000		8,170	41,830
TOTAL	3,544,080	2,523,258	698,029	322,793

EMSAKey Financial Indicators Fiscal Year Ending June 30, 2015

Eastern Division

	<u>Jul-</u>	<u>14</u>	<u>Aug-14</u>	<u>Sep-14</u>	Oct-14	Nov-14	<u>Dec-14</u>	<u>Jan-15</u>	<u>Feb-15</u>	<u>Mar-15</u>	<u>Apr-15</u>	<u>May-15</u>	Year-to- <u>date</u>	Prior <u>Year</u>	Budget
Transports:															
Emergency		5,029	5,040	4,946	4,957	4,724	5,022	5,267	4,573	5,126	5,068	5,251	55,003	55,870	55,986
Non-emergency		719	733	730	731	716	756	767	674	814	748	700	8,088	8,102	8,260
Total		5,748	5,773	5,676	5,688	5,440	5,778	6,034	5,247	5,940	5,816	5,951	63,091	63,972	64,246
Unit hours	1	3,523	14,249	14,646	14,568	14,643	14,672	15,149	13,442	14,661	14,506	14,710	158,769	178,764	
% of total system hours		43.4%	45.5%	46.2%		48.2%	47.1%	48.1%	45.7%	45.7%	45.7%	46.0%	46.2%	48.3%	46.0%
Gross revenue by payor:															
Medicare		44%	41%	42%	43%	44%	46%	47%	44%	47%	45%	44%	44%	43%	
Medicaid		19%	19%	18%		29%	28%	18%	18%	18%	19%	18%	21%	18%	
Private insurance		14%	15%	13%	14%	14%	13%	14%	15%	16%	14%	15%	14%	12%	
Uninsured and other		23%	25%	27%	19%	13%	13%	21%	23%	19%	22%	23%	21%	27%	
		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
Collection rate		51.5%	45.9%	46.0%	52.9%	45.4%	55.2%	38.4%	48.3%	49.4%	50.0%	40.4%	47.4%	46.6%	44.3%
Net income (loss)	\$ 11	8,089	\$ 131,512	\$ (293,125)	\$ (212,083)	(167,697)	\$ (325,171)	\$ 980,841	\$ (50,270)	\$ 660,902	\$ 197,909	\$ (29,679)	\$ 1,011,228	\$ (66,044) \$	243,619
Days in A/R		78.0	75.8	74.1	74.4	79.2	74.1	74.8	78.2	78.4	65.4	69.4	N/A	82.4	
Past due A/R	\$ 3,22	2,000	\$3,070,000	\$ 3,018,000	\$ 2,720,000	2,860,000	\$ 2,948,000	\$ 2,865,000	\$ 3,081,000	\$ 3,137,000	\$ 2,452,000	\$ 2,396,000	N/A	\$ 3,702,000	
Current ratio		1.85	1.91	1.93	1.90	1.84	1.83	1.91	2.02	2.01	2.12	2.00	N/A	1.78	

EMSA Key Financial Indicators Fiscal Year Ending June 30, 2015

Western Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Jan-15</u>	<u>Feb-15</u>	<u>Mar-15</u>	<u>Apr-15</u>	<u>May-15</u>	Year-to- <u>date</u>	Prior <u>Year</u>	<u>Budget</u>
Transports:														
Emergency	5,909	6,203	5,843	5,826	5,744	6,131	6,481	5,731	6,260	5,897	6,223	66,248	65,284	66,082
Non-emergency	465	584	571	547	497	581	532	502	533	529	489	5,830	5,366	5,507
Total	 6,374	6,787	6,414	6,373	6,241	6,712	7,013	6,233	6,793	6,426	6,712	72,078	70,650	71,589
Unit hours	17,604	17,070	17,047	16,372	15,736	16,511	16,334	15,947	17,447	17,254	17,287	184,609	208,501	
% of total system hours	56.6%	54.5%	53.8%	52.9%	51.8%	52.9%	51.9%	54.3%	54.3%	54.3%	54.0%	53.8%	51.7%	54.0%
% of gross revenue by payor:														
Medicare	43%	42%	42%	44%	45%	47%	47%	45%	48%	46%	44%	45%	44%	
Medicaid	17%	18%	17%	20%	26%	25%	17%	17%	15%	16%	16%	19%	17%	
Private insurance	15%	16%	17%	16%	16%	15%	14%	15%	16%	16%	16%	16%	13%	
Uninsured and other	25%	24%	24%	20%	13%	13%	22%	23%	21%	22%	24%	20%	26%	
	 100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
Collection rate	53.4%	47.7%	56.6%	62.4%	46.6%	50.0%	43.2%	56.8%	53.4%	47.4%	47.8%	51.3%	50.0%	46.9%
Net income (loss)	\$ (316,527)	\$ (261,651)	\$ (212,437)	\$ (97,172)	\$ 32,428	\$ (115,499)	\$ (237,308)	\$ (187,314) \$	5 148,638 \$	(287,481) \$	(215,234)	\$ (1,749,557)	\$ (4,028,253) \$	(4,284,985)
Days in A/R	84.8	80.2	77.3	80.2	88.3	83.1	78.3	79.6	78.9	69.8	73.2	N/A	79.3	
Past due A/R	\$ 4,208,000	\$ 4,045,000	\$ 3,853,000	\$ 4,009,000	\$ 4,396,000	\$ 4,415,000	\$ 3,764,000	\$ 3,557,000	\$ 3,709,000 \$	3,070,000 \$	2,955,000	N/A	\$ 4,000,000	
Current ratio	2.42	2.41	2.63	2.60	2.82	2.91	2.85	2.59	3.42	2.88	2.95	N/A	2.63	

EMSA Eastern Division

Transports and Requests for Service Fiscal Year Ending June 30, 2015

														Variar	nce
	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Y-T-D	Budget	#	%
Transports:															
Code 1	1,776	1,863	1,716	1,771	1,639	1,747	1,799	1,525	1,811	1,773	1,813	19,233			
Code 2	3,253	3,177	3,230	3,186	3,085	3,275	3,468	3,048	3,315	3,295	3,438	35,770			
Total emergencies	5,029	5,040	4,946	4,957	4,724	5,022	5,267	4,573	5,126	5,068	5,251	55,003	55,986	(983)	(1.8%)
Code 3	707	729	714	716	711	739	748	663	794	727	691	7,939			
Code 4	12	4	16	15	5	17	19	11	20	21	9	149			
Total non-emergencies	719	733	730	731	716	756	767	674	814	748	700	8,088	8,260	(172)	(2.1%)
Total transports	5,748	5,773	5,676	5,688	5,440	5,778	6,034	5,247	5,940	5,816	5,951	63,091	64,246	(1,155)	(1.8%)
Cancelled calls	454	483	420	461	446	477	438	427	509	514	514	5,143			
No hauls	1,951	2,136	2,001	2,100	1,782	1,909	1,963	1,746	1,916	1,841	1,841	21,186			
Total requests for service	8,153	8,392	8,097	8,249	7,668	8,164	8,435	7,420	8,365	8,171	8,306	89,420			
Transports/day:															
Emergencies	162.2	162.6	164.9	159.9	157.5	162.0	169.9	163.3	165.4	168.9	169.4	164.2	167.1	(2.9)	
Non-emergencies	23.2	23.6	24.3	23.6	23.9	24.4	24.7	24.1	26.3	24.9	22.6	24.1	24.7	(0.5)	
Tion emergeness	185.4	186.2	189.2	183.5	181.3	186.4	194.6	187.4	191.6	193.9	192.0	188.3	191.8	(3.4)	
D. C. L.															
Percent of total transports:	97.50/	07.20	97.10/	07.10/	0.6.00/	96.00/	97.20/	97.20/	06.20	07.10/	99.20/	97.20/	07.10/		
Emergencies	87.5%	87.3%	87.1%	87.1%	86.8%	86.9%	87.3%	87.2%	86.3%	87.1%	88.2%	87.2%	87.1%		
Non-emergencies	12.5%	12.7% 100.0%	12.9% 100.0%	12.9% 100.0%	13.2% 100.0%	13.1%	12.7% 100.0%	12.8% 100.0%	13.7% 100.0%	12.9% 100.0%	11.8% 100.0%	12.8% 100.0%	12.9%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
Unit hours	13,523	14,249	14,646	14,568	14,643	14,672	15,149	13,442	14,661	14,506	14,710	158,769			
Percent of total unit hours:												-			
Eastern Division	43.4%	45.5%	46.2%	47.1%	48.2%	47.1%	48.1%	45.7%	45.7%	45.7%	46.0%	46.2%	46.0%		
Western Division	56.6%	54.5%	53.8%	52.9%	51.8%	52.9%	51.9%	54.3%	54.3%	54.3%	54.0%	53.8%	54.0%		
Western Division	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070	100.070		

EMSA Western Division

Transports and Requests for Service Fiscal Year Ending June 30, 2015

														Varia	nce
	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Y-T-D	Budget	#	%
Transports:															
Code 1	2,189	2,408	2,253	2,279	2,137	2,473	2,642	2,226	2,386	2,278	2,349	25,620			
Code 2	3,720	3,795	3,590	3,547	3,607	3,658	3,839	3,505	3,874	3,619	3,874	40,628			
Total emergencies	5,909	6,203	5,843	5,826	5,744	6,131	6,481	5,731	6,260	5,897	6,223	66,248	66,082	166	0.3%
Code 3	458	579	563	544	495	573	529	498	528	524	485	5,776			
Code 4	7	5	8	3	2	8	3	4	5	5	4	54			
Total non-emergencies	465	584	571	547	497	581	532	502	533	529	489	5,830	5,507	323	5.9%
Total transports	6,374	6,787	6,414	6,373	6,241	6,712	7,013	6,233	6,793	6,426	6,712	72,078	71,589	489	0.7%
Cancelled calls	567	581	397	602	445	632	578	579	643	639	639	6,302			
No hauls	1,783	1,845	1,754	1,734	1,609	1,569	1,513	1,498	1,716	1,659	1,659	18,339			
Total requests for service	8,724	9,213	8,565	8,709	8,295	8,913	9,104	8,310	9,152	8,724	9,010	96,719			
Transports/day:															
Emergencies	190.6	200.1	194.8	187.9	191.5	197.8	209.1	204.7	201.9	196.6	200.7	197.8	197.3	0.5	
Non-emergencies	15.0	18.8	19.0	17.6	16.6	18.7	17.2	17.9	17.2	17.6	15.8	17.4	16.4	1.0	
· ·	205.6	218.9	213.8	205.6	208.0	216.5	226.2	222.6	219.1	214.2	216.5	215.2	213.7	1.5	
Percent of total transports:															
Emergencies	92.7%	91.4%	91.1%	91.4%	92.0%	91.3%	92.4%	91.9%	92.2%	91.8%	92.7%	91.9%	92.3%		
Non-emergencies	7.3%	8.6%	8.9%	8.6%	8.0%	8.7%	7.6%	8.1%	7.8%	8.2%	7.3%	8.1%	7.7%		
· ·	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
Unit hours	17,604	17,070	17,047	16,372	15,736	16,511	16,334	15,947	17,447	17,254	17,287	184,609			
Percent of total unit hours:															
Eastern Division	43.4%	45.5%	46.2%	47.1%	48.2%	47.1%	48.1%	45.7%	45.7%	45.7%	46.0%	46.2%	46.0%		
Western Division	56.6%	54.5%	53.8%	52.9%	51.8%	52.9%	51.9%	54.3%	54.3%	54.3%	54.0%	53.8%	54.0%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		

<u>Vendor Name</u>	<u>Document Number</u>	<u>Document Date</u>	Document Amount	<u>Comment1</u>
911 Custom	75622	5/28/2015	\$2,370	Anit Theft on Units
Absolute Data Shredding	75702	6/16/2015	\$220	Shredding
Adam Paluka	75697	6/15/2015	\$66	Employee Expense Reimbursement
Admiral Security	75701	6/16/2015	\$112	Keys
AIRGAS USA LLC	75669	6/1/2015	\$2,989	AMR
Ala Carte Courier Service, Inc	75703	6/16/2015	\$1,154	Courier Service
All-Kill Pest Control	75704	6/16/2015	\$126	Building Maintenance
American Ambulance Association	00000000000060535	5/27/2015	\$2,500	Dues
American Emergency Vehicles	75671	6/1/2015	\$722,490	Ambulance Maintenance
American Emergency Vehicles	00000000000060631	6/16/2015	\$3,117	Ambulance Maintenance
American Express Corporate	75616	5/21/2015	\$15,338	Corporate Cards
American Waste Control	00000000000060632	6/16/2015	\$468	Utilities
Amos Electrical & Mechanical, Inc.	75706	6/16/2015	\$4,235	Building Maintenance
Association of Central Ok Govn	75700	6/16/2015	\$543	OKC 911 Service Agreement
AT&T Advertising & Publishing	75624	5/28/2015	\$931	Yellow Pages
AT&T Interstate Dedicated Private Line Service	75625	5/28/2015	\$845	Communications
AT&T Interstate Dedicated Private Line Service	75654	5/28/2015	\$1,539	Communications
AT&T Interstate Dedicated Private Line Service	75707	6/16/2015	\$2,680	Communications
AT&T Long Distance	75708	6/16/2015	\$10,090	Communications
AT&T Mobility	00000000000060633	6/16/2015	\$2,048	Wireless Communications
att	00000000000060634	6/16/2015	\$12,228	Communications
Aztec Systems	00000000000060635	6/16/2015	\$46	Professional Services
B. D. Eddie Enterprises	75626	5/28/2015	\$26,436	Rent
Bixby Public Works Authority	75710	6/16/2015	\$26	Utilities
Black Ink Systems, LLC	75711	6/16/2015	\$24,300	Collection Service
Board of Regents of the Univ, OU Physicians Tulsa	75709	6/16/2015	\$29,953	OMD Dir Salary & Benefits
BOUND TREE MEDICAL LLC	75665	6/1/2015	\$161	AMR
Calvert's Plant Interiors Inc.	75712	6/16/2015	\$1,134	Plant Maintenance
CDW Government, Inc.	75713	6/16/2015	\$470	Computer Supplies
Center Point Energy	75640	5/28/2015	\$336	Utilities
Chantelle Hinds	75781	6/17/2015	\$51	Employee Travel Expenses
City of Oklahoma City	75630	5/28/2015	\$461	Utilities
City of Tulsa Dept of Finance	75631	5/28/2015	\$2,629	Utilities

City of Tulsa Utilities	75720	6/16/2015	\$1,586	Utilities
Clean Sweep Janitorial	75714	6/16/2015	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	00000000000060636	6/16/2015	\$517	Generator
Community Care	75715	6/16/2015	\$49	Benefits
Compsource Oklahoma	75692	6/11/2015	\$3,349	Workers Comp
Cook's Appliance Service	75628	5/28/2015	\$557	Building Maintenance
Corser Group Incorporated	75674	6/2/2015	\$4,819	Promotional Products
Corser Group Incorporated	75718	6/16/2015	\$714	Promotional Products
Cox	00000000000060637	6/16/2015	\$6,730	Internet
Cox Communication Tulsa	00000000000060638	6/16/2015	\$8,415	Internet
CPI Office Products	0000000000060639	6/16/2015	\$15,497	Office Supplies/Toner/Janitor
Critical Comm	75716	6/16/2015	\$186	Communications
Crystal Clean	75675	6/2/2015	\$12	AMR
CSI Communications, LLC	75629	5/28/2015	\$37	Website
CSI Communications, LLC	75719	6/16/2015	\$886	Website
Customer Expressions	75721	6/16/2015	\$18,120	Professional Services
Deluxe Business Checks and Solutions	75722	6/16/2015	\$1,447	Checks
Detco	0000000000060592	6/2/2015	\$778	Fleet Maintenance
Donohue Commercial Service	75723	6/16/2015	\$2,276	Building Maintenance
ELSEVIER	00000000000060640	6/16/2015	\$644	Subscriptions
Erling and Associates Inc.	75725	6/16/2015	\$4,166	Professional Services
eTech Solutions	75726	6/16/2015	\$8,300	Professional Services
Federal Express Corporation	75727	6/16/2015	\$346	Express Mail
FERNO WASHINGTON INC	75661	6/1/2015	\$532	AMR
Fleet Distributors Express Inc	75694	6/15/2015	\$116	Computer Supplies
FORD QUALITY FLEET CARE PROGRAM	75664	6/1/2015	\$43,876	AMR
Fritz Baily, Inc.	75728	6/16/2015	\$19,361	Architect Fees
Grainger Punchout	75660	6/1/2015	\$6,052	AMR
GTP Acquisition Partners LLC	75633	5/28/2015	\$673	Tower Rentals
HD Fabrication	75729	6/16/2015	\$100	Ambulance Equipment
Healthcare Financial Management Association	75730	6/16/2015	\$525	Subscriptions
Henry Schein Inc.	0000000000060593	6/2/2015	\$273	Medical Supplies
Henry Schein Inc.	00000000000060641	6/16/2015	\$2,780	Medical Supplies
Hyatt Regency Tulsa	75717	6/16/2015	\$137	Travel

IMPACT INSTRUMENTATION INC	75662	6/1/2015	\$5,178	AMD
Imperial Auto Solvents	75732	6/16/2015		vehicle washing system & prod
·	00000000000060642	• •		Coffee
Imperial Coffee Service, Inc.		6/16/2015	•	
Insperity Expense Management	00000000000060643	6/16/2015		Expense Report Software
Integrity Signs & Graphics	75690	6/9/2015		MCB - Vehicle Badges
Inter Lingua, Inc	75733	6/16/2015	•	Translation
International Academics Of Emergency Dispatch	75634	5/28/2015		Software Maintenance
Interworks	75734	6/16/2015		Software Consulting
Iron Mountain OSDP	75635	5/28/2015		Offsite Storage
January Transport, Inc.	75735	6/16/2015	·	Grease Trao
Jeff Goodloe, M.D.	75653	5/28/2015		OMD Dir Salary & Benefits
Jenifer Spencer	75647	5/28/2015		employee reimbursement
Jim Winham	75620	5/27/2015	\$549	Employee Expense Reimbursement
Johnson, Tracy L	75682	6/4/2015	\$116	Travel Reimburse
Josh Butts	75627	5/28/2015	\$325	Graphic Design
KEY: AMR MCB EMSA P+ TFD	OVER \$10K			
Kleere Technologies	75736	6/16/2015	\$1,080	Crystal Report Training
KTUL Television Inc.	75737	6/16/2015	\$1,610	Tower Rental
Lambrusco's	75740	6/16/2015	\$243	Lunch Meeting
Landscape Partners	0000000000060644	6/16/2015	\$398	Lawn Maintenance
Language Line Service	75636	5/28/2015	\$100	Patient Support Services
Language Line Service	75741	6/16/2015	\$200	Patient Support Services
Leadership Tulsa	75621	5/27/2015	\$50	Community Relations
Leadership Tulsa	75738	6/16/2015	\$165	Community Relations
Legal Shield	75739	6/16/2015		Employee Benefits
Locktrends	75617	5/22/2015		Building Maintenance
LPM Forklift Sales & Service Inc	75742	6/16/2015		Vehicle Maint
Managed Outsource Solutions	75745	6/16/2015	\$334	Transcription Services
Marian Nolen	75619	5/27/2015		Employee Reimbursement
McAnallen, Duffy	75658	6/1/2015		MCB - Employee Reimbursement
McAnallen, Duffy	75699	6/16/2015		MCB - Employee Reimbursement
McKesson Medical Punchout	75668	6/1/2015		AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	75670	6/1/2015	\$9,566	* *
Melanie Key	75684	6/4/2015		Internet Reimburse
Wicialite Rey	75004	0/ 7/ 2013	ررر	micrinet neimburse

Metro Monitor 75743 6/16/2015 \$1.65 Media Monitoring Metroplex Electric 0000000000006645 6/16/2015 \$3.581 Building Maintenance Miclicon Recovery Solutions 75744 6/16/2015 \$1.350 Community Relations Mobile Health Resources 75724 6/16/2015 \$1.350 Community Relations Motorola, Inc. 0000000000000060646 6/16/2015 \$272 AMR - Uniform MUllin Plumbing, Inc. 0000000000000060647 6/16/2015 \$6,000 Network Support Office Butler 75638 5/28/2015 \$4,000 Janitorial Office Butler 75638 6/16/2015 \$4,000 Janitorial Office Depot Punchout 75663 6/14/2015 \$475 AMR Office Depot Punchout 75681 6/3/2015 \$475 AMR Office Depot Punchout 75693 5/28/2015 \$4,900 Janitorial Office Butler 75681 6/3/2015 \$4,970 Utilities OHERFT 75681 6/16/2015 \$1,270	Metro Monitor	75637	5/28/2015	\$165	Media Monitoring
Middon Recovery Solutions 75744 6/16/2015 \$5562 Rental Space Mobile Health Resources 75724 6/16/2015 \$1,330 Community Relations Motorola, Inc. 000000000000000000000000000000000000	Metro Monitor	75743	6/16/2015	\$165	Media Monitoring
Mobile Health Resources 75724 6/16/2015 \$1,350 Community Relations Motorola, Inc. 000000000000006646 6/16/2015 \$2,721 Maintenance Communications MTM Recognition 00000000000060594 6/12/2015 \$2,72 AMR - Unifor Mullin Plumbing, Inc. 0000000000006047 6/16/2015 \$4,800 Univorse Support Net Solutions 75746 6/16/2015 \$4,000 Janitorial Offfice Butler 75638 5/28/2015 \$4,000 Janitorial Office Butler 75638 6/12/2015 \$4,000 Janitorial Office Depot Punchout 75663 6/12/2015 \$4,000 Janitorial Office Depot Punchout 75639 \$/28/2015 \$4,970 Utilities Office Butler 75639 \$/28/2015 \$4,970 Utilities OFERTT 75681 \$/32/2015 \$4,970 Utilities OK Natural Gas 75749 \$/16/2015 \$3,189 Unemployment Okla Employment Security Comm 75747 \$/16/2015 \$3,	Metroplex Electric	0000000000060645	6/16/2015	\$3,581	Building Maintenance
Motorola, Inc. 0000000000000006046 6/16/2015 \$7,711 Maintenance Communications MTM Recognition 00000000000060694 6/2/2015 \$272 AMR - Uniform Mullin Plumbing, Inc. 0000000000060647 6/16/2015 \$4,000 Network Support Met Solutions 75746 6/16/2015 \$4,000 Janitorial Office Butler 75638 5/28/2015 \$4,000 Janitorial Office Butler 75638 6/12/2015 \$4,000 Janitorial Office Depot Punchout 75639 5/28/2015 \$4,000 Janitorial OG&E 75639 5/28/2015 \$4,970 Utilities OHERFT 75681 6/3/2015 \$49 Utilities OK Natural Gas 75641 5/28/2015 \$29 Utilities Ok Natural Gas 75749 6/16/2015 \$127 Utilities Okla Employment Security Comm 75747 6/16/2015 \$2,250 Leased Printers Okla Employment Security Comm 75685 6/4/2015 \$2,250 Leased P	Midcon Recovery Solutions	75744	6/16/2015	\$562	Rental Space
MTM Recognition 00000000000000594 6/2/2015 \$272 AMR - Unifom Mullin Plumbing, Inc. 000000000006647 6/16/2015 \$6,000 Network Support Office Butler 75638 \$/28/2015 \$4,000 Janitorial Office Butler 75748 6/16/2015 \$4,000 Janitorial Office Depot Punchout 75663 6/16/2015 \$4,970 Utilities OG&E 75639 \$/28/2015 \$4,970 Utilities OHERFT 75681 6/3/2015 \$40 Community Relations OK Natural Gas 75641 \$/28/2015 \$49 Utilities OK Natural Gas 75749 6/16/2015 \$127 Utilities Okla Employment Security Comm 75747 6/16/2015 \$3,189 Unemployment Okla Exployment Security Comm 75747 6/16/2015 \$3,189 Unemployment Okla Exployment Security Comm 75747 6/16/2015 \$3,48 Leased Printers OKI Easing - One Source 75685 6/4/2015 \$1,250 Lea	Mobile Health Resources	75724	6/16/2015	\$1,350	Community Relations
Mullin Plumbing, Inc. 0000000000006647 6/16/2015 \$48 Building Maintenance Net Solutions 75746 6/16/2015 \$6,000 Network Support Office Butler 75638 \$/28/2015 \$4,000 Janitorial Office Depot Punchout 75663 6/12015 \$475 AMR OG&E 75639 \$/28/2015 \$4,970 Utilities OHERFT 75681 6/3/2015 \$49.00 Community Relations Ok Natural Gas 75641 \$/28/2015 \$290 Utilities Okal Employment Security Comm 75747 6/16/2015 \$127 Utilities Okal Employment Security Comm 75747 6/16/2015 \$3,289 Unemployment Okal Employment Security Comm 75747 6/16/2015 \$3,289 Unemployment Okla Employment Security Comm 75685 6/4/2015 \$2,250 Leased Printers OKI Leasing - One Source 75686 6/4/2015 \$1,20 Building Maintenance OWER Wast Management 75642 \$5/28/2015 \$36 </td <td>Motorola, Inc.</td> <td>0000000000060646</td> <td>6/16/2015</td> <td>\$7,711</td> <td>Maintenance Communications</td>	Motorola, Inc.	0000000000060646	6/16/2015	\$7,711	Maintenance Communications
Net Solutions 75746 6/16/2015 \$6,000 Network Support Office Butler 75638 \$/28/2015 \$4,000 Janitorial Office Butler 75748 6/16/2015 \$4,000 Janitorial Office Depot Punchout 75663 6/1/2015 \$475 AMR OG&E 75639 \$5/28/2015 \$4,970 Utilities OHERFT 75681 6/3/2015 \$40 Community Relations OK Natural Gas 75641 \$/28/2015 \$290 Utilities OK Natural Gas 75749 6/16/2015 \$127 Utilities Okla Employment Security Comm 75747 6/16/2015 \$3,189 Unemployment Okla Employment Security Comm 75747 6/16/2015 \$3,280 Unemployment Okla Essing - One Source 75685 6/4/2015 \$2,250 Leased Printers OSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers Orkin Exterminating Company 0000000000000060648 6/16/2015 \$36 Utilities	MTM Recognition	0000000000060594	6/2/2015	\$272	AMR - Unifom
Office Butler 75638 5/28/2015 \$4,000 Janitorial Office Butler 75748 6/16/2015 \$4,000 Janitorial Office Depot Punchout 75663 6/1/2015 \$4,970 Utilities OG&E 75639 5/28/2015 \$4,970 Utilities OHERFT 75681 6/3/2015 \$40 Community Relations Ok Natural Gas 75641 5/28/2015 \$290 Utilities Okla Employment Security Comm 75749 6/16/2015 \$3,189 Unemployment Okla Employment Security Comm 75747 6/16/2015 \$3,480 Leased Printers Okla Employment Security Comm 75685 6/4/2015 \$1,250 Leased Printers OSI Leasing - One Source 756866 6/4/2015 \$1	Mullin Plumbing, Inc.	0000000000060647	6/16/2015	\$48	Building Maintenance
Office Butler 75748 6/16/2015 \$4,000 Janitorial Office Depot Punchout 75663 6/1/2015 \$475 AMR OG&E 75639 \$728/2015 \$4,970 Utilities OHERFT 75681 6/3/2015 \$49 Community Relations Ok Natural Gas 75641 \$728/2015 \$290 Utilities Ok Natural Gas 75749 6/16/2015 \$3,189 Unemployment Okla Employment Security Comm 75747 6/16/2015 \$3,189 Unemployment Okla Employment Security Comm 75685 6/4/2015 \$3,280 Unemployment Okla Employment Security Comm 75685 6/4/2015 \$3,481 Unemployment Okla Employment Security Comm 75685 6/4/2015 \$3,482 Utilities Okla Employment Security Comm 75686 6/4/2015 \$1,250 Leased Printers OSI Leasing - One Source 75686 6/16/2015 \$1,250 Building Maintenance Orkin Exterminating Company 000000000000000000000000000000000000	Net Solutions	75746	6/16/2015	\$6,000	Network Support
Office Depot Punchout 75663 6/1/2015 \$475 AMR OG&E 75639 \$/28/2015 \$4,970 Utilities OHERFT 75681 6/3/2015 \$40 Community Relations OK Natural Gas 75641 \$/28/2015 \$290 Utilities Ok Natural Gas 75749 6/16/2015 \$127 Utilities Okla Employment Security Comm 75747 6/16/2015 \$3,189 Unemployment Okla Employment Security Comm 75747 6/16/2015 \$3,250 Leased Printers OKI Leasing - One Source 75655 \$/28/2015 \$344 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers Orkin Exterminating Company 00000000000000060648 6/16/2015 \$120 Building Maintenance Owens Waste Management 75642 5/28/2015 \$36 Utilities PACIFIC BIOMEDICAL EQUIPMENT INC 75666 6/1/2015 \$2,364 AMR Page Storage & van Lines, Inc 755750 6/16/2015 <	Office Butler	75638	5/28/2015	\$4,000	Janitorial
OG&E 75639 \$/28/2015 \$4,970 Utilities OHERFT 75681 6/3/2015 \$40 Community Relations Ok Natural Gas 75641 \$/28/2015 \$290 Utilities Ok Natural Gas 75749 6/16/2015 \$127 Utilities Okla Employment Security Comm 75747 6/16/2015 \$3,189 Unemployment Okla Employment Security Comm 75685 6/4/2015 \$2,250 Leased Printers Okla Employment Security Comm 75685 6/4/2015 \$2,250 Leased Printers OKI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OOSI Leasing - One Source 75686 6/16/2015 \$1,250 Leased Printers OWens Waste Management 75642 \$28/2015 \$34 Leased Printers Owens Waste Management 75666 6/12015 \$3 Utilities Packco Inc 75676 6/22015 \$1,10 <t< td=""><td>Office Butler</td><td>75748</td><td>6/16/2015</td><td>\$4,000</td><td>Janitorial</td></t<>	Office Butler	75748	6/16/2015	\$4,000	Janitorial
OHERFT 75681 6/3/2015 \$40 Community Relations Ok Natural Gas 75641 \$/28/2015 \$290 Utilities Ok Natural Gas 75749 6/16/2015 \$127 Utilities Okla Employment Security Comm 75747 6/16/2015 \$3,189 Unemployment Okla Employment Security Comm 75685 6/4/2015 \$2,250 Leased Printers OSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OSI Leasing - One Source 75686 6/16/2015 \$1,250 Leased Printers OSI Leasing - One Source 75686 6/16/2015 \$1,250 Leased Printers OVER SWARD Management 75642 \$728/2015 \$36 Utilities PACKOE INCERUS MANAGEMENT MARCHANGE MARCHANGE MARCHANGE MARCHANGE MARCH	Office Depot Punchout	75663	6/1/2015	\$475	AMR
Ok Natural Gas 75641 5/28/2015 \$290 Utilities Ok Natural Gas 75749 6/16/2015 \$127 Utilities Okla Employment Security Comm 75747 6/16/2015 \$3,189 Unemployment Oklahoma Office Systems 75685 6/4/2015 \$2,250 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OSI Leasing - One Source 75686 6/4/2015 \$120 Building Maintenance Orkin Exterminating Company 0000000000000060648 6/16/2015 \$120 Building Maintenance Owens Waste Management 75642 5/28/2015 \$36 Utilities PACKCIN Carrier 75666 6/1/2015 \$23,644 AMR - Misc Supplies Page Storage & van Lines, Inc 75750 6/16/2015 \$670 Storage PC Connection 75643	OG&E	75639	5/28/2015	\$4,970	Utilities
Ok Natural Gas 75749 6/16/2015 \$127 Utilities Okla Employment Security Comm 75747 6/16/2015 \$3,189 Unemployment Oklahoma Office Systems 75685 6/4/2015 \$2,250 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OVER Exterminating Company 000000000000000000648 6/16/2015 \$120 Building Maintenance Owens Waste Management 75642 \$/28/2015 \$36 Utilities PACIFIC BIOMEDICAL EQUIPMENT INC 75666 6/1/2015 \$23,644 AMR Packco Inc 75676 6/2/2015 \$1,107 AMR - Misc Supplies Page Storage & van Lines, Inc 75750 6/16/2015 \$3,482 Computer Supplies PC Connection 75643 \$/28/2015 \$3,482 Computer Supplies Petty Cash 75753 6/16/2015 \$2,632 Computer Supplies Petty Cash 75667	OHERFT	75681	6/3/2015	\$40	Community Relations
Okla Employment Security Comm 75747 6/16/2015 \$3,189 Unemployment Oklahoma Office Systems 75685 6/4/2015 \$2,250 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$344 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers OVER DESCRIPTION 000000000000000000000000000000000000	Ok Natural Gas	75641	5/28/2015	\$290	Utilities
Oklahoma Office Systems 75685 6/4/2015 \$2,250 Leased Printers OOSI Leasing - One Source 75655 5/28/2015 \$344 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers Orkin Exterminating Company 00000000000000060648 6/16/2015 \$120 Building Maintenance Owens Waste Management 75642 5/28/2015 \$36 Utilities PACIFIC BIOMEDICAL EQUIPMENT INC 75666 6/1/2015 \$23,644 AMR Packco Inc 75676 6/2/2015 \$1,107 AMR - Misc Supplies Page Storage & van Lines, Inc 75750 6/16/2015 \$670 Storage PC Connection 75643 5/28/2015 \$3,482 Computer Supplies PC Connection 75751 6/16/2015 \$2,632 Computer Supplies Petty Cash 75753 6/16/2015 \$25 Petty Cash Reimburse Petty Cash 75782 6/17/2015 \$10 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1	Ok Natural Gas	75749	6/16/2015	\$127	Utilities
OOSI Leasing - One Source 75655 5/28/2015 \$344 Leased Printers OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers Orkin Exterminating Company 00000000000006648 6/16/2015 \$120 Building Maintenance Owens Waste Management 75642 5/28/2015 \$36 Utilities PACIFIC BIOMEDICAL EQUIPMENT INC 75666 6/1/2015 \$23,644 AMR Packco Inc 75676 6/2/2015 \$1,107 AMR - Misc Supplies Page Storage & van Lines, Inc 75750 6/16/2015 \$670 Storage PC Connection 75643 5/28/2015 \$3,482 Computer Supplies PC Connection 75751 6/16/2015 \$2,632 Computer Supplies Petty Cash 75753 6/16/2015 \$24 Misc Supplies Petty Cash 75782 6/17/2015 \$259 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$17,450 AMR Pitney Bowes 75644 5/28/2015 \$5,800<	Okla Employment Security Comm	75747	6/16/2015	\$3,189	Unemployment
OOSI Leasing - One Source 75686 6/4/2015 \$1,250 Leased Printers Orkin Exterminating Company 0000000000000060648 6/16/2015 \$120 Building Maintenance Owens Waste Management 75642 5/28/2015 \$36 Utilities PACIFIC BIOMEDICAL EQUIPMENT INC 75666 6/1/2015 \$23,644 AMR Packco Inc 75676 6/2/2015 \$1,107 AMR - Misc Supplies Page Storage & van Lines, Inc 75750 6/16/2015 \$670 Storage PC Connection 75643 5/28/2015 \$3,482 Computer Supplies PC Connection 75751 6/16/2015 \$2,632 Computer Supplies Personnel Concepts 75753 6/16/2015 \$24 Misc Supplies Petty Cash 75666 6/1/2015 \$259 Petty Cash Reimburse Petty Cash 75782 6/17/2015 \$104 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$588 Postage Pitney Bowes 75693 6/11/2015 \$5,000<	Oklahoma Office Systems	75685	6/4/2015	\$2,250	Leased Printers
Orkin Exterminating Company 00000000000000060648 6/16/2015 \$120 Building Maintenance Owens Waste Management 75642 5/28/2015 \$36 Utilities PACIFIC BIOMEDICAL EQUIPMENT INC 75666 6/1/2015 \$23,644 AMR Packco Inc 75676 6/2/2015 \$1,107 AMR - Misc Supplies Page Storage & van Lines, Inc 75750 6/16/2015 \$670 Storage PC Connection 75643 5/28/2015 \$3,482 Computer Supplies PC Connection 75751 6/16/2015 \$2,632 Computer Supplies Personnel Concepts 75753 6/16/2015 \$24 Misc Supplies Petty Cash 75656 6/1/2015 \$259 Petty Cash Reimburse Petty Cash 75782 6/17/2015 \$104 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$588 Postage Pitney Bowes 75644 5/28/2015 \$588 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000	OOSI Leasing - One Source	75655	5/28/2015	\$344	Leased Printers
Owens Waste Management 75642 5/28/2015 \$36 Utilities PACIFIC BIOMEDICAL EQUIPMENT INC 75666 6/1/2015 \$23,644 AMR Packco Inc 75676 6/2/2015 \$1,107 AMR - Misc Supplies Page Storage & van Lines, Inc 75750 6/16/2015 \$670 Storage PC Connection 75643 5/28/2015 \$3,482 Computer Supplies PC Connection 75751 6/16/2015 \$2,632 Computer Supplies Personnel Concepts 75753 6/16/2015 \$24 Misc Supplies Petty Cash 75656 6/1/2015 \$259 Petty Cash Reimburse Petty Cash 75782 6/17/2015 \$104 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$17,450 AMR Pitney Bowes 75644 5/28/2015 \$58 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	OOSI Leasing - One Source	75686	6/4/2015	\$1,250	Leased Printers
PACIFIC BIOMEDICAL EQUIPMENT INC 75666 6/1/2015 \$23,644 AMR Packco Inc 75676 6/2/2015 \$1,107 AMR - Misc Supplies Page Storage & van Lines, Inc 75750 6/16/2015 \$670 Storage PC Connection 75643 5/28/2015 \$3,482 Computer Supplies PC Connection 75751 6/16/2015 \$2,632 Computer Supplies Personnel Concepts 75753 6/16/2015 \$24 Misc Supplies Petty Cash 75656 6/1/2015 \$259 Petty Cash Reimburse Petty Cash 75782 6/17/2015 \$104 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$17,450 AMR Pitney Bowes 75644 5/28/2015 \$588 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	Orkin Exterminating Company	0000000000060648	6/16/2015	\$120	Building Maintenance
Packco Inc 75676 6/2/2015 \$1,107 AMR - Misc Supplies Page Storage & van Lines, Inc 75750 6/16/2015 \$670 Storage PC Connection 75643 5/28/2015 \$3,482 Computer Supplies PC Connection 75751 6/16/2015 \$2,632 Computer Supplies Personnel Concepts 75753 6/16/2015 \$24 Misc Supplies Petty Cash 75656 6/1/2015 \$259 Petty Cash Reimburse Petty Cash 75782 6/17/2015 \$104 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$17,450 AMR Pitney Bowes 75644 5/28/2015 \$588 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	Owens Waste Management	75642	5/28/2015	\$36	Utilities
Page Storage & van Lines, Inc 75750 6/16/2015 \$670 Storage PC Connection 75643 5/28/2015 \$3,482 Computer Supplies PC Connection 75751 6/16/2015 \$2,632 Computer Supplies Personnel Concepts 75753 6/16/2015 \$24 Misc Supplies Petty Cash 75656 6/1/2015 \$259 Petty Cash Reimburse Petty Cash 75782 6/17/2015 \$104 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$17,450 AMR Pitney Bowes 75644 5/28/2015 \$588 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	PACIFIC BIOMEDICAL EQUIPMENT INC	75666	6/1/2015	\$23,644	AMR
PC Connection 75643 5/28/2015 \$3,482 Computer Supplies PC Connection 75751 6/16/2015 \$2,632 Computer Supplies Personnel Concepts 75753 6/16/2015 \$24 Misc Supplies Petty Cash 75656 6/1/2015 \$259 Petty Cash Reimburse Petty Cash 75782 6/17/2015 \$104 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$17,450 AMR Pitney Bowes 75644 5/28/2015 \$588 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	Packco Inc	75676	6/2/2015	\$1,107	AMR - Misc Supplies
PC Connection 75751 6/16/2015 \$2,632 Computer Supplies Personnel Concepts 75753 6/16/2015 \$24 Misc Supplies Petty Cash 75656 6/1/2015 \$259 Petty Cash Reimburse Petty Cash 75782 6/17/2015 \$104 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$17,450 AMR Pitney Bowes 75644 5/28/2015 \$588 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	Page Storage & van Lines, Inc	75750	6/16/2015	\$670	Storage
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Petty Cash 75656 6/1/2015 \$259 Petty Cash Reimburse Petty Cash 75782 6/17/2015 \$104 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$17,450 AMR Pitney Bowes 75644 5/28/2015 \$58 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	PC Connection	75751	6/16/2015	\$2,632	Computer Supplies
Petty Cash 75782 6/17/2015 \$104 Petty Cash Reimburse PHYSIO CONTROL INC 75667 6/1/2015 \$17,450 AMR Pitney Bowes 75644 5/28/2015 \$588 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	Personnel Concepts	75753	6/16/2015	\$24	Misc Supplies
PHYSIO CONTROL INC 75667 6/1/2015 \$17,450 AMR Pitney Bowes 75644 5/28/2015 \$588 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	Petty Cash	75656	6/1/2015	\$259	Petty Cash Reimburse
Pitney Bowes 75644 5/28/2015 \$588 Postage Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	Petty Cash	75782	6/17/2015	\$104	Petty Cash Reimburse
Pitney Bowes Purchase Power 75693 6/11/2015 \$5,000 Postage	PHYSIO CONTROL INC	75667	6/1/2015	\$17,450	AMR
	Pitney Bowes	75644	5/28/2015	\$588	Postage
Presidio Networked Solutions 75752 6/16/2015 \$282 Computer Supplies	•		• •	• •	•
	Presidio Networked Solutions	75752	6/16/2015	\$282	Computer Supplies

PRO-LOGIX IT	75688	6/8/2015	\$4,550	MCB - Professional Services
PRSA, Tulsa Chapter	75680	6/3/2015	\$25	Community Relations
Public Service Co of Oklahoma	75754	6/16/2015	\$4,892	Utilities
Puckett, Ruth	75645	5/28/2015	\$5,416	Rent
QuikPrint	75755	6/16/2015	\$153	Community Relations
Ranette Lauinger	75683	6/4/2015	\$63	Employee Reimbursement
Ranette Lauinger	75695	6/15/2015	\$63	Employee Reimbursement
Republic Services #060	0000000000060649	6/16/2015	\$1,838	Utilities
Resource One Administrators	75756	6/16/2015	\$224	FSA Admin Fee
Rich & Cartmill	75757	6/16/2015	\$1,476	Insurance
Ricoh USA Inc	00000000000060650	6/16/2015	\$11,001	Imaging Service
Riggs, Abney, Neal, Turpen	75646	5/28/2015	\$4,423	Attorney Fees
Riggs, Abney, Neal, Turpen	75758	6/16/2015	\$803	Attorney Fees
Robert Shook	75687	6/8/2015	\$300	AMR - Truck Bed
Rogers Safe and Lock	00000000000060595	6/2/2015	\$3	Keys
Roxanne Hurry	75657	6/1/2015	\$77	Employee Reimbursement
Safari Micro	75760	6/16/2015	\$1,214	Computer Supplies
Schnake Turnbo and Assoc. Inc.	75761	6/16/2015	\$4,065	Community Relations
Scott Rice Company	00000000000060536	5/27/2015	\$569	Office Furniture
Scott Rice Company	00000000000060651	6/16/2015	\$2,092	Office Furniture
Scott's Printing & Copying	00000000000060596	6/2/2015	\$319	Printing
Scott's Printing & Copying	00000000000060652	6/16/2015	\$112	Printing
Secure Medical Records Transfer Network	75763	6/16/2015	\$3,083	Software Maintenance
Sherrie Snow	75696	6/15/2015	\$99	Internet Reimburse
Shredders, Inc.	75762	6/16/2015	\$40	Shredding
Solutions@ MBAF	00000000000060653	6/16/2015		Accounting Software
Southern Material Handling Co	75759	6/16/2015	\$19,092	Forklift
Special Ops	75677	6/2/2015		AMR - Uniforms
Special Ops	75764	6/16/2015		MCB - Uniforms
Stanley Security	75731	6/16/2015	\$8,243	Building Maintenance
Stericycle, Inc.	75766	6/16/2015	\$3,988	Medical Disposal
Stolz Telecom LLC	75648	5/28/2015		accounting@stolztelecom.com
Strategic SaaS	75765	6/16/2015	\$7,200	Software Maintenance
Stryker Sales Corporation	00000000000060654	6/16/2015	\$5,601	Medical Supplies

Stryker Sales Corporation	0000000000060655	6/16/2015	\$36,568 Medical Supplies
Synergy DataCom	0000000000060656	6/16/2015	\$21 Computer Supplies
Technical Programming Services, Inc.	75767	6/16/2015	\$4,269 Community Relations
The Oklahoman	75649	5/28/2015	\$2,443 Job Add
The Oklahoman	75769	6/16/2015	\$1,376 Job Add
The University of OK Health Sciences Center	75773	6/16/2015	\$55 Dues
Thomas Emergency Medical Solutions	75678	6/2/2015	\$3,346 Medical Supplies
Thomas Emergency Medical Solutions	75768	6/16/2015	\$17,442 Medical Supplies
Timmons Oil Company	75679	6/2/2015	\$5,310 Ambulance Maintenance
TriTech	75770	6/16/2015	\$24,288 Software Maintenance
TriZetto	75632	5/28/2015	\$525 Patient Support Services
True Digital Security	75771	6/16/2015	\$2,585 Network Security
TruGreen-LandCare	0000000000060537	5/27/2015	\$441 Lawn Maintenance
TruGreen-LandCare	0000000000060657	6/16/2015	\$2,265 Lawn Maintenance
Tulsa County Clerk	75618	5/27/2015	\$119 Liens
Tulsa County Clerk	75672	6/2/2015	\$102 Liens
Tulsa County Clerk	75689	6/9/2015	\$323 Liens
Tulsa County Clerk	75698	6/16/2015	\$170 Liens
Tulsa Press Club	75691	6/9/2015	\$28 Community Relations
U.S. Cellular	75774	6/16/2015	\$351 Tower Rental
United Ford	0000000000060597	6/2/2015	\$13,010 Ambulance Maintenance
United Mechanical	75650	5/28/2015	\$345 Building Maintenance
United Mechanical	75772	6/16/2015	\$1,816 Building Maintenance
Verizon Wireless	75775	6/16/2015	\$14,122 Wireless Communications
VF IMAGEWEAR Punchout	75659	6/1/2015	\$5,663 AMR
Weather Affirmation, L.L.C.	75778	6/16/2015	\$700 Weather Notification
Windstream	75776	6/16/2015	\$10,681 Communications
Works & Lentz, Inc.	75651	5/28/2015	\$1,536 Collections
Works & Lentz, Inc.	75777	6/16/2015	\$1,410 Collections
Xtivia	75779	6/16/2015	\$4,429 Maintenance SQL
Yale 31	75652	5/28/2015	\$550 Rent
Zirmed	75780	6/16/2015	\$12,585 Patient Billing
ZOLL Data Systems	0000000000060658	6/16/2015	\$88,569 Patient Support Services