

MEMORANDUM

Date: April 25, 2018

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – March 2018**

Attached you will find financial statements for March 2018. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$299 thousand compared to a budgeted loss of \$1,298 thousand, and the Western Division had a net loss of \$3,263 thousand compared to a budgeted net loss of \$6,089 thousand.

There is no net interdivisional payable/receivable as of 3/31/18.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at March 31, 2018, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance includes \$905,587 and \$2,099,698 owed by AMR on the 2016 and 2017 profit caps respectively, and also amounts owed by granting agencies. The West balance includes \$1,033,572 and \$2,397,607 owed by AMR on the 2016 and 2017 profit caps respectively, and assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for February and March services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$3,841 thousand (5.6%) and Western is more than budget by \$1,621 thousand (2.1%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2018. The Eastern Division had 2,155 more emergency transports than budgeted (4.5%); non-emergency transports were 999 more than budget (13%). The Western Division emergency transports were more than budget by 912 (1.7%) and non-emergencies were 963 less than budget (11.7%).

The year-to-date collection rate is 52% for the Eastern Division compared to a budget of 49% and an actual for fiscal 2017 of 52%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 52% and an actual for fiscal 2017 of 54%.

cc: Jim Winham – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Nine Months Ending Saturday, March 31, 2018

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$14,947,400.00	\$14,828,192.00	0.80%	\$135,181,800...	\$131,062,084...	3.14%
Non-emergency base rate	840,068.38	666,089.00	26.12%	6,886,409.98	5,887,367.00	16.97%
Mileage	1,034,436.00	1,017,343.00	1.68%	9,301,569.00	8,992,001.00	3.44%
Special events	26,130.00	29,666.67	-11.92%	310,290.00	267,000.03	16.21%
Subscription membership	19,330.46	16,666.66	15.98%	138,820.44	149,999.94	-7.45%
Other revenue	493,078.96	593,750.00	-16.96%	4,277,256.99	5,343,750.00	-19.96%
	<u>17,360,443.80</u>	<u>17,151,707.33</u>	<u>1.22%</u>	<u>156,096,146.41</u>	<u>151,702,201.97</u>	<u>2.90%</u>
Deductions from revenue:						
Contractual allowances and bad debts	10,256,115.56	11,528,583.34	11.04%	105,228,390.52	103,757,250.06	-1.42%
Collection fees and expenses	90,982.37	70,833.33	-28.45%	560,493.77	637,499.97	12.08%
	<u>10,347,097.93</u>	<u>11,599,416.67</u>	<u>10.80%</u>	<u>105,788,884.29</u>	<u>104,394,750.03</u>	<u>-1.34%</u>
Net patient service revenue	<u>7,013,345.87</u>	<u>5,552,290.66</u>	<u>26.31%</u>	<u>50,307,262.12</u>	<u>47,307,451.94</u>	<u>6.34%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,506,758.85	4,568,346.33	1.35%	40,236,700.34	39,585,371.97	-1.65%
Employee compensation & benefits	326,538.92	355,828.91	8.23%	3,240,409.22	3,202,460.19	-1.18%
Medical supplies	16,702.12	28,999.92	42.41%	159,369.22	260,999.28	38.94%
Building rent, utilities and maintenance	86,737.67	94,283.32	8.00%	876,964.42	848,549.88	-3.35%
Equipment maintenance	121,576.04	164,583.33	26.13%	1,128,845.63	1,481,249.97	23.79%
TotalCare campaign	4,418.83	3,750.00	-17.84%	33,357.96	33,750.00	1.16%
Quality assurance fees	70,771.83	70,833.33	0.09%	636,946.47	637,499.97	0.09%
Telephone	47,204.82	94,666.67	50.14%	700,670.25	806,000.03	13.07%
Professional services	322,224.11	349,000.01	7.67%	2,431,418.75	3,141,000.09	22.59%
Miscellaneous supplies	44,545.13	48,941.67	8.98%	407,054.88	440,475.03	7.59%
Postage and courier service	6,105.83	6,458.34	5.46%	56,283.98	58,125.06	3.17%
Equipment lease	4,500.05	1,775.00	-153.52%	15,876.07	15,975.00	0.62%
Other fees and expenses	51,211.32	61,450.00	16.66%	452,448.07	599,050.00	24.47%
Community relations	7,431.54	10,166.67	26.90%	78,827.72	91,500.03	13.85%
Office supplies	2,347.11	3,833.34	38.77%	28,413.15	34,500.06	17.64%
Insurance	16,273.61	16,416.66	0.87%	139,846.21	147,749.94	5.35%
Travel, meals, and training	3,423.90	2,750.00	-24.51%	25,731.62	24,750.00	-3.97%
	<u>5,638,771.68</u>	<u>5,882,083.50</u>	<u>4.14%</u>	<u>50,649,163.96</u>	<u>51,409,006.50</u>	<u>1.48%</u>
Operating inc. (loss) before depr.	1,374,574.19	(329,792.84)	-516.80%	(341,901.84)	(4,101,554.56)	-91.66%
Depreciation	349,999.99	350,000.00	0.00%	3,149,999.91	3,150,000.00	0.00%
Operating income (loss)	<u>1,024,574.20</u>	<u>(679,792.84)</u>	<u>-250.72%</u>	<u>(3,491,901.75)</u>	<u>(7,251,554.56)</u>	<u>-51.85%</u>

EMSA
EMSA Combined
For the Nine Months Ending Saturday, March 31, 2018

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		15,083.33	100.00%	77,328.56	135,749.97	43.04%
Nonoperating expense		15,083.33	100.00%	77,328.56	135,749.97	43.04%
Nonoperating income - interest income	641.94		0.00%	7,383.96		0.00%
Net income (loss)	1,025,216.14	(694,876.17)	247.54%	(3,561,846.35)	(7,387,304.53)	51.78%

EMSA
EMSA Eastern Division
For the Nine Months Ending Saturday, March 31, 2018

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,176,000.00	\$7,044,219.00	1.87%	\$64,918,100.00	\$62,261,807.00	4.27%
Non-emergency base rate	421,260.00	298,874.00	40.95%	3,413,428.14	2,641,661.00	29.22%
Mileage	485,280.00	452,515.00	7.24%	4,361,517.00	3,999,649.00	9.05%
Special events	7,930.00	14,000.00	-43.36%	179,925.00	126,000.00	42.80%
Subscription membership	9,330.99	8,333.33	11.97%	71,859.47	74,999.97	-4.19%
Other revenue	493,075.50	593,750.00	-16.96%	4,276,739.82	5,343,750.00	-19.97%
	<u>8,592,876.49</u>	<u>8,411,691.33</u>	<u>2.15%</u>	<u>77,221,569.43</u>	<u>74,447,866.97</u>	<u>3.73%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,043,732.12	5,499,416.67	8.29%	51,237,284.13	49,494,750.03	-3.52%
Collection fees and expenses	42,581.46	33,333.33	-27.74%	247,711.96	299,999.97	17.43%
	<u>5,086,313.58</u>	<u>5,532,750.00</u>	<u>8.07%</u>	<u>51,484,996.09</u>	<u>49,794,750.00</u>	<u>-3.39%</u>
Net patient service revenue	<u>3,506,562.91</u>	<u>2,878,941.33</u>	<u>21.80%</u>	<u>25,736,573.34</u>	<u>24,653,116.97</u>	<u>4.39%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,196,806.20	2,146,261.33	-2.36%	19,293,191.94	18,597,656.97	-3.74%
Employee compensation & benefits	159,342.89	167,239.58	4.72%	1,556,501.74	1,505,156.22	-3.41%
Medical supplies	8,603.70	12,891.59	33.26%	62,229.89	116,024.31	46.36%
Building rent, utilities and maintenance	21,532.42	29,924.99	28.05%	304,054.30	269,324.91	-12.89%
Equipment maintenance	51,067.33	77,750.00	34.32%	513,117.07	699,750.00	26.67%
TotalCare campaign	3,581.98	2,500.00	-43.28%	26,661.98	22,500.00	-18.50%
Quality assurance fees	34,500.00	34,500.00	0.00%	310,500.00	310,500.00	0.00%
Telephone	21,287.54	38,833.34	45.18%	298,422.23	319,500.06	6.60%
Professional services	155,082.98	161,250.00	3.82%	1,114,389.82	1,451,250.00	23.21%
Miscellaneous supplies	26,032.08	23,108.33	-12.65%	214,498.37	207,974.97	-3.14%
Postage and courier service	2,889.93	3,041.67	4.99%	28,396.09	27,375.03	-3.73%
Equipment lease	2,144.05	1,025.00	-109.18%	8,279.05	9,225.00	10.25%
Other fees and expenses	27,587.35	27,399.99	-0.68%	228,903.65	276,599.91	17.24%
Community relations	5,829.87	5,000.00	-16.60%	51,989.36	45,000.00	-15.53%
Office supplies	1,496.91	1,916.67	21.90%	14,474.03	17,250.03	16.09%
Insurance	9,532.78	8,750.00	-8.95%	80,743.94	78,750.00	-2.53%
Travel, meals, and training	1,820.19	1,250.00	-45.62%	12,188.09	11,250.00	-8.34%
	<u>2,729,138.20</u>	<u>2,742,642.49</u>	<u>0.49%</u>	<u>24,118,541.55</u>	<u>23,965,087.41</u>	<u>-0.64%</u>
Operating inc. (loss) before depr.	777,424.71	136,298.84	470.38%	1,618,031.79	688,029.56	135.17%
Depreciation	208,333.33	208,333.33	0.00%	1,874,999.97	1,874,999.97	0.00%
Operating income (loss)	<u>569,091.38</u>	<u>(72,034.49)</u>	<u>-890.03%</u>	<u>(256,968.18)</u>	<u>(1,186,970.41)</u>	<u>-78.35%</u>

EMSA
 EMSA Eastern Division
 For the Nine Months Ending Saturday, March 31, 2018

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		12,333.33	100.00%	44,462.16	110,999.97	59.94%
Nonoperating expense		12,333.33	100.00%	44,462.16	110,999.97	59.94%
Nonoperating income - interest income	262.45		0.00%	2,452.95		0.00%
Net income (loss)	569,353.83	(84,367.82)	774.85%	(298,977.39)	(1,297,970.38)	76.97%

EMSA
EMSA Western Division
For the Nine Months Ending Saturday, March 31, 2018

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,771,400.00	\$7,783,973.00	-0.16%	\$70,263,700.00	\$68,800,277.00	2.13%
Non-emergency base rate	418,808.38	367,215.00	14.05%	3,472,981.84	3,245,706.00	7.00%
Mileage	549,156.00	564,828.00	-2.77%	4,940,052.00	4,992,352.00	-1.05%
Special events	18,200.00	15,666.67	16.17%	130,365.00	141,000.03	-7.54%
Subscription membership	9,999.47	8,333.33	19.99%	66,960.97	74,999.97	-10.72%
Other revenue	3.46		0.00%	517.17		0.00%
	<u>8,767,567.31</u>	<u>8,740,016.00</u>	<u>0.32%</u>	<u>78,874,576.98</u>	<u>77,254,335.00</u>	<u>2.10%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,212,383.44	6,029,166.67	13.55%	53,991,106.39	54,262,500.03	0.50%
Collection fees and expenses	48,400.91	37,500.00	-29.07%	312,781.81	337,500.00	7.32%
	<u>5,260,784.35</u>	<u>6,066,666.67</u>	<u>13.28%</u>	<u>54,303,888.20</u>	<u>54,600,000.03</u>	<u>0.54%</u>
Net patient service revenue	<u>3,506,782.96</u>	<u>2,673,349.33</u>	<u>31.18%</u>	<u>24,570,688.78</u>	<u>22,654,334.97</u>	<u>8.46%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,309,952.65	2,422,085.00	4.63%	20,943,508.40	20,987,715.00	0.21%
Employee compensation & benefits	167,196.03	188,589.33	11.34%	1,683,907.48	1,697,303.97	0.79%
Medical supplies	8,098.42	16,108.33	49.73%	97,139.33	144,974.97	33.00%
Building rent, utilities and maintenance	65,205.25	64,358.33	-1.32%	572,910.12	579,224.97	1.09%
Equipment maintenance	70,508.71	86,833.33	18.80%	615,728.56	781,499.97	21.21%
TotalCare campaign	836.85	1,250.00	33.05%	6,695.98	11,250.00	40.48%
Quality assurance fees	36,271.83	36,333.33	0.17%	326,446.47	326,999.97	0.17%
Telephone	25,917.28	55,833.33	53.58%	402,248.02	486,499.97	17.32%
Professional services	167,141.13	187,750.01	10.98%	1,317,028.93	1,689,750.09	22.06%
Miscellaneous supplies	18,513.05	25,833.34	28.34%	192,556.51	232,500.06	17.18%
Postage and courier service	3,215.90	3,416.67	5.88%	27,887.89	30,750.03	9.31%
Equipment lease	2,356.00	750.00	-214.13%	7,597.02	6,750.00	-12.55%
Other fees and expenses	23,623.97	34,050.01	30.62%	223,544.42	322,450.09	30.67%
Community relations	1,601.67	5,166.67	69.00%	26,838.36	46,500.03	42.28%
Office supplies	850.20	1,916.67	55.64%	13,939.12	17,250.03	19.19%
Insurance	6,740.83	7,666.66	12.08%	59,102.27	68,999.94	14.34%
Travel, meals, and training	1,603.71	1,500.00	-6.91%	13,543.53	13,500.00	-0.32%
	<u>2,909,633.48</u>	<u>3,139,441.01</u>	<u>7.32%</u>	<u>26,530,622.41</u>	<u>27,443,919.09</u>	<u>3.33%</u>
Operating inc. (loss) before depr.	597,149.48	(466,091.68)	-228.12%	(1,959,933.63)	(4,789,584.12)	-59.08%
Depreciation	141,666.66	141,666.67	0.00%	1,274,999.94	1,275,000.03	0.00%
Operating income (loss)	<u>455,482.82</u>	<u>(607,758.35)</u>	<u>-174.94%</u>	<u>(3,234,933.57)</u>	<u>(6,064,584.15)</u>	<u>-46.66%</u>

EMSA
EMSA Western Division
For the Nine Months Ending Saturday, March 31, 2018

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		2,750.00	100.00%	32,866.40	24,750.00	-32.79%
Nonoperating expense		2,750.00	100.00%	32,866.40	24,750.00	-32.79%
Nonoperating income - interest income	379.49		0.00%	4,931.01		0.00%
Net income (loss)	455,862.31	(610,508.35)	174.67%	(3,262,868.96)	(6,089,334.15)	46.42%

EMSA
EMSA Combined
For the Nine Months Ending Saturday, March 31, 2018
2018 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$261,389.73	(\$572,247.23)
Petty cash	1,200.00	1,200.00
Invested cash	6,759,067.66	11,202,527.43
	7,021,657.39	10,631,480.20
Patient accounts receivable:		
Patient accounts receivable	28,629,578.89	23,728,182.39
Receivables in collection	76,372,000.19	76,194,000.19
	105,001,579.08	99,922,182.58
Less allowance for contractual allowances and bad debts	93,364,755.00	85,639,291.00
Net patient accounts receivable	11,636,824.08	14,282,891.58
Other receivables:		
Due from contractor	596,469.79	712,502.61
Due from collection agency	32,623.05	38,019.49
Other miscellaneous receivables	8,232,236.78	538,883.82
	8,861,329.62	1,289,405.92
Other current assets:		
Prepaid assets	703,921.74	750,669.94
Other, principally funds held by trustee	(447,182.57)	149,911.36
	256,739.17	900,581.30
Total current assets	27,776,550.26	27,104,359.00
Property and equipment:		
Communication equipment	9,489,481.00	9,242,155.67
Buildings and leasehold improvements	3,994,113.76	3,913,672.76
Ambulances	14,642,428.27	13,517,411.75
Data processing equipment	7,778,363.57	7,768,863.57
On-board equipment	8,322,963.92	7,879,842.70
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,681,973.44	1,575,047.44
Land	64,200.00	64,200.00
Transportation equipment	639,742.98	634,016.98
Prepaid assets	10,351,777.79	4,213,553.19
Capital Lease	739,910.29	739,910.29
	59,096,323.18	50,940,042.51
Less accumulated depreciation	43,155,508.93	39,390,476.60
Net property and equipment	15,940,814.25	11,549,565.91
Other assets	46,319.74	9,734.50
Total assets	43,763,684.25	38,663,659.41

EMSA
EMSA Combined
For the Nine Months Ending Saturday, March 31, 2018
2018 2017

Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	72,384.99	1,134,097.37
Due to contractor	10,748,997.43	8,567,017.58
Due to Quality Assurance Fund	328,475.80	296,532.51
Accrued retirement	256,600.15	261,529.71
Accrued salaries and wages	386,719.53	400,362.78
Current installments of long-term debt	634,395.37	347,752.00
Accrued interest payable	29.48	16.78
Deferred revenue	57,991.37	69,180.03
Total current liabilities	<u>12,485,594.12</u>	<u>11,076,488.76</u>
Long-term debt	6,324,083.23	2,965,785.49
Other liabilities		21,752.22
Total liabilities	<u>18,809,677.35</u>	<u>14,064,026.47</u>
Division capital:		
Contributed capital	90,897,434.77	85,001,838.77
Retained earnings (deficit)	(62,381,581.52)	(55,149,329.11)
Current year earnings (loss)	(3,561,846.35)	(5,252,876.72)
Total division capital	<u>24,954,006.90</u>	<u>24,599,632.94</u>
 Total liabilities & division capital	 <u><u>43,763,684.25</u></u>	 <u><u>38,663,659.41</u></u>

EMSA
EMSA Eastern Division
For the Nine Months Ending Saturday, March 31, 2018

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$41,907.25)	(\$786,590.05)
Petty cash	600.00	600.00
Invested cash	1,910,461.36	3,234,586.71
	1,869,154.11	2,448,596.66
Patient accounts receivable:		
Patient accounts receivable	13,051,384.28	10,993,574.79
Receivables in collection	38,121,999.82	37,100,999.82
	51,173,384.10	48,094,574.61
Less allowance for contractual allowances and bad debts	46,305,995.00	41,775,710.00
Net patient accounts receivable	4,867,389.10	6,318,864.61
Other receivables:		
Due from contractor	596,469.79	712,502.61
Due from collection agency	17,616.68	18,904.21
Other miscellaneous receivables	3,068,513.28	(25,612.75)
	3,682,599.75	705,794.07
Other current assets:		
Prepaid assets	323,233.57	324,287.04
Other, principally funds held by trustee	(451,586.18)	103,705.94
	(128,352.61)	427,992.98
Total current assets	10,290,790.35	9,901,248.32
Property and equipment:		
Communication equipment	4,758,551.63	4,725,569.49
Buildings and leasehold improvements	3,331,474.35	3,319,637.35
Ambulances	8,847,058.56	8,173,887.78
Data processing equipment	3,913,089.51	3,913,089.51
On-board equipment	4,571,178.33	4,498,758.92
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	961,664.00	912,079.25
Land	64,200.00	64,200.00
Transportation equipment	405,776.04	400,050.04
Prepaid assets	8,783,578.94	2,882,569.98
Capital Lease	338,087.66	338,087.66
	36,595,202.60	29,848,473.56
Less accumulated depreciation	24,207,854.76	22,017,771.98
Net property and equipment	12,387,347.84	7,830,701.58
Other assets		
Total assets	22,722,997.03	17,740,223.50

EMSA
EMSA Eastern Division
For the Nine Months Ending Saturday, March 31, 2018

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(305,353.42)	739,750.26
Due to contractor	6,070,482.04	3,988,214.79
Due to Quality Assurance Fund	328,475.80	296,532.51
Accrued retirement	136,290.87	137,968.79
Accrued salaries and wages	183,559.55	188,743.81
Current installments of long-term debt	454,436.37	175,480.00
Accrued interest payable	29.48	16.78
Deferred revenue	27,992.94	30,765.21
Total current liabilities	6,895,913.63	5,557,472.15
Long-term debt	5,939,723.23	2,401,466.49
Other liabilities		21,752.22
Total liabilities	12,835,636.86	7,980,690.86
Division capital:		
Contributed capital	9,084,535.23	8,294,373.23
Retained earnings (deficit)	1,101,802.33	3,469,287.71
Current year earnings (loss)	(298,977.39)	(2,004,128.30)
Total division capital	9,887,360.17	9,759,532.64
Total liabilities & division capital	22,722,997.03	17,740,223.50

EMSA
EMSA Western Division
For the Nine Months Ending Saturday, March 31, 2018

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$303,296.98	\$214,342.82
Petty cash	600.00	600.00
Invested cash	4,848,606.30	7,967,940.72
	5,152,503.28	8,182,883.54
Patient accounts receivable:		
Patient accounts receivable	15,578,194.61	12,734,607.60
Receivables in collection	38,250,000.37	39,093,000.37
	53,828,194.98	51,827,607.97
Less allowance for contractual allowances and bad debts	47,058,760.00	43,863,581.00
Net patient accounts receivable	6,769,434.98	7,964,026.97
Other receivables:		
Due from collection agency	15,006.37	19,115.28
Other miscellaneous receivables	5,163,723.50	564,496.57
	5,178,729.87	583,611.85
Other current assets:		
Prepaid assets	380,688.17	426,382.90
Other, principally funds held by trustee	4,403.61	46,205.42
	385,091.78	472,588.32
Total current assets	17,485,759.91	17,203,110.68
Property and equipment:		
Communication equipment	4,730,929.37	4,516,586.18
Buildings and leasehold improvements	662,639.41	594,035.41
Ambulances	5,795,369.71	5,343,523.97
Data processing equipment	3,865,274.06	3,855,774.06
On-board equipment	3,751,785.59	3,381,083.78
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	720,309.44	662,968.19
Transportation equipment	233,966.94	233,966.94
Prepaid assets	1,568,198.85	1,330,983.21
Capital Lease	401,822.63	401,822.63
	22,501,120.58	21,091,568.95
Less accumulated depreciation	18,947,654.17	17,372,704.62
Net property and equipment	3,553,466.41	3,718,864.33
Other assets	1,460.90	1,460.90
Total assets	21,040,687.22	20,923,435.91

EMSA
EMSA Western Division
For the Nine Months Ending Saturday, March 31, 2018
2018 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	377,738.41	394,347.11
Due to contractor	4,678,515.39	4,578,802.79
Accrued retirement	120,309.28	123,560.92
Accrued salaries and wages	203,159.98	211,618.97
Current installments of long-term debt	179,959.00	172,272.00
Deferred revenue	29,998.43	38,414.82
Total current liabilities	5,589,680.49	5,519,016.61
Long-term debt	384,360.00	564,319.00
Total liabilities	5,974,040.49	6,083,335.61
Division capital:		
Contributed capital	81,812,899.54	76,707,465.54
Retained earnings (deficit)	(63,483,383.85)	(58,618,616.82)
Current year earnings (loss)	(3,262,868.96)	(3,248,748.42)
Total division capital	15,066,646.73	14,840,100.30
Total liabilities & division capital	21,040,687.22	20,923,435.91

EMSA
Cash Rollforward
Year Ending June 30, 2018

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2017	\$ 3,643,961	\$ 3,643,961	-	7,422,560	7,422,560	-	11,066,521	11,066,521	-
Net revenue collected	20,462,000	19,217,533	1,244,467	22,812,000	22,520,549	291,451	43,274,000	41,738,082	1,535,918
Utility bill receipts	4,268,000	5,343,750	(1,075,750)				4,268,000	5,343,750	(1,075,750)
TotalCare proceeds	97,575	100,000	(2,425)	94,524	100,000	(5,476)	192,099	200,000	(7,901)
Payment to contractor	(19,123,129)	(18,597,657)	(525,472)	(21,030,089)	(20,987,718)	(42,371)	(40,153,218)	(39,585,375)	(567,843)
Operating expenses/changes in WC	(5,621,657)	(5,362,497)	(259,160)	(6,074,515)	(6,449,994)	375,479	(11,696,172)	(11,812,491)	116,319
Capital expenditures	(1,657,582)	(924,750)	(732,832)	(2,425,852)	(2,202,750)	(223,102)	(4,083,434)	(3,127,500)	(955,934)
Net debt proceeds/(reduction)&int	(522,000)	(609,459)	87,459	(205,138)	(205,000)	(138)	(727,138)	(814,459)	87,321
Interest/other income	3,587		3,587	4,261		4,261	7,848	-	7,848
Other	530,233 (2)	586,494	(56,261)	4,343,345 (1)	4,343,345	-	4,873,578	4,929,839	(56,261)
Balance at March 31, 2018	<u>2,080,988</u>	<u>3,397,375</u>	<u>(1,316,387)</u>	<u>4,941,096</u>	<u>4,540,992</u>	<u>400,104</u>	<u>7,022,084</u>	<u>7,938,367</u>	<u>(916,283)</u>

(1) 44,586 - '17 Other Western Subsidy
691,830 - '18 Edmond Subsidy
347,916 - '18 Other Western Subsidy
320,262 - '17 Oklahoma City Subsidy
2,938,751 - '18 Oklahoma City Subsidy
4,343,345

(2) 530,233 - '18 Other Eastern Subsidy

West - Cash	5,152,503
A/P	(211,407)
Net	<u><u>4,941,096</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/18

Eastern Division

Net Income (loss)		(298,977)
Add: Depreciation	1,875,000	
Increase in allowance for doubtful accounts	3,346,698	
Increase in deferred revenue	27,993	<u>5,249,691</u>
Changes in working capital:		
Increase in patient receivables	(2,638,362)	
Increase in other receivables	(1,939,466)	
Decrease in other assets	340,421	
Increase in accounts payable	15,079	
Decrease in accrued liabilities	(39,015)	<u>(4,261,343)</u>
Net Property Additions:		(4,254,783)
Debt Service/ Loan Proceeds		2,003,501
Net Contributed Capital		530,233
Change in cash and cash equivalents:		<u><u>(1,031,678)</u></u>
	Cash balance @6/30/17	2,900,832
	Cash balance @3/31/18	1,869,154
	Change in cash	<u><u>(1,031,678)</u></u>

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/18

Western Division

Net income (loss)		(3,262,869)
Add: Depreciation	1,275,000	
Increase in allowance for doubtful accounts	2,422,607	
Increase in deferred revenue	29,998	<u>3,727,605</u>
Changes in working capital:		
Increase in patient receivables	(2,230,905)	
Increase in other receivables	(3,646,283)	
Increase in other assets	(31,963)	
Decrease in accounts payable	(409,275)	
Decrease in accrued liabilities	(42,510)	<u>(6,360,936)</u>
Net Property (Additions)/Dispositions		(1,288,059)
Debt Service/Loan proceeds		(172,272)
Contributed Capital		4,343,345
Change in cash and cash equivalents:		<u><u>(3,013,186)</u></u>
	Cash balance @6/30/16	8,165,689
	Cash balance @3/31/18	5,152,503
	Change in cash	<u><u>(3,013,186)</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through March

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2018 Ambulances (eleven)</i>			
Replacement units	474,000		474,000
Repairs	25,000	37,155	(12,155)
Common use vehicle		38,775	(38,775)
Miscellaneous	20,000		20,000
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000	1,256,629	12,371
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000	1,226,387	(126,387)
On board equipment:			
Stair chairs	5,000		5,000
Power cots	213,000	216,089	(3,089)
Miscellaneous	32,000		32,000
CAD and radio equipment:			
Mobile data terminals	105,000		105,000
Mobile gateways	119,000	81,037	37,963
Recording system	92,000	26,713	65,287
Building expenses:			
Floor scrubbers		20,064	(20,064)
Miscellaneous	43,000	25,357	17,643
Computer equipment:			
UPS batteries	5,000		5,000
Information processing system (Laserfiche)		55,092	(55,092)
Miscellaneous	100,000		100,000
TOTAL	3,602,000	2,983,298	618,702
Less 2017 incurred prior year		589,331	
Less 2016 incurred prior year		736,385	
Current year expenditures		1,657,582	
Less 2017 incurred current year	1,269,000	667,298	
Less 2016 incurred current year	1,100,000	490,002	
Current year budget	1,233,000	500,282	732,718

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through March

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
2018 Ambulances (eleven)				
Replacement units	1,338,000			1,338,000
Repairs	25,000		73,957	(48,957)
Miscellaneous	20,000			20,000
2017 Ambulances (eleven)				
Replacement units	1,269,000	1,382,312		(113,312)
2016 Ambulances (ten)				
Replacement units	1,100,000	1,209,266		(109,266)
On board equipment:				
Stair chairs	5,000			5,000
Power cots	870,000		882,364	(12,364)
Power cots - aid vans (3)			42,220	(42,220)
Miscellaneous	39,000		12,447	26,553
CAD and radio equipment:				
Mobile data terminals	115,000			115,000
Mobile gateways in trucks	131,000		100,003	30,997
Radio infrastructure (NG911)	117,500		29,376	88,124
Recording system	108,000		56,837	51,163
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
Miscellaneous	48,000		6,892	41,108
Computer equipment:				
Information processing system(Laserfiche)			58,623	(58,623)
Miscellaneous	100,000			100,000
TOTAL	5,305,500	2,591,578	1,262,719	1,451,203
Less 2016 and 2017 incurred prior year		1,428,445		
Current year expenditures		1,163,133	1,262,719	2,425,852
Less 2016 and 2017 incurred current year	2,369,000	1,163,133		
Current year budget	<u>2,936,500</u>	<u>0</u>	<u>1,262,719</u>	<u>1,673,781</u>

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2018

Eastern Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Mar-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	5,648	5,535	5,401	5,497	5,376	5,536	6,091	5,479	5,485	50,048	47,988	47,893
Non-emergency	951	990	872	925	935	971	1,044	926	1,043	8,657	7,661	7,658
Total	6,599	6,525	6,273	6,422	6,311	6,507	7,135	6,405	6,528	58,705	55,649	55,551
Unit hours	14,417	14,704	13,779	14,249	14,244	14,671	15,274	13,614	15,675	130,627	137,478	
% of total system hours	47.5%	48.4%	47.3%	46.4%	46.5%	47.4%	48.4%	47.6%	48.2%	47.5%	46.8%	47.0%
<i>Gross revenue by payor:</i>												
Medicare	43%	44%	43%	44%	44%	43%	48%	46%	45%	45%	44%	
Medicaid	17%	17%	20%	18%	19%	18%	17%	18%	17%	18%	18%	
Private insurance	17%	16%	16%	16%	16%	17%	16%	16%	17%	16%	17%	
Uninsured and other	23%	23%	21%	22%	21%	22%	19%	20%	21%	21%	21%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	44.2%	51.5%	49.8%	52.8%	53.6%	53.2%	49.3%	38.1%	83.4%	52.5%	51.7%	49.0%
<i>Net income (loss)</i>	\$ (632,995)	\$ 610,141	\$ 295,002	\$ (703,575)	\$ (376,744)	\$ 33,804	\$ 329,386	\$ (423,350)	\$ 569,354	\$ (298,977)	\$ (2,004,128)	\$ (1,297,970)
<i>Days in A/R</i>	79.4	79.9	83.1	82.0	81.0	84.9	80.8	84.0	103.9	N/A	81.3	
<i>Past due A/R</i>	\$ 2,310,000	\$ 2,192,000	\$ 2,187,000	\$ 2,200,000	\$ 2,267,000	\$ 2,285,000	\$ 2,224,000	\$ 2,237,000	\$ 2,303,000	N/A	\$ 2,644,000	
<i>Current ratio</i>	1.42	1.69	1.59	1.47	1.45	1.51	1.46	1.35	1.49	N/A	1.78	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Western Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Mar-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	6,061	6,014	5,929	5,946	5,785	6,061	6,433	5,665	5,940	53,834	54,059	52,922
Non-emergency	815	886	773	751	688	788	872	813	890	7,276	7,491	8,258
Total	<u>6,876</u>	<u>6,900</u>	<u>6,702</u>	<u>6,697</u>	<u>6,473</u>	<u>6,849</u>	<u>7,305</u>	<u>6,478</u>	<u>6,830</u>	<u>61,110</u>	<u>61,550</u>	<u>61,180</u>
Unit hours	15,940	15,647	15,351	16,467	16,420	16,260	16,275	14,960	16,821	144,141	156,242	
% of total system hours	52.5%	51.6%	52.7%	53.6%	53.5%	52.6%	51.6%	52.4%	51.8%	52.5%	53.2%	53.0%
<i>% of gross revenue by payor:</i>												
Medicare	45%	44%	44%	46%	46%	47%	48%	46%	48%	46%	46%	
Medicaid	15%	16%	15%	15%	16%	15%	16%	15%	15%	16%	15%	
Private insurance	19%	18%	19%	20%	19%	19%	18%	19%	19%	19%	19%	
Uninsured and other	21%	22%	22%	19%	19%	19%	18%	20%	18%	19%	20%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	47.4%	56.1%	48.2%	52.6%	56.8%	54.6%	49.1%	43.9%	62.7%	51.1%	53.9%	52.0%
<i>Net income (loss)</i>	\$ (664,712)	\$ (345,199)	\$ (595,590)	\$ (614,823)	\$ (816,723)	\$ (39,942)	\$ (279,174)	\$ (362,570)	\$ 455,864	\$ (3,262,869)	\$ (3,248,749)	\$ (6,089,334)
<i>Days in A/R</i>	83.0	82.2	82.7	84.8	85.8	87.3	87.0	92.2	101.7	N/A	85.9	
<i>Past due A/R</i>	\$ 2,913,000	\$ 2,761,000	\$ 2,776,000	\$ 2,695,000	\$ 2,755,000	\$ 2,928,000	\$ 3,225,000	\$ 3,150,000	\$ 3,197,000	N/A	\$ 3,221,000	
<i>Current ratio</i>	2.83	2.78	2.97	3.09	2.90	2.47	2.45	2.90	3.13	N/A	3.12	

KEY: AMR MCB EMSA

OVER \$10K

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1
Aaron Fence Co.	AARON FENCE	80992	4/16/2018	110.00000	Building Maintenance
Accounting Principals	ACTPRN01	80994	4/16/2018	6,235.88000	Temporary Employees
Air Solutions	AIR SOLUTIONS	80909	3/28/2018	501.00000	Building Maintenance
Air Solutions	AIR SOLUTIONS	80995	4/16/2018	949.00000	Building Maintenance
AIRGAS USA LLC	1223388	80957	4/3/2018	5,420.64000	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	80996	4/16/2018	1,005.70000	Courier Service
Alliance Maintenance	ALLIANCE MAINT	80997	4/16/2018	2,650.00000	Janitorial Service
Allied Towing	ALLIED TOWING	80998	4/16/2018	593.50000	P+ - Towing
All-Kill Pest Control	ALLKIL01	80910	3/28/2018	226.00000	Building Maintenance
American Emergency Vehicles	AEV01	80908	3/28/2018	504,178.00000	Ambulance Maintenance
American Express-Employee	AMEXPR01	81068	4/17/2018	34,259.41000	Employee Corporate Cards
American Waste Control	AMWSTE01	Z000003606	4/16/2018	468.13000	Utilities
Ameritas Life Insurance Corp	AMERITAS	80975	4/10/2018	551.24000	Benefits
Amos Electrical & Mechanical, Inc.	AMOSELO1	80999	4/16/2018	435.00000	Building Maintenance
AMR - Cobra Admin	AMR - COBRA	81000	4/16/2018	2,036.67000	Benefits
Arrow Machinery Co	ARROW MACHINERY	81001	4/16/2018	301.40000	Building Services
Association of Central Ok Govn	ACOG 01	80993	4/16/2018	574.20000	OKC 911 Service Agreement
AT&T Interstate Dedicated Private Line S	ATT 07	81002	4/16/2018	2,705.54000	Communications
AT&T Mobility	AT&T MOBILITY	Z000003607	4/16/2018	86.41000	Wireless Communications
AT&T OneNet Services/Long Distance	ATT INTERNET	80911	3/28/2018	449.91000	Communications
att	ATT 10	Z000003598	3/28/2018	3,410.91000	Communications
B. D. Eddie Enterprises	BDEDDI01	80912	3/28/2018	27,991.01000	Rent
Bill Knight Ford	BILLKNIGHT FORD	80913	3/28/2018	86,212.00000	Ambulance Maintenance
Bill Knight Ford	BILLKNIGHT FORD	81003	4/16/2018	172,424.00000	Ambulance Maintenance
Blue Sky Supply	BLUE SKY SUPPLY	81004	4/16/2018	397.47000	Coffee/Food Service
Board of Regents of the Univ, OU Physi	BD REGENTS OU	80976	4/10/2018	29,953.73000	OMD Dir Salary & Benefits
Capital Waste Solutions	CAPITAL WASTE	81005	4/16/2018	3,100.00000	Building Maintenance
CAROL JOHNSON	CAROL JOHNSON	80959	4/3/2018	1,800.00000	Janitorial Services
CDW Government, Inc.	CDWCMP01	81006	4/16/2018	2,126.87000	Computer Supplies
Center Point Energy	OK ENERGY SERV	81039	4/16/2018	2,265.72000	Utilities
Change Healthcare	CHANGE HEALTHCA	80914	3/28/2018	2,125.89000	Pt Account
Chantelle Ainge	HINDS, CHANTELL	80986	4/12/2018	64.92000	Employee Travel Expenses

Cheaper T's	CHEAPER T'S	80960	4/3/2018	486.00000	AMR
City of Bixby	CTYBXB01	81010	4/16/2018	31.13000	utilities
City of Oklahoma City - Utilities	CTYOKC01	80917	3/28/2018	814.02000	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	81007	4/16/2018	3,105.31000	Janitorial Services
CLIA Laboratory Program	CLIA	81008	4/16/2018	150.00000	Subscriptions
Cobra One Corporation	COBRA ONE CORP	80915	3/28/2018	532.00000	Benefits
Community Care	COMMUNITY CARE	81009	4/16/2018	49.56000	employee Benefits
Community Care	COMMUNITY CARE	80977	4/10/2018	35,763.86000	employee Benefits
Compsource Oklahoma	COMPSOURCE	80978	4/10/2018	1,940.00000	Workers Comp
Cox	COX	Z000003599	3/28/2018	24,853.63000	Internet
CPI Office Products	CPI OFFICE PROD	Z000003608	4/16/2018	11,156.06000	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	80916	3/28/2018	336.25000	Website
Curtis Knoles	KNOLES, CURTIS	80923	3/28/2018	228.34000	MCB - Employee Reimbursen
Curtis Knoles	KNOLES, CURTIS	80989	4/12/2018	228.74000	MCB - Employee Reimbursen
David Howerton	HOWERTON	80987	4/12/2018	65.00000	MCB - Reimburse
Delta Dental	DELTA DENTAL	80979	4/10/2018	3,309.72000	Benefits
Detco	DETCO	Z000003601	4/3/2018	3,444.20000	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	81011	4/16/2018	395.00000	Building Maintenance
EAN Holdings	EAN HOLDINGS	80918	3/28/2018	3,600.13000	Rent - Edmond Hub
EMS Technology Solutions LLC	EMS TECH SOL	81013	4/16/2018	12,912.00000	Medical Supplies
English Family Limited Partnership	ENGLISH FAMILY	80919	3/28/2018	1,000.00000	Rent - Walker Parking
Erling and Associates Inc.	ERLING01	81014	4/16/2018	4,166.67000	Professional Services
Federal Express Corporation	FEDEXP01	80961	4/3/2018	9.85000	Express Mail
Federal Express Corporation	FEDEXP01	80920	3/28/2018	71.34000	Express Mail
Federal Express Corporation	FEDEXP01	81015	4/16/2018	173.83000	Express Mail
FLOTEC INC	FLOTEC	81016	4/16/2018	50.00000	Meidical Supplies
FMS, Inc.	FMSINC01	81017	4/16/2018	1,888.87000	Collections
FORD QUALITY FLEET CARE PROGRAM	1007964	80951	4/3/2018	38,919.52000	AMR - Medical Supplies
Grainger Punchout	1001624	80947	4/3/2018	4,989.70000	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	81018	4/16/2018	38.65000	Telephone Supplies
HARDESTY PRESS	HRDPRS	80962	4/3/2018	173.69000	hardestypress@sbcglobal.ne
Henry Schein Inc.	HENRY SCHEIN	Z000003602	4/3/2018	1,940.82000	Medical Supplies
Infor	INFOR	81019	4/16/2018	5,372.14000	health care data integration
Insperty Expense Management	INSPERTY EXPEN	Z000003609	4/16/2018	560.00000	Expense Report Software

Interworks	INTERWORKS	81020	4/16/2018	9,216.00000	Software Consulting
J&P Ventures LLC	J&P VENTURES	80921	3/28/2018	1,850.00000	Rent - Bixby Hub
January Environmental Services, Inc.	JANUARY ENVIORN	80963	4/3/2018	350.00000	P+ - Waste Removal
Jeff Goodloe, M.D.	GOODLOE, JEFF	80971	4/5/2018	543.65000	MCB - Expenses
Jenks Chamber of Commerce	JKSCHM01	80922	3/28/2018	368.00000	Dues
Jennifer Jones	JONESJEN	80980	4/10/2018	153.44000	MCB - Employee Reimbursen
John Graham	GRAHAM, JOHN	80985	4/12/2018	74.00000	Employe Expenses
Johna Easley	JOHNA EASLEY	81021	4/16/2018	1,039.14000	Expenses
Johnson, Tracy L	JOHNSN01	80988	4/12/2018	172.00000	Travel Reimburse
Julie Roberts	ROBERTS, JULIE	80973	4/5/2018	59.13000	Employee Expenses
Kelli Bruer	BRUER	80984	4/12/2018	230.05000	Employee Expense Report
Kim McDorman	MCDORMAN, KIM	80990	4/12/2018	111.41000	Employee Expense Report
Laerdal Medical Punchout	1006286	80948	4/3/2018	1,901.54000	AMR - Medical Supplies
LandCare	LANDCARE	81022	4/16/2018	2,008.50000	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	81023	4/16/2018	506.22000	Building Maintenance
LexisNexis Risk Data Management Inc	LEXISNEXIS	80924	3/28/2018	2,190.70000	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	81024	4/16/2018	2,256.25000	Patient Service
Locke Lord LLP	LOCKE LORD LLP	81025	4/16/2018	166,497.17000	Professional Services
Lone Star Enterprises, LLC	LONE STAR ENTER	80925	3/28/2018	3,988.14000	Building Rent
Lynxsystems, LLC	LYNXSYSTEMS	81026	4/16/2018	97.20000	Computer Supplies
Mac Systems	MAC SYSTEMS	81027	4/16/2018	376.00000	Building Maintenance
Managed Outsource Solutions	MNG OUTSRC SOL	81035	4/16/2018	23.22000	Transcription Services
Marian Nolen	NOLEN, MARIAN	80991	4/12/2018	141.53000	Employee Reimbursement
McAnallen, Duffy	MCANLN01	81028	4/16/2018	65.00000	MCB - Employee Reimbursen
McKesson Medical Punchout	1150574	80956	4/3/2018	149,118.08000	AMR - Medical Supplies
Meadows Collier	MEADOWS COLLIER	80926	3/28/2018	25,000.00000	Professional Services
Meadows Collier	MEADOWS COLLIER	81029	4/16/2018	25,000.00000	Professional Services
MediTract	MEDITRACT	81030	4/16/2018	3,240.00000	Patient Account
MEDSOURCE INTERNATIONAL LLC	1343833	80958	4/3/2018	268.00000	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	80943	4/3/2018	99.99000	Internet Reimburse
Melanie Sanders	SANDERS, MELANIE	80944	4/3/2018	127.94000	Employee Expenses
Metro Monitor	METRO MONITOR	81031	4/16/2018	165.00000	Media Monitoring
Metroplex Electric	METROPLEX	Z000003610	4/16/2018	85.80000	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	81032	4/16/2018	391.40000	Shredding

Midcon Recovery Services	MIDCON RECOVERY	81033	4/16/2018	5,105.00000	Rental Space/Shred Bins
Millennium Information Technology	MIT	81034	4/16/2018	3,668.40000	Computer Supplies
Mobile Health Resources	EMS SURVERYTEAM	81012	4/16/2018	1,848.00000	Community Relations
Mollmans Culligan Water Cd, In	MLMCLL01	Z000003611	4/16/2018	510.00000	Building Maint
Mosaic Personnel	MOSAIC PERSONNE	80927	3/28/2018	86.84000	Temp Employee
Mosaic Personnel	MOSAIC PERSONNE	81036	4/16/2018	451.63000	Temp Employee
MyHealth Access Network	MY HEALTH ACCES	81037	4/16/2018	3,083.00000	Patient Services
Net Solutions	NETSOL01	81038	4/16/2018	6,000.00000	Network Support
Office Depot Punchout	1006929	80950	4/3/2018	797.57000	AMR - Medical Supplies
OG&E	OGE 01	80928	3/28/2018	4,143.24000	Utilities
Ok Natural Gas	ONG 05	81041	4/16/2018	252.64000	Utilities
Ok Natural Gas	ONG 05	80929	3/28/2018	1,296.09000	Utilities
Ok State Dept of Health	OSDH 01	81042	4/16/2018	1,090.00000	Fees
Oklahoma Police Supply	OK POLICESUPPLY	81040	4/16/2018	181.86000	P+ - Uniforms
Oklahoma Police Supply	OK POLICESUPPLY	80964	4/3/2018	969.49000	P+ - Uniforms
One Source Managed Services	ONE SOURCE	80981	4/10/2018	3,577.95000	Printer Manage Services
Orkin Exterminating Company	ORKIN 01	Z000003612	4/16/2018	474.97000	Building Maintenance
OTE International Holdings	OTE INTER HOLD	81043	4/16/2018	5,930.00000	Ambulance Maintenance
Overhead Door of Okc	OVRHDR02	81044	4/16/2018	220.00000	Building
Owens Waste Management	OWENS TRASH SVC	80930	3/28/2018	18.00000	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	80953	4/3/2018	48,629.97000	AMR - Medical Supplies
Packco Inc	PACKCO INC	80965	4/3/2018	1,548.00000	AMR - Misc Supplies
PC Connection	PC CONNECTION	81045	4/16/2018	11,457.49000	Computer Supplies
Petty Cash	PETTYC01	81046	4/16/2018	230.47000	Petty Cash Reimburse
Petty Cash	PETTYC01	80942	3/29/2018	280.13000	Petty Cash Reimburse
pharmalink Inc	PHARMALINK	80966	4/3/2018	99.00000	amr - misc supplies
PHYSIO CONTROL INC	1055366	80955	4/3/2018	49,969.00000	AMR - Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003613	4/16/2018	2,091.50000	Medical Supplies
Pitney Bowes Purchase Power	PITBOW02	80972	4/5/2018	5,197.11000	Postage
Praxair Distribution, Inc	PRAXAIR	80967	4/3/2018	45.00000	AMR - Medical Supplies
Priority Dispatch	PRYDSP01	Z000003603	4/3/2018	2,475.00000	Training Supplies
PRSA, Tulsa Chapter	PRSA 01	80931	3/28/2018	25.00000	Community Relations
Public Service Co of Oklahoma	PSO 01	80932	3/28/2018	1,387.24000	Utilities
Public Service Co of Oklahoma	PSO 01	81047	4/16/2018	4,142.18000	Utilities

Puckett, Ruth	PUCKET01	80933	3/28/2018	5,416.67000	Rent
Republic Services	REPUBLIC SERVIC	81048	4/16/2018	4,313.51000	Utilities
Rhodes Hieronymus Jones Tucker & Cabl	RHODES HIERONYM	81049	4/16/2018	24.10000	Professional Services
Rich & Cartmill	RICH	81050	4/16/2018	10,888.00000	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	81051	4/16/2018	70,243.28000	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003604	4/3/2018	8.00000	Building Maintenance
Safari Micro	SAFARI MICRO	81052	4/16/2018	566.09000	computer supplies
Scrambler Creative Services	SCRAMBLER CREAT	80934	3/28/2018	900.00000	Community Relations
SHI Freeform	1010172	80954	4/3/2018	848.00000	AMR - Medical Supplies
Solutions Group	SOLUTIONS GROUP	81053	4/16/2018	15,418.93000	Collections
Solutions Group	SOLUTIONS GROUP	80935	3/28/2018	36,727.95000	Collections
Southwest Tulsa Trophy	SW TULSA TROPHY	80938	3/28/2018	40.00000	Community Relations
Spartan Signs	SPARTAN SIGNS	81054	4/16/2018	109.75000	Ambulance Maintenance
Special Ops	SPECIAL OPS	81055	4/16/2018	114.98000	P+ - Uniforms
Special Ops	SPECIAL OPS	80968	4/3/2018	273.98000	P+ - Uniforms
St Anthony Healthplex East	ST ANTHONY	80936	3/28/2018	3,266.41000	mutual aid
Stanley Security	STANLEY SECURIT	80937	3/28/2018	56.74000	Building Maintenance
Stanley Security	STANLEY SECURIT	81056	4/16/2018	3,044.84000	Building Maintenance
Sterling Talent Solutions	STERLING TALENT	81057	4/16/2018	190.80000	Background Checks
Stryker Sales Corporation	STRYKER SALES	Z000003621	4/17/2018	2,394.97000	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003600	3/28/2018	3,453.09000	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003605	4/3/2018	54.01000	computer supplies
Synergy DataCom	SYNRGY01	Z000003615	4/16/2018	283.93000	computer supplies
Timmons Oil Company	TIMMONS OIL CO	80969	4/3/2018	7,786.05000	Ambulance Maintenance
Torrence, Kent	TRRNK 01	80974	4/5/2018	60.46000	Employe Expenses
Total Radio, Inc.	TOTRAD01	Z000003616	4/16/2018	8,271.58000	Communications
Trinity Employment Specialists	TRINITY	81058	4/16/2018	5,586.98000	Temp Employees
Trizetto	TRIZETTO	80939	3/28/2018	525.00000	Patient Support Services
True Digital Security	TRUE DIGITAL	81059	4/16/2018	2,585.00000	Network Security
Tulsa County Clerk	TULCLK01	80945	4/3/2018	136.00000	Liens
Tulsa County Clerk	TULCLK01	81067	4/17/2018	323.00000	Liens
Tulsa County Clerk	TULCLK01	80983	4/10/2018	340.00000	Liens
Tulsa Overhead Door, LLC	OVRHDR01	Z000003617	4/16/2018	150.00000	Building Maintenance
U.S. Cellular	US CELLULAR	80940	3/28/2018	387.83000	Tower Rental

U.S. Cellular	US CELLULAR	81061	4/16/2018	407.22000	Tower Rental
UNIFIRST CORP	1006586	80949	4/3/2018	293.54000	AMR - Medical Supplies
United Mechanical	UNITED MECHANIC	81060	4/16/2018	3,348.11000	Building Maintenance
University Of Oklahoma Health Science C	OU DEPT OF PEDS	80982	4/10/2018	6,666.67000	MCB Payroll
VDO Communications	VDO COMM	80970	4/3/2018	863.40000	AMR - Misc Supplies
Verizon Wireless	VERIZON WIRELSS	Z000003618	4/16/2018	11,091.01000	Wireless Communications
VF IMAGEWEAR Punchout	1000132	80946	4/3/2018	11,825.64000	AMR - Medical Supplies
Visual Force, Inc	VISUAL FORCE	81062	4/16/2018	1,788.00000	Ambulance Maintenance
Weather Affirmation, L.L.C.	WTHAFM01	81065	4/16/2018	350.00000	Weather Notification
Works & Lentz, Inc.	WKSLNZ01	81063	4/16/2018	1,390.73000	Collections
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	81064	4/16/2018	3,368.82000	Collections
Xtivia	XTIVIA	Z000003619	4/16/2018	4,429.00000	Maintenance SQL
Yale 31	YALE 31	80941	3/28/2018	1,100.00000	Rent
Zirmed	ZIRMED	81066	4/16/2018	20,340.24000	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003620	4/16/2018	14,368.00000	Patient Support Services
ZOLL MEDICAL CORP	1008451	80952	4/3/2018	7,387.02000	AMR - Medical Supplies