

MEMORANDUM

Date: January 24, 2018

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – December 2017**

Attached you will find financial statements for December 2017. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$774 thousand compared to a budgeted loss of \$495 thousand, and the Western Division had a net loss of \$3,077 thousand compared to a budgeted net loss of \$3,645 thousand.

There is no net interdivisional payable/receivable as of 12/31/17.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at December 31, 2017, and how the balances have changed from the prior year.

Cash

Note that the East cash balance includes \$66,000 of funds that have been loaned on the building addition and not yet spent. It is anticipated that the majority of the unspent amount will be spent by the end of the project.

Other Miscellaneous Receivables

The East balance includes \$905,587 owed by AMR on the 2016 profit cap and also amounts owed by granting agencies. The West balance includes \$1,033,572 owed by AMR on the 2016 profit cap and assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for October and September services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$1,589 thousand (3.4%) and Western is more than budget by \$438 thousand (.8%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2018. The Eastern Division had 829 more emergency transports than budgeted (2.6%); non-emergency transports were 504 more than budget (9.8%). The Western Division emergency transports were more than budget by 254 (.7%) and non-emergencies were 843 less than budget (15%).

The year-to-date collection rate is 51% for the Eastern Division compared to a budget of 49% and an actual for fiscal 2017 of 50%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 52% and an actual for fiscal 2017 of 53%.

cc: Jim Winham – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Six Months Ending Sunday, December 31, 2017

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$15,059,200.00	\$14,828,192.00	1.56%	\$89,415,300.00	\$88,012,494.00	1.59%
Non-emergency base rate	770,850.02	666,089.00	15.73%	4,463,721.72	3,953,560.00	12.90%
Mileage	1,045,728.00	1,017,343.00	2.79%	6,121,041.00	6,038,424.00	1.37%
Special events	37,700.00	29,666.67	27.08%	226,210.00	178,000.02	27.08%
Subscription membership	17,546.99	16,666.66	5.28%	82,651.06	99,999.96	-17.35%
Other revenue	644,362.50	593,750.00	8.52%	2,923,505.35	3,562,500.00	-17.94%
	<u>17,575,387.51</u>	<u>17,151,707.33</u>	<u>2.47%</u>	<u>103,232,429.13</u>	<u>101,844,977.98</u>	<u>1.36%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,577,215.16	11,528,583.34	-0.42%	70,875,755.24	69,171,500.04	-2.46%
Collection fees and expenses	93,745.60	70,833.33	-32.35%	381,807.96	424,999.98	10.16%
	<u>11,670,960.76</u>	<u>11,599,416.67</u>	<u>-0.62%</u>	<u>71,257,563.20</u>	<u>69,596,500.02</u>	<u>-2.39%</u>
Net patient service revenue	<u>5,904,426.75</u>	<u>5,552,290.66</u>	<u>6.34%</u>	<u>31,974,865.93</u>	<u>32,248,477.96</u>	<u>-0.85%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,557,052.53	4,568,346.33	0.25%	26,472,151.15	26,315,949.98	-0.59%
Employee compensation & benefits	321,716.23	355,828.91	9.59%	2,242,863.60	2,134,973.46	-5.05%
Medical supplies	11,770.04	28,999.92	59.41%	102,450.62	173,999.52	41.12%
Building rent, utilities and maintenance	99,826.31	94,283.32	-5.88%	600,125.71	565,699.92	-6.09%
Equipment maintenance	157,255.41	164,583.33	4.45%	764,090.82	987,499.98	22.62%
TotalCare campaign	4,418.83	3,750.00	-17.84%	20,101.47	22,500.00	10.66%
Quality assurance fees	70,771.83	70,833.33	0.09%	424,630.98	424,999.98	0.09%
Telephone	89,078.76	71,666.67	-24.30%	471,583.42	430,000.02	-9.67%
Professional services	115,844.21	349,000.01	66.81%	1,746,837.64	2,094,000.06	16.58%
Miscellaneous supplies	38,502.52	48,941.67	21.33%	260,596.76	293,650.02	11.26%
Postage and courier service	1,083.54	6,458.34	83.22%	36,833.43	38,750.04	4.95%
Equipment lease	387.83	1,775.00	78.15%	9,665.74	10,650.00	9.24%
Other fees and expenses	56,842.30	84,450.00	32.69%	332,634.80	506,700.00	34.35%
Community relations	14,337.94	10,166.67	-41.03%	55,434.48	61,000.02	9.12%
Office supplies	3,070.11	3,833.34	19.91%	19,671.39	23,000.04	14.47%
Insurance	16,588.40	16,416.66	-1.05%	91,109.65	98,499.96	7.50%
Travel, meals, and training	2,900.88	2,750.00	-5.49%	14,874.39	16,500.00	9.85%
	<u>5,561,447.67</u>	<u>5,882,083.50</u>	<u>5.45%</u>	<u>33,665,656.05</u>	<u>34,198,373.00</u>	<u>1.56%</u>
Operating inc. (loss) before depr.	342,979.08	(329,792.84)	-204.00%	(1,690,790.12)	(1,949,895.04)	-13.29%
Depreciation	349,999.99	350,000.00	0.00%	2,099,999.94	2,100,000.00	0.00%
Operating income (loss)	<u>(7,020.91)</u>	<u>(679,792.84)</u>	<u>-98.97%</u>	<u>(3,790,790.06)</u>	<u>(4,049,895.04)</u>	<u>-6.40%</u>

EMSA
 EMSA Combined
 For the Six Months Ending Sunday, December 31, 2017

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		15,083.33	100.00%	65,775.56	90,499.98	27.32%
Nonoperating expense		15,083.33	100.00%	65,775.56	90,499.98	27.32%
Nonoperating income - interest income	882.27		0.00%	5,210.64		0.00%
Net income (loss)	(6,138.64)	(694,876.17)	99.12%	(3,851,354.98)	(4,140,395.02)	6.98%

EMSA
EMSA Eastern Division
For the Six Months Ending Sunday, December 31, 2017

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,137,000.00	\$7,044,219.00	1.32%	\$42,737,500.00	\$41,810,848.00	2.22%
Non-emergency base rate	385,985.00	298,874.00	29.15%	2,213,698.14	1,773,962.00	24.79%
Mileage	473,052.00	452,515.00	4.54%	2,864,061.00	2,685,896.00	6.63%
Special events	17,875.00	14,000.00	27.68%	133,495.00	84,000.00	58.92%
Subscription membership	8,653.22	8,333.33	3.84%	44,583.00	49,999.98	-10.83%
Other revenue	644,313.50	593,750.00	8.52%	2,923,080.64	3,562,500.00	-17.95%
	<u>8,666,878.72</u>	<u>8,411,691.33</u>	<u>3.03%</u>	<u>50,916,417.78</u>	<u>49,967,205.98</u>	<u>1.90%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,747,237.36	5,499,416.67	-4.51%	34,290,426.98	32,996,500.02	-3.92%
Collection fees and expenses	42,020.03	33,333.33	-26.06%	168,809.22	199,999.98	15.60%
	<u>5,789,257.39</u>	<u>5,532,750.00</u>	<u>-4.64%</u>	<u>34,459,236.20</u>	<u>33,196,500.00</u>	<u>-3.80%</u>
Net patient service revenue	<u>2,877,621.33</u>	<u>2,878,941.33</u>	<u>-0.05%</u>	<u>16,457,181.58</u>	<u>16,770,705.98</u>	<u>-1.87%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,161,487.49	2,146,261.33	-0.71%	12,624,109.45	12,363,530.98	-2.11%
Employee compensation & benefits	154,461.78	167,239.58	7.64%	1,071,047.80	1,003,437.48	-6.74%
Medical supplies	7,947.72	12,891.59	38.35%	38,864.62	77,349.54	49.75%
Building rent, utilities and maintenance	31,601.85	29,924.99	-5.60%	221,836.05	179,549.94	-23.55%
Equipment maintenance	75,837.50	77,750.00	2.46%	350,138.89	466,500.00	24.94%
TotalCare campaign	3,581.98	2,500.00	-43.28%	15,916.04	15,000.00	-6.11%
Quality assurance fees	34,500.00	34,500.00	0.00%	207,000.00	207,000.00	0.00%
Telephone	37,393.20	28,833.34	-29.69%	202,886.64	173,000.04	-17.28%
Professional services	54,121.96	161,250.00	66.44%	785,678.53	967,500.00	18.79%
Miscellaneous supplies	21,736.05	23,108.33	5.94%	142,857.98	138,649.98	-3.03%
Postage and courier service	577.14	3,041.67	81.03%	19,145.66	18,250.02	-4.91%
Equipment lease	179.91	1,025.00	82.45%	5,318.46	6,150.00	13.52%
Other fees and expenses	30,309.17	37,399.99	18.96%	163,657.07	224,399.94	27.07%
Community relations	9,697.00	5,000.00	-93.94%	33,534.28	30,000.00	-11.78%
Office supplies	1,120.53	1,916.67	41.54%	9,294.55	11,500.02	19.18%
Insurance	9,683.04	8,750.00	-10.66%	52,180.50	52,500.00	0.61%
Travel, meals, and training	1,577.03	1,250.00	-26.16%	6,869.47	7,500.00	8.41%
	<u>2,635,813.35</u>	<u>2,742,642.49</u>	<u>3.90%</u>	<u>15,950,335.99</u>	<u>15,941,817.94</u>	<u>-0.05%</u>
Operating inc. (loss) before depr.	241,807.98	136,298.84	77.41%	506,845.59	828,888.04	-38.85%
Depreciation	208,333.33	208,333.33	0.00%	1,249,999.98	1,249,999.98	0.00%
Operating income (loss)	<u>33,474.65</u>	<u>(72,034.49)</u>	<u>-146.47%</u>	<u>(743,154.39)</u>	<u>(421,111.94)</u>	<u>76.47%</u>

EMSA
 EMSA Eastern Division
 For the Six Months Ending Sunday, December 31, 2017

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		12,333.33	100.00%	32,909.16	73,999.98	55.53%
Nonoperating expense		12,333.33	100.00%	32,909.16	73,999.98	55.53%
Nonoperating income - interest income	329.10		0.00%	1,696.68		0.00%
Net income (loss)	33,803.75	(84,367.82)	140.07%	(774,366.87)	(495,111.92)	-56.40%

EMSA
EMSA Western Division
For the Six Months Ending Sunday, December 31, 2017

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,922,200.00	\$7,783,973.00	1.78%	\$46,677,800.00	\$46,201,646.00	1.03%
Non-emergency base rate	384,865.02	367,215.00	4.81%	2,250,023.58	2,179,598.00	3.23%
Mileage	572,676.00	564,828.00	1.39%	3,256,980.00	3,352,528.00	-2.85%
Special events	19,825.00	15,666.67	26.54%	92,715.00	94,000.02	-1.37%
Subscription membership	8,893.77	8,333.33	6.73%	38,068.06	49,999.98	-23.86%
Other revenue	49.00		0.00%	424.71		0.00%
	<u>8,908,508.79</u>	<u>8,740,016.00</u>	<u>1.93%</u>	<u>52,316,011.35</u>	<u>51,877,772.00</u>	<u>0.84%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,829,977.80	6,029,166.67	3.30%	36,585,328.26	36,175,000.02	-1.13%
Collection fees and expenses	51,725.57	37,500.00	-37.93%	212,998.74	225,000.00	5.33%
	<u>5,881,703.37</u>	<u>6,066,666.67</u>	<u>3.05%</u>	<u>36,798,327.00</u>	<u>36,400,000.02</u>	<u>-1.09%</u>
Net patient service revenue	<u>3,026,805.42</u>	<u>2,673,349.33</u>	<u>13.22%</u>	<u>15,517,684.35</u>	<u>15,477,771.98</u>	<u>0.26%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,395,565.04	2,422,085.00	1.09%	13,848,041.70	13,952,419.00	0.75%
Employee compensation & benefits	167,254.45	188,589.33	11.31%	1,171,815.80	1,131,535.98	-3.56%
Medical supplies	3,822.32	16,108.33	76.27%	63,586.00	96,649.98	34.21%
Building rent, utilities and maintenance	68,224.46	64,358.33	-6.01%	378,289.66	386,149.98	2.04%
Equipment maintenance	81,417.91	86,833.33	6.24%	413,951.93	520,999.98	20.55%
TotalCare campaign	836.85	1,250.00	33.05%	4,185.43	7,500.00	44.19%
Quality assurance fees	36,271.83	36,333.33	0.17%	217,630.98	217,999.98	0.17%
Telephone	51,685.56	42,833.33	-20.67%	268,696.78	256,999.98	-4.55%
Professional services	61,722.25	187,750.01	67.13%	961,159.11	1,126,500.06	14.68%
Miscellaneous supplies	16,766.47	25,833.34	35.10%	117,738.78	155,000.04	24.04%
Postage and courier service	506.40	3,416.67	85.18%	17,687.77	20,500.02	13.72%
Equipment lease	207.92	750.00	72.28%	4,347.28	4,500.00	3.39%
Other fees and expenses	26,533.13	47,050.01	43.61%	168,977.73	282,300.06	40.14%
Community relations	4,640.94	5,166.67	10.18%	21,900.20	31,000.02	29.35%
Office supplies	1,949.58	1,916.67	-1.72%	10,376.84	11,500.02	9.77%
Insurance	6,905.36	7,666.66	9.93%	38,929.15	45,999.96	15.37%
Travel, meals, and training	1,323.85	1,500.00	11.74%	8,004.92	9,000.00	11.06%
	<u>2,925,634.32</u>	<u>3,139,441.01</u>	<u>6.81%</u>	<u>17,715,320.06</u>	<u>18,256,555.06</u>	<u>2.96%</u>
Operating inc. (loss) before depr.	101,171.10	(466,091.68)	-121.71%	(2,197,635.71)	(2,778,783.08)	-20.91%
Depreciation	141,666.66	141,666.67	0.00%	849,999.96	850,000.02	0.00%
Operating income (loss)	<u>(40,495.56)</u>	<u>(607,758.35)</u>	<u>-93.34%</u>	<u>(3,047,635.67)</u>	<u>(3,628,783.10)</u>	<u>-16.01%</u>

EMSA
 EMSA Western Division
 For the Six Months Ending Sunday, December 31, 2017

	Month of December			For the 6 Months Ended December		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		2,750.00	100.00%	32,866.40	16,500.00	-99.19%
Nonoperating expense		2,750.00	100.00%	32,866.40	16,500.00	-99.19%
Nonoperating income - interest income	553.17		0.00%	3,513.96		0.00%
Net income (loss)	(39,942.39)	(610,508.35)	93.46%	(3,076,988.11)	(3,645,283.10)	15.59%

EMSA
EMSA Combined
For the Six Months Ending Sunday, December 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$336,340.12	(\$356,269.07)
Petty cash	1,200.00	1,200.00
Invested cash	9,114,682.14	10,792,363.37
	9,452,222.26	10,437,294.30
Patient accounts receivable:		
Patient accounts receivable	25,186,060.59	23,237,393.07
Receivables in collection	75,017,000.19	74,452,000.19
	100,203,060.78	97,689,393.26
Less allowance for contractual allowances and bad debts	86,922,450.00	83,736,291.00
Net patient accounts receivable	13,280,610.78	13,953,102.26
Other receivables:		
Due from contractor	485,307.62	664,964.28
Due from collection agency	52,603.53	31,566.73
Other miscellaneous receivables	3,106,890.69	(681.48)
	3,644,801.84	695,849.53
Other current assets:		
Prepaid assets	711,396.90	763,379.53
Other, principally funds held by trustee	(21,648.04)	172,558.92
	689,748.86	935,938.45
Total current assets	27,067,383.74	26,022,184.54
Property and equipment:		
Communication equipment	9,489,481.00	9,242,155.67
Buildings and leasehold improvements	3,994,113.76	3,913,672.76
Ambulances	14,642,428.27	13,517,411.75
Data processing equipment	7,778,363.57	7,768,863.57
On-board equipment	8,322,963.92	7,879,842.70
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,681,973.44	1,575,047.44
Land	64,200.00	64,200.00
Transportation equipment	639,742.98	634,016.98
Prepaid assets	8,464,540.06	2,283,840.09
Capital Lease	739,910.29	739,910.29
	57,209,085.45	49,010,329.41
Less accumulated depreciation	42,105,508.96	38,415,476.60
Net property and equipment	15,103,576.49	10,594,852.81
Other assets		
	9,734.50	9,734.50
Total assets	42,180,694.73	36,626,771.85

EMSA
EMSA Combined
For the Six Months Ending Sunday, December 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	2,969,717.07	979,836.30
Due to contractor	8,927,835.58	8,502,397.54
Due to Quality Assurance Fund	348,827.39	306,254.62
Accrued retirement	174,032.49	174,238.59
Accrued salaries and wages	386,719.53	400,362.78
Current installments of long-term debt	648,834.91	347,752.00
Accrued interest payable	22.33	11.26
Deferred revenue	105,281.95	129,324.18
Total current liabilities	13,561,271.25	10,840,177.27
Long-term debt	5,801,779.21	2,134,119.30
Other liabilities		21,752.22
Total liabilities	19,363,050.46	12,996,048.79
Division capital:		
Contributed capital	89,050,580.77	82,675,340.77
Retained earnings (deficit)	(62,381,581.52)	(55,149,329.11)
Current year earnings (loss)	(3,851,354.98)	(3,895,288.60)
Total division capital	22,817,644.27	23,630,723.06
Total liabilities & division capital	42,180,694.73	36,626,771.85

EMSA
EMSA Eastern Division
For the Six Months Ending Sunday, December 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$25,305.53	(\$679,438.47)
Petty cash	600.00	600.00
Invested cash	2,545,835.41	3,439,163.62
	2,571,740.94	2,760,325.15
Patient accounts receivable:		
Patient accounts receivable	11,782,652.04	10,973,229.31
Receivables in collection	36,905,999.82	35,659,999.82
	48,688,651.86	46,633,229.13
Less allowance for contractual allowances and bad debts	42,881,297.00	40,388,710.00
Net patient accounts receivable	5,807,354.86	6,244,519.13
Other receivables:		
Due from contractor	485,307.62	664,964.28
Due from collection agency	13,938.75	14,702.51
Other miscellaneous receivables	931,920.19	(591.48)
	1,431,166.56	679,075.31
Other current assets:		
Prepaid assets	336,113.32	356,412.37
Other, principally funds held by trustee	(17,805.29)	135,281.23
	318,308.03	491,693.60
Total current assets	10,128,570.39	10,175,613.19
Property and equipment:		
Communication equipment	4,758,551.63	4,725,569.49
Buildings and leasehold improvements	3,331,474.35	3,319,637.35
Ambulances	8,847,058.56	8,173,887.78
Data processing equipment	3,913,089.51	3,913,089.51
On-board equipment	4,571,178.33	4,498,758.92
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	961,664.00	912,079.25
Land	64,200.00	64,200.00
Transportation equipment	405,776.04	400,050.04
Prepaid assets	7,040,404.77	1,696,048.13
Capital Lease	338,087.66	338,087.66
	34,852,028.43	28,661,951.71
Less accumulated depreciation	23,582,854.77	21,417,771.98
Net property and equipment	11,269,173.66	7,244,179.73
Other assets	8,273.60	8,273.60
Total assets	21,406,017.65	17,428,066.52

EMSA
EMSA Eastern Division
For the Six Months Ending Sunday, December 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,365,376.31	1,239,045.52
Due to contractor	4,203,657.72	3,942,083.87
Due to Quality Assurance Fund	348,827.39	306,254.62
Accrued retirement	92,088.23	92,130.76
Accrued salaries and wages	183,559.55	188,743.81
Current installments of long-term debt	468,875.91	175,480.00
Accrued interest payable	22.33	11.26
Deferred revenue	51,919.31	57,331.23
Total current liabilities	6,714,326.75	6,001,081.07
Long-term debt	5,417,419.21	1,569,800.30
Other liabilities		21,752.22
Total liabilities	12,131,745.96	7,592,633.59
Division capital:		
Contributed capital	8,946,836.23	8,081,571.23
Retained earnings (deficit)	1,101,802.33	3,469,287.71
Current year earnings (loss)	(774,366.87)	(1,715,426.01)
Total division capital	9,274,271.69	9,835,432.93
Total liabilities & division capital	21,406,017.65	17,428,066.52

EMSA
EMSA Western Division
For the Six Months Ending Sunday, December 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$311,034.59	\$323,169.40
Petty cash	600.00	600.00
Invested cash	6,568,846.73	7,353,199.75
	6,880,481.32	7,676,969.15
Patient accounts receivable:		
Patient accounts receivable	13,403,408.55	12,264,163.76
Receivables in collection	38,111,000.37	38,792,000.37
	51,514,408.92	51,056,164.13
Less allowance for contractual allowances and bad debts	44,041,153.00	43,347,581.00
Net patient accounts receivable	7,473,255.92	7,708,583.13
Other receivables:		
Due from collection agency	38,664.78	16,864.22
Other miscellaneous receivables	2,174,970.50	(90.00)
	2,213,635.28	16,774.22
Other current assets:		
Prepaid assets	375,283.58	406,967.16
Other, principally funds held by trustee	(3,842.75)	37,277.69
	371,440.83	444,244.85
Total current assets	16,938,813.35	15,846,571.35
Property and equipment:		
Communication equipment	4,730,929.37	4,516,586.18
Buildings and leasehold improvements	662,639.41	594,035.41
Ambulances	5,795,369.71	5,343,523.97
Data processing equipment	3,865,274.06	3,855,774.06
On-board equipment	3,751,785.59	3,381,083.78
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	720,309.44	662,968.19
Transportation equipment	233,966.94	233,966.94
Prepaid assets	1,424,135.29	587,791.96
Capital Lease	401,822.63	401,822.63
	22,357,057.02	20,348,377.70
Less accumulated depreciation	18,522,654.19	16,997,704.62
Net property and equipment	3,834,402.83	3,350,673.08
Other assets		
Total assets	20,774,677.08	19,198,705.33

EMSA
EMSA Western Division
For the Six Months Ending Sunday, December 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,604,340.76	(259,209.22)
Due to contractor	4,724,177.86	4,560,313.67
Accrued retirement	81,944.26	82,107.83
Accrued salaries and wages	203,159.98	211,618.97
Current installments of long-term debt	179,959.00	172,272.00
Deferred revenue	53,362.64	71,992.95
Total current liabilities	6,846,944.50	4,839,096.20
Long-term debt	384,360.00	564,319.00
Total liabilities	7,231,304.50	5,403,415.20
Division capital:		
Contributed capital	80,103,744.54	74,593,769.54
Retained earnings (deficit)	(63,483,383.85)	(58,618,616.82)
Current year earnings (loss)	(3,076,988.11)	(2,179,862.59)
Total division capital	13,543,372.58	13,795,290.13
Total liabilities & division capital	20,774,677.08	19,198,705.33

EMSA
Cash Rollforward
Year Ending June 30, 2018

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2017	\$ 3,643,961	\$ 3,643,961	-	7,422,560	7,422,560	-	11,066,521	11,066,521	-
Net revenue collected	13,322,000	12,905,208	416,792	15,032,000	15,123,286	(91,286)	28,354,000	28,028,494	325,506
Utility bill receipts	2,923,000	3,562,500	(639,500)				2,923,000	3,562,500	(639,500)
TotalCare proceeds	94,270	100,000	(5,730)	89,085	100,000	(10,915)	183,355	200,000	(16,645)
Payment to contractor	(12,488,957)	(12,363,533)	(125,424)	(13,846,260)	(13,952,419)	106,159	(26,335,217)	(26,315,952)	(19,265)
Operating expenses/changes in WC	(2,815,355)	(3,574,998)	759,643	(4,210,035)	(4,299,996)	89,961	(7,025,390)	(7,874,994)	849,604
Capital expenditures	(711,795)	(616,500)	(95,295)	(1,476,800)	(1,468,500)	(8,300)	(2,188,595)	(2,085,000)	(103,595)
Net debt proceeds/(reduction)&int	(353,000)	(420,918)	67,918	(205,138)	(205,000)	(138)	(558,138)	(625,918)	67,780
Interest/other income	3,093		3,093	2,869		2,869	5,962	-	5,962
Other	392,534	(2) 390,996	1,538	2,634,190	(1) 2,634,190	-	3,026,724	3,025,186	1,538
Balance at December 31, 2017	<u>4,009,751</u>	<u>3,626,716</u>	<u>383,035</u>	<u>5,442,471</u>	<u>5,354,121</u>	<u>88,350</u>	<u>9,452,222</u>	<u>8,980,837</u>	<u>471,385</u>

(1) 44,586 - '17 Other Western Subsidy
461,220 - '18 Edmond Subsidy
225,774 - '18 Other Western Subsidy
320,262 - '17 Oklahoma City Subsidy
1,582,348 - '18 Oklahoma City Subsidy
2,634,190

(2) 392,534 - '17 Other Eastern Subsidy

West - Cash	6,880,481
A/P	(1,438,010)
Net	<u>5,442,471</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Six Months Ended 12/31/17

Eastern Division

Net Income (loss)		(774,367)
Add: Depreciation	1,250,000	
Decrease in allowance for doubtful accounts	(78,000)	
Increase in deferred revenue	51,919	<u>1,223,919</u>
Changes in working capital:		
Increase in patient receivables	(153,630)	
Decrease in other receivables	311,967	
Increase in other assets	(69,653)	
Decrease in accounts payable	(160,665)	
Decrease in accrued liabilities	(83,225)	<u>(155,206)</u>
Net Property Additions:		(2,511,608)
Debt Service/ Loan Proceeds		1,495,637
Net Contributed Capital		392,534
Change in cash and cash equivalents:		<u><u>(329,091)</u></u>
Cash balance @6/30/17		2,900,832
Cash balance @12/31/17		2,571,741
Change in cash		<u><u>(329,091)</u></u>

EMSA
Statement of Cash Flows
Six Months Ended 12/31/17

Western Division

Net income (loss)		(3,076,988)
Add: Depreciation	850,000	
Decrease in allowance for doubtful accounts	(595,000)	
Increase in deferred revenue	53,363	<u>308,363</u>
Changes in working capital:		
Decrease in patient receivables	82,881	
Increase in other receivables	(681,188)	
Increase in other assets	(18,315)	
Increase in accounts payable	862,991	
Decrease in accrued liabilities	(80,875)	<u>165,494</u>
Net Property (Additions)/Dispositions		(1,143,995)
Debt Service/Loan proceeds		(172,272)
Contributed Capital		2,634,190
Change in cash and cash equivalents:		<u><u>(1,285,208)</u></u>
Cash balance @6/30/16		8,165,689
Cash balance @12/31/17		6,880,481
Change in cash		<u><u>(1,285,208)</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through December

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
2018 Ambulances (eleven)			
Replacement units	474,000		474,000
Repairs	25,000	25,133	(133)
Common use vehicle		38,775	(38,775)
Miscellaneous	20,000		20,000
2017 Ambulances (eleven)			
Replacement units	1,269,000	669,336	599,664
2016 Ambulances (ten)			
Replacement units	1,100,000	1,059,777	40,223
On board equipment:			
Stair chairs	5,000		5,000
Power cots	213,000		213,000
Miscellaneous	32,000		32,000
CAD and radio equipment:			
Mobile data terminals	105,000		105,000
Mobile gateways	119,000		119,000
Recording system	92,000		92,000
Building expenses:			
Floor scrubbers		20,064	(20,064)
Miscellaneous	43,000	7,014	35,986
Computer equipment:			
UPS batteries	5,000		5,000
Information processing system (Laserfiche)		55,092	(55,092)
Miscellaneous	100,000		100,000
TOTAL	3,602,000	1,875,191	1,726,809
Less 2017 incurred prior year		421,893	
Less 2016 incurred prior year		741,503	
Current year expenditures		711,795	
Less 2017 incurred current year	1,269,000	247,443	
Less 2016 incurred current year	1,100,000	318,274	
Current year budget	<u>1,233,000</u>	<u>146,078</u>	<u>1,086,922</u>

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through December

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
2018 Ambulances (eleven)				
Replacement units	1,338,000			1,338,000
Repairs	25,000		61,935	(36,935)
Miscellaneous	20,000			20,000
2017 Ambulances (eleven)				
Replacement units	1,269,000	626,649		642,351
2016 Ambulances (ten)				
Replacement units	1,100,000	1,209,266		(109,266)
On board equipment:				
Stair chairs	5,000			5,000
Power cots	870,000		882,364	(12,364)
Power cots - aid vans (3)			42,220	(42,220)
Miscellaneous	39,000		12,447	26,553
CAD and radio equipment:				
Mobile data terminals	115,000			115,000
Mobile gateways in trucks	131,000			131,000
Radio infrastructure (NG911)	117,500		29,376	88,124
Recording system	108,000		56,837	51,163
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
Miscellaneous	48,000		6,892	41,108
Computer equipment:				
Information processing system(Laserfiche)			58,623	(58,623)
Miscellaneous	100,000			100,000
TOTAL	5,305,500	1,835,915	1,150,694	2,318,891
Less 2016 and 2017 incurred prior year		1,509,809		
Current year expenditures		326,106	1,150,694	1,476,800
Less 2016 and 2017 incurred current year	2,369,000	326,106		
Current year budget	<u>2,936,500</u>	<u>0</u>	<u>1,150,694</u>	<u>1,785,806</u>

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2018

Eastern Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>									
Emergency	5,648	5,535	5,401	5,497	5,376	5,536	32,993	31,875	32,164
Non-emergency	951	990	872	925	935	971	5,644	4,942	5,140
Total	<u>6,599</u>	<u>6,525</u>	<u>6,273</u>	<u>6,422</u>	<u>6,311</u>	<u>6,507</u>	<u>38,637</u>	<u>36,817</u>	<u>37,304</u>
Unit hours	14,417	14,704	13,779	14,249	14,244	14,671	86,064	92,313	
% of total system hours	47.5%	48.4%	47.3%	46.4%	46.5%	47.4%	47.2%	46.8%	47.0%
<i>Gross revenue by payor:</i>									
Medicare	43%	44%	43%	44%	44%	43%	44%	43%	
Medicaid	17%	17%	20%	18%	19%	18%	18%	18%	
Private insurance	17%	16%	16%	16%	16%	17%	17%	17%	
Uninsured and other	23%	23%	21%	22%	21%	22%	21%	22%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	<u>44.2%</u>	<u>51.5%</u>	<u>49.8%</u>	<u>52.8%</u>	<u>53.6%</u>	<u>53.2%</u>	<u>50.8%</u>	<u>50.4%</u>	<u>49.0%</u>
<i>Net income (loss)</i>	<u>\$ (632,995)</u>	<u>\$ 610,141</u>	<u>\$ 295,002</u>	<u>\$ (703,575)</u>	<u>\$ (376,744)</u>	<u>\$ 33,804</u>	<u>\$ (774,367)</u>	<u>\$ (1,715,426)</u>	<u>\$ (495,112)</u>
<i>Days in A/R</i>	<u>79.4</u>	<u>79.9</u>	<u>83.1</u>	<u>82.0</u>	<u>81.0</u>	<u>84.9</u>	<u>N/A</u>	<u>83.4</u>	
<i>Past due A/R</i>	<u>\$ 2,310,000</u>	<u>\$ 2,192,000</u>	<u>\$ 2,187,000</u>	<u>\$ 2,200,000</u>	<u>\$ 2,267,000</u>	<u>\$ 2,285,000</u>	<u>N/A</u>	<u>\$ 2,626,000</u>	
<i>Current ratio</i>	<u>1.42</u>	<u>1.69</u>	<u>1.59</u>	<u>1.47</u>	<u>1.45</u>	<u>1.51</u>	<u>N/A</u>	<u>1.70</u>	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Western Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>									
Emergency	6,061	6,014	5,929	5,946	5,785	6,061	35,796	35,947	35,552
Non-emergency	815	886	773	751	688	788	4,701	4,872	5,544
Total	6,876	6,900	6,702	6,697	6,473	6,849	40,497	40,819	41,096
Unit hours	15,940	15,647	15,351	16,467	16,420	16,260	96,085	104,759	
% of total system hours	52.5%	51.6%	52.7%	53.6%	53.5%	52.6%	52.8%	53.2%	53.0%
<i>% of gross revenue by payor:</i>									
Medicare	45%	44%	44%	46%	46%	47%	45%	45%	
Medicaid	15%	16%	15%	15%	16%	15%	16%	15%	
Private insurance	19%	18%	19%	20%	19%	19%	19%	19%	
Uninsured and other	21%	22%	22%	19%	19%	19%	20%	21%	
	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	47.4%	56.1%	48.2%	52.6%	56.8%	54.6%	52.5%	53.5%	52.0%
<i>Net income (loss)</i>	\$ (664,712)	\$ (345,199)	\$ (595,590)	\$ (614,823)	\$ (816,723)	\$ (39,942)	\$ (3,076,989)	\$ (2,179,863)	\$ (3,645,283)
<i>Days in A/R</i>	83.0	82.2	82.7	84.8	85.8	87.3	N/A	80.0	
<i>Past due A/R</i>	\$ 2,913,000	\$ 2,761,000	\$ 2,776,000	\$ 2,695,000	\$ 2,755,000	\$ 2,928,000	N/A	\$ 3,186,000	
<i>Current ratio</i>	2.83	2.78	2.97	3.09	2.90	2.47	N/A	3.27	

KEY: AMR MCB EMSA

OVER \$10K

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1
Accounting Principals	ACTPRN01	80526	1/22/2018	5,923.42000	Temporary Employees
Adam Hurry	HURRY, ADAM	80485	1/3/2018	700.00000	Employee Travel Reimburse/forward
Adam Paluka	PALUKA, ADAM	80573	1/22/2018	124.50000	Employee Expense Reimbursement
Air Solutions	AIR SOLUTIONS	80528	1/22/2018	1,522.00000	Building Maintenance
AIRGAS USA LLC	1223388	80499	1/3/2018	5,787.97000	AMR
Ala Carte Courier Service, Inc	ALACRT01	80529	1/22/2018	1,005.14000	Courier Service
Alliance Maintenance	ALLIANCE MAINT	80530	1/22/2018	3,263.56000	Janitorial Service
All-Kill Pest Control	ALLKIL01	80448	12/29/2017	226.00000	Building Maintenance
American Ambulance Association	AAA	Z000003519	12/29/2017	12,000.00000	Dues
American Emergency Vehicles	AEV01	80527	1/22/2018	253,028.00000	Ambulance Maintenance
American Express-Employee	AMEXPR01	80516	1/22/2018	11,845.76000	Employee Corporate Cards
American Waste Control	AMWSTE01	Z000003529	1/22/2018	468.13000	Utilities
Ameritas Life Insurance Corp	AMERITAS	80600	1/23/2018	543.84000	Benefits
Amos Electrical & Mechanical, Inc.	AMOSEL01	80531	1/22/2018	477.50000	Building Maintenance
Association of Central Ok Govn	ACOG 01	80525	1/22/2018	1,256.10000	OKC 911 Service Agreement
AT&T Interstate Dedicated Private Line Service	ATT 07	80532	1/22/2018	2,705.54000	Communications
AT&T Mobility	AT&T MOBILITY	Z000003530	1/22/2018	86.28000	Wireless Communications
att	ATT 10	Z000003520	12/29/2017	23,990.62000	Communications
B. D. Eddie Enterprises	BDEDDI01	80483	1/3/2018	27,991.01000	Rent
BG Products	BG PRODUCTS	80504	1/3/2018	2,490.00000	AMR - Medical Supplies
Blue Sky Supply	BLUE SKY SUPPLY	80533	1/22/2018	403.70000	Coffee/Food Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	80517	1/22/2018	29,953.73000	OMD Dir Salary & Benefits
BOK Financial	BOK FINANCIAL	80534	1/22/2018	3,397.82000	Bond Trustee Fee
BOUND TREE MEDICAL LLC	1009059	80495	1/3/2018	15.44000	AMR
Bradshaw Consulting Services, Inc.	BCS	80449	12/29/2017	49,534.25000	Software Maintenance
CAD North Inc	CAD NORTH	80518	1/22/2018	12,825.00000	Cad
Capital Waste Solutions	CAPITAL WASTE	80535	1/22/2018	3,100.00000	Building Maintenance
CDW Government, Inc.	CDWCMP01	80536	1/22/2018	4,598.80000	Computer Supplies
Center Point Energy	OK ENERGY SERV	80467	12/29/2017	1,000.28000	Utilities
Change Healthcare	CHANGE HEALTHCA	80452	12/29/2017	2,125.58000	Pt Account
Change Healthcare	CHANGE HEALTHCA	80537	1/22/2018	4,250.32000	Pt Account
Chantelle Ainge	HINDS, CHANTELL	80549	1/22/2018	64.41000	Employee Travel Expenses

Cheryl Prebble	PREBBLE, CHERYL	80470	12/29/2017	104.99000	Employee Reimbursement
Cheryl Prebble	PREBBLE, CHERYL	80601	1/23/2018	104.99000	Employee Reimbursement
City of Bixby	CTYBXB01	80542	1/22/2018	41.38000	utilities
City of Oklahoma City - Utilities	CTYOKC01	80455	12/29/2017	971.80000	Utilities
City of Tulsa Utilities	CTYTUL02	80543	1/22/2018	1,312.76000	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	80538	1/22/2018	3,255.00000	Janitorial Services
Cobra One Corporation	COBRA ONE CORP	80453	12/29/2017	245.00000	Benefits
Community Care	COMMUNITY CARE	80539	1/22/2018	49.56000	employee Benefits
Community Care	COMMUNITY CARE	80519	1/22/2018	36,264.76000	employee Benefits
Compsource Oklahoma	COMPSOURCE	80484	1/3/2018	1,593.00000	Workers Comp
Cox	COX	Z000003531	1/22/2018	1,919.51000	Internet
Cox	COX	Z000003521	12/29/2017	26,032.22000	Internet
CPI Office Products	CPI OFFICE PROD	Z000003532	1/22/2018	17,200.30000	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	80541	1/22/2018	217.50000	Website
CSI Communications, LLC	CRTSPC01	80454	12/29/2017	333.75000	Website
Curtis Knoles	KNOLES, CURTIS	80461	12/29/2017	412.40000	MCB - Employee Reimbursement
David Howerton	HOWERTON	80550	1/22/2018	65.00000	MCB - Reimburse
David Howerton	HOWERTON	80521	1/22/2018	365.00000	MCB - Reimburse
Deluxe Business Checks and Solutions	DELUX	80544	1/22/2018	80.49000	Supplies
Detco	DETCO	Z000003525	1/3/2018	1,809.60000	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	80545	1/22/2018	2,413.00000	Building Maintenance
EAN Holdings	EAN HOLDINGS	80456	12/29/2017	3,600.13000	Rent
EMS TECHNOLOGY SOLUTIONS LLC	1313999	80500	1/3/2018	2,496.00000	AMR
English Family Limited Partnership	ENGLISH FAMILY	80457	12/29/2017	1,000.00000	Rent
Erling and Associates Inc.	ERLING01	80547	1/22/2018	4,166.67000	Professional Services
Federal Express Corporation	FEDEXP01	80548	1/22/2018	231.42000	Express Mail
FERNO WASHINGTON INC	1005511	80490	1/3/2018	374.00000	AMR
Grainger Punchout	1001624	80489	1/3/2018	4,122.39000	AMR
Greater OKC Chamber of Commerce	GOCCC 01	Z000003522	12/29/2017	1,000.00000	Dues
HARDESTY PRESS	HRDPRS	80505	1/3/2018	212.69000	Outside Printing
Henry Schein Inc.	HENRY SCHEIN	Z000003526	1/3/2018	898.80000	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003533	1/22/2018	1,286.76000	Medical Supplies
Hunter Engineering Company	HUNTER ENGINEER	80506	1/3/2018	143.20000	AMR - Misc
Infor	INFOR	80551	1/22/2018	62,111.56000	health care data integration

Insperty Expense Management	INSPERITY EXPEN	Z000003534	1/22/2018	308.00000	Expense Report Software
Iron Mountain OSDP	IRONMNTN	80459	12/29/2017	300.00000	Offsite Storage
J & P Ventures LLC	J&P VENTURES	80460	12/29/2017	1,850.00000	Rent
January Environmental Services, Inc.	JANUARY ENVIORN	80507	1/3/2018	300.00000	AMR- Waste Removal
Jeff Goodloe, M.D.	GOODLOE, JEFF	80520	1/22/2018	1,148.83000	MCB - Employee Reimbursement
Jeff Goodloe, M.D.	GOODLOE, JEFF	80458	12/29/2017	1,565.50000	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	80522	1/22/2018	572.03000	MCB - Employee Reimbursement
Josh Butts	BUTTS, JOSH	80451	12/29/2017	1,250.00000	Graphic Design
Laerdal Medical Punchout	1006286	80491	1/3/2018	2,762.09000	AMR
Lambrusco's	LMBRSCO1	80557	1/22/2018	95.50000	Lunch Meeting
LandCare	LANDCARE	80554	1/22/2018	2,008.50000	Building Maintenance
Lands' End Business Outfitters	LNDEND01	80558	1/22/2018	12.95000	Uniforms
Landscape Partners	LANDSCAPE PARTN	80555	1/22/2018	1,642.16000	Building Maintenance
Language Line Service	LNGLINE01	80559	1/22/2018	542.43000	Patient Support Services
Language Line Service	LNGLINE01	80462	12/29/2017	1,041.64000	Patient Support Services
LexisNexis Risk Data Management Inc	LEXISNEXIS	80556	1/22/2018	1,705.00000	Patient Service
Locke Lord LLP	LOCKE LORD LLP	80560	1/22/2018	43,661.90000	Legal Fees
Lone Star Enterprises, LLC	LONE STAR ENTER	80463	12/29/2017	3,988.14000	Building Rent
Lynxsystems, LLC	LYNXSYSTEMS	80561	1/22/2018	326.04000	Computer Supplies
Matt Cox	COX, MATT	80540	1/22/2018	124.12000	MCB - Expense REimbursement
McDonald McCann Metcalf Carwile	MCDONALD MCCANN	80464	12/29/2017	1,739.96000	Professional Services
McKesson Medical Punchout	1150574	80498	1/3/2018	163,538.55000	AMR - Medical Supplies
Meadows Collier	MEADOWS COLLIER	80562	1/22/2018	25,000.00000	Professional Services
MediTract	MEDITRACT	80563	1/22/2018	3,240.00000	Patient Account
MEDSOURCE INTERNATIONAL LLC	1343833	80501	1/3/2018	536.00000	AMR
Melanie Key	KEY, MELANIE	80553	1/22/2018	99.99000	Internet Reimburse
Metro Monitor	METRO MONITOR	80564	1/22/2018	165.00000	Media Monitoring
Metroplex Electric	METROPLEX	Z000003535	1/22/2018	3,672.59000	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	80565	1/22/2018	963.85000	Shredding
Midcon Recovery Services	MIDCON RECOVERY	80566	1/22/2018	5,105.00000	Rental Space/Shred Bins
Mobile Health Resources	EMS SURVERYTEAM	80546	1/22/2018	3,696.00000	Community Relations
Mosaic Personnel	MOSAIC PERSONNE	80567	1/22/2018	132.72000	Temp Employee
MTM Recognition	MDWTRY01	Z000003527	1/3/2018	57.00000	AMR - Unifom
MyHealth Access Network	MY HEALTH ACCES	80568	1/22/2018	6,166.00000	Patient Services

Net Solutions	NETSOL01	80465	12/29/2017	6,000.00000	Network Support
Office Depot Punchout	1006929	80493	1/3/2018	1,005.75000	AMR
OG&E	OGE 01	80466	12/29/2017	2,806.06000	Utilities
OG&E	OGE 01	80569	1/22/2018	4,139.39000	Utilities
Ok Natural Gas	ONG 05	80468	12/29/2017	967.68000	Utilities
Ok Natural Gas	ONG 05	80570	1/22/2018	1,526.38000	Utilities
Orkin Exterminating Company	ORKIN 01	Z000003536	1/22/2018	572.03000	Building Maintenance
OTE International Holdings	OTE INTER HOLD	80508	1/3/2018	390.00000	AMR - Ambulance Maintenance
Owens Waste Management	OWENS TRASH SVC	80469	12/29/2017	18.00000	Utilities
Owens Waste Management	OWENS TRASH SVC	80572	1/22/2018	18.00000	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	80496	1/3/2018	36,809.77000	AMR
PC Connection	PC CONNECTION	80574	1/22/2018	6,703.39000	Computer Supplies
PHYSIO CONTROL INC	1055366	80497	1/3/2018	47,352.49000	AMR
Pitney Bowes	PITBOW03	80523	1/22/2018	467.31000	Postage
Pitney Bowes Purchase Power	PITBOW02	80486	1/3/2018	5,367.10000	Postage
Priority Dispatch	PRYDSP01	Z000003528	1/3/2018	550.00000	Training Supplies
PRSA, Tulsa Chapter	PRSA 01	80524	1/22/2018	25.00000	Community Relations
Public Service Co of Oklahoma	PSO 01	80575	1/22/2018	3,966.03000	Utilities
Puckett, Ruth	PUCKET01	80471	12/29/2017	5,416.67000	Rent
Ranette Lauinger	JONES, RANETTE	80552	1/22/2018	461.94000	Employee Reimbursement
Republic Services	REPUBLIC SERVIC	80576	1/22/2018	3,300.69000	Utilities
Rhodes Hieronymus Jones Tucker & Cable PLLC	RHODES HIERONYM	80577	1/22/2018	237.20000	Professional Services
Rich & Cartmill	RICH	80472	12/29/2017	27,825.00000	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	80578	1/22/2018	20,538.96000	Attorney Fees
Safari Micro	SAFARI MICRO	80579	1/22/2018	2,902.00000	computer supplies
Schnake Turnbo and Assoc. Inc.	SCHNAK01	80580	1/22/2018	3,500.00000	Community Relations
Scrambler Creative Services	SCRAMBLER CREAT	80581	1/22/2018	1,250.00000	Community Relations
Sherrie Snow	SNOW	80582	1/22/2018	199.98000	Internet Reimburse
Solutions Group	SOLUTIONS GROUP	80473	12/29/2017	14,312.69000	Collections
Solutions Group	SOLUTIONS GROUP	80583	1/22/2018	31,349.21000	Collections
Spartan Signs	SPARTAN SIGNS	80584	1/22/2018	439.00000	Ambulance Maintenance
Special Ops	SPECIAL OPS	80509	1/3/2018	1,289.27000	AMR - Uniforms
Stanley Security	STANLEY SECURIT	80474	12/29/2017	12,488.86000	Building Maintenance
STAPLES PROMOTIONAL PRODUCTS	1376967	80502	1/3/2018	73.90000	AMR

Sterling Talent Solutions	STERLING TALENT	80585	1/22/2018	335.20000	Background Checks
Steves Wholesale Distributors Inc	STEVES WHOLESAL	80510	1/3/2018	15.08000	AMR - Misc Supplies
Strategic SaaS	STRATEGIC SAAS	80475	12/29/2017	31,800.00000	Software Maintenance
Stryker Sales Corporation	STRYKER SALES	80586	1/22/2018	885,642.99000	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003537	1/22/2018	2.29000	computer supplies
TAYLOR COMMUNICATIONS Punchout	1425669	80503	1/3/2018	301.00000	AMR
The Journal Record	THE JOURNAL REC	80587	1/22/2018	47.38000	Subscriptions
The University of OK Health Sciences Center	UNIVOK01	80478	12/29/2017	55.00000	Dues
Timmons Oil Company	TIMMONS OIL CO	80511	1/3/2018	5,444.00000	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000003523	12/29/2017	828.80000	Communications
Total Radio, Inc.	TOTRAD01	Z000003538	1/22/2018	15,664.98000	Communications
Trinity Employment Specialists	TRINITY	80588	1/22/2018	1,688.11000	Temp Employees
TriTech	TRITECH	80476	12/29/2017	132,597.04000	Software Maintenance
Trizetto	TRIZETTO	80477	12/29/2017	525.00000	Patient Support Services
True Digital Security	TRUE DIGITAL	80589	1/22/2018	2,585.00000	Network Security
Tulsa County Clerk	TULCLK01	80512	1/9/2018	85.00000	Liens
Tulsa County Clerk	TULCLK01	80602	1/23/2018	119.00000	Liens
Tulsa County Clerk	TULCLK01	80513	1/16/2018	153.00000	Liens
Tulsa County Clerk	TULCLK01	80487	1/3/2018	238.00000	Liens
Tulsa Overhead Door, LLC	OVRHDR01	Z000003539	1/22/2018	9,022.00000	Building Maintenance
Tulsa World	TULSA WORLD	80590	1/22/2018	59.04000	Subscriptions
U.S. Cellular	US CELLULAR	80592	1/22/2018	387.83000	Tower Rental
UNIFIRST CORP	1006586	80492	1/3/2018	273.57000	AMR
United Mechanical	UNITED MECHANIC	80591	1/22/2018	2,344.58000	Building Maintenance
University Of Oklahoma Health Science Center Dept Of Pec	OU DEPT OF PEDS	80571	1/22/2018	6,666.67000	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	Z000003540	1/22/2018	15,977.24000	Wireless Communications
VF IMAGEWEAR Punchout	1000132	80488	1/3/2018	5,438.08000	AMR
Weather Affirmation, L.L.C.	WTHAFM01	80597	1/22/2018	350.00000	Weather Notification
Wegener Human Resource Grp	WGNHMN01	80593	1/22/2018	288.00000	Temporary Employees
Windstream	WINDSTREAM	80479	12/29/2017	49.86000	Communications
Windstream	WINDSTREAM	80594	1/22/2018	14,334.81000	Communications
Works & Lentz, Inc.	WKSLNZ01	80595	1/22/2018	2,613.53000	Collections
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	80596	1/22/2018	5,487.20000	Collections
Xtivia	XTIVIA	Z000003541	1/22/2018	4,429.00000	Maintenance SQL

Yale 31	YALE 31	80480	12/29/2017	550.00000	Rent
Yellow Pages	YP	80481	12/29/2017	452.50000	Advertising
Zevez	ZEVEZ	80482	12/29/2017	1,498.00000	Software Maintenance
Zevez	ZEVEZ	80598	1/22/2018	1,498.00000	Software Maintenance
Zirned	ZIRMED	80599	1/22/2018	18,858.29000	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003524	12/29/2017	14,368.00000	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000003542	1/22/2018	14,368.00000	Patient Support Services
ZOLL MEDICAL CORP	1008451	80494	1/3/2018	1,565.82000	AMR