

MEMORANDUM

Date: June 28, 2017

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – May 2017**

Attached you will find financial statements for May 2017. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$2,159 thousand compared to a budgeted loss of \$1,614 thousand, and the Western Division had a net loss of \$4,362 thousand compared to a budgeted net loss of \$5,264 thousand.

There is no net interdivisional payable/receivable as of 5/31/17.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at May 31, 2017, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for May and April services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$3,505 thousand (4.3%) and Western is more than budget by \$310 thousand (.3%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2017. The Eastern Division had 2,066 more emergency transports than budgeted (3.6%); non-emergency transports were 1,538 more than budget (19%). The Western Division emergency transports were less than budget by 1,232 (1.8%) and non-emergencies were 2,861 more than budget (46%).

The year-to-date collection rate is 52% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2016 of 51%. The year-to-date collection rate is 55% for the Western Division compared to a budget of 51% and an actual for fiscal 2016 of 52%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2017

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,894,100.00	\$14,872,356.00	0.15%	\$161,119,400.00	\$160,717,397.00	0.25%
Non-emergency base rate	739,083.66	484,858.00	52.43%	7,760,706.58	5,239,593.00	48.12%
Mileage	1,020,120.00	956,168.00	6.69%	11,193,764.00	10,332,783.00	8.33%
Special events	26,750.50	28,333.33	-5.59%	315,705.50	311,666.63	1.30%
Subscription membership	24,757.73	16,666.66	48.55%	207,342.66	183,333.26	13.10%
Other revenue	289,216.25	466,666.67	-38.03%	3,601,124.19	5,133,333.37	-29.85%
	<u>16,994,028.14</u>	<u>16,825,048.66</u>	<u>1.00%</u>	<u>184,198,042.93</u>	<u>181,918,106.26</u>	<u>1.25%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,965,995.18	11,636,666.66	-2.83%	127,117,308.12	128,003,333.26	0.69%
Collection fees and expenses	55,515.37	71,666.66	22.54%	766,243.83	788,333.26	2.80%
	<u>12,021,510.55</u>	<u>11,708,333.32</u>	<u>-2.67%</u>	<u>127,883,551.95</u>	<u>128,791,666.52</u>	<u>0.71%</u>
Net patient service revenue	<u>4,972,517.59</u>	<u>5,116,715.34</u>	<u>-2.82%</u>	<u>56,314,490.98</u>	<u>53,126,439.74</u>	<u>6.00%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,450,106.65	4,356,333.33	-2.15%	47,374,898.97	46,195,666.63	-2.55%
Employee compensation & benefits	338,767.82	342,414.16	1.06%	3,769,315.81	3,766,555.76	-0.07%
Medical supplies	23,494.10	41,233.33	43.02%	304,971.36	453,566.63	32.76%
Building rent, utilities and maintenance	74,322.10	89,008.35	16.50%	957,151.47	979,091.85	2.24%
Equipment maintenance	176,010.40	127,500.00	-38.05%	1,531,952.80	1,402,500.00	-9.23%
TotalCare campaign	(18,447.09)	3,750.00	591.92%	42,973.08	41,250.00	-4.18%
Quality assurance fees	69,625.17	69,666.66	0.06%	765,876.87	766,333.26	0.06%
Telephone	71,172.78	61,583.33	-15.57%	839,309.04	677,416.63	-23.90%
Professional services	324,993.96	47,666.66	-581.81%	1,793,494.60	524,333.26	-242.05%
Miscellaneous supplies	63,313.75	35,650.00	-77.60%	496,363.20	392,150.00	-26.57%
Postage and courier service	13,415.96	5,775.00	-132.31%	71,089.77	63,525.00	-11.91%
Equipment lease	5,365.14	2,666.67	-101.19%	36,249.02	29,333.37	-23.58%
Other fees and expenses	79,521.05	55,791.68	-42.53%	898,856.32	613,708.48	-46.46%
Community relations	27,917.48	17,750.00	-57.28%	108,436.48	195,250.00	44.46%
Office supplies	4,894.00	4,166.66	-17.46%	36,599.68	45,833.26	20.15%
Insurance	14,708.44	16,416.67	10.41%	155,235.13	180,583.37	14.04%
Travel, meals, and training	25,021.89	4,583.33	-445.93%	53,023.13	50,416.63	-5.17%
	<u>5,744,203.60</u>	<u>5,281,955.83</u>	<u>-8.75%</u>	<u>59,235,796.73</u>	<u>56,377,514.13</u>	<u>-5.07%</u>
Operating inc. (loss) before depr.	(771,686.01)	(165,240.49)	-367.01%	(2,921,305.75)	(3,251,074.39)	10.14%
Depreciation	<u>325,000.00</u>	<u>325,000.00</u>	<u>0.00%</u>	<u>3,575,000.00</u>	<u>3,575,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(1,096,686.01)</u>	<u>(490,240.49)</u>	<u>-123.70%</u>	<u>(6,496,305.75)</u>	<u>(6,826,074.39)</u>	<u>4.83%</u>
Nonoperating expense:						
Interest expense		<u>4,750.00</u>	<u>100.00%</u>	<u>31,913.40</u>	<u>52,250.00</u>	<u>38.92%</u>

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2017

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$4,750.00	100.00%	\$31,913.40	\$52,250.00	38.92%
Nonoperating income - interest income	919.19		0.00%	6,869.30		0.00%
Net income (loss)	<u>(1,095,766.82)</u>	<u>(494,990.49)</u>	<u>-121.37%</u>	<u>(6,521,349.85)</u>	<u>(6,878,324.39)</u>	<u>5.19%</u>

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2017

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,087,600.00	\$6,812,356.00	4.04%	\$76,004,500.00	\$73,617,397.00	3.24%
Non-emergency base rate	366,705.00	257,852.00	42.22%	3,579,475.00	2,786,465.00	28.46%
Mileage	465,012.00	427,520.00	8.77%	4,954,536.00	4,619,974.00	7.24%
Special events	18,938.00	15,833.33	19.61%	159,403.00	174,166.63	-8.48%
Subscription membership	10,981.28	8,333.33	31.78%	97,151.24	91,666.63	5.98%
Other revenue	289,117.25	466,666.67	-38.05%	3,598,277.21	5,133,333.37	-29.90%
	<u>8,238,353.53</u>	<u>7,988,561.33</u>	<u>3.13%</u>	<u>88,393,342.45</u>	<u>86,423,002.63</u>	<u>2.28%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,730,181.04	5,385,833.33	-6.39%	60,389,634.39	59,244,166.63	-1.93%
Collection fees and expenses	24,550.51	30,833.33	20.38%	359,728.88	339,166.63	-6.06%
	<u>5,754,731.55</u>	<u>5,416,666.66</u>	<u>-6.24%</u>	<u>60,749,363.27</u>	<u>59,583,333.26</u>	<u>-1.96%</u>
Net patient service revenue	<u>2,483,621.98</u>	<u>2,571,894.67</u>	<u>-3.43%</u>	<u>27,643,979.18</u>	<u>26,839,669.37</u>	<u>3.00%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,039,750.74	2,026,333.33	-0.66%	22,252,616.05	21,561,666.63	-3.20%
Employee compensation & benefits	155,628.95	160,934.66	3.30%	1,776,691.92	1,770,281.26	-0.36%
Medical supplies	11,379.98	17,900.00	36.42%	131,604.64	196,900.00	33.16%
Building rent, utilities and maintenance	24,081.11	25,841.67	6.81%	293,255.64	284,258.37	-3.17%
Equipment maintenance	79,758.27	60,333.34	-32.20%	705,050.07	663,666.74	-6.24%
TotalCare campaign	(19,893.61)	2,500.00	895.74%	28,023.26	27,500.00	-1.90%
Quality assurance fees	34,087.50	34,083.33	-0.01%	374,962.50	374,916.63	-0.01%
Telephone	30,018.63	26,500.00	-13.28%	373,671.14	291,500.00	-28.19%
Professional services	150,112.87	22,333.33	-572.15%	834,523.16	245,666.63	-239.70%
Miscellaneous supplies	32,174.48	17,316.66	-85.80%	231,174.95	190,483.26	-21.36%
Postage and courier service	6,207.18	2,666.67	-132.77%	33,541.33	29,333.37	-14.35%
Equipment lease	3,089.11	1,916.67	-61.17%	27,086.59	21,083.37	-28.47%
Other fees and expenses	28,713.82	27,708.33	-3.63%	344,673.26	304,791.63	-13.08%
Community relations	26,837.17	11,333.33	-136.80%	69,984.40	124,666.63	43.86%
Office supplies	2,393.85	2,000.00	-19.69%	18,905.72	22,000.00	14.06%
Insurance	6,851.92	7,688.34	10.88%	69,569.41	84,571.74	17.74%
Travel, meals, and training	11,381.02	2,083.33	-446.29%	24,045.74	22,916.63	-4.93%
	<u>2,622,572.99</u>	<u>2,449,472.99</u>	<u>-7.07%</u>	<u>27,589,379.78</u>	<u>26,216,202.89</u>	<u>-5.24%</u>
Operating inc. (loss) before depr.	(138,951.01)	122,421.68	-213.50%	54,599.40	623,466.48	-91.24%
Depreciation	<u>200,000.00</u>	<u>200,000.00</u>	<u>0.00%</u>	<u>2,200,000.00</u>	<u>2,200,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(338,951.01)</u>	<u>(77,578.32)</u>	<u>-336.91%</u>	<u>(2,145,400.60)</u>	<u>(1,576,533.52)</u>	<u>-36.08%</u>
Nonoperating expense:						
Interest expense		<u>3,416.67</u>	<u>100.00%</u>	<u>16,104.20</u>	<u>37,583.37</u>	<u>57.15%</u>

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2017

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,416.67	100.00%	\$16,104.20	\$37,583.37	57.15%
Nonoperating income - interest income	248.78		0.00%	2,296.32		0.00%
Net income (loss)	<u>(338,702.23)</u>	<u>(80,994.99)</u>	<u>-318.18%</u>	<u>(2,159,208.48)</u>	<u>(1,614,116.89)</u>	<u>-33.77%</u>

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2017

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,806,500.00	\$8,060,000.00	-3.15%	\$85,114,900.00	\$87,100,000.00	-2.28%
Non-emergency base rate	372,378.66	227,006.00	64.04%	4,181,231.58	2,453,128.00	70.44%
Mileage	555,108.00	528,648.00	5.01%	6,239,228.00	5,712,809.00	9.21%
Special events	7,812.50	12,500.00	-37.50%	156,302.50	137,500.00	13.67%
Subscription membership	13,776.45	8,333.33	65.32%	110,191.42	91,666.63	20.21%
Other revenue	99.00		0.00%	2,846.98		0.00%
	<u>8,755,674.61</u>	<u>8,836,487.33</u>	<u>-0.91%</u>	<u>95,804,700.48</u>	<u>95,495,103.63</u>	<u>0.32%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,235,814.14	6,250,833.33	0.24%	66,727,673.73	68,759,166.63	2.95%
Collection fees and expenses	30,964.86	40,833.33	24.17%	406,514.95	449,166.63	9.50%
	<u>6,266,779.00</u>	<u>6,291,666.66</u>	<u>0.40%</u>	<u>67,134,188.68</u>	<u>69,208,333.26</u>	<u>3.00%</u>
Net patient service revenue	<u>2,488,895.61</u>	<u>2,544,820.67</u>	<u>-2.20%</u>	<u>28,670,511.80</u>	<u>26,286,770.37</u>	<u>9.07%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,410,355.91	2,330,000.00	-3.45%	25,122,282.92	24,634,000.00	-1.98%
Employee compensation & benefits	183,138.87	181,479.50	-0.91%	1,992,623.89	1,996,274.50	0.18%
Medical supplies	12,114.12	23,333.33	48.08%	173,366.72	256,666.63	32.45%
Building rent, utilities and maintenance	50,240.99	63,166.68	20.46%	663,895.83	694,833.48	4.45%
Equipment maintenance	96,252.13	67,166.66	-43.30%	826,902.73	738,833.26	-11.92%
TotalCare campaign	1,446.52	1,250.00	-15.72%	14,949.82	13,750.00	-8.73%
Quality assurance fees	35,537.67	35,583.33	0.13%	390,914.37	391,416.63	0.13%
Telephone	41,154.15	35,083.33	-17.30%	465,637.90	385,916.63	-20.66%
Professional services	174,881.09	25,333.33	-590.32%	958,971.44	278,666.63	-244.13%
Miscellaneous supplies	31,139.27	18,333.34	-69.85%	265,188.25	201,666.74	-31.50%
Postage and courier service	7,208.78	3,108.33	-131.92%	37,548.44	34,191.63	-9.82%
Equipment lease	2,276.03	750.00	-203.47%	9,162.43	8,250.00	-11.06%
Other fees and expenses	50,807.23	28,083.35	-80.92%	554,183.06	308,916.85	-79.40%
Community relations	1,080.31	6,416.67	83.16%	38,452.08	70,583.37	45.52%
Office supplies	2,500.15	2,166.66	-15.39%	17,693.96	23,833.26	25.76%
Insurance	7,856.52	8,728.33	9.99%	85,665.72	96,011.63	10.78%
Travel, meals, and training	13,640.87	2,500.00	-445.63%	28,977.39	27,500.00	-5.37%
	<u>3,121,630.61</u>	<u>2,832,482.84</u>	<u>-10.21%</u>	<u>31,646,416.95</u>	<u>30,161,311.24</u>	<u>-4.92%</u>
Operating inc. (loss) before depr.	(632,735.00)	(287,662.17)	-119.96%	(2,975,905.15)	(3,874,540.87)	23.19%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>1,375,000.00</u>	<u>1,375,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(757,735.00)</u>	<u>(412,662.17)</u>	<u>-83.62%</u>	<u>(4,350,905.15)</u>	<u>(5,249,540.87)</u>	<u>17.12%</u>
Nonoperating expense:						
Interest expense		<u>1,333.33</u>	<u>100.00%</u>	<u>15,809.20</u>	<u>14,666.63</u>	<u>-7.79%</u>

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2017

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$1,333.33	100.00%	\$15,809.20	\$14,666.63	-7.79%
Nonoperating income - interest income	670.41		0.00%	4,572.98		0.00%
Net income (loss)	<u>(757,064.59)</u>	<u>(413,995.50)</u>	<u>-82.87%</u>	<u>(4,362,141.37)</u>	<u>(5,264,207.50)</u>	<u>17.14%</u>

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$952,584.58	\$360,876.33
Petty cash	1,200.00	1,200.00
Invested cash	9,702,638.17	8,714,445.81
	10,656,422.75	9,076,522.14
Patient accounts receivable:		
Patient accounts receivable	23,079,895.72	24,977,306.66
Receivables in collection	77,344,000.19	69,231,000.19
	100,423,895.91	94,208,306.85
Less allowance for contractual allowances and bad debts	86,122,291.00	79,401,291.00
Net patient accounts receivable	14,301,604.91	14,807,015.85
Other receivables:		
Due from contractor	577,911.13	607,666.66
Due from collection agency	38,495.46	26,101.60
Other miscellaneous receivables	574,106.04	205,289.24
	1,190,512.63	839,057.50
Other current assets:		
Prepaid assets	566,889.82	577,990.92
Other, principally funds held by trustee	103,170.30	123,223.75
	670,060.12	701,214.67
Total current assets	26,818,600.41	25,423,810.16
Property and equipment:		
Communication equipment	9,242,155.67	7,204,355.14
Buildings and leasehold improvements	3,913,672.76	3,746,529.66
Ambulances	13,517,411.75	13,836,519.25
Data processing equipment	7,768,863.57	7,190,880.85
On-board equipment	7,879,842.70	7,879,842.70
Office furniture and equipment	1,391,368.16	1,335,672.64
Miscellaneous other equipment	1,575,047.44	1,309,761.25
Land	64,200.00	64,200.00
Transportation equipment	634,016.98	534,093.96
Prepaid assets	6,009,451.98	4,603,915.96
Capital Lease	739,910.29	739,910.29
	52,735,941.30	48,445,681.70
Less accumulated depreciation	40,040,476.60	36,727,778.67
Net property and equipment	12,695,464.70	11,717,903.03
Other assets		
	9,734.50	9,734.50
Total assets	39,523,799.61	37,151,447.69

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,439,606.81	\$917,395.20
Due to contractor	8,696,096.68	8,241,960.01
Due to Quality Assurance Fund	295,315.00	342,179.84
Accrued retirement	318,096.16	311,637.91
Accrued salaries and wages	400,362.78	401,648.20
Current installments of long-term debt	347,752.00	382,184.00
Accrued interest payable	24.10	22.80
Deferred revenue	24,757.73	24,921.86
Total current liabilities	11,522,011.26	10,621,949.82
Long-term debt	4,427,876.32	1,752,846.21
Other liabilities	21,752.22	21,752.22
Total liabilities	15,971,639.80	12,396,548.25
Division capital:		
Contributed capital	85,222,838.77	78,479,288.77
Retained earnings (deficit)	(55,149,329.11)	(50,564,179.01)
Current year earnings (loss)	(6,521,349.85)	(3,160,210.32)
Total division capital	23,552,159.81	24,754,899.44
Total liabilities & division capital	39,523,799.61	37,151,447.69

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$316,647.33	(\$178,921.25)
Petty cash	600.00	600.00
Invested cash	2,473,578.83	3,439,979.77
	2,790,826.16	3,261,658.52
Patient accounts receivable:		
Patient accounts receivable	10,761,000.19	11,504,475.94
Receivables in collection	37,883,999.82	32,197,999.82
	48,645,000.01	43,702,475.76
Less allowance for contractual allowances and bad debts	42,238,710.00	37,109,710.00
Net patient accounts receivable	6,406,290.01	6,592,765.76
Other receivables:		
Due from contractor	577,911.13	607,666.66
Due from collection agency	15,989.61	14,056.98
Other miscellaneous receivables	(20,394.78)	163,434.09
	573,505.96	785,157.73
Other current assets:		
Prepaid assets	231,692.31	258,316.02
Other, principally funds held by trustee	53,455.05	73,115.90
	285,147.36	331,431.92
Total current assets	10,055,769.49	10,971,013.93
Property and equipment:		
Communication equipment	4,725,569.49	3,747,002.07
Buildings and leasehold improvements	3,319,637.35	3,219,494.25
Ambulances	8,173,887.78	8,424,600.65
Data processing equipment	3,913,089.51	3,753,954.39
On-board equipment	4,498,758.92	4,498,758.92
Office furniture and equipment	620,543.58	600,082.76
Miscellaneous other equipment	912,079.25	721,337.81
Land	64,200.00	64,200.00
Transportation equipment	400,050.04	360,250.04
Prepaid assets	4,586,352.14	2,628,874.01
Capital Lease	338,087.66	338,087.66
	31,552,255.72	28,356,642.56
Less accumulated depreciation	22,417,771.98	20,441,221.64
Net property and equipment	9,134,483.74	7,915,420.92
Other assets		
	8,273.60	8,273.60
Total assets	19,198,526.83	18,894,708.45

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$857,739.88	\$1,422,810.90
Due to contractor	4,016,749.08	3,770,100.15
Due to Quality Assurance Fund	295,315.00	342,179.84
Accrued retirement	166,856.68	162,709.42
Accrued salaries and wages	188,743.81	189,624.96
Current installments of long-term debt	175,480.00	192,850.00
Accrued interest payable	24.10	22.80
Deferred revenue	10,981.28	10,878.57
Total current liabilities	5,711,889.83	6,091,176.64
Long-term debt	3,863,557.32	1,016,255.21
Other liabilities	21,752.22	21,752.22
Total liabilities	9,597,199.37	7,129,184.07
Division capital:		
Contributed capital	8,291,248.23	7,692,633.23
Retained earnings (deficit)	3,469,287.71	4,603,283.39
Current year earnings (loss)	(2,159,208.48)	(530,392.24)
Total division capital	9,601,327.46	11,765,524.38
Total liabilities & division capital	19,198,526.83	18,894,708.45

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$635,937.25	\$539,797.58
Petty cash	600.00	600.00
Invested cash	7,229,059.34	5,274,466.04
	7,865,596.59	5,814,863.62
Patient accounts receivable:		
Patient accounts receivable	12,318,895.53	13,472,830.72
Receivables in collection	39,460,000.37	37,033,000.37
	51,778,895.90	50,505,831.09
Less allowance for contractual allowances and bad debts	43,883,581.00	42,291,581.00
Net patient accounts receivable	7,895,314.90	8,214,250.09
Other receivables:		
Due from collection agency	22,505.85	12,044.62
Other miscellaneous receivables	594,500.82	41,855.15
	617,006.67	53,899.77
Other current assets:		
Prepaid assets	335,197.51	319,674.90
Other, principally funds held by trustee	49,715.25	50,107.85
	384,912.76	369,782.75
Total current assets	16,762,830.92	14,452,796.23
Property and equipment:		
Communication equipment	4,516,586.18	3,457,353.07
Buildings and leasehold improvements	594,035.41	527,035.41
Ambulances	5,343,523.97	5,411,918.60
Data processing equipment	3,855,774.06	3,436,926.46
On-board equipment	3,381,083.78	3,381,083.78
Office furniture and equipment	770,824.58	735,589.88
Miscellaneous other equipment	662,968.19	588,423.44
Transportation equipment	233,966.94	173,843.92
Prepaid assets	1,423,099.84	1,975,041.95
Capital Lease	401,822.63	401,822.63
	21,183,685.58	20,089,039.14
Less accumulated depreciation	17,622,704.62	16,286,557.03
Net property and equipment	3,560,980.96	3,802,482.11
Other assets		
	1,460.90	1,460.90
Total assets	20,325,272.78	18,256,739.24

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$581,866.93	(\$505,415.70)
Due to contractor	4,679,347.60	4,471,859.86
Accrued retirement	151,239.48	148,928.49
Accrued salaries and wages	211,618.97	212,023.24
Current installments of long-term debt	172,272.00	189,334.00
Deferred revenue	13,776.45	14,043.29
Total current liabilities	5,810,121.43	4,530,773.18
Long-term debt	564,319.00	736,591.00
Total liabilities	6,374,440.43	5,267,364.18
Division capital:		
Contributed capital	76,931,590.54	70,786,655.54
Retained earnings (deficit)	(58,618,616.82)	(55,167,462.40)
Current year earnings (loss)	(4,362,141.37)	(2,629,818.08)
Total division capital	13,950,832.35	12,989,375.06
Total liabilities & division capital	20,325,272.78	18,256,739.24

EMSA
Cash Rollforward
Year Ending June 30, 2017

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2016	\$ 3,162,503	\$ 3,162,503	-	6,558,687	6,558,687	-	9,721,190	9,721,190	-
Net revenue collected	23,795,000	22,486,301	1,308,699	28,512,000	26,616,438	1,895,562	52,307,000	49,102,739	3,204,261
Utility bill receipts	3,596,000	5,133,337	(1,537,337)				3,596,000	5,133,337	(1,537,337)
TotalCare proceeds	106,480	100,000	6,480	122,093	100,000	22,093	228,573	200,000	28,573
Payment to contractor	(22,112,042)	(21,630,451)	(481,591)	(24,939,000)	(24,661,079)	(277,921)	(47,051,042)	(46,291,530)	(759,512)
Operating expenses/changes in WC	(4,821,749)	(4,675,000)	(146,749)	(6,592,938)	(5,500,000)	(1,092,938)	(11,414,687)	(10,175,000)	(1,239,687)
Capital expenditures	(742,217)	(1,832,413)	1,090,196	(1,745,314)	(1,935,087)	189,773	(2,487,531)	(3,767,500)	1,279,969
Net debt proceeds/(reduction)&int	(210,817)	(245,000)	34,183	(205,138)	(205,000)	(138)	(415,955)	(450,000)	34,045
Interest/other income	1,396		1,396	4,367		4,367	5,763	-	5,763
Other	598,615 (2)	742,500	(143,885)	5,568,497 (1)	5,568,497	-	6,167,112	6,310,997	(143,885)
Balance at May 31, 2017	<u>3,373,169</u>	<u>3,241,777</u>	<u>131,392</u>	<u>7,283,254</u>	<u>6,542,456</u>	<u>740,798</u>	<u>10,656,423</u>	<u>9,784,233</u>	<u>872,190</u>

(1) 20,144 - '16 Other Western Subsidy
726,940 - '17 Edmond Subsidy
526,819 - '17 Other Western Subsidy
410,077 - '16 Oklahoma City Subsidy
3,884,517 - '17 Oklahoma City Subsidy
5,568,497

(2) 598,615 - '17 Other Eastern Subsidy

West - Cash	7,865,597
A/P	(582,343)
Net	<u>7,283,254</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Eleven Months Ended 5/31/17

Eastern Division

Net Income (loss)		(2,159,208)
Add: Depreciation	2,200,000	
Increase in allowance for doubtful accounts	3,397,000	
Increase in deferred revenue	10,981	<u>5,607,981</u>
Changes in working capital:		
Increase in patient receivables	(3,547,399)	
Decrease in other receivables	336,404	
Increase in other assets	(48,257)	
Decrease in accounts payable	(767,262)	
Increase in accrued liabilities	961	<u>(4,025,553)</u>
Net Property Additions:		(3,769,395)
Debt Service/ Loan Proceeds		2,821,261
Net Contributed Capital		598,615
Change in cash and cash equivalents:		<u>(926,299)</u>
	Cash balance @6/30/16	3,717,125
	Cash balance @5/31/17	2,790,826
	Change in cash	<u>(926,299)</u>

EMSA
Statement of Cash Flows
Eleven Months Ended 5/31/17

Western Division

Net income (loss)		(4,362,141)
Add: Depreciation	1,375,000	
Increase in allowance for doubtful accounts	987,000	
Increase in deferred revenue	13,776	2,375,776
Changes in working capital:		
Increase in patient receivables	(1,065,983)	
Increase in other receivables	(563,153)	
Increase in other assets	(97,990)	
Increase in accounts payable	1,392,224	
Decrease in accrued liabilities	(3,087)	(337,989)
Net Property (Additions)/Dispositions		(1,193,276)
Debt Service/Loan proceeds		(189,334)
Contributed Capital		5,568,497
Change in cash and cash equivalents:		1,861,533
Cash balance @6/30/16		6,004,064
Cash balance @5/31/17		7,865,597
Change in cash		1,861,533

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through May

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000		1,269,000
Repairs	25,000	103,516	(78,516)
New unit	169,000		169,000
Miscellaneous	20,000	14,642	5,358
<i>2016 Ambulances (ten)</i>			
MTS units (one)	1,100,000	904,536	195,464
		75,218	(75,218)
On board equipment:			
Stair chairs	5,000	5,369	(369)
Equipment for new unit	64,000		64,000
Computer tablets	61,000		61,000
LP 15 for MTS		28,298	(28,298)
Power cot for MTS		16,084	(16,084)
Power load for MTS		22,669	(22,669)
Miscellaneous	31,000		31,000
CAD and radio equipment:			
Mobile data terminals	67,000	44,619	22,381
Equipment for new unit	14,000		14,000
Recording system	61,000		61,000
Radio equipment for MTS		14,607	(14,607)
Building expenses:			
Garage equipment	25,000	16,617	8,383
Training room improvement		11,837	(11,837)
Assembly sealing system		10,305	(10,305)
Video conferencing equipment		14,131	(14,131)
Miscellaneous	42,000	22,839	19,161
Computer equipment:			
Firewall and network security	47,000		47,000
UPS batteries	5,000		5,000
Miscellaneous	94,000	18,376	75,624
TOTAL	3,099,000	1,323,663	1,775,337
Less 2016 incurred previous year		581,446	
Current year expenditures		742,217	
Less 2016 incurred current year	1,100,000	155,846	
Current year budget	1,999,000	586,371	1,412,629

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through May

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000		1,269,000
Repairs	25,000	103,516	(78,516)
New unit	169,000		169,000
Miscellaneous	20,000	14,642	5,358
<i>2016 Ambulances (ten)</i>			
MTS units (one)	1,100,000	904,536	195,464
		75,218	(75,218)
On board equipment:			
Stair chairs	5,000	5,369	(369)
Equipment for new unit	64,000		64,000
Computer tablets	61,000		61,000
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TOTAL	3,099,000	1,323,663	1,775,337
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Current year expenditures		742,217	
Less 2016 incurred current year	1,100,000	155,846	
Current year budget	1,999,000	586,371	1,412,629

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Eastern Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Nov-16</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Feb-17</u>	<u>Mar-17</u>	<u>Apr-17</u>	<u>May-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>														
Emergency	5,417	5,371	5,439	5,205	5,059	5,384	5,700	5,014	5,399	5,232	5,475	58,695	56,867	56,629
Non-emergency	745	831	845	812	799	910	963	837	919	953	1,001	9,615	8,133	8,077
Total	6,162	6,202	6,284	6,017	5,858	6,294	6,663	5,851	6,318	6,185	6,476	68,310	65,000	64,706
Unit hours	15,315	15,698	15,208	15,609	15,071	15,412	15,970	14,128	15,067	14,300	14,451	166,229	161,619	
% of total system hours	47.1%	47.3%	47.5%	47.0%	46.0%	46.2%	47.8%	46.4%	46.0%	46.4%	45.3%	46.6%	46.3%	47.0%
<i>Gross revenue by payor:</i>														
Medicare	43%	43%	42%	44%	43%	43%	46%	46%	43%	45%	44%	44%	44%	44%
Medicaid	18%	17%	18%	17%	18%	18%	18%	18%	18%	18%	18%	18%	18%	18%
Private insurance	16%	18%	17%	17%	17%	17%	16%	17%	17%	18%	16%	17%	16%	16%
Uninsured and other	23%	22%	23%	22%	22%	22%	20%	19%	22%	19%	22%	21%	22%	22%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Collection rate</i>	42.3%	60.7%	44.1%	54.6%	52.1%	49.4%	44.3%	56.2%	63.1%	45.7%	55.4%	51.5%	51.4%	50.0%
<i>Net income (loss)</i>	\$ (606,641)	\$ (278,939)	\$ 1,038,358	\$ (794,077)	\$ (660,502)	\$ (413,625)	\$ 59,751	\$ 192,941	\$ (541,394)	\$ 183,622	\$ (338,702)	\$ (2,159,208)	\$ (530,390)	\$ (1,614,117)
<i>Days in A/R</i>	88.4	80.4	76.5	89.5	82.9	83.4	79.4	83.4	81.3	81.8	75.9	N/A	91.8	
<i>Past due A/R</i>	\$ 2,834,000	\$ 2,589,000	\$ 2,538,000	\$ 2,616,000	\$ 2,661,000	\$ 2,626,000	\$ 2,673,000	\$ 2,712,000	\$ 2,644,000	\$ 2,599,000	\$ 2,290,000	N/A	\$ 2,868,000	
<i>Current ratio</i>	1.68	1.68	1.88	1.76	1.71	1.70	1.74	1.81	1.78	1.90	1.76	N/A	1.80	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Western Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Nov-16</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Feb-17</u>	<u>Mar-17</u>	<u>Apr-17</u>	<u>May-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>														
Emergency	6,110	6,351	6,008	5,923	5,560	5,995	6,331	5,908	5,873	5,686	6,023	65,768	66,464	67,000
Non-emergency	823	812	756	751	821	909	927	816	876	821	790	9,102	6,636	6,241
Total	6,933	7,163	6,764	6,674	6,381	6,904	7,258	6,724	6,749	6,507	6,813	74,870	73,100	73,241
Unit hours	17,222	17,515	16,821	17,584	17,673	17,944	17,473	16,321	17,689	16,534	17,427	190,203	187,264	
% of total system hours	52.9%	52.7%	52.5%	53.0%	54.0%	53.8%	52.2%	53.6%	54.0%	53.6%	54.7%	53.4%	53.7%	53.0%
<i>% of gross revenue by payor:</i>														
Medicare	44%	44%	44%	45%	47%	47%	49%	49%	48%	46%	47%	46%	45%	
Medicaid	14%	15%	16%	16%	15%	15%	15%	15%	15%	16%	15%	15%	15%	
Private insurance	20%	19%	19%	19%	18%	19%	18%	18%	19%	19%	19%	19%	18%	
Uninsured and other	22%	22%	21%	20%	20%	19%	18%	18%	18%	19%	19%	20%	22%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	46.2%	52.6%	54.8%	55.7%	59.0%	56.3%	47.0%	55.3%	62.7%	50.7%	56.6%	54.7%	51.5%	51.1%
<i>Net income (loss)</i>	\$ (333,629)	\$ (388,909)	\$ (220,676)	\$ (386,658)	\$ (507,752)	\$ (342,239)	\$ (317,206)	\$ (187,423)	\$ (564,257)	\$ (356,328)	\$ (757,065)	\$ (4,362,142)	\$ (2,629,818)	\$ (5,264,208)
<i>Days in A/R</i>	86.6	76.9	81.0	85.2	85.9	80.0	81.4	81.7	85.9	85.3	80.6	N/A	93.2	
<i>Past due A/R</i>	\$ 3,499,000	\$ 3,309,000	\$ 3,166,000	\$ 3,261,000	\$ 3,340,000	\$ 3,186,000	\$ 3,225,000	\$ 3,136,000	\$ 3,221,000	\$ 3,221,000	\$ 2,911,000	N/A	\$ 3,723,000	
<i>Current ratio</i>	2.95	3.12	3.34	3.26	3.28	3.27	3.28	3.14	3.12	3.00	2.89	N/A	3.19	

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
Accountemps	ACTMPS01	Z000003328	6/1/2017	\$1,488	Temp Employees
Accountemps	ACTMPS01	Z000003343	6/14/2017	\$2,896	Temp Employees
Accounting Principals	ACTPRN01	79439	6/15/2017	\$1,181	Temp Employees
Adam Paluka	PALUKA, ADAM	79504	6/15/2017	\$149	Employee Expense Reimbursement
Air Solutions	AIR SOLUTIONS	79440	6/15/2017	\$942	Building Maintenance
AIRGAS USA LLC	1223388	79418	6/5/2017	\$15,287	AMR
Ala Carte Courier Service, Inc	ALACRT01	79441	6/15/2017	\$611	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	79379	6/1/2017	\$624	Courier Service
All-Kill Pest Control	ALLKIL01	79380	6/1/2017	\$126	Building Maintenance
American Express Corporate	AMEX CORP	79434	6/14/2017	\$232	amex charge
American Waste Control	AMWSTE01	Z000003344	6/14/2017	\$468	Utilities
Association of Central Ok Govn	ACOG 01	79378	6/1/2017	\$496	OKC 911 Service Agreement
AT&T OneNet Services	ATT INTERNET	79382	6/1/2017	\$556	Communications
att	ATT 10	Z000003345	6/14/2017	\$2,680	Communications
att	ATT 10	Z000003329	6/1/2017	\$23,678	Communications
B. D. Eddie Enterprises	BDEDDI01	79384	6/1/2017	\$27,044	Rent
BB Hunter Services	BB HUNTER SERV	79442	6/15/2017	\$425	Building Maintenance
Black Box Resale Services	BLACK BOX	79443	6/15/2017	\$1,270	Misc Supplies
Blue Sky Supply	BLUE SKY SUPPLY	79444	6/15/2017	\$1,737	Coffee/Food Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	79383	6/1/2017	\$29,953	OMD Dir Salary & Benefits
Calvert's Plant Interiors Inc.	CALPLT01	79385	6/1/2017	\$1,134	Plant Maintenance
Capital Waste Solutions	CAPITAL WASTE	79445	6/15/2017	\$3,635	Building Maintenance
CDW Government, Inc.	CDWCMP01	79446	6/15/2017	\$292	Computer Supplies
Center Point Energy	OK ENERGY SERV	79396	6/1/2017	\$362	Utilities
Change Healthcare	CHANGE HEALTHCA	79386	6/1/2017	\$2,127	Pt Account
Chantelle Ainge	HINDS, CHANTELL	79435	6/14/2017	\$130	Employee Travel Expenses
Chappell Supply & Equipment	CHPSPY01	79447	6/15/2017	\$479	Building Maintenance
City of Bixby	CTYBXB01	79450	6/15/2017	\$42	utilities
City of Oklahoma City - Utilities	CTYOKC01	79389	6/1/2017	\$679	Utilities
City of Tulsa Utilities	CTYTUL02	79451	6/15/2017	\$1,948	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	79448	6/15/2017	\$2,904	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003346	6/14/2017	\$1,196	Building Maintenance

Cobra One Corporation	COBRA ONE CORP	79387	6/1/2017	\$245	Benefits
Community Care	COMMUNITY CARE	79388	6/1/2017	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	79430	6/7/2017	\$2,166	Workers Comp
Corser Group Incorporated	CRSRGR	79449	6/15/2017	\$1,841	Promotional Products
Cox	COX	Z000003347	6/14/2017	\$1,904	Internet
Cox	COX	Z000003330	6/1/2017	\$25,754	Internet
CPI Office Products	CPI OFFICE PROD	Z000003348	6/14/2017	\$15,807	Office Supplies/Toner/Janitor
Curtis Knoles	KNOLES, CURTIS	79429	6/6/2017	\$227	MCB - Employee Reimbursement
David Howerton	HOWERTON	79428	6/6/2017	\$65	MCB - Reimburse
Detco	DETCO	Z000003337	6/5/2017	\$4,577	Fleet Maintenance
Digital-Ally	DIGITAL-ALLY	79452	6/15/2017	\$1,479	Ambulance Maintenance
Donohue Commercial Service	DONOHUE COMMERC	79390	6/1/2017	\$1,530	Building Maintenance
Donohue Commercial Service	DONOHUE COMMERC	79453	6/15/2017	\$2,366	Building Maintenance
Erling and Associates Inc.	ERLING01	79454	6/15/2017	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	79455	6/15/2017	\$22	Express Mail
First Watch	FIRSTWATCH	79456	6/15/2017	\$2,234	Software Support
FORD QUALITY FLEET CARE PROGRAM	1007964	79412	6/5/2017	\$36,321	AMR
Grainger Punchout	1001624	79409	6/5/2017	\$3,850	AMR
Graybar Electric Company Inc	GRYBAR01	79457	6/15/2017	\$771	Telephone Supplies
Harness Roofing Inc	HARNES ROOFING	79458	6/15/2017	\$558	Building Maintenance
Henry Schein Inc.	HENRY SCHEIN	Z000003331	6/1/2017	\$934	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003338	6/5/2017	\$47,039	Medical Supplies
HFMA	HFMA	79459	6/15/2017	\$325	Dues
Hyatt Place OKC NW	HYATT PLACE OKC	79391	6/1/2017	\$124	Employee Travel Expenses
Imperial Auto Solvents	IMP AUTO SOLV	79460	6/15/2017	\$19	vehicle washing system & prod
Imperial Auto Solvents	IMP AUTO SOLV	79392	6/1/2017	\$907	vehicle washing system & prod
Insperty Expense Management	INSPERTY EXPEN	Z000003349	6/14/2017	\$280	Expense Report Software
January Environmental Services, Inc.	JANUARY ENVIORN	79461	6/15/2017	\$150	Building Maintenance
Jennifer Jones	JONESJEN	79436	6/14/2017	\$151	MCB - Employee Reimbursement
Kelli Bruer	BRUER	79376	6/1/2017	\$1,780	Employee Expense Reimbursement
Kim McDorman	MCDORMAN, KIM	79372	5/24/2017	\$262	Employee Expense Reimbursement
KTUL Television Inc.	KTULTV01	79462	6/15/2017	\$805	Tower Rental
Laerdal Medical Punchout	1006286	79410	6/5/2017	\$1,261	AMR
Lambrusco's	LMBRSC01	79466	6/15/2017	\$130	Lunch Meeting

LandCare	LANDCARE	79463	6/15/2017	\$2,008	Building Maintenance
Lands' End Business Outfitters	LNDEND01	79467	6/15/2017	\$475	Uniforms
Landscape Partners	LANDSCAPE PARTN	79393	6/1/2017	\$304	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	79464	6/15/2017	\$702	Building Maintenance
Language Line Service	LNGLINE01	79468	6/15/2017	\$376	Patient Support Services
LexisNexis Risk Data Management Inc	LEXISNEXIS	79465	6/15/2017	\$1,972	Patient Service
Lynxsystems, LLC	LYNXSYSTEMS	79469	6/15/2017	\$270	Computer Supplies
Managed Outsource Solutions	MNG OUTSRC SOL	79394	6/1/2017	\$64	Transcription Services
Managed Outsource Solutions	MNG OUTSRC SOL	79473	6/15/2017	\$64	Transcription Services
McDonald McCann Metcalf Carwile	MCDONALD MCCANN	79470	6/15/2017	\$12,006	Professional Services
McKesson Medical Punchout	1150574	79417	6/5/2017	\$117,021	AMR - Medical Supplies
Meadows Collier	MEADOWS COLLIER	79471	6/15/2017	\$220,003	Professional Services
MEDSOURCE INTERNATIONAL LLC	1343833	79419	6/5/2017	\$9,468	AMR
Melanie Key	KEY, MELANIE	79377	6/1/2017	\$99	Internet Reimburse
Metroplex Electric	METROPLEX	Z000003350	6/14/2017	\$80	Building Maintenance
Midcon Recovery Services	MIDCON RECOVERY	79472	6/15/2017	\$5,655	Rental Space/Shred Bins
Mike Duncan	DUNCAN	79420	6/5/2017	\$5,000	Community Relations
Motorola, Inc.	MOTRLA01	Z000003332	6/1/2017	\$9,897	Maintenance Communications
Motorola, Inc.	MOTRLA01	Z000003351	6/14/2017	\$10,138	Maintenance Communications
MTM Recognition	MDWTRY01	Z000003339	6/5/2017	\$390	AMR - Unifom
Net Solutions	NETSOLO1	79474	6/15/2017	\$6,000	Network Support
New York Film Academy	NEW YORK FILM	79437	6/14/2017	\$4,000	MCB
Office Butler	OFFBTL01	79475	6/15/2017	\$4,000	Janitorial
Office Depot Punchout	1006929	79411	6/5/2017	\$766	AMR
OG&E	OGE 01	79395	6/1/2017	\$3,205	Utilities
Ok Natural Gas	ONG 05	79477	6/15/2017	\$154	Utilities
Ok Natural Gas	ONG 05	79397	6/1/2017	\$303	Utilities
Ok State Dept of Health	OSDH 01	79505	6/15/2017	\$920	Fees
Oklahoma Corporation Commission	OK CORP COMM	79438	6/14/2017	\$135	Dues
Oklahoma Police Supply	OK POLICESUPPLY	79476	6/15/2017	\$427	P+ - Uniforms
Oklahoma Police Supply	OK POLICESUPPLY	79421	6/5/2017	\$606	P+ - Uniforms
Orkin Exterminating Company	ORKIN 01	Z000003340	6/5/2017	\$110	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003333	6/1/2017	\$140	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003352	6/14/2017	\$586	Building Maintenance

OSITECH COMMUNICATION INC-5430	1000999	79408	6/5/2017	\$111	AMR
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	79414	6/5/2017	\$47,631	AMR
Packco Inc	PACKCO INC	79422	6/5/2017	\$458	AMR - Misc Supplies
PC Connection	PC CONNECTION	79478	6/15/2017	\$12,813	Computer Supplies
PCM	PCM	79479	6/15/2017	\$21,256	Network Hardware
PCS Mobile	PCS MOBILE	79480	6/15/2017	\$2,785	Communications
Petty Cash	PETTYC01	79502	6/15/2017	\$46	Petty Cash Reimburse
Petty Cash	PETTYC01	79501	6/15/2017	\$165	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	79416	6/5/2017	\$76,750	AMR
Physio-Control, Inc.	MDTPHY01	Z000003334	6/1/2017	\$1,627	Medical Supplies
Pitney Bowes	PITBOW03	79481	6/15/2017	\$3,705	Postage
Priority Dispatch	PRYDSP01	Z000003353	6/14/2017	\$7,920	Training Supplies
Privacy Tint	PRIVACY TINT	79482	6/15/2017	\$160	AMR - Misc Supplies
Privacy Tint	PRIVACY TINT	79398	6/1/2017	\$960	AMR - Misc Supplies
PRSA, Tulsa Chapter	PRSA 01	79427	6/6/2017	\$25	Community Relations
Public Service Co of Oklahoma	PSO 01	79483	6/15/2017	\$5,833	Utilities
Puckett, Ruth	PUCKET01	79399	6/1/2017	\$5,416	Rent
Republic Services	REPUBLIC SERVIC	79484	6/15/2017	\$2,698	Utilities
Rhodes Hieronymus Jones Tucker & Cable PLLC	RHODES HIERONYM	79400	6/1/2017	\$6,316	Professional Services
Riggs, Abney, Neal, Turpen	RIGGS 01	79401	6/1/2017	\$867	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	79485	6/15/2017	\$68,359	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003341	6/5/2017	\$22	AMR
Rogers Safe and Lock	ROGERS01	Z000003354	6/14/2017	\$110	Building Maintenance
Roxanne Hurry	HURRY, ROXANNE	79375	6/1/2017	\$99	Employee Reimbursement
Safari Micro	SAFARI MICRO	79486	6/15/2017	\$564	Computer Supplies
SBS Group	SBS GROUP	79402	6/1/2017	\$9,864	Software Support
Scott's Printing & Copying	SCOTTS01	Z000003355	6/14/2017	\$65	Printing
Scott's Printing & Copying	SCOTTS01	Z000003342	6/5/2017	\$328	Printing
Sherrie Snow	SNOW	79371	5/24/2017	\$199	Internet Reimburse
SHI Freeform	1010172	79415	6/5/2017	\$94,935	AMR
Solutions Group	SOLUTIONS GROUP	79487	6/15/2017	\$16,292	Collections
Special Ops	SPECIAL OPS	79423	6/5/2017	\$3,299	P+ - Uniforms
Sterling Talent Solutions	STERLING TALENT	79488	6/15/2017	\$1,425	Background Checks
Stroud Conference Center	STROUD CONF CNT	79403	6/1/2017	\$337	Board Meetings

Stryker Sales Corporation	STRYKER SALES	Z000003356	6/14/2017	\$5,369	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003357	6/14/2017	\$291	Computer Supplies
The Stewards Company	STEWARDS CO	79425	6/6/2017	\$3,350	Building Maintenance
Thomas Emergency Medical Solutions	THOMAS EMR MED	79489	6/15/2017	\$4,251	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	79424	6/5/2017	\$11,026	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000003335	6/1/2017	\$95	Communications
Total Radio, Inc.	TOTRAD01	Z000003358	6/14/2017	\$9,515	Communications
TriTech	TRITECH	79490	6/15/2017	\$29,925	Software Maintenance
Trizetto	TRIZETTO	79491	6/15/2017	\$525	Patient Support Services
True Digital Security	TRUE DIGITAL	79492	6/15/2017	\$2,585	Network Security
Tulsa Area United Way	TAUWAY01	79431	6/7/2017	\$744	United Way
Tulsa County Clerk	TULCLK01	79370	5/23/2017	\$170	Liens
Tulsa County Clerk	TULCLK01	79433	6/13/2017	\$187	Liens
Tulsa County Clerk	TULCLK01	79426	6/6/2017	\$204	Liens
Tulsa County Clerk	TULCLK01	79374	5/31/2017	\$272	Liens
U.S. Cellular	US CELLULAR	79494	6/15/2017	\$387	Tower Rental
United Ford	UNITED FORD	Z000003336	6/1/2017	\$11,692	Ambulance Maintenance
United Ford	UNITED FORD	Z000003359	6/14/2017	\$12,425	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	79493	6/15/2017	\$1,941	Building Maintenance
United Way of Central Oklahoma	UNITED	79432	6/7/2017	\$1,278	Payroll Deduction
Verizon Wireless	VERIZON WIRELSS	79495	6/15/2017	\$13,086	Wireless Communications
VF IMAGEWEAR Punchout	1000132	79407	6/5/2017	\$3,188	AMR
Vicki Lacy	LACY	79373	5/25/2017	\$232	Employee Reimbursement
Weather Affirmation, L.L.C.	WTHAFM01	79499	6/15/2017	\$350	Weather Notification
Wegener Human Resource Grp	WGNHMN01	79496	6/15/2017	\$508	Temp Employees
Windstream	WINDSTREAM	79404	6/1/2017	\$49	Communications
Windstream	WINDSTREAM	79497	6/15/2017	\$12,596	Communications
Works & Lentz, Inc.	WKSLNZ01	79498	6/15/2017	\$1,193	Collections
Xtivia	XTIVIA	Z000003360	6/14/2017	\$4,429	Maintenance SQL
Yale 31	YALE 31	79405	6/1/2017	\$550	Rent
Yellow Pages	YP	79406	6/1/2017	\$453	Advertising
Zirmed	ZIRMED	79500	6/15/2017	\$12,130	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003361	6/14/2017	\$14,368	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003362	6/14/2017	\$3,737	Medical Supplies

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\$2,982 AMR