

MEMORANDUM

Date: February 22, 2017

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – January 2017**

Attached you will find financial statements for January 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$1,656 thousand compared to a budgeted loss of \$575 thousand, and the Western Division had a net loss of \$2,497 thousand compared to a budgeted net loss of \$2,770 thousand.

There is no net interdivisional payable/receivable as of 1/31/17.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at January 31, 2017, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for January and December services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$2,046 thousand (3.9%) and Western is more than budget by \$150 thousand (.25%). Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2017. The Eastern Division had 1,233 more emergency transports than budgeted (3.4%); non-emergency transports were 724 more than budget (14%). The Western Division emergency transports were less than budget by 722 (1.7%) and non-emergencies were 2,791 more than budget (93%).

The year-to-date collection rate is 50% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2016 of 50%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 51% and an actual for fiscal 2016 of 50%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2017

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$15,528,500.00	\$14,872,356.00	4.41%	\$103,363,000.00	\$103,146,986.00	0.21%
Non-emergency base rate	799,667.80	484,858.00	64.93%	4,822,298.04	3,362,724.00	43.40%
Mileage	1,119,768.00	956,168.00	17.11%	7,147,272.00	6,631,488.00	7.78%
Special events	24,600.00	28,333.33	-13.18%	203,952.50	198,333.31	2.83%
Subscription membership	22,088.14	16,666.66	32.53%	113,152.58	116,666.62	-3.01%
Other revenue	608,213.74	466,666.67	30.33%	2,116,566.90	3,266,666.69	-35.21%
	<u>18,102,837.68</u>	<u>16,825,048.66</u>	<u>7.59%</u>	<u>117,766,242.02</u>	<u>116,722,864.62</u>	<u>0.89%</u>
Deductions from revenue:						
Contractual allowances and bad debts	12,253,407.38	11,636,666.66	-5.30%	81,769,808.08	81,456,666.62	-0.38%
Collection fees and expenses	83,528.16	71,666.66	-16.55%	498,897.04	501,666.62	0.55%
	<u>12,336,935.54</u>	<u>11,708,333.32</u>	<u>-5.37%</u>	<u>82,268,705.12</u>	<u>81,958,333.24</u>	<u>-0.38%</u>
Net patient service revenue	<u>5,765,902.14</u>	<u>5,116,715.34</u>	<u>12.69%</u>	<u>35,497,536.90</u>	<u>34,764,531.38</u>	<u>2.11%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,642,066.55	4,356,333.33	-6.56%	30,202,794.40	29,321,333.31	-3.01%
Employee compensation & benefits	359,416.83	342,414.16	-4.97%	2,385,270.59	2,396,899.12	0.49%
Medical supplies	25,884.16	41,233.33	37.23%	187,207.26	288,633.31	35.14%
Building rent, utilities and maintenance	94,983.79	89,008.35	-6.71%	614,386.23	623,058.45	1.39%
Equipment maintenance	118,955.67	127,500.00	6.70%	912,154.53	892,500.00	-2.20%
TotalCare campaign	7,152.91	3,750.00	-90.74%	39,961.44	26,250.00	-52.23%
Quality assurance fees	69,625.17	69,666.66	0.06%	487,376.19	487,666.62	0.06%
Telephone	90,129.73	61,583.33	-46.35%	523,261.95	431,083.31	-21.38%
Professional services	152,212.77	47,666.66	-219.33%	931,316.60	333,666.62	-179.12%
Miscellaneous supplies	24,283.70	35,650.00	31.88%	255,525.00	249,550.00	-2.39%
Postage and courier service	851.26	5,775.00	85.26%	42,301.27	40,425.00	-4.64%
Equipment lease	369.36	2,666.67	86.15%	21,429.87	18,666.69	-14.80%
Other fees and expenses	84,622.07	55,791.68	-51.68%	553,343.44	390,541.76	-41.69%
Community relations	7,245.89	17,750.00	59.18%	60,336.99	124,250.00	51.44%
Office supplies	3,977.13	4,166.66	4.55%	23,223.66	29,166.62	20.38%
Insurance	15,785.26	16,416.67	3.85%	97,387.73	114,916.69	15.25%
Travel, meals, and training	1,300.74	4,583.33	71.62%	9,719.70	32,083.31	69.70%
	<u>5,698,862.99</u>	<u>5,281,955.83</u>	<u>-7.89%</u>	<u>37,346,996.85</u>	<u>35,800,690.81</u>	<u>-4.32%</u>
Operating inc. (loss) before depr.	67,039.15	(165,240.49)	140.57%	(1,849,459.95)	(1,036,159.43)	-78.49%
Depreciation	<u>325,000.00</u>	<u>325,000.00</u>	<u>0.00%</u>	<u>2,275,000.00</u>	<u>2,275,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(257,960.85)</u>	<u>(490,240.49)</u>	<u>47.38%</u>	<u>(4,124,459.95)</u>	<u>(3,311,159.43)</u>	<u>-24.56%</u>
Nonoperating expense:						
Interest expense		<u>4,750.00</u>	<u>100.00%</u>	<u>31,913.40</u>	<u>33,250.00</u>	<u>4.02%</u>

EMSA
 EMSA Combined
 For the Seven Months Ending January 31, 2017

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$4,750.00	100.00%	\$31,913.40	\$33,250.00	4.02%
Nonoperating income - interest income	505.97		0.00%	3,629.87		0.00%
Net income (loss)	<u>(257,454.88)</u>	<u>(494,990.49)</u>	<u>47.99%</u>	<u>(4,152,743.48)</u>	<u>(3,344,409.43)</u>	<u>-24.17%</u>

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2017

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,373,600.00	\$6,812,356.00	8.24%	\$48,737,000.00	\$47,246,986.00	3.15%
Non-emergency base rate	364,075.00	257,852.00	41.20%	2,189,910.00	1,788,328.00	22.46%
Mileage	475,968.00	427,520.00	11.33%	3,141,768.00	2,965,058.00	5.96%
Special events	19,650.00	15,833.33	24.11%	90,650.00	110,833.31	-18.21%
Subscription membership	9,820.66	8,333.33	17.85%	55,323.30	58,333.31	-5.16%
Other revenue	608,437.05	466,666.67	30.38%	2,114,057.94	3,266,666.69	-35.28%
	<u>8,851,550.71</u>	<u>7,988,561.33</u>	<u>10.80%</u>	<u>56,328,709.24</u>	<u>55,436,205.31</u>	<u>1.61%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,820,095.72	5,385,833.33	-8.06%	38,818,674.99	37,700,833.31	-2.97%
Collection fees and expenses	36,350.48	30,833.33	-17.89%	232,114.58	215,833.31	-7.54%
	<u>5,856,446.20</u>	<u>5,416,666.66</u>	<u>-8.12%</u>	<u>39,050,789.57</u>	<u>37,916,666.62</u>	<u>-2.99%</u>
Net patient service revenue	<u>2,995,104.51</u>	<u>2,571,894.67</u>	<u>16.46%</u>	<u>17,277,919.67</u>	<u>17,519,538.69</u>	<u>-1.38%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,236,843.73	2,026,333.33	-10.39%	14,266,000.32	13,708,333.31	-4.07%
Employee compensation & benefits	173,279.82	160,934.66	-7.67%	1,131,602.53	1,126,542.62	-0.45%
Medical supplies	14,082.28	17,900.00	21.33%	85,069.83	125,300.00	32.11%
Building rent, utilities and maintenance	32,484.04	25,841.67	-25.70%	194,201.96	180,891.69	-7.36%
Equipment maintenance	56,266.92	60,333.34	6.74%	418,381.45	422,333.38	0.94%
TotalCare campaign	5,706.39	2,500.00	-128.26%	30,797.70	17,500.00	-75.99%
Quality assurance fees	34,087.50	34,083.33	-0.01%	238,612.50	238,583.31	-0.01%
Telephone	52,240.81	26,500.00	-97.14%	241,909.46	185,500.00	-30.41%
Professional services	70,355.77	22,333.33	-215.03%	435,041.10	156,333.31	-178.28%
Miscellaneous supplies	9,508.86	17,316.66	45.09%	118,042.79	121,216.62	2.62%
Postage and courier service	432.79	2,666.67	83.77%	20,000.23	18,666.69	-7.14%
Equipment lease	369.36	1,916.67	80.73%	17,079.05	13,416.69	-27.30%
Other fees and expenses	36,694.12	27,708.33	-32.43%	231,214.97	193,958.31	-19.21%
Community relations	3,514.74	11,333.33	68.99%	31,969.12	79,333.31	59.70%
Office supplies	1,705.92	2,000.00	14.70%	11,880.26	14,000.00	15.14%
Insurance	7,307.17	7,688.34	4.96%	42,346.07	53,818.38	21.32%
Travel, meals, and training	610.30	2,083.33	70.71%	4,804.28	14,583.31	67.06%
	<u>2,735,490.52</u>	<u>2,449,472.99</u>	<u>-11.68%</u>	<u>17,518,953.62</u>	<u>16,670,310.93</u>	<u>-5.09%</u>
Operating inc. (loss) before depr.	259,613.99	122,421.68	112.07%	(241,033.95)	849,227.76	-128.38%
Depreciation	<u>200,000.00</u>	<u>200,000.00</u>	<u>0.00%</u>	<u>1,400,000.00</u>	<u>1,400,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>59,613.99</u>	<u>(77,578.32)</u>	<u>176.84%</u>	<u>(1,641,033.95)</u>	<u>(550,772.24)</u>	<u>-197.95%</u>
Nonoperating expense:						
Interest expense		<u>3,416.67</u>	<u>100.00%</u>	<u>16,104.20</u>	<u>23,916.69</u>	<u>32.67%</u>

EMSA
 EMSA Eastern Division
 For the Seven Months Ending January 31, 2017

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,416.67	100.00%	\$16,104.20	\$23,916.69	32.67%
Nonoperating income - interest income	137.38		0.00%	1,463.51		0.00%
Net income (loss)	<u>59,751.37</u>	<u>(80,994.99)</u>	<u>173.77%</u>	<u>(1,655,674.64)</u>	<u>(574,688.93)</u>	<u>-188.10%</u>

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2017

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$8,154,900.00	\$8,060,000.00	1.18%	\$54,626,000.00	\$55,900,000.00	-2.28%
Non-emergency base rate	435,592.80	227,006.00	91.89%	2,632,388.04	1,574,396.00	67.20%
Mileage	643,800.00	528,648.00	21.78%	4,005,504.00	3,666,430.00	9.25%
Special events	4,950.00	12,500.00	-60.40%	113,302.50	87,500.00	29.49%
Subscription membership	12,267.48	8,333.33	47.21%	57,829.28	58,333.31	-0.86%
Other revenue	(223.31)		0.00%	2,508.96		0.00%
	<u>9,251,286.97</u>	<u>8,836,487.33</u>	<u>4.69%</u>	<u>61,437,532.78</u>	<u>61,286,659.31</u>	<u>0.25%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,433,311.66	6,250,833.33	-2.92%	42,951,133.09	43,755,833.31	1.84%
Collection fees and expenses	47,177.68	40,833.33	-15.54%	266,782.46	285,833.31	6.67%
	<u>6,480,489.34</u>	<u>6,291,666.66</u>	<u>-3.00%</u>	<u>43,217,915.55</u>	<u>44,041,666.62</u>	<u>1.87%</u>
Net patient service revenue	<u>2,770,797.63</u>	<u>2,544,820.67</u>	<u>8.88%</u>	<u>18,219,617.23</u>	<u>17,244,992.69</u>	<u>5.65%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,405,222.82	2,330,000.00	-3.23%	15,936,794.08	15,613,000.00	-2.07%
Employee compensation & benefits	186,137.01	181,479.50	-2.57%	1,253,668.06	1,270,356.50	1.31%
Medical supplies	11,801.88	23,333.33	49.42%	102,137.43	163,333.31	37.47%
Building rent, utilities and maintenance	62,499.75	63,166.68	1.06%	420,184.27	442,166.76	4.97%
Equipment maintenance	62,688.75	67,166.66	6.67%	493,773.08	470,166.62	-5.02%
TotalCare campaign	1,446.52	1,250.00	-15.72%	9,163.74	8,750.00	-4.73%
Quality assurance fees	35,537.67	35,583.33	0.13%	248,763.69	249,083.31	0.13%
Telephone	37,888.92	35,083.33	-8.00%	281,352.49	245,583.31	-14.56%
Professional services	81,857.00	25,333.33	-223.12%	496,275.50	177,333.31	-179.85%
Miscellaneous supplies	14,774.84	18,333.34	19.41%	137,482.21	128,333.38	-7.13%
Postage and courier service	418.47	3,108.33	86.54%	22,301.04	21,758.31	-2.49%
Equipment lease		750.00	100.00%	4,350.82	5,250.00	17.13%
Other fees and expenses	47,927.95	28,083.35	-70.66%	322,128.47	196,583.45	-63.86%
Community relations	3,731.15	6,416.67	41.85%	28,367.87	44,916.69	36.84%
Office supplies	2,271.21	2,166.66	-4.83%	11,343.40	15,166.62	25.21%
Insurance	8,478.09	8,728.33	2.87%	55,041.66	61,098.31	9.91%
Travel, meals, and training	690.44	2,500.00	72.38%	4,915.42	17,500.00	71.91%
	<u>2,963,372.47</u>	<u>2,832,482.84</u>	<u>-4.62%</u>	<u>19,828,043.23</u>	<u>19,130,379.88</u>	<u>-3.65%</u>
Operating inc. (loss) before depr.	(192,574.84)	(287,662.17)	33.06%	(1,608,426.00)	(1,885,387.19)	14.69%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>875,000.00</u>	<u>875,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(317,574.84)</u>	<u>(412,662.17)</u>	<u>23.04%</u>	<u>(2,483,426.00)</u>	<u>(2,760,387.19)</u>	<u>10.03%</u>
Nonoperating expense:						
Interest expense		<u>1,333.33</u>	<u>100.00%</u>	<u>15,809.20</u>	<u>9,333.31</u>	<u>-69.38%</u>

EMSA Western
 EMSA Western Division
 For the Seven Months Ending January 31, 2017

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$1,333.33	100.00%	\$15,809.20	\$9,333.31	-69.38%
Nonoperating income - interest income	368.59		0.00%	2,166.36		0.00%
Net income (loss)	<u>(317,206.25)</u>	<u>(413,995.50)</u>	<u>23.38%</u>	<u>(2,497,068.84)</u>	<u>(2,769,720.50)</u>	<u>9.84%</u>

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$225,111.44)	\$170,366.72
Petty cash	1,200.00	1,200.00
Invested cash	11,067,116.24	6,895,676.76
	10,843,204.80	7,067,243.48
Patient accounts receivable:		
Patient accounts receivable	24,329,290.62	25,205,136.40
Receivables in collection	75,435,000.19	66,814,000.19
	99,764,290.81	92,019,136.59
Less allowance for contractual allowances and bad debts	84,926,291.00	77,399,291.00
Net patient accounts receivable	14,837,999.81	14,619,845.59
Other receivables:		
Due from contractor	561,486.50	693,884.36
Due from collection agency	31,250.57	18,462.93
Other miscellaneous receivables	93,769.30	432,662.27
	686,506.37	1,145,009.56
Other current assets:		
Prepaid assets	815,567.28	920,465.59
Other, principally funds held by trustee	211,760.16	253,274.64
	1,027,327.44	1,173,740.23
Total current assets	27,395,038.42	24,005,838.86
Property and equipment:		
Communication equipment	9,242,155.67	7,204,355.14
Buildings and leasehold improvements	3,913,672.76	3,746,529.66
Ambulances	13,517,411.75	13,836,519.25
Data processing equipment	7,768,863.57	7,190,880.85
On-board equipment	7,879,842.70	7,879,842.70
Office furniture and equipment	1,391,368.16	1,335,672.64
Miscellaneous other equipment	1,575,047.44	1,309,761.25
Land	64,200.00	64,200.00
Transportation equipment	634,016.98	534,093.96
Prepaid assets	2,948,029.25	3,757,063.37
Capital Lease	739,910.29	739,910.29
	49,674,518.57	47,598,829.11
Less accumulated depreciation	38,740,476.60	35,494,445.35
Net property and equipment	10,934,041.97	12,104,383.76
Other assets		
	9,734.50	9,734.50
Total assets	38,338,814.89	36,119,957.12

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$822,067.49	\$982,867.04
Due to contractor	9,043,196.61	8,180,676.22
Due to Quality Assurance Fund	294,068.67	300,406.93
Accrued retirement	203,722.05	199,342.57
Accrued salaries and wages	400,362.78	401,648.20
Current installments of long-term debt	347,752.00	395,491.00
Accrued interest payable	13.12	14.61
Deferred revenue	110,440.67	111,735.54
Total current liabilities	11,221,623.39	10,572,182.11
Long-term debt	2,740,774.10	1,690,717.08
Other liabilities	21,752.22	21,752.22
Total liabilities	13,984,149.71	12,284,651.41
Division capital:		
Contributed capital	83,656,737.77	76,511,104.17
Retained earnings (deficit)	(55,149,329.11)	(50,564,179.01)
Current year earnings (loss)	(4,152,743.48)	(2,111,619.45)
Total division capital	24,354,665.18	23,835,305.71
Total liabilities & division capital	38,338,814.89	36,119,957.12

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$566,825.46)	(\$440,030.50)
Petty cash	600.00	600.00
Invested cash	3,224,086.89	2,999,833.71
	2,657,861.43	2,560,403.21
Patient accounts receivable:		
Patient accounts receivable	11,437,769.83	11,557,915.16
Receivables in collection	36,329,999.82	30,925,999.82
	47,767,769.65	42,483,914.98
Less allowance for contractual allowances and bad debts	41,118,710.00	35,843,710.00
Net patient accounts receivable	6,649,059.65	6,640,204.98
Other receivables:		
Due from contractor	561,486.50	693,884.36
Due from collection agency	15,053.42	7,756.26
Other miscellaneous receivables	94,071.95	102,411.97
	670,611.87	804,052.59
Other current assets:		
Prepaid assets	376,683.87	439,386.82
Other, principally funds held by trustee	193,320.01	168,337.82
	570,003.88	607,724.64
Total current assets	10,547,536.83	10,612,385.42
Property and equipment:		
Communication equipment	4,725,569.49	3,747,002.07
Buildings and leasehold improvements	3,319,637.35	3,219,494.25
Ambulances	8,173,887.78	8,424,600.65
Data processing equipment	3,913,089.51	3,753,954.39
On-board equipment	4,498,758.92	4,498,758.92
Office furniture and equipment	620,543.58	600,082.76
Miscellaneous other equipment	912,079.25	721,337.81
Land	64,200.00	64,200.00
Transportation equipment	400,050.04	360,250.04
Prepaid assets	2,336,107.85	2,076,530.73
Capital Lease	338,087.66	338,087.66
	29,302,011.43	27,804,299.28
Less accumulated depreciation	21,617,771.98	19,707,888.32
Net property and equipment	7,684,239.45	8,096,410.96
Other assets		
	8,273.60	8,273.60
Total assets	18,240,049.88	18,717,069.98

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$986,558.78	\$1,442,990.43
Due to contractor	4,277,348.24	3,869,508.37
Due to Quality Assurance Fund	294,068.67	300,406.93
Accrued retirement	107,805.34	104,300.50
Accrued salaries and wages	188,743.81	189,624.96
Current installments of long-term debt	175,480.00	198,065.00
Accrued interest payable	13.12	14.61
Deferred revenue	49,103.30	49,319.83
Total current liabilities	6,079,121.26	6,154,230.63
Long-term debt	2,176,455.10	962,218.08
Other liabilities	21,752.22	21,752.22
Total liabilities	8,277,328.58	7,138,200.93
Division capital:		
Contributed capital	8,149,108.23	7,400,218.23
Retained earnings (deficit)	3,469,287.71	4,603,283.39
Current year earnings (loss)	(1,655,674.64)	(424,632.57)
Total division capital	9,962,721.30	11,578,869.05
Total liabilities & division capital	18,240,049.88	18,717,069.98

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$341,714.02	\$610,397.22
Petty cash	600.00	600.00
Invested cash	7,843,029.35	3,895,843.05
	8,185,343.37	4,506,840.27
Patient accounts receivable:		
Patient accounts receivable	12,891,520.79	13,647,221.24
Receivables in collection	39,105,000.37	35,888,000.37
	51,996,521.16	49,535,221.61
Less allowance for contractual allowances and bad debts	43,807,581.00	41,555,581.00
Net patient accounts receivable	8,188,940.16	7,979,640.61
Other receivables:		
Due from collection agency	16,197.15	10,706.67
Other miscellaneous receivables	(302.65)	330,250.30
	15,894.50	340,956.97
Other current assets:		
Prepaid assets	438,883.41	481,078.77
Other, principally funds held by trustee	18,440.15	84,936.82
	457,323.56	566,015.59
Total current assets	16,847,501.59	13,393,453.44
Property and equipment:		
Communication equipment	4,516,586.18	3,457,353.07
Buildings and leasehold improvements	594,035.41	527,035.41
Ambulances	5,343,523.97	5,411,918.60
Data processing equipment	3,855,774.06	3,436,926.46
On-board equipment	3,381,083.78	3,381,083.78
Office furniture and equipment	770,824.58	735,589.88
Miscellaneous other equipment	662,968.19	588,423.44
Transportation equipment	233,966.94	173,843.92
Prepaid assets	611,921.40	1,680,532.64
Capital Lease	401,822.63	401,822.63
	20,372,507.14	19,794,529.83
Less accumulated depreciation	17,122,704.62	15,786,557.03
Net property and equipment	3,249,802.52	4,007,972.80
Other assets		
	1,460.90	1,460.90
Total assets	20,098,765.01	17,402,887.14

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$164,491.29)	(\$460,123.39)
Due to contractor	4,765,848.37	4,311,167.85
Accrued retirement	95,916.71	95,042.07
Accrued salaries and wages	211,618.97	212,023.24
Current installments of long-term debt	172,272.00	197,426.00
Deferred revenue	61,337.37	62,415.71
Total current liabilities	5,142,502.13	4,417,951.48
Long-term debt	564,319.00	728,499.00
Total liabilities	5,706,821.13	5,146,450.48
Division capital:		
Contributed capital	75,507,629.54	69,110,885.94
Retained earnings (deficit)	(58,618,616.82)	(55,167,462.40)
Current year earnings (loss)	(2,497,068.84)	(1,686,986.88)
Total division capital	14,391,943.88	12,256,436.66
 Total liabilities & division capital	 20,098,765.01	 17,402,887.14

EMSA
Cash Rollforward
Year Ending June 30, 2017

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2016	\$ 3,162,503	\$ 3,162,503	-	6,558,687	6,558,687	-	9,721,190	9,721,190	-
Net revenue collected	14,656,000	14,431,508	224,492	17,742,000	17,082,194	659,806	32,398,000	31,513,702	884,298
Utility bill receipts	2,112,000	3,266,669	(1,154,669)				2,112,000	3,266,669	(1,154,669)
TotalCare proceeds	102,719	100,000	2,719	117,247	100,000	17,247	219,966	200,000	19,966
Payment to contractor	(13,846,628)	(13,752,253)	(94,375)	(15,594,560)	(15,629,354)	34,794	(29,441,188)	(29,381,607)	(59,581)
Operating expenses/changes in WC	(3,749,545)	(2,975,000)	(774,545)	(4,032,559)	(3,500,000)	(532,559)	(7,782,104)	(6,475,000)	(1,307,104)
Capital expenditures	(190,286)	(1,166,083)	975,797	(382,099)	(1,231,419)	849,320	(572,385)	(2,397,502)	1,825,117
Net debt proceeds/(reduction)&int	(210,817)	(227,000)	16,183	(205,138)	(205,000)	(138)	(415,955)	(432,000)	16,045
Interest/other income	948		948	1,721		1,721	2,669	-	2,669
Other	456,475 (2)	472,500	(16,025)	4,144,536 (1)	4,144,536	-	4,601,011	4,617,036	(16,025)
Balance at January 31, 2017	<u>2,493,369</u>	<u>3,312,844</u>	<u>(819,475)</u>	<u>8,349,835</u>	<u>7,319,644</u>	<u>1,030,191</u>	<u>10,843,204</u>	<u>10,632,488</u>	<u>210,716</u>

(1) 20,144 - '16 Other Western Subsidy
363,470 - '17 Edmond Subsidy
329,554 - '17 Other Western Subsidy
410,077 - '16 Oklahoma City Subsidy
3,021,291 - '17 Oklahoma City Subsidy
4,144,536

(2) 456,475 - '17 Other Eastern Subsidy

West - Cash	8,185,343
A/R	164,492
Net	<u><u>8,349,835</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Seven Months Ended 1/31/17

Eastern Division

Net Income (loss)		(1,655,675)
Add: Depreciation	1,400,000	
Increase in allowance for doubtful accounts	2,277,000	
Increase in deferred revenue	49,103	<u>3,726,103</u>
Changes in working capital:		
Increase in patient receivables	(2,670,169)	
Decrease in other receivables	239,298	
Increase in other assets	(333,113)	
Decrease in accounts payable	(379,090)	
Decrease in accrued liabilities	(58,102)	<u>(3,201,176)</u>
Net Property Additions:		(1,519,150)
Debt Service/ Loan Proceeds		1,134,159
Net Contributed Capital		456,475
Change in cash and cash equivalents:		<u><u>(1,059,264)</u></u>
	Cash balance @6/30/16	3,717,125
	Cash balance @1/31/17	2,657,861
	Change in cash	<u><u>(1,059,264)</u></u>

EMSA
Statement of Cash Flows
Seven Months Ended 1/31/17

Western Division

Net income (loss)		(2,497,069)
Add: Depreciation	875,000	
Increase in allowance for doubtful accounts	911,000	
Increase in deferred revenue	61,337	<u>1,847,337</u>
Changes in working capital:		
Increase in patient receivables	(1,283,608)	
Decrease in other receivables	37,959	
Increase in other assets	(170,402)	
Increase in accounts payable	732,366	
Decrease in accrued liabilities	(58,409)	<u>(742,094)</u>
Net Property (Additions)/Dispositions		(382,097)
Debt Service/Loan proceeds		(189,334)
Contributed Capital		4,144,536
Change in cash and cash equivalents:		<u><u>2,181,279</u></u>
	Cash balance @6/30/16	6,004,064
	Cash balance @1/31/17	8,185,343
	Change in cash	<u><u>2,181,279</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through January

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000		1,269,000
Repairs	25,000	90,430	(65,430)
New unit	169,000		169,000
Miscellaneous	20,000	2,950	17,050
On board equipment:			
Stair chairs	5,000		5,000
Equipment for new unit	64,000		64,000
Computer tablets	61,000		61,000
LP 15 for MTS operation		28,298	(28,298)
Miscellaneous	31,000		31,000
CAD and radio equipment:			
Mobile data terminals	67,000		67,000
Equipment for new unit	14,000		14,000
Recording system	61,000		61,000
Building expenses:			
Garage equipment	25,000	16,617	8,383
Training room improvement		11,837	(11,837)
Assembly sealing system		10,305	(10,305)
Miscellaneous	42,000	11,473	30,527
Computer equipment:			
Firewall and network security	47,000		47,000
UPS batteries	5,000		5,000
Miscellaneous	94,000	18,376	75,624
TOTAL	1,999,000	190,286	1,808,714

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through January

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000			1,269,000
Repairs	25,000		63,330	(38,330)
New unit	169,000			169,000
Miscellaneous	20,000			20,000
On board equipment:				
Stair chairs	5,000			5,000
Equipment for new unit	64,000			64,000
Computer tablets	69,000			69,000
LP 15(5) for MTS operation			141,488	(141,488)
Miscellaneous	39,000			39,000
CAD and radio equipment:				
Mobile data terminals	76,000			76,000
Equipment for new unit	14,000			14,000
Radio infrastructure (NG911)	55,040		55,040	-
Radio infrastructure (NG911)(2016)	27,520		27,520	-
Recording system	69,000			69,000
Building expenses:				
Bldg improvements	11,000			11,000
Security installation at Edmond station			17,807	(17,807)
Floor epoxy at Edmond station			15,900	(15,900)
Security installation at Melrose station			23,908	(23,908)
Garage equipment			22,617	(22,617)
Miscellaneous	47,000		4,989	42,011
Computer equipment:				
Firewall and network security	73,000			73,000
Miscellaneous	106,000		9,500	96,500
TOTAL	2,138,560	0	382,099	1,756,461
Less previous year budget item(s)	27,520		27,520	-
Current year budget	2,111,040		354,579	1,756,461

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2017

Eastern Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Nov-16</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>										
Emergency	5,417	5,371	5,439	5,205	5,059	5,384	5,700	37,575	35,967	36,342
Non-emergency	745	831	845	812	799	910	963	5,905	5,148	5,181
Total	6,162	6,202	6,284	6,017	5,858	6,294	6,663	43,480	41,115	41,523
Unit hours	15,315	15,698	15,208	15,609	15,071	15,412	15,970	108,283	102,934	
% of total system hours	47.1%	47.3%	47.5%	47.0%	46.0%	46.2%	47.8%	47.0%	46.3%	47.0%
<i>Gross revenue by payor:</i>										
Medicare	43%	43%	42%	44%	43%	43%	46%	44%	44%	
Medicaid	18%	17%	18%	17%	18%	18%	18%	18%	18%	
Private insurance	16%	18%	17%	17%	17%	17%	16%	17%	15%	
Uninsured and other	23%	22%	23%	22%	22%	22%	20%	21%	23%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	42.3%	60.7%	44.1%	54.6%	52.1%	49.4%	44.3%	49.5%	49.5%	50.0%
<i>Net income (loss)</i>	\$ (606,641)	\$ (278,939)	\$ 1,038,358	\$ (794,077)	\$ (660,502)	\$ (413,625)	\$ 59,751	\$ (1,655,675)	\$ (424,631)	\$ (574,689)
<i>Days in A/R</i>	88.4	80.4	76.5	89.5	82.9	83.4	79.4	N/A	84.6	
<i>Past due A/R</i>	\$ 2,834,000	\$ 2,589,000	\$ 2,538,000	\$ 2,616,000	\$ 2,661,000	\$ 2,626,000	\$ 2,673,000	N/A	\$ 3,230,000	
<i>Current ratio</i>	1.68	1.68	1.88	1.76	1.71	1.70	1.74	N/A	1.72	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Western Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Nov-16</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>										
Emergency	6,110	6,351	6,008	5,923	5,560	5,995	6,331	42,278	42,435	36,800
Non-emergency	823	812	756	751	821	909	927	5,799	3,971	2,430
Total	6,933	7,163	6,764	6,674	6,381	6,904	7,258	48,077	46,406	39,230
Unit hours	17,222	17,515	16,821	17,584	17,673	17,944	17,473	122,232	118,768	
% of total system hours	52.9%	52.7%	52.5%	53.0%	54.0%	53.8%	52.2%	53.0%	53.7%	53.0%
<i>% of gross revenue by payor:</i>										
Medicare	44%	44%	44%	45%	47%	47%	49%	45%	45%	
Medicaid	14%	15%	16%	16%	15%	15%	15%	15%	15%	
Private insurance	20%	19%	19%	19%	18%	19%	18%	19%	17%	
Uninsured and other	22%	22%	21%	20%	20%	19%	18%	21%	23%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	46.2%	52.6%	54.8%	55.7%	59.0%	56.3%	47.0%	52.3%	49.9%	51.1%
<i>Net income (loss)</i>	\$ (333,629)	\$ (388,909)	\$ (220,676)	\$ (386,658)	\$ (507,752)	\$ (342,239)	\$ (317,206)	\$ (2,497,069)	\$ (1,686,986)	\$ (2,769,721)
<i>Days in A/R</i>	86.6	76.9	81.0	85.2	85.9	80.0	81.4	N/A	84.7	
<i>Past due A/R</i>	\$ 3,499,000	\$ 3,309,000	\$ 3,166,000	\$ 3,261,000	\$ 3,340,000	\$ 3,186,000	\$ 3,225,000	N/A	\$ 4,002,000	
<i>Current ratio</i>	2.95	3.12	3.34	3.26	3.28	3.27	3.28	N/A	3.03	

Vendor Name	Vendor ID	Doc #	Doc Date	Amount	Comment1
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
Aaron Fence Co.	AARON FENCE	78639	1/18/2017	\$310	Building Maintenance
Absolute Data Shredding	ADS	78497	12/14/2016	\$220	Shredding
Absolute Self Storage	ABSOLUTE SELF	78428	11/30/2016	\$1,548	Storage
Absolute Self Storage	ABSOLUTE SELF	Z000003118	12/14/2016	\$1,548	Storage
Accountemps	ACTMPS01	Z000003146	12/28/2016	\$1,133	Temp Employees
Accountemps	ACTMPS01	Z000003119	12/14/2016	\$2,585	Temp Employees
Accountemps	ACTMPS01	Z000003165	1/18/2017	\$3,880	Temp Employees
Adam Paluka	PALUKA, ADAM	78416	11/17/2016	\$86	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	78557	12/15/2016	\$126	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	78486	12/6/2016	\$228	Employee Expense Reimbursement
Addison Group	ADDISON GROUP	78470	12/1/2016	\$3,028	Temp Employees
Addison Group	ADDISON GROUP	78496	12/14/2016	\$5,866	Temp Employees
Addison Group	ADDISON GROUP	78640	1/18/2017	\$7,532	Temp Employees
Addison Group	ADDISON GROUP	78623	1/5/2017	\$9,084	Temp Employees
Advanced Systems Group	ADV SYST GROUP	78641	1/18/2017	\$26,430	Software Support
Air Compressor Supply Inc	AIR COMP SUP	Z000003120	12/14/2016	\$253	Medical Supplies
Airgas	AIRGAS01	Z000003112	12/1/2016	\$100	P+ - Oxygen Cylinders
Airgas	AIRGAS01	Z000003155	1/4/2017	\$158	P+ - Oxygen Cylinders
Airgas	AIRGAS01	Z000003166	1/18/2017	\$279	Oxygen Cylinders
AIRGAS USA LLC	1223388	78468	12/1/2016	\$6,745	AMR - Medical Supplies
AIRGAS USA LLC	1223388	78620	1/5/2017	\$7,761	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	78429	11/30/2016	\$1,029	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	78642	1/18/2017	\$1,155	Courier Service
All-Kill Pest Control	ALLKIL01	78570	12/28/2016	\$126	Building Maintenance
All-Kill Pest Control	ALLKIL01	78643	1/18/2017	\$126	Building Maintenance
Amanda Jameson	JIMESON,AMANDA	78426	11/30/2016	\$150	Employee Expense Reimbursement
American Express	AMEXPR01	78431	11/30/2016	\$200	State Audit
American Express Corporate	AMEX CORP	78633	1/6/2017	\$17,255	Employee Cards
American Express Corporate	AMEX CORP	78417	11/21/2016	\$41,564	Employee Cards
American Parking, Inc.	AMPRKG01	78645	1/18/2017	\$112	Parking
American Waste Control	AMWSTE01	Z000003121	12/14/2016	\$468	Utilities
American Waste Control	AMWSTE01	Z000003167	1/18/2017	\$468	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	78572	12/28/2016	\$797	Building Maintenance
Amos Electrical & Mechanical, Inc.	AMOSEL01	78499	12/14/2016	\$7,287	Building Maintenance
AT&T	ATT 08	Z000003107	11/30/2016	\$1,539	Communications

AT&T	ATT 08	Z000003147	12/28/2016	\$1,539	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	78500	12/14/2016	\$2,705	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	78646	1/18/2017	\$2,705	Communications
AT&T Mobility	AT&T MOBILITY	Z000003168	1/18/2017	\$85	Wireless Communications
AT&T Mobility	AT&T MOBILITY	Z000003122	12/14/2016	\$787	Wireless Communications
AT&T OneNet Services	ATT INTERNET	78574	12/28/2016	\$431	Communications
AT&T OneNet Services	ATT INTERNET	78432	11/30/2016	\$511	Communications
att	ATT 10	Z000003148	12/28/2016	\$20,167	Communications
att	ATT 10	Z000003108	11/30/2016	\$20,196	Communications
Automatic Protection Systems	AMPRSY01	78573	12/28/2016	\$850	Building Maintenance
B. D. Eddie Enterprises	BDEDDI01	78433	11/30/2016	\$27,044	Rent
B. D. Eddie Enterprises	BDEDDI01	78576	12/28/2016	\$27,044	Rent
Bearcom Punchout	1011749	78465	12/1/2016	\$43	AMR - Medical Supplies
Big Pauls	BIG PAULS	78625	1/5/2017	\$1,050	AMR
Bixby Public Works Authority	BIXPWA01	78647	1/18/2017	\$37	Utilities
Bixby Public Works Authority	BIXPWA01	78501	12/14/2016	\$38	Utilities
Blue Sky Supply	BLUE SKY SUPPLY	78502	12/14/2016	\$684	Coffee/Food Service
Blue Sky Supply	BLUE SKY SUPPLY	78648	1/18/2017	\$1,180	Coffee/Food Service
Board of Regents	UNIVOK MED	78451	11/30/2016	\$29,953	OMD Dir Salary & Benefits
Board of Regents OU Phys Tulsa	BD REGENTS OU	78575	12/28/2016	\$29,953	OMD Dir Salary & Benefits
BOK Wealth Management	BOK WEALTH MNG	78480	12/5/2016	\$1,112	Interest
BOK Wealth Management	BOK WEALTH MNG	78481	12/5/2016	\$5,000	Interest
BOUNDTREE MEDICAL, LLC	BNDTR	78626	1/5/2017	\$35	Medical Supplies
Brian Roberson	BRIAN ROBERSON	78422	11/29/2016	\$16	Employee Reimbursement
Brian Roberson	BRIAN ROBERSON	78560	12/21/2016	\$55	Employee Reimbursement
Brooks Grease Trap Service	BROOKS GREASE	78649	1/18/2017	\$325	Building Maintenance
Calvert's Plant Interiors Inc.	CALPLT01	78578	12/28/2016	\$450	Plant Maintenance
Calvert's Plant Interiors Inc.	CALPLT01	78650	1/18/2017	\$1,134	Plant Maintenance
Capital Waste Solutions	CAPITAL WASTE	78434	11/30/2016	\$1,200	Building Maintenance
Carrie Morley	MORLEY, CARRIE	78483	12/6/2016	\$100	Employee Reimbursement
CDW Government, Inc.	CDWCMP01	78651	1/18/2017	\$3,270	Computer Supplies
CDW Government, Inc.	CDWCMP01	78503	12/14/2016	\$5,633	Computer Supplies
Center Point Energy	OK ENERGY SERV	78444	11/30/2016	\$271	Utilities
Center Point Energy	OK ENERGY SERV	78587	12/28/2016	\$1,206	Utilities
Change Healthcare	CHANGE HEALTHCA	78652	1/18/2017	\$2,125	Pt Account
Chantelle Hinds	HINDS, CHANTELL	78495	12/14/2016	\$54	Employee Travel Expenses
Chantelle Hinds	HINDS, CHANTELL	78606	1/4/2017	\$124	Employee Travel Expenses

Chappell Supply & Equipment	CHPSPY01	78653	1/18/2017	\$614	Building Maintenance
Chappell Supply & Equipment	CHPSPY01	78579	12/28/2016	\$1,530	Building Maintenance
Chappell Supply & Equipment	CHPSPY01	78504	12/14/2016	\$6,000	Building Maintenance
Cheryl Prebble	PREBBLE, CHERYL	78477	12/1/2016	\$45	Employee Reimbursement
Cheryl Prebble	PREBBLE, CHERYL	78494	12/14/2016	\$99	Employee Reimbursement
City of OKC Police Dept	CTYOKCPD	78507	12/14/2016	\$17	Alarm Fee
City of Oklahoma City - Utilities	CTYOKC01	78580	12/28/2016	\$550	Utilities
City of Oklahoma City - Utilities	CTYOKC01	78437	11/30/2016	\$695	Utilities
City of Tulsa Utilities	CTYTUL02	78581	12/28/2016	\$3,534	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	78654	1/18/2017	\$2,085	Janitorial Services
Clean Sweep Janitorial	CLEAN SWEEP JAN	78505	12/14/2016	\$3,145	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003169	1/18/2017	\$678	Building Maintenance
Clifford Power Systems, Inc.	CLIFFORD01	Z000003123	12/14/2016	\$1,196	Building Maintenance
Cohlmia's	COHLMS01	Z000003170	1/18/2017	\$348	Building Maintenance
Community Care	COMMUNITY CARE	78435	11/30/2016	\$49	Benefits
Community Care	COMMUNITY CARE	78655	1/18/2017	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	78479	12/5/2016	\$2,174	Workers Comp
Compsource Oklahoma	COMPSOURCE	78637	1/12/2017	\$2,185	Workers Comp
Corser Group Incorporated	CRSRGR	78656	1/18/2017	\$665	Promotional Products
Cox	COX	Z000003171	1/18/2017	\$1,283	Internet
Cox	COX	Z000003124	12/14/2016	\$9,393	Internet
Cox	COX	Z000003149	12/28/2016	\$16,267	Internet
Cox	COX	Z000003109	11/30/2016	\$26,624	Internet
CPI Office Products	CPI OFFICE PROD	Z000003172	1/18/2017	\$17,666	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	Z000003125	12/14/2016	\$17,743	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	78657	1/18/2017	\$150	Website
CSI Communications, LLC	CRTSPC01	78436	11/30/2016	\$450	Website
Curtis Knoles	KNOLES, CURTIS	78491	12/13/2016	\$226	MCB - Employee Reimbursement
Darr Equipment	DARR EQUIPMENT	78508	12/14/2016	\$57	Building Maintenance
Darr Equipment	DARR EQUIPMENT	78658	1/18/2017	\$355	Building Maintenance
David Howerton	HOWERTON	78484	12/6/2016	\$65	MCB - Reimburse
David Howerton	HOWERTON	78604	1/4/2017	\$65	MCB - Reimburse
Deluxe Business Checks and Solutions	DELUX	78659	1/18/2017	\$76	1099 Forms
Detco	DETCO	Z000003141	12/22/2016	\$447	Fleet Maintenance
Detco	DETCO	Z000003113	12/1/2016	\$2,591	Fleet Maintenance
Detco	DETCO	Z000003156	1/4/2017	\$5,432	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	78509	12/14/2016	\$2,366	Building Maintenance

Donohue Commercial Service	DONOHUE COMMERC	78660	1/18/2017	\$2,366	Building Maintenance
Elmer's BBQ	ELMERS01	78427	11/30/2016	\$1,250	AMR
EMS TECHNOLOGY SOLUTIONS LLC	1313999	78621	1/5/2017	\$810	AMR - Medical Supplies
EMS Technology Solutions LLC	EMS TECH SOL	78662	1/18/2017	\$10,000	Medical Supplies
Erling and Associates Inc.	ERLING01	78438	11/30/2016	\$4,166	Professional Services
Erling and Associates Inc.	ERLING01	78663	1/18/2017	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	78511	12/14/2016	\$161	Express Mail
Federal Express Corporation	FEDEXP01	78664	1/18/2017	\$234	Express Mail
FMS, Inc.	FMSINC01	78582	12/28/2016	\$1,614	Collections
FORD QUALITY FLEET CARE PROGRAM	1007964	78614	1/5/2017	\$42,929	AMR - Medical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	78461	12/1/2016	\$69,058	AMR - Medical Supplies
Grainger	GRAINGER	Z000003157	1/4/2017	\$519	Misc Supplies
Grainger	GRAINGER	Z000003173	1/18/2017	\$3,244	Misc Supplies
Grainger Punchout	1001624	78610	1/5/2017	\$6,925	AMR - Medical Supplies
Grainger Punchout	1001624	78457	12/1/2016	\$10,675	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	78512	12/14/2016	\$347	Telephone Supplies
GTP Acquisition Partners LLC	GLOBAL TOWER	78439	11/30/2016	\$623	Tower Rentals
Henry Schein Inc.	HENRY SCHEIN	Z000003114	12/1/2016	\$295	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003158	1/4/2017	\$699	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003174	1/18/2017	\$964	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003150	12/28/2016	\$4,055	Medical Supplies
Hyatt Regency Tulsa	CROWNE PLAZA	78506	12/14/2016	\$112	Travel Reimburse
Hydraulic Equipment Company Inc	HYDROLIC EQUIP	78564	12/22/2016	\$1,017	Building Maintenance
Industrial Truck Equipment & Wireline	INDUSTRIAL TRK	78665	1/18/2017	\$13,492	P+
Insperty Expense Management	INSPERITY EXPEN	Z000003126	12/14/2016	\$280	Expense Report Software
Insperty Expense Management	INSPERITY EXPEN	Z000003175	1/18/2017	\$322	Expense Report Software
Interworks	INTERWORKS	78513	12/14/2016	\$5,492	Software Consulting
Iron Mountain OSDP	IRONMNTN	78666	1/18/2017	\$1,121	Offsite Storage
Jamil Rahman	RAHMAN	78421	11/29/2016	\$225	MCB - Employee Reimbursement
Jeff Goodloe, M.D.	GOODLOE, JEFF	78562	12/21/2016	\$472	MCB Employee Reimbursement
Jennifer Jones	JONESJEN	78488	12/12/2016	\$136	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	78603	1/4/2017	\$151	MCB - Employee Reimbursement
Johnson, Tracy L	JOHNSN01	78492	12/13/2016	\$138	Travel Reimburse
Josh Butts	BUTTS, JOSH	78577	12/28/2016	\$3,800	Graphic Design
Kelli Bruer	BRUER	78489	12/12/2016	\$111	Building Maintenance
Kim McDorman	MCDORMAN, KIM	78558	12/15/2016	\$146	Employee Expense Reimbursement
King Covers	KING COVERS	78627	1/5/2017	\$2,900	AMR - Misc

King Covers	KING COVERS	78565	12/22/2016	\$3,150	AMR - Misc
KTUL Television Inc.	KTULTV01	78514	12/14/2016	\$805	Tower Rental
KTUL Television Inc.	KTULTV01	78667	1/18/2017	\$805	Tower Rental
Laerdal Medical Corporation	LAERDA01	Z000003142	12/22/2016	\$10	AMR - Medical Supplies
Laerdal Medical Corporation	LAERDA01	Z000003159	1/4/2017	\$10	AMR - Medical Supplies
Laerdal Medical Punchout	1006286	78458	12/1/2016	\$1,056	AMR - Medical Supplies
Laerdal Medical Punchout	1006286	78611	1/5/2017	\$1,223	AMR - Medical Supplies
LandCare	LANDCARE	78668	1/18/2017	\$385	Building Maintenance
LandCare	LANDCARE	78515	12/14/2016	\$2,008	Building Maintenance
LandCare	LANDCARE	78583	12/28/2016	\$2,008	Building Maintenance
Lands' End Business Outfitters	LNDEND01	78584	12/28/2016	\$60	Uniforms
Lands' End Business Outfitters	LNDEND01	78671	1/18/2017	\$133	Uniforms
Landscape Partners	LANDSCAPE PARTN	78516	12/14/2016	\$506	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	78669	1/18/2017	\$506	Building Maintenance
Language Line Service	LNGLINE01	78518	12/14/2016	\$311	Patient Support Services
Language Line Service	LNGLINE01	78672	1/18/2017	\$607	Patient Support Services
Leadership Tulsa	LDPTLS01	78493	12/13/2016	\$25	Dues
LexisNexis Risk Data Management Inc	LEXISNEXIS	78517	12/14/2016	\$1,516	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	78670	1/18/2017	\$2,005	Patient Service
Locke Lord LLP	LOCKE LORD LLP	78585	12/28/2016	\$37,724	Professional Services
Locke Lord LLP	LOCKE LORD LLP	78440	11/30/2016	\$37,827	Professional Services
Lynxsystems, LLC	LYNXSYSTEMS	78673	1/18/2017	\$3,964	Computer Supplies
McKesson Medical Punchout	1150574	78467	12/1/2016	\$172,121	AMR - Medical Supplies
McKesson Medical Punchout	1150574	78619	1/5/2017	\$179,419	AMR - Medical Supplies
Meadows Collier	MEADOWS COLLIER	78519	12/14/2016	\$55,597	Professional Services
Meadows Collier	MEADOWS COLLIER	78674	1/18/2017	\$79,256	Professional Services
Meadows Collier	MEADOWS COLLIER	78418	11/21/2016	\$115,269	Professional Services
MEDSOURCE INTERNATIONAL LLC	1343833	78469	12/1/2016	\$10,669	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	78622	1/5/2017	\$17,206	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	78478	12/1/2016	\$99	Internet Reimburse
Melanie Key	KEY, MELANIE	78607	1/4/2017	\$99	Internet Reimburse
Metro Monitor	METRO MONITOR	78675	1/18/2017	\$165	Media Monitoring
Metro Monitor	METRO MONITOR	78520	12/14/2016	\$330	Media Monitoring
Metroplex Electric	METROPLEX	Z000003160	1/4/2017	\$200	Building Maintenance
Metroplex Electric	METROPLEX	Z000003176	1/18/2017	\$1,772	Building Maintenance
Metroplex Electric	METROPLEX	Z000003127	12/14/2016	\$2,138	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	78521	12/14/2016	\$4,880	Rental Space

Midcon Recovery Solutions	MIDCON RECOVERY	78676	1/18/2017	\$4,880	Rental Space
Mike Duncan	DUNCAN	78510	12/14/2016	\$500	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	78661	1/18/2017	\$3,888	Patient Account Services
Motorola, Inc.	MOTRLA01	Z000003177	1/18/2017	\$690	Maintenance Communications
Motorola, Inc.	MOTRLA01	Z000003128	12/14/2016	\$3,297	Maintenance Communications
MyHealth Access Network	MY HEALTH ACCES	78522	12/14/2016	\$3,083	Patient Services
National Fire Protection Association	NFPA 01	Z000003129	12/14/2016	\$175	Building Maintenance
Net Solutions	NETSOL01	78677	1/18/2017	\$6,000	Network Support
New Horizons Computer Learning Centers	NEWHOR	78441	11/30/2016	\$489	Computer Software
Norlem Technology Consulting	NORLEM TECH	78523	12/14/2016	\$19,992	Computer Support
Office Butler	OFFBTL01	78442	11/30/2016	\$4,000	Janitorial
Office Butler	OFFBTL01	78678	1/18/2017	\$4,000	Janitorial
Office Depot Punchout	1006929	78460	12/1/2016	\$839	AMR - Medical Supplies
Office Depot Punchout	1006929	78613	1/5/2017	\$1,455	AMR - Medical Supplies
OG&E	OGE 01	78679	1/18/2017	\$2,146	Utilities
OG&E	OGE 01	78443	11/30/2016	\$3,863	Utilities
OG&E	OGE 01	78586	12/28/2016	\$4,117	Utilities
Ok Natural Gas	ONG 05	78524	12/14/2016	\$214	Utilities
Ok Natural Gas	ONG 05	78445	11/30/2016	\$260	Utilities
Ok Natural Gas	ONG 05	78588	12/28/2016	\$490	Utilities
Ok Natural Gas	ONG 05	78680	1/18/2017	\$756	Utilities
Oklahoma Police Supply	OK POLICESUPPLY	78567	12/22/2016	\$1,690	P+ - Uniforms
Oklahoma Police Supply	OK POLICESUPPLY	78472	12/1/2016	\$2,155	P+ - Uniforms
Orkin Exterminating Company	ORKIN 01	Z000003115	12/1/2016	\$82	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003161	1/4/2017	\$82	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003110	11/30/2016	\$126	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003130	12/14/2016	\$235	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003178	1/18/2017	\$664	Building Maintenance
Overhead Door of Okc	OVRHDR02	78628	1/5/2017	\$275	Building
Overhead Door of Okc	OVRHDR02	78682	1/18/2017	\$285	Building
Owens Waste Management	OWENS TRASH SVC	78446	11/30/2016	\$18	Utilities
Owens Waste Management	OWENS TRASH SVC	78683	1/18/2017	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	78463	12/1/2016	\$36,614	AMR - Medical Supplies
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	78616	1/5/2017	\$54,714	AMR - Medical Supplies
Packco Inc	PACKCO INC	78629	1/5/2017	\$607	AMR - Misc Supplies
Page Storage & van Lines, Inc	PAGE STORAGE	78525	12/14/2016	\$670	Storage
Page Storage & van Lines, Inc	PAGE STORAGE	78684	1/18/2017	\$1,043	Storage

PC Connection	PC CONNECTION	78590	12/28/2016	\$3,241	Computer Supplies
PC Connection	PC CONNECTION	78685	1/18/2017	\$3,434	Computer Supplies
PC Connection	PC CONNECTION	78526	12/14/2016	\$6,222	Computer Supplies
Petty Cash	PETTYC01	78424	11/30/2016	\$102	Petty Cash Reimburse
Petty Cash	PETTYC01	78555	12/15/2016	\$200	Petty Cash Reimburse
Petty Cash	PETTYC01	78634	1/9/2017	\$375	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	78466	12/1/2016	\$51,127	AMR - Medical Supplies
PHYSIO CONTROL INC	1055366	78618	1/5/2017	\$65,499	AMR - Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003162	1/4/2017	\$2,883	Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003179	1/18/2017	\$7,230	Medical Supplies
Physio-Control, Inc.	MDTPHY01	78566	12/22/2016	\$10,697	Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003151	12/28/2016	\$30,495	Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003154	12/29/2016	\$47,667	Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003131	12/14/2016	\$169,785	Medical Supplies
Pitney Bowes	PITBOW01	78601	1/4/2017	\$590	Postage
Pitney Bowes	PITBOW03	78527	12/14/2016	\$3,705	Postage
Pitney Bowes Purchase Power	PITBOW02	78686	1/18/2017	\$17	Postage
Pitney Bowes Purchase Power	PITBOW02	78487	12/8/2016	\$5,272	Postage
Presidio Networked Solutions	PRESIDIO NETWORK	78687	1/18/2017	\$49,746	Support
Priority Dispatch	PRYDSP01	Z000003143	12/22/2016	\$450	Training Supplies
Progressive Business Pub	PRGBUS01	Z000003132	12/14/2016	\$330	Subscription
PRSA, Tulsa Chapter	PRSA 01	78608	1/4/2017	\$25	Dues
PRSA, Tulsa Chapter	PRSA 01	78425	11/30/2016	\$50	Dues
Public Service Co of Oklahoma	PSO 01	78688	1/18/2017	\$3,010	Utilities
Public Service Co of Oklahoma	PSO 01	78528	12/14/2016	\$4,021	Utilities
Puckett, Ruth	PUCKET01	78447	11/30/2016	\$5,416	Rent
Puckett, Ruth	PUCKET01	78591	12/28/2016	\$5,416	Rent
Republic Services	REPUBLIC SERVIC	78529	12/14/2016	\$2,177	Utilities
Republic Services	REPUBLIC SERVIC	78689	1/18/2017	\$2,216	Utilities
Resource One Administrators	RESOURCE ONE	78530	12/14/2016	\$231	FSA Admin Fee
Revenue Management Solutions	RMS	78692	1/18/2017	\$1,876	Patient Account Services
Revenue Management Solutions	RMS	78532	12/14/2016	\$2,240	Patient Account Services
Rich & Cartmill	RICH	78690	1/18/2017	\$18,835	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	78691	1/18/2017	\$19,718	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	78531	12/14/2016	\$27,699	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003163	1/4/2017	\$110	AMR - Misc Supplies
Rogers Safe and Lock	ROGERS01	Z000003116	12/1/2016	\$154	AMR

Roxanne Hurry	HURRY, ROXANNE	78485	12/6/2016	\$99	Employee Reimbursement
Roxanne Hurry	HURRY, ROXANNE	78605	1/4/2017	\$99	Employee Reimbursement
Safari Micro	SAFARI MICRO	78533	12/14/2016	\$116	Computer Supplies
Safari Micro	SAFARI MICRO	78693	1/18/2017	\$4,033	Computer Supplies
Schnake Turnbo and Assoc. Inc.	SCHNAK01	78448	11/30/2016	\$3,500	Community Relations
Schnake Turnbo and Assoc. Inc.	SCHNAK01	78694	1/18/2017	\$3,500	Community Relations
Schnake Turnbo and Assoc. Inc.	SCHNAK01	78534	12/14/2016	\$7,000	Community Relations
Scott's Printing & Copying	SCOTTS01	Z000003164	1/4/2017	\$155	Printing
Scott's Printing & Copying	SCOTTS01	Z000003117	12/1/2016	\$1,758	Printing
Sherrie Snow	SNOW	78420	11/29/2016	\$99	Internet Reimburse
Sherrie Snow	SNOW	78561	12/21/2016	\$99	Internet Reimburse
SHI Freeform	1010172	78617	1/5/2017	\$576	AMR - Medical Supplies
SHI Freeform	1010172	78464	12/1/2016	\$7,585	AMR - Medical Supplies
Sierra Wireless	SIERRA WIRELESS	78695	1/18/2017	\$400	Support
Solutions Group	SOLUTIONS GROUP	78696	1/18/2017	\$12,763	Collections
Solutions Group	SOLUTIONS GROUP	78449	11/30/2016	\$22,337	Collections
Solutions@ MBAF	PAPERSAVE	Z000003133	12/14/2016	\$2,945	Accounting Software
Special Ops	SPECIAL OPS	78697	1/18/2017	\$231	P+ - Uniforms
Special Ops	SPECIAL OPS	78568	12/22/2016	\$911	P+ - Uniforms
Special Ops	SPECIAL OPS	78630	1/5/2017	\$954	P+ - Uniforms
Special Ops	SPECIAL OPS	78474	12/1/2016	\$2,766	P+ - Uniforms
Stanley Security	STANLEY SECURIT	78450	11/30/2016	\$56	Building Maintenance
Stanley Security	STANLEY SECURIT	78698	1/18/2017	\$149	Building Maintenance
Stanley Security	STANLEY SECURIT	78535	12/14/2016	\$1,438	Building Maintenance
Stanley Security	STANLEY SECURIT	78592	12/28/2016	\$15,541	Building Maintenance
Statpack	STATPACK	78536	12/14/2016	\$228	Medical Supplies
Steves Wholesale Distributors Inc	STEVES WHOLESAL	78631	1/5/2017	\$416	P+ - Misc Supplies
Stolz Telecom LLC	STOLZ TELECOM	78537	12/14/2016	\$727	MCB
Stows Office Furniture	STOWS OFCE FURN	78699	1/18/2017	\$80	Office Furn
Strategic SaaS	STRATEGIC SAAS	78593	12/28/2016	\$3,600	Software Maintenance
Strategic SaaS	STRATEGIC SAAS	78538	12/14/2016	\$28,200	Software Maintenance
Stryker Sales Corporation	STRYKER SALES	Z000003134	12/14/2016	\$237	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003180	1/18/2017	\$2,196	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003135	12/14/2016	\$101	Misc Supplies
The Oklahoman	TOK	78540	12/14/2016	\$420	Subscription
The Stewards Company	STEWARDS CO	78602	1/4/2017	\$1,649	Building Maintenance
The University of OK Health Sciences Center	UNIVOK01	78545	12/14/2016	\$57	Dues

The University of OK Health Sciences Center	UNIVOK01	78705	1/18/2017	\$144	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	78700	1/18/2017	\$4,039	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	78539	12/14/2016	\$5,062	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	78701	1/18/2017	\$136	Ambulance Maintenance
Timmons Oil Company	TIMMONS OIL CO	78594	12/28/2016	\$139	Ambulance Maintenance
Timmons Oil Company	TIMMONS OIL CO	78569	12/22/2016	\$2,279	Ambulance Maintenance
Timmons Oil Company	TIMMONS OIL CO	78632	1/5/2017	\$5,104	Ambulance Maintenance
Timmons Oil Company	TIMMONS OIL CO	78475	12/1/2016	\$8,325	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000003136	12/14/2016	\$1,230	Communications
TriTech	TRITECH	78541	12/14/2016	\$3,192	Software Maintenance
TriTech	TRITECH	78595	12/28/2016	\$126,312	Software Maintenance
Trizetto	TRIZETTO	78542	12/14/2016	\$525	Patient Support Services
Trizetto	TRIZETTO	78702	1/18/2017	\$525	Patient Support Services
True Digital Security	TRUE DIGITAL	78543	12/14/2016	\$2,585	Network Security
True Digital Security	TRUE DIGITAL	78703	1/18/2017	\$2,585	Network Security
Tulsa County Clerk	TULCLK01	78482	12/6/2016	\$170	Liens
Tulsa County Clerk	TULCLK01	78423	11/29/2016	\$187	Liens
Tulsa County Clerk	TULCLK01	78559	12/20/2016	\$204	Liens
Tulsa County Clerk	TULCLK01	78638	1/17/2017	\$204	Liens
Tulsa County Clerk	TULCLK01	78419	11/22/2016	\$221	Liens
Tulsa County Clerk	TULCLK01	78490	12/13/2016	\$255	Liens
Tulsa County Clerk	TULCLK01	78600	1/4/2017	\$323	Liens
Tulsa County Clerk	TULCLK01	78635	1/10/2017	\$323	Liens
Tulsa Overhead Door, LLC	OVRHDR01	Z000003152	12/28/2016	\$329	Building Maintenance
Tulsa Overhead Door, LLC	OVRHDR01	Z000003144	12/22/2016	\$396	Building Maintenance
Tulsa Overhead Door, LLC	OVRHDR01	Z000003181	1/18/2017	\$3,145	Building Maintenance
Tulsa Regional Chamber	TLSCHM01	Z000003153	12/28/2016	\$1,293	dues
U.S. Cellular	US CELLULAR	78706	1/18/2017	\$738	Tower Rental
UNIFIRST CORP	1006586	78459	12/1/2016	\$270	AMR - Medical Supplies
UNIFIRST CORP	1006586	78612	1/5/2017	\$299	AMR - Medical Supplies
United Ford	UNITED FORD	Z000003145	12/22/2016	\$65	Ambulance Maintenance
United Ford	UNITED FORD	Z000003111	11/30/2016	\$2,776	Ambulance Maintenance
United Ford	UNITED FORD	Z000003182	1/18/2017	\$24,771	Ambulance Maintenance
United Ford	UNITED FORD	Z000003137	12/14/2016	\$26,563	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	78704	1/18/2017	\$1,941	Building Maintenance
United Mechanical	UNITED MECHANIC	78596	12/28/2016	\$2,064	Building Maintenance
United Mechanical	UNITED MECHANIC	78544	12/14/2016	\$2,888	Building Maintenance

Univ of OK HSC Dept of Peds	OU DEPT OF PEDS	78681	1/18/2017	\$6,666	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	78707	1/18/2017	\$11,372	Wireless Communications
Verizon Wireless	VERIZON WIRELSS	78546	12/14/2016	\$14,480	Wireless Communications
VF IMAGEWEAR Punchout	1000132	78609	1/5/2017	\$4,738	AMR - Medical Supplies
VF IMAGEWEAR Punchout	1000132	78456	12/1/2016	\$5,546	AMR - Medical Supplies
Vicki Lacy	LACY	78556	12/15/2016	\$233	Employee Reimbursement
Walker Companies	WALKER01	78547	12/14/2016	\$8	Office Supplies
WCA Waste Corporation	WCA WASTE CORP	78476	12/1/2016	\$72	Utilities
WCA Waste Corporation	WCA WASTE CORP	78452	11/30/2016	\$224	Utilities
Weather Affirmation, L.L.C.	WTHAFM01	78552	12/14/2016	\$350	Weather Notification
Weather Affirmation, L.L.C.	WTHAFM01	78712	1/18/2017	\$350	Weather Notification
Wegener Human Resource Grp	WGNHNM01	78708	1/18/2017	\$202	Temporary Employees
Wegener Human Resource Grp	WGNHNM01	78548	12/14/2016	\$288	Temporary Employees
Windstream	WINDSTREAM	78453	11/30/2016	\$49	Communications
Windstream	WINDSTREAM	78597	12/28/2016	\$49	Communications
Windstream	WINDSTREAM	78709	1/18/2017	\$12,377	Communications
Windstream	WINDSTREAM	78549	12/14/2016	\$12,447	Communications
Works & Lentz, Inc.	WKSLNZ01	78710	1/18/2017	\$2,984	Collections
Works & Lentz, Inc.	WKSLNZ02	78551	12/14/2016	\$3,009	Collections
Works & Lentz, Inc.	WKSLNZ01	78550	12/14/2016	\$3,019	Collections
Xtivia	XTIVIA	Z000003138	12/14/2016	\$4,429	Maintenance SQL
Xtivia	XTIVIA	Z000003183	1/18/2017	\$4,429	Maintenance SQL
Yale 31	YALE 31	78454	11/30/2016	\$550	Rent
Yale 31	YALE 31	78598	12/28/2016	\$550	Rent
Yellow Pages	YP	78455	11/30/2016	\$495	Advertising
Zevez	ZEVEZ	78553	12/14/2016	\$1,498	Software Maintenance
Zirmed	ZIRMED	78713	1/18/2017	\$12,405	Patient Billing
Zirmed	ZIRMED	78554	12/14/2016	\$12,849	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003184	1/18/2017	\$14,368	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000003139	12/14/2016	\$51,476	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003140	12/14/2016	\$7,602	Medical Supplies
ZOLL MEDICAL CORP	1008451	78462	12/1/2016	\$938	AMR - Medical Supplies
ZOLL MEDICAL CORP	1008451	78615	1/5/2017	\$3,400	AMR - Medical Supplies