MEMORANDUM

Date:

April 22, 2019

To:

Board of Trustees

From:

Lora Conger

Subject:

CFO Report

Financial Review- March 2019

Attached you will find financial statements for March 2019. The financial statements are presented on a combined basis and for each division. Also included are the *Cash Rollforward* and *Capital Expenditures Variance statements*. Please note that the financial statements are unaudited.

Overview

Overall, operations are positive. YTD, there is a combined net loss of \$184K compared to budgeted net loss of \$2M. Combined operating expenses are \$21K under budget YTD. This consists of a \$418K positive variance in the East, offset by a negative variance of \$326K in the West. If the budget overage in contractor expense in the West is removed (see further analysis below), the West's operating expenses would have a positive variance to budget that's consistent with the East. This indicates both divisions continue to do a good job of cost control. Transports for both divisions continue to exceed budget, which results in higher-than-budget gross patient service revenue (GPSR), further analysis below.

Combined Income Statement

Below is an analysis of operating revenues and expenses that vary significantly from budget.

<u>Patient Service Revenue</u> for the East exceeds budget by \$2.5m (3.4%) YTD and the West exceeds budget by \$6m (8.3%). Gross patient service revenue (GPSR) variances are attributable to higher than budgeted transports for fiscal 2019. The large variance in the West is primarily due the transport number used for budget assumed a decline in volume from the loss of two non-beneficiary cities in 2018. The projected decline for the West has not materialized in 2019, but it is skewing the budget variance when compared to the East.

The positive variance in GPSR is offset entirely with higher than budgeted contractual allowances in the West. Contractual allowances and write-offs (DFR) as a % of GPSR is 2.4% higher than budget YTD. Part of this is attributable to higher bad debt write-offs

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due to the change in collection agencies in FY19. The old agency ceased working accounts already turned to them when EMSA switched to the new company, which resulted in the accounts being written-off. This has resulted in the West's write-off % being higher than the East. In addition, the A/R in collection balance has grown this fiscal year, for both divisions. However, the A/R balance is reserved at a higher rate in the West (due to the higher write-offs) which has the effect of driving DFR up, as well.

The DFR % YTD in the East is favorable, 70.4% compared to budget of 70.9%.

Other Revenue exceeds budget \$571K YTD. This is due to a \$282K positive variance with special events and a \$310K positive variance with subsidy revenue due to timing.

<u>Ambulance Contractor</u> is over budget approximately \$934K, predominately in the West. This is due to volume and is consistent with the West's GPSR budget variance. The variance continues to grow each month.

<u>Professional Services</u> is under budget YTD \$606K. This is primarily due to the \$500K settlement received from RSUI in September. The settlement was recorded as a reduction in legal fees.

Combined Balance Sheet

<u>Cash</u> is \$7.3M in March 19 compared to \$7.0 in March 18. Cash averaged approximately \$8M the last 6 months of FY18 and has averaged \$9M in the first 6 months of FY. The current ratio for March is 2.14 compared to 2.23 in the prior year and 2.16 in the prior month. This indicates a slight deterioration in the liquidity position in March, but still very positive.

<u>Patient Accounts Receivable</u> is up compared to prior year approximately \$2.1M. This is due, in part, to the change in the self-pay process. However, the high transport volumes in both divisions is also contributing to the increase. Overall, A/R not in collections remains relatively consistent at 25% of total A/R compared to 27% in the prior year. The allowance for contractuals and bad debt as a % of A/R has increased slightly to 85.4% compared to 82.8%. This is consistent with higher write-offs in the West driving the reserve % up.

<u>Due to Contractor</u> balance represents our liability to AMR for February and March services. This balance usually includes two months of contractor billings.

EMSA EMSA Combined For the Nine Months Ending, March 31, 2019

| _ | | onth of March | | For the 9 N | onths Ended Ma | ırch |
|---------------------------------------------|-----------------|---------------|----------------|-------------|-----------------------------------------|----------------|
| Pausaus | Actual | Budget | Variance | Actual | Budget | Variance |
| Revenue | | | | | | |
| Patient service revenue: | | | | | | |
| Emergency base rate | 16,068,000 | 14,850,274 | 8.20% | 138,043,100 | 131,257,261 | 5.17% |
| Non-emergency base rate | 892,369 | 669,573 | 33.27% | 7,169,694 | 5,918,162 | 21.15% |
| Mileage | 1,125,642 | 1,020,120 | 10.34% | 9,488,938 | 9,016,542 | 5.24% |
| | 18,086,011 | 16,539,967 | 9.35% | 154,701,731 | 146,191,965 | 5.82% |
| Deductions from revenue: | | | | | , , , , , , , , , , , , , , , , , , , , | |
| Contractual allowances and bad debts | 13,542,159 | 11,342,250 | -19.40% | 109,520,417 | 102,080,250 | -7.29% |
| Collection fees and expenses | 35,174 | 57,750 | 39.09% | 475,588 | 519,750 | 8.50% |
| _ | 13,577,333 | 11,400,000 | -19.10% | 109,996,006 | 102,600,000 | -7.21% |
| Net patient service revenue | 4,508,677 | 5,139,967 | -12.28% | 44,705,726 | 43,591,965 | 2.55% |
| Other Revenue | | | | | | |
| Special events | 66,178 | 29,000 | 128.20% | E42.005 | 004.000 | 400 0004 |
| Subscription membership | 17,921 | 16,667 | 7.52% | 543,035 | 261,000 | 108.06% |
| Other revenue | 1,172,868 | - | | 129,532 | 150,000 | -13.65% |
| Other revenue | 1,256,966 | 869,167 | 34.94% | 8,067,265 | 7,757,500 | 3.99% |
| | 1,230,900 | 914,833 | 37.40% | 8,739,833 | 8,168,500 | 6.99% |
| Total Operating Revenue | 5,765,643 | 6,054,800 | -4 .78% | 53,445,558 | 51,760,465 | 3.26% |
| Operating expenses other than depreciation: | | | | | | |
| Ambulance contract expense | 4,976,284 | 4 040 440 | 7.000/ | | | |
| Employee compensation & benefits | 342,128 | 4,642,142 | -7.20% | 42,140,795 | 41,206,543 | -2.27% |
| Medical supplies | • | 362,653 | 5.66% | 3,411,912 | 3,263,880 | -4.54% |
| Building rent, utilities and maintenance | 4,688 | 22,500 | 79.16% | 85,933 | 202,500 | 57.56% |
| Equipment maintenance | 81,790 | 105,000 | 22.10% | 863,786 | 945,000 | 8.59% |
| EmsaCare campaign | 237,387 | 184,583 | -28.61% | 1,533,710 | 1,661,250 | 7.68% |
| Quality assurance fees | 3,827 | 3,750 | -2.06% | 25,834 | 33,750 | 23.46% |
| Telephone | 75,326 | 75,333 | 0.01% | 677,931 | 678,000 | 0.01% |
| Professional services | 85,880 | 77,917 | -10.22% | 792,230 | 701,250 | -12.97% |
| Miscellaneous supplies | 103,080 | 67,621 | -52.44% | 1,666 | 608,588 | 99.73% |
| Postage and courier service | 23,218 | 39,250 | 40.85% | 250,516 | 353,250 | 29.08% |
| Equipment lease | 488 | 6,583 | 92.59% | 43,062 | 59,250 | 27.32% |
| Other fees and expenses | 4,112 | 1,775 | -131.67% | 15,775 | 15,975 | 1.25% |
| Community relations | 39,697 | 59,417 | 33.19% | 417,793 | 534,750 | 21.87% |
| Office supplies | 4,800 | 7,833 | 38.72% | 49,904 | 70,500 | 29.21% |
| Insurance | 2,168 | 3,833 | 43.44% | 21,020 | 34,500 | 39.07% |
| Travel, meals, and training | 19,094 | 17,833 | -7.07% | 158,287 | 160,500 | 1.38% |
| maver, means, and training | 7,787 | 3,083 | -152.55% | 45,667 | 27,750 | <u>-64.57%</u> |
| _ | 6,011,753 | 5,681,108 | -5.82% | 50,535,820 | 50,557,235 | 0.04% |
| Operating inc. (loss) before depr. | (246,110) | 373,692 | -165.86% | 2,909,738 | 1,203,229 | 141.83% |
| Depreciation | 33 3,333 | 333,333 | 0.00% | 3,000,000 | 3,000,000 | 0.00% |
| Operating income (loss) | (579,444) | 40,359 | -1535.72% | (90,262) | (1,796,771) | -94.98% |
| Managaratina | | | | | (.,) | 57.50 /8 |
| Nonoperating expense: | | | | | | |
| Interest expense | <u> </u> | - | 0.00% | 149,707 | 134,268 | -11.50% |
| Nonoperating expense | | | 0.00% | 149,707 | 134,268 | -11.50% |
| Nonoperating income - interest income | 8,885 | _ | 0.00% | 56,423 | | 0.000/ |
| Net income (loss) | (570,559) | 40,359 | 1513,70% | (183,546) | (1.031.030) | 0.00% |
| | (0.0,000) | | 1010,7070 | (103,340) | (1,931,039) | 90.49% |

EMSA EMSA Eastern Division For the Nine Months Ending, March 31, 2019

| - | | onth of March | | | Months Ended I | _ |
|------------------------------------------|-----------|---------------|-----------|--------------------|----------------------|------------------|
| Revenue | Actual | Budget | Variance | Actual | Budget | Variance |
| Patient service revenue: | | | | | | |
| Emergency base rate | 7 754 000 | 7 450 740 | 4.0404 | | | |
| Non-emergency base rate | 7,751,900 | 7,452,740 | | 67,678,000 | 65,872,605 | 2.74% |
| Mileage | 400,770 | 345,756 | | 3,540,835 | 3,056,038 | 15.86% |
| Willeage - | 526,063 | 496,375 | | 4,560,763 | 4,387,312 | 3.95% |
| Dadystian form | 8,678,733 | 8,294,871 | 4.63% | 75,779,598 | 73,315,955 | 3.36% |
| Deductions from revenue: | | | | | | |
| Contractual allowances and bad debts | 6,493,221 | 5,775,000 | -12.44% | 53,319,197 | 51,975,000 | -2.59% |
| Collection fees and expenses | 16,673 | 25,000 | 33.31% | 226,315 | 225,000 | -0.58% |
| | 6,509,894 | 5,800,000 | -12.24% | 53,545,512 | 52,200,000 | -2.58% |
| Net patient service revenue | 2,168,840 | 2,494,871 | -13.07% | 22,234,086 | 21,115,955 | 5.30% |
| O | 74.8% | 69.6% | | 70.4% | 70.9% | |
| Other Revenue | | | | | | |
| Special events | 40,718 | 14,000 | 190.84% | 356,403 | 126,000 | 182.86% |
| Subscription membership | 8,654 | 8,333 | 3.85% | 65,695 | 75,000 | -12.41% |
| Other revenue | 642,905 | 467,083 | 37.64% | 4,414,427 | 4,138,750 | 6.66% |
| Other revenue | 692,277 | 489,417 | 41.45% | 4,836,525 | 4,339,750 | 11.45% |
| Total Operating Revenue | 2,861,117 | 2,984,288 | -4.13% | 27,070,611 | 25,455,705 | 6.34% |
| O | | | | | , .00,, 00 | 0.0+70 |
| Operating expenses other than | | | | | | |
| depreciation: | | | | | | |
| Ambulance contract expense | 2,380,019 | 2,236,508 | -6.42% | 19,955,499 | 19,842,781 | -0.57% |
| Employee compensation & benefits | 162,959 | 174,074 | 6.39% | 1,623,021 | 1,566,662 | -3.60% |
| Medical supplies | (1,721) | 11,333 | 115.18% | 44 ,618 | 102,000 | 56.26% |
| Building rent, utilities and maintenance | 18,834 | 33,917 | 44.47% | 243,698 | 305,250 | 20.16% |
| Equipment maintenance | 111,828 | 88,750 | -26.00% | 722,174 | 798,750 | 9.59% |
| EmsaCare campaign | 2,462 | 2,500 | 1.54% | 17,676 | 22,500 | 21.44% |
| Quality assurance fees | 37,758 | 37,750 | -0.02% | 339,818 | 339,750 | -0.02% |
| Telephone | 39,707 | 31,500 | -26.05% | 326,663 | 283,500 | -15.23% |
| Professional services | 49,290 | 32,333 | -52.44% | 2,934 | 291,000 | 98.99% |
| Miscellaneous supplies | 7,930 | 20,583 | 61.48% | 103,408 | 185,250 | 44.18% |
| Postage and courier service | 199 | 3,167 | 93.73% | 20,327 | 28,500 | 28.68% |
| Equipment lease | 1,960 | 1,025 | -91.17% | 7,891 | 9,225 | 14.47% |
| Other fees and expenses | 22,239 | 28,250 | 21.28% | 228,010 | 254,250 | |
| Community relations | 2,266 | 5,250 | 56.83% | 23,579 | | 10.32% 50.10% |
| Office supplies | 643 | 1,917 | 66.45% | 8,861 | 47,250 17,250 | |
| Insurance | 10,126 | 9,833 | -2.97% | 85,680 | • | 48.63% |
| Travel, meals, and training | 3,689 | 1,250 | -195.14% | 21,793 | 88,500 | 3.19% |
| _ | 2,850,186 | 2,719,940 | -4.79% | 23,775,648 | 11,250 24,193,668 | -93.72% 1.73% |
| Operating inc. (loss) before depr. | 10,931 | 264,348 | -95.86% | | | |
| | 10,331 | 204,346 | -93.00% | 3,294,963 | 1,262,037 | 161.08% |
| Depreciation | 250,000 | 250,000 | 0.00% | 2,250,000 | 2,250,000 | 0.00% |
| Operating income (loss) | (239,069) | 14,348 | -1766.25% | 1,044,963 | (987,963) | -205.77% |
| lonoperating expense: | | | | | | |
| Interest expense | _ | | 0.00% | 124,527 | 109,268 | -13.96% |
| Nonoperating expense | | | 0.00% | 124,527 | 109,268 | -13.96% |
| Nonoperating income - interest income | 2.004 | | | | | |
| Net income (loss) | 3,281 | 44.046 | 0.00% | 20,717 | | 0.00% |
| | (235,788) | 14,348 | 1743.38% | 941,153 | (1,097,231) | 185.78% |

EMSA EMSA Western Division For the Nine Months Ending, March 31, 2019

| Revenue Reve | <u>-</u> | | nth of March | | For the 9 M | onths Ended M | larch |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|--------------|-------------|-------------|---------------|---------|
| Patient service revenue: Emergency base rate | Davis | Actual | Budget | Variance | | | |
| Emergency base rate 8.316,100 7,397,534 12,42% 70,365,100 65,384,656 7,62% Mon-emergency base rate 491,599 323,817 51,81% 3,628,689 2,662,124 26,79% Mileage 599,579 523,745 14,46% 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 4,928,174 5,000,000 26,20% 56,401,424 50,400,000 12,00% 7,097,440 5,600,000 26,20% 56,450,494 50,400,000 12,00% 7,097,440 5,600,000 26,20% 56,450,494 50,400,000 12,00% 7,097,440 5,600,000 12,00% 1,154% 22,471,839 22,476,010 0,02% 20,339,838 2,845,996 11,54% 22,471,839 2,476,010 0,02% 20,339,838 2,845,996 11,54% 22,471,839 2,476,010 0,02% 20,339,838 2,845,996 11,54% 3,933,306 3,825,750 3,825,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 3,926,750 | | | | | <u> </u> | | |
| Non-emergency base rate 491,599 323,817 51,81% 3,628,889 2,862,124 26,79% Mileage 599,679 523,745 14,48% 4,828,174 4,629,230 6,46% 4,629,230 6,46% 4,629,230 6,46% 4,629,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 6,46% 4,628,230 4,628,230 6,46% 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 4,628,230 | | | | | | | |
| Mileage | | 8,316,100 | 7,397,534 | 12.42% | 70,365,100 | 65,384,656 | 7.62% |
| Medicage 599,579 523,745 14.48% 4.928,174 4.629,230 6.45% | | 491,599 | 323,817 | 51.81% | 3,628,859 | 2,862,124 | 26.79% |
| Deductions from revenue: Contractual allowances and bad debts Collection fees and expenses T, 048,938 T, 55,67,260 T, 266,61% T, 266,217,221 T, 275,017,017,017,017,017,017,017,017,017,017 | Mileage | | | | 4,928,174 | | 6.46% |
| Deductions from revenue: Contractual allowances and bad debts Contractual allowances and bad debts Collection fees and expenses 18,502 32,750 43,51% 249,273 294,750 15,43% Collection fees and expenses 18,502 32,750 43,51% 249,273 294,750 15,000 12,00% Collection fees and expenses 18,502 32,750 43,51% 249,273 294,750 15,000 12,00% Collection fees and expenses 18,502 32,750 43,51% 249,273 294,750 15,000 12,00% Collection fees and expenses 2,339,838 2,645,096 -11,54% 2,2471,639 22,476,010 -0,02% Collection membership 9,266 8,333 11,19% 63,837 75,000 14,88% Collection membership 9,266 8,333 11,19% 63,837 75,000 14,88% Collection membership 9,266 8,333 11,19% 33,652,838 3,618,750 0,94% Collection fees and expenses 2,904,526 3,070,513 -5,41% 3,903,306 3,828,750 1,95% Collection fees and expenses other than depreciation: Collection fees and expenses expenses other than depreciation: Collection fees and expenses expenses other fits 179,169 188,580 4,99% 1,788,890 1,697,218 5,40% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% College examples 1,256 95,833 -3,102% 811,538 862,500 5,91% College examples 1,256 95,833 -3,102% 811,538 862,500 5,91% College examples 1,250 -9,26% 8,158 11,250 -2,49% College examples 1,256 3,7583 0,04% 33,8113 338,250 0,04% College examples 1,256 3,759 3,5783 0,04% 33,8113 338,250 0,04% College examples 1,256 3,759 3,5783 1,26% 2,2735 3,050 2,249% College examples 1,258 1,259 2,2735 3,050 2,295 1,259 2,295 1,259 2,295 3,050 2,295 2,295 3,295 2,295 3,295 3,295 3,295 3,295 3,295 3,295 3,295 3,295 3,295 3,295 3,295 3,295 3,295 3,295 | — | 9,407,277 | 8,245,096 | 14.10% | | | |
| Collection fees and expenses | | | | | | ,,===,=== | 4.6676 |
| Net patient service revenue 18,502 32,750 43,51% 249,273 294,750 15,43% Net patient service revenue 2,339,838 2,645,086 -11.54% 22,471,639 22,476,010 -0.02% | | 7,048,938 | 5,567,250 | -26.61% | 56,201,221 | 50.105.250 | -12 17% |
| Net patient service revenue 7.087.440 5.600.000 -26.20% 56.450.494 50.400.000 -12.00% 74.9% 67.5% 77.2% 68.8% 74.9% 67.5% 77.2% 68.8% 74.9% 67.5% 77.2% 68.8% 74.9% 74.9% 75.5% 77.2% 68.8% 74.2% 68.8% 74.2% 68.8% 74.2% 75.000 74.88% 75.000 74.88% 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.000 75.0 | Collection fees and expenses | 18,502 | | | | | |
| Net patient service revenue 2,339,838 2,645,096 -11,54% 22,471,639 22,476,010 -0,02% | | 7,067,440 | | | | | |
| Cher Revenue 74.9% 67.5% 71.2% 68.8% | Net patient service revenue | 2,339,838 | | | | | |
| Special events Spec | - | | | | | | -0.0270 |
| Subscription membership 9,266 8,333 11,19% 63,837 75,000 -14,88% Other revenue 529,963 402,063 31,80% 3,652,836 3,618,750 0,94% Other revenue 564,689 425,417 32,74% 3,903,308 3,828,750 1,95% Other revenue 2,904,526 3,070,513 -5,41% 26,374,947 26,304,760 0,27% Operating expenses other than depreciation: Ambulance contract expense 2,596,265 2,405,634 -7,92% 22,185,296 21,363,762 -3,85% Employee compensation & benefits 179,169 188,580 4,99% 1,768,890 1,697,218 -5,40% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Medical supplies 15,560 95,833 31,02% 811,536 862,500 5,91% EmasCare campaign 1,366 1,250 9,26% 8,158 11,250 27,49% Quality assurance fees 37,568 37,583 0,04% 338,113 338,250 0,04% 14,760 14,750 114,5% Professional services 53,790 35,288 52,43% (1,267) 317,588 100,40% Miscellaneous supplies 15,288 18,667 18,10% 147,108 168,000 12,44% Postage and courier service 289 3,417 81,54% 22,735 30,750 23,4% Community relations 2,534 2,583 1,92% 26,325 23,250 -13,23% Office supplies 1,525 1,917 20,42% 12,159 17,250 23,4% Community relations 2,534 2,583 1,92% 26,325 23,250 -13,23% Office supplies 1,525 1,917 20,42% 12,159 17,250 23,4% Community relations 2,534 2,583 1,92% 26,760,172 26,363,567 -1,50% Community relations 3,408 1,833 1,333 23,51% 23,874 16,500 44,69% Community relations 2,534 2,533 1,92% 26,700 75,000 2,04% Community relations 3,408 1,833 1,833 1,92% 26,700 75,000 2,04% Community relations 2,534 2,533 1,92% 26,700 75,000 2,04% Community relations 2,534 2,533 1,92% 26,700 75,000 2,05% Community relations 3,408 3,333 | Other Revenue | | | | | 00.070 | |
| Subscription membership 9,266 8,333 11,19% 63,837 75,000 -14,88% Other revenue 529,963 402,083 31,80% 3,652,838 3,618,750 0,94% Other revenue 529,963 402,083 31,80% 3,652,838 3,618,750 0,94% Other revenue 2,904,526 3,070,513 -5,41% 26,374,947 26,304,760 0,27% Operating expenses other than depreciation: Ambulance contract expense 2,596,265 2,405,634 -7,92% 22,185,296 21,363,762 -3,85% Employee compensation & benefits 179,169 188,580 4,99% 1,768,890 1,697,218 5,40% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Medical supplies 6,499 11,167 42,61% 41,315 100,500 58,89% Medical supplies 62,957 71,083 11,43% 620,089 639,750 3,07% Employee compensation & edge 63,957 71,083 11,43% 620,089 639,750 3,07% EmgaCare campaign 1,366 1,250 -9,26% 8,158 11,250 27,49% Quality assurance fees 37,568 37,583 0,04% 338,113 338,250 0,04% 12,610 0,04% 14,750 114,55% Professional services 53,790 35,288 52,43% (1,267) 317,588 100,40% Miscellaneous supplies 15,288 18,667 181,00% 147,108 168,000 12,44% Postage and courier service 289 3,417 91,54% 22,735 30,750 23,0% Chore fees and expenses 17,488 31,167 43,99% 189,783 228,500 23,34% Community relations 2,534 2,583 1,92% 26,363,567 -15,80% Christing 1,555 1,917 20,42% 12,159 17,250 23,45% Christing 2,534 2,533 1,92% 26,701 72,000 2,44% Christing 2,534 2,533 1,92% 26,701 2,236 2,350 1,323% Christing 2,534 2,533 3,333 3,333 3,333 3,333 3,333 3,335 3,335 3,335 3,335 3,335 3,335 3,335 3,335 3,335 3,335 | | 25,460 | 15.000 | 69 73% | 186 633 | 135,000 | 30 35% |
| Other revenue 529,963 402,083 31,80% 3,652,838 3,618,750 0,94% Other revenue 564,689 425,417 32,74% 3,903,308 3,828,750 1,95% Total Operating Revenue 2,904,526 3,070,513 -5.41% 26,374,947 26,304,760 0.27% Operating expenses other than depreciation: 3,070,513 -5.41% 26,374,947 26,304,760 0.27% Ambulance contract expense 2,596,265 2,405,634 -7.92% 22,185,296 21,363,762 -3.85% Employee compensation & benefits 179,169 188,580 4.99% 1,788,890 1,697,218 -5.40% Medical supplies 6.409 11,167 42,61% 41,315 100,500 58,89% Bullding rent, utilities and maintenance 125,560 95,833 -31,02% 811,536 662,500 5.91% Equipment maintenance 125,560 95,833 -31,02% 811,536 662,500 5.91% EmpsaCare campaign 1,366 1,250 -9,26% 8,158 <t< td=""><td>Subscription membership</td><td></td><td>•</td><td></td><td></td><td>-</td><td></td></t<> | Subscription membership | | • | | | - | |
| Other revenue 564,689 425,417 32,74% 3,903,308 3,828,750 1,95% Total Operating Revenue 2,904,526 3,070,513 -5.41% 26,374,947 26,304,760 0.27% Operating expenses other than depreciation: Ambulance contract expense 2,596,265 2,405,634 -7.92% 22,185,296 21,363,762 -3.85% Employee compensation & benefits 179,169 188,580 4.99% 1,788,890 1,697,218 -5.40% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Building rent, utilities and maintenance 62,957 71,083 11,43% 620,089 639,750 3.07% EmisaCare campaign 1,366 1,250 -9.26% 8,158 11,250 27,49% Quality assurance fees 37,568 37,583 37,583 30,43% 338,113 338,250 0,04% Professional services 53,790 35,288 -52,43% (1,267) 317,568 100,40% Miscellaneous supplies 15,288 | Other revenue | | | | • | | |
| Total Operating Revenue 2,904,526 3,070,513 -5,41% 26,374,947 26,304,760 0,27% | Other revenue | | | | | | |
| Operating expenses other than depreciation: Ambulance contract expense | _ | | | | | 0,020,700 | 1.5570 |
| Depreciation: Ambulance contract expense 2,596,265 2,405,634 -7.92% 22,185,296 21,363,762 -3.85% Employee compensation & benefits 179,169 188,580 4.99% 1,788,890 1,697,218 5-40% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Building rent, utilities and maintenance 62,957 71,083 11,43% 620,089 639,750 3.07% Education and the mance 125,560 95,833 -31,02% 811,536 862,500 5.91% EmsaCare campaign 1,366 1,250 -9.26% 8,158 11,250 27,49% Quality assurance fees 37,568 37,583 0.04% 338,113 338,250 0.04% Telephone 46,173 46,417 0.52% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 415,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% | Total Operating Revenue | 2,904,526 | 3,070,513 | -5.41% | 26,374,947 | 26,304,760 | 0.27% |
| Depreciation: Ambulance contract expense 2,596,265 2,405,634 -7.92% 22,185,296 21,363,762 -3.85% Employee compensation & benefits 179,169 188,580 4.99% 1,788,890 1,697,218 5-40% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Building rent, utilities and maintenance 62,957 71,083 11,43% 620,089 639,750 3.07% Education and the mance 125,560 95,833 -31,02% 811,536 862,500 5.91% EmsaCare campaign 1,366 1,250 -9.26% 8,158 11,250 27,49% Quality assurance fees 37,568 37,583 0.04% 338,113 338,250 0.04% Telephone 46,173 46,417 0.52% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 465,567 417,750 -114,55% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 415,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% 417,750 414,56% | Operating expenses other than | | | | | | |
| Ambulance contract expense 2,596,265 2,405,634 -7.92% 22,185,296 21,363,762 -3.85% Employee compensation & benefits 179,169 188,580 4,99% 1,788,890 1,697,218 -5.40% Medical supplies 6,409 11,167 42,61% 41,315 100,500 58,89% Building rent, utilities and maintenance 125,560 95,833 -31,02% 811,536 862,500 591% EmsaCare campaign 1,366 1,250 -9.26% 8,158 11,250 27,49% Quality assurance fees 37,568 37,583 -0.04% 33,8113 338,250 0.04% Telephone 46,173 46,417 0.52% 465,567 417,750 -11,45% Professional services 53,790 35,288 -52,43% (1,267) 317,588 10,40% Miscellaneous supplies 15,288 18,667 18,10% 147,108 186,000 12,44% Postage and courier service 289 3,417 91,54% 22,735 30,750 | | | | | | | |
| Employee compensation & benefits | | 2 506 265 | 2 405 624 | 7.000/ | 00 405 000 | | |
| Medical supplies 6.409 11,167 42,61% 41,315 100,500 58,89% Building rent, utilities and maintenance 62,957 71,083 11,43% 620,089 639,750 3,07% Equipment maintenance 125,560 95,833 -31,02% 811,536 662,500 5,91% EmsaCare campaign 1,366 1,250 -9,26% 8,158 11,250 27,49% Quality assurance fees 37,568 37,583 0.04% 338,113 338,250 0.04% Telephone 46,173 46,417 0.52% 465,567 417,750 -11,45% Professional services 53,790 35,288 -52,43% (1,267) 317,588 100,40% Miscellaneous supplies 15,288 18,667 18,10% 147,108 168,000 12,44% Postage and courier service 289 3,417 91,54% 22,735 30,750 26,06% Equipment lease 2,153 750 -187,02% 7,884 6,750 -16,80% O | Employee compensation & hanefits | | | | | | |
| Building rent, utilities and maintenance 62,957 71,083 11.43% 620,089 639,750 3.07% Equipment maintenance 125,560 95,833 -31.02% 811,536 862,500 5.91% EmasCare campaign 1,366 1,250 -9.26% 8,158 11,250 27.49% Quality assurance fees 37,568 37,583 0.04% 338,113 338,250 0.04% Telephone 46,173 46,417 0.52% 465,567 417,750 -11.45% Professional services 53,790 35,288 -52,43% (1,267) 317,588 100,40% Professional services 289 3,417 91.54% 22,735 30,750 26.06% Equipment lease 2,153 750 -187,02% 7,884 6,750 -16.80% Other fees and expenses 17,458 31,167 43,99% 189,783 280,500 32,34% Community relations 2,534 2,583 1.92% 26,325 23,250 -13,23% Office supplies 1,525 1,917 20,42% 12,159 17,250 29,51% Insurance 8,968 8,000 -12,10% 72,607 72,000 -0.84% 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 | | | | | | | |
| Equipment maintenance 125,560 95,833 -31.02% 811,536 862,500 5.91% EmsaCare campaign 1,366 1,250 9.26% 8,158 11,250 27,49% Quality assurance fees 37,568 37,583 0.04% 338,113 338,250 0.04% Telephone 46,173 46,417 0.52% 465,567 417,750 -11,45% Professional services 53,790 35,288 -52,43% (1,267) 317,588 100,40% Miscellaneous supplies 15,288 18,667 18,10% 147,108 168,000 12,44% Postage and courier service 289 3,417 91,54% 22,735 30,750 26,06% Equipment lease 2,153 750 -187,02% 7,884 6,750 16,80% Other fees and expenses 17,458 31,167 43,99% 189,783 280,500 32,34% Community relations 2,534 2,583 1,92% 26,325 23,250 -13,23% Office supplies 1,525 1,917 20,42% 12,159 17,250 29,51% Insurance 8,968 8,000 -12,10% 72,607 72,000 -0,84% Travel, meals, and training 4,098 1,833 -123,51% 23,874 16,500 -44,69% 3,161,568 2,961,168 -6,77% 26,760,172 26,363,567 -1.50% Operating inc. (loss) before depr. (257,041) 109,345 -335,07% (385,224) (58,807) 555,06% Operating expense: Nonoperating expense | | | | | | | |
| EmsaCare campaign 1,366 1,250 -9,26% 8,158 11,250 27,49% Quality assurance fees 37,568 37,583 0.04% 338,113 338,250 0.04% Telephone 46,173 46,417 0.52% 465,567 417,750 -11,45% Professional services 53,790 35,288 -52,43% (1,267) 317,588 100,40% Miscellaneous supplies 15,288 18,667 18,10% 147,108 168,000 12,44% Postage and courier service 289 3,417 91,54% 22,735 30,750 26,06% Equipment lease 2,153 750 -187,02% 7,884 6,750 -16,80% Other fees and expenses 17,458 31,167 43,99% 189,783 280,500 32,34% Community relations 2,534 2,583 1,92% 26,325 23,250 -13,23% Office supplies 1,525 1,917 20,42% 12,159 17,250 29,51% Insurance | Equipment maintenance | • | | | | | |
| Quality assurance fees 37,568 37,583 0.04% 338,113 338,250 0.04% Telephone 46,173 46,417 0.52% 465,567 417,750 -11,45% Professional services 53,790 35,288 -52,43% (1,267) 317,588 100,40% Miscellaneous supplies 15,288 18,667 18,10% 147,108 168,000 12,44% Postage and courier service 269 3,417 91,54% 22,735 30,750 26,06% Equipment lease 2,153 750 -187,02% 7,884 6,750 -16,80% Other fees and expenses 17,458 31,167 43,99% 189,783 280,500 32,34% Community relations 2,534 2,583 1,92% 26,325 23,250 -13,23% Office supplies 1,525 1,917 20,42% 12,159 17,250 29,51% Insurance 8,968 8,000 -12,10% 72,607 72,000 -0.84% Travel, meals, and training | EmeaCare campaign | • | | | | 862,500 | 5.91% |
| Telephone | Quality assurance foce | - | | | | 11,250 | 27.49% |
| Professional services 53.790 35.288 -52.43% (1,267) 317.588 100.40% Miscellaneous supplies 15,288 18,667 18.10% 147,108 168,000 12.44% Postage and courier service 289 3,417 91.54% 22,735 30,750 26.06% Equipment lease 2,153 750 -187.02% 7,884 6,750 -16.80% Other fees and expenses 17,458 31,167 43.99% 189,783 280,500 32.34% Community relations 2,534 2,583 1.92% 26,325 23,250 -13.23% Office supplies 1,525 1,917 20.42% 12,159 17,250 29,51% Insurance 8,968 8,000 -12.10% 72,607 72,000 -0.84% Travel, meals, and training 4,098 1,833 -123.51% 23,874 16,500 -44.69% 3,161,568 2,961,168 -6.77% 26,760,172 26,363,567 -1.50% Operating inc. (loss) before depr. (257,041) 109,345 -335.07% (385,224) (58,807) 555.06% Operating expense: Interest expense | | • | | | | 338,250 | 0.04% |
| Miscellaneous supplies 15,288 18,667 18.10% 147,108 168,000 12,44% Postage and courier service 289 3,417 91.54% 22,735 30,750 26,06% Equipment lease 2,153 750 -187.02% 7,884 6,750 -16.80% Other fees and expenses 17,458 31,167 43,99% 189,783 280,500 32,34% Community relations 2,534 2,583 1,92% 26,325 23,250 -13,23% Office supplies 1,525 1,917 20,42% 12,159 17,250 29,51% Insurance 8,968 8,000 -12,10% 72,607 72,000 -0.84% Travel, meals, and training 4,098 1,833 -123,51% 23,874 16,500 -44,69% Operating inc. (loss) before depr. (257,041) 109,345 -335,07% (385,224) (58,807) 555,06% Depreciation 83,333 83,333 9,00% 750,000 750,000 0,00% Nonop | | | | | | 417,750 | -11.45% |
| Postage and courier service 289 3,417 91.54% 22,735 30,750 26.06% Equipment lease 2,153 750 -187.02% 7,884 6,750 -16.80% Other fees and expenses 17,458 31,167 43.99% 189,783 280,500 32.34% Community relations 2,534 2,583 1,92% 26,325 23,250 -13.23% Office supplies 1,525 1,917 20.42% 12,159 17,250 29.51% Insurance 8,968 8,000 -12.10% 72,607 72,000 -0.84% 72,000 44.69% 72,000 3,161,568 2,961,168 -6.77% 26,760,172 26,363,567 -1.50% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 72,000 0,00% 7 | | | | | (1,267) | 317,588 | 100.40% |
| Equipment lease 2,153 750 -187.02% 7,884 6,750 -16.80% Other fees and expenses 17,458 31,167 43.99% 189,783 280,500 32.34% Community relations 2,534 2,583 1.92% 26,325 23,250 -13.23% Office supplies 1,525 1,917 20.42% 12,159 17,250 29.51% Insurance 8,968 8,000 -12.10% 72,607 72,000 -0.84% Travel, meals, and training 4,098 1,833 -123.51% 23,874 16,500 -44.69% 3,161,568 2,961,168 -6.77% 26,760,172 26,363,567 -1.50% Operating inc. (loss) before depr. (257,041) 109,345 -335.07% (385,224) (58,807) 555.06% Operating income (loss) (340,375) 26,011 -1408.56% (1,135,224) (808,807) 40.36% Nonoperating expense: Interest expense 0.00% 25,180 25,000 -0.72% Nonoperating expense 5,604 - 0.00% 35,706 - 0.00% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% | | | | | 147,108 | 168,000 | 12.44% |
| Other fees and expenses 17,458 31,167 43,99% 189,783 280,500 32,34% Community relations 2,534 2,583 1,92% 26,325 23,250 -13,23% Office supplies 1,525 1,917 20,42% 12,159 17,250 29,51% Insurance 8,968 8,000 -12,10% 72,607 72,000 -0.84% Travel, meals, and training 4,098 1,833 -123,51% 23,874 16,500 -44.69% Operating inc. (loss) before depr. (257,041) 109,345 -335.07% (385,224) (58,807) 555.06% Depreciation 83,333 83,333 0.00% 750,000 750,000 0.00% Operating income (loss) (340,375) 26,011 -1408.56% (1,135,224) (808,807) 40.36% Nonoperating expense: - - 0.00% 25,180 25,000 -0.72% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% | | | • | | 22,735 | 30,750 | 26.06% |
| Community relations 2,534 2,583 1.92% 26,325 23,250 -13.23% Office supplies 1,525 1,917 20.42% 12,159 17,250 29,51% Insurance 8,968 8,000 -12.10% 72,607 72,000 -0.84% Travel, meals, and training 4,098 1,833 -123.51% 23,874 16,500 -44.69% Operating inc. (loss) before depr. (257,041) 109,345 -335.07% (385,224) (58,807) 555.06% Depreciation 83,333 83,333 0.00% 750,000 750,000 0.00% Operating income (loss) (340,375) 26,011 -1408.56% (1,135,224) (808,807) 40.36% Nonoperating expense: - - 0.00% 25,180 25,000 -0.72% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% | | | | | 7,884 | 6,750 | -16.80% |
| Office supplies 1,525 1,917 20.42% 12,159 17,250 29,51% Insurance 8,968 8,000 -12.10% 72,607 72,000 -0.84% Travel, meals, and training 4,098 1,833 -123.51% 23,874 16,500 -44.69% Operating inc. (loss) before depr. (257,041) 109,345 -335.07% (385,224) (58,807) 555.06% Depreciation 83,333 83,333 0.00% 750,000 750,000 0.00% Operating income (loss) (340,375) 26,011 -1408.56% (1,135,224) (808,807) 40.36% Nonoperating expense: - - 0.00% 25,180 25,000 -0.72% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% | Community and Co | | • | | 189,783 | 280,500 | 32.34% |
| Insurance 8,968 8,000 -12,10% 72,607 72,000 -0.84% 1,833 -123,51% 23,874 16,500 -44,69% 3,161,568 2,961,168 -6.77% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,760,172 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26,363,567 -1.50% 26 | | | • | | 26,325 | 23,250 | -13.23% |
| Travel, meals, and training 4,098 1,833 -123.51% 23,874 16,500 -44.69% 3,161,568 2,961,168 -6.77% 26,760,172 26,363,567 -1.50% Operating inc. (loss) before depr. (257,041) 109,345 -335.07% (385,224) (58,807) 555.06% Depreciation 83,333 83,333 0.00% 750,000 750,000 0.00% Operating income (loss) (340,375) 26,011 -1408.56% (1,135,224) (808,807) 40.36% Nonoperating expense: Interest expense 0.00% 25,180 25,000 -0.72% Nonoperating expense 5,604 - 0.00% 35,706 - 0.00% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% | | | | | 12,159 | 17,250 | 29.51% |
| 3,161,568 2,961,168 -6.77% 26,760,172 26,363,567 -1.50% | · · · · · · · · · · · · · · · · · · · | | | | 72,607 | 72,000 | -0.84% |
| Operating inc. (loss) before depr. (257,041) 109,345 -335.07% (385,224) (58,807) 555.06% Depreciation Operating income (loss) 83,333 83,333 0.00% 750,000 750,000 0.00% Nonoperating expense: 10,00% 26,011 -1408.56% (1,135,224) (808,807) 40.36% Nonoperating expense - - 0.00% 25,180 25,000 -0.72% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% | rravei, meais, and training | | | | | 16,500 | -44.69% |
| Depreciation 83,333 83,333 0.00% 750,000 750,000 0.00% (340,375) 26,011 -1408.56% (1,135,224) (808,807) 40.36% Nonoperating expense: Interest expense 0.00% 25,180 25,000 -0.72% Nonoperating expense 0.00% 25,180 25,000 -0.72% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% | _ | 3,161,568 | 2,961,168 | -6.77% | 26,760,172 | 26,363,567 | -1.50% |
| Operating income (loss) 35,505 35,505 100 % 750,000 750,000 100 % Nonoperating expense: Interest expense - - 0.00% 25,180 25,000 -0.72% Nonoperating expense 0.00% 25,180 25,000 -0.72% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% | Operating inc. (loss) before depr. | (257,041) | 109,345 | -335.07% | (385,224) | (58,807) | 555.06% |
| Operating income (loss) 35,505 35,505 100 % 750,000 750,000 100 % Nonoperating expense: Interest expense - - 0.00% 25,180 25,000 -0.72% Nonoperating expense 0.00% 25,180 25,000 -0.72% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% | Depreciation | 83 333 | 83 333 | 0.00% | 750,000 | 750,000 | 0.000/ |
| Nonoperating expense: Interest expense | | | | | | | |
| Interest expense | - | (0.0,0.0) | | -1-700.0078 | (1,100,224) | (000,007) | 40.36% |
| Nonoperating expense 5,604 - 0.00% 35,706 - 0.00% Not income (face) - 0.00% - 0.00% | | | | | | | |
| Nonoperating expense 0.00% 25,180 25,000 -0.72% Nonoperating income - interest income 5,604 - 0.00% 35,706 - 0.00% | | | | 0.00% | 25,180 | 25.000 | -0.72% |
| Nonoperating income - interest income | Nonoperating expense | | | | | | |
| Not income (loca) (0.0076 | Napaparating income | | | *** ** | | | |
| (334,7/1) 26,011 1387.02% (1,124,699) (833,807) -34.89% | Net income /lose\ | | - | | | <u> </u> | |
| | Het illcome (1088) | (334,//1) | 26,011 | 1387.02% | (1,124,699) | (833,807) | -34.89% |

EMSA EMSA Combined For the Nine Months Ending, March 31, 2019

| A | 2019 | 2018 |
|------------------------------------------|------------------|-------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents: | | |
| Cash in banks | (281,700) | 261,390 |
| Petty cash | 200 | 1,200 |
| Invested cash | 7,586,215 | 6,759,068 |
| | 7,304,715 | 7,021,657 |
| Patient accounts receivable: | 7,004,710 | 7,021,037 |
| Patient accounts receivable | 30,719,229 | 28,629,579 |
| Receivables in collection | 91,110,606 | 76,372,000 |
| | 121,829,835 | 105,001,579 |
| Less allowance for contractual | 121,020,000 | 100,001,019 |
| allowances and bad debts | 104,080,600 | 86,928,291 |
| Net patient accounts receivable | 17,749,235 | 18,073,288 |
| Other receivables: | 11,11-10,200 | 10,070,200 |
| Due from contractor | 614,525 | 596,470 |
| Due from collection agency | 16,569 | 32,623 |
| Other miscellaneous receivables | 6,755,449 | 8,232,237 |
| Allowance for other receivable | (6,436,464) | (6,436,464) |
| | 950,078 | 2,424,866 |
| Other current assets: | | 4, 12 1,000 |
| Prepaid assets | 1,009,266 | 703,922 |
| Other, principally funds held by trustee | (45,535) | (447,183) |
| | 963,730 | 256,739 |
| Total current assets | 26,967,759 | 27,776,550 |
| | | |
| Property and equipment: | | |
| Communication equipment | 9,663,822 | 9,489,481 |
| Dettallers | | |
| Buildings and leasehold improvements | 9,646,489 | 3,994,114 |
| Ambulances | 15,255,955 | 14,642,428 |
| Data processing equipment | 8,249,905 | 7,778,364 |
| On-board equipment | 10,124,351 | 8,322,964 |
| Office furniture and equipment | 1,391,368 | 1,391,368 |
| Miscellaneous other equipment Land | 1,725,394 | 1,681,973 |
| | 64,200 | 64,200 |
| Transportation equipment | 678,518 | 639,743 |
| Prepaid assets | 1,853,894 | 10,351,778 |
| Capital Lease | 739,910 | 739,910 |
| | 59,393,806 | 59,096,323 |
| Less accumulated depreciation | 45,080,047 | 43,155,509 |
| Net property and equipment | 14,313,759 | 15,940,814 |
| | 17,010,100 | 10,070,014 |
| Other assets | 37,057 | 46,320 |
| Total assets | \$ 41,318,575 \$ | |
| | | |

EMSA Combined For the Nine Months Ending, March 31, 2019

| | 2019 | 2018 |
|------------------------------------------|---------------|---------------|
| Liabilities and Division Capital | | |
| Current liabilites: | | |
| Accounts payable and accrued liabilities | 1,419,076 | 72,385 |
| Due to contractor | 9,473,935 | 10,748,997 |
| Due to Quality Assurance Fund | 298,406 | 328,476 |
| Accrued retirement | 285,542 | 256,600 |
| Accrued salaries and wages | 351,285 | 386,720 |
| Current installments of long-term debt | 716,560 | 634,395 |
| Accrued interest payable | 207 | 29 |
| Deferred revenue | 53,762 | 57,991 |
| Total current liabilities | 12,598,773 | 12,485,594 |
| Long-term debt | 4,951,414 | 6,324,083 |
| Total liabilities | 17,550,187 | 18,809,677 |
| Division capital: | | |
| Contributed capital | 92,485,749 | 90,897,435 |
| Retained earnings (deficit) | (68,533,816) | (62,381,582) |
| Current year earnings (loss) | (183,546) | (3,561,846) |
| Total division capital | 23,768,388 | 24,954,007 |
| Total liabilities & division capital | \$ 41,318,575 | \$ 43.763.684 |

EMSA Eastern Division For the Nine Months Ending, March 31, 2019

| Current assets: Cash and cash equivalents: Cash in banks (375,163) (41,907) Petty cash 100 600 Invested cash 3,021,746 1,910,461 Patient accounts receivable: Patient accounts receivable 13,903,663 13,051,384 Receivables in collection 46,884,437 38,122,000 Less allowance for contractual allowances and bad debts Net patient accounts receivable 52,083,236 43,300,710 Net patient accounts receivable 614,525 596,470 Due from contractor 614,525 596,470 Due from collection agency 7,759 17,617 Other riscellaneous receivable 3,294,345 3,068,513 Allowance for other receivable 463,211 323,234 Other, principally funds held by trustee 47,067) (451,586) Total current assets 463,211 323,234 Other, principally funds held by trustee 436,144 (128,353) Total current assets 10,249,035 10,290,790 Property and equipment: Communication equipment 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 981, | | 2019 | 2018 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|------------------|--------------------|
| Cash and cash equivalents: (375,163) (41,907) Petty cash 100 600 Invested cash 3,021,746 1,910,461 Patient accounts receivable: 2,646,683 1,869,154 Patient accounts receivable: 13,903,663 13,051,384 Receivables in collection 46,684,437 38,122,000 60,588,100 51,173,384 Less allowance for contractual allowances and bad debts 52,083,236 43,300,710 Net patient accounts receivable 8,504,864 7,872,674 Other receivables: 614,525 596,470 Due from contractor 614,525 596,470 Due from contractor 614,525 596,470 Other miscellaneous receivables 3,294,345 3,068,513 Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 911,344 677,315 Other, principally funds held by trustee (27,067) (451,586) Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 <td>Assets</td> <td></td> <td></td> | Assets | | |
| Cash and cash equivalents: (375,163) (41,907) Petty cash 100 600 Invested cash 3,021,746 1,910,461 Patient accounts receivable: 2,646,683 1,869,154 Patient accounts receivable: 13,903,663 13,051,384 Receivables in collection 46,684,437 38,122,000 60,588,100 51,173,384 Less allowance for contractual allowances and bad debts 52,083,236 43,300,710 Net patient accounts receivable 8,504,864 7,872,674 Other receivables: 614,525 596,470 Due from contractor 614,525 596,470 Due from contractor 614,525 596,470 Other miscellaneous receivables 3,294,345 3,068,513 Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 911,344 677,315 Other, principally funds held by trustee (27,067) (451,586) Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 <td>Current accete:</td> <td></td> <td></td> | Current accete: | | |
| Cash in banks (375,163) (41,907) Petty cash 100 600 Invested cash 3,021,746 1,910,461 2,646,683 1,869,154 Patient accounts receivable: 13,903,663 13,051,384 Receivables in collection 60,588,100 51,173,384 Less allowance for contractual allowances and bad debts 52,083,236 43,300,710 Net patient accounts receivable 8,504,864 7,872,674 Other receivables: 614,525 596,470 Due from contractor 614,525 596,470 Due from collection agency 7,759 17,617 Other miscellaneous receivables 3,005,285) (3,005,285) Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 911,344 677,315 Prepaid assets 463,211 323,234 Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 Property and equipment: 4,785,265 4,758,552 Building | | | |
| Petty cash 100 600 Invested cash 3,021,746 1,910,461 2,646,683 1,869,154 Patient accounts receivable: Patient accounts receivable 13,903,663 13,051,384 Receivables in collection 46,684,437 38,122,000 60,586,100 51,173,384 Less allowance for contractual allowances and bad debts 52,083,236 43,300,710 Net patient accounts receivable 8,504,864 7,872,674 Other receivables: Due from contractor 614,525 596,470 Due from contractor 614,525 596,470 Due from collection agency 7,759 17,617 Other miscellaneous receivable 3,294,345 3,068,513 Allowance for other receivable (3,005,285) (3,005,285) Other current assets: Prepaid assets 463,211 323,234 Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 Property and equipment: Communication equipment 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 54,200,544 620,544 Miscellaneous other equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 338,088 33 | | (075 460) | (44.007) |
| Invested cash 3,021,746 1,910,461 | | | |
| Patient accounts receivable: Patient accounts receivable: Patient accounts receivable: Patient accounts receivable Receivables in collection Less allowance for contractual allowances and bad debts Net patient accounts receivable Net patient accounts receivable Net patient accounts receivable Other receivables: Due from contractor Due from collection agency Other miscellaneous receivable Other receivables: Due from collection agency Other miscellaneous receivable Other current assets: Prepaid assets Other, principally funds held by trustee Communication equipment: Communication equipment Communication equipment Ambulances Data processing equipment On-board equipment Office furniture and equipment Ambulancous other equipment Ambulancous other equipment Office furniture and equipment Ambulancous other | • | | • |
| Patient accounts receivable: 13,903,663 13,051,384 Receivables in collection 46,684,437 38,122,000 60,588,100 51,173,384 Less allowance for contractual allowances and bad debts 52,083,236 43,300,710 Net patient accounts receivable 8,504,864 7,872,674 Other receivables: 614,525 596,470 Due from contractor 614,525 596,470 Due from collection agency 7,759 17,617 Other miscellaneous receivable (3,005,285) (3,005,285) Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 463,211 323,234 Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 Property and equipment: 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 | mvested cash | | |
| Patient accounts receivable 13,903,663 13,051,384 Receivables in collection 46,684,437 38,122,000 60,588,100 51,173,384 Less allowance for contractual allowances and bad debts 52,083,236 43,300,710 Net patient accounts receivable 8,504,864 7,872,674 Other receivables: 614,525 596,470 Due from contractor 614,525 596,470 Due from collection agency 7,759 17,617 Other miscellaneous receivables 3,294,345 3,068,513 Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 911,344 677,315 Other current assets: 463,211 323,234 Other, principally funds held by trustee (27,067) (451,586) 436,144 (128,353) 10,290,790 Property and equipment: 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 | Potiont cooperate receivables | 2,646,683 | 1,869,154 |
| Receivables in collection 46,684,437 (60,588,100) 38,122,000 (50,588,100) 51,173,384 Less allowance for contractual allowances and bad debts Net patient accounts receivable 52,083,236 (43,300,710) 43,300,710 Other receivables: 614,525 (596,470) 596,470 Due from contractor Due from collection agency Other miscellaneous receivables (3,005,285) (3,005,285) 3,294,345 (3,005,285) 3,005,285) Allowance for other receivable Prepaid assets 463,211 (323,234) 323,234 (451,686) Other current assets: Prepaid assets Other, principally funds held by trustee Property and equipment: Communication equipment 436,144 (128,353) 10,290,790 Property and equipment: Communication equipment 4,785,265 (4,758,552) 4,758,552 Buildings and leasehold improvements Ambulances Incommunication equipment Ambulances Incommunication equipment (4,132,331 (3,913,090) 3,913,090 (5,44,64) 4,60,544 (620,544) On-board equipment Office furniture and equipment (520,544 (620,544) 64,200 (64,200) 64,200 (64,200) Transportation equipment Prepaid assets (2,148,183) (1,34,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1,38,183) (1, | | 40.000.000 | |
| Less allowance for contractual allowances and bad debts | | | |
| Less allowances and bad debts 52,083,236 43,300,710 Net patient accounts receivable 8,504,864 7,872,674 Other receivables: 3,504,864 7,872,674 Other receivables: 614,525 596,470 Due from contractor 614,525 596,470 Due from collection agency 7,759 17,617 Other miscellaneous receivables 3,294,345 3,068,513 Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 911,344 677,315 Other current assets 463,211 323,234 Other, principally funds held by trustee (27,067) (451,586) 436,144 (128,353) 10,290,790 Property and equipment: 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 | Receivables in collection | | |
| allowances and bad debts 52,083,236 43,300,710 Net patient accounts receivable 8,504,864 7,872,674 Other receivables: 614,525 596,470 Due from contractor 614,525 596,470 Due from collection agency 7,759 17,617 Other miscellaneous receivables 3,294,345 3,068,513 Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 911,344 677,315 Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 Property and equipment: 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 </td <td>Laga allawaya fa</td> <td>60,588,100</td> <td>51,173,384</td> | Laga allawaya fa | 60,588,100 | 51,173,384 |
| Net patient accounts receivable | | | |
| Other receivables: 596,470 Due from contractor 614,525 596,470 Due from collection agency 7,759 17,617 Other miscellaneous receivables 3,294,345 3,068,513 Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 911,344 677,315 Other current assets 463,211 323,234 Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 Property and equipment: Communication equipment 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 | | | |
| Due from contractor 614,525 596,470 Due from collection agency 7,759 17,617 Other miscellaneous receivables 3,294,345 3,068,513 Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 911,344 677,315 Other current assets 463,211 323,234 Other, principally funds held by trustee (27,067) (451,586) 436,144 (128,353) Total current assets 12,499,035 10,290,790 Property and equipment: 200,790 200,790 Communication equipment: 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 44,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease </td <td></td> <td>8,504,864</td> <td>7,872<u>,</u>674</td> | | 8,504,864 | 7,872 <u>,</u> 674 |
| Due from collection agency 7,759 17,617 Other miscellaneous receivables 3,294,345 3,068,513 Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 911,344 677,315 Other, principally funds held by trustee (27,067) (451,586) Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 Property and equipment: 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 37,063,993 | | | |
| Other miscellaneous receivables 3,294,345 3,068,513 Allowance for other receivable (3,005,285) (3,005,285) Other current assets: 911,344 677,315 Other current assets 463,211 323,234 Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 Property and equipment: 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation | | | |
| Allowance for other receivable (3,005,285) (3,005,285) Other current assets: Prepaid assets Other, principally funds held by trustee (27,067) (451,586) Total current assets (22,499,035) (10,290,790) Property and equipment: Communication equipment 4,785,265 (4,758,552) Buildings and leasehold improvements 8,983,849 (3,331,474) Ambulances 10,243,720 (8,847,059) Data processing equipment 4,132,331 (3,913,090) On-board equipment 5,435,534 (4,571,178) Office furniture and equipment 620,544 (620,544) Miscellaneous other equipment 981,728 (961,664) Land 64,200 (64,200) Transportation equipment 444,551 (405,776) Prepaid assets 1,034,183 (8,783,579) Capital Lease 338,088 (338,088) 37,063,993 (36,595,203) Less accumulated depreciation 26,199,421 (24,207,855) Net property and equipment 10,864,572 (12,387,348) Other assets 29,596 44,859 | | · · | 17,617 |
| Other current assets: Prepaid assets Other, principally funds held by trustee Other, principally funds held sad, page 14,571,178 Other, principally funds held sad, page 14,575,186 Other, principally funds held sad, page 14,575,186 Other, principally funds held sad, page 14,575,186 Other, principally funds held sad, page 1 | | · · | 3,068,513 |
| Other current assets: 463,211 323,234 Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 Property and equipment: 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 | Allowance for other receivable | (3,005,285) | (3,005,285) |
| Prepaid assets 463,211 323,234 Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 Property and equipment: 4,785,265 4,758,552 Communication equipment 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 | . | 911,344 | 677,315 |
| Other, principally funds held by trustee (27,067) (451,586) Total current assets 12,499,035 10,290,790 Property and equipment: 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 | | · | |
| Total current assets 12,499,035 10,290,790 Property and equipment: Communication equipment 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | | 463,211 | 323,234 |
| Total current assets 12,499,035 10,290,790 Property and equipment: 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | Other, principally funds held by trustee | | (451,586) |
| Property and equipment: Communication equipment | | 436,144 | (128,353) |
| Communication equipment 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | Total current assets | 12,499,035 | 10,290,790 |
| Communication equipment 4,785,265 4,758,552 Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | | , | |
| Buildings and leasehold improvements 8,983,849 3,331,474 Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | | | |
| Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | Communication equipment | 4,785,265 | 4,758,552 |
| Ambulances 10,243,720 8,847,059 Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | Buildings and leasehold improvements | 8.983.849 | 3 331 474 |
| Data processing equipment 4,132,331 3,913,090 On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | | • • • | |
| On-board equipment 5,435,534 4,571,178 Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | Data processing equipment | | |
| Office furniture and equipment 620,544 620,544 Miscellaneous other equipment 981,728 961,664 Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | | | |
| Miscellaneous other equipment Land 981,728 961,664 Land 64,200 64,200 Transportation equipment Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation Net property and equipment 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 | | | |
| Land 64,200 64,200 Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | | | |
| Transportation equipment 444,551 405,776 Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation Net property and equipment 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | | | |
| Prepaid assets 1,034,183 8,783,579 Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | Transportation equipment | • | • |
| Capital Lease 338,088 338,088 37,063,993 36,595,203 Less accumulated depreciation Net property and equipment 26,199,421 24,207,855 10,864,572 12,387,348 Other assets 29,596 44,859 | | | · |
| Less accumulated depreciation 26,199,421 24,207,855 Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | Capital Lease | | |
| Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | · | | |
| Net property and equipment 10,864,572 12,387,348 Other assets 29,596 44,859 | less accumulated depreciation | 26 400 424 | 24.007.055 |
| Other assets29,596 | | | |
| | radi property and equipment | 10,864,572 | 12,387,348 |
| | | | 44,859 |
| | Total assets | \$ 23,393,203 \$ | |

EMSA Emstern Division For the Nine Months Ending, March 31, 2019

| | 2019 | 2018 |
|------------------------------------------|---------------|---------------|
| Liabilities and Division Capital | | |
| Current liabilites: | | |
| Accounts payable and accrued liabilities | 1,822,373 | (305,353) |
| Due to contractor | 4,491,074 | 6,070,482 |
| Due to Quality Assurance Fund | 298,406 | 328,476 |
| Accrued retirement | 149,225 | 136,291 |
| Accrued salaries and wages | 170,943 | 183,560 |
| Current installments of long-term debt | 528,572 | 454,436 |
| Accrued interest payable | 207 | 29 |
| Deferred revenue | 25,963 | 27,993 |
| Total current liabilities | 7,486,763 | 6,895,914 |
| Long-term debt | 4,755,042 | 5,939,723 |
| Total liabilities | 12,241,805 | 12,835,637 |
| Division capital: | | <u> </u> |
| Contributed capital | 9,477,069 | 9,084,535 |
| Retained earnings (deficit) | 733,175 | 1,101,802 |
| Current year earnings (loss) | 941,153 | (298,977) |
| Total division capital | 11,151,397 | 9,887,360 |
| Total liabilities & division capital | \$ 23,393,203 | \$ 22,722,997 |

EMSA EMSA Western Division For the Nine Months Ending, March 31, 2019

| <u>.</u> | 2019 | 2018 |
|--------------------------------------------|---------------------------------------|---------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents: | | |
| Cash in banks | 02.462 | 202.007 |
| Petty cash | 93,463 | 303,297 |
| Invested cash | 100 | 600 |
| invested cash | 4,564,468 | 4,848,606 |
| Patient accounts receivable: | 4,658,032 | 5,152,503 |
| Patient accounts receivable | 10 01E E00 | 45 570 405 |
| Receivables in collection | 16,815,566 | 15,578,195 |
| Medervables in collection | 44,426,169 | 38,250,000 |
| Less allowance for contractual | 61,241,735 | 53,828,195 |
| allowances and bad debts | E4 007 004 | 40.005.504 |
| Net patient accounts receivable | 51,997,364 | 43,627,581 |
| Other receivables: | 9,244,371 | 10,200,614 |
| Due from collection agency | 0.010 | 45.000 |
| Other miscellaneous receivables | 8,810 | 15,006 |
| Allowance for other receivable | 3,461,104 | 5,163,724 |
| A MOMANIOC TO LOUISI TECEIVABLE | (3,431,179) | (3,431,179) |
| Other current assets: | 38,735 | 1,747,551 |
| Prepaid assets | E40 0E4 | 000 000 |
| Other, principally funds held by trustee | 546,054 | 380,688 |
| Stron, principally taries field by trustee | (18,468) 527,586 | 4,404 |
| Total current assets | 14,468,724 | 385,092 |
| | 17,700,724 | 17,485,760 |
| Property and equipment: | | |
| Communication equipment | 4,878,557 | 4,730,929 |
| | • 51 8 • • • 52 | 1,1 , |
| Buildings and leasehold improvements | 662,639 | 662,639 |
| Ambulances | 5,012,235 | 5,795,370 |
| Data processing equipment | 4,117,574 | 3,865,274 |
| On-board equipment | 4,688,817 | 3,751,786 |
| Office furniture and equipment | 770,825 | 770,825 |
| Miscellaneous other equipment | 743,666 | 720,309 |
| Transportation equipment | 233,967 | 233,967 |
| Prepaid assets | 819,711 | 1,568,199 |
| Capital Lease | 401,823 | 401,823 |
| | 22,329,813 | 22,501,121 |
| Loco cocumulated democratical | 40.000 | |
| Less accumulated depreciation | 18,880,626 | 18,947,654 |
| Net property and equipment | 3,449,187 | 3,553,466 |
| Other assets | 7, 4 61 | 1,461 |
| Total assets | \$ 17,925,372 | |
| | + 11,020,012 + | , <u>21,070,001</u> |

EMSA EMSA Western Division For the Nine Months Ending, March 31, 2019

| | 2019 | 2018 |
|------------------------------------------|----------------------|---------------|
| Liabilities and Division Capital | | |
| Current liabilites: | | |
| Accounts payable and accrued liabilities | (403,297) | 377,738 |
| Due to contractor | 4,982,861 | 4,678,515 |
| Accrued retirement | 136,317 | 120,309 |
| Accrued salaries and wages | 180,342 | 203,160 |
| Current installments of long-term debt | 187,988 | 179,959 |
| Deferred revenue | 27,798 | 29,998 |
| Total current liabilities | 5,112,010 | 5,589,680 |
| Long-term debt | 196,372 | 384,360 |
| Total liabilities | 5,308,382 | 5,974,040 |
| Division capital: | | |
| Contributed capital | 83,008,680 | 81,812,900 |
| Retained earnings (deficit) | (69,266,990) | (63,483,384) |
| Current year earnings (loss) | (1,124,699) | (3,262,869) |
| Total division capital | 12,616,990 | 15,066,647 |
| Total liabilities & division capital | <u>\$ 17,925,372</u> | \$ 21,040,687 |

EMSA Eastern Division Capital Expenditures Variance Year Ending June 30, 2019

Through March

| | | Actual | Under (Over) |
|-------------------------------|-----------|-----------|--------------|
| Description | Budget | EMSA | Budget |
| Ambulances | | | |
| 2019 Ambulances (eleven) | | | |
| Replacement units | 1,392,000 | | 1,392,000 |
| 2018 Ambulances | 1,372,000 | | 1,572,000 |
| Replacement units | 332,000 | 760,735 | (428,735) |
| Miscellaneous | 20,000 | ,00,,20 | 20,000 |
| Repairs | 25,000 | 15,452 | 9,548 |
| On board equipment: | | 10,.02 | ,,,,,,, |
| Cots | 522,000 | | 522,000 |
| Clinical pads | 243,000 | 219,165 | 23,835 |
| Miscellaneous | 33,000 | 8,195 | 24,805 |
| Building expenses: | | | |
| Office furniture | 10,000 | | 10,000 |
| Garage general | 15,000 | | 15,000 |
| Miscellaneous | 44,000 | 13,855 | 30,145 |
| Computer equipment: | | | |
| Firewall and network security | 47,000 | | 47,000 |
| Miscellaneous | 100,000 | 16,779 | 83,221 |
| TOTAL | 2,783,000 | 1,034,182 | 1,748,818 |

EMSA Western Division Capital Expenditures Variance Year Ending June 30, 2019

Through March

| Description | Budget | Actual OKC | Actual EMSA | Under (Over) Budget |
|-------------------------------------|-----------|---------------|----------------|---------------------|
| Ambulances | | | <u>-</u> - | |
| 2019 ambulance replacement-(eleven) | | | | |
| Replacement units | 1 202 000 | | | |
| Miscellaneous | 1,392,000 | 126,538 | | 1,265,462 |
| - | 25,000 | | | 25,000 |
| Repairs | 20,000 | | 78,807 | (58,807) |
| Administrative vehicle | 40,000 | | 27,212 | 12,788 |
| On board equipment: | | | | |
| Stair chairs | 5,000 | | | £ 000 |
| Clinical pads | 268,000 | | 252.760 | 5,000 |
| Miscellaneous | 39,000 | | 252,760 | 15,240 39,000 |
| CAD and radio equipment: | | | | |
| Radio infrastructure (NG911) | 117,500 | | 88,128 | 29,372 |
| Building expenses: | | | | |
| Bldg Improvements | 10,000 | | | 10,000 |
| Miscellaneous | 49,000 | | 10,500 | 38,500 |
| Computer equipment: | | | | |
| Server upgrade (accounting) | 10,000 | | | 10,000 |
| UPS batteries | 5,000 | : | | 5,000 |
| Miscellaneous | 100,000 | | 5,941 | 94,059 |
| TOTAL | 2,080,500 | 126,538 | 463,348 | 1,490,614 |
| | | .20,550 | 705,576 | 1,70,014 |

EMSA Eastern Division Statement of Cash Flows Nine Months Ended March 31, 2019

| Net In | come (loss) | | | 941,153 |
|--------|---------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|----------------------------------------------------------------|--------------|
| Add: | Depreciation Increase in allowance for Increase in deferred rev | | 2,250,000 7,856,526 25,963 | 10,132,489 |
| Chang | es in working capital: Increase in patient rece Increase in other receiv Increase in other assets Decrease in accounts p Increase in accrued liab | ables s ayable | (10,072,269) (135,534) (141,005) (698,744) 287,055 | (10,760,497) |
| Net Pr | operty Additions: | | | (1,034,183) |
| Debt S | ervice/ Loan Proceeds | | | (995,322) |
| Net Co | ontributed Capital | | | 137,701 |
| Change | e in cash and cash equiva | alents: | - - | (1,578,659) |
| | | | | |
| | | Cash balance @6/30/18 | | 4,225,342 |
| | | Cash balance @3/31/19 | | 2,646,683 |
| | | Change in cash | - | (1,578,659) |

EMSA Western Division Statement of Cash Flows Nine Months Ended March 31, 2019

| Net income (loss) | | | | (1,124,699) |
|---------------------------------------|----------------------|--------------------------|-------------|-------------|
| Add: | Depreciation | | 750,000 | |
| | Increase in allowan | ce for doubtful accounts | 7,436,783 | |
| | Increase in deferred | d revenue | 27,798 | 8,214,581 |
| Changes in working capital: | | l : | | |
| | Increase in patient | receivables | (8,373,470) | |
| | Decrease in other r | | 397,926 | |
| | Increase in other as | ssets | (226,428) | |
| | Increase in account | s payable | 9,765 | |
| | Decrease in accrue | d liabilities | (4,608) | (8,196,815) |
| Net Property (Additions)/Dispositions | | | (589,886) | |
| Debt Service/Loan proceeds | | | (179,959) | |
| Contributed Capital | | | | 37,697 |
| Change in cash and cash equivalents: | | | (1,839,081) | |
| | | | | |
| | C | Cash balance @6/30/18 | | 6,497,113 |
| | C | Cash balance @3/31/19 | | 4,658,032 |
| | C | Change in cash | - | (1,839,081) |