

## MEMORANDUM

Date: September 26, 2018

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – August 2018**

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Attached you will find financial statements for August 2018. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

### ***Highlights***

On a year-to-date basis, the Eastern Division had net loss of \$656 thousand compared to a budgeted loss of \$95 thousand, and the Western Division had a net loss of \$719 thousand compared to a budgeted net loss of \$712 thousand.

There is no net interdivisional payable/receivable as of 8/31/18.

### **Combined Balance Sheets**

Following is a discussion of significant assets and liabilities at August 31, 2018, and how the balances have changed from the prior year.

#### *Other Miscellaneous Receivables*

The East balance includes \$905,587 and \$2,099,698 owed by AMR on the 2016 and 2017 profit caps respectively, and also amounts owed by granting agencies. The West balance includes \$1,033,572 and \$2,397,607 owed by AMR on the 2016 and 2017 profit caps respectively, and assets that have been paid for by the Authority that will be included as part of the West subsidy.

#### *Due to Contractor*

The due to contractor balance represents our liability to American Medical Response for July and August services. This balance usually includes two months of contractor billings.

#### *Deferred Revenue*

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

**Income Statements**

Following is a discussion of operating revenues and expenses that vary significantly from budget.

*Patient Service Revenue*

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$582 thousand (3.5%) and Western is more than budget by \$1,259 thousand (7.6%). Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2019. The Eastern Division had 387 more emergency transports than budgeted (3.4%); non-emergency transports were 99 more than budget (4.9%). The Western Division emergency transports were more than budget by 848 (7.5%) and non-emergencies were 29 less than budget (1.8%).

The year-to-date collection rate is 50% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2018 of 48%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 53% and an actual for fiscal 2018 of 52%.

cc: Jim Winham – EMSA  
Angela McClain – EMSA  
Mike Albright – EMSA

Steve Wagner – City of Tulsa  
Doug Dowler – City of Oklahoma City

EMSA  
EMSA Combined  
For the Two Months Ending Friday, August 31, 2018

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$15,600,000.00	\$14,850,274.00	5.05%	\$31,250,700.00	\$29,700,548.00	5.22%
Non-emergency base rate	783,308.52	669,573.00	16.99%	1,574,820.02	1,339,146.00	17.60%
Mileage	1,051,380.00	1,020,120.00	3.06%	2,126,304.00	2,040,240.00	4.22%
Special events	25,091.25	29,000.00	-13.48%	42,971.25	58,000.00	-25.91%
Subscription membership	10,857.55	16,666.66	-34.85%	13,753.64	33,333.32	-58.74%
Other revenue	407,487.46	402,083.33	1.34%	414,547.66	804,166.66	-48.45%
	<u>17,878,124.78</u>	<u>16,987,716.99</u>	<u>5.24%</u>	<u>35,423,096.57</u>	<u>33,975,433.98</u>	<u>4.26%</u>
Deductions from revenue:						
Contractual allowances and bad debts	12,094,492.50	11,342,250.00	-6.63%	24,648,064.81	22,684,500.00	-8.66%
Collection fees and expenses	75,174.88	57,750.00	-30.17%	141,318.25	115,500.00	-22.35%
	<u>12,169,667.38</u>	<u>11,400,000.00</u>	<u>-6.75%</u>	<u>24,789,383.06</u>	<u>22,800,000.00</u>	<u>-8.73%</u>
Net patient service revenue	<u>5,708,457.40</u>	<u>5,587,716.99</u>	<u>2.16%</u>	<u>10,633,713.51</u>	<u>11,175,433.98</u>	<u>-4.85%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,739,569.68	4,579,496.00	-3.50%	9,439,368.31	9,158,992.00	-3.06%
Employee compensation & benefits	364,608.96	362,653.33	-0.54%	713,522.62	725,306.66	1.62%
Medical supplies	23,120.91	22,500.00	-2.76%	39,781.89	45,000.00	11.60%
Building rent, utilities and maintenance	100,541.06	105,000.00	4.25%	207,870.06	210,000.00	1.01%
Equipment maintenance	136,749.03	184,583.33	25.91%	240,033.11	369,166.66	34.98%
TotalCare campaign	2,412.96	3,750.00	35.65%	3,837.09	7,500.00	48.84%
Quality assurance fees	75,325.67	75,333.33	0.01%	150,651.34	150,666.66	0.01%
Telephone	69,012.35	77,916.66	11.43%	165,565.36	155,833.32	-6.25%
Professional services	48,862.69	67,620.84	27.74%	74,417.28	135,241.68	44.97%
Miscellaneous supplies	28,919.89	39,250.00	26.32%	47,392.23	78,500.00	39.63%
Postage and courier service	6,302.90	6,583.34	4.26%	8,035.86	13,166.68	38.97%
Equipment lease	874.53	1,775.00	50.73%	874.53	3,550.00	75.37%
Other fees and expenses	77,019.72	59,416.66	-29.63%	118,322.62	118,833.32	0.43%
Community relations	4,506.18	7,833.34	42.47%	5,603.20	15,666.68	64.23%
Office supplies	3,141.29	3,833.34	18.05%	6,705.23	7,666.68	12.54%
Insurance	17,155.41	17,833.33	3.80%	32,837.59	35,666.66	7.93%
Travel, meals, and training	8,791.90	3,083.33	-185.14%	9,236.25	6,166.66	-49.78%
	<u>5,706,915.13</u>	<u>5,618,461.83</u>	<u>-1.57%</u>	<u>11,264,054.57</u>	<u>11,236,923.66</u>	<u>-0.24%</u>
Operating inc. (loss) before depr.	1,542.27	(30,744.84)	-105.02%	(630,341.06)	(61,489.68)	925.12%
Depreciation	333,333.33	333,333.33	0.00%	666,666.66	666,666.66	0.00%
Operating income (loss)	<u>(331,791.06)</u>	<u>(364,078.17)</u>	<u>-8.87%</u>	<u>(1,297,007.72)</u>	<u>(728,156.34)</u>	<u>78.12%</u>

EMSA  
 EMSA Combined  
 For the Two Months Ending Friday, August 31, 2018

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense			0.00%	79,414.16	79,234.00	-0.23%
Nonoperating expense			0.00%	79,414.16	79,234.00	-0.23%
Nonoperating income - interest income	713.07		0.00%	1,696.62		0.00%
Net income (loss)	(331,077.99)	(364,078.17)	9.06%	(1,374,725.26)	(807,390.34)	-70.27%

EMSA  
EMSA Eastern Division  
For the Two Months Ending Friday, August 31, 2018

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,722,000.00	\$7,452,740.00	3.61%	\$15,341,300.00	\$14,905,480.00	2.92%
Non-emergency base rate	410,485.00	345,756.00	18.72%	806,755.00	691,512.00	16.67%
Mileage	515,724.00	496,375.00	3.90%	1,028,976.00	992,750.00	3.65%
Special events	19,980.00	14,000.00	42.71%	29,733.75	28,000.00	6.19%
Subscription membership	6,598.48	8,333.33	-20.82%	9,408.32	16,666.66	-43.55%
Other revenue	407,608.29	402,083.33	1.37%	410,445.79	804,166.66	-48.96%
	<u>9,082,395.77</u>	<u>8,719,287.66</u>	<u>4.16%</u>	<u>17,626,618.86</u>	<u>17,438,575.32</u>	<u>1.08%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,190,257.96	5,775,000.00	-7.19%	12,376,428.65	11,550,000.00	-7.16%
Collection fees and expenses	34,230.64	25,000.00	-36.92%	72,118.03	50,000.00	-44.24%
	<u>6,224,488.60</u>	<u>5,800,000.00</u>	<u>-7.32%</u>	<u>12,448,546.68</u>	<u>11,600,000.00</u>	<u>-7.32%</u>
Net patient service revenue	<u>2,857,907.17</u>	<u>2,919,287.66</u>	<u>-2.10%</u>	<u>5,178,072.18</u>	<u>5,838,575.32</u>	<u>-11.31%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,236,643.13	2,206,438.00	-1.37%	4,439,310.53	4,412,876.00	-0.60%
Employee compensation & benefits	173,075.53	174,073.58	0.57%	337,476.33	348,147.16	3.07%
Medical supplies	15,478.99	11,333.33	-36.58%	24,294.87	22,666.66	-7.18%
Building rent, utilities and maintenance	33,977.08	33,916.66	-0.18%	65,522.44	67,833.32	3.41%
Equipment maintenance	66,812.85	88,750.00	24.72%	116,944.42	177,500.00	34.12%
TotalCare campaign	1,855.15	2,500.00	25.79%	3,195.62	5,000.00	36.09%
Quality assurance fees	37,757.59	37,750.00	-0.02%	75,515.18	75,500.00	-0.02%
Telephone	27,600.61	31,500.00	12.38%	67,121.16	63,000.00	-6.54%
Professional services	22,649.00	32,333.34	29.95%	34,652.88	64,666.68	46.41%
Miscellaneous supplies	13,725.78	20,583.33	33.32%	21,010.07	41,166.66	48.96%
Postage and courier service	3,040.25	3,166.67	3.99%	4,041.87	6,333.34	36.18%
Equipment lease	416.34	1,025.00	59.38%	416.34	2,050.00	79.69%
Other fees and expenses	38,875.11	28,250.00	-37.61%	62,122.30	56,500.00	-9.95%
Community relations	2,083.19	5,250.00	60.32%	2,598.65	10,500.00	75.25%
Office supplies	1,363.94	1,916.67	28.84%	3,057.88	3,833.34	20.23%
Insurance	9,187.38	9,833.33	6.57%	18,503.44	19,666.66	5.91%
Travel, meals, and training	4,184.81	1,250.00	-234.78%	4,352.05	2,500.00	-74.08%
	<u>2,688,726.73</u>	<u>2,689,869.91</u>	<u>0.04%</u>	<u>5,280,136.03</u>	<u>5,379,739.82</u>	<u>1.85%</u>
Operating inc. (loss) before depr.	169,180.44	229,417.75	-26.26%	(102,063.85)	458,835.50	-122.24%
Depreciation	250,000.00	250,000.00	0.00%	500,000.00	500,000.00	0.00%
Operating income (loss)	<u>(80,819.56)</u>	<u>(20,582.25)</u>	<u>292.67%</u>	<u>(602,063.85)</u>	<u>(41,164.50)</u>	<u>1362.58%</u>

EMSA  
 EMSA Eastern Division  
 For the Two Months Ending Friday, August 31, 2018

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense			0.00%	54,233.76	54,234.00	0.00%
Nonoperating expense			0.00%	54,233.76	54,234.00	0.00%
Nonoperating income - interest income	229.82		0.00%	708.41		0.00%
Net income (loss)	(80,589.74)	(20,582.25)	-291.55%	(655,589.20)	(95,398.50)	-587.21%

EMSA  
EMSA Western Division  
For the Two Months Ending Friday, August 31, 2018

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,878,000.00	\$7,397,534.00	6.49%	\$15,909,400.00	\$14,795,068.00	7.53%
Non-emergency base rate	372,823.52	323,817.00	15.13%	768,065.02	647,634.00	18.60%
Mileage	535,656.00	523,745.00	2.27%	1,097,328.00	1,047,490.00	4.76%
Special events	5,111.25	15,000.00	-65.93%	13,237.50	30,000.00	-55.88%
Subscription membership	4,259.07	8,333.33	-48.89%	4,345.32	16,666.66	-73.93%
Other revenue	(120.83)		0.00%	4,101.87		0.00%
	<u>8,795,729.01</u>	<u>8,268,429.33</u>	<u>6.38%</u>	<u>17,796,477.71</u>	<u>16,536,858.66</u>	<u>7.62%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,904,234.54	5,567,250.00	-6.05%	12,271,636.16	11,134,500.00	-10.21%
Collection fees and expenses	40,944.24	32,750.00	-25.02%	69,200.22	65,500.00	-5.65%
	<u>5,945,178.78</u>	<u>5,600,000.00</u>	<u>-6.16%</u>	<u>12,340,836.38</u>	<u>11,200,000.00</u>	<u>-10.19%</u>
Net patient service revenue	<u>2,850,550.23</u>	<u>2,668,429.33</u>	<u>6.83%</u>	<u>5,455,641.33</u>	<u>5,336,858.66</u>	<u>2.23%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,502,926.55	2,373,058.00	-5.47%	5,000,057.78	4,746,116.00	-5.35%
Employee compensation & benefits	191,533.43	188,579.75	-1.57%	376,046.29	377,159.50	0.30%
Medical supplies	7,641.92	11,166.67	31.56%	15,487.02	22,333.34	30.66%
Building rent, utilities and maintenance	66,563.98	71,083.34	6.36%	142,347.62	142,166.68	-0.13%
Equipment maintenance	69,936.18	95,833.33	27.02%	123,088.69	191,666.66	35.78%
TotalCare campaign	557.81	1,250.00	55.38%	641.47	2,500.00	74.34%
Quality assurance fees	37,568.08	37,583.33	0.04%	75,136.16	75,166.66	0.04%
Telephone	41,411.74	46,416.66	10.78%	98,444.20	92,833.32	-6.04%
Professional services	26,213.69	35,287.50	25.71%	39,764.40	70,575.00	43.66%
Miscellaneous supplies	15,194.11	18,666.67	18.60%	26,382.16	37,333.34	29.33%
Postage and courier service	3,262.65	3,416.67	4.51%	3,993.99	6,833.34	41.55%
Equipment lease	458.19	750.00	38.91%	458.19	1,500.00	69.45%
Other fees and expenses	38,144.61	31,166.66	-22.39%	56,200.32	62,333.32	9.84%
Community relations	2,422.99	2,583.34	6.21%	3,004.55	5,166.68	41.85%
Office supplies	1,777.35	1,916.67	7.27%	3,647.35	3,833.34	4.85%
Insurance	7,968.03	8,000.00	0.40%	14,334.15	16,000.00	10.41%
Travel, meals, and training	4,607.09	1,833.33	-151.30%	4,884.20	3,666.66	-33.21%
	<u>3,018,188.40</u>	<u>2,928,591.92</u>	<u>-3.06%</u>	<u>5,983,918.54</u>	<u>5,857,183.84</u>	<u>-2.16%</u>
Operating inc. (loss) before depr.	(167,638.17)	(260,162.59)	-35.56%	(528,277.21)	(520,325.18)	1.53%
Depreciation	83,333.33	83,333.33	0.00%	166,666.66	166,666.66	0.00%
Operating income (loss)	<u>(250,971.50)</u>	<u>(343,495.92)</u>	<u>-26.94%</u>	<u>(694,943.87)</u>	<u>(686,991.84)</u>	<u>1.16%</u>

EMSA  
 EMSA Western Division  
 For the Two Months Ending Friday, August 31, 2018

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense			0.00%	25,180.40	25,000.00	-0.72%
Nonoperating expense			0.00%	25,180.40	25,000.00	-0.72%
Nonoperating income - interest income	483.25		0.00%	988.21		0.00%
Net income (loss)	<u>(250,488.25)</u>	<u>(343,495.92)</u>	<u>27.08%</u>	<u>(719,136.06)</u>	<u>(711,991.84)</u>	<u>-1.00%</u>



EMSA  
EMSA Combined  
For the Two Months Ending Friday, August 31, 2018

Assets	2019	2018
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$72,011.85	\$449,032.86
Petty cash	1,200.00	1,200.00
Invested cash	9,047,542.74	10,172,221.76
	9,120,754.59	10,622,454.62
Patient accounts receivable:		
Patient accounts receivable	26,409,025.53	24,390,483.44
Receivables in collection	81,340,000.19	76,333,000.19
	107,749,025.72	100,723,483.63
Less allowance for contractual allowances and bad debts	98,977,755.00	87,764,450.00
Net patient accounts receivable	8,771,270.72	12,959,033.63
Other receivables:		
Due from contractor	517,961.76	589,960.65
Due from collection agency	14,763.46	22,955.39
Other miscellaneous receivables	6,890,544.56	2,709,479.46
	7,423,269.78	3,322,395.50
Other current assets:		
Prepaid assets	795,705.34	615,565.56
Other, principally funds held by trustee	(21,919.58)	21,970.34
	773,785.76	637,535.90
Total current assets	26,089,080.85	27,541,419.65
Property and equipment:		
Communication equipment	9,663,822.32	9,489,481.00
Buildings and leasehold improvements	9,646,488.88	3,994,113.76
Ambulances	15,255,955.23	14,642,428.27
Data processing equipment	8,249,904.94	7,778,363.57
On-board equipment	10,124,351.31	8,322,963.92
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,725,393.69	1,681,973.44
Land	64,200.00	64,200.00
Transportation equipment	678,517.82	639,742.98
Prepaid assets	363,132.94	6,028,270.07
Capital Lease	739,910.29	739,910.29
	57,903,045.58	54,772,815.46
Less accumulated depreciation	42,746,713.81	40,705,509.00
Net property and equipment	15,156,331.77	14,067,306.46
Other assets	28,122.38	9,734.50
Total assets	41,273,535.00	41,618,460.61

EMSA  
EMSA Combined  
For the Two Months Ending Friday, August 31, 2018

	2019	2018
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,653,926.81	1,877,766.18
Due to contractor	9,469,718.14	8,891,265.65
Due to Quality Assurance Fund	325,786.53	331,348.44
Accrued retirement	60,509.80	58,898.82
Accrued salaries and wages	351,285.09	386,719.53
Current installments of long-term debt	1,371,120.88	785,070.50
Accrued interest payable	11.16	7.57
Deferred revenue	108,575.43	118,242.66
Total current liabilities	13,340,933.84	12,449,319.35
Long-term debt	4,948,910.21	5,801,975.38
Total liabilities	18,289,844.05	18,251,294.73
Division capital:		
Contributed capital	92,892,231.77	86,781,511.77
Retained earnings (deficit)	(68,533,815.56)	(62,381,581.52)
Current year earnings (loss)	(1,374,725.26)	(1,032,764.37)
Total division capital	22,983,690.95	23,367,165.88
Total liabilities & division capital	41,273,535.00	41,618,460.61

EMSA  
EMSA Eastern Division  
For the Two Months Ending Friday, August 31, 2018

Assets	2019	2018
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$109,810.85)	(\$364,451.53)
Petty cash	600.00	600.00
Invested cash	2,911,922.78	3,529,536.53
	2,802,711.93	3,165,685.00
Patient accounts receivable:		
Patient accounts receivable	12,284,147.09	11,556,977.45
Receivables in collection	40,517,999.82	37,669,999.82
	52,802,146.91	49,226,977.27
Less allowance for contractual allowances and bad debts	49,339,995.00	43,359,297.00
Net patient accounts receivable	3,462,151.91	5,867,680.27
Other receivables:		
Due from contractor	517,961.76	589,960.65
Due from collection agency	7,392.94	13,760.13
Other miscellaneous receivables	3,172,066.56	1,032,473.96
	3,697,421.26	1,636,194.74
Other current assets:		
Prepaid assets	380,636.16	269,100.47
Other, principally funds held by trustee	(21,371.31)	22,585.85
	359,264.85	291,686.32
Total current assets	10,321,549.95	10,961,246.33
Property and equipment:		
Communication equipment	4,785,265.02	4,758,551.63
Buildings and leasehold improvements	8,983,849.47	3,331,474.35
Ambulances	10,243,719.84	8,847,058.56
Data processing equipment	4,132,331.21	3,913,089.51
On-board equipment	5,435,534.49	4,571,178.33
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	981,728.16	961,664.00
Land	64,200.00	64,200.00
Transportation equipment	444,550.88	405,776.04
Prepaid assets	20,307.29	5,584,293.39
Capital Lease	338,087.66	338,087.66
	36,050,117.60	33,395,917.05
Less accumulated depreciation	24,449,421.03	22,749,521.45
Net property and equipment	11,600,696.57	10,646,395.60
Other assets	26,661.48	8,273.60
Total assets	21,948,908.00	21,615,915.53

EMSA  
EMSA Eastern Division  
For the Two Months Ending Friday, August 31, 2018

	2019	2018
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,555,024.61	991,048.44
Due to contractor	4,446,910.35	4,279,925.97
Due to Quality Assurance Fund	325,786.53	331,348.44
Accrued retirement	31,620.37	31,212.45
Accrued salaries and wages	170,943.30	183,559.55
Current installments of long-term debt	1,183,132.88	605,111.50
Accrued interest payable	11.16	7.57
Deferred revenue	65,984.75	70,563.59
Total current liabilities	7,779,413.95	6,492,777.51
Long-term debt	4,752,538.21	5,417,615.38
Total liabilities	12,531,952.16	11,910,392.89
Division capital:		
Contributed capital	9,339,370.23	8,626,574.23
Retained earnings (deficit)	733,174.81	1,101,802.33
Current year earnings (loss)	(655,589.20)	(22,853.92)
Total division capital	9,416,955.84	9,705,522.64
Total liabilities & division capital	21,948,908.00	21,615,915.53

EMSA  
EMSA Western Division  
For the Two Months Ending Friday, August 31, 2018

Assets	2019	2018
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$181,822.70	\$813,484.39
Petty cash	600.00	600.00
Invested cash	6,135,619.96	6,642,685.23
	6,318,042.66	7,456,769.62
Patient accounts receivable:		
Patient accounts receivable	14,124,878.44	12,833,505.99
Receivables in collection	40,822,000.37	38,663,000.37
	54,946,878.81	51,496,506.36
Less allowance for contractual allowances and bad debts	49,637,760.00	44,405,153.00
Net patient accounts receivable	5,309,118.81	7,091,353.36
Other receivables:		
Due from collection agency	7,370.52	9,195.26
Other miscellaneous receivables	3,718,478.00	1,677,005.50
	3,725,848.52	1,686,200.76
Other current assets:		
Prepaid assets	415,069.18	346,465.09
Other, principally funds held by trustee	(548.27)	(615.51)
	414,520.91	345,849.58
Total current assets	15,767,530.90	16,580,173.32
Property and equipment:		
Communication equipment	4,878,557.30	4,730,929.37
Buildings and leasehold improvements	662,639.41	662,639.41
Ambulances	5,012,235.39	5,795,369.71
Data processing equipment	4,117,573.73	3,865,274.06
On-board equipment	4,688,816.82	3,751,785.59
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	743,665.53	720,309.44
Transportation equipment	233,966.94	233,966.94
Prepaid assets	342,825.65	443,976.68
Capital Lease	401,822.63	401,822.63
	21,852,927.98	21,376,898.41
Less accumulated depreciation	18,297,292.78	17,955,987.55
Net property and equipment	3,555,635.20	3,420,910.86
Other assets		
Total assets	19,324,627.00	20,002,545.08

EMSA  
EMSA Western Division  
For the Two Months Ending Friday, August 31, 2018

	2019	2018
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	98,902.20	886,717.74
Due to contractor	5,022,807.79	4,611,339.68
Accrued retirement	28,889.43	27,686.37
Accrued salaries and wages	180,341.79	203,159.98
Current installments of long-term debt	187,988.00	179,959.00
Deferred revenue	42,590.68	47,679.07
Total current liabilities	5,561,519.89	5,956,541.84
Long-term debt	196,372.00	384,360.00
Total liabilities	5,757,891.89	6,340,901.84
Division capital:		
Contributed capital	83,552,861.54	78,154,937.54
Retained earnings (deficit)	(69,266,990.37)	(63,483,383.85)
Current year earnings (loss)	(719,136.06)	(1,009,910.45)
Total division capital	13,566,735.11	13,661,643.24
Total liabilities & division capital	19,324,627.00	20,002,545.08

**EMSA**  
**Cash Rollforward**  
**Year Ending June 30, 2019**

	<b>Eastern Division Actual</b>	<b>Eastern Division Budget</b>	<b>Eastern Division Variance</b>	<b>Western Division Actual</b>	<b>Western Division Budget</b>	<b>Western Division Variance</b>	<b>Combined Actual</b>	<b>Combined Budget</b>	<b>Combined Variance</b>
Balance at June 30, 2018	\$ 3,767,531	\$ 3,767,531	-	6,954,925	6,954,925	-	10,722,456	10,722,456	-
Net revenue collected	4,690,000	4,586,000	104,000	5,144,000	4,892,000	252,000	9,834,000	9,478,000	356,000
Utility bill receipts	407,000	804,000	(397,000)				407,000	804,000	(397,000)
TotalCare proceeds	74,743	100,000	(25,257)	46,866	-	46,866	121,609	100,000	21,609
Payment to contractor	(4,431,250)	(4,413,000)	(18,250)	(4,856,446)	(4,746,000)	(110,446)	(9,287,696)	(9,159,000)	(128,696)
Operating expenses/changes in WC	(1,348,992)	(966,000)	(382,992)	(1,294,766)	(1,117,000)	(177,766)	(2,643,758)	(2,083,000)	(560,758)
Capital expenditures	(20,307)	(464,000)	443,693	(113,001)	(347,000)	233,999	(133,308)	(811,000)	677,692
Net debt proceeds/(reduction)&int	(397,500)	(397,000)	(500)	(205,138)	(205,000)	(138)	(602,638)	(602,000)	(638)
Interest/other income	489	-	489	939		939	1,428	-	1,428
Other	-	(2)	130,000	(130,000)	701,662	(1)	701,662	831,662	(130,000)
Balance at August 31, 2018	<u>2,741,714</u>	<u>3,147,531</u>	<u>(405,817)</u>	<u>6,379,041</u>	<u>6,133,587</u>	<u>245,454</u>	<u>9,120,755</u>	<u>9,281,118</u>	<u>(160,363)</u>

(1) 8,904 - '18 Other Western Subsidy  
156,979 - '19 Edmond Subsidy  
3,677 - '19 Other Western Subsidy  
168,188 '18 Oklahoma City Subsidy  
372,818- '19 Oklahoma City Subsidy  
701,662

(2) - - '19 Other Eastern Subsidy

West - Cash	6,318,043
A/R	60,998
Net	<u><u>6,379,041</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA  
Statement of Cash Flows  
Two Months Ended 8/31/18

Eastern Division

Net Income (loss)		(655,589)
Add: Depreciation	500,000	
Increase in allowance for doubtful accounts	2,108,000	
Increase in deferred revenue	65,985	<u>2,673,985</u>
Changes in working capital:		
Increase in patient receivables	(2,286,316)	
Decrease in other receivables	83,674	
Increase in other assets	(61,191)	
Decrease in accounts payable	(684,469)	
Decrease in accrued liabilities	(129,151)	<u>(3,077,453)</u>
Net Property Additions:		(20,308)
Debt Service/ Loan Proceeds		(343,265)
Net Contributed Capital		-
Change in cash and cash equivalents:		<u><u>(1,422,630)</u></u>
Cash balance @6/30/18		4,225,342
Cash balance @8/31/18		2,802,712
Change in cash		<u><u>(1,422,630)</u></u>

-



EMSA  
Statement of Cash Flows  
Two Months Ended 8/31/18

Western Division

Net income (loss)		(719,136)
Add: Depreciation	166,667	
Increase in allowance for doubtful accounts	1,646,000	
Increase in deferred revenue	42,591	<u>1,855,258</u>
Changes in working capital:		
Increase in patient receivables	(2,078,614)	
Decrease in other receivables	141,991	
Increase in other assets	(107,363)	
Increase in accounts payable	551,912	
Decrease in accrued liabilities	(112,037)	<u>(1,604,111)</u>
Net Property (Additions)/Dispositions		(113,001)
Debt Service/Loan proceeds		(179,959)
Contributed Capital		581,879
Change in cash and cash equivalents:		<u><u>(179,070)</u></u>
Cash balance @6/30/18		6,497,113
Cash balance @8/31/18		6,318,043
Change in cash		<u><u>(179,070)</u></u>

**EMSA Eastern Division  
Capital Expenditures Variance  
Year Ending June 30, 2019**

*Through August*

Description	Budget	Actual EMSA	Under (Over) Budget
<b>Ambulances</b>			
<i>2019 Ambulances (eleven)</i>			
Replacement units	1,392,000		1,392,000
<i>2018 Ambulances</i>			
Replacement units	332,000		332,000
Miscellaneous	20,000		20,000
Repairs	25,000	15,452	9,548
<b>On board equipment:</b>			
Cots	522,000		522,000
Clinical pads	243,000		243,000
Miscellaneous	33,000		33,000
<b>Building expenses:</b>			
Office furniture	10,000		10,000
Garage general	15,000		15,000
Miscellaneous	44,000	4,855	39,145
<b>Computer equipment:</b>			
Firewall and network security	47,000		47,000
Miscellaneous	100,000		100,000
<b>TOTAL</b>	<b>2,783,000</b>	<b>20,307</b>	<b>2,762,693</b>

**EMSA Western Division  
Capital Expenditures Variance  
Year Ending June 30, 2019**

Through August

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
<b>Ambulances</b>				
<i>2019 ambulance replacement-(eleven)</i>				
Replacement units	1,392,000	43,106		1,348,894
Miscellaneous	25,000			25,000
Repairs	20,000		13,307	6,693
Administrative vehicle	40,000		27,212	12,788
<b>On board equipment:</b>				
Stair chairs	5,000			5,000
Clinical pads	268,000			268,000
Miscellaneous	39,000			39,000
<b>CAD and radio equipment:</b>				
Radio infrastructure (NG911)	117,500		29,376	88,124
<b>Building expenses:</b>				
Bldg Improvements	10,000			10,000
Miscellaneous	49,000			49,000
<b>Computer equipment:</b>				
Server upgrade (accounting)	10,000			10,000
UPS batteries	5,000			5,000
Miscellaneous	100,000			100,000
<b>TOTAL</b>	<b>2,080,500</b>	<b>43,106</b>	<b>69,895</b>	<b>1,967,499</b>

**EMSA**  
 Key Financial Indicators  
 Fiscal Year Ending June 30, 2019

*Eastern Division*

	<u>Jul-18</u>	<u>Aug-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>					
Emergency	5,893	5,950	11,843	11,183	11,456
Non-emergency	1,023	1,080	2,103	1,941	2,004
Total	<u>6,916</u>	<u>7,030</u>	<u>13,946</u>	<u>13,124</u>	<u>13,460</u>
Unit hours	15,383	15,682	31,065	29,121	
% of total system hours	46.5%	46.9%	46.7%	48.0%	48.0%
<i>Gross revenue by payor:</i>					
Medicare	44%	43%	44%	44%	
Medicaid	16%	18%	17%	17%	
Private insurance	16%	16%	16%	16%	
Uninsured and other	24%	23%	23%	23%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	46.8%	52.1%	49.5%	47.8%	50.0%
<i>Net income (loss)</i>	\$ (574,999)	\$ (80,590)	\$ (655,589)	\$ (22,854)	\$ (95,399)
<i>Days in A/R</i>	74.3	80.2	N/A	79.9	
<i>Past due A/R</i>	\$ 2,263,000	\$ 2,366,000	N/A	\$ 2,192,000	
<i>Current ratio</i>	1.33	1.33	N/A	1.42	

EMSA  
Key Financial Indicators  
Fiscal Year Ending June 30, 2019

Western Division

	<u>Jul-18</u>	<u>Aug-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>					
Emergency	6,164	6,064	12,228	12,075	11,380
Non-emergency	805	814	1,619	1,701	1,648
Total	<u>6,969</u>	<u>6,878</u>	<u>13,847</u>	<u>13,776</u>	<u>13,028</u>
Unit hours	17,681	17,737	35,418	31,587	
% of total system hours	53.5%	53.1%	53.3%	52.0%	52.0%
<i>% of gross revenue by payor:</i>					
Medicare	45%	44%	45%	45%	
Medicaid	14%	16%	16%	16%	
Private insurance	18%	18%	19%	18%	
Uninsured and other	23%	22%	20%	21%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	47.8%	56.1%	52.0%	51.7%	53.0%
<i>Net income (loss)</i>	\$ (468,648)	\$ (250,488)	\$ (719,136)	\$ (1,009,911)	\$ (711,992)
<i>Days in A/R</i>	86.1	87.0	N/A	82.2	
<i>Past due A/R</i>	\$ 3,400,000	\$ 2,761,000	N/A	\$ 2,761,000	
<i>Current ratio</i>	2.97	2.83	N/A	2.78	

**EMSA Eastern Division**  
 Transports and Requests for Service  
 Fiscal Year Ending June 30, 2019

	<b>Jul-18</b>	<b>Aug-18</b>	<b>Y-T-D</b>	<b>Budget</b>	<b>Variance</b>	
					<b>#</b>	<b>%</b>
Transports:						
Code 1	2,207	2,080	4,287			
Code 2	3,686	3,870	7,556			
Total emergencies	<u>5,893</u>	<u>5,950</u>	<u>11,843</u>	<u>11,456</u>	<u>387</u>	<u>3.4%</u>
Code 3	1,015	1,066	2,081			
Code 4	8	14	22			
Total non-emergencies	<u>1,023</u>	<u>1,080</u>	<u>2,103</u>	<u>2,004</u>	<u>99</u>	<u>4.9%</u>
Total transports	<u>6,916</u>	<u>7,030</u>	<u>13,946</u>	<u>13,460</u>	<u>486</u>	<u>3.6%</u>
Cancelled calls	539	568	1,107			
No hauls	2,142	2,134	4,276			
Total requests for service	<u>9,597</u>	<u>9,732</u>	<u>19,329</u>			
Transports/day:						
Emergencies	190.1	191.9	191.0	184.8	6.2	
Non-emergencies	33.0	34.8	33.9	32.3	1.6	
	<u>223.1</u>	<u>226.8</u>	<u>224.9</u>	<u>217.1</u>	<u>7.8</u>	
Percent of total transports:						
Emergencies	85.2%	84.6%	84.9%	85.1%		
Non-emergencies	14.8%	15.4%	15.1%	14.9%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	15,383	15,682	31,065			
Percent of total unit hours:						
Eastern Division	46.5%	46.9%	46.7%	48.0%		
Western Division	53.5%	53.1%	53.3%	52.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

**EMSA Western Division**  
 Transports and Requests for Service  
 Fiscal Year Ending June 30, 2019

	<b>Jul-18</b>	<b>Aug-18</b>	<b>Y-T-D</b>	<b>Budget</b>	<b>Variance</b>	
					<b>#</b>	<b>%</b>
Transports:						
Code 1	2,343	2,326	4,669			
Code 2	3,821	3,738	7,559			
Total emergencies	<u>6,164</u>	<u>6,064</u>	<u>12,228</u>	<u>11,380</u>	848	7.5%
Code 3	792	811	1,603			
Code 4	13	3	16			
Total non-emergencies	<u>805</u>	<u>814</u>	<u>1,619</u>	<u>1,648</u>	(29)	(1.8%)
Total transports	<u>6,969</u>	<u>6,878</u>	<u>13,847</u>	<u>13,028</u>	819	6.3%
Cancelled calls	552	521	1,073			
No hauls	1,820	1,860	3,680			
Total requests for service	<u>9,341</u>	<u>9,259</u>	<u>18,600</u>			
Transports/day:						
Emergencies	198.8	195.6	197.2	183.5	13.7	
Non-emergencies	26.0	26.3	26.1	26.6	(0.5)	
	<u>224.8</u>	<u>221.9</u>	<u>223.3</u>	<u>210.1</u>	<u>13.2</u>	
Percent of total transports:						
Emergencies	88.4%	88.2%	88.3%	87.4%		
Non-emergencies	11.6%	11.8%	11.7%	12.6%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	17,681	17,737	35,418			
Percent of total unit hours:						
Eastern Division	46.5%	46.9%	46.7%	48.0%		
Western Division	53.5%	53.1%	53.3%	52.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1
247 Graphx Studios Inc	247 GRAPHX	81601	8/1/2018	103.79000	Ambulance Maintenance
Aaron Fence Co.	AARON FENCE	81645	8/16/2018	432.40000	Building Maintenance
ABC Equipment Rental	ABCEQP01	81812	9/13/2018	210.90000	Building Maintenance
Adam Hurry	HURRY, ADAM	81737	8/29/2018	234.99000	Employee Travel Reimburse
Adam Hurry	HURRY, ADAM	81641	8/14/2018	252.64000	Employee Travel Reimburse
Adam Paluka	PALUKA, ADAM	81810	9/11/2018	421.75000	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	81568	7/31/2018	554.20000	Employee Expense Reimbursement
Addison Group	ADDISON GROUP	81814	9/13/2018	3,528.82000	Temp Employees
Admiral Security	ADMIRAL SECURIT	81647	8/16/2018	359.00000	Building Maintenance
AGH CPAs & Advisors	AGH CPAS & ADVI	81648	8/16/2018	9,750.00000	Professional Services
AGH CPAs & Advisors	AGH CPAS & ADVI	81815	9/13/2018	18,500.00000	Professional Services
Air Solutions	AIR SOLUTIONS	81649	8/16/2018	248.00000	Building Maintenance
AIRGAS USA LLC	1223388	81789	9/5/2018	3,517.69000	amr
AIRGAS USA LLC	1223388	81599	8/1/2018	7,590.07000	amr
Ala Carte Courier Service, Inc	ALACRT01	81650	8/16/2018	529.97000	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	81552	7/31/2018	971.24000	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	81816	9/13/2018	1,059.94000	Courier Service
Alliance Maintenance	ALLIANCE MAINT	81651	8/16/2018	2,650.00000	Janitorial Service
Alliance Maintenance	ALLIANCE MAINT	81817	9/13/2018	2,650.00000	Janitorial Service
Allied Towing	ALLIED TOWING	81818	9/13/2018	135.00000	AMR - Towing
Allied Towing	ALLIED TOWING	81884	9/19/2018	774.94000	AMR - Towing
All-Kill Pest Control	ALLKIL01	81553	7/31/2018	226.00000	Building Maintenance
All-Kill Pest Control	ALLKIL01	81725	8/29/2018	226.00000	Building Maintenance
All-Kill Pest Control	ALLKIL01	81819	9/13/2018	226.00000	Building Maintenance



American Express-Employee	AMEXPR01	81538	7/24/2018	31,751.90000	Employee Corporate Cards
American Waste Control	AMWSTE01	Z000003	8/16/2018	494.81000	Utilities
American Waste Control	AMWSTE01	Z000003	9/13/2018	494.81000	Utilities
Ameritas Life Insurance Corp	AMERITAS	81726	8/29/2018	27.08000	Benefits
Ameritas Life Insurance Corp	AMERITAS	81584	8/1/2018	37.00000	Benefits
Amos Electrical & Mechanical, Inc.	AMOSEL01	81652	8/16/2018	174.75000	Building Maintenance
Amos Electrical & Mechanical, Inc.	AMOSEL01	81820	9/13/2018	1,273.27000	Building Maintenance
Amos Electrical & Mechanical, Inc.	AMOSEL01	81539	7/24/2018	1,997.69000	Building Maintenance
Andrew Sadler	SADLER, ANDREW	81879	9/13/2018	12.54000	Employee Expenses
Association of Central Ok Govn	ACOG 01	81537	7/24/2018	484.50000	OKC 911 Service Agreement
Association of Central Ok Govn	ACOG 01	81813	9/13/2018	589.50000	OKC 911 Service Agreement
Association of Central Ok Govn	ACOG 01	81646	8/16/2018	29,376.08000	OKC 911 Service Agreement
AT&T Interstate Dedicated Private Line Service	ATT 07	81653	8/16/2018	2,623.48000	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	81727	8/29/2018	2,623.48000	Communications
AT&T OneNet Services/Long Distance	ATT INTERNET	81654	8/16/2018	504.76000	Communications
Att	ATT - PO 5001	81554	7/31/2018	26,038.61000	Communications
Att	ATT - PO 5001	81728	8/29/2018	26,223.42000	Communications
B&T Seal Coating & Striping	B&T SEAL & COAT	81655	8/16/2018	990.00000	Building Maintenance
B. D. Eddie Enterprises	BDEDDI01	81729	8/29/2018	27,991.01000	Rent
B. D. Eddie Enterprises	BDEDDI01	81555	7/31/2018	37,252.84000	Rent
Bill Knight Ford	BILLKNIGHT FORD	81628	8/9/2018	70,318.00000	Ambulance Maintenance
Blue Sky Supply	BLUE SKY SUPPLY	81656	8/16/2018	307.32000	Coffee/Food Service
Blue Sky Supply	BLUE SKY SUPPLY	81821	9/13/2018	583.69000	Coffee/Food Service
BOK Financial	BOK FINANCIAL	81602	8/1/2018	2,404.62000	Bond Trustee Fee
BOUND TREE MEDICAL LLC	1009059	81785	9/5/2018	2,151.96000	amr

Bradshaw Consulting Services, Inc.	BCS	81627	8/9/2018	21,500.00000	Software Maintenance
Capital Waste Solutions	CAPITAL WASTE	81657	8/16/2018	3,100.00000	Building Maintenance
Capital Waste Solutions	CAPITAL WASTE	81822	9/13/2018	3,100.00000	Building Maintenance
Carrie Morley	MORLEY, CARRIE	81545	7/24/2018	246.67000	Employee Reimbursement
CDW Government, Inc.	CDWCMP01	81823	9/13/2018	492.70000	Computer Supplies
Center Point Energy	OK ENERGY SERV	81749	8/29/2018	2.40000	Utilities
Center Point Energy	OK ENERGY SERV	81566	7/31/2018	4.86000	Utilities
Change Healthcare	CHANGE HEALTHCA	81710	8/20/2018	2,125.72000	Pt Account
Change Healthcare	CHANGE HEALTHCA	81540	7/24/2018	2,126.44000	Pt Account
Chantelle Ainge	HINDS, CHANTELL	81873	9/13/2018	65.58000	Employee Travel Expenses
Chantelle Ainge	HINDS, CHANTELL	81640	8/14/2018	177.58000	Employee Travel Expenses
Charisse Morrow	MORROW	81716	8/20/2018	825.00000	temporary employees
Charisse Morrow	MORROW	81886	9/19/2018	1,200.00000	temporary employees
Charisse Morrow	MORROW	81809	9/11/2018	1,275.00000	temporary employees
Charisse Morrow	MORROW	81747	8/29/2018	1,462.50000	temporary employees
Charisse Morrow	MORROW	81587	8/1/2018	2,025.00000	temporary employees
Cheryl Prebble	PREBBLE, CHERYL	81719	8/20/2018	104.99000	Employee Reimbursement
Cheryl Prebble	PREBBLE, CHERYL	81620	8/6/2018	114.99000	Employee Reimbursement
City of Bixby	CTYBXB01	81662	8/16/2018	37.96000	utilities
City of Bixby	CTYBXB01	81827	9/13/2018	40.24000	utilities
City of OKC glass	CTY OF OKC GLAS	Z000003	8/6/2018	122.23000	Building Maintenance
City of OKC glass	CTY OF OKC GLAS	Z000003	8/1/2018	189.55000	Building Maintenance
City of Oklahoma City - Utilities	CTYOKC01	81557	7/31/2018	570.83000	Utilities
City of Oklahoma City - Utilities	CTYOKC01	81541	7/24/2018	710.22000	Utilities
City of Oklahoma City - Utilities	CTYOKC01	81731	8/29/2018	1,265.15000	Utilities

City of Tulsa Utilities	CTYTUL02	81732	8/29/2018	3,665.13000	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	81658	8/16/2018	3,255.00000	Janitorial Services
Clean Sweep Janitorial	CLEAN SWEEP JAN	81825	9/13/2018	3,255.00000	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003	9/13/2018	517.50000	Building Maintenance
Cobra One Corporation	COBRA ONE CORP	81659	8/16/2018	280.00000	Benefits
Cobra One Corporation	COBRA ONE CORP	81804	9/6/2018	280.00000	Benefits
Community Care	COMMUNITY CARE	81660	8/16/2018	49.56000	employee Benefits
Community Care	COMMUNITY CARE	81826	9/13/2018	49.56000	employee Benefits
Community Care	COMMUNITY CARE	81581	8/1/2018	38,655.04000	employee Benefits
Compsource Oklahoma	COMPSOURCE	81582	8/1/2018	1,610.00000	Workers Comp
Compsource Oklahoma	COMPSOURCE	81766	9/5/2018	1,759.00000	Workers Comp
Corser Group Incorporated	CRSRGR	81792	9/5/2018	473.28000	Promotional Products
Cox	COX	Z000003	7/31/2018	24,022.54000	Internet
Cox	COX	Z000003	8/29/2018	26,469.14000	Internet
CPI Office Products	CPI OFFICE PROD	Z000003	9/13/2018	3,769.41000	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	Z000003	8/16/2018	9,138.99000	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	81603	8/1/2018	223.75000	Website
CSI Communications, LLC	CRTSPC01	81661	8/16/2018	486.25000	Website
CSI Communications, LLC	CRTSPC01	81711	8/20/2018	595.00000	Website
Curtis Knoles	KNOLES, CURTIS	81740	8/29/2018	457.48000	MCB - Employee Reimbursement
David Howerton	HOWERTON	81623	8/7/2018	65.00000	MCB - Reimburse
David Howerton	HOWERTON	81874	9/13/2018	65.00000	MCB - Reimburse
David Howerton	HOWERTON	81561	7/31/2018	236.00000	MCB - Reimburse
Delta Dental	DELTA DENTAL	81663	8/16/2018	3,536.24000	Benefits
Delta Dental	DELTA DENTAL	81767	9/5/2018	3,536.24000	Benefits

Detco	DETCO	Z000003	8/6/2018	2,227.80000	Fleet Maintenance
Detco	DETCO	Z000003	9/5/2018	3,234.20000	Fleet Maintenance
DocuSign	DOCUSIGN	81828	9/13/2018	3,162.50000	Support
Donohue Commercial Service	DONOHUE COMMERC	81664	8/16/2018	2,808.00000	Building Maintenance
Donohue Commercial Service	DONOHUE COMMERC	81829	9/13/2018	2,808.00000	Building Maintenance
EAN Holdings	EAN HOLDINGS	81558	7/31/2018	3,600.13000	Rent - Edmond Hub
EAN Holdings	EAN HOLDINGS	81733	8/29/2018	3,600.13000	Rent - Edmond Hub
EcoGreen Mobile Detailing	ECOGREEN MOBILE	Z000003	8/16/2018	895.00000	amr
Empire Truck Rebuilders, Inc	EMPTRK01	81712	8/20/2018	5,025.00000	amr
EMS Technology Solutions LLC	EMS TECH SOL	81637	8/9/2018	120.00000	Medical Supplies
EMS Technology Solutions LLC	EMS TECH SOL	81831	9/13/2018	120.00000	Medical Supplies
EMS TECHNOLOGY SOLUTIONS LLC	1313999	81600	8/1/2018	400.00000	amr
EMS TECHNOLOGY SOLUTIONS LLC	1313999	81790	9/5/2018	720.00000	amr
EMS Technology Solutions LLC	EMS TECH SOL	81559	7/31/2018	2,496.00000	Medical Supplies
English Family Limited Partnership	ENGLISH FAMILY	81560	7/31/2018	1,000.00000	Rent - Walker Parking
English Family Limited Partnership	ENGLISH FAMILY	81735	8/29/2018	1,000.00000	Rent - Walker Parking
Erling and Associates Inc.	ERLING01	81665	8/16/2018	4,166.67000	Professional Services
Erling and Associates Inc.	ERLING01	81832	9/13/2018	4,166.67000	Professional Services
Federal Express Corporation	FEDEXP01	81833	9/13/2018	223.47000	Express Mail
Federal Express Corporation	FEDEXP01	81666	8/16/2018	346.50000	Express Mail
FIRST WATCH	1000170	81776	9/5/2018	9,501.00000	amr
Fisdap	FISDAP	81793	9/5/2018	981.75000	
FMS, Inc.	FMSINC01	81639	8/14/2018	3,021.11000	Collections
FORD QUALITY FLEET CARE PROGRAM	1007964	81783	9/5/2018	24,355.30000	amr
FORD QUALITY FLEET CARE PROGRAM	1007964	81593	8/1/2018	45,818.21000	amr

Frontier City	FRONTIER CITY	81794	9/5/2018	1,976.78000 AMR - Misc
Grainger Punchout	1001624	81590	8/1/2018	5,463.99000 amr
Grainger Punchout	1001624	81778	9/5/2018	6,938.96000 amr
Guaranteed Overhead Door	GUARANTEED DOOR	81834	9/13/2018	1,350.00000 Building Maintenance
Handtevy Pediatric Emergency Standards, Inc	HANDTEVY	81835	9/13/2018	16,495.00000 OMD
HARDESTY PRESS	HRDPRS	81604	8/1/2018	49.00000 hardestypress@sbcglobal.net
HARDESTY PRESS	HRDPRS	81610	8/6/2018	60.42000 hardestypress@sbcglobal.net
HARDESTY PRESS	HRDPRS	81667	8/16/2018	113.00000 hardestypress@sbcglobal.net
HARDESTY PRESS	HRDPRS	81795	9/5/2018	280.90000 hardestypress@sbcglobal.net
Henry Schein Inc.	HENRY SCHEIN	Z000003	8/16/2018	1,000.78000 Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003	9/5/2018	1,261.10000 Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003	8/6/2018	3,728.56000 Medical Supplies
Holly Jones	JONES, HOLLY	81563	7/31/2018	117.64000 Employee Expenses
Holly Jones	JONES, HOLLY	81585	8/1/2018	117.64000 Employee Expenses
Holly Jones	JONES, HOLLY	81633	8/9/2018	117.64000 Employee Expenses
Holly Jones	JONES, HOLLY	81642	8/14/2018	117.64000 Employee Expenses
Holly Jones	JONES, HOLLY	81880	9/18/2018	117.66000 Employee Expenses
Holly Jones	JONES, HOLLY	81768	9/5/2018	263.07000 Employee Expenses
Hot Shot Express	HOT SHOT EXPRES	81836	9/13/2018	1,400.00000 Ambulance Maintenance
Imperial Auto Solvents	IMP AUTO SOLV	81796	9/5/2018	2,544.00000 vehicle washing system & prod
Imperial Auto Solvents	IMP AUTO SOLV	81668	8/16/2018	3,180.00000 vehicle washing system & prod
Insperty Expense Management	INSPERITY EXPEN	Z000003	8/16/2018	322.00000 Expense Report Software
Insperty Expense Management	INSPERITY EXPEN	Z000003	9/6/2018	364.00000 Expense Report Software
Insperty Expense Management	INSPERITY EXPEN	Z000003	9/13/2018	378.00000 Expense Report Software
J&P Ventures LLC	J&P VENTURES	81562	7/31/2018	1,850.00000 Rent - Bixby Hub

J&P Ventures LLC	J&P VENTURES	81738	8/29/2018	1,850.00000 Rent - Bixby Hub
Jamil Rahman	JAM	81624	8/7/2018	190.55000 omd
January Environmental Services, Inc.	JANUARY ENVIORN	81797	9/5/2018	500.00000 amr
Jeff Goodloe, M.D.	GOODLOE, JEFF	81736	8/29/2018	526.04000 omd
Jeff Goodloe, M.D.	GOODLOE, JEFF	81872	9/13/2018	589.40000 omd
Jeff Goodloe, M.D.	GOODLOE, JEFF	81583	8/1/2018	1,505.97000 Building Maintenance
Jeff-Net, LLC	JEFF-NET, LLC	Z000003	8/16/2018	5,500.00000 Software Maintenance
Jennifer Jones	JONESJEN	81669	8/16/2018	153.95000 MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	81881	9/18/2018	153.95000 MCB - Employee Reimbursement
Jim Knight Design	JIM KNIGHT DESI	81739	8/29/2018	361.25000 Community Relations
Johnson, Tracy L	JOHNSN01	81632	8/9/2018	181.50000 Travel Reimburse
Johnson, Tracy L	JOHNSN01	81808	9/11/2018	312.00000 Travel Reimburse
Julie Roberts	ROBERTS, JULIE	81693	8/16/2018	17.16000 Employee Expenses
Julie Roberts	ROBERTS, JULIE	81755	8/29/2018	56.82000 Employee Expenses
Kyla Barnes	KYLA BARNES	81882	9/18/2018	1,090.00000 MCB
Kyla Barnes	KYLA BARNES	81806	9/6/2018	1,100.00000 MCB
Laerdal Medical Corporation	LAERDA01	Z000003	8/6/2018	32.85000 AMR - Medical Supplies
Laerdal Medical Corporation	LAERDA01	Z000003	8/14/2018	4,855.00000 AMR - Medical Supplies
Laerdal Medical Corporation	LAERDA01	Z000003	7/24/2018	7,104.93000 AMR - Medical Supplies
Laerdal Medical Punchout	1006286	81779	9/5/2018	690.00000 amr
Laerdal Medical Punchout	1006286	81591	8/1/2018	2,583.24000 amr
LandCare	LANDCARE	81670	8/16/2018	2,103.60000 Building Maintenance
LandCare	LANDCARE	81838	9/13/2018	2,393.50000 Building Maintenance
Lands' End Business Outfitters	LNDEND01	81674	8/16/2018	124.69000 Uniforms
Landscape Partners	LANDSCAPE PARTN	81839	9/13/2018	208.06000 Building Maintenance

Landscape Partners	LANDSCAPE PARTN	81671	8/16/2018	518.18000	Building Maintenance
Language Line Service	LNLNE01	81542	7/24/2018	313.68000	Patient Support Services
Language Line Service	LNLNE01	81842	9/13/2018	766.95000	Patient Support Services
LANlynx, LLC	LAN	81837	9/13/2018	135.00000	Software Maintenance
Lawn Doctor	LAWN DOCTOR	81742	8/29/2018	75.05000	Building Maintenance
LexisNexis Risk Data Management Inc	LEXISNEXIS	81672	8/16/2018	90.65000	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	81840	9/13/2018	2,494.80000	Patient Service
Life Insurance Co Of N America	LIFE INSURANCE	81673	8/16/2018	8,343.91000	Benefits
Littlefield	LITTLEFIELD	81841	9/13/2018	1,782.67000	Community Relations
Locke Lord LLP	LOCKE LORD LLP	81605	8/1/2018	45,657.73000	Professional Services
Lone Star Enterprises, LLC	LONE STAR ENTER	81564	7/31/2018	3,988.14000	Building Rent
Lone Star Enterprises, LLC	LONE STAR ENTER	81638	8/9/2018	3,988.14000	Building Rent
Lone Star Enterprises, LLC	LONE STAR ENTER	81743	8/29/2018	3,988.14000	Building Rent
Lora Conger	CONGER, LORA	81730	8/29/2018	58.48000	employee expenses
Managed Outsource Solutions	MNG OUTSRC SOL	81544	7/24/2018	58.05000	Transcription Services
Matt Cox	COX, MATT	81556	7/31/2018	118.00000	MCB - Expense REimbursement
May Williams	MAY WILLIAMS	81618	8/6/2018	127.14000	Employee Expenses
May Williams	MAY WILLIAMS	81770	9/5/2018	127.16000	Employee Expenses
May Williams	MAY WILLIAMS	81744	8/29/2018	321.47000	Employee Expenses
McAnallen, Duffy	MCANLN01	81714	8/20/2018	52.13000	MCB - Employee Reimbursement
McAnallen, Duffy	MCANLN01	81745	8/29/2018	59.73000	MCB - Employee Reimbursement
McIntosh Service, LLC	ICS	81713	8/20/2018	110.00000	Building Maintenance
McIntosh Service, LLC	ICS	81805	9/6/2018	2,983.00000	Building Maintenance
McKesson Medical Punchout	1150574	81788	9/5/2018	104,937.61000	amr
McKesson Medical Punchout	1150574	81598	8/1/2018	214,379.76000	amr

MediTract	MEDITRACT	81746	8/29/2018	3,240.00000	Patient Account
MediTract	MEDITRACT	81843	9/13/2018	3,240.00000	Patient Account
MEDSOURCE INTERNATIONAL LLC	1343833	81791	9/5/2018	804.00000	amr
Melanie Key	KEY, MELANIE	81586	8/1/2018	99.99000	Internet Reimburse
Melanie Key	KEY, MELANIE	81769	9/5/2018	99.99000	Internet Reimburse
Melanie Sanders	SANDERS,MELANIE	81635	8/9/2018	127.94000	Employee Expenses
Melanie Sanders	SANDERS,MELANIE	81807	9/6/2018	127.94000	Employee Expenses
Metro Monitor	METRO MONITOR	81606	8/1/2018	165.00000	Media Monitoring
Metro Monitor	METRO MONITOR	81675	8/16/2018	330.00000	Media Monitoring
Metroplex Electric	METROPLEX	Z000003	8/16/2018	120.00000	Building Maintenance
Metroplex Electric	METROPLEX	Z000003	8/1/2018	306.55000	Building Maintenance
Metroplex Electric	METROPLEX	Z000003	9/13/2018	4,073.37000	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	81543	7/24/2018	391.40000	Shredding
Midcon Data Services, LLC	MIDCON DATA SRV	81844	9/13/2018	401.70000	Shredding
Midcon Recovery Services	MIDCON RECOVERY	81676	8/16/2018	5,105.00000	Rental Space/Shred Bins
Midcon Recovery Services	MIDCON RECOVERY	81845	9/13/2018	5,105.00000	Rental Space/Shred Bins
Mobile Health Resources	EMS SURVERYTEAM	81830	9/13/2018	1,848.00000	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	81734	8/29/2018	2,400.00000	Community Relations
Mosaic Personnel	MOSAIC PERSONNE	81677	8/16/2018	455.61000	Temp Employee
Mosaic Personnel	MOSAIC PERSONNE	81846	9/13/2018	595.35000	Temp Employee
MTM Recognition	MDWTRY01	Z000003	9/13/2018	57.00000	AMR - Unifom
MyHealth Access Network	MY HEALTH ACCES	81678	8/16/2018	3,083.00000	Patient Services
MyHealth Access Network	MY HEALTH ACCES	81847	9/13/2018	3,083.00000	Patient Services
National Occupational Health Services, LLC	NTN OCC HLTHSRV	81798	9/5/2018	25.00000	AMR - Misc
Net Solutions	NETSOL01	81625	8/7/2018	6,000.00000	Network Support



Net Solutions	NETSOL01	81679	8/16/2018	6,000.00000 Network Support
Net Solutions	NETSOL01	81848	9/13/2018	6,450.00000 Network Support
Northern Safety Co. Inc.	NRTHNSAFTY	Z000003	8/20/2018	260.62000 Building Maintenance
Office Depot Punchout	1006929	81592	8/1/2018	920.89000 amr
Office Depot Punchout	1006929	81781	9/5/2018	1,569.51000 amr
OG&E	OGE 01	81565	7/31/2018	2,710.98000 Utilities
OG&E	OGE 01	81748	8/29/2018	2,861.06000 Utilities
OG&E	OGE 01	81546	7/24/2018	3,558.28000 Utilities
OG&E	OGE 01	81680	8/16/2018	3,820.35000 Utilities
Oklahoma Police Supply	OK POLICESUPPLY	81611	8/6/2018	110.98000 amr
Oklahoma Police Supply	OK POLICESUPPLY	81681	8/16/2018	149.89000 amr
One Source Managed Services	ONE SOURCE	81567	7/31/2018	3,664.95000 Printer Manage Services
One Source Managed Services	ONE SOURCE	81682	8/16/2018	3,664.95000 Printer Manage Services
ONG - Oklahoma Natural Gas Company	ONG 01	81683	8/16/2018	110.93000 Utilities
ONG - Oklahoma Natural Gas Company	ONG 01	81849	9/13/2018	147.79000 Utilities
ONG - Oklahoma Natural Gas Company	ONG 01	81750	8/29/2018	273.82000 Utilities
ONG - Oklahoma Natural Gas Company	ONG 01	81547	7/24/2018	499.22000 Utilities
Orkin Exterminating Company	ORKIN 01	Z000003	9/13/2018	402.47000 Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003	8/16/2018	505.84000 Building Maintenance
OSITECH COMMUNICATION INC-5430	1000999	81777	9/5/2018	89.00000 amr
Overhead Door OKC	OVERHEADDOOROKC	81718	8/20/2018	170.00000 Building Maintenance
Owens Waste Management	OWENS TRASH SVC	81751	8/29/2018	18.00000 Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	81786	9/5/2018	39,802.44000 amr
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	81595	8/1/2018	59,194.48000 amr
Packco Inc	PACKCO INC	81612	8/6/2018	344.00000 AMR - Misc Supplies

Packco Inc	PACKCO INC	81799	9/5/2018	1,548.00000	AMR - Misc Supplies
PC Connection	PC CONNECTION	81684	8/16/2018	1,394.08000	Computer Supplies
PC Connection	PC CONNECTION	81850	9/13/2018	19,583.41000	Computer Supplies
PCM	PCM	81643	8/14/2018	1,003.96000	Network Hardware
PCM	PCM	81685	8/16/2018	2,963.61000	Network Hardware
PCM	PCM	81548	7/24/2018	66,501.99000	Network Hardware
Petty Cash	PETTYC01	81876	9/13/2018	96.50000	Petty Cash Reimburse
Petty Cash	PETTYC01	81686	8/16/2018	166.00000	Petty Cash Reimburse
Petty Cash	PETTYC01	81569	7/31/2018	207.99000	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	81787	9/5/2018	39,023.13000	amr
PHYSIO CONTROL INC	1055366	81597	8/1/2018	39,707.38000	amr
Physio-Control Corp	PHYSIO01	Z000003	8/1/2018	157.00000	Medical Supplies
Physio-Control Corp	PHYSIO01	Z000003	9/13/2018	157.00000	Medical Supplies
Physio-Control Corp	PHYSIO01	Z000003	8/20/2018	1,507.50000	Medical Supplies
Pikepass CSC	PIKEPASS CSC	Z000003	8/16/2018	36.20000	pikepass
Pioneer Products	PIONEER PRODUCT	81687	8/16/2018	3,548.35000	AMR - Medical Supplies
Pitney Bowes	PITBOW01	81752	8/29/2018	218.50000	Postage
Pitney Bowes	PITBOW01	81634	8/9/2018	467.31000	Postage
Pitney Bowes	PITBOW03	81878	9/13/2018	3,705.00000	Postage
Pitney Bowes Purchase Power	PITBOW02	81877	9/13/2018	2,176.60000	Postage
Pitney Bowes Purchase Power	PITBOW02	81619	8/6/2018	5,000.00000	Postage
Priority Dispatch	PRYDSP01	Z000003	8/6/2018	7,920.00000	Training Supplies
Privacy Tint	PRIVACY TINT	81688	8/16/2018	540.00000	AMR - Misc Supplies
Prova Systems	PROVA	81570	7/31/2018	7,514.50000	Software Maintenance
Public Service Co of Oklahoma	PSO 01	81689	8/16/2018	449.36000	Utilities

Public Service Co of Oklahoma	PSO 01	81549	7/24/2018	6,994.71000	Utilities
Public Service Co of Oklahoma	PSO 01	81851	9/13/2018	8,978.35000	Utilities
Public Service Co of Oklahoma	PSO 01	81629	8/9/2018	10,922.92000	Utilities
Puckett, Ruth	PUCKET01	81571	7/31/2018	5,416.67000	Rent
Puckett, Ruth	PUCKET01	81753	8/29/2018	5,416.67000	Rent
Rave Mobile Safety	RAVE MOBILE SAF	81852	9/13/2018	4,150.00000	Software Maintenance
Republic Services	REPUBLIC SERVIC	81690	8/16/2018	3,419.86000	Utilities
Republic Services	REPUBLIC SERVIC	81550	7/24/2018	3,458.45000	Utilities
Republic Services	REPUBLIC SERVIC	81853	9/13/2018	3,837.28000	Utilities
Resource One Administrators	RESOURCE ONE	81572	7/31/2018	280.00000	FSA Admin Fee
Rhodes Hieronymus Jones Tucker & Cable PLLC	RHODES HIERONYM	81691	8/16/2018	7,151.47000	Professional Services
Rich & Cartmill	RICH	81692	8/16/2018	290.00000	Insurance
Rich & Cartmill	RICH	81854	9/13/2018	24,941.00000	Insurance
Rich & Cartmill	RICH	81754	8/29/2018	150,551.92000	Insurance
Safari Micro	SAFARI MICRO	81855	9/13/2018	134.46000	computer supplies
Scott Rice Company	SCOTTR01	Z000003	9/13/2018	21.45000	Office Furniture
Scott Rice Company	SCOTTR01	Z000003	8/16/2018	5,317.35000	Office Furniture
Scott's Printing & Copying	SCOTT01	Z000003	9/5/2018	839.12000	Printing
Secretary of State	SECOST01	81636	8/9/2018	10.00000	Notary
SHI Freeform	1010172	81596	8/1/2018	275.00000	amr
Solutions Group	SOLUTIONS GROUP	81756	8/29/2018	7,252.47000	Collections
Solutions Group	SOLUTIONS GROUP	81856	9/13/2018	27,797.35000	Collections
Solutions Group	SOLUTIONS GROUP	81694	8/16/2018	32,605.73000	Collections
Southwest Tulsa Trophy	SW TULSA TROPHY	81860	9/13/2018	25.00000	Community Relations
Southwest Tulsa Trophy	SW TULSA TROPHY	81699	8/16/2018	143.00000	Community Relations

Spartan Signs	SPARTAN SIGNS	81857	9/13/2018	252.00000	Ambulance Maintenance
Special Ops	SPECIAL OPS	81614	8/6/2018	95.99000	amr
Special Ops	SPECIAL OPS	81720	8/20/2018	101.96000	amr
Special Ops	SPECIAL OPS	81800	9/5/2018	793.43000	amr
Specialty Products & Service Co	SPECIALTY PROD	81695	8/16/2018	285.34000	
Stanley Security	STANLEY SECURIT	81696	8/16/2018	56.74000	Building Maintenance
Stanley Security	STANLEY SECURIT	81757	8/29/2018	2,127.80000	Building Maintenance
Stanley Security	STANLEY SECURIT	81858	9/13/2018	3,682.80000	Building Maintenance
Stanley Security	STANLEY SECURIT	81573	7/31/2018	4,419.64000	Building Maintenance
Sterling Talent Solutions	STERLING TALENT	81607	8/1/2018	463.70000	Background Checks
Sterling Talent Solutions	STERLING TALENT	81697	8/16/2018	542.25000	Background Checks
Steves Wholesale Distributors Inc	STEVES WHOLESAL	81615	8/6/2018	14.54000	amr
Steves Wholesale Distributors Inc	STEVES WHOLESAL	81801	9/5/2018	140.76000	amr
Strategic SaaS	STRATEGIC SAAS	81698	8/16/2018	9,355.48000	Software Maintenance
Strategic SaaS	STRATEGIC SAAS	81859	9/13/2018	18,656.12000	Software Maintenance
STRYKER SALES CORP	1007960	81782	9/5/2018	67.08000	amr
Stryker Sales Corporation	STRYKER SALES	Z000003	8/9/2018	2,642.19000	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003	9/13/2018	8,194.98000	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003	9/13/2018	556.62000	computer supplies
Tech360Solutions	TECH360SOLUTION	81630	8/9/2018	6,500.00000	OMD
The Rowland Group	THE ROWLAND GRO	81758	8/29/2018	20,000.00000	Professional Services
The University of OK Health Sciences Center	UNIVOK01	81865	9/13/2018	83.20000	Dues
Timmons Oil Company	TIMMONS OIL CO	81700	8/16/2018	744.68000	amr
Timmons Oil Company	TIMMONS OIL CO	81802	9/5/2018	4,826.46000	amr
Timmons Oil Company	TIMMONS OIL CO	81616	8/6/2018	7,171.36000	amr

Torrence, Kent	TRRNK 01	81760	8/29/2018	64.70000	employe expense
Torrence, Kent	TRRNK 01	81588	8/1/2018	130.90000	employe expense
Total Radio, Inc.	TOTRAD01	Z000003	8/16/2018	2,060.00000	Communications
Total Radio, Inc.	TOTRAD01	Z000003	8/14/2018	5,658.00000	Communications
TPSI	TPSI01	81861	9/13/2018	3,760.21000	Community Relations
TPSI	TPSI01	81759	8/29/2018	4,973.02000	Community Relations
TPSI	TPSI01	81574	7/31/2018	5,579.68000	Community Relations
TPSI	TPSI01	81631	8/9/2018	11,509.92000	Community Relations
Trinity Employment Specialists	TRINITY	81862	9/13/2018	3,802.75000	Temp Employees
Trinity Employment Specialists	TRINITY	81701	8/16/2018	4,709.88000	Temp Employees
TriTech	TRITECH	81721	8/20/2018	139,195.73000	Software Maintenance
True Digital Security	TRUE DIGITAL	81575	7/31/2018	2,585.00000	Network Security
True Digital Security	TRUE DIGITAL	81761	8/29/2018	2,585.00000	Network Security
True Digital Security	TRUE DIGITAL	81551	7/24/2018	4,266.00000	Network Security
Tulsa Cleaning Systems	TULSA CLEANING	81863	9/13/2018	826.00000	Building Maintenance
Tulsa County Clerk	TULCLK01	81811	9/11/2018	85.00000	Liens
Tulsa County Clerk	TULCLK01	81576	7/31/2018	153.00000	Liens
Tulsa County Clerk	TULCLK01	81626	8/7/2018	170.00000	Liens
Tulsa County Clerk	TULCLK01	81722	8/20/2018	170.00000	Liens
Tulsa County Clerk	TULCLK01	81772	9/5/2018	221.00000	Liens
Tulsa County Clerk	TULCLK01	81644	8/14/2018	255.00000	Liens
Tulsa County Clerk	TULCLK01	81883	9/18/2018	289.00000	Liens
U.S. Cellular	US CELLULAR	81762	8/29/2018	407.22000	Tower Rental
UNIFIRST CORP	1006586	81780	9/5/2018	597.76000	amr
United Ford	UNITED FORD	Z000003	9/13/2018	13,307.19000	Ambulance Maintenance

United Ford	UNITED FORD	Z000003	8/29/2018	15,452.29000	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	81864	9/13/2018	2,118.00000	Building Maintenance
United Mechanical	UNITED MECHANIC	81702	8/16/2018	2,621.10000	Building Maintenance
University Of Ok Health Sciences Center	UNIVOK MED	81621	8/6/2018	29,953.73000	leeland-alexander@ouhsc.edu
University Of Oklahoma Health Science Center	OU DEPT OF PEDS	81717	8/20/2018	6,666.67000	MCB Payroll
University Of Oklahoma Health Science Center	OU DEPT OF PEDS	81875	9/13/2018	6,666.67000	MCB Payroll
University Of Oklahoma Health Science Center	OU DEPT OF PEDS	81771	9/5/2018	29,953.73000	MCB Payroll
VDO Communications	VDO COMM	81617	8/6/2018	471.98000	AMR - Misc Supplies
Velosio	VELOSIO	81866	9/13/2018	1,949.32000	Software Support
Verizon Wireless	VERIZON WIRELSS	Z000003	7/24/2018	67.02000	Wireless Communications
Verizon Wireless	VERIZON WIRELSS	Z000003	8/16/2018	12,714.06000	Wireless Communications
Verizon Wireless	VERIZON WIRELSS	Z000003	9/13/2018	13,312.49000	Wireless Communications
VF IMAGEWEAR Punchout	1000132	81589	8/1/2018	3,350.40000	amr
VF IMAGEWEAR Punchout	1000132	81775	9/5/2018	9,790.98000	amr
Vicki Lacy	LACY	81741	8/29/2018	235.00000	Employee Reimbursement
Walker Companies	WALKER01	81703	8/16/2018	23.00000	office supplies
Walker Companies	WALKER01	81803	9/5/2018	135.00000	office supplies
Weather Affirmation, L.L.C.	WTHAFM01	81707	8/16/2018	350.00000	Weather Notification
Weather Affirmation, L.L.C.	WTHAFM01	81870	9/13/2018	350.00000	Weather Notification
Werfel & Werfel, PLLC	WERFEL01	81577	7/31/2018	4,000.00000	Medicare Consulting
Windstream	WINDSTREAM	81763	8/29/2018	49.45000	Communications
Windstream	WINDSTREAM	81867	9/13/2018	69.20000	Communications
Windstream	WINDSTREAM	81608	8/1/2018	12,468.65000	Communications
Windstream	WINDSTREAM	81773	9/5/2018	12,712.94000	Communications
Windstream	WINDSTREAM	81704	8/16/2018	12,782.75000	Communications

Windstream	WINDSTREAM	81578	7/31/2018	12,833.87000	Communications
Works & Lentz, Inc.	WKSLNZ01	81705	8/16/2018	3.50000	Collections
Works & Lentz, Inc.	WKSLNZ01	81868	9/13/2018	2,001.93000	Collections
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	81869	9/13/2018	3,734.40000	Collections
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	81706	8/16/2018	4,807.32000	Collections
Xtivia	XTIVIA	Z000003	8/16/2018	4,429.00000	Maintenance SQL
Xtivia	XTIVIA	Z000003	9/13/2018	4,429.00000	Maintenance SQL
Yale 31	YALE 31	81579	7/31/2018	550.00000	Rent
Yale 31	YALE 31	81764	8/29/2018	550.00000	Rent
Yellow Pages	YP	81609	8/1/2018	446.50000	Advertising
Yellow Pages	YP	81580	7/31/2018	452.50000	Advertising
Yellow Pages	YP	81765	8/29/2018	452.52000	Advertising
Zirmed	ZIRMED	81708	8/16/2018	20,654.06000	Patient Billing
Zirmed	ZIRMED	81871	9/13/2018	20,991.31000	Patient Billing
Zirmed	ZIRMED	81723	8/20/2018	21,815.40000	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003	7/31/2018	14,276.08000	Patient Support Services
ZOLL Data Systems	ZOLL DATA	81774	9/5/2018	14,609.40000	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000003	8/16/2018	41,849.52000	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003	8/16/2018	1,388.34000	Medical Supplies
ZOLL MEDICAL CORP	1008451	81784	9/5/2018	2,814.24000	amr
ZOLL MEDICAL CORP	1008451	81594	8/1/2018	5,863.08000	amr