

MEMORANDUM

Date: March 28, 2018
To: Board of Trustees
From: Kent Torrence
Subject: **FINANCIAL REVIEW – February 2018**

Attached you will find financial statements for February 2018. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$868 thousand compared to a budgeted loss of \$1,214 thousand, and the Western Division had a net loss of \$3,719 thousand compared to a budgeted net loss of \$5,479 thousand.

There is no net interdivisional payable/receivable as of 2/28/18.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at February 28, 2018, and how the balances have changed from the prior year.

Cash

Note that the East cash balance includes \$64,000 of funds that have been loaned on the building addition and not yet spent. It is anticipated that the majority of the unspent amount will be spent by the end of the project.

Patients Accounts Receivable

This balance is higher than would be expected due to holding onto Medicare bills for two months until the 2% Medicare rate adjustment was retroactively reinstated. Medicare receivables are approximately \$1 million higher than they would be otherwise. In addition, other payors whose rate is tied to the Medicare rate have held payments until the adjustment was applied on March 1. The payment schedule should be back to normal by the end of April.

Other Miscellaneous Receivables

The East balance includes \$905,587 and \$2,099,698 owed by AMR on the 2016 and 2017 profit caps respectively, and also amounts owed by granting agencies. The West balance includes \$1,033,572 and \$2,397,607 owed by AMR on the 2016 and 2017 profit caps

respectively, and assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for January and February services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$3,559 thousand (5.8%) and Western is more than budget by \$1,593 thousand (2.3%). Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2018. The Eastern Division had 2,086 more emergency transports than budgeted (4.9%); non-emergency transports were 826 more than budget (12.2%). The Western Division emergency transports were more than budget by 960 (2.0%) and non-emergencies were 919 less than budget (12.5%).

The year-to-date collection rate is 49% for the Eastern Division compared to a budget of 49% and an actual for fiscal 2017 of 50%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 52% and an actual for fiscal 2017 of 53%.

cc: Jim Winham – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Eight Months Ending Wednesday, February 28, 2018

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$14,505,400.00	\$13,393,206.00	8.30%	\$120,234,400...	\$116,233,892...	3.44%
Non-emergency base rate	761,032.62	601,629.00	26.50%	6,046,341.60	5,221,278.00	15.80%
Mileage	1,011,444.00	918,891.00	10.07%	8,267,133.00	7,974,658.00	3.67%
Special events	26,900.00	29,666.67	-9.33%	284,160.00	237,333.36	19.73%
Subscription membership	18,650.46	16,666.66	11.90%	119,489.98	133,333.28	-10.38%
Other revenue	88.50	593,750.00	-99.99%	3,784,178.03	4,750,000.00	-20.33%
	<u>16,323,515.58</u>	<u>15,553,809.33</u>	<u>4.95%</u>	<u>138,735,702.61</u>	<u>134,550,494.64</u>	<u>3.11%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,301,056.19	11,528,583.34	1.97%	94,972,274.96	92,228,666.72	-2.97%
Collection fees and expenses	47,600.09	70,833.33	32.80%	469,511.40	566,666.64	17.15%
	<u>11,348,656.28</u>	<u>11,599,416.67</u>	<u>2.16%</u>	<u>95,441,786.36</u>	<u>92,795,333.36</u>	<u>-2.85%</u>
Net patient service revenue	<u>4,974,859.30</u>	<u>3,954,392.66</u>	<u>25.81%</u>	<u>43,293,916.25</u>	<u>41,755,161.28</u>	<u>3.69%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,367,625.46	4,132,729.33	-5.68%	35,729,941.49	35,017,025.64	-2.04%
Employee compensation & benefits	338,863.97	355,828.91	4.77%	2,913,870.30	2,846,631.28	-2.36%
Medical supplies	26,579.88	28,999.92	8.34%	142,667.10	231,999.36	38.51%
Building rent, utilities and maintenance	104,055.91	94,283.32	-10.37%	790,226.75	754,266.56	-4.77%
Equipment maintenance	129,938.13	164,583.33	21.05%	1,007,269.59	1,316,666.64	23.50%
TotalCare campaign	4,418.83	3,750.00	-17.84%	28,939.13	30,000.00	3.54%
Quality assurance fees	70,771.83	70,833.33	0.09%	566,174.64	566,666.64	0.09%
Telephone	79,142.10	94,666.67	16.40%	653,465.43	711,333.36	8.14%
Professional services	191,429.58	349,000.01	45.15%	2,109,194.64	2,792,000.08	24.46%
Miscellaneous supplies	45,397.70	48,941.67	7.24%	362,509.75	391,533.36	7.41%
Postage and courier service	6,833.89	6,458.34	-5.81%	50,178.15	51,666.72	2.88%
Equipment lease	855.14	1,775.00	51.82%	11,376.02	14,200.00	19.89%
Other fees and expenses	18,886.58	61,450.00	69.27%	401,236.75	537,600.00	25.37%
Community relations	6,670.37	10,166.67	34.39%	71,396.18	81,333.36	12.22%
Office supplies	3,465.04	3,833.34	9.61%	26,066.04	30,666.72	15.00%
Insurance	16,169.42	16,416.66	1.51%	123,572.60	131,333.28	5.91%
Travel, meals, and training	275.26	2,750.00	89.99%	22,307.72	22,000.00	-1.40%
	<u>5,411,379.09</u>	<u>5,446,466.50</u>	<u>0.64%</u>	<u>45,010,392.28</u>	<u>45,526,923.00</u>	<u>1.13%</u>
Operating inc. (loss) before depr.	(436,519.79)	(1,492,073.84)	-70.74%	(1,716,476.03)	(3,771,761.72)	-54.49%
Depreciation	349,999.99	350,000.00	0.00%	2,799,999.92	2,800,000.00	0.00%
Operating income (loss)	<u>(786,519.78)</u>	<u>(1,842,073.84)</u>	<u>-57.30%</u>	<u>(4,516,475.95)</u>	<u>(6,571,761.72)</u>	<u>-31.27%</u>

EMSA
 EMSA Combined
 For the Eight Months Ending Wednesday, February 28, 2018

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		15,083.33	100.00%	77,328.56	120,666.64	35.92%
Nonoperating expense		15,083.33	100.00%	77,328.56	120,666.64	35.92%
Nonoperating income - interest income	599.83		0.00%	6,742.02		0.00%
Net income (loss)	(785,919.95)	(1,857,157.17)	57.68%	(4,587,062.49)	(6,692,428.36)	31.46%

EMSA
EMSA Eastern Division
For the Eight Months Ending Wednesday, February 28, 2018

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,100,600.00	\$6,362,521.00	11.60%	\$57,742,100.00	\$55,217,588.00	4.57%
Non-emergency base rate	366,645.00	269,951.00	35.82%	2,992,168.14	2,342,787.00	27.72%
Mileage	485,784.00	408,723.00	18.85%	3,876,237.00	3,547,134.00	9.28%
Special events	17,425.00	14,000.00	24.46%	171,995.00	112,000.00	53.57%
Subscription membership	9,059.74	8,333.33	8.72%	62,528.48	66,666.64	-6.21%
Other revenue	39.00	593,750.00	-99.99%	3,783,664.32	4,750,000.00	-20.34%
	<u>7,979,552.74</u>	<u>7,657,278.33</u>	4.21%	<u>68,628,692.94</u>	<u>66,036,175.64</u>	3.93%
Deductions from revenue:						
Contractual allowances and bad debts	5,603,766.60	5,499,416.67	-1.90%	46,193,552.01	43,995,333.36	-5.00%
Collection fees and expenses	23,328.20	33,333.33	30.02%	205,130.50	266,666.64	23.08%
	<u>5,627,094.80</u>	<u>5,532,750.00</u>	-1.71%	<u>46,398,682.51</u>	<u>44,262,000.00</u>	-4.83%
Net patient service revenue	<u>2,352,457.94</u>	<u>2,124,528.33</u>	10.73%	<u>22,230,010.43</u>	<u>21,774,175.64</u>	2.09%
Operating expenses other than depreciation:						
Ambulance contract expense	2,084,967.94	1,941,603.33	-7.38%	17,096,385.74	16,451,395.64	-3.92%
Employee compensation & benefits	163,470.23	167,239.58	2.25%	1,397,158.85	1,337,916.64	-4.43%
Medical supplies	9,751.97	12,891.59	24.35%	53,626.19	103,132.72	48.00%
Building rent, utilities and maintenance	34,438.40	29,924.99	-15.08%	282,521.88	239,399.92	-18.01%
Equipment maintenance	60,142.02	77,750.00	22.65%	462,049.74	622,000.00	25.72%
TotalCare campaign	3,581.98	2,500.00	-43.28%	23,080.00	20,000.00	-15.40%
Quality assurance fees	34,500.00	34,500.00	0.00%	276,000.00	276,000.00	0.00%
Telephone	33,613.05	38,833.34	13.44%	277,134.69	280,666.72	1.26%
Professional services	91,106.04	161,250.00	43.50%	959,306.84	1,290,000.00	25.64%
Miscellaneous supplies	18,257.76	23,108.33	20.99%	188,466.29	184,866.64	-1.95%
Postage and courier service	3,302.14	3,041.67	-8.56%	25,506.16	24,333.36	-4.82%
Equipment lease	165.27	1,025.00	83.88%	6,135.00	8,200.00	25.18%
Other fees and expenses	13,176.66	27,399.99	51.91%	201,316.30	249,199.92	19.21%
Community relations	5,417.87	5,000.00	-8.36%	46,159.49	40,000.00	-15.40%
Office supplies	2,140.70	1,916.67	-11.69%	12,977.12	15,333.36	15.37%
Insurance	9,489.88	8,750.00	-8.46%	71,211.16	70,000.00	-1.73%
Travel, meals, and training	115.25	1,250.00	90.78%	10,367.90	10,000.00	-3.68%
	<u>2,567,637.16</u>	<u>2,537,984.49</u>	-1.17%	<u>21,389,403.35</u>	<u>21,222,444.92</u>	-0.79%
Operating inc. (loss) before depr.	(215,179.22)	(413,456.16)	-47.96%	840,607.08	551,730.72	52.36%
Depreciation	208,333.33	208,333.33	0.00%	1,666,666.64	1,666,666.64	0.00%
Operating income (loss)	<u>(423,512.55)</u>	<u>(621,789.49)</u>	-31.89%	<u>(826,059.56)</u>	<u>(1,114,935.92)</u>	-25.91%

EMSA
 EMSA Eastern Division
 For the Eight Months Ending Wednesday, February 28, 2018

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		12,333.33	100.00%	44,462.16	98,666.64	54.94%
Nonoperating expense		12,333.33	100.00%	44,462.16	98,666.64	54.94%
Nonoperating income - interest income	162.23		0.00%	2,190.50		0.00%
Net income (loss)	(423,350.32)	(634,122.82)	33.24%	(868,331.22)	(1,213,602.56)	28.45%

EMSA
EMSA Western Division
For the Eight Months Ending Wednesday, February 28, 2018

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,404,800.00	\$7,030,685.00	5.32%	\$62,492,300.00	\$61,016,304.00	2.42%
Non-emergency base rate	394,387.62	331,678.00	18.91%	3,054,173.46	2,878,491.00	6.10%
Mileage	525,660.00	510,168.00	3.04%	4,390,896.00	4,427,524.00	-0.83%
Special events	9,475.00	15,666.67	-39.52%	112,165.00	125,333.36	-10.51%
Subscription membership	9,590.72	8,333.33	15.09%	56,961.50	66,666.64	-14.56%
Other revenue	49.50		0.00%	513.71		0.00%
	<u>8,343,962.84</u>	<u>7,896,531.00</u>	<u>5.67%</u>	<u>70,107,009.67</u>	<u>68,514,319.00</u>	<u>2.32%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,697,289.59	6,029,166.67	5.50%	48,778,722.95	48,233,333.36	-1.13%
Collection fees and expenses	24,271.89	37,500.00	35.27%	264,380.90	300,000.00	11.87%
	<u>5,721,561.48</u>	<u>6,066,666.67</u>	<u>5.69%</u>	<u>49,043,103.85</u>	<u>48,533,333.36</u>	<u>-1.05%</u>
Net patient service revenue	<u>2,622,401.36</u>	<u>1,829,864.33</u>	<u>43.31%</u>	<u>21,063,905.82</u>	<u>19,980,985.64</u>	<u>5.42%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,282,657.52	2,191,126.00	-4.18%	18,633,555.75	18,565,630.00	-0.37%
Employee compensation & benefits	175,393.74	188,589.33	7.00%	1,516,711.45	1,508,714.64	-0.53%
Medical supplies	16,827.91	16,108.33	-4.47%	89,040.91	128,866.64	30.90%
Building rent, utilities and maintenance	69,617.51	64,358.33	-8.17%	507,704.87	514,866.64	1.39%
Equipment maintenance	69,796.11	86,833.33	19.62%	545,219.85	694,666.64	21.51%
TotalCare campaign	836.85	1,250.00	33.05%	5,859.13	10,000.00	41.41%
Quality assurance fees	36,271.83	36,333.33	0.17%	290,174.64	290,666.64	0.17%
Telephone	45,529.05	55,833.33	18.46%	376,330.74	430,666.64	12.62%
Professional services	100,323.54	187,750.01	46.57%	1,149,887.80	1,502,000.08	23.44%
Miscellaneous supplies	27,139.94	25,833.34	-5.06%	174,043.46	206,666.72	15.79%
Postage and courier service	3,531.75	3,416.67	-3.37%	24,671.99	27,333.36	9.74%
Equipment lease	689.87	750.00	8.02%	5,241.02	6,000.00	12.65%
Other fees and expenses	5,709.92	34,050.01	83.23%	199,920.45	288,400.08	30.68%
Community relations	1,252.50	5,166.67	75.76%	25,236.69	41,333.36	38.94%
Office supplies	1,324.34	1,916.67	30.90%	13,088.92	15,333.36	14.64%
Insurance	6,679.54	7,666.66	12.88%	52,361.44	61,333.28	14.63%
Travel, meals, and training	160.01	1,500.00	89.33%	11,939.82	12,000.00	0.50%
	<u>2,843,741.93</u>	<u>2,908,482.01</u>	<u>2.23%</u>	<u>23,620,988.93</u>	<u>24,304,478.08</u>	<u>2.81%</u>
Operating inc. (loss) before depr.	(221,340.57)	(1,078,617.68)	-79.48%	(2,557,083.11)	(4,323,492.44)	-40.86%
Depreciation	141,666.66	141,666.67	0.00%	1,133,333.28	1,133,333.36	0.00%
Operating income (loss)	<u>(363,007.23)</u>	<u>(1,220,284.35)</u>	<u>-70.25%</u>	<u>(3,690,416.39)</u>	<u>(5,456,825.80)</u>	<u>-32.37%</u>

EMSA
 EMSA Western Division
 For the Eight Months Ending Wednesday, February 28, 2018

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		2,750.00	100.00%	32,866.40	22,000.00	-49.39%
Nonoperating expense		2,750.00	100.00%	32,866.40	22,000.00	-49.39%
Nonoperating income - interest income	437.60		0.00%	4,551.52		0.00%
Net income (loss)	(362,569.63)	(1,223,034.35)	70.35%	(3,718,731.27)	(5,478,825.80)	32.13%

EMSA
EMSA Combined
For the Eight Months Ending Wednesday, February 28, 2018

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$177,039.36	(\$10,221.28)
Petty cash	1,200.00	1,200.00
Invested cash	5,967,262.70	10,927,173.44
	6,145,502.06	10,918,152.16
Patient accounts receivable:		
Patient accounts receivable	27,814,330.83	24,629,968.67
Receivables in collection	74,795,000.19	75,965,000.19
	102,609,331.02	100,594,968.86
Less allowance for contractual allowances and bad debts	91,264,755.00	85,581,291.00
Net patient accounts receivable	11,344,576.02	15,013,677.86
Other receivables:		
Due from contractor	722,357.39	557,161.92
Due from collection agency	31,953.87	26,739.08
Other miscellaneous receivables	7,852,449.73	106,668.58
	8,606,760.99	690,569.58
Other current assets:		
Prepaid assets	792,366.98	776,744.21
Other, principally funds held by trustee	(243,309.97)	209,417.16
	549,057.01	986,161.37
Total current assets	26,645,896.08	27,608,560.97
Property and equipment:		
Communication equipment	9,489,481.00	9,242,155.67
Buildings and leasehold improvements	3,994,113.76	3,913,672.76
Ambulances	14,642,428.27	13,517,411.75
Data processing equipment	7,778,363.57	7,768,863.57
On-board equipment	8,322,963.92	7,879,842.70
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,681,973.44	1,575,047.44
Land	64,200.00	64,200.00
Transportation equipment	639,742.98	634,016.98
Prepaid assets	10,184,339.79	3,578,925.71
Capital Lease	739,910.29	739,910.29
	58,928,885.18	50,305,415.03
Less accumulated depreciation	42,805,508.94	39,065,476.60
Net property and equipment	16,123,376.24	11,239,938.43
Other assets	46,319.74	9,734.50
Total assets	42,815,592.06	38,858,233.90

EMSA
EMSA Combined
For the Eight Months Ending Wednesday, February 28, 2018

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	2,304,129.57	1,126,516.15
Due to contractor	9,257,790.17	8,847,062.77
Due to Quality Assurance Fund	340,560.95	313,063.54
Accrued retirement	229,748.93	233,331.68
Accrued salaries and wages	386,719.53	400,362.78
Current installments of long-term debt	634,395.37	347,752.00
Accrued interest payable	25.72	14.80
Deferred revenue	74,601.83	89,947.87
Total current liabilities	13,227,972.07	11,358,051.59
Long-term debt	6,324,083.23	2,958,618.29
Other liabilities	-	21,752.22
Total liabilities	19,552,055.30	14,338,422.10
Division capital:		
Contributed capital	90,232,180.77	83,816,366.77
Retained earnings (deficit)	(62,381,581.52)	(55,149,329.11)
Current year earnings (loss)	(4,587,062.49)	(4,147,225.86)
Total division capital	23,263,536.76	24,519,811.80
Total liabilities & division capital	42,815,592.06	38,858,233.90

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For the Eight Months Ending Wednesday, February 28, 2018

	2018	2017
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$60,938.03)	(\$250,195.16)
Petty cash	600.00	600.00
Invested cash	1,410,124.87	3,428,504.09
	1,349,786.84	3,178,908.93
Patient accounts receivable:		
Patient accounts receivable	12,934,929.85	11,424,875.67
Receivables in collection	36,982,999.82	36,620,999.82
	49,917,929.67	48,045,875.49
Less allowance for contractual allowances and bad debts	45,005,995.00	41,408,710.00
Net patient accounts receivable	4,911,934.67	6,637,165.49
Other receivables:		
Due from contractor	722,357.39	557,161.92
Due from collection agency	14,188.20	13,080.60
Other miscellaneous receivables	3,111,678.23	106,135.33
	3,848,223.82	676,377.85
Other current assets:		
Prepaid assets	367,030.29	337,483.20
Other, principally funds held by trustee	(237,736.79)	158,056.99
	129,293.50	495,540.19
Total current assets	10,239,238.83	10,987,992.46
Property and equipment:		
Communication equipment	4,758,551.63	4,725,569.49
Buildings and leasehold improvements	3,331,474.35	3,319,637.35
Ambulances	8,847,058.56	8,173,887.78
Data processing equipment	3,913,089.51	3,913,089.51
On-board equipment	4,571,178.33	4,498,758.92
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	961,664.00	912,079.25
Land	64,200.00	64,200.00
Transportation equipment	405,776.04	400,050.04
Prepaid assets	8,589,427.55	2,636,449.00
Capital Lease	338,087.66	338,087.66
	36,401,051.21	29,602,352.58
Less accumulated depreciation	23,999,521.43	21,817,771.98
Net property and equipment	12,401,529.78	7,784,580.60
Other assets		
	44,858.84	8,273.60
Total assets	22,685,627.45	18,780,846.66

EMSA
EMSA Eastern Division
For the Eight Months Ending Wednesday, February 28, 2018

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,956,653.17	1,019,664.87
Due to contractor	4,472,276.33	4,206,920.11
Due to Quality Assurance Fund	340,560.95	313,063.54
Accrued retirement	121,845.86	123,181.04
Accrued salaries and wages	183,559.55	188,743.81
Current installments of long-term debt	454,436.37	175,480.00
Accrued interest payable	25.72	14.80
Deferred revenue	36,238.93	39,925.07
Total current liabilities	7,565,596.88	6,066,993.24
Long-term debt	5,939,723.23	2,394,299.29
Other liabilities		21,752.22
Total liabilities	13,505,320.11	8,483,044.75
Division capital:		
Contributed capital	8,946,836.23	8,291,248.23
Retained earnings (deficit)	1,101,802.33	3,469,287.71
Current year earnings (loss)	(868,331.22)	(1,462,734.03)
Total division capital	9,180,307.34	10,297,801.91
 Total liabilities & division capital	 22,685,627.45	 18,780,846.66

EMSA
EMSA Western Division
For the Eight Months Ending Wednesday, February 28, 2018

	2018	2017
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$237,977.39	\$239,973.88
Petty cash	600.00	600.00
Invested cash	4,557,137.83	7,498,669.35
	4,795,715.22	7,739,243.23
Patient accounts receivable:		
Patient accounts receivable	14,879,400.98	13,205,093.00
Receivables in collection	37,812,000.37	39,344,000.37
	52,691,401.35	52,549,093.37
Less allowance for contractual allowances and bad debts	46,258,760.00	44,172,581.00
Net patient accounts receivable	6,432,641.35	8,376,512.37
Other receivables:		
Due from collection agency	17,765.67	13,658.48
Other miscellaneous receivables	4,740,771.50	533.25
	4,758,537.17	14,191.73
Other current assets:		
Prepaid assets	425,336.69	439,261.01
Other, principally funds held by trustee	(5,573.18)	51,360.17
	419,763.51	490,621.18
Total current assets	16,406,657.25	16,620,568.51
Property and equipment:		
Communication equipment	4,730,929.37	4,516,586.18
Buildings and leasehold improvements	662,639.41	594,035.41
Ambulances	5,795,369.71	5,343,523.97
Data processing equipment	3,865,274.06	3,855,774.06
On-board equipment	3,751,785.59	3,381,083.78
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	720,309.44	662,968.19
Transportation equipment	233,966.94	233,966.94
Prepaid assets	1,594,912.24	942,476.71
Capital Lease	401,822.63	401,822.63
	22,527,833.97	20,703,062.45
Less accumulated depreciation	18,805,987.51	17,247,704.62
Net property and equipment	3,721,846.46	3,455,357.83
Other assets		
Other assets	1,460.90	1,460.90
Total assets	20,129,964.61	20,077,387.24

EMSA
EMSA Western Division
For the Eight Months Ending Wednesday, February 28, 2018

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	347,476.40	106,851.28
Due to contractor	4,785,513.84	4,640,142.66
Accrued retirement	107,903.07	110,150.64
Accrued salaries and wages	203,159.98	211,618.97
Current installments of long-term debt	179,959.00	172,272.00
Deferred revenue	38,362.90	50,022.80
Total current liabilities	5,662,375.19	5,291,058.35
Long-term debt	384,360.00	564,319.00
Total liabilities	6,046,735.19	5,855,377.35
Division capital:		
Contributed capital	81,285,344.54	75,525,118.54
Retained earnings (deficit)	(63,483,383.85)	(58,618,616.82)
Current year earnings (loss)	(3,718,731.27)	(2,684,491.83)
Total division capital	14,083,229.42	14,222,009.89
Total liabilities & division capital	20,129,964.61	20,077,387.24

EMSA
Cash Rollforward
Year Ending June 30, 2018

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2017	\$ 3,643,961	\$ 3,643,961	-	7,422,560	7,422,560	-	11,066,521	11,066,521	-
Net revenue collected	17,212,000	17,043,291	168,709	19,439,000	19,972,601	(533,601)	36,651,000	37,015,892	(364,892)
Utility bill receipts	3,775,000	4,750,000	(975,000)				3,775,000	4,750,000	(975,000)
TotalCare proceeds	96,425	100,000	(3,575)	92,889	100,000	(7,111)	189,314	200,000	(10,686)
Payment to contractor	(16,692,615)	(16,451,397)	(241,218)	(18,570,438)	(18,565,630)	(4,808)	(35,263,053)	(35,017,027)	(246,026)
Operating expenses/changes in WC	(4,399,545)	(4,766,664)	367,119	(5,558,201)	(5,733,328)	175,127	(9,957,746)	(10,499,992)	542,246
Capital expenditures	(1,630,869)	(822,000)	(808,869)	(2,172,775)	(1,958,000)	(214,775)	(3,803,644)	(2,780,000)	(1,023,644)
Net debt proceeds/(reduction)&int	(522,000)	(609,459)	87,459	(205,138)	(205,000)	(138)	(727,138)	(814,459)	87,321
Interest/other income	3,413		3,413	3,883		3,883	7,296	-	7,296
Other	392,534 (2)	521,328	(128,794)	3,815,790 (1)	3,815,790	-	4,208,324	4,337,118	(128,794)
Balance at February 28, 2018	<u>1,878,304</u>	<u>3,409,060</u>	<u>(1,530,756)</u>	<u>4,267,570</u>	<u>4,848,993</u>	<u>(581,423)</u>	<u>6,145,874</u>	<u>8,258,053</u>	<u>(2,112,179)</u>

(1) 44,586 - '17 Other Western Subsidy
461,220 - '18 Edmond Subsidy
262,272 - '18 Other Western Subsidy
320,262 - '17 Oklahoma City Subsidy
2,727,450 - '18 Oklahoma City Subsidy
3,815,790

(2) 392,534 - '17 Other Eastern Subsidy

West - Cash	4,795,715
A/P	(528,145)
Net	<u>4,267,570</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Eight Months Ended 2/28/18

Eastern Division

Net Income (loss)		(868,331)
Add: Depreciation	1,666,666	
Increase in allowance for doubtful accounts	2,046,698	
Increase in deferred revenue	36,239	<u>3,749,603</u>
Changes in working capital:		
Increase in patient receivables	(1,382,908)	
Increase in other receivables	(2,105,090)	
Decrease in other assets	82,774	
Increase in accounts payable	690,966	
Decrease in accrued liabilities	(53,463)	<u>(2,767,721)</u>
Net Property Additions:		(4,060,631)
Debt Service/ Loan Proceeds		2,003,501
Net Contributed Capital		392,534
Change in cash and cash equivalents:		<u><u>(1,551,045)</u></u>
	Cash balance @6/30/17	2,900,832
	Cash balance @2/28/18	1,349,787
	Change in cash	<u><u>(1,551,045)</u></u>

EMSA
Statement of Cash Flows
Eight Months Ended 2/28/18

Western Division

Net income (loss)		(3,718,731)
Add: Depreciation	1,133,334	
Increase in allowance for doubtful accounts	1,622,607	
Increase in deferred revenue	38,363	<u>2,794,304</u>
Changes in working capital:		
Increase in patient receivables	(1,094,111)	
Increase in other receivables	(3,226,090)	
Increase in other assets	(66,638)	
Decrease in accounts payable	(332,538)	
Decrease in accrued liabilities	(54,916)	<u>(4,774,293)</u>
Net Property (Additions)/Dispositions		(1,314,772)
Debt Service/Loan proceeds		(172,272)
Contributed Capital		3,815,790
Change in cash and cash equivalents:		<u><u>(3,369,974)</u></u>
	Cash balance @6/30/16	8,165,689
	Cash balance @2/28/18	4,795,715
	Change in cash	<u><u>(3,369,974)</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through February

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
2018 Ambulances (eleven)			
Replacement units	474,000		474,000
Repairs	25,000	37,155	(12,155)
Common use vehicle		38,775	(38,775)
Miscellaneous	20,000		20,000
2017 Ambulances (eleven)			
Replacement units	1,269,000	1,089,191	179,809
2016 Ambulances (ten)			
Replacement units	1,100,000	1,226,387	(126,387)
On board equipment:			
Stair chairs	5,000		5,000
Power cots	213,000	216,089	(3,089)
Miscellaneous	32,000		32,000
CAD and radio equipment:			
Mobile data terminals	105,000		105,000
Mobile gateways	119,000	81,037	37,963
Recording system	92,000		92,000
Building expenses:			
Floor scrubbers		20,064	(20,064)
Miscellaneous	43,000	25,357	17,643
Computer equipment:			
UPS batteries	5,000		5,000
Information processing system (Laserfiche)		55,092	(55,092)
Miscellaneous	100,000		100,000
TOTAL	3,602,000	2,789,147	812,853
Less 2017 incurred prior year		421,893	
Less 2016 incurred prior year		736,385	
Current year expenditures		1,630,869	
Less 2017 incurred current year	1,269,000	667,298	
Less 2016 incurred current year	1,100,000	490,002	
Current year budget	1,233,000	473,569	759,431

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through February

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2018 Ambulances (eleven)</i>				
Replacement units	1,338,000			1,338,000
Repairs	25,000		73,957	(48,957)
Miscellaneous	20,000			20,000
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000	1,129,235		139,765
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	1,209,266		(109,266)
On board equipment:				
Stair chairs	5,000			5,000
Power cots	870,000		882,364	(12,364)
Power cots - aid vans (3)			42,220	(42,220)
Miscellaneous	39,000		12,447	26,553
CAD and radio equipment:				
Mobile data terminals	115,000			115,000
Mobile gateways in trucks	131,000		100,003	30,997
Radio infrastructure (NG911)	117,500		29,376	88,124
Recording system	108,000		56,837	51,163
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
Miscellaneous	48,000		6,892	41,108
Computer equipment:				
Information processing system(Laserfiche)			58,623	(58,623)
Miscellaneous	100,000			100,000
TOTAL	5,305,500	2,338,501	1,262,719	1,704,280
Less 2016 and 2017 incurred prior year		1,428,445		
Current year expenditures		910,056	1,262,719	2,172,775
Less 2016 and 2017 incurred current year	2,369,000	910,056		
Current year budget	2,936,500	0	1,262,719	1,673,781

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2018

Eastern Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>											
Emergency	5,648	5,535	5,401	5,497	5,376	5,536	6,091	5,479	44,563	42,587	42,477
Non-emergency	951	990	872	925	935	971	1,044	926	7,614	6,742	6,788
Total	6,599	6,525	6,273	6,422	6,311	6,507	7,135	6,405	52,177	49,329	49,265
Unit hours	14,417	14,704	13,779	14,249	14,244	14,671	15,274	13,614	114,952	122,411	
% of total system hours	47.5%	48.4%	47.3%	46.4%	46.5%	47.4%	48.4%	47.6%	47.4%	46.9%	47.0%
<i>Gross revenue by payor:</i>											
Medicare	43%	44%	43%	44%	44%	43%	48%	46%	45%	44%	
Medicaid	17%	17%	20%	18%	19%	18%	17%	18%	18%	18%	
Private insurance	17%	16%	16%	16%	16%	17%	16%	16%	16%	17%	
Uninsured and other	23%	23%	21%	22%	21%	22%	19%	20%	21%	21%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	44.2%	51.5%	49.8%	52.8%	53.6%	53.2%	49.3%	38.1%	49.0%	50.2%	49.0%
<i>Net income (loss)</i>	\$ (632,995)	\$ 610,141	\$ 295,002	\$ (703,575)	\$ (376,744)	\$ 33,804	\$ 329,386	\$ (423,350)	\$ (868,331)	\$ (1,462,734)	\$ (1,213,603)
<i>Days in A/R</i>	79.4	79.9	83.1	82.0	81.0	84.9	80.8	84.0	N/A	83.4	
<i>Past due A/R</i>	\$ 2,310,000	\$ 2,192,000	\$ 2,187,000	\$ 2,200,000	\$ 2,267,000	\$ 2,285,000	\$ 2,224,000	\$ 2,237,000	N/A	\$ 2,712,000	
<i>Current ratio</i>	1.42	1.69	1.59	1.47	1.45	1.51	1.46	1.35	N/A	1.81	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Western Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>											
Emergency	6,061	6,014	5,929	5,946	5,785	6,061	6,433	5,665	47,894	48,186	46,934
Non-emergency	815	886	773	751	688	788	872	813	6,386	6,615	7,324
Total	6,876	6,900	6,702	6,697	6,473	6,849	7,305	6,478	54,280	54,801	54,258
Unit hours	15,940	15,647	15,351	16,467	16,420	16,260	16,275	14,960	127,320	138,553	
% of total system hours	52.5%	51.6%	52.7%	53.6%	53.5%	52.6%	51.6%	52.4%	52.6%	52.9%	53.0%
<i>% of gross revenue by payor:</i>											
Medicare	45%	44%	44%	46%	46%	47%	48%	46%	46%	46%	
Medicaid	15%	16%	15%	15%	16%	15%	16%	15%	16%	15%	
Private insurance	19%	18%	19%	20%	19%	19%	18%	19%	19%	19%	
Uninsured and other	21%	22%	22%	19%	19%	19%	18%	20%	19%	20%	
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	47.4%	56.1%	48.2%	52.6%	56.8%	54.6%	49.1%	43.9%	51.1%	52.9%	52.0%
<i>Net income (loss)</i>	\$ (664,712)	\$ (345,199)	\$ (595,590)	\$ (614,823)	\$ (816,723)	\$ (39,942)	\$ (279,174)	\$ (362,570)	\$ (3,718,733)	\$ (2,684,492)	\$ (5,478,826)
<i>Days in A/R</i>	83.0	82.2	82.7	84.8	85.8	87.3	87.0	92.2	N/A	81.7	
<i>Past due A/R</i>	\$ 2,913,000	\$ 2,761,000	\$ 2,776,000	\$ 2,695,000	\$ 2,755,000	\$ 2,928,000	\$ 3,225,000	\$ 3,150,000	N/A	\$ 3,136,000	
<i>Current ratio</i>	2.83	2.78	2.97	3.09	2.90	2.47	2.45	2.90	N/A	3.14	

KEY: AMR MCB EMSA

OVER \$10K

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Notes
Aaron Fence Co.	AARON FENCE	80759	2/28/2018	386.75000	Building Maintenance
Academy Of International Mobile Healthcare	AIMHI	80837	3/15/2018	4,000.00000	Membership
Accounting Principals	ACTPRN01	80835	3/15/2018	6,129.68000	Temporary Employees
Adam Hurry	HURRY, ADAM	80833	3/14/2018	118.54000	Employee Travel Reimburse
Adam Paluka	PALUKA, ADAM	80901	3/20/2018	174.40000	Employee Expense Reimburse
Admiral Security	ADMIRAL SECURIT	80836	3/15/2018	115.00000	Building Maintenance
Air Compressor Supply Inc	AIR COMP SUP	Z000003579	3/15/2018	1,010.22000	AMR - Medical Supplies
Air Solutions	AIR SOLUTIONS	80838	3/15/2018	78.00000	Building Maintenance
AIRGAS USA LLC	1223388	80801	3/1/2018	9,249.68000	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	80839	3/15/2018	541.84000	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	80760	2/28/2018	943.27000	Courier Service
Alliance Maintenance	ALLIANCE MAINT	80761	2/28/2018	2,570.00000	Janitorial Service
All-Kill Pest Control	ALLKIL01	80762	2/28/2018	226.00000	Building Maintenance
American Express-Employee	AMEXPR01	80907	3/21/2018	30,320.35000	Employee Corporate Cards
American Waste Control	AMWSTE01	Z000003580	3/15/2018	468.13000	Utilities
Ameritas Life Insurance Corp	AMERITAS	80804	3/1/2018	536.44000	Benefits
Amos Electrical & Mechanical, Inc.	AMOSEL01	80840	3/15/2018	320.00000	Building Maintenance
Arrow Machinery Co	ARROW MACHINERY	80841	3/15/2018	210.00000	Building Services
Association of Central Ok Govn	ACOG 01	80834	3/15/2018	399.90000	OKC 911 Service Agreement
AT&T Mobility	AT&T MOBILITY	Z000003581	3/15/2018	86.41000	Wireless Communications
AT&T OneNet Services	ATT INTERNET	80763	2/28/2018	544.16000	Communications
att	ATT 10	Z000003570	2/28/2018	23,999.42000	Communications
B. D. Eddie Enterprises	BDEDDI01	80764	2/28/2018	27,991.01000	Rent
BG Products	BG PRODUCTS	80806	3/1/2018	930.00000	AMR - Medical Supplies
Blue Sky Supply	BLUE SKY SUPPLY	80842	3/15/2018	296.94000	Coffee/Food Service
Board of Regents of the Univ, OU Physicians	TBD REGENTS OU	80805	3/1/2018	29,953.73000	OMD Dir Salary & Benefits
Calvert's Plant LLC	CALPLT01	80807	3/1/2018	378.24000	Plant Maintenance
Capital Waste Solutions	CAPITAL WASTE	80843	3/15/2018	3,100.00000	Building Maintenance

CDW Government, Inc.	CDWCMP01	80844	3/15/2018	1,128.95000	Computer Supplies
Center Point Energy	OK ENERGY SERV	80776	2/28/2018	2,489.85000	Utilities
Chantelle Ainge	HINDS, CHANTELL	80832	3/14/2018	64.41000	Employee Travel Expenses
Cheryl Prebble	PREBBLE, CHERYL	80829	3/13/2018	104.99000	Employee Reimbursement
City of Bixby	CTYBXB01	80848	3/15/2018	35.69000	utilities
City of Oklahoma City - Utilities	CTYOKC01	80766	2/28/2018	698.39000	Utilities
City of Tulsa Utilities	CTYTUL02	80767	2/28/2018	1,244.96000	Utilities
City of Tulsa Utilities	CTYTUL02	80849	3/15/2018	1,455.84000	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	80845	3/15/2018	4,098.00000	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003582	3/15/2018	1,480.96000	Building Maintenance
Cobra One Corporation	COBRA ONE CORP	80765	2/28/2018	190.00000	Benefits
Community Care	COMMUNITY CARE	80846	3/15/2018	49.56000	employee Benefits
Community Care	COMMUNITY CARE	80817	3/6/2018	36,584.52000	employee Benefits
Compsource Oklahoma	COMPSOURCE	80818	3/6/2018	1,561.00000	Workers Comp
Corser Group Incorporated	CRSRGR	80847	3/15/2018	506.43000	Promotional Products
Cox	COX	Z000003571	2/28/2018	26,807.68000	Internet
CPI Office Products	CPI OFFICE PROD	Z000003583	3/15/2018	13,777.65000	Office Supplies/Toner/Janitor
David Howerton	HOWERTON	80824	3/13/2018	385.00000	MCB - Reimburse
Delta Dental	DELTA DENTAL	80808	3/1/2018	3,374.44000	Benefits
Delta Dental	DELTA DENTAL	80756	2/27/2018	6,684.16000	Benefits
Detco	DETCO	Z000003573	3/1/2018	1,103.20000	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	80850	3/15/2018	5,221.00000	Building Maintenance
EAN Holdings	EAN HOLDINGS	80768	2/28/2018	3,600.13000	Rent - Edmond Hub
EcoGreen Mobile Detailing	ECOGREEN MOBILE	Z000003584	3/15/2018	499.00000	AMR - Vehicle Maint
EMS Resource Advisors LLC	EMS RESOURCE	80819	3/6/2018	3,375.00000	Professional Services
English Family Limited Partnership	ENGLISH FAMILY	80769	2/28/2018	1,000.00000	Rent - Walker Parking
Eric Robinson	ROBINSON,ERIC	80885	3/15/2018	165.00000	Professional Services
Federal Express Corporation	FEDEXP01	80853	3/15/2018	96.85000	Express Mail
FORD QUALITY FLEET CARE PROGRAM	1007964	80796	3/1/2018	89,422.19000	AMR - Medical Supplies

Grainger Punchout	1001624	80792	3/1/2018	5,498.57000	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	80854	3/15/2018	257.93000	Telephone Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003574	3/1/2018	43.95000	Medical Supplies
Hipress, Inc.	HIPRES01	80855	3/15/2018	361.75000	Building Maintenance
Hot Shot Express	HOT SHOT EXPRES	80770	2/28/2018	2,436.00000	Ambulance Maintenance
ImageNet Consulting LLC	IMAGENET CONSUL	80856	3/15/2018	11,035.00000	Professional Services
Imperial Auto Solvents	IMP AUTO SOLV	80857	3/15/2018	3,975.00000	vehicle washing system & proc
Infor	INFOR	80858	3/15/2018	4,675.00000	health care data integration
Intelligent Direct, Inc	INTELLIGENTDIREC	80859	3/15/2018	3,786.40000	AMR
Interworks	INTERWORKS	80771	2/28/2018	5,000.00000	Software Consulting
Iron Mountain OSDP	IRONMNTN	80860	3/15/2018	538.56000	Offsite Storage
Island Tech Services	ISLAND TECH SRV	80861	3/15/2018	187,889.87000	Computer Supplies
J&P Ventures LLC	J&P VENTURES	80772	2/28/2018	1,850.00000	Rent - Bixby Hub
January Environmental Services, Inc.	JANUARY ENVIORN	80862	3/15/2018	150.00000	AMR - Waste Removal
Jennifer Jones	JONESJEN	80825	3/13/2018	407.44000	MCB - Employee Reimburseme
JLT Mobile	JLT MOBILE	Z000003585	3/15/2018	4,222.44000	Computer Supllies
Johnson, Tracy L	JOHNSN01	80899	3/20/2018	157.00000	Travel Reimburse
Johnson, Tracy L	JOHNSN01	80820	3/6/2018	162.50000	Travel Reimburse
Julie Roberts	ROBERTS, JULIE	80811	3/1/2018	54.82000	Employee Travel Reimburse
Kim McDorman	MCDORMAN, KIM	80900	3/20/2018	374.55000	Employee Expense Report
Laerdal Medical Punchout	1006286	80793	3/1/2018	3,240.12000	AMR - Medical Supplies
LandCare	LANDCARE	80864	3/15/2018	2,639.55000	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	80865	3/15/2018	4,700.22000	Building Maintenance
Language Line Service	LNLGNE01	80866	3/15/2018	237.06000	Patient Support Services
Life Insurance Co Of N America	LIFE INSURANCE	80757	2/27/2018	7,571.74000	Benefits
Locke Lord LLP	LOCKE LORD LLP	80903	3/20/2018	131,284.35000	Professional Services
Lone Star Enterprises, LLC	LONE STAR ENTER	80773	2/28/2018	3,988.14000	Building Rent
Lynxsystems, LLC	LYNXSYSTEMS	80867	3/15/2018	151.75000	Computer Supplies
Managed Outsource Solutions	MNG OUTSRC SOL	80871	3/15/2018	261.87000	Transcription Services

McKesson Medical Punchout	1150574	80800	3/1/2018	234,660.26000	AMR - Medical Supplies
Meadows Collier	MEADOWS COLLIER	80816	3/1/2018	4,000.00000	Professional Services
MEDSOURCE INTERNATIONAL LLC	1343833	80802	3/1/2018	804.00000	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	80826	3/13/2018	99.99000	Internet Reimburse
Melanie Sanders	SANDERS,MELANIE	80830	3/13/2018	127.94000	Employee Expenses
Metro Monitor	METRO MONITOR	80774	2/28/2018	165.00000	Media Monitoring
Metro Monitor	METRO MONITOR	80868	3/15/2018	165.00000	Media Monitoring
Metroplex Electric	METROPLEX	Z000003586	3/15/2018	410.00000	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	80869	3/15/2018	468.65000	Shredding
Midcon Recovery Services	MIDCON RECOVERY	80870	3/15/2018	5,105.00000	Rental Space/Shred Bins
Mike Duncan	DUNCAN	80851	3/15/2018	250.00000	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	80852	3/15/2018	1,848.00000	Community Relations
Mosaic Personnel	MOSAIC PERSONNE	80872	3/15/2018	195.10000	Temp Employee
MyHealth Access Network	MY HEALTH ACCES	80873	3/15/2018	3,083.00000	Patient Services
Navex Global	NAVEX GLOBAL	80874	3/15/2018	2,293.20000	Employee Hotline
Net Solutions	NETSOL01	80875	3/15/2018	6,000.00000	Network Support
Office Depot Punchout	1006929	80795	3/1/2018	1,399.05000	AMR - Medical Supplies
OG&E	OGE 01	80775	2/28/2018	108.08000	Utilities
Ok Natural Gas	ONG 05	80876	3/15/2018	535.89000	Utilities
Ok Natural Gas	ONG 05	80777	2/28/2018	1,595.59000	Utilities
Oklahoma Ambulance Association	OKAMA	80822	3/6/2018	8,500.00000	Dues
Oklahoma Hospital Association	OHA 01	80821	3/6/2018	1,455.00000	Dues
Oklahoma Police Supply	OK POLICESUPPLY	80809	3/1/2018	48.00000	AMR - Uniforms
Orkin Exterminating Company	ORKIN 01	Z000003572	2/28/2018	250.00000	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003587	3/15/2018	377.91000	Building Maintenance
Ositech Communications Inc	OSITECH COMM	80877	3/15/2018	11,425.00000	Computer Supplies
OTE International Holdings	OTE INTER HOLD	80878	3/15/2018	5,930.00000	AMR - Ambulance Maintenanc
Owens Waste Management	OWENS TRASH SVC	80778	2/28/2018	18.00000	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	80798	3/1/2018	50,701.40000	AMR - Medical Supplies

Packco Inc	PACKCO INC	80810	3/1/2018	516.00000	AMR - Misc Supplies
PC Connection	PC CONNECTION	80880	3/15/2018	7,441.24000	Computer Supplies
PCM	PCM	80881	3/15/2018	26,837.91000	Network Hardware
Petty Cash	PETTYC01	80779	2/28/2018	118.00000	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	80799	3/1/2018	98,102.30000	AMR - Medical Supplies
Pitney Bowes	PITBOW03	80828	3/13/2018	3,705.00000	Postage
Pitney Bowes Purchase Power	PITBOW02	80827	3/13/2018	5,000.00000	Postage
Privacy Tint	PRIVACY TINT	80882	3/15/2018	310.00000	AMR - Misc Supplies
Public Service Co of Oklahoma	PSO 01	80883	3/15/2018	4,275.30000	Utilities
Puckett, Ruth	PUCKET01	80780	2/28/2018	5,416.67000	Rent
Republic Services	REPUBLIC SERVIC	80781	2/28/2018	3,492.77000	Utilities
Republic Services	REPUBLIC SERVIC	80884	3/15/2018	3,764.87000	Utilities
Rhodes Hieronymus Jones Tucker & Cable PLL	RHODES HIERONYM	80904	3/20/2018	1,221.00000	Professional Services
Ricoh USA Inc	IKNOFF01	Z000003588	3/15/2018	2,910.00000	Imaging Service
Riggs, Abney, Neal, Turpen	RIGGS 01	80905	3/20/2018	36,961.50000	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003575	3/1/2018	6.00000	Building Maintenance
Salucro Healthcare Solutions LLC	SALUCRO HEALTH	80886	3/15/2018	882.43000	Refunds
Scott Rice Company	SCOTTR01	Z000003589	3/15/2018	26.00000	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000003576	3/1/2018	140.92000	Printing
Sergios Towing Service	SERGIOS TOWING	80812	3/1/2018	20.00000	AMR
Southeastern Emergency Equipment	SEEMRG01	Z000003590	3/15/2018	849.38000	Medical Supplies
Southwest Tulsa Trophy	SW TULSA TROPHY	80889	3/15/2018	40.00000	Community Relations
Spartan Signs	SPARTAN SIGNS	80887	3/15/2018	742.22000	Ambulance Maintenance
Special Ops	SPECIAL OPS	80813	3/1/2018	1,282.81000	AMR - Uniforms
Stanley Security	STANLEY SECURIT	80782	2/28/2018	2,127.80000	Building Maintenance
STAPLES PROMOTIONAL PRODUCTS	1376967	80803	3/1/2018	600.00000	AMR - Medical Supplies
Steves Wholesale Distributors Inc	STEVES WHOLESAL	80814	3/1/2018	134.02000	AMR - Misc Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003591	3/15/2018	274.49000	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003592	3/15/2018	528.73000	computer supplies

The Journal Record	JOURNAL RECORD	80863	3/15/2018	47.88000	Subscription
The Oklahoman	TOK	80783	2/28/2018	353.60000	Subscription
Timmons Oil Company	TIMMONS OIL CO	80815	3/1/2018	817.29000	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000003577	3/1/2018	387.00000	Communications
Total Radio, Inc.	TOTRAD01	Z000003593	3/15/2018	16,557.80000	Communications
Tract Manager	TRACTMANAGER	80890	3/15/2018	3,240.00000	Accounts Payable
Trinity Employment Specialists	TRINITY	80891	3/15/2018	7,335.16000	Temp Employees
Trizetto	TRIZETTO	80784	2/28/2018	525.00000	Patient Support Services
True Digital Security	TRUE DIGITAL	80785	2/28/2018	2,585.00000	Network Security
True Digital Security	TRUE DIGITAL	80892	3/15/2018	2,585.00000	Network Security
Tulsa County Clerk	TULCLK01	80758	2/27/2018	204.00000	Liens
Tulsa County Clerk	TULCLK01	80823	3/6/2018	221.00000	Liens
Tulsa County Clerk	TULCLK01	80902	3/20/2018	221.00000	Liens
Tulsa County Clerk	TULCLK01	80831	3/13/2018	289.00000	Liens
Tulsa Overhead Door, LLC	OVRHDR01	Z000003594	3/15/2018	827.00000	Building Maintenance
Tulsa World	TULSA WORLD	80893	3/15/2018	60.27000	Subscriptions
U.S. Cellular	US CELLULAR	80786	2/28/2018	387.83000	Tower Rental
UNIFIRST CORP	1006586	80794	3/1/2018	310.15000	AMR - Medical Supplies
United Ford	UNITED FORD	Z000003578	3/1/2018	11,792.52000	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	80894	3/15/2018	2,091.00000	Building Maintenance
University Of Oklahoma Health Science Center	OU DEPT OF PEDS	80879	3/15/2018	6,666.67000	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	Z000003595	3/15/2018	15,472.13000	Wireless Communications
VF IMAGEWEAR Punchout	1000132	80791	3/1/2018	18,375.31000	AMR - Medical Supplies
Weather Affirmation, L.L.C.	WTHAFM01	80788	2/28/2018	350.00000	Weather Notification
Windstream	WINDSTREAM	80787	2/28/2018	49.86000	Communications
Windstream	WINDSTREAM	80895	3/15/2018	365.19000	Communications
Works & Lentz, Inc.	WKSLNZ01	80896	3/15/2018	1,261.98000	Collections
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	80897	3/15/2018	2,766.78000	Collections
Xtivia	XTIVIA	Z000003596	3/15/2018	4,429.00000	Maintenance SQL

Yale 31	YALE 31	80789	2/28/2018	550.00000 Rent
Yellow Pages	YP	80790	2/28/2018	908.00000 Advertising
Yellow Pages	YP	80898	3/15/2018	908.00000 Advertising
Zoll Medical	ZOLL MEDICAL	Z000003597	3/15/2018	840.00000 Medical Supplies
ZOLL MEDICAL CORP	1008451	80797	3/1/2018	3,768.93000 AMR - Medical Supplies