

MEMORANDUM

Date: December 20, 2017

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – October 2017**

Attached you will find financial statements for October 2017. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$431 thousand compared to a budgeted loss of \$143 thousand, and the Western Division had a net loss of \$2,220 thousand compared to a budgeted net loss of \$2,220 thousand.

There is no net interdivisional payable/receivable as of 10/31/17.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at October 31, 2017, and how the balances have changed from the prior year.

Cash

Note that the East cash balance includes \$410,000 of funds that have been loaned on the building addition and not yet spent. It is anticipated that the majority of the unspent amount will be spent by the end of the project.

Other Miscellaneous Receivables

The East balance includes \$905,587 owed by AMR on the 2016 profit cap and also amounts owed by granting agencies. The West balance includes \$1,033,572 owed by AMR on the 2016 profit cap and assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for October and September services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$1,132 thousand (3.6%) and Western is more than budget by \$360 thousand (1%). Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2018. The Eastern Division had 580 more emergency transports than budgeted (2.7%); non-emergency transports were 301 more than budget (8.8%). The Western Division emergency transports were more than budget by 191 (1%) and non-emergencies were 481 less than budget (13%).

The year-to-date collection rate is 49% for the Eastern Division compared to a budget of 49% and an actual for fiscal 2017 of 50%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 52% and an actual for fiscal 2017 of 52%.

cc: Jim Winham – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Four Months Ending Tuesday, October 31, 2017

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$14,994,200.00	\$14,828,192.00	1.12%	\$59,911,800.00	\$58,834,439.00	1.83%
Non-emergency base rate	718,344.22	666,089.00	7.85%	2,991,400.61	2,642,869.00	13.19%
Mileage	999,456.00	1,017,343.00	-1.76%	4,088,652.00	4,036,555.00	1.29%
Special events	67,560.00	29,666.67	127.73%	152,060.00	118,666.68	28.14%
Subscription membership	16,714.57	16,666.66	0.29%	48,199.79	66,666.64	-27.70%
Other revenue	112.00	593,750.00	-99.98%	2,279,068.10	2,375,000.00	-4.04%
	<u>16,796,386.79</u>	<u>17,151,707.33</u>	<u>-2.07%</u>	<u>69,471,180.50</u>	<u>68,074,196.32</u>	<u>2.05%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,944,556.32	11,528,583.34	-3.61%	47,591,146.57	46,114,333.36	-3.20%
Collection fees and expenses	66,741.18	70,833.33	5.78%	253,323.51	283,333.32	10.59%
	<u>12,011,297.50</u>	<u>11,599,416.67</u>	<u>-3.55%</u>	<u>47,844,470.08</u>	<u>46,397,666.68</u>	<u>-3.12%</u>
Net patient service revenue	<u>4,785,089.29</u>	<u>5,552,290.66</u>	<u>-13.82%</u>	<u>21,626,710.42</u>	<u>21,676,529.64</u>	<u>-0.23%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,304,024.04	4,366,329.33	1.43%	17,544,315.40	17,324,463.32	-1.27%
Employee compensation & benefits	500,406.70	355,828.91	-40.63%	1,581,950.59	1,423,315.64	-11.15%
Medical supplies	13,462.95	28,999.92	53.58%	74,550.72	115,999.68	35.73%
Building rent, utilities and maintenance	108,787.54	94,283.32	-15.38%	403,058.22	377,133.28	-6.87%
Equipment maintenance	122,836.03	164,583.33	25.37%	515,067.96	658,333.32	21.76%
TotalCare campaign	4,232.99	3,750.00	-12.88%	11,263.81	15,000.00	24.91%
Quality assurance fees	70,771.83	70,833.33	0.09%	283,087.32	283,333.32	0.09%
Telephone	80,562.71	71,666.67	-12.41%	302,640.73	286,666.68	-5.57%
Professional services	399,588.21	349,000.01	-14.50%	1,524,533.96	1,396,000.04	-9.21%
Miscellaneous supplies	51,040.23	48,941.67	-4.29%	201,291.19	195,766.68	-2.82%
Postage and courier service	9,402.38	6,458.34	-45.59%	29,615.58	25,833.36	-14.64%
Equipment lease	387.83	1,775.00	78.15%	5,572.91	7,100.00	21.51%
Other fees and expenses	54,020.60	84,450.00	36.03%	228,720.92	337,800.00	32.29%
Community relations	11,628.13	10,166.67	-14.38%	29,603.69	40,666.68	27.20%
Office supplies	2,321.77	3,833.34	39.43%	10,894.32	15,333.36	28.95%
Insurance	15,405.56	16,416.66	6.16%	58,964.64	65,666.64	10.21%
Travel, meals, and training	5,746.01	2,750.00	-108.95%	11,098.97	11,000.00	-0.90%
	<u>5,754,625.51</u>	<u>5,680,066.50</u>	<u>-1.31%</u>	<u>22,816,230.93</u>	<u>22,579,412.00</u>	<u>-1.05%</u>
Operating inc. (loss) before depr.	(969,536.22)	(127,775.84)	658.78%	(1,189,520.51)	(902,882.36)	31.75%
Depreciation	349,999.99	350,000.00	0.00%	1,399,999.96	1,400,000.00	0.00%
Operating income (loss)	<u>(1,319,536.21)</u>	<u>(477,775.84)</u>	<u>176.18%</u>	<u>(2,589,520.47)</u>	<u>(2,302,882.36)</u>	<u>12.45%</u>

EMSA
 EMSA Combined
 For the Four Months Ending Tuesday, October 31, 2017

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		15,083.33	100.00%	65,775.56	60,333.32	-9.02%
Nonoperating expense		15,083.33	100.00%	65,775.56	60,333.32	-9.02%
Nonoperating income - interest income	1,138.26		0.00%	3,546.53		0.00%
Net income (loss)	(1,318,397.95)	(492,859.17)	-167.50%	(2,651,749.50)	(2,363,215.68)	-12.21%

EMSA
EMSA Eastern Division
For the Four Months Ending Tuesday, October 31, 2017

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,213,700.00	\$7,044,219.00	2.41%	\$28,658,500.00	\$27,949,643.00	2.54%
Non-emergency base rate	362,650.00	298,874.00	21.34%	1,454,926.57	1,185,855.00	22.69%
Mileage	471,252.00	452,515.00	4.14%	1,921,200.00	1,795,463.00	7.00%
Special events	55,230.00	14,000.00	294.50%	90,570.00	56,000.00	61.73%
Subscription membership	8,353.04	8,333.33	0.24%	27,426.94	33,333.32	-17.72%
Other revenue	30.00	593,750.00	-99.99%	2,278,721.39	2,375,000.00	-4.05%
	<u>8,111,215.04</u>	<u>8,411,691.33</u>	<u>-3.57%</u>	<u>34,431,344.90</u>	<u>33,395,294.32</u>	<u>3.10%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,830,991.90	5,499,416.67	-6.03%	23,003,337.82	21,997,666.68	-4.57%
Collection fees and expenses	27,205.40	33,333.33	18.38%	106,225.41	133,333.32	20.33%
	<u>5,858,197.30</u>	<u>5,532,750.00</u>	<u>-5.88%</u>	<u>23,109,563.23</u>	<u>22,131,000.00</u>	<u>-4.42%</u>
Net patient service revenue	<u>2,253,017.74</u>	<u>2,878,941.33</u>	<u>-21.74%</u>	<u>11,321,781.67</u>	<u>11,264,294.32</u>	<u>0.51%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,078,663.66	2,051,351.33	-1.33%	8,420,451.78	8,139,228.32	-3.46%
Employee compensation & benefits	234,914.34	167,239.58	-40.47%	757,044.97	668,958.32	-13.17%
Medical supplies	4,500.06	12,891.59	65.09%	27,850.34	51,566.36	45.99%
Building rent, utilities and maintenance	37,439.63	29,924.99	-25.11%	157,029.14	119,699.96	-31.19%
Equipment maintenance	53,008.67	77,750.00	31.82%	233,564.88	311,000.00	24.90%
TotalCare campaign	3,430.84	2,500.00	-37.23%	8,752.08	10,000.00	12.48%
Quality assurance fees	34,500.00	34,500.00	0.00%	138,000.00	138,000.00	0.00%
Telephone	34,481.35	28,833.34	-19.59%	131,376.20	115,333.36	-13.91%
Professional services	185,489.22	161,250.00	-15.03%	717,635.43	645,000.00	-11.26%
Miscellaneous supplies	28,486.05	23,108.33	-23.27%	108,963.34	92,433.32	-17.88%
Postage and courier service	5,911.01	3,041.67	-94.33%	15,715.95	12,166.68	-29.17%
Equipment lease	387.83	1,025.00	62.16%	3,417.50	4,100.00	16.65%
Other fees and expenses	28,359.78	37,399.99	24.17%	107,071.52	149,599.96	28.43%
Community relations	6,228.44	5,000.00	-24.57%	16,973.71	20,000.00	15.13%
Office supplies	1,305.50	1,916.67	31.89%	5,813.44	7,666.68	24.17%
Insurance	9,155.85	8,750.00	-4.64%	33,302.91	35,000.00	4.85%
Travel, meals, and training	2,530.41	1,250.00	-102.43%	5,116.04	5,000.00	-2.32%
	<u>2,748,792.64</u>	<u>2,647,732.49</u>	<u>-3.82%</u>	<u>10,888,079.23</u>	<u>10,524,752.96</u>	<u>-3.45%</u>
Operating inc. (loss) before depr.	(495,774.90)	231,208.84	-314.43%	433,702.44	739,541.36	-41.36%
Depreciation	208,333.33	208,333.33	0.00%	833,333.32	833,333.32	0.00%
Operating income (loss)	<u>(704,108.23)</u>	<u>22,875.51</u>	<u>-3178.00%</u>	<u>(399,630.88)</u>	<u>(93,791.96)</u>	<u>326.08%</u>

EMSA
 EMSA Eastern Division
 For the Four Months Ending Tuesday, October 31, 2017

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		12,333.33	100.00%	32,909.16	49,333.32	33.29%
Nonoperating expense		12,333.33	100.00%	32,909.16	49,333.32	33.29%
Nonoperating income - interest income	533.04		0.00%	1,113.37		0.00%
Net income (loss)	(703,575.19)	10,542.18	6773.91%	(431,426.67)	(143,125.28)	-201.43%

EMSA
EMSA Western Division
For the Four Months Ending Tuesday, October 31, 2017

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,780,500.00	\$7,783,973.00	-0.04%	\$31,253,300.00	\$30,884,796.00	1.19%
Non-emergency base rate	355,694.22	367,215.00	-3.14%	1,536,474.04	1,457,014.00	5.45%
Mileage	528,204.00	564,828.00	-6.48%	2,167,452.00	2,241,092.00	-3.29%
Special events	12,330.00	15,666.67	-21.30%	61,490.00	62,666.68	-1.88%
Subscription membership	8,361.53	8,333.33	0.34%	20,772.85	33,333.32	-37.68%
Other revenue	82.00		0.00%	346.71		0.00%
	<u>8,685,171.75</u>	<u>8,740,016.00</u>	<u>-0.63%</u>	<u>35,039,835.60</u>	<u>34,678,902.00</u>	<u>1.04%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,113,564.42	6,029,166.67	-1.40%	24,587,808.75	24,116,666.68	-1.95%
Collection fees and expenses	39,535.78	37,500.00	-5.43%	147,098.10	150,000.00	1.93%
	<u>6,153,100.20</u>	<u>6,066,666.67</u>	<u>-1.42%</u>	<u>24,734,906.85</u>	<u>24,266,666.68</u>	<u>-1.93%</u>
Net patient service revenue	<u>2,532,071.55</u>	<u>2,673,349.33</u>	<u>-5.28%</u>	<u>10,304,928.75</u>	<u>10,412,235.32</u>	<u>-1.03%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,225,360.38	2,314,978.00	3.87%	9,123,863.62	9,185,235.00	0.67%
Employee compensation & benefits	265,492.36	188,589.33	-40.78%	824,905.62	754,357.32	-9.35%
Medical supplies	8,962.89	16,108.33	44.36%	46,700.38	64,433.32	27.52%
Building rent, utilities and maintenance	71,347.91	64,358.33	-10.86%	246,029.08	257,433.32	4.43%
Equipment maintenance	69,827.36	86,833.33	19.58%	281,503.08	347,333.32	18.95%
TotalCare campaign	802.15	1,250.00	35.83%	2,511.73	5,000.00	49.77%
Quality assurance fees	36,271.83	36,333.33	0.17%	145,087.32	145,333.32	0.17%
Telephone	46,081.36	42,833.33	-7.58%	171,264.53	171,333.32	0.04%
Professional services	214,098.99	187,750.01	-14.03%	806,898.53	751,000.04	-7.44%
Miscellaneous supplies	22,554.18	25,833.34	12.69%	92,327.85	103,333.36	10.65%
Postage and courier service	3,491.37	3,416.67	-2.19%	13,899.63	13,666.68	-1.70%
Equipment lease		750.00	100.00%	2,155.41	3,000.00	28.15%
Other fees and expenses	25,660.82	47,050.01	45.46%	121,649.40	188,200.04	35.36%
Community relations	5,399.69	5,166.67	-4.51%	12,629.98	20,666.68	38.89%
Office supplies	1,016.27	1,916.67	46.98%	5,080.88	7,666.68	33.73%
Insurance	6,249.71	7,666.66	18.48%	25,661.73	30,666.64	16.32%
Travel, meals, and training	3,215.60	1,500.00	-114.37%	5,982.93	6,000.00	0.28%
	<u>3,005,832.87</u>	<u>3,032,334.01</u>	<u>0.87%</u>	<u>11,928,151.70</u>	<u>12,054,659.04</u>	<u>1.05%</u>
Operating inc. (loss) before depr.	(473,761.32)	(358,984.68)	31.97%	(1,623,222.95)	(1,642,423.72)	-1.17%
Depreciation	141,666.66	141,666.67	0.00%	566,666.64	566,666.68	0.00%
Operating income (loss)	<u>(615,427.98)</u>	<u>(500,651.35)</u>	<u>22.93%</u>	<u>(2,189,889.59)</u>	<u>(2,209,090.40)</u>	<u>-0.87%</u>

EMSA
EMSA Western Division
For the Four Months Ending Tuesday, October 31, 2017

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		2,750.00	100.00%	32,866.40	11,000.00	-198.79%
Nonoperating expense		2,750.00	100.00%	32,866.40	11,000.00	-198.79%
Nonoperating income - interest income	605.22		0.00%	2,433.16		0.00%
Net income (loss)	<u>(614,822.76)</u>	<u>(503,401.35)</u>	<u>-22.13%</u>	<u>(2,220,322.83)</u>	<u>(2,220,090.40)</u>	<u>-0.01%</u>

EMSA
EMSA Combined
For the Four Months Ending Tuesday, October 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$164,742.79)	\$97,611.85
Petty cash	1,200.00	1,200.00
Invested cash	9,882,707.46	10,582,808.95
	9,719,164.67	10,681,620.80
Patient accounts receivable:		
Patient accounts receivable	24,449,748.83	24,079,400.29
Receivables in collection	75,185,000.19	73,472,000.19
	99,634,749.02	97,551,400.48
Less allowance for contractual allowances and bad debts	86,674,450.00	83,538,291.00
Net patient accounts receivable	12,960,299.02	14,013,109.48
Other receivables:		
Due from contractor	560,394.97	737,247.87
Due from collection agency	53,227.96	37,073.97
Other miscellaneous receivables	2,911,766.26	72,842.43
	3,525,389.19	847,164.27
Other current assets:		
Prepaid assets	467,660.12	684,549.86
Other, principally funds held by trustee	237,948.54	121,294.89
	705,608.66	805,844.75
Total current assets	26,910,461.54	26,347,739.30
Property and equipment:		
Communication equipment	9,489,481.00	9,242,155.67
Buildings and leasehold improvements	3,994,113.76	3,913,672.76
Ambulances	14,642,428.27	13,517,411.75
Data processing equipment	7,778,363.57	7,768,863.57
On-board equipment	8,322,963.92	7,879,842.70
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,681,973.44	1,575,047.44
Land	64,200.00	64,200.00
Transportation equipment	639,742.98	634,016.98
Prepaid assets	7,083,550.97	1,701,479.68
Capital Lease	739,910.29	739,910.29
	55,828,096.36	48,427,969.00
Less accumulated depreciation	41,405,508.98	37,765,476.60
Net property and equipment	14,422,587.38	10,662,492.40
Other assets	9,734.50	9,734.50
Total assets	41,342,783.42	37,019,966.20

EMSA
EMSA Combined
For the Four Months Ending Tuesday, October 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	2,364,351.10	1,139,777.84
Due to contractor	8,653,049.38	8,482,670.47
Due to Quality Assurance Fund	351,445.50	308,543.95
Accrued retirement	118,355.58	115,924.21
Accrued salaries and wages	386,719.53	400,362.78
Current installments of long-term debt	648,834.91	347,752.00
Accrued interest payable	14.95	7.62
Deferred revenue	133,716.51	162,070.41
Total current liabilities	12,656,487.46	10,957,109.28
Long-term debt	5,801,779.21	1,785,027.78
Other liabilities		21,752.22
Total liabilities	18,458,266.67	12,763,889.28
Division capital:		
Contributed capital	87,917,847.77	81,376,576.77
Retained earnings (deficit)	(62,381,581.52)	(55,149,329.11)
Current year earnings (loss)	(2,651,749.50)	(1,971,170.74)
Total division capital	22,884,516.75	24,256,076.92
Total liabilities & division capital	41,342,783.42	37,019,966.20

EMSA
EMSA Eastern Division
For the Four Months Ending Tuesday, October 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$517,990.84)	(\$456,832.73)
Petty cash	600.00	600.00
Invested cash	3,954,812.53	4,101,839.05
	3,437,421.69	3,645,606.32
Patient accounts receivable:		
Patient accounts receivable	11,471,899.94	11,268,761.02
Receivables in collection	36,598,999.82	34,825,999.82
	48,070,899.76	46,094,760.84
Less allowance for contractual allowances and bad debts	42,347,297.00	39,951,710.00
Net patient accounts receivable	5,723,602.76	6,143,050.84
Other receivables:		
Due from contractor	560,394.97	737,247.87
Due from collection agency	17,958.03	19,230.10
Other miscellaneous receivables	989,823.76	72,932.43
	1,568,176.76	829,410.40
Other current assets:		
Prepaid assets	211,326.76	313,326.89
Other, principally funds held by trustee	81,668.62	95,727.33
	292,995.38	409,054.22
Total current assets	11,022,196.59	11,027,121.78
Property and equipment:		
Communication equipment	4,758,551.63	4,725,569.49
Buildings and leasehold improvements	3,331,474.35	3,319,637.35
Ambulances	8,847,058.56	8,173,887.78
Data processing equipment	3,913,089.51	3,913,089.51
On-board equipment	4,571,178.33	4,498,758.92
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	961,664.00	912,079.25
Land	64,200.00	64,200.00
Transportation equipment	405,776.04	400,050.04
Prepaid assets	6,618,259.80	1,287,309.42
Capital Lease	338,087.66	338,087.66
	34,429,883.46	28,253,213.00
Less accumulated depreciation	23,166,188.11	21,017,771.98
Net property and equipment	11,263,695.35	7,235,441.02
Other assets	8,273.60	8,273.60
Total assets	22,294,165.54	18,270,836.40

EMSA
EMSA Eastern Division
For the Four Months Ending Tuesday, October 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	2,218,870.67	1,404,439.86
Due to contractor	4,140,525.90	4,043,415.54
Due to Quality Assurance Fund	351,445.50	308,543.95
Accrued retirement	84,252.67	61,947.22
Accrued salaries and wages	183,559.55	188,743.81
Current installments of long-term debt	468,875.91	175,480.00
Accrued interest payable	14.95	7.62
Deferred revenue	66,824.29	71,297.60
Total current liabilities	7,514,369.44	6,253,875.60
Long-term debt	5,417,419.21	1,220,708.78
Other liabilities		21,752.22
Total liabilities	12,931,788.65	7,496,336.60
Division capital:		
Contributed capital	8,692,001.23	7,946,511.23
Retained earnings (deficit)	1,101,802.33	3,469,287.71
Current year earnings (loss)	(431,426.67)	(641,299.14)
Total division capital	9,362,376.89	10,774,499.80
Total liabilities & division capital	22,294,165.54	18,270,836.40

EMSA
EMSA Western Division
For the Four Months Ending Tuesday, October 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$353,248.05	\$554,444.58
Petty cash	600.00	600.00
Invested cash	5,927,894.93	6,480,969.90
	6,281,742.98	7,036,014.48
Patient accounts receivable:		
Patient accounts receivable	12,977,848.89	12,810,639.27
Receivables in collection	38,586,000.37	38,646,000.37
	51,563,849.26	51,456,639.64
Less allowance for contractual allowances and bad debts	44,327,153.00	43,586,581.00
Net patient accounts receivable	7,236,696.26	7,870,058.64
Other receivables:		
Due from collection agency	35,269.93	17,843.87
Other miscellaneous receivables	1,921,942.50	(90.00)
	1,957,212.43	17,753.87
Other current assets:		
Prepaid assets	256,333.36	371,222.97
Other, principally funds held by trustee	156,279.92	25,567.56
	412,613.28	396,790.53
Total current assets	15,888,264.95	15,320,617.52
Property and equipment:		
Communication equipment	4,730,929.37	4,516,586.18
Buildings and leasehold improvements	662,639.41	594,035.41
Ambulances	5,795,369.71	5,343,523.97
Data processing equipment	3,865,274.06	3,855,774.06
On-board equipment	3,751,785.59	3,381,083.78
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	720,309.44	662,968.19
Transportation equipment	233,966.94	233,966.94
Prepaid assets	465,291.17	414,170.26
Capital Lease	401,822.63	401,822.63
	21,398,212.90	20,174,756.00
Less accumulated depreciation	18,239,320.87	16,747,704.62
Net property and equipment	3,158,892.03	3,427,051.38
Other assets	1,460.90	1,460.90
Total assets	19,048,617.88	18,749,129.80

EMSA
EMSA Western Division
For the Four Months Ending Tuesday, October 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	145,480.43	(264,662.02)
Due to contractor	4,512,523.48	4,439,254.93
Accrued retirement	34,102.91	53,976.99
Accrued salaries and wages	203,159.98	211,618.97
Current installments of long-term debt	179,959.00	172,272.00
Deferred revenue	66,892.22	90,772.81
Total current liabilities	5,142,118.02	4,703,233.68
Long-term debt	384,360.00	564,319.00
Total liabilities	5,526,478.02	5,267,552.68
Division capital:		
Contributed capital	79,225,846.54	73,430,065.54
Retained earnings (deficit)	(63,483,383.85)	(58,618,616.82)
Current year earnings (loss)	(2,220,322.83)	(1,329,871.60)
Total division capital	13,522,139.86	13,481,577.12
 Total liabilities & division capital	 19,048,617.88	 18,749,129.80

EMSA
Cash Rollforward
Year Ending June 30, 2018

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2017	\$ 3,643,961	\$ 3,643,961	-	7,422,560	7,422,560	-	11,066,521	11,066,521	-
Net revenue collected	8,736,000	8,626,851	109,149	9,860,000	10,109,588	(249,588)	18,596,000	18,736,439	(140,439)
Utility bill receipts	2,279,000	2,375,000	(96,000)				2,279,000	2,375,000	(96,000)
TotalCare proceeds	91,980	100,000	(8,020)	85,275	100,000	(14,725)	177,255	200,000	(22,745)
Payment to contractor	(8,348,431)	(8,139,231)	(209,200)	(9,333,737)	(9,185,235)	(148,502)	(17,682,168)	(17,324,466)	(357,702)
Operating expenses/changes in WC	(2,631,775)	(2,383,332)	(248,443)	(2,647,146)	(2,866,664)	219,518	(5,278,921)	(5,249,996)	(28,925)
Capital expenditures	(629,258)	(411,000)	(218,258)	(513,555)	(979,000)	465,445	(1,142,813)	(1,390,000)	247,187
Net debt proceeds/(reduction)&int	10,699	(420,918)	431,617	(205,138)	(205,000)	(138)	(194,439)	(625,918)	431,479
Interest/other income	2,527		2,527	2,212		2,212	4,739	-	4,739
Other	137,699 (2)	260,664	(122,965)	1,756,292 (1)	1,756,292	-	1,893,991	2,016,956	(122,965)
Balance at October 31, 2017	<u>3,292,402</u>	<u>3,651,995</u>	<u>(359,593)</u>	<u>6,426,763</u>	<u>6,152,541</u>	<u>274,222</u>	<u>9,719,165</u>	<u>9,804,536</u>	<u>(85,371)</u>

(1) 44,586 - '17 Other Western Subsidy
230,610 - '18 Edmond Subsidy
147,668 - '18 Other Western Subsidy
298,769 - '17 Oklahoma City Subsidy
1,034,659 - '18 Oklahoma City Subsidy
1,756,292

(2) 137,699 - '17 Other Eastern Subsidy

West - Cash	6,281,743
A/R	145,020
Net	<u><u>6,426,763</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Four Months Ended 10/31/17

Eastern Division

Net Income (loss)		(431,427)
Add: Depreciation	833,333	
Decrease in allowance for doubtful accounts	(612,000)	
Increase in deferred revenue	66,824	<u>288,157</u>
Changes in working capital:		
Decrease in patient receivables	464,122	
Decrease in other receivables	174,957	
Increase in other assets	(44,342)	
Increase in accounts payable	632,317	
Decrease in accrued liabilities	(91,067)	<u>1,135,987</u>
Net Property Additions:		(2,089,463)
Debt Service/ Loan Proceeds		1,495,637
Net Contributed Capital		137,699
Change in cash and cash equivalents:		<u><u>536,590</u></u>
Cash balance @6/30/17		2,900,832
Cash balance @10/31/17		3,437,422
Change in cash		<u><u>536,590</u></u>

EMSA
Statement of Cash Flows
Four Months Ended 10/31/17

Western Division

Net income (loss)		(2,220,323)
Add: Depreciation	566,667	
Decrease in allowance for doubtful accounts	(309,000)	
Increase in deferred revenue	66,892	324,559
Changes in working capital:		
Decrease in patient receivables	33,441	
Increase in other receivables	(424,765)	
Increase in other assets	(59,486)	
Decrease in accounts payable	(807,525)	
Decrease in accrued liabilities	(128,716)	(1,387,051)
Net Property (Additions)/Dispositions		(185,151)
Debt Service/Loan proceeds		(172,272)
Contributed Capital		1,756,292
Change in cash and cash equivalents:		(1,883,946)
Cash balance @6/30/16		8,165,689
Cash balance @10/31/17		6,281,743
Change in cash		(1,883,946)

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through October

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2018 Ambulances (eleven)</i>			
Replacement units	474,000		474,000
Repairs	25,000	25,133	(133)
Common use vehicle		38,775	(38,775)
Miscellaneous	20,000		20,000
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000	585,466	683,534
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000	1,059,777	40,223
On board equipment:			
Stair chairs	5,000		5,000
Power cots	213,000		213,000
Miscellaneous	32,000		32,000
CAD and radio equipment:			
Mobile data terminals	105,000		105,000
Mobile gateways	119,000		119,000
Recording system	92,000		92,000
Building expenses:			
Floor scrubbers		20,064	(20,064)
Miscellaneous	43,000	7,014	35,986
Computer equipment:			
UPS batteries	5,000		5,000
Information processing system (Laserfiche)		55,092	(55,092)
Miscellaneous	100,000		100,000
TOTAL	3,602,000	1,791,321	1,810,679
Less 2017 incurred prior year		421,893	
Less 2016 incurred prior year		740,170	
Current year expenditures		629,258	
Less 2017 incurred current year	1,269,000	163,573	
Less 2016 incurred current year	1,100,000	323,392	
Current year budget	1,233,000	142,293	1,090,707

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through October

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
2018 Ambulances (eleven)				
Replacement units	1,338,000			1,338,000
Repairs	25,000		37,891	(12,891)
Miscellaneous	20,000			20,000
2017 Ambulances (eleven)				
Replacement units	1,269,000	626,649		642,351
2016 Ambulances (ten)				
Replacement units	1,100,000	1,209,266		(109,266)
On board equipment:				
Stair chairs	5,000			5,000
Power cots	870,000			870,000
Power cots - aid vans (3)			42,220	(42,220)
Miscellaneous	39,000		12,447	26,553
CAD and radio equipment:				
Mobile data terminals	115,000			115,000
Mobile gateways in trucks	131,000			131,000
Radio infrastructure (NG911)	117,500		29,376	88,124
Recording system	108,000			108,000
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
Miscellaneous	48,000		6,892	41,108
Computer equipment:				
Information processing system(Laserfiche)			58,623	(58,623)
Miscellaneous	100,000			100,000
TOTAL	5,305,500	1,835,915	187,449	3,282,136
Less 2016 and 2017 incurred prior year		1,509,809		
Current year expenditures		326,106	187,449	513,555
Less 2016 and 2017 incurred current year	2,369,000	326,106		
Current year budget	2,936,500	0	187,449	2,749,051

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2018

Eastern Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>							
Emergency	5,648	5,535	5,401	5,497	22,081	21,432	21,501
Non-emergency	951	990	872	925	3,738	3,233	3,436
Total	6,599	6,525	6,273	6,422	25,819	24,665	24,937
Unit hours	14,417	14,704	13,779	14,249	57,149	61,830	
% of total system hours	47.5%	48.4%	47.3%	46.4%	47.4%	47.2%	47.0%
<i>Gross revenue by payor:</i>							
Medicare	43%	44%	43%	44%	43%	43%	
Medicaid	17%	17%	20%	18%	18%	18%	
Private insurance	17%	16%	16%	16%	17%	17%	
Uninsured and other	23%	23%	21%	22%	22%	22%	
	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	44.2%	51.5%	49.8%	52.8%	49.5%	50.2%	49.0%
<i>Net income (loss)</i>	\$ (632,995)	\$ 610,141	\$ 295,002	\$ (705,575)	\$ (433,427)	\$ (641,299)	\$ (143,125)
<i>Days in A/R</i>	79.4	79.9	83.1	82.0	N/A	89.5	
<i>Past due A/R</i>	\$ 2,310,000	\$ 2,192,000	\$ 2,187,000	\$ 2,200,000	N/A	\$ 2,616,000	
<i>Current ratio</i>	1.42	1.69	1.59	1.47	N/A	1.76	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Western Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>							
Emergency	6,061	6,014	5,929	5,946	23,950	24,392	23,759
Non-emergency	815	886	773	751	3,225	3,142	3,706
Total	6,876	6,900	6,702	6,697	27,175	27,534	27,465
Unit hours	15,940	15,647	15,351	16,467	63,405	69,142	
% of total system hours	52.5%	51.6%	52.7%	53.6%	52.6%	52.8%	53.0%
<i>% of gross revenue by payor:</i>							
Medicare	45%	44%	44%	46%	45%	44%	
Medicaid	15%	16%	15%	15%	15%	15%	
Private insurance	19%	18%	19%	20%	19%	19%	
Uninsured and other	21%	22%	22%	19%	21%	22%	
	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	47.4%	56.1%	48.2%	52.6%	51.0%	51.6%	52.0%
<i>Net income (loss)</i>	\$ (664,712)	\$ (345,199)	\$ (595,590)	\$ (614,823)	\$ (2,220,324)	\$ (1,329,872)	\$ (2,220,090)
<i>Days in A/R</i>	83.0	82.2	82.7	84.8	N/A	85.2	
<i>Past due A/R</i>	\$ 2,913,000	\$ 2,761,000	\$ 2,776,000	\$ 2,695,000	N/A	\$ 3,261,000	
<i>Current ratio</i>	2.83	2.78	2.97	3.09	N/A	3.26	

KEY: AMR MCB EMSA

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1
Accounting Principals	ACTPRN01	80134	10/31/2017	3,465.70000	Temporary Employees
Accounting Principals	ACTPRN01	80212	11/15/2017	23,386.99000	Temporary Employees
Accurate Fire Equipment Co	ACCURATE FIRE	80197	11/7/2017	1,642.23000	Building Maintenance
Adam Hurry	HURRY, ADAM	80147	10/31/2017	117.65000	Employee Travel Reimburse
Adam Paluka	PALUKA, ADAM	80209	11/14/2017	1,200.99000	Employee Expense Reimburse
AGH CPAs & Advisors	AGH CPAS & ADVI	80213	11/15/2017	30,000.00000	Professional Services
Air Compressor Supply Inc	AIR COMP SUP	Z000003469	10/31/2017	90.00000	P+ - Medical Supplies
AIRGAS USA LLC	1223388	80188	11/6/2017	4.54000	AMR - Misc
AIRGAS USA LLC	1223388	80183	11/1/2017	4,798.08000	AMR
Ala Carte Courier Service, Inc	ALACRT01	80214	11/15/2017	993.55000	Courier Service
Alliance Maintenance	ALLIANCE MAINT	80215	11/15/2017	2,320.00000	Janitorial Service
All-Kill Pest Control	ALLKIL01	80136	10/31/2017	356.00000	Building Maintenance
American Emergency Vehicles	AEV01	80135	10/31/2017	408,510.00000	Ambulance Maintenance
American Express-Employee	AMEXPR01	80284	11/20/2017	21,888.04000	Employee Corporate Cards
American Express-Employee	AMEXPR01	80125	10/19/2017	60,261.35000	Employee Corporate Cards
American Fire & Safety Co Inc.	AMFIRE01	80216	11/15/2017	1,841.00000	Building Maintenance
American Waste Control	AMWSTE01	Z000003482	11/15/2017	468.13000	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	80217	11/15/2017	9,855.27000	Building Maintenance
Angela Lehman	ANGELA LEHMAN	80285	11/20/2017	144.89000	Employee Expenses
Arrow Machinery Co	ARROW MACHINERY	80219	11/15/2017	110.00000	Building Services
Association of Central Ok Govn	ACOG 01	80133	10/31/2017	616.50000	OKC 911 Service Agreement
AT&T Interstate Dedicated Private Line Service	ATT 07	80220	11/15/2017	2,705.54000	Communications
AT&T Mobility	AT&T MOBILITY	Z000003483	11/15/2017	86.28000	Wireless Communications
AT&T OneNet Services	ATT INTERNET	80137	10/31/2017	40.78000	Communications
att	ATT 10	Z000003470	10/31/2017	23,990.59000	Communications
Automated Mail Service	AUTOMATED MAIL	80189	11/6/2017	592.91000	AMR - Misc
Automatic Protection Systems	AMPRSY01	80218	11/15/2017	1,275.50000	Building Maintenance
B. D. Eddie Enterprises	BDEDDI01	80138	10/31/2017	27,044.45000	Rent
Bank of OK Trust Services	BOK TRUST SRVC	80139	10/31/2017	3,298.16000	Line Of Credit
Bixby Chamber of Commerce	BIXCHM01	80221	11/15/2017	541.00000	Community Relations
Blue Calypso Inc	BLUE CALYPSO	80222	11/15/2017	555.00000	Professional Services

Blue Sky Supply	BLUE SKY SUPPLY	80223	11/15/2017	785.55000	Coffee/Food Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	80126	10/19/2017	29,953.73000	OMD Dir Salary & Benefits
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	80198	11/7/2017	29,953.73000	OMD Dir Salary & Benefits
Calvert's Plant LLC	COHLMS01	Z000003484	11/15/2017	1,074.00000	Plant Maintenance
Capital Waste Solutions	CAPITAL WASTE	80224	11/15/2017	3,500.00000	Building Maintenance
CDW Government, Inc.	CDWCMP01	80225	11/15/2017	101.09000	Computer Supplies
Center Point Energy	OK ENERGY SERV	80153	10/31/2017	26.82000	Utilities
Change Healthcare	CHANGE HEALTHCA	80140	10/31/2017	2,125.32000	Pt Account
Chantelle Ainge	HINDS, CHANTELL	80205	11/14/2017	64.35000	Employee Travel Expenses
Cheaper T's	CHEAPER T'S	80295	11/21/2017	324.00000	AMR - Misc
Cheryl Prebble	PREBBLE, CHERYL	80210	11/14/2017	104.99000	Employee Reimbursement
City of Bixby	CTYBXB01	80229	11/15/2017	35.69000	utilities
City of Oklahoma City - Utilities	CTYOKC01	80143	10/31/2017	988.18000	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	80226	11/15/2017	4,250.00000	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003485	11/15/2017	1,175.41000	Building Maintenance
Cobra One Corporation	COBRA ONE CORP	80141	10/31/2017	245.00000	Benefits
Community Care	COMMUNITY CARE	80227	11/15/2017	49.56000	employee Benefits
Compsource Oklahoma	COMPSOURCE	80199	11/7/2017	1,614.00000	Workers Comp
Cox	COX	Z000003486	11/15/2017	18.76000	Internet
Cox	COX	Z000003471	10/31/2017	21,819.68000	Internet
CPI Office Products	CPI OFFICE PROD	Z000003487	11/15/2017	16,529.14000	Office Supplies/Toner/Janitor
CS Disco Inc	DISCO EDISCOVER	80230	11/15/2017	3,236.92000	Professional Services
CS Disco Inc	DISCO EDISCOVER	80144	10/31/2017	13,989.95000	Professional Services
CSI Communications, LLC	CRTSPC01	80228	11/15/2017	885.00000	Website
Curtis Knoles	KNOLES, CURTIS	80207	11/14/2017	228.17000	MCB - Employee Reimbursemer
David Howerton	HOWERTON	80206	11/14/2017	65.00000	MCB - Reimburse
Detco	DETCO	Z000003476	11/6/2017	3,224.10000	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	80231	11/15/2017	2,413.00000	Building Maintenance
EMS Resource Advisors LLC	EMS RESOURCE	80145	10/31/2017	164.12000	Professional Services
Erling and Associates Inc.	ERLING01	80233	11/15/2017	4,166.67000	Professional Services
Federal Express Corporation	FEDEXP01	80234	11/15/2017	2,896.27000	Express Mail
FLOTEC INC	FLOTEC	80235	11/15/2017	150.00000	Meidical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	80178	11/1/2017	46,408.24000	AMR
Frontier City	FRONTIER CITY	80286	11/20/2017	1,113.00000	AMR - Misc

Grainger Punchout	1001624	80175	11/1/2017	4,510.40000	AMR
Graybar Electric Company Inc	GRYBAR01	80236	11/15/2017	31.25000	Telephone Supplies
HARDESTY PRESS	HRDPRS	80190	11/6/2017	56.15000	Business Cards
Henry Schein Inc.	HENRY SCHEIN	Z000003477	11/6/2017	844.00000	Medical Supplies
Hot Shot Express	HOT SHOT EXPRES	80237	11/15/2017	4,872.00000	Ambulance Maintenance
Insperity Expense Management	INSPERITY EXPEN	Z000003488	11/15/2017	308.00000	Expense Report Software
Jack Wills Outdoor Living	JACK WILLS	80201	11/7/2017	1,400.00000	Building Maintenance
Jamil Rahman	JAM	80187	11/2/2017	2,109.40000	MCB - Employee Reimbursemer
January Transport, Inc.	JANUARY TRNSPRT	80148	10/31/2017	375.00000	Building Maintenance
Johnson, Tracy L	JOHNSN01	80288	11/20/2017	277.39000	Travel Reimburse
Julie Roberts	ROBERTS, JULIE	80124	10/19/2017	59.40000	Employee Expenses
JulyInk, Inc.	JLYINK01	80238	11/15/2017	470.00000	Business Cards
Laerdal Medical Corporation	LAERDA01	Z000003478	11/6/2017	733.65000	AMR - Medical Supplies
Laerdal Medical Punchout	1006286	80176	11/1/2017	1,793.97000	AMR
Lambrusco's	LMBRSC01	80243	11/15/2017	84.00000	Lunch Meeting
LandCare	LANDCARE	80240	11/15/2017	6,107.70000	Building Maintenance
Lands' End Business Outfitters	LNDEND01	80244	11/15/2017	379.75000	Uniforms
Landscape Partners	LANDSCAPE PARTN	80241	11/15/2017	398.75000	Building Maintenance
Language Line Service	LNLNE01	80150	10/31/2017	389.54000	Patient Support Services
Laser Source LLC	LASER SOURCE	80149	10/31/2017	90.00000	Computer Supplies
LexisNexis Risk Data Management Inc	LEXISNEXIS	80242	11/15/2017	2,088.60000	Patient Service
Locke Lord LLP	LOCKE LORD LLP	80290	11/20/2017	111,766.20000	Legal Fees
Lori Yanez	GOAD, LORI	80297	11/21/2017	180.74000	Employee Expenses
Malchi Automotive Equip Supply	MALCHI	80245	11/15/2017	509.06000	Ambulance Maintenance
Malchi Automotive Equip Supply	MALCHI	80130	10/25/2017	2,444.70000	Ambulance Maintenance
Matt Cox	COX, MATT	80200	11/7/2017	32.56000	MCB - Expense REimbursement
Matt Cox	COX, MATT	80142	10/31/2017	59.00000	MCB - Expense REimbursement
Matt Cox	COX, MATT	80129	10/25/2017	221.52000	MCB - Expense REimbursement
McAnallen, Duffy	MCANLN01	80208	11/14/2017	300.00000	MCB - Employee Reimbursemer
McAnallen, Duffy	MCANLN01	80246	11/15/2017	1,042.24000	MCB - Employee Reimbursemer
McKesson Medical Punchout	1150574	80182	11/1/2017	158,578.79000	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	80184	11/1/2017	3,080.00000	AMR
Melanie Hollis	HOLIS, MELANIE	80287	11/20/2017	110.85000	Employee Expenses
Melanie Key	KEY, MELANIE	80185	11/1/2017	99.99000	Internet Reimburse

Metro Monitor	METRO MONITOR	80247	11/15/2017	165.00000	Media Monitoring
Metroplex Electric	METROPLEX	Z000003489	11/15/2017	11,376.63000	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	80248	11/15/2017	330.00000	Shredding
Midcon Recovery Services	MIDCON RECOVERY	80249	11/15/2017	5,105.00000	Rental Space/Shred Bins
Mike Duncan	DUNCAN	80232	11/15/2017	1,000.00000	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	80146	10/31/2017	4,800.00000	Community Relations
MyHealth Access Network	MY HEALTH ACCES	80250	11/15/2017	3,083.00000	Patient Services
National Academies of Emergency Dispatch	NAED	80151	10/31/2017	650.00000	P+ - EMD Certification
Net Solutions	NETSOLO1	80251	11/15/2017	6,000.00000	Network Support
Office Depot Punchout	1006929	80177	11/1/2017	1,379.38000	AMR
OG&E	OGE 01	80281	11/16/2017	2,635.47000	Utilities
OG&E	OGE 01	80152	10/31/2017	6,712.67000	Utilities
Ok Natural Gas	ONG 05	80252	11/15/2017	170.73000	Utilities
Ok Natural Gas	ONG 05	80154	10/31/2017	418.52000	Utilities
Oklahoma Police Supply	OK POLICESUPPLY	80191	11/6/2017	110.00000	P+ - Uniforms
Oklahoma St Board of Pharmacy	OKSBP	80203	11/7/2017	200.00000	Dues
Orkin Exterminating Company	ORKIN 01	Z000003472	10/31/2017	110.00000	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003490	11/15/2017	602.88000	Building Maintenance
OTE International Holdings	OTE INTER HOLD	80155	10/31/2017	12,060.00000	P+ - Ambulance Maintenance
Owens Waste Management	OWENS TRASH SVC	80157	10/31/2017	18.00000	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	80180	11/1/2017	28,391.80000	AMR
Packco Inc	PACKCO INC	80192	11/6/2017	1,720.00000	AMR - Misc Supplies
PC Connection	PC CONNECTION	80253	11/15/2017	4,140.48000	Computer Supplies
PCM	PCM	80254	11/15/2017	12,638.86000	Network Hardware
Petty Cash	PETTYC01	80255	11/15/2017	241.96000	Petty Cash Reimburse
Petty Cash	PETTYC01	80158	10/31/2017	374.46000	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	80181	11/1/2017	52,470.00000	AMR
Pikepass CSC	PIKEPASS CSC	Z000003473	10/31/2017	108.76000	Piakepass
Pioneer Products	PIONEER PRODUCT	80193	11/6/2017	1,184.36000	AMR - Medical Supplies
Pitney Bowes Purchase Power	PITBOW02	80256	11/15/2017	536.10000	Postage
Portal Architects	PORTAL ARCHITEC	80257	11/15/2017	5,800.00000	AMR
Public Service Co of Oklahoma	PSO 01	80258	11/15/2017	1,283.57000	Utilities
Public Service Co of Oklahoma	PSO 01	80159	10/31/2017	4,169.88000	Utilities
Puckett, Ruth	PUCKET01	80160	10/31/2017	5,416.67000	Rent

Republic Services	REPUBLIC SERVIC	80259	11/15/2017	2,729.09000	Utilities
Rhodes Hieronymus Jones Tucker & Cable PLLC	RHODES HIERONYM	80292	11/20/2017	6,961.06000	Professional Services
Rhodes Hieronymus Jones Tucker & Cable PLLC	RHODES HIERONYM	80260	11/15/2017	7,626.64000	Professional Services
Riggs, Abney, Neal, Turpen	RIGGS 01	80161	10/31/2017	5,049.00000	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003479	11/6/2017	25.00000	Building Maintenance
S & S Textiles, Inc.	SS TXL01	80266	11/15/2017	349.65000	Uniforms
SBS Group	SBS GROUP	80262	11/15/2017	231.25000	Software Support
Schnake Turnbo and Assoc. Inc.	SCHNAK01	80263	11/15/2017	3,500.00000	Community Relations
Scott's Printing & Copying	SCOTTS01	Z000003480	11/6/2017	111.00000	Printing
Service Professionals, Inc.	SERVICE PROFESS	80194	11/6/2017	2,757.15000	AMR - Misc
Sherrie Snow	SNOW	80131	10/25/2017	199.98000	Internet Reimburse
Solutions Group	SOLUTIONS GROUP	80162	10/31/2017	5,476.69000	Collections
Solutions Group	SOLUTIONS GROUP	80264	11/15/2017	5,730.76000	Collections
Southeastern Emergency Equipment	SEEMRG01	Z000003491	11/15/2017	230.76000	Medical Supplies
Southern Computer Warehouse	S COMPUTER WARE	80261	11/15/2017	1,327.58000	Computer Supplies
Spartan Signs	SPARTAN SIGNS	80265	11/15/2017	688.75000	Ambulance Maintenance
Special Ops	SPECIAL OPS	80195	11/6/2017	1,981.09000	P+ - Uniforms
Stanley Security	STANLEY SECURIT	80163	10/31/2017	56.74000	Building Maintenance
Stanley Security	STANLEY SECURIT	80267	11/15/2017	7,763.45000	Building Maintenance
Sterling Talent Solutions	STERLING TALENT	80164	10/31/2017	226.10000	Background Checks
Sterling Talent Solutions	STERLING TALENT	80293	11/20/2017	291.10000	Background Checks
Stroud Conference Center	STROUD CONF CNT	80268	11/15/2017	182.50000	Board Meeting
Stryker Sales Corporation	STRYKER SALES	Z000003474	10/31/2017	697.64000	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003492	11/15/2017	1,014.60000	computer supplies
T & W Tire	TWTIRE01	Z000003481	11/6/2017	3,270.24000	AMR
Tara Blume	TARA BLUME	80204	11/7/2017	100.00000	Community Relations
The Journal Record	JOURNAL RECORD	80239	11/15/2017	52.91000	Subscriptions
The University of OK Health Sciences Center	UNIVOK01	80272	11/15/2017	55.00000	Dues
Timmons Oil Company	TIMMONS OIL CO	80196	11/6/2017	7,211.66000	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000003493	11/15/2017	10,715.50000	Communications
TPSI	TPSI01	80165	10/31/2017	13,440.00000	Communications
Trizetto	TRIZETTO	80166	10/31/2017	725.00000	Patient Support Services
True Digital Security	TRUE DIGITAL	80167	10/31/2017	2,585.00000	Network Security
True Digital Security	TRUE DIGITAL	80269	11/15/2017	2,585.00000	Network Security

Tulsa Christmas Parade	TULSA XMAS PARA	80186	11/1/2017	200.00000	Community Relations
Tulsa County Clerk	TULCLK01	80211	11/14/2017	119.00000	Liens
Tulsa County Clerk	TULCLK01	80132	10/31/2017	153.00000	Liens
Tulsa County Clerk	TULCLK01	80202	11/7/2017	187.00000	Liens
Tulsa County Clerk	TULCLK01	80296	11/21/2017	204.00000	Liens
Tulsa County Clerk	TULCLK01	80128	10/24/2017	221.00000	Liens
Tulsa World	TULSA WORLD	80270	11/15/2017	179.58000	Subscriptions
U.S. Cellular	US CELLULAR	80273	11/15/2017	387.83000	Tower Rental
United Ford	UNITED FORD	Z000003494	11/15/2017	11,792.52000	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	80168	10/31/2017	377.00000	Building Maintenance
United Mechanical	UNITED MECHANIC	80271	11/15/2017	3,572.86000	Building Maintenance
University Of Oklahoma Health Science Center Dept Of Pediatric	OU DEPT OF PEDS	80156	10/31/2017	6,666.67000	MCB Payroll
University Of Oklahoma Health Science Center Dept Of Pediatric	OU DEPT OF PEDS	80291	11/20/2017	6,666.67000	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	Z000003495	11/15/2017	15,679.43000	Wireless Communications
VF IMAGEWEAR Punchout	1000132	80174	11/1/2017	16,211.18000	AMR
Vicki Lacy	LACY	80289	11/20/2017	349.26000	Employee Reimbursement
Walker Companies	WALKER01	80274	11/15/2017	108.50000	Office Supplies
Weather Affirmation, L.L.C.	WTHAFM01	80279	11/15/2017	350.00000	Weather Notification
Wegener Human Resource Grp	WGNHMN01	80170	10/31/2017	162.00000	Temporary Employees
Wegener Human Resource Grp	WGNHMN01	80275	11/15/2017	378.00000	Temporary Employees
Werfel & Werfel, PLLC	WERFEL01	80169	10/31/2017	5,000.00000	Medicare Consulting
Williamson, H Stephen	WMNSON01	80283	11/16/2017	1,323.37000	Employee Expenses
Windstream	WINDSTREAM	80171	10/31/2017	50.65000	Communications
Windstream	WINDSTREAM	80276	11/15/2017	12,536.09000	Communications
Works & Lentz, Inc.	WKSLNZ01	80277	11/15/2017	1,899.11000	Collections
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	80278	11/15/2017	1,382.82000	Collections
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	80282	11/16/2017	3,157.59000	Collections
Xtivia	XTIVIA	Z000003496	11/15/2017	4,429.00000	Maintenance SQL
Yale 31	YALE 31	80172	10/31/2017	550.00000	Rent
Yellow Pages	YP	80173	10/31/2017	452.50000	Advertising
Zirmed	ZIRMED	80280	11/15/2017	16,866.14000	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003475	10/31/2017	1,794.85000	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000003497	11/15/2017	14,368.00000	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003498	11/15/2017	5,030.45000	Medical Supplies

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2,579.64000 AMR