

MEMORANDUM

Date: February 24, 2016

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – January 2016**

Attached you will find financial statements for January 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$425 thousand compared to a budgeted profit of \$227 thousand, and the Western Division had a net loss of \$1,687 thousand compared to a budgeted net loss of \$1,857 thousand.

There is no net interdivisional payable/receivable as of 1/31/16.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at January 31, 2016, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for January and December services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$958 thousand (1.8%) and Western is less than budget by \$927 thousand (1.5%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2016. The Eastern Division had 623 more emergency transports than budgeted (1.8%); non-emergency transports were 152 less than budget (2.9%). The Western Division emergency transports were less than budget by 740 (1.7%) and non-emergencies were 82 more than budget (2.1%).

The year-to-date collection rate is 46% for the Eastern Division compared to a budget of 46% and an actual for fiscal 2015 of 48%. The year-to-date collection rate is 49% for the Western Division compared to a budget of 48% and an actual for fiscal 2015 of 51%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2016

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,621,100.00	\$14,717,781.00	-0.66%	\$101,948,600.00	\$102,074,933.00	-0.12%
Non-emergency base rate	554,044.58	484,041.00	14.46%	3,745,968.88	3,357,059.00	11.58%
Mileage	945,672.00	990,855.00	-4.56%	6,557,100.00	6,872,059.00	-4.58%
Special events	39,325.00	29,166.67	34.83%	203,519.00	204,166.69	-0.32%
Subscription membership	22,347.12	13,000.00	71.90%	121,348.65	91,000.00	33.35%
Other revenue	225,033.43	395,833.33	-43.15%	2,153,685.91	2,770,833.31	-22.27%
	<u>16,407,522.13</u>	<u>16,630,677.00</u>	<u>-1.34%</u>	<u>114,730,222.44</u>	<u>115,370,051.00</u>	<u>-0.55%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,496,601.95	11,390,833.33	-0.93%	79,968,585.25	79,735,833.31	-0.29%
Collection fees and expenses	62,578.01	69,166.66	9.53%	512,781.16	484,166.62	-5.91%
	<u>11,559,179.96</u>	<u>11,459,999.99</u>	<u>-0.87%</u>	<u>80,481,366.41</u>	<u>80,219,999.93</u>	<u>-0.33%</u>
Net patient service revenue	<u>4,848,342.17</u>	<u>5,170,677.01</u>	<u>-6.23%</u>	<u>34,248,856.03</u>	<u>35,150,051.07</u>	<u>-2.56%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,100,472.38	4,190,124.00	2.14%	27,964,828.95	28,137,492.00	0.61%
Employee compensation & benefits	340,583.01	340,956.57	0.11%	2,340,813.75	2,386,695.99	1.92%
Medical supplies	22,847.39	39,916.66	42.76%	228,990.72	279,416.62	18.05%
Building rent, utilities and maintenance	90,970.51	89,800.02	-1.30%	622,320.05	628,600.14	1.00%
Equipment maintenance	127,023.99	132,250.00	3.95%	891,271.38	925,750.00	3.72%
TotalCare campaign	17,451.27	5,416.67	-222.18%	69,882.04	37,916.69	-84.30%
Quality assurance fees	71,447.33	71,500.00	0.07%	500,131.31	500,500.00	0.07%
Telephone	68,496.69	68,166.66	-0.48%	454,684.32	477,166.62	4.71%
Professional services	32,098.02	30,666.67	-4.67%	228,524.47	214,666.69	-6.46%
Miscellaneous supplies	41,821.51	33,083.34	-26.41%	248,657.10	231,583.38	-7.37%
Postage and courier service	6,225.03	5,250.00	-18.57%	38,127.95	36,750.00	-3.75%
Equipment lease	1,024.97	3,250.00	68.46%	19,434.01	22,750.00	14.58%
Other fees and expenses	53,724.73	55,333.35	2.91%	389,561.32	387,333.45	-0.58%
Community relations	14,031.40	23,333.33	39.87%	75,917.27	163,333.31	53.52%
Office supplies	3,167.69	4,083.32	22.42%	25,716.87	28,583.24	10.03%
Insurance	15,177.68	16,438.75	7.67%	101,934.50	115,071.25	11.42%
Travel, meals, and training	577.64	5,316.67	89.14%	8,308.73	37,216.69	77.67%
	<u>5,007,141.24</u>	<u>5,114,886.01</u>	<u>2.11%</u>	<u>34,209,104.74</u>	<u>34,610,826.07</u>	<u>1.16%</u>
Operating inc. (loss) before depr.	(158,799.07)	55,791.00	-384.63%	39,751.29	539,225.00	-92.63%
Depreciation	<u>308,333.33</u>	<u>308,333.33</u>	<u>0.00%</u>	<u>2,158,333.31</u>	<u>2,158,333.31</u>	<u>0.00%</u>
Operating income (loss)	<u>(467,132.40)</u>	<u>(252,542.33)</u>	<u>-84.97%</u>	<u>(2,118,582.02)</u>	<u>(1,619,108.31)</u>	<u>-30.85%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>14,583.31</u>	<u>98.32%</u>

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2016

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$14,583.31	98.32%
Nonoperating income - interest income	3,468.42	416.67	732.41%	7,207.85	2,916.69	147.12%
Net income (loss)	<u>(463,663.98)</u>	<u>(254,208.99)</u>	<u>-82.39%</u>	<u>(2,111,619.45)</u>	<u>(1,630,774.93)</u>	<u>-29.49%</u>

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2016

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,893,900.00	\$6,624,658.00	4.06%	\$46,822,100.00	\$45,945,208.00	1.91%
Non-emergency base rate	280,660.00	263,712.00	6.43%	1,935,779.94	1,828,970.00	5.84%
Mileage	431,712.00	428,972.00	0.64%	2,941,077.00	2,975,128.00	-1.14%
Special events	29,000.00	16,666.67	74.00%	111,312.50	116,666.69	-4.59%
Subscription membership	9,863.98	6,333.33	55.75%	57,602.08	44,333.31	29.93%
Other revenue	174,995.93	395,833.33	-55.79%	2,100,236.11	2,770,833.31	-24.20%
	<u>7,820,131.91</u>	<u>7,736,175.33</u>	<u>1.09%</u>	<u>53,968,107.63</u>	<u>53,681,139.31</u>	<u>0.53%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,471,223.38	5,154,000.00	-6.15%	36,991,563.54	36,078,000.00	-2.53%
Collection fees and expenses	31,068.08	29,333.33	-5.91%	224,480.37	205,333.31	-9.32%
	<u>5,502,291.46</u>	<u>5,183,333.33</u>	<u>-6.15%</u>	<u>37,216,043.91</u>	<u>36,283,333.31</u>	<u>-2.57%</u>
Net patient service revenue	<u>2,317,840.45</u>	<u>2,552,842.00</u>	<u>-9.21%</u>	<u>16,752,063.72</u>	<u>17,397,806.00</u>	<u>-3.71%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,955,740.60	1,918,184.00	-1.96%	13,065,487.38	12,918,436.00	-1.14%
Employee compensation & benefits	163,551.18	160,244.16	-2.06%	1,099,267.69	1,121,709.12	2.00%
Medical supplies	7,267.76	17,333.33	58.07%	67,342.63	121,333.31	44.50%
Building rent, utilities and maintenance	25,407.70	25,716.67	1.20%	177,129.98	180,016.69	1.60%
Equipment maintenance	64,257.55	62,250.00	-3.22%	422,091.15	435,750.00	3.13%
TotalCare campaign	14,392.96	4,166.67	-245.43%	52,959.69	29,166.69	-81.58%
Quality assurance fees	33,580.25	34,500.00	2.67%	235,061.75	241,500.00	2.67%
Telephone	31,517.35	28,791.66	-9.47%	206,346.71	201,541.62	-2.38%
Professional services	14,952.32	14,333.34	-4.32%	105,479.24	100,333.38	-5.13%
Miscellaneous supplies	12,800.58	16,000.01	20.00%	120,806.75	112,000.07	-7.86%
Postage and courier service	2,922.08	2,416.67	-20.91%	17,771.91	16,916.69	-5.06%
Equipment lease	1,024.97	2,500.00	59.00%	14,818.80	17,500.00	15.32%
Other fees and expenses	28,557.56	27,000.01	-5.77%	207,414.00	189,000.07	-9.74%
Community relations	6,309.76	14,750.00	57.22%	40,648.32	103,250.00	60.63%
Office supplies	1,221.25	1,916.66	36.28%	11,835.97	13,416.62	11.78%
Insurance	6,974.65	7,916.67	11.90%	48,626.74	55,416.69	12.25%
Travel, meals, and training	369.10	2,441.67	84.88%	3,429.48	17,091.69	79.93%
	<u>2,370,847.62</u>	<u>2,340,461.52</u>	<u>-1.30%</u>	<u>15,896,518.19</u>	<u>15,874,378.64</u>	<u>-0.14%</u>
Operating inc. (loss) before depr.	(53,007.17)	212,380.48	-124.96%	855,545.53	1,523,427.36	-43.84%
Depreciation	<u>183,333.33</u>	<u>183,333.33</u>	<u>0.00%</u>	<u>1,283,333.31</u>	<u>1,283,333.31</u>	<u>0.00%</u>
Operating income (loss)	<u>(236,340.50)</u>	<u>29,047.15</u>	<u>-913.64%</u>	<u>(427,787.78)</u>	<u>240,094.05</u>	<u>-278.18%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>14,583.31</u>	<u>98.32%</u>

EMSA
 EMSA Eastern Division
 For the Seven Months Ending January 31, 2016

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$14,583.31	98.32%
Nonoperating income - interest income	1,098.73	166.67	559.22%	3,400.49	1,166.69	191.46%
Net income (loss)	<u>(235,241.77)</u>	<u>27,130.49</u>	<u>967.08%</u>	<u>(424,632.57)</u>	<u>226,677.43</u>	<u>287.33%</u>

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2016

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,727,200.00	\$8,093,123.00	-4.52%	\$55,126,500.00	\$56,129,725.00	-1.79%
Non-emergency base rate	273,384.58	220,329.00	24.08%	1,810,188.94	1,528,089.00	18.46%
Mileage	513,960.00	561,883.00	-8.53%	3,616,023.00	3,896,931.00	-7.21%
Special events	10,325.00	12,500.00	-17.40%	92,206.50	87,500.00	5.38%
Subscription membership	12,483.14	6,666.67	87.25%	63,746.57	46,666.69	36.60%
Other revenue	50,037.50		0.00%	53,449.80		0.00%
	<u>8,587,390.22</u>	<u>8,894,501.67</u>	<u>-3.45%</u>	<u>60,762,114.81</u>	<u>61,688,911.69</u>	<u>-1.50%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,025,378.57	6,236,833.33	3.39%	42,977,021.71	43,657,833.31	1.56%
Collection fees and expenses	31,509.93	39,833.33	20.90%	288,300.79	278,833.31	-3.40%
	<u>6,056,888.50</u>	<u>6,276,666.66</u>	<u>3.50%</u>	<u>43,265,322.50</u>	<u>43,936,666.62</u>	<u>1.53%</u>
Net patient service revenue	<u>2,530,501.72</u>	<u>2,617,835.01</u>	<u>-3.34%</u>	<u>17,496,792.31</u>	<u>17,752,245.07</u>	<u>-1.44%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,144,731.78	2,271,940.00	5.60%	14,899,341.57	15,219,056.00	2.10%
Employee compensation & benefits	177,031.83	180,712.41	2.04%	1,241,546.06	1,264,986.87	1.85%
Medical supplies	15,579.63	22,583.33	31.01%	161,648.09	158,083.31	-2.26%
Building rent, utilities and maintenance	65,562.81	64,083.35	-2.31%	445,190.07	448,583.45	0.76%
Equipment maintenance	62,766.44	70,000.00	10.33%	469,180.23	490,000.00	4.25%
TotalCare campaign	3,058.31	1,250.00	-144.66%	16,922.35	8,750.00	-93.40%
Quality assurance fees	37,867.08	37,000.00	-2.34%	265,069.56	259,000.00	-2.34%
Telephone	36,979.34	39,375.00	6.08%	248,337.61	275,625.00	9.90%
Professional services	17,145.70	16,333.33	-4.97%	123,045.23	114,333.31	-7.62%
Miscellaneous supplies	29,020.93	17,083.33	-69.88%	127,850.35	119,583.31	-6.91%
Postage and courier service	3,302.95	2,833.33	-16.57%	20,356.04	19,833.31	-2.64%
Equipment lease		750.00	100.00%	4,615.21	5,250.00	12.09%
Other fees and expenses	25,167.17	28,333.34	11.17%	182,147.32	198,333.38	8.16%
Community relations	7,721.64	8,583.33	10.04%	35,268.95	60,083.31	41.30%
Office supplies	1,946.44	2,166.66	10.16%	13,880.90	15,166.62	8.48%
Insurance	8,203.03	8,522.08	3.74%	53,307.76	59,654.56	10.64%
Travel, meals, and training	208.54	2,875.00	92.75%	4,879.25	20,125.00	75.76%
	<u>2,636,293.62</u>	<u>2,774,424.49</u>	<u>4.98%</u>	<u>18,312,586.55</u>	<u>18,736,447.43</u>	<u>2.26%</u>
Operating inc. (loss) before depr.	(105,791.90)	(156,589.48)	32.44%	(815,794.24)	(984,202.36)	17.11%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>875,000.00</u>	<u>875,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(230,791.90)</u>	<u>(281,589.48)</u>	<u>18.04%</u>	<u>(1,690,794.24)</u>	<u>(1,859,202.36)</u>	<u>9.06%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Seven Months Ending January 31, 2016

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$2,369.69	\$250.00	847.88%	\$3,807.36	\$1,750.00	117.56%
Net income (loss)	<u>(228,422.21)</u>	<u>(281,339.48)</u>	<u>18.81%</u>	<u>(1,686,986.88)</u>	<u>(1,857,452.36)</u>	<u>9.18%</u>

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$170,366.72	\$984,832.27
Petty cash	1,200.00	1,200.00
Invested cash	6,895,676.76	6,259,353.76
	7,067,243.48	7,245,386.03
Patient accounts receivable:		
Patient accounts receivable	25,205,136.40	26,277,452.46
Receivables in collection	66,814,000.19	52,682,140.19
	92,019,136.59	78,959,592.65
Less allowance for contractual allowances and bad debts	77,399,291.00	64,756,291.00
Net patient accounts receivable	14,619,845.59	14,203,301.65
Other receivables:		
Due from contractor	693,884.36	681,159.64
Due from collection agency	18,462.93	33,410.30
Other miscellaneous receivables	432,662.27	954,870.86
	1,145,009.56	1,669,440.80
Other current assets:		
Prepaid assets	920,465.59	664,245.03
Other, principally funds held by trustee	253,274.64	117,867.87
	1,173,740.23	782,112.90
Total current assets	24,005,838.86	23,900,241.38
Property and equipment:		
Communication equipment	7,204,355.14	6,359,404.80
Buildings and leasehold improvements	3,746,529.66	3,746,529.66
Ambulances	13,836,519.25	12,171,346.06
Data processing equipment	7,190,880.85	7,087,400.05
On-board equipment	7,879,842.70	6,454,680.94
Office furniture and equipment	1,335,672.64	1,311,802.63
Miscellaneous other equipment	1,309,761.25	1,156,094.25
Land	64,200.00	64,200.00
Transportation equipment	534,093.96	395,337.24
Prepaid assets	3,757,063.37	1,457,750.16
Capital Lease	739,910.29	739,910.29
	47,598,829.11	40,944,456.08
Less accumulated depreciation	35,494,445.35	31,700,051.70
Net property and equipment	12,104,383.76	9,244,404.38
Other assets		
	9,734.50	24,194.50
Total assets	36,119,957.12	33,168,840.26

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$982,867.04	\$1,296,286.80
Due to contractor	8,180,676.22	8,023,641.33
Due to Quality Assurance Fund	300,406.93	306,297.28
Accrued retirement	199,342.57	187,719.54
Accrued salaries and wages	401,648.20	309,513.93
Current installments of long-term debt	395,491.00	
Accrued interest payable	14.61	20.31
Deferred revenue	111,735.54	77,151.97
Total current liabilities	10,572,182.11	10,200,631.16
Long-term debt	1,690,717.08	
Other liabilities	21,752.22	21,752.22
Total liabilities	12,284,651.41	10,222,383.38
Division capital:		
Contributed capital	76,511,104.17	72,343,074.52
Retained earnings (deficit)	(50,564,179.01)	(48,420,819.28)
Current year earnings (loss)	(2,111,619.45)	(975,798.36)
Total division capital	23,835,305.71	22,946,456.88
Total liabilities & division capital	36,119,957.12	33,168,840.26

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$440,030.50)	\$420,166.29
Petty cash	600.00	600.00
Invested cash	2,999,833.71	2,673,232.57
	2,560,403.21	3,093,998.86
Patient accounts receivable:		
Patient accounts receivable	11,557,915.16	11,818,540.77
Receivables in collection	30,925,999.82	24,401,999.82
	42,483,914.98	36,220,540.59
Less allowance for contractual allowances and bad debts	35,843,710.00	29,995,710.00
Net patient accounts receivable	6,640,204.98	6,224,830.59
Other receivables:		
Due from contractor	693,884.36	681,159.64
Due from collection agency	7,756.26	19,661.86
Other miscellaneous receivables	102,411.97	175,241.53
	804,052.59	876,063.03
Other current assets:		
Prepaid assets	439,386.82	326,657.45
Other, principally funds held by trustee	168,337.82	(59,178.23)
	607,724.64	267,479.22
Total current assets	10,612,385.42	10,462,371.70
Property and equipment:		
Communication equipment	3,747,002.07	3,065,473.88
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	8,424,600.65	7,262,608.82
Data processing equipment	3,753,954.39	3,703,850.46
On-board equipment	4,498,758.92	3,282,818.51
Office furniture and equipment	600,082.76	576,212.75
Miscellaneous other equipment	721,337.81	594,932.65
Land	64,200.00	64,200.00
Transportation equipment	360,250.04	318,414.80
Prepaid assets	2,076,530.73	1,127,683.28
Capital Lease	338,087.66	338,087.66
	27,804,299.28	23,553,777.06
Less accumulated depreciation	19,707,888.32	17,492,955.13
Net property and equipment	8,096,410.96	6,060,821.93
Other assets		
	8,273.60	16,057.97
Total assets	18,717,069.98	16,539,251.60

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,442,990.43	\$1,026,178.75
Due to contractor	3,869,508.37	3,863,519.48
Due to Quality Assurance Fund	300,406.93	306,297.28
Accrued retirement	104,300.50	98,833.56
Accrued salaries and wages	189,624.96	150,124.41
Current installments of long-term debt	198,065.00	
Accrued interest payable	14.61	20.31
Deferred revenue	49,319.83	36,747.60
Total current liabilities	6,154,230.63	5,481,721.39
Long-term debt	962,218.08	
Other liabilities	21,752.22	21,752.22
Total liabilities	7,138,200.93	5,503,473.61
Division capital:		
Contributed capital	7,400,218.23	6,697,215.23
Retained earnings (deficit)	4,603,283.39	4,106,195.80
Current year earnings (loss)	(424,632.57)	232,366.96
Total division capital	11,578,869.05	11,035,777.99
Total liabilities & division capital	18,717,069.98	16,539,251.60

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$610,397.22	\$564,665.98
Petty cash	600.00	600.00
Invested cash	3,895,843.05	3,586,121.19
	4,506,840.27	4,151,387.17
Patient accounts receivable:		
Patient accounts receivable	13,647,221.24	14,458,911.69
Receivables in collection	35,888,000.37	28,280,140.37
	49,535,221.61	42,739,052.06
Less allowance for contractual allowances and bad debts	41,555,581.00	34,760,581.00
Net patient accounts receivable	7,979,640.61	7,978,471.06
Other receivables:		
Due from collection agency	10,706.67	13,748.44
Other miscellaneous receivables	330,250.30	779,629.33
	340,956.97	793,377.77
Other current assets:		
Prepaid assets	481,078.77	337,587.58
Other, principally funds held by trustee	84,936.82	177,046.10
	566,015.59	514,633.68
Total current assets	13,393,453.44	13,437,869.68
Property and equipment:		
Communication equipment	3,457,353.07	3,293,930.92
Buildings and leasehold improvements	527,035.41	527,035.41
Ambulances	5,411,918.60	4,908,737.24
Data processing equipment	3,436,926.46	3,383,549.59
On-board equipment	3,381,083.78	3,171,862.43
Office furniture and equipment	735,589.88	735,589.88
Miscellaneous other equipment	588,423.44	561,161.60
Transportation equipment	173,843.92	76,922.44
Prepaid assets	1,680,532.64	330,066.88
Capital Lease	401,822.63	401,822.63
	19,794,529.83	17,390,679.02
Less accumulated depreciation	15,786,557.03	14,207,096.57
Net property and equipment	4,007,972.80	3,183,582.45
Other assets		
	1,460.90	8,136.53
Total assets	17,402,887.14	16,629,588.66

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$460,123.39)	\$270,108.05
Due to contractor	4,311,167.85	4,160,121.85
Accrued retirement	95,042.07	88,885.98
Accrued salaries and wages	212,023.24	159,389.52
Current installments of long-term debt	197,426.00	
Deferred revenue	62,415.71	40,404.37
Total current liabilities	4,417,951.48	4,718,909.77
Long-term debt	728,499.00	
Total liabilities	5,146,450.48	4,718,909.77
Division capital:		
Contributed capital	69,110,885.94	65,645,859.29
Retained earnings (deficit)	(55,167,462.40)	(52,527,015.08)
Current year earnings (loss)	(1,686,986.88)	(1,208,165.32)
Total division capital	12,256,436.66	11,910,678.89
Total liabilities & division capital	17,402,887.14	16,629,588.66

EMSA
Cash Rollforward
Year Ending June 30, 2016

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2015	\$ 3,651,013	\$ 3,651,013	-	3,790,311	3,790,311	-	7,441,324	7,441,324	-
Net revenue collected	14,678,000	14,195,889	482,111	17,518,000	17,141,097	376,903	32,196,000	31,336,986	859,014
Utility bill receipts	2,050,000	2,770,600	(720,600)				2,050,000	2,770,600	(720,600)
TotalCare proceeds	106,042		106,042	120,553	26,700	93,853	226,595	26,700	199,895
Payment to contractor	(12,922,098)	(12,918,436)	(3,662)	(14,930,323)	(15,218,456)	288,133	(27,852,421)	(28,136,892)	284,471
Operating expenses/changes in WC	(4,479,790)	(2,916,900)	(1,562,890)	(3,315,234)	(3,500,000)	184,766	(7,795,024)	(6,416,900)	(1,378,124)
Capital expenditures	(1,324,641)	(1,386,000)	61,359	(1,604,188)	(1,601,600)	(2,588)	(2,928,829)	(2,987,600)	58,771
Net debt proceeds/(reduction)			-			-	-	-	-
Interest/other income	807		807	977		977	1,784	-	1,784
Other	340,946 (2)	400,750	(59,804)	3,386,868 (1)	3,386,868	-	3,727,814	3,787,618	(59,804)
Balance at January 31, 2016	<u>2,100,279</u>	<u>3,796,916</u>	<u>(1,696,637)</u>	<u>4,966,964</u>	<u>4,024,920</u>	<u>942,044</u>	<u>7,067,243</u>	<u>7,821,836</u>	<u>(754,593)</u>

(1) 21,517 - '15 Other Western Subsidy
345,454 - '16 Edmond Subsidy
386,708 - '16 Other Western Subsidy
2,633,189 - '16 Oklahoma City Subsidy
3,386,868

(2) 340,279 - '15 Other Eastern Subsidy

West - Cash	4,506,840
A/R	460,124
Net	<u>4,966,964</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Seven Months Ended 1/31/16

Eastern Division

Net Income (loss)		(424,633)
Add: Depreciation	1,283,333	
Increase in allowance for doubtful accounts	3,751,000	
Increase in deferred revenue	49,320	<u>5,083,653</u>
Changes in working capital:		
Increase in patient receivables	(3,709,699)	
Increase in other receivables	(202,001)	
Increase in other assets	(336,598)	
Decrease in accounts payable	(620,056)	
Decrease in accrued liabilities	(45,782)	<u>(4,914,136)</u>
Net Property Additions:		(1,836,461)
Debt Service/ Loan Proceeds		1,160,283
Net Contributed Capital		340,946
Change in cash and cash equivalents:		<u><u>(590,348)</u></u>
Cash balance @6/30/15		3,150,751
Cash balance @1/31/16		2,560,403
Change in cash		<u><u>(590,348)</u></u>

EMSA
Statement of Cash Flows
Seven Months Ended 1/31/16

Western Division

Net income (loss)		(1,686,987)
Add: Depreciation	875,000	
Increase in allowance for doubtful accounts	4,927,000	
Increase in deferred revenue	62,416	<u>5,864,416</u>
Changes in working capital:		
Increase in patient receivables	(4,871,221)	
Decrease in other receivables	256,804	
Increase in other assets	(254,600)	
Decrease in accounts payable	(965,667)	
Decrease in accrued liabilities	(50,911)	<u>(5,885,595)</u>
Net Property (Additions)/Dispositions		(1,625,685)
Debt Service/Loan proceeds		925,925
Contributed Capital		2,624,194
Change in cash and cash equivalents:		<u>216,268</u>
	Cash balance @6/30/15	4,290,572
	Cash balance @1/31/16	4,506,840
	Change in cash	<u>216,268</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through January

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
2016 Ambulances (ten)			
Replacement units	1,100,000	330,580	769,420
Repairs	25,000	38,889	(13,889)
Miscellaneous	20,000	5,660	14,340
On board equipment			
Stair chairs	20,000		20,000
Miscellaneous	30,000		30,000
CAD and radio equipment			
Base station upgrade	50,000		50,000
Dispatch console replacement	653,000	649,621	3,379
(1) Handheld and mobile radios		943,166	(943,166)
Building expenses:			
Office furniture	10,000	3,619	6,381
Building expansion	5,250,000	190,073	5,059,927
Common use vehicle	30,000		30,000
Audio equipment for conference room		13,150	(13,150)
Compressor		18,154	(18,154)
Painting of Lansing exterior		18,216	(18,216)
Upgrade Lansing security system		54,026	(54,026)
Upgrade heating system in bay area		79,282	(79,282)
Replace vehicle exhaust system		64,326	(64,326)
Drug storage safes		20,372	(20,372)
Inventory/asset mgt licenses		11,221	(11,221)
Miscellaneous	41,000	17,525	23,475
Computer equipment			
Server upgrade (network)	142,000		142,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000		50,000
TOTAL	7,431,000	2,457,880	4,973,120
Less future cash impact of bldg expansion	5,250,000	190,073	5,059,927
Less future cash impact of radio purchase		943,166	(943,166)
Current year budget (cash impact)	2,181,000	1,324,641	856,359

(1) The radio purchase is being paid for over a period of five years beginning 7/1/2016.

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through January

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	330,580		769,420
Repairs	25,000		13,038	11,962
Special event carts	50,000		47,411	2,589
Miscellaneous	20,000		3,900	16,100
On board equipment				
Stair chairs	20,000			20,000
Training manikin	8,000			8,000
Miscellaneous	38,000		5,279	32,721
CAD and radio equipment				
Dispatch console replacement	700,000	573,848		126,152
Base station upgrade	40,000			40,000
Radio infrastructure (NG911)	110,080		55,040	55,040
(1) Handheld and mobile radios			925,925	(925,925)
Building expenses:				
Bldg improvements	20,000			20,000
Infrastructure move	350,000		369,822	(19,822)
Audio equipment for conference room			16,310	(16,310)
New building location			32,165	(32,165)
Security systems upgrade at Classen and Walker			51,933	(51,933)
Drug storage safes			6,791	(6,791)
Inventory/asset mgt licenses			12,971	(12,971)
Sewer line replacement at Walker			67,000	(67,000)
Miscellaneous	46,000		5,400	40,600
Computer equipment				
Server upgrade (network)	150,000		12,700	137,300
UPS batteries	9,000			9,000
Billing/CAD system hardware	10,000			10,000
Miscellaneous	50,000			50,000
TOTAL	2,746,080	904,428	1,625,685	215,967
Less future cash impact of radio purchase			925,925	925,925
Current year budget (cash impact)	2,746,080	904,428	699,760	1,141,892

(1) The radio purchase is being paid for over a period of five years beginning 7/1/2016.

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2016

Eastern Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Dec-15</u>	<u>Jan-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>										
Emergency	5,235	5,326	5,165	5,111	4,797	5,029	5,304	35,967	34,985	35,344
Non-emergency	700	725	740	724	706	801	752	5,148	5,152	5,300
Total	5,935	6,051	5,905	5,835	5,503	5,830	6,056	41,115	40,137	40,644
Unit hours	14,859	14,623	14,775	14,568	14,244	14,814	15,051	102,934	101,450	
% of total system hours	46.0%	46.3%	46.6%	45.5%	46.4%	46.8%	47.5%	46.3%	46.5%	47.0%
<i>Gross revenue by payor:</i>										
Medicare	43%	44%	44%	43%	45%	46%	46%	44%	44%	
Medicaid	20%	19%	18%	24%	19%	18%	18%	18%	22%	
Private insurance	14%	14%	14%	14%	14%	15%	16%	15%	14%	
Uninsured and other	23%	23%	24%	19%	22%	22%	20%	23%	20%	
	100%	100%	100%	100%	100%	101%	100%	100%	100%	
<i>Collection rate</i>	52.4%	41.5%	52.5%	46.2%	47.5%	47.5%	37.6%	46.4%	47.8%	46.0%
<i>Net income (loss)</i>	\$ (177,444)	\$ 672,555	\$ 163,718	\$ (490,758)	\$ 145,695	\$ (503,155)	\$ (235,242)	\$ (424,631)	\$ 232,366	\$ 226,677
<i>Days in A/R</i>	68.4	72.3	73.5	72.3	78.2	72.6	71.3	N/A	74.1	
<i>Past due A/R</i>	\$ 2,728,000	\$ 3,015,000	\$ 2,969,000	\$ 2,993,000	\$ 3,127,000	\$ 3,135,000	\$ 3,230,000	N/A	\$ 2,948,000	
<i>Current ratio</i>	1.69	1.92	1.99	1.90	1.93	1.87	1.72	N/A	1.83	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Western Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Dec-15</u>	<u>Jan-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>										
Emergency	6,363	6,198	6,059	5,934	5,831	6,108	5,942	42,435	42,137	43,175
Non-emergency	561	547	519	552	549	617	626	3,971	3,777	3,889
Total	6,924	6,745	6,578	6,486	6,380	6,725	6,568	46,406	45,914	47,064
Unit hours	17,421	16,983	16,939	17,456	16,466	16,856	16,647	118,768	116,674	
% of total system hours	54.0%	53.7%	53.4%	54.5%	53.6%	53.2%	52.5%	53.7%	53.5%	53.0%
<i>% of gross revenue by payor:</i>										
Medicare	45%	43%	42%	45%	45%	46%	47%	45%	44%	
Medicaid	15%	16%	16%	15%	15%	15%	15%	15%	20%	
Private insurance	16%	18%	17%	17%	17%	17%	18%	17%	16%	
Uninsured and other	24%	23%	25%	23%	23%	22%	20%	23%	20%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	48.3%	42.7%	53.1%	48.0%	53.4%	45.2%	50.5%	48.6%	51.3%	48.0%
<i>Net income (loss)</i>	\$ (20,605)	\$ (19,508)	\$ (158,238)	\$ (774,713)	\$ (147,670)	\$ (337,830)	\$ (228,422)	\$ (1,686,986)	\$ (1,208,166)	\$ (1,857,452)
<i>Days in A/R</i>	69.6	75.5	76.8	77.2	79.7	76.1	77.9	N/A	78.3	
<i>Past due A/R</i>	\$ 3,399,000	\$ 3,828,000	\$ 3,988,000	\$ 4,073,000	\$ 4,060,000	\$ 4,050,000	\$ 4,002,000	N/A	\$ 3,764,000	
<i>Current ratio</i>	2.78	2.80	3.07	3.05	3.07	2.91	3.03	N/A	2.85	

<u>Vendor Name</u>	<u>Vendor ID</u>	<u>Document Date</u>	<u>Document Amount</u>	<u>Comment1</u>
KEY: AMR MCB EMSA P+ TFD	OVER \$10K			
ADS	76945	2/15/2016	\$230	Shredding
AIMHI	76947	2/15/2016	\$4,000	Membership
PALUKA, ADAM	76907	1/27/2016	\$100	Employee Expense Reimbursement
PALUKA, ADAM	76939	2/11/2016	\$149	Employee Expense Reimbursement
ADDTRONICS	76944	2/15/2016	\$862	Misc Supplies
ADV SYST GROUP	76946	2/15/2016	\$27,276	Software Support
AIR COMP SUP	Z000002751	2/15/2016	\$218	Medical Supplies
AIRCO	Z000002752	2/15/2016	\$933	Building Maintenance
1223388	76920	2/3/2016	\$5,581	AMR - Medical Supplies
ALACRT01	76948	2/15/2016	\$1,120	Courier Service
ALLKIL01	76879	1/26/2016	\$126	Building Maintenance
AMERICANCHECKED	76949	2/15/2016	\$80	Employee Background Checks
AMEX CORP	76872	1/22/2016	\$17,614	Employee Cards
AMFIRE01	76951	2/15/2016	\$164	Building Maintenance
AMR	76881	1/26/2016	\$946	Insurance Reimbursement
AMPRKG01	76953	2/15/2016	\$112	Fees
AMWSTE01	Z000002738	1/26/2016	\$477	Utilities
AMWSTE01	Z000002753	2/15/2016	\$468	Utilities
AMOSEL01	76952	2/15/2016	\$3,386	Building Maintenance
ANGELA LEHMAN	76941	2/11/2016	\$42	Employee Expense Reimbursement
ACOG 01	76878	1/26/2016	\$545	OKC 911 Service Agreement
ATT 08	Z000002754	2/15/2016	\$1,539	Communications
AT&T YELLOW PAG	76954	2/15/2016	\$497	Yellow Pages
ATT 07	76955	2/15/2016	\$2,680	Communications
AT&T MOBILITY	Z000002755	2/15/2016	\$1,934	Wireless Communications
ATT INTERNET	76882	1/26/2016	\$884	Communications
ATT 10	Z000002756	2/15/2016	\$18,017	Communications
BDEDDI01	76883	1/26/2016	\$27,044	Rent
BOK TRUST SRVC	76885	1/26/2016	\$1,486	Line Of Credit
BILLKNIGHT FORD	76884	1/26/2016	\$167,244	Ambulance Maintenance
BIXPWA01	76957	2/15/2016	\$33	Utilities
BD REGENTS OU	76956	2/15/2016	\$29,953	OMD Dir Salary & Benefits

CAD NORTH	76886	1/26/2016	\$12,825	Cad maintenance
CAP TULSA	76877	1/26/2016	\$45	Community Relations
MORLEY, CARRIE	76876	1/26/2016	\$62	Employee Reimbursement
CDWCMP01	76958	2/15/2016	\$13,518	Computer Supplies
OK ENERGY SERV	76894	1/26/2016	\$2,122	Utilities
HINDS, CHANTELL	76871	1/20/2016	\$64	Employee Travel Expenses
HINDS, CHANTELL	76932	2/4/2016	\$134	Employee Travel Expenses
HINDS, CHANTELL	77015	2/15/2016	\$64	Employee Travel Expenses
CTYOKC01	76888	1/26/2016	\$354	Utilities
CTYTUL02	76889	1/26/2016	\$1,176	Utilities
CLEAN SWEEP JAN	76959	2/15/2016	\$2,085	Janitorial Services
COHLMS01	Z000002757	2/15/2016	\$1,860	Building Maintenance
CAAS	76942	2/12/2016	\$5,500	Community Relations
CAAS	76943	2/12/2016	\$10,000	Community Relations
COMMUNITY CARE	76960	2/15/2016	\$49	Benefits
COMPSOURCE	76961	2/15/2016	\$3,014	Workers Comp
COX	Z000002739	1/26/2016	\$4,464	Internet
COX	Z000002758	2/15/2016	\$2,743	Internet
COX TULSA	Z000002740	1/26/2016	\$9,613	Internet
COX TULSA	Z000002759	2/15/2016	\$611	Internet
CPI OFFICE PROD	Z000002760	2/15/2016	\$19,155	Office Supplies/Toner/Janitor
CRITICAL COMM	76962	2/15/2016	\$59	Communications
CRTSPC01	76887	1/26/2016	\$327	Website
HOWERTON	76906	1/27/2016	\$247	MCB - Reimburse
HOWERTON	76936	2/9/2016	\$65	MCB - Reimburse
DETCO	Z000002741	2/3/2016	\$2,140	Fleet Maintenance
DONOHUE COMMERC	76963	2/15/2016	\$2,297	Building Maintenance
EMPTRK01	76925	2/3/2016	\$2,261	AMR - Vehicle Maintenance
1313999	76922	2/3/2016	\$215	AMR - Medical Supplies
ERLING01	76964	2/15/2016	\$4,266	Professional Services
FEDEXP01	76965	2/15/2016	\$123	Express Mail
FLOTEC	76926	2/3/2016	\$506	Meidical Supplies
FLOTEC	76966	2/15/2016	\$180	Meidical Supplies
1007964	76913	2/3/2016	\$15,251	AMR - Medical Supplies

FRITZB01	76890	1/26/2016	\$12,266	Architect Fees
1001624	76911	2/3/2016	\$7,468	AMR - Medical Supplies
GRYBAR01	76968	2/15/2016	\$180	Telephone Supplies
GOCCC 01	Z000002761	2/15/2016	\$950	Dues
GLOBAL TOWER	76891	1/26/2016	\$673	Tower Rentals
HENRY SCHEIN	Z000002742	2/3/2016	\$5,778	Medical Supplies
HENRY SCHEIN	Z000002762	2/15/2016	\$344	Medical Supplies
HFMA #2	76969	2/15/2016	\$315	Dues
REED, HOWARD	76905	1/27/2016	\$150	MCB - Reimburse
HOWARD REED CON	76908	2/1/2016	\$8,000	MCB - Reimburse
IMPCOF01	Z000002763	2/15/2016	\$555	Coffee
INSPERITY EXPEN	Z000002764	2/15/2016	\$308	Expense Report Software
IAED	76971	2/15/2016	\$650	Software Maintenance
IRONMNTN	76972	2/15/2016	\$2,062	Offsite Storage
JAMA & ARCHIVE	Z000002765	2/15/2016	\$185	Dues
GOODLOE, JEFF	76931	2/4/2016	\$440	MCB - Employee Reimbursement
JONESJEN	76935	2/9/2016	\$214	MCB - Employee Reimbursement
JOHNSN01	76940	2/11/2016	\$68	Travel Reimburse
SMITH,KELLY	76870	1/20/2016	\$210	Employee Reimbursement
MCDORMAN, KIM	76937	2/9/2016	\$120	Employee Reimbursement
TRGRLN01	Z000002766	2/15/2016	\$2,008	Lawn Maintenance
LNDEND01	76974	2/15/2016	\$761	Uniforms
WESTERN LAWNS	Z000002767	2/15/2016	\$398	Lawn Maintenance
LNLNE01	76975	2/15/2016	\$494	Patient Support Services
LEXISNEXIS	76973	2/15/2016	\$1,872	Patient Service
LYNXSYSTEMS	76976	2/15/2016	\$2,966	Computer Supplies
1150574	76918	2/3/2016	\$223,535	AMR - Medical Supplies
1343833	76923	2/3/2016	\$16,893	AMR - Medical Supplies
KEY, MELANIE	76933	2/4/2016	\$99	Internet Reimburse
METRO MONITOR	76977	2/15/2016	\$165	Media Monitoring
METROPLEX	Z000002768	2/15/2016	\$1,879	Building Maintenance
MIDCON RECOVERY	76978	2/15/2016	\$4,880	Rental Space
MOTRLA01	Z000002769	2/15/2016	\$9,431	Maintenance Communications
MDWTRY01	Z000002743	2/3/2016	\$815	AMR - Unifom

MTUG	76979	2/15/2016	\$50	Dues
SMRTNET	76992	2/15/2016	\$3,083	Patient Services
NETSOLO1	76980	2/15/2016	\$6,000	Network Support
OFFBTL01	76982	2/15/2016	\$4,000	Janitorial
1006929	76912	2/3/2016	\$1,142	AMR - Medical Supplies
OGE 01	76893	1/26/2016	\$2,614	Utilities
OGE 01	76983	2/15/2016	\$1,315	Utilities
ONG 05	76895	1/26/2016	\$771	Utilities
ONG 05	76984	2/15/2016	\$98	Utilities
OESC 01	76981	2/15/2016	\$3,430	Unemployment
ORKIN 01	Z000002744	2/3/2016	\$80	Building Maintenance
ORKIN 01	Z000002770	2/15/2016	\$124	Building Maintenance
OVRHDR02	76927	2/3/2016	\$202	Building
OVRHDR02	76985	2/15/2016	\$759	Building
OWENS TRASH SVC	76896	1/26/2016	\$18	Utilities
1009260	76915	2/3/2016	\$45,471	AMR - Medical Supplies
PACKCO INC	76928	2/3/2016	\$3,067	AMR - Misc Supplies
PAGE STORAGE	76897	1/26/2016	\$670	Storage
PAGE STORAGE	76986	2/15/2016	\$670	Storage
PC CONNECTION	76987	2/15/2016	\$2,887	Computer Supplies
1269383	76921	2/3/2016	\$4,466	AMR - Medical Supplies
PETTYC01	77014	2/15/2016	\$259	Petty Cash Reimburse
1055366	76917	2/3/2016	\$129,884	AMR - Medical Supplies
PRYDSP01	Z000002745	2/3/2016	\$2,425	Training Supplies
PRGBUS01	Z000002746	2/3/2016	\$295	Subscription
PRSA 01	76934	2/4/2016	\$25	Community Relations
PSO 01	76988	2/15/2016	\$2,792	Utilities
PUCKET01	76898	1/26/2016	\$5,416	Rent
ALLIED WASTE	Z000002771	2/15/2016	\$1,791	Utilities
RMS	76990	2/15/2016	\$1,783	Patient Account Services
RIGGS 01	76989	2/15/2016	\$6,849	Attorney Fees
ROGERS01	Z000002747	2/3/2016	\$12	AMR - Building Maintenance
HURRY, ROXANNE	76874	1/26/2016	\$77	Employee Reimbursement
SAFARI MICRO	76899	1/26/2016	\$881	Computer Supplies

SBS GROUP	Z000002772	2/15/2016	\$9,864	Software Support
SCHNAK01	76991	2/15/2016	\$10,500	Community Relations
SCOTTR01	Z000002773	2/15/2016	\$12,518	Office Furniture
SCOTTS01	Z000002748	2/3/2016	\$306	Printing
1010172	76916	2/3/2016	\$1,904	AMR - Medical Supplies
SOLUTIONS GROUP	76993	2/15/2016	\$7,573	Collections
SPECIAL OPS	76929	2/3/2016	\$2,688	AMR - Uniforms
HSM ELECTRONIC	76892	1/26/2016	\$3,426	Building Maintenance
HSM ELECTRONIC	76970	2/15/2016	\$2,506	Building Maintenance
1174285	76919	2/3/2016	\$42	AMR - Medical Supplies
STRCYL01	76900	1/26/2016	\$4,188	Medical Disposal
STRCYL01	76995	2/15/2016	\$4,189	Medical Disposal
STRATEGIC SAAS	76994	2/15/2016	\$7,200	Software Maintenance
STRYKER SALES	Z000002774	2/15/2016	\$84,264	Medical Supplies
SUPPORTWAREHOUS	76996	2/15/2016	\$22,950	Printer Maintenance
TCHPRG01	76997	2/15/2016	\$709	Community Relations
UNIVOK01	77003	2/15/2016	\$55	Dues
THOMAS EMR MED	76998	2/15/2016	\$715	Medical Supplies
TIMMONS OIL CO	76930	2/3/2016	\$17,314	Ambulance Maintenance
TONIS FLOWERS	76999	2/15/2016	\$124	Misc
TOTRAD01	Z000002775	2/15/2016	\$230	Radios
GATWEDI	76967	2/15/2016	\$525	Patient Support Services
TRUE DIGITAL	76901	1/26/2016	\$2,585	Network Security
TRUE DIGITAL	77000	2/15/2016	\$2,585	Network Security
TULCLK01	76873	1/26/2016	\$238	Liens
TULCLK01	76909	2/2/2016	\$221	Liens
TULCLK01	76938	2/9/2016	\$289	Liens
TULCLK01	77016	2/16/2016	\$238	Liens
OVRHDR01	Z000002776	2/15/2016	\$173	Building Maintenance
TULSA WORLD	77001	2/15/2016	\$325	Fees
US CELLULAR	76902	1/26/2016	\$351	Tower Rentals
UNITED FORD	Z000002749	2/3/2016	\$700	Ambulance Maintenance
UNITED MECHANIC	77002	2/15/2016	\$1,867	Building Maintenance
VERIZON WIRELSS	77004	2/15/2016	\$15,072	Wireless Communications

1000132	76910	2/3/2016	\$6,780	AMR - Medical Supplies
WTHAFM01	77011	2/15/2016	\$350	Weather Notification
WGNHNM01	77006	2/15/2016	\$7,264	Temporary Employment
WERFEL01	77005	2/15/2016	\$3,500	Medicare Consulting
WINDSTREAM	76903	1/26/2016	\$49	Communications
WINDSTREAM	77007	2/15/2016	\$13,469	Communications
WOODALL EQUIP	77010	2/15/2016	\$1,315	
WKSLNZ01	77008	2/15/2016	\$1,101	Collections
WKSLNZ02	77009	2/15/2016	\$5,545	Collections
XTIVIA	Z000002777	2/15/2016	\$4,429	Maintenance SQL
YALE 31	76904	1/26/2016	\$550	Rent
ZEVEZ	77012	2/15/2016	\$1,498	Software Maintenance
ZIRMED	77013	2/15/2016	\$13,454	Patient Billing
ZOLL DATA	Z000002750	2/3/2016	\$9,475	Patient Support Services
ZOLL DATA	Z000002778	2/15/2016	\$16,748	Patient Support Services
1008451	76914	2/3/2016	\$1,968	AMR - Medical Supplies