

MEMORANDUM

Date: May 25, 2016

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – April 2016**

Attached you will find financial statements for April 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$194 thousand compared to a budgeted loss of \$387 thousand, and the Western Division had a net loss of \$2,228 thousand compared to a budgeted net loss of \$3,511 thousand.

There is no net interdivisional payable/receivable as of 4/30/16.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at April 30, 2016, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for April and March services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$2,540 thousand (3.5%) and Western is less than budget by \$535 thousand (.6%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2016. The Eastern Division had 1,718 more emergency transports than budgeted (3.4%); non-emergency transports were 101 less than budget (1.3%). The Western Division emergency transports were less than budget by 675 (1.1%) and non-emergencies were 512 more than budget (9.3%).

The year-to-date collection rate is 51% for the Eastern Division compared to a budget of 51% and an actual for fiscal 2015 of 51%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 49% and an actual for fiscal 2015 of 53%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Ten Months Ending April 30, 2016

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,656,200.00	\$14,243,014.00	2.90%	\$145,670,200.00	\$144,329,208.00	0.93%
Non-emergency base rate	568,369.36	468,427.00	21.34%	5,494,818.34	4,746,726.00	15.76%
Mileage	960,576.00	958,892.00	0.18%	9,491,064.00	9,716,772.00	-2.32%
Special events	27,650.00	29,166.67	-5.20%	306,469.00	291,666.70	5.08%
Subscription membership	24,068.32	13,000.00	85.14%	191,865.95	130,000.00	47.59%
Other revenue	975.98	395,833.33	-99.75%	3,437,517.49	3,958,333.30	-13.16%
	<u>16,237,839.66</u>	<u>16,108,333.00</u>	<u>0.80%</u>	<u>164,591,934.78</u>	<u>163,172,706.00</u>	<u>0.87%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,461,054.03	11,390,833.33	-0.62%	113,754,469.45	113,908,333.30	0.14%
Collection fees and expenses	69,330.03	69,166.66	-0.24%	731,891.94	691,666.60	-5.82%
	<u>11,530,384.06</u>	<u>11,459,999.99</u>	<u>-0.61%</u>	<u>114,486,361.39</u>	<u>114,599,999.90</u>	<u>0.10%</u>
Net patient service revenue	<u>4,707,455.60</u>	<u>4,648,333.01</u>	<u>1.27%</u>	<u>50,105,573.39</u>	<u>48,572,706.10</u>	<u>3.16%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,116,136.63	4,011,850.00	-2.60%	40,303,098.76	40,122,793.00	-0.45%
Employee compensation & benefits	359,495.68	340,956.57	-5.44%	3,373,924.82	3,409,565.70	1.05%
Medical supplies	55,623.63	39,916.66	-39.35%	317,588.71	399,166.60	20.44%
Building rent, utilities and maintenance	79,637.08	89,800.02	11.32%	884,230.51	898,000.20	1.53%
Equipment maintenance	129,740.82	132,250.00	1.90%	1,294,770.78	1,322,500.00	2.10%
TotalCare campaign	1,925.91	5,416.67	64.44%	27,788.74	54,166.70	48.70%
Quality assurance fees	71,447.33	71,500.00	0.07%	714,473.30	715,000.00	0.07%
Telephone	62,527.86	68,166.66	8.27%	640,673.10	681,666.60	6.01%
Professional services	67,231.35	30,666.67	-119.23%	415,460.14	306,666.70	-35.48%
Miscellaneous supplies	17,934.36	33,083.34	45.79%	438,834.76	330,833.40	-32.65%
Postage and courier service	5,870.46	5,250.00	-11.82%	56,062.03	52,500.00	-6.78%
Equipment lease	1,847.55	3,250.00	43.15%	29,687.72	32,500.00	8.65%
Other fees and expenses	44,489.21	55,333.35	19.60%	532,806.09	553,333.50	3.71%
Community relations	32,415.65	23,333.33	-38.92%	227,451.30	233,333.30	2.52%
Office supplies	2,889.90	4,083.32	29.23%	34,870.50	40,833.20	14.60%
Insurance	15,010.20	16,438.75	8.69%	147,026.68	164,387.50	10.56%
Travel, meals, and training	6,112.81	5,316.67	-14.97%	31,919.43	53,166.70	39.96%
	<u>5,070,336.43</u>	<u>4,936,612.01</u>	<u>-2.71%</u>	<u>49,470,667.37</u>	<u>49,370,413.10</u>	<u>-0.20%</u>
Operating inc. (loss) before depr.	<u>(362,880.83)</u>	<u>(288,279.00)</u>	<u>-25.88%</u>	<u>634,906.02</u>	<u>(797,707.00)</u>	<u>179.59%</u>
Depreciation	<u>308,333.33</u>	<u>308,333.33</u>	<u>0.00%</u>	<u>3,083,333.30</u>	<u>3,083,333.30</u>	<u>0.00%</u>
Operating income (loss)	<u>(671,214.16)</u>	<u>(596,612.33)</u>	<u>-12.50%</u>	<u>(2,448,427.28)</u>	<u>(3,881,040.30)</u>	<u>36.91%</u>
Nonoperating expense:						
Interest expense		2,083.33	100.00%	245.28	20,833.30	98.82%

EMSA
EMSA Combined
For the Ten Months Ending April 30, 2016

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$20,833.30	98.82%
Nonoperating income - interest income	560.75	416.67	34.58%	26,901.45	4,166.70	545.63%
Net income (loss)	<u>(670,653.41)</u>	<u>(598,278.99)</u>	<u>-12.10%</u>	<u>(2,421,771.11)</u>	<u>(3,897,706.90)</u>	<u>37.87%</u>

EMSA
EMSA Eastern Division
For the Ten Months Ending April 30, 2016

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,809,400.00	\$6,410,959.00	6.21%	\$67,265,900.00	\$64,964,387.00	3.54%
Non-emergency base rate	267,315.00	255,205.00	4.75%	2,759,859.94	2,586,079.00	6.72%
Mileage	418,968.00	415,134.00	0.92%	4,238,181.00	4,206,693.00	0.75%
Special events	19,700.00	16,666.67	18.20%	174,962.50	166,666.70	4.98%
Subscription membership	10,590.39	6,333.33	67.22%	88,656.18	63,333.30	39.98%
Other revenue	166.35	395,833.33	-99.96%	3,372,655.13	3,958,333.30	-14.80%
	<u>7,526,139.74</u>	<u>7,500,131.33</u>	<u>0.35%</u>	<u>77,900,214.75</u>	<u>75,945,492.30</u>	<u>2.57%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,437,898.00	5,154,000.00	-5.51%	53,007,423.30	51,540,000.00	-2.85%
Collection fees and expenses	25,388.28	29,333.33	13.45%	316,936.80	293,333.30	-8.05%
	<u>5,463,286.28</u>	<u>5,183,333.33</u>	<u>-5.40%</u>	<u>53,324,360.10</u>	<u>51,833,333.30</u>	<u>-2.88%</u>
Net patient service revenue	<u>2,062,853.46</u>	<u>2,316,798.00</u>	<u>-10.96%</u>	<u>24,575,854.65</u>	<u>24,112,159.00</u>	<u>1.92%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,849,990.78	1,855,786.00	0.31%	18,764,014.42	18,423,397.00	-1.85%
Employee compensation & benefits	163,662.69	160,244.16	-2.13%	1,581,762.46	1,602,441.60	1.29%
Medical supplies	47,392.18	17,333.33	-173.42%	131,872.00	173,333.30	23.92%
Building rent, utilities and maintenance	21,322.04	25,716.67	17.09%	251,340.62	257,166.70	2.27%
Equipment maintenance	60,693.63	62,250.00	2.50%	610,999.58	622,500.00	1.85%
TotalCare campaign	886.42	4,166.67	78.73%	17,393.84	41,666.70	58.25%
Quality assurance fees	33,580.25	34,500.00	2.67%	335,802.50	345,000.00	2.67%
Telephone	27,671.62	28,791.66	3.89%	289,996.51	287,916.60	-0.72%
Professional services	30,781.52	14,333.34	-114.75%	192,906.60	143,333.40	-34.59%
Miscellaneous supplies	4,756.03	16,000.01	70.27%	204,900.48	160,000.10	-28.06%
Postage and courier service	3,029.07	2,416.67	-25.34%	26,101.91	24,166.70	-8.01%
Equipment lease	1,847.55	2,500.00	26.10%	22,830.49	25,000.00	8.68%
Other fees and expenses	22,287.27	27,000.01	17.45%	272,366.51	270,000.10	-0.88%
Community relations	21,122.14	14,750.00	-43.20%	145,620.65	147,500.00	1.27%
Office supplies	1,323.46	1,916.66	30.95%	15,863.90	19,166.60	17.23%
Insurance	6,827.24	7,916.67	13.76%	69,052.10	79,166.70	12.78%
Travel, meals, and training	2,710.09	2,441.67	-10.99%	15,027.60	24,416.70	38.45%
	<u>2,299,883.98</u>	<u>2,278,063.52</u>	<u>-0.96%</u>	<u>22,947,852.17</u>	<u>22,646,172.20</u>	<u>-1.33%</u>
Operating inc. (loss) before depr.	(237,030.52)	38,734.48	-711.94%	1,628,002.48	1,465,986.80	11.05%
Depreciation	<u>183,333.33</u>	<u>183,333.33</u>	<u>0.00%</u>	<u>1,833,333.30</u>	<u>1,833,333.30</u>	<u>0.00%</u>
Operating income (loss)	<u>(420,363.85)</u>	<u>(144,598.85)</u>	<u>-190.71%</u>	<u>(205,330.82)</u>	<u>(367,346.50)</u>	<u>44.10%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>20,833.30</u>	<u>98.82%</u>

EMSA
EMSA Eastern Division
For the Ten Months Ending April 30, 2016

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$20,833.30	98.82%
Nonoperating income - interest income	203.48	166.67	22.09%	11,585.30	1,666.70	595.10%
Net income (loss)	<u>(420,160.37)</u>	<u>(146,515.51)</u>	<u>-186.77%</u>	<u>(193,990.80)</u>	<u>(386,513.10)</u>	<u>49.81%</u>

EMSA Western
EMSA Western Division
For the Ten Months Ending April 30, 2016

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,846,800.00	\$7,832,055.00	0.19%	\$78,404,300.00	\$79,364,821.00	-1.21%
Non-emergency base rate	301,054.36	213,222.00	41.19%	2,734,958.40	2,160,647.00	26.58%
Mileage	541,608.00	543,758.00	-0.40%	5,252,883.00	5,510,079.00	-4.67%
Special events	7,950.00	12,500.00	-36.40%	131,506.50	125,000.00	5.21%
Subscription membership	13,477.93	6,666.67	102.17%	103,209.77	66,666.70	54.81%
Other revenue	809.63		0.00%	64,862.36		0.00%
	<u>8,711,699.92</u>	<u>8,608,201.67</u>	<u>1.20%</u>	<u>86,691,720.03</u>	<u>87,227,213.70</u>	<u>-0.61%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,023,156.03	6,236,833.33	3.43%	60,747,046.15	62,368,333.30	2.60%
Collection fees and expenses	43,941.75	39,833.33	-10.31%	414,955.14	398,333.30	-4.17%
	<u>6,067,097.78</u>	<u>6,276,666.66</u>	<u>3.34%</u>	<u>61,162,001.29</u>	<u>62,766,666.60</u>	<u>2.56%</u>
Net patient service revenue	<u>2,644,602.14</u>	<u>2,331,535.01</u>	<u>13.43%</u>	<u>25,529,718.74</u>	<u>24,460,547.10</u>	<u>4.37%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,266,145.85	2,156,064.00	-5.11%	21,539,084.34	21,699,396.00	0.74%
Employee compensation & benefits	195,832.99	180,712.41	-8.37%	1,792,162.36	1,807,124.10	0.83%
Medical supplies	8,231.45	22,583.33	63.55%	185,716.71	225,833.30	17.76%
Building rent, utilities and maintenance	58,315.04	64,083.35	9.00%	632,889.89	640,833.50	1.24%
Equipment maintenance	69,047.19	70,000.00	1.36%	683,771.20	700,000.00	2.32%
TotalCare campaign	1,039.49	1,250.00	16.84%	10,394.90	12,500.00	16.84%
Quality assurance fees	37,867.08	37,000.00	-2.34%	378,670.80	370,000.00	-2.34%
Telephone	34,856.24	39,375.00	11.48%	350,676.59	393,750.00	10.94%
Professional services	36,449.83	16,333.33	-123.16%	222,553.54	163,333.30	-36.26%
Miscellaneous supplies	13,178.33	17,083.33	22.86%	233,934.28	170,833.30	-36.94%
Postage and courier service	2,841.39	2,833.33	-0.28%	29,960.12	28,333.30	-5.74%
Equipment lease		750.00	100.00%	6,857.23	7,500.00	8.57%
Other fees and expenses	22,201.94	28,333.34	21.64%	260,439.58	283,333.40	8.08%
Community relations	11,293.51	8,583.33	-31.57%	81,830.65	85,833.30	4.66%
Office supplies	1,566.44	2,166.66	27.70%	19,006.60	21,666.60	12.28%
Insurance	8,182.96	8,522.08	3.98%	77,974.58	85,220.80	8.50%
Travel, meals, and training	3,402.72	2,875.00	-18.36%	16,891.83	28,750.00	41.25%
	<u>2,770,452.45</u>	<u>2,658,548.49</u>	<u>-4.21%</u>	<u>26,522,815.20</u>	<u>26,724,240.90</u>	<u>0.75%</u>
Operating inc. (loss) before depr.	<u>(125,850.31)</u>	<u>(327,013.48)</u>	<u>61.52%</u>	<u>(993,096.46)</u>	<u>(2,263,693.80)</u>	<u>56.13%</u>
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>1,250,000.00</u>	<u>1,250,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(250,850.31)</u>	<u>(452,013.48)</u>	<u>44.50%</u>	<u>(2,243,096.46)</u>	<u>(3,513,693.80)</u>	<u>36.16%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Ten Months Ending April 30, 2016

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$357.27	\$250.00	42.91%	\$15,316.15	\$2,500.00	512.65%
Net income (loss)	<u>(250,493.04)</u>	<u>(451,763.48)</u>	<u>44.55%</u>	<u>(2,227,780.31)</u>	<u>(3,511,193.80)</u>	<u>36.55%</u>

EMSA
EMSA Combined
For the Ten Months Ending April 30, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$177,262.64	(\$84,449.09)
Petty cash	1,200.00	1,200.00
Invested cash	8,576,066.36	7,231,798.05
	8,754,529.00	7,148,548.96
Patient accounts receivable:		
Patient accounts receivable	25,753,182.26	22,615,040.84
Receivables in collection	68,008,000.19	59,130,140.19
	93,761,182.45	81,745,181.03
Less allowance for contractual allowances and bad debts	78,463,291.00	67,464,291.00
Net patient accounts receivable	15,297,891.45	14,280,890.03
Other receivables:		
Due from contractor	681,879.75	608,848.10
Due from collection agency	31,650.98	36,578.22
Other miscellaneous receivables	30,776.48	1,660,576.97
	744,307.21	2,306,003.29
Other current assets:		
Prepaid assets	663,121.40	548,950.03
Other, principally funds held by trustee	96,259.11	247,209.45
	759,380.51	796,159.48
Total current assets	25,556,108.17	24,531,601.76
Property and equipment:		
Communication equipment	7,204,355.14	6,359,404.80
Buildings and leasehold improvements	3,746,529.66	3,746,529.66
Ambulances	13,836,519.25	12,171,267.94
Data processing equipment	7,190,880.85	7,087,400.05
On-board equipment	7,879,842.70	6,454,680.94
Office furniture and equipment	1,335,672.64	1,311,802.63
Miscellaneous other equipment	1,309,761.25	1,156,094.25
Land	64,200.00	64,200.00
Transportation equipment	534,093.96	395,337.24
Prepaid assets	4,282,110.51	2,392,487.50
Capital Lease	739,910.29	739,910.29
	48,123,876.25	41,879,115.30
Less accumulated depreciation	36,419,445.34	32,550,051.72
Net property and equipment	11,704,430.91	9,329,063.58
Other assets		
	9,734.50	24,194.50
Total assets	37,270,273.58	33,884,859.84

EMSA
EMSA Combined
For the Ten Months Ending April 30, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$923,068.54	\$1,019,886.57
Due to contractor	8,368,918.76	7,922,013.97
Due to Quality Assurance Fund	343,512.23	276,841.88
Accrued retirement	283,977.73	268,787.34
Accrued salaries and wages	401,648.20	309,513.93
Current installments of long-term debt	395,491.00	
Accrued interest payable	20.70	28.50
Deferred revenue	48,137.34	43,152.09
Total current liabilities	10,764,774.50	9,840,224.28
Long-term debt	1,739,539.21	
Other liabilities	21,752.22	21,752.22
Total liabilities	12,526,065.93	9,861,976.50
Division capital:		
Contributed capital	77,730,157.77	72,937,116.17
Retained earnings (deficit)	(50,564,179.01)	(48,420,819.28)
Current year earnings (loss)	(2,421,771.11)	(493,413.55)
Total division capital	24,744,207.65	24,022,883.34
Total liabilities & division capital	37,270,273.58	33,884,859.84

EMSA
EMSA Eastern Division
For the Ten Months Ending April 30, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$219,459.69)	(\$460,355.14)
Petty cash	600.00	600.00
Invested cash	3,325,512.87	3,272,311.06
	3,106,653.18	2,812,555.92
Patient accounts receivable:		
Patient accounts receivable	11,929,025.20	10,301,445.06
Receivables in collection	31,022,999.82	26,993,999.82
	42,952,025.02	37,295,444.88
Less allowance for contractual allowances and bad debts	36,057,710.00	30,853,710.00
Net patient accounts receivable	6,894,315.02	6,441,734.88
Other receivables:		
Due from contractor	681,879.75	608,848.10
Due from collection agency	17,821.19	18,755.46
Other miscellaneous receivables	30,732.43	417,104.75
	730,433.37	1,044,708.31
Other current assets:		
Prepaid assets	301,012.38	249,386.95
Other, principally funds held by trustee	53,482.75	170,242.08
	354,495.13	419,629.03
Total current assets	11,085,896.70	10,718,628.14
Property and equipment:		
Communication equipment	3,747,002.07	3,065,473.88
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	8,424,600.65	7,262,608.82
Data processing equipment	3,753,954.39	3,703,850.46
On-board equipment	4,498,758.92	3,282,818.51
Office furniture and equipment	600,082.76	576,212.75
Miscellaneous other equipment	721,337.81	594,932.65
Land	64,200.00	64,200.00
Transportation equipment	360,250.04	318,414.80
Prepaid assets	2,318,738.66	1,910,845.24
Capital Lease	338,087.66	338,087.66
	28,046,507.21	24,336,939.02
Less accumulated depreciation	20,257,888.31	17,992,955.14
Net property and equipment	7,788,618.90	6,343,983.88
Other assets		
	8,273.60	16,057.97
Total assets	18,882,789.20	17,078,669.99

EMSA
EMSA Eastern Division
For the Ten Months Ending April 30, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,176,933.43	\$828,503.91
Due to contractor	3,791,032.87	3,634,487.32
Due to Quality Assurance Fund	343,512.23	276,841.88
Accrued retirement	148,268.03	140,256.07
Accrued salaries and wages	189,624.96	150,124.41
Current installments of long-term debt	198,065.00	
Accrued interest payable	20.70	28.50
Deferred revenue	21,180.73	15,936.41
Total current liabilities	5,868,637.95	5,046,178.50
Long-term debt	1,011,040.21	
Other liabilities	21,752.22	21,752.22
Total liabilities	6,901,430.38	5,067,930.72
Division capital:		
Contributed capital	7,572,066.23	6,863,634.23
Retained earnings (deficit)	4,603,283.39	4,106,195.80
Current year earnings (loss)	(193,990.80)	1,040,909.24
Total division capital	11,981,358.82	12,010,739.27
Total liabilities & division capital	18,882,789.20	17,078,669.99

EMSA Western
EMSA Western Division
For the Ten Months Ending April 30, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$396,722.33	\$375,906.05
Petty cash	600.00	600.00
Invested cash	5,250,553.49	3,959,486.99
	5,647,875.82	4,335,993.04
Patient accounts receivable:		
Patient accounts receivable	13,824,157.06	12,313,595.78
Receivables in collection	36,985,000.37	32,136,140.37
	50,809,157.43	44,449,736.15
Less allowance for contractual allowances and bad debts	42,405,581.00	36,610,581.00
Net patient accounts receivable	8,403,576.43	7,839,155.15
Other receivables:		
Due from collection agency	13,829.79	17,822.76
Other miscellaneous receivables	44.05	1,243,472.22
	13,873.84	1,261,294.98
Other current assets:		
Prepaid assets	362,109.02	299,563.08
Other, principally funds held by trustee	42,776.36	76,967.37
	404,885.38	376,530.45
Total current assets	14,470,211.47	13,812,973.62
Property and equipment:		
Communication equipment	3,457,353.07	3,293,930.92
Buildings and leasehold improvements	527,035.41	527,035.41
Ambulances	5,411,918.60	4,908,659.12
Data processing equipment	3,436,926.46	3,383,549.59
On-board equipment	3,381,083.78	3,171,862.43
Office furniture and equipment	735,589.88	735,589.88
Miscellaneous other equipment	588,423.44	561,161.60
Transportation equipment	173,843.92	76,922.44
Prepaid assets	1,963,371.85	481,642.26
Capital Lease	401,822.63	401,822.63
	20,077,369.04	17,542,176.28
Less accumulated depreciation	16,161,557.03	14,557,096.58
Net property and equipment	3,915,812.01	2,985,079.70
Other assets		
	1,460.90	8,136.53
Total assets	18,387,484.38	16,806,189.85

EMSA Western
EMSA Western Division
For the Ten Months Ending April 30, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$253,864.89)	\$191,382.66
Due to contractor	4,577,885.89	4,287,526.65
Accrued retirement	135,709.70	128,531.27
Accrued salaries and wages	212,023.24	159,389.52
Current installments of long-term debt	197,426.00	
Deferred revenue	26,956.61	27,215.68
Total current liabilities	4,896,136.55	4,794,045.78
Long-term debt	728,499.00	
Total liabilities	5,624,635.55	4,794,045.78
Division capital:		
Contributed capital	70,158,091.54	66,073,481.94
Retained earnings (deficit)	(55,167,462.40)	(52,527,015.08)
Current year earnings (loss)	(2,227,780.31)	(1,534,322.79)
Total division capital	12,762,848.83	12,012,144.07
 Total liabilities & division capital	 18,387,484.38	 16,806,189.85

EMSA
Cash Rollforward
Year Ending June 30, 2016

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2015	\$ 3,651,013	\$ 3,651,013	-	3,790,311	3,790,311	-	7,441,324	7,441,324	-
Net revenue collected	20,957,000	20,072,329	884,671	25,119,000	24,236,712	882,288	46,076,000	44,309,041	1,766,959
Utility bill receipts	3,317,000	3,958,000	(641,000)				3,317,000	3,958,000	(641,000)
TotalCare proceeds	108,892		108,892	123,449	80,000	43,449	232,341	80,000	152,341
Payment to contractor	(18,699,451)	(18,423,396)	(276,055)	(21,304,048)	(21,740,796)	436,748	(40,003,499)	(40,164,192)	160,693
Operating expenses/changes in WC	(5,477,471)	(4,167,000)	(1,310,471)	(4,921,288)	(5,000,000)	78,712	(10,398,759)	(9,167,000)	(1,231,759)
Capital expenditures	(1,518,147)	(1,980,000)	461,853	(1,880,846)	(2,288,000)	407,154	(3,398,993)	(4,268,000)	869,007
Net debt proceeds/(reduction)		(15,000)	15,000			-	-	(15,000)	15,000
Interest/other income	1,159		1,159	1,454		1,454	2,613	-	2,613
Other	512,794 (2)	572,500	(59,706)	4,973,709 (1)	4,973,709	-	5,486,503	5,546,209	(59,706)
Balance at April 30, 2016	<u>2,852,789</u>	<u>3,668,446</u>	<u>(815,657)</u>	<u>5,901,741</u>	<u>4,051,936</u>	<u>1,849,805</u>	<u>8,754,530</u>	<u>7,720,382</u>	<u>1,034,148</u>

(1) 21,517 - '15 Other Western Subsidy
518,181 - '16 Edmond Subsidy
570,591 - '16 Other Western Subsidy
3,863,420 - '16 Oklahoma City Subsidy
4,973,709

(2) 512,794 - '15 Other Eastern Subsidy

West - Cash	5,647,876
A/R	253,865
Net	<u>5,901,741</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Ten Months Ended 4/30/16

Eastern Division

Net Income (loss)		(193,990)
Add: Depreciation	1,833,333	
Increase in allowance for doubtful accounts	3,965,000	
Increase in deferred revenue	21,181	<u>5,819,514</u>
Changes in working capital:		
Increase in patient receivables	(4,177,809)	
Increase in other receivables	(128,381)	
Increase in other assets	(83,400)	
Decrease in accounts payable	(921,453)	
Decrease in accrued liabilities	(1,809)	<u>(5,312,852)</u>
Net Property Additions:		(2,078,669)
Debt Service/ Loan Proceeds		1,209,105
Net Contributed Capital		512,794
Change in cash and cash equivalents:		<u>(44,098)</u>
Cash balance @6/30/15		3,150,751
Cash balance @4/30/16		3,106,653
Change in cash		<u>(44,098)</u>

EMSA
Statement of Cash Flows
Ten Months Ended 4/30/16

Western Division

Net income (loss)		(2,227,780)
Add: Depreciation	1,250,000	
Increase in allowance for doubtful accounts	5,777,000	
Increase in deferred revenue	29,957	7,056,957
Changes in working capital:		
Increase in patient receivables	(6,145,156)	
Decrease in other receivables	583,887	
Increase in other assets	(96,471)	
Decrease in accounts payable	(492,691)	
Decrease in accrued liabilities	(10,243)	(6,160,674)
Net Property (Additions)/Dispositions		(1,908,524)
Debt Service/Loan proceeds		925,925
Contributed Capital		3,671,400
Change in cash and cash equivalents:		1,357,304
Cash balance @6/30/15		4,290,572
Cash balance @4/30/16		5,647,876
Change in cash		1,357,304

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through April

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000	330,580	769,420
Repairs	25,000	50,628	(25,628)
Miscellaneous	20,000	5,660	14,340
On board equipment:			
Stair chairs	20,000		20,000
Miscellaneous	30,000	1,000	29,000
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Dispatch console replacement	653,000	649,621	3,379
(1) Handheld and mobile radios		943,166	(943,166)
Building expenses:			
Office furniture	10,000	3,619	6,381
Building expansion	5,250,000	190,073	5,059,927
Common use vehicle	30,000		30,000
Audio equipment for conference room		15,685	(15,685)
Compressor		18,154	(18,154)
Painting of Lansing exterior		18,216	(18,216)
Upgrade Lansing security system		54,026	(54,026)
Upgrade heating system in bay area		79,282	(79,282)
Replace vehicle exhaust system		64,326	(64,326)
Drug storage safes		20,372	(20,372)
Inventory/asset mgt licenses		11,221	(11,221)
Upgrade security system - Bixby		18,983	(18,983)
Upgrade of voice recording system		32,761	(32,761)
Miscellaneous	41,000	17,525	23,475
Computer equipment:			
Server upgrade (network)	142,000	126,488	15,512
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000		50,000
TOTAL	7,431,000	2,651,386	4,779,614
Less future cash impact of bldg expansion	5,250,000	190,073	5,059,927
Less future cash impact of radio purchase		943,166	(943,166)
Current year budget (cash impact)	2,181,000	1,518,147	662,853

(1) The radio purchase is being paid for over a period of five years beginning 7/1/2016.

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through April

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	330,580		769,420
Repairs	25,000		37,797	(12,797)
Special event carts	50,000		47,411	2,589
Miscellaneous	20,000		3,900	16,100
On board equipment:				
Stair chairs	20,000			20,000
Training manikin	8,000			8,000
Miscellaneous	38,000		15,002	22,998
CAD and radio equipment:				
Dispatch console replacement	700,000	573,848		126,152
Base station upgrade	40,000			40,000
Radio infrastructure (NG911)	110,080		82,560	27,520
(1) Handheld and mobile radios			925,925	(925,925)
Building expenses:				
Bldg improvements	20,000			20,000
Infrastructure move	350,000		374,066	(24,066)
Audio equipment for conference room			19,269	(19,269)
New building location			174,976	(174,976)
Security systems upgrade at Classen and Walker			51,933	(51,933)
Drug storage safes			6,791	(6,791)
Inventory/asset mgt licenses			6,790	(6,790)
Sewer line replacement at Walker			67,000	(67,000)
Upgrade voice recording system			35,747	(35,747)
Miscellaneous	46,000		21,366	24,634
Computer equipment:				
Server upgrade (network)	150,000		31,810	118,190
UPS batteries	9,000			9,000
Billing/CAD system hardware	10,000			10,000
Miscellaneous	50,000			50,000
TOTAL	2,746,080	904,428	1,902,343	(60,691)
Less future cash impact of radio purchase			925,925	925,925
Current year budget (cash impact)	2,746,080	904,428	976,418	865,234

(1) The radio purchase is being paid for over a period of five years beginning 7/1/2016.

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Eastern Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Dec-15</u>	<u>Jan-16</u>	<u>Feb-16</u>	<u>Mar-16</u>	<u>Apr-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>													
Emergency	5,235	5,326	5,165	5,111	4,797	5,029	5,304	5,075	5,420	5,228	51,690	49,752	49,972
Non-emergency	700	725	740	724	706	801	752	765	764	718	7,395	7,388	7,496
Total	<u>5,935</u>	<u>6,051</u>	<u>5,905</u>	<u>5,835</u>	<u>5,503</u>	<u>5,830</u>	<u>6,056</u>	<u>5,840</u>	<u>6,184</u>	<u>5,946</u>	<u>59,085</u>	<u>57,140</u>	<u>57,468</u>
Unit hours	14,859	14,623	14,775	14,568	14,244	14,814	15,051	14,425	14,925	14,335	146,619	144,059	
% of total system hours	46.0%	46.3%	46.6%	45.5%	46.4%	46.8%	47.5%	47.8%	45.6%	44.9%	46.3%	46.3%	47.0%
<i>Gross revenue by payor:</i>													
Medicare	43%	44%	44%	43%	45%	46%	46%	39%	46%	43%	44%	44%	
Medicaid	20%	19%	18%	24%	19%	18%	18%	16%	17%	19%	18%	21%	
Private insurance	14%	14%	14%	14%	14%	15%	16%	26%	16%	16%	16%	14%	
Uninsured and other	23%	23%	24%	19%	22%	22%	20%	19%	21%	22%	22%	21%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>101%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	57.6%	45.6%	57.8%	51.3%	52.1%	53.1%	41.8%	48.9%	50.1%	52.1%	51.0%	51.3%	50.9%
<i>Net income (loss)</i>	\$ (177,444)	\$ 672,555	\$ 163,718	\$ (490,758)	\$ 145,695	\$ (503,155)	\$ (235,242)	\$ 642,877	\$ 7,925	\$ (420,160)	\$ (193,989)	\$ 1,040,907	\$ (386,513)
<i>Days in A/R</i>	80.9	84.9	86.8	85.2	92.7	86.6	84.6	80.1	88.1	87.2	N/A	78.7	
<i>Past due A/R</i>	\$ 2,728,000	\$ 3,015,000	\$ 2,969,000	\$ 2,993,000	\$ 3,127,000	\$ 3,135,000	\$ 3,230,000	\$ 3,245,000	\$ 3,179,000	\$ 3,128,000	N/A	\$ 2,452,000	
<i>Current ratio</i>	1.69	1.92	1.99	1.90	1.93	1.87	1.72	1.92	1.95	1.89	N/A	2.12	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Western Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Dec-15</u>	<u>Jan-16</u>	<u>Feb-16</u>	<u>Mar-16</u>	<u>Apr-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>													
Emergency	6,363	6,198	6,059	5,934	5,831	6,108	5,942	5,710	6,215	6,015	60,375	60,025	61,050
Non-emergency	561	547	519	552	549	617	626	686	711	641	6,009	5,341	5,497
Total	6,924	6,745	6,578	6,486	6,380	6,725	6,568	6,396	6,926	6,656	66,384	65,366	66,547
Unit hours	17,421	16,983	16,939	17,456	16,466	16,856	16,647	15,739	17,779	17,566	169,852	167,322	
% of total system hours	54.0%	53.7%	53.4%	54.5%	53.6%	53.2%	52.5%	52.2%	54.4%	55.1%	53.7%	53.7%	53.0%
<i>% of gross revenue by payor:</i>													
Medicare	45%	43%	42%	45%	45%	46%	47%	45%	45%	45%	45%	45%	45%
Medicaid	15%	16%	16%	15%	15%	15%	15%	16%	15%	15%	15%	19%	19%
Private insurance	16%	18%	17%	17%	17%	17%	18%	20%	19%	19%	18%	16%	16%
Uninsured and other	24%	23%	25%	23%	23%	22%	20%	19%	21%	21%	22%	20%	20%
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Collection rate</i>	51.2%	46.8%	54.8%	51.3%	49.8%	47.9%	53.2%	57.7%	50.6%	50.7%	50.7%	53.0%	49.2%
<i>Net income (loss)</i>	\$ (20,605)	\$ (19,508)	\$ (158,238)	\$ (774,713)	\$ (147,670)	\$ (337,830)	\$ (228,422)	\$ 6,494	\$ (296,795)	\$ (250,493)	\$ (2,227,780)	\$ (1,246,842)	\$ (3,511,194)
<i>Days in A/R</i>	79.0	79.3	86.2	87.8	82.0	86.1	89.0	82.4	83.9	85.4	N/A	76.6	
<i>Past due A/R</i>	\$ 3,399,000	\$ 3,828,000	\$ 3,988,000	\$ 4,073,000	\$ 4,060,000	\$ 4,050,000	\$ 4,002,000	\$ 3,881,000	\$ 3,913,000	\$ 3,919,000	N/A	\$ 3,070,000	
<i>Current ratio</i>	2.78	2.80	3.07	3.05	3.07	2.91	3.03	2.96	3.09	2.96	N/A	2.88	

Vendor Name	Vendor ID	Doc. #	Doc. Date	Amount	Comment1
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
Absolute Data Shredding	ADS	77388	5/11/2016	\$230	Shredding
Adam Paluka	PALUKA, ADAM	77378	5/4/2016	\$64	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	77315	4/20/2016	\$81	Employee Expense Reimbursement
Advanced Systems Group	ADV SYST GROUP	77389	5/11/2016	\$4,244	Software Support
AIRGAS USA LLC	1223388	77362	5/2/2016	\$8,519	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	77390	5/11/2016	\$1,226	Courier Service
All-Kill Pest Control	ALLKIL01	77391	5/11/2016	\$126	Building Maintenance
American Ambulance Association	AAA	Z000002871	5/11/2016	\$5,000	Dues
American Fire & Safety Co Inc.	AMFIRE01	77393	5/11/2016	\$119	Building Maintenance
American Waste Control	AMWSTE01	Z000002872	5/11/2016	\$468	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	77394	5/11/2016	\$307	Building Maintenance
Angela Lehman	ANGELA LEHMAN	77345	5/2/2016	\$723	Employee Expense Reimbursement
Association of Central Ok Govn	ACOG 01	77319	4/28/2016	\$1,108	OKC 911 Service Agreement
ASTRAL COMMUNICATIONS INC-PIT1724	1108150	77359	5/2/2016	\$5,405	AMR - Medical Supplies
AT&T	ATT 08	Z000002861	4/28/2016	\$1,539	Communications
AT&T Advertising & Publishing	AT&T YELLOW PAG	77321	4/28/2016	\$490	Yellow Pages
AT&T Mobility	AT&T MOBILITY	Z000002873	5/11/2016	\$785	Wireless Communications
AT&T OneNet Services	ATT INTERNET	77322	4/28/2016	\$137	Communications
att	ATT 10	Z000002862	4/28/2016	\$20,276	Communications
B. D. Eddie Enterprises	BDEDDI01	77323	4/28/2016	\$27,044	Rent
Bank of OK Trust Services	BOK TRUST SRVC	77397	5/11/2016	\$671	Line Of Credit
Bixby Public Works Authority	BIXPWA01	77396	5/11/2016	\$29	Utilities
Board of Regents of the Univ, OU Physicians Tu	BD REGENTS OU	77395	5/11/2016	\$29,953	OMD Dir Salary & Benefits
Carrie Morley	MORLEY, CARRIE	77379	5/5/2016	\$62	Employee Reimbursement
CDW Government, Inc.	CDWCMP01	77399	5/11/2016	\$650	Computer Supplies
Center Point Energy	OK ENERGY SERV	77332	4/28/2016	\$1,013	Utilities
Cheaper T's	CHEAPER T'S	77367	5/2/2016	\$3,281	AMR - Medical Supplies
City of Oklahoma City - Utilities	CTYOKC01	77325	4/28/2016	\$627	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	77400	5/11/2016	\$2,100	Janitorial Services
CLIA Laboratory Program	CLIA	77324	4/28/2016	\$150	MCB
Community Care	COMMUNITY CARE	77401	5/11/2016	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	77402	5/11/2016	\$2,311	Workers Comp

Cox	COX	Z000002874	5/11/2016	\$2,066	Internet
Cox	COX	Z000002863	4/28/2016	\$19,375	Internet
CPI Office Products	CPI OFFICE PROD	Z000002875	5/11/2016	\$11,288	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	77403	5/11/2016	\$150	Website
David Howerton	HOWERTON	77380	5/5/2016	\$65	MCB - Reimburse
Detco	DETCO	Z000002864	5/2/2016	\$894	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	77404	5/11/2016	\$2,297	Building Maintenance
Emdeon Business Services	EMDEON	77326	4/28/2016	\$2,125	Medicaid Inquiry
Erling and Associates Inc.	ERLING01	77405	5/11/2016	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	77406	5/11/2016	\$266	Express Mail
FORD QUALITY FLEET CARE PROGRAM	1007964	77354	5/2/2016	\$30,915	AMR - Medical Supplies
Fritz Baily, Inc.	FRITZB01	77327	4/28/2016	\$70,014	Architect Fees
Goodyear	GOODYEAR	77368	5/2/2016	\$165	AMR - Misc
Grainger Punchout	1001624	77351	5/2/2016	\$4,948	AMR - Medical Supplies
GTP Acquisition Partners LLC	GLOBAL TOWER	77328	4/28/2016	\$673	Tower Rentals
Henry Schein Inc.	HENRY SCHEIN	Z000002865	5/2/2016	\$384	Medical Supplies
Imperial Coffee Service, Inc.	IMPCOF01	Z000002876	5/11/2016	\$463	Coffee
Insperty Expense Management	INSPERITY EXPEN	Z000002877	5/11/2016	\$308	Expense Report Software
Jeff Goodloe, M.D.	GOODLOE, JEFF	77344	5/2/2016	\$1,980	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	77348	5/2/2016	\$176	MCB - Employee Reimbursement
Johnson, Tracy L	JOHNSN01	77386	5/11/2016	\$122	Travel Reimburse
Josh Butts	BUTTS, JOSH	77398	5/11/2016	\$2,436	Graphic Design
Kelli Bruer	BRUER	77382	5/10/2016	\$55	Employee Expense Reimbursement
King Covers	KING COVERS	77369	5/2/2016	\$7,650	AMR - Misc
KTUL Television Inc.	KTULTV01	77409	5/11/2016	\$805	Tower Rental
Laerdal Medical Punchout	1006286	77352	5/2/2016	\$603	AMR - Medical Supplies
Lambrusco's	LMBRSC01	77411	5/11/2016	\$222	Lunch Meeting
LandCare	TRGRLN01	Z000002878	5/11/2016	\$6,802	Lawn Maintenance
Lands' End Business Outfitters	LNDEND01	77412	5/11/2016	\$124	Uniforms
Landscape Partners	WESTERN LAWNS	Z000002879	5/11/2016	\$398	Lawn Maintenance
LexisNexis Risk Data Management Inc	LEXISNEXIS	77410	5/11/2016	\$1,965	Patient Service
Locke Lord LLP	LOCKE LORD LLP	77384	5/10/2016	\$29,306	Professional Services
Lynxsystems, LLC	LYNXSYSTEMS	77413	5/11/2016	\$630	Computer Supplies
Mac's Lift Gate	MACS LIFT GATE	77370	5/2/2016	\$140	AMR - Ambulance repairs

Managed Outsource Solutions	MNG OUTSRC SOL	77416	5/11/2016	\$135	Transcription Services
Marian Nolen	NOLEN, MARIAN	77387	5/11/2016	\$107	Employee Reimbursement
McKesson Medical Punchout	1150574	77360	5/2/2016	\$292,795	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	77364	5/2/2016	\$27,411	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	77347	5/2/2016	\$99	Internet Reimburse
Metro Monitor	METRO MONITOR	77414	5/11/2016	\$165	Media Monitoring
Metroplex Electric	METROPLEX	Z000002880	5/11/2016	\$7,425	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	77415	5/11/2016	\$4,880	Rental Space
Moto Electric Vehicles	MOTO ELECTRIC	Z000002881	5/11/2016	\$6,375	Golf Carts
Motorola, Inc.	MOTRLA01	Z000002882	5/11/2016	\$7,557	Maintenance Communications
MTM Recognition	MDWTRY01	Z000002866	5/2/2016	\$88	AMR - Unifom
MyHealth Access Network	SMRTNET	77425	5/11/2016	\$3,083	Patient Services
Net Solutions	NETSOL01	77417	5/11/2016	\$6,000	Network Support
Office Butler	OFFBTL01	77418	5/11/2016	\$4,000	Janitorial
Office Depot Punchout	1006929	77353	5/2/2016	\$1,781	AMR - Medical Supplies
OG&E	OGE 01	77331	4/28/2016	\$3,880	Utilities
Ok Natural Gas	ONG 05	77419	5/11/2016	\$40	Utilities
Ok Natural Gas	ONG 05	77333	4/28/2016	\$550	Utilities
Ok State Dept of Health	OSDH 01	77383	5/10/2016	\$1,050	Dues
Ok State Dept of Health	OSDH 01	77385	5/10/2016	\$1,050	Dues
Okla Employment Security Comm	OESC 01	77330	4/28/2016	\$13,230	Unemployment
Oklahoma Police Supply	OK POLICESUPPLY	77371	5/2/2016	\$1,633	AMR - Uniforms
Oklahoma St Board of Pharmacy	OKSBP	77317	4/25/2016	\$400	Fees
Orkin Exterminating Company	ORKIN 01	Z000002867	5/2/2016	\$80	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000002883	5/11/2016	\$218	Building Maintenance
OTE International Holdings	OTE INTER HOLD	77420	5/11/2016	\$3,040	AMR - Ambulance Maintenance
Overhead Door of Okc	OVRHDR02	77421	5/11/2016	\$174	Building
Owens Waste Management	OWENS TRASH SVC	77334	4/28/2016	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	77356	5/2/2016	\$43,004	AMR - Medical Supplies
Packco Inc	PACKCO INC	77372	5/2/2016	\$1,107	AMR - Misc Supplies
PCM PUNCHOUT	1269383	77363	5/2/2016	\$1,895	AMR - Medical Supplies
Petty Cash	PETTYC01	77349	5/2/2016	\$165	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	77358	5/2/2016	\$57,895	AMR - Medical Supplies
Pioneer Products	PIONEER PRODUCT	77373	5/2/2016	\$394	AMR - Medical Supplies

Public Service Co of Oklahoma	PSO 01	77422	5/11/2016	\$3,150	Utilities
Puckett, Ruth	PUCKET01	77335	4/28/2016	\$5,416	Rent
Ranette Lauinger	JONES, RANETTE	77346	5/2/2016	\$69	Employee Reimbursement
Republic Services #060	ALLIED WASTE	Z000002884	5/11/2016	\$2,127	Utilities
Revenue Management Solutions	RMS	77338	4/28/2016	\$2,209	Patient Account Services
Rich & Cartmill	RICH	77336	4/28/2016	\$15,737	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	77337	4/28/2016	\$43,745	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000002868	5/2/2016	\$6	AMR
Roxanne Hurry	HURRY, ROXANNE	77343	5/2/2016	\$110	Employee Reimbursement
Schnake Turnbo and Assoc. Inc.	SCHNAK01	77424	5/11/2016	\$7,000	Community Relations
Scott Rice Company	SCOTTR01	Z000002885	5/11/2016	\$10,065	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000002869	5/2/2016	\$1,047	Printing
SHI Freeform	1010172	77357	5/2/2016	\$4,758	AMR - Medical Supplies
Sierra Wireless	IN MOTION TECH	77408	5/11/2016	\$338	Server Maintenance
Solutions Group	SOLUTIONS GROUP	77426	5/11/2016	\$21,865	Collections
Southern Material Handling Co	S MATERIAL HAND	77423	5/11/2016	\$393	Forklift
Spartan Signs	SPARTAN SIGNS	77427	5/11/2016	\$926	Ambulance Maintenance
Special Ops	SPECIAL OPS	77374	5/2/2016	\$2,239	AMR/MCB - Uniforms
Specialty Products & Service Co	SPECIALTY PROD	77428	5/11/2016	\$646	Building Maintenance
Stanley Security	HSM ELECTRONIC	77329	4/28/2016	\$400	Building Maintenance
Stanley Security	HSM ELECTRONIC	77407	5/11/2016	\$2,680	Building Maintenance
STAPLES PROMOTIONAL PRODUCTS	1376967	77365	5/2/2016	\$64	AMR - Medical Supplies
STAPLES PUNCHOUT (Corporate Express)	1174285	77361	5/2/2016	\$21	AMR - Medical Supplies
Steves Wholesale Distributors Inc	STEVES WHOLESAL	77375	5/2/2016	\$44	AMR - Misc Supplies
Stryker Sales Corporation	STRYKER SALES	Z000002886	5/11/2016	\$662	Medical Supplies
Technical Programming Services, Inc.	TCHPRG01	77429	5/11/2016	\$342	Community Relations
Technical Programming Services, Inc.	TCHPRG01	77339	4/28/2016	\$1,140	Community Relations
Thomas Emergency Medical Solutions	THOMAS EMR MED	77430	5/11/2016	\$11,299	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	77376	5/2/2016	\$7,466	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000002870	5/2/2016	\$450	Communications
Total Radio, Inc.	TOTRAD01	Z000002887	5/11/2016	\$1,246	Communications
True Digital Security	TRUE DIGITAL	77432	5/11/2016	\$2,585	Network Security
Trustmark	TRSTMK01	77431	5/11/2016	\$1,205	LTD Insurance
Tulsa County Clerk	TULCLK01	77377	5/3/2016	\$204	Liens

Tulsa County Clerk	TULCLK01	77318	4/26/2016	\$272	Liens
Tulsa County Clerk	TULCLK01	77381	5/10/2016	\$272	Liens
Tulsa Overhead Door, LLC	OVRHDR01	Z000002888	5/11/2016	\$135	Building Maintenance
U.S. Cellular	US CELLULAR	77340	4/28/2016	\$369	Towers
United Ford	UNITED FORD	Z000002889	5/11/2016	\$24,759	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	77433	5/11/2016	\$1,867	Building Maintenance
Verizon Wireless	VERIZON WIRELSS	77434	5/11/2016	\$13,828	Wireless Communications
VF IMAGEWEAR Punchout	1000132	77350	5/2/2016	\$28,436	AMR - Medical Supplies
Vicki Lacy	LACY	77316	4/25/2016	\$652	Employee Reimbursement
Walker Companies	WALKER01	77435	5/11/2016	\$95	Office Supplies
Weather Affirmation, L.L.C.	WTHAFM01	77441	5/11/2016	\$350	Weather Notification
Wegener Human Resource Grp	WGNHMN01	77437	5/11/2016	\$8,675	Temporary Employee
Werfel & Werfel, PLLC	WERFEL01	77436	5/11/2016	\$3,500	Medicare Consulting
Windstream	WINDSTREAM	77438	5/11/2016	\$118	Communications
Windstream	WINDSTREAM	77341	4/28/2016	\$9,025	Communications
Works & Lentz, Inc.	WKSLNZ02	77440	5/11/2016	\$3,293	Collections
Works & Lentz, Inc.	WKSLNZ01	77439	5/11/2016	\$5,119	Collections
Xtivia	XTIVIA	Z000002890	5/11/2016	\$4,429	Maintenance SQL
Yale 31	YALE 31	77342	4/28/2016	\$550	Rent
Zirmed	ZIRMED	77442	5/11/2016	\$14,166	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000002891	5/11/2016	\$14,368	Patient Support Services
Zoll Medical	ZOLL MEDICAL	77443	5/11/2016	\$16,199	Medical Supplies
ZOLL MEDICAL CORP	1008451	77355	5/2/2016	\$1,290	AMR - Medical Supplies