Category	Indicator	Feb-16		Range Key	
Financials			Celebrate	Monitor	Act Now
	Cash on hand vs. budget	=budget	> budget	< 1-10%	< 10%+
	Operating expenses vs. budget	=budget	< budget	> 1-5%	> 5%+
	Past due (120+) receivables vs. prior year	>5%	< prior yr	> 1-5%	> 5%+
	Patient receipts vs. budget	>4%	> budget	< 1-5%	< 5%+
	Emergency transports vs. budget	=budget	> budget	< 1-5%	< 5%+
Patient Financials			Celebrate	Monitor	Act Now
	Coding productivity				
	Avg. # of new claims billed per day	540	> 549	549-525	< 525
	Pre-verifying productivity				
	Avg. # of new claims worked per day	587	> 569	569-545	< 545
	Overall productivity**				
	Avg. days to bill*	8	< 11	11-14	> 14
** Must b	e reported several months behind to calculate data				
Patient Sa	tisfaction		Celebrate	Monitor	Act Now
	Overall quality of care survey score - East*	91.8%	> 90%	90%	<90%
	Overall quality of care survey score - West*	92.1%	> 90%	90%	<90%
*Top box 6	excellent score for Oct - Dec 2015				
Board/Go	vernance		Celebrate	Monitor	Act Now
	Attendance at board meetings				
	Quorum at board meetings				
	Board effectiveness (from survey)				
Technolog	sy .		Celebrate	Monitor	Act Now
	Lost unit hours due to IT issues - East	2:32	<13 hrs	13-24 hrs	>24 hrs
	Lost unit hours due to IT issues - West	8:42	<13 hrs	13-24 hrs	>24 hrs
	Critical system downtime during working hours	0	0	0	> 0
Marketing	;/Communications/EMSAcare		Celebrate	Monitor	Act Now
	Public engagement				
	Media hits	138	> 175	125-175	< 125
	Website visits	7,245	> 10000	7000-10000	< 7000
	Social media fans (increase over previous month)	239	> 75	50-75	< 50
	Community events - East	10	> 10	8-10	< 8
	Community events - West	8	> 10	8-10	< 8
	Civic engagement				
	Newsletters/meetings (beneficiary cities)	11	> 8	3-8	< 3
	Newsletters/meetings (non-ben cities)	3	>1	1	< 1
	EMSAcare				
	Utility program EMSAcare subscribers-Tulsa (Nov.'15)	73.50%			
	Utility program EMSAcare subscribers-OKC (Nov.'15)	73.0%			