

MEMORANDUM

Date: March 23, 2016
To: Board of Trustees
From: Kent Torrence
Subject: **FINANCIAL REVIEW – February 2016**

Attached you will find financial statements for February 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net income of \$218 thousand compared to a budgeted loss of \$267 thousand, and the Western Division had a net loss of \$1,680 thousand compared to a budgeted net loss of \$2,778 thousand.

There is no net interdivisional payable/receivable as of 2/29/16.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at February 29, 2016, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for February and January services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$1,667 thousand (2.9%) and Western is less than budget by \$752 thousand (1.1%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2016. The Eastern Division had 1,095 more emergency transports than budgeted (2.7%); non-emergency transports were 77 less than budget (1.3%). The Western Division emergency transports were less than budget by 653 (1.3%) and non-emergencies were 262 more than budget (6%).

The year-to-date collection rate is 51% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2015 of 53%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 49% and an actual for fiscal 2015 of 53%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Eight Months Ending February 29, 2016

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$13,950,300.00	\$13,293,480.00	4.94%	\$115,898,900.00	\$115,368,413.00	0.46%
Non-emergency base rate	587,967.36	437,199.00	34.49%	4,333,936.24	3,794,258.00	14.22%
Mileage	958,356.00	894,966.00	7.08%	7,515,456.00	7,767,025.00	-3.24%
Special events	33,100.00	29,166.67	13.49%	236,619.00	233,333.36	1.41%
Subscription membership	22,899.10	13,000.00	76.15%	144,247.75	104,000.00	38.70%
Other revenue	893,581.47	395,833.33	125.75%	3,047,267.38	3,166,666.64	-3.77%
	<u>16,446,203.93</u>	<u>15,063,645.00</u>	<u>9.18%</u>	<u>131,176,426.37</u>	<u>130,433,696.00</u>	<u>0.57%</u>
Deductions from revenue:						
Contractual allowances and bad debts	10,466,039.13	11,390,833.33	8.12%	90,434,624.38	91,126,666.64	0.76%
Collection fees and expenses	91,113.67	69,166.66	-31.73%	603,894.83	553,333.28	-9.14%
	<u>10,557,152.80</u>	<u>11,459,999.99</u>	<u>7.88%</u>	<u>91,038,519.21</u>	<u>91,679,999.92</u>	<u>0.70%</u>
Net patient service revenue	<u>5,889,051.13</u>	<u>3,603,645.01</u>	<u>63.42%</u>	<u>40,137,907.16</u>	<u>38,753,696.08</u>	<u>3.57%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,969,700.82	3,783,327.00	-4.93%	31,934,529.77	31,920,819.00	-0.04%
Employee compensation & benefits	335,747.86	340,956.57	1.53%	2,676,561.61	2,727,652.56	1.87%
Medical supplies	19,489.17	39,916.66	51.18%	248,479.89	319,333.28	22.19%
Building rent, utilities and maintenance	91,207.58	89,800.02	-1.57%	713,527.63	718,400.16	0.68%
Equipment maintenance	132,732.15	132,250.00	-0.36%	1,024,003.53	1,058,000.00	3.21%
TotalCare campaign	(45,945.12)	5,416.67	948.22%	23,936.92	43,333.36	44.76%
Quality assurance fees	71,447.33	71,500.00	0.07%	571,578.64	572,000.00	0.07%
Telephone	54,531.76	68,166.66	20.00%	509,216.08	545,333.28	6.62%
Professional services	43,372.71	30,666.67	-41.43%	271,897.18	245,333.36	-10.83%
Miscellaneous supplies	97,447.54	33,083.34	-194.55%	346,104.64	264,666.72	-30.77%
Postage and courier service	1,345.59	5,250.00	74.37%	39,473.54	42,000.00	6.02%
Equipment lease	2,871.19	3,250.00	11.66%	22,305.20	26,000.00	14.21%
Other fees and expenses	51,415.29	55,333.35	7.08%	440,976.61	442,666.80	0.38%
Community relations	97,470.85	23,333.33	-317.73%	173,388.12	186,666.64	7.11%
Office supplies	4,257.10	4,083.32	-4.26%	29,973.97	32,666.56	8.24%
Insurance	15,046.36	16,438.75	8.47%	116,980.86	131,510.00	11.05%
Travel, meals, and training	7,842.59	5,316.67	-47.51%	16,151.32	42,533.36	62.03%
	<u>4,949,980.77</u>	<u>4,708,089.01</u>	<u>-5.14%</u>	<u>39,159,085.51</u>	<u>39,318,915.08</u>	<u>0.41%</u>
Operating inc. (loss) before depr.	<u>939,070.36</u>	<u>(1,104,444.00)</u>	<u>185.03%</u>	<u>978,821.65</u>	<u>(565,219.00)</u>	<u>273.18%</u>
Depreciation	<u>308,333.33</u>	<u>308,333.33</u>	<u>0.00%</u>	<u>2,466,666.64</u>	<u>2,466,666.64</u>	<u>0.00%</u>
Operating income (loss)	<u>630,737.03</u>	<u>(1,412,777.33)</u>	<u>144.65%</u>	<u>(1,487,844.99)</u>	<u>(3,031,885.64)</u>	<u>50.93%</u>
Nonoperating expense:						
Interest expense		2,083.33	100.00%	245.28	16,666.64	98.53%

EMSA
EMSA Combined
For the Eight Months Ending February 29, 2016

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$16,666.64	98.53%
Nonoperating income - interest income	18,634.70	416.67	4372.29%	25,842.55	3,333.36	675.27%
Net income (loss)	<u>649,371.73</u>	<u>(1,414,443.99)</u>	<u>145.91%</u>	<u>(1,462,247.72)</u>	<u>(3,045,218.92)</u>	<u>51.98%</u>

EMSA
EMSA Eastern Division
For the Eight Months Ending February 29, 2016

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,596,200.00	\$5,983,562.00	10.24%	\$53,418,300.00	\$51,928,770.00	2.87%
Non-emergency base rate	279,880.00	238,192.00	17.50%	2,215,659.94	2,067,162.00	7.18%
Mileage	436,380.00	387,459.00	12.63%	3,377,457.00	3,362,587.00	0.44%
Special events	19,325.00	16,666.67	15.95%	130,637.50	133,333.36	-2.02%
Subscription membership	10,051.74	6,333.33	58.71%	67,653.82	50,666.64	33.53%
Other revenue	893,439.26	395,833.33	125.71%	2,993,675.37	3,166,666.64	-5.46%
	<u>8,235,276.00</u>	<u>7,028,046.33</u>	<u>17.18%</u>	<u>62,203,383.63</u>	<u>60,709,185.64</u>	<u>2.46%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,012,698.25	5,154,000.00	2.74%	42,004,261.79	41,232,000.00	-1.87%
Collection fees and expenses	43,288.45	29,333.33	-47.57%	267,768.82	234,666.64	-14.11%
	<u>5,055,986.70</u>	<u>5,183,333.33</u>	<u>2.46%</u>	<u>42,272,030.61</u>	<u>41,466,666.64</u>	<u>-1.94%</u>
Net patient service revenue	<u>3,179,289.30</u>	<u>1,844,713.00</u>	<u>72.35%</u>	<u>19,931,353.02</u>	<u>19,242,519.00</u>	<u>3.58%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,906,984.19	1,730,991.00	-10.17%	14,972,471.57	14,649,427.00	-2.21%
Employee compensation & benefits	162,380.69	160,244.16	-1.33%	1,261,648.38	1,281,953.28	1.58%
Medical supplies	11,450.53	17,333.33	33.94%	78,793.16	138,666.64	43.18%
Building rent, utilities and maintenance	27,473.73	25,716.67	-6.83%	204,603.71	205,733.36	0.55%
Equipment maintenance	61,206.27	62,250.00	1.68%	483,297.42	498,000.00	2.95%
TotalCare campaign	(37,338.69)	4,166.67	996.13%	15,621.00	33,333.36	53.14%
Quality assurance fees	33,580.25	34,500.00	2.67%	268,642.00	276,000.00	2.67%
Telephone	23,813.41	28,791.66	17.29%	230,160.12	230,333.28	0.08%
Professional services	20,402.61	14,333.34	-42.34%	125,881.85	114,666.72	-9.78%
Miscellaneous supplies	49,960.02	16,000.01	-212.25%	170,766.77	128,000.08	-33.41%
Postage and courier service	652.22	2,416.67	73.01%	18,424.13	19,333.36	4.70%
Equipment lease	2,562.39	2,500.00	-2.50%	17,381.19	20,000.00	13.09%
Other fees and expenses	17,312.77	27,000.01	35.88%	224,726.77	216,000.08	-4.04%
Community relations	67,824.70	14,750.00	-359.83%	108,473.02	118,000.00	8.07%
Office supplies	2,014.75	1,916.66	-5.12%	13,850.72	15,333.28	9.67%
Insurance	6,879.23	7,916.67	13.10%	55,505.97	63,333.36	12.36%
Travel, meals, and training	3,720.15	2,441.67	-52.36%	7,149.63	19,533.36	63.40%
	<u>2,360,879.22</u>	<u>2,153,268.52</u>	<u>-9.64%</u>	<u>18,257,397.41</u>	<u>18,027,647.16</u>	<u>-1.27%</u>
Operating inc. (loss) before depr.	818,410.08	(308,555.52)	365.24%	1,673,955.61	1,214,871.84	37.79%
Depreciation	<u>183,333.33</u>	<u>183,333.33</u>	<u>0.00%</u>	<u>1,466,666.64</u>	<u>1,466,666.64</u>	<u>0.00%</u>
Operating income (loss)	<u>635,076.75</u>	<u>(491,888.85)</u>	<u>229.11%</u>	<u>207,288.97</u>	<u>(251,794.80)</u>	<u>182.32%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>16,666.64</u>	<u>98.53%</u>

EMSA
EMSA Eastern Division
For the Eight Months Ending February 29, 2016

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$16,666.64	98.53%
Nonoperating income - interest income	7,800.57	166.67	4580.25%	11,201.06	1,333.36	740.06%
Net income (loss)	<u>642,877.32</u>	<u>(493,805.51)</u>	<u>230.19%</u>	<u>218,244.75</u>	<u>(267,128.08)</u>	<u>181.70%</u>

EMSA Western
EMSA Western Division
For the Eight Months Ending February 29, 2016

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,354,100.00	\$7,309,918.00	0.60%	\$62,480,600.00	\$63,439,643.00	-1.51%
Non-emergency base rate	308,087.36	199,007.00	54.81%	2,118,276.30	1,727,096.00	22.65%
Mileage	521,976.00	507,507.00	2.85%	4,137,999.00	4,404,438.00	-6.05%
Special events	13,775.00	12,500.00	10.20%	105,981.50	100,000.00	5.98%
Subscription membership	12,847.36	6,666.67	92.71%	76,593.93	53,333.36	43.61%
Other revenue	142.21		0.00%	53,592.01		0.00%
	<u>8,210,927.93</u>	<u>8,035,598.67</u>	<u>2.18%</u>	<u>68,973,042.74</u>	<u>69,724,510.36</u>	<u>-1.08%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,453,340.88	6,236,833.33	12.56%	48,430,362.59	49,894,666.64	2.93%
Collection fees and expenses	47,825.22	39,833.33	-20.06%	336,126.01	318,666.64	-5.48%
	<u>5,501,166.10</u>	<u>6,276,666.66</u>	<u>12.36%</u>	<u>48,766,488.60</u>	<u>50,213,333.28</u>	<u>2.88%</u>
Net patient service revenue	<u>2,709,761.83</u>	<u>1,758,932.01</u>	<u>54.06%</u>	<u>20,206,554.14</u>	<u>19,511,177.08</u>	<u>3.56%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,062,716.63	2,052,336.00	-0.51%	16,962,058.20	17,271,392.00	1.79%
Employee compensation & benefits	173,367.17	180,712.41	4.06%	1,414,913.23	1,445,699.28	2.13%
Medical supplies	8,038.64	22,583.33	64.40%	169,686.73	180,666.64	6.08%
Building rent, utilities and maintenance	63,733.85	64,083.35	0.55%	508,923.92	512,666.80	0.73%
Equipment maintenance	71,525.88	70,000.00	-2.18%	540,706.11	560,000.00	3.45%
TotalCare campaign	(8,606.43)	1,250.00	788.51%	8,315.92	10,000.00	16.84%
Quality assurance fees	37,867.08	37,000.00	-2.34%	302,936.64	296,000.00	-2.34%
Telephone	30,718.35	39,375.00	21.99%	279,055.96	315,000.00	11.41%
Professional services	22,970.10	16,333.33	-40.63%	146,015.33	130,666.64	-11.75%
Miscellaneous supplies	47,487.52	17,083.33	-177.98%	175,337.87	136,666.64	-28.30%
Postage and courier service	693.37	2,833.33	75.53%	21,049.41	22,666.64	7.13%
Equipment lease	308.80	750.00	58.83%	4,924.01	6,000.00	17.93%
Other fees and expenses	34,102.52	28,333.34	-20.36%	216,249.84	226,666.72	4.60%
Community relations	29,646.15	8,583.33	-245.39%	64,915.10	68,666.64	5.46%
Office supplies	2,242.35	2,166.66	-3.49%	16,123.25	17,333.28	6.98%
Insurance	8,167.13	8,522.08	4.17%	61,474.89	68,176.64	9.83%
Travel, meals, and training	4,122.44	2,875.00	-43.39%	9,001.69	23,000.00	60.86%
	<u>2,589,101.55</u>	<u>2,554,820.49</u>	<u>-1.34%</u>	<u>20,901,688.10</u>	<u>21,291,267.92</u>	<u>1.83%</u>
Operating inc. (loss) before depr.	120,660.28	(795,888.48)	115.16%	(695,133.96)	(1,780,090.84)	60.95%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>1,000,000.00</u>	<u>1,000,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(4,339.72)</u>	<u>(920,888.48)</u>	<u>99.53%</u>	<u>(1,695,133.96)</u>	<u>(2,780,090.84)</u>	<u>39.03%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Eight Months Ending February 29, 2016

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$10,834.13	\$250.00	4233.65%	\$14,641.49	\$2,000.00	632.07%
Net income (loss)	<u>6,494.41</u>	<u>(920,638.48)</u>	<u>100.71%</u>	<u>(1,680,492.47)</u>	<u>(2,778,090.84)</u>	<u>39.51%</u>

EMSA
EMSA Combined
For the Eight Months Ending February 29, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$171,263.36	(\$495,566.32)
Petty cash	1,200.00	1,200.00
Invested cash	7,328,805.33	6,833,480.68
	7,501,268.69	6,339,114.36
Patient accounts receivable:		
Patient accounts receivable	25,025,140.12	26,550,922.54
Receivables in collection	68,229,000.19	52,579,140.19
	93,254,140.31	79,130,062.73
Less allowance for contractual allowances and bad debts	78,249,291.00	65,056,291.00
Net patient accounts receivable	15,004,849.31	14,073,771.73
Other receivables:		
Due from contractor	533,394.64	670,369.79
Due from collection agency	31,498.68	30,205.22
Other miscellaneous receivables	796,227.29	689,073.10
	1,361,120.61	1,389,648.11
Other current assets:		
Prepaid assets	849,705.75	642,006.69
Other, principally funds held by trustee	175,505.34	126,000.76
	1,025,211.09	768,007.45
Total current assets	24,892,449.70	22,570,541.65
Property and equipment:		
Communication equipment	7,204,355.14	6,359,404.80
Buildings and leasehold improvements	3,746,529.66	3,746,529.66
Ambulances	13,836,519.25	12,171,267.94
Data processing equipment	7,190,880.85	7,087,400.05
On-board equipment	7,879,842.70	6,454,680.94
Office furniture and equipment	1,335,672.64	1,311,802.63
Miscellaneous other equipment	1,309,761.25	1,156,094.25
Land	64,200.00	64,200.00
Transportation equipment	534,093.96	395,337.24
Prepaid assets	3,884,236.17	1,874,838.74
Capital Lease	739,910.29	739,910.29
	47,726,001.91	41,361,466.54
Less accumulated depreciation	35,802,778.68	31,983,385.04
Net property and equipment	11,923,223.23	9,378,081.50
Other assets		
	9,734.50	24,194.50
Total assets	36,825,407.43	31,972,817.65

EMSA
EMSA Combined
For the Eight Months Ending February 29, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$856,310.30	\$1,150,466.46
Due to contractor	8,070,172.97	7,734,056.04
Due to Quality Assurance Fund	355,056.69	278,589.55
Accrued retirement	227,298.89	214,351.22
Accrued salaries and wages	401,648.20	309,513.93
Current installments of long-term debt	395,491.00	
Accrued interest payable	16.57	22.86
Deferred revenue	91,596.32	64,373.55
Total current liabilities	10,397,590.94	9,751,373.61
Long-term debt	1,710,991.83	
Other liabilities	21,752.22	21,752.22
Total liabilities	12,130,334.99	9,773,125.83
Division capital:		
Contributed capital	76,721,499.17	71,833,893.17
Retained earnings (deficit)	(50,564,179.01)	(48,420,819.28)
Current year earnings (loss)	(1,462,247.72)	(1,213,382.07)
Total division capital	24,695,072.44	22,199,691.82
Total liabilities & division capital	36,825,407.43	31,972,817.65

EMSA
EMSA Eastern Division
For the Eight Months Ending February 29, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$574,354.86)	(\$1,180,327.08)
Petty cash	600.00	600.00
Invested cash	3,270,538.55	2,987,865.85
	2,696,783.69	1,808,138.77
Patient accounts receivable:		
Patient accounts receivable	11,775,099.38	12,097,419.68
Receivables in collection	31,476,999.82	24,485,999.82
	43,252,099.20	36,583,419.50
Less allowance for contractual allowances and bad debts	36,343,710.00	30,195,710.00
Net patient accounts receivable	6,908,389.20	6,387,709.50
Other receivables:		
Due from contractor	533,394.64	670,369.79
Due from collection agency	20,378.96	16,093.89
Other miscellaneous receivables	256,759.58	314,470.88
	810,533.18	1,000,934.56
Other current assets:		
Prepaid assets	401,998.11	307,405.42
Other, principally funds held by trustee	115,512.15	7,598.21
	517,510.26	315,003.63
Total current assets	10,933,216.33	9,511,786.46
Property and equipment:		
Communication equipment	3,747,002.07	3,065,473.88
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	8,424,600.65	7,262,608.82
Data processing equipment	3,753,954.39	3,703,850.46
On-board equipment	4,498,758.92	3,282,818.51
Office furniture and equipment	600,082.76	576,212.75
Miscellaneous other equipment	721,337.81	594,932.65
Land	64,200.00	64,200.00
Transportation equipment	360,250.04	318,414.80
Prepaid assets	2,130,941.90	1,484,598.24
Capital Lease	338,087.66	338,087.66
	27,858,710.45	23,910,692.02
Less accumulated depreciation	19,891,221.65	17,659,621.80
Net property and equipment	7,967,488.80	6,251,070.22
Other assets		
	8,273.60	16,057.97
Total assets	18,908,978.73	15,778,914.65

EMSA
EMSA Eastern Division
For the Eight Months Ending February 29, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$918,029.41	\$465,143.40
Due to contractor	3,862,724.81	3,673,940.79
Due to Quality Assurance Fund	355,056.69	278,589.55
Accrued retirement	119,262.98	112,477.12
Accrued salaries and wages	189,624.96	150,124.41
Current installments of long-term debt	198,065.00	
Accrued interest payable	16.57	22.86
Deferred revenue	40,206.89	30,074.88
Total current liabilities	5,682,987.31	4,710,373.01
Long-term debt	982,492.83	
Other liabilities	21,752.22	21,752.22
Total liabilities	6,687,232.36	4,732,125.23
Division capital:		
Contributed capital	7,400,218.23	6,758,496.23
Retained earnings (deficit)	4,603,283.39	4,106,195.80
Current year earnings (loss)	218,244.75	182,097.39
Total division capital	12,221,746.37	11,046,789.42
Total liabilities & division capital	18,908,978.73	15,778,914.65

EMSA Western
EMSA Western Division
For the Eight Months Ending February 29, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$745,618.22	\$684,760.76
Petty cash	600.00	600.00
Invested cash	4,058,266.78	3,845,614.83
	4,804,485.00	4,530,975.59
Patient accounts receivable:		
Patient accounts receivable	13,250,040.74	14,453,502.86
Receivables in collection	36,752,000.37	28,093,140.37
	50,002,041.11	42,546,643.23
Less allowance for contractual allowances and bad debts	41,905,581.00	34,860,581.00
Net patient accounts receivable	8,096,460.11	7,686,062.23
Other receivables:		
Due from collection agency	11,119.72	14,111.33
Other miscellaneous receivables	539,467.71	374,602.22
	550,587.43	388,713.55
Other current assets:		
Prepaid assets	447,707.64	334,601.27
Other, principally funds held by trustee	59,993.19	118,402.55
	507,700.83	453,003.82
Total current assets	13,959,233.37	13,058,755.19
Property and equipment:		
Communication equipment	3,457,353.07	3,293,930.92
Buildings and leasehold improvements	527,035.41	527,035.41
Ambulances	5,411,918.60	4,908,659.12
Data processing equipment	3,436,926.46	3,383,549.59
On-board equipment	3,381,083.78	3,171,862.43
Office furniture and equipment	735,589.88	735,589.88
Miscellaneous other equipment	588,423.44	561,161.60
Transportation equipment	173,843.92	76,922.44
Prepaid assets	1,753,294.27	390,240.50
Capital Lease	401,822.63	401,822.63
	19,867,291.46	17,450,774.52
Less accumulated depreciation	15,911,557.03	14,323,763.24
Net property and equipment	3,955,734.43	3,127,011.28
Other assets	1,460.90	8,136.53
Total assets	17,916,428.70	16,193,903.00

EMSA Western
EMSA Western Division
For the Eight Months Ending February 29, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$61,719.11)	\$685,323.06
Due to contractor	4,207,448.16	4,060,115.25
Accrued retirement	108,035.91	101,874.10
Accrued salaries and wages	212,023.24	159,389.52
Current installments of long-term debt	197,426.00	
Deferred revenue	51,389.43	34,298.67
Total current liabilities	4,714,603.63	5,041,000.60
Long-term debt	728,499.00	
Total liabilities	5,443,102.63	5,041,000.60
Division capital:		
Contributed capital	69,321,280.94	65,075,396.94
Retained earnings (deficit)	(55,167,462.40)	(52,527,015.08)
Current year earnings (loss)	(1,680,492.47)	(1,395,479.46)
Total division capital	12,473,326.07	11,152,902.40
Total liabilities & division capital	17,916,428.70	16,193,903.00

EMSA
Cash Rollforward
Year Ending June 30, 2016

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2015	\$ 3,651,013	\$ 3,651,013	-	3,790,311	3,790,311	-	7,441,324	7,441,324	-
Net revenue collected	16,693,000	16,044,656	648,344	20,118,000	19,373,426	744,574	36,811,000	35,418,082	1,392,918
Utility bill receipts	2,943,000	3,166,400	(223,400)				2,943,000	3,166,400	(223,400)
TotalCare proceeds	106,981		106,981	122,329	53,400	68,929	229,310	53,400	175,910
Payment to contractor	(14,835,866)	(14,649,427)	(186,439)	(17,096,759)	(17,270,792)	174,033	(31,932,625)	(31,920,219)	(12,406)
Operating expenses/changes in WC	(4,906,017)	(3,333,600)	(1,572,417)	(3,989,100)	(4,000,000)	10,900	(8,895,117)	(7,333,600)	(1,561,517)
Capital expenditures	(1,358,898)	(1,584,000)	225,102	(1,676,950)	(1,830,400)	153,450	(3,035,848)	(3,414,400)	378,552
Net debt proceeds/(reduction)		(5,000)	5,000			-	-	(5,000)	5,000
Interest/other income	906		906	1,110		1,110	2,016	-	2,016
Other	340,946	(2) 458,000	(117,054)	3,597,263	(1) 3,597,263	-	3,938,209	4,055,263	(117,054)
Balance at February 29, 2016	<u>2,635,065</u>	<u>3,748,042</u>	<u>(1,112,977)</u>	<u>4,866,204</u>	<u>3,713,208</u>	<u>1,152,996</u>	<u>7,501,269</u>	<u>7,461,250</u>	<u>40,019</u>

(1) 21,517 - '15 Other Western Subsidy
518,181 - '16 Edmond Subsidy
424,376 - '16 Other Western Subsidy
2,633,189 - '16 Oklahoma City Subsidy
3,597,263

(2) 340,279 - '15 Other Eastern Subsidy

West - Cash	4,804,485
A/R	61,719
Net	<u>4,866,204</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Eight Months Ended 2/29/16

Eastern Division

Net Income (loss)		218,245
Add: Depreciation	1,466,667	
Increase in allowance for doubtful accounts	4,251,000	
Increase in deferred revenue	40,207	5,757,874
Changes in working capital:		
Increase in patient receivables	(4,477,883)	
Increase in other receivables	(208,481)	
Increase in other assets	(246,286)	
Decrease in accounts payable	(1,097,150)	
Decrease in accrued liabilities	(30,818)	(6,060,618)
Net Property Additions:		(1,890,972)
Debt Service/ Loan Proceeds		1,180,558
Net Contributed Capital		340,946
Change in cash and cash equivalents:		(453,967)
Cash balance @6/30/15		3,150,751
Cash balance @2/29/16		2,696,784
Change in cash		(453,967)

EMSA
Statement of Cash Flows
Eight Months Ended 2/29/16

Western Division

Net income (loss)		(1,680,492)
Add: Depreciation	1,000,000	
Increase in allowance for doubtful accounts	5,277,000	
Increase in deferred revenue	51,389	<u>6,328,389</u>
Changes in working capital:		
Increase in patient receivables	(5,338,040)	
Decrease in other receivables	47,174	
Increase in other assets	(196,286)	
Decrease in accounts payable	(670,983)	
Decrease in accrued liabilities	(37,917)	<u>(6,196,052)</u>
Net Property (Additions)/Dispositions		(1,698,446)
Debt Service/Loan proceeds		925,925
Contributed Capital		2,834,589
Change in cash and cash equivalents:		<u>513,913</u>
	Cash balance @6/30/15	4,290,572
	Cash balance @2/29/16	4,804,485
	Change in cash	<u>513,913</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through February

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000	330,580	769,420
Repairs	25,000	50,628	(25,628)
Miscellaneous	20,000	5,660	14,340
On board equipment:			
Stair chairs	20,000		20,000
Miscellaneous	30,000	1,000	29,000
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Dispatch console replacement	653,000	649,621	3,379
(1) Handheld and mobile radios		943,166	(943,166)
Building expenses:			
Office furniture	10,000	3,619	6,381
Building expansion	5,250,000	190,073	5,059,927
Common use vehicle	30,000		30,000
Audio equipment for conference room		15,685	(15,685)
Compressor		18,154	(18,154)
Painting of Lansing exterior		18,216	(18,216)
Upgrade Lansing security system		54,026	(54,026)
Upgrade heating system in bay area		79,282	(79,282)
Replace vehicle exhaust system		64,326	(64,326)
Drug storage safes		20,372	(20,372)
Inventory/asset mgt licenses		11,221	(11,221)
Upgrade security system - Bixby		18,983	(18,983)
Miscellaneous	41,000	17,525	23,475
Computer equipment:			
Server upgrade (network)	142,000		142,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000		50,000
TOTAL	7,431,000	2,492,137	4,938,863
Less future cash impact of bldg expansion	5,250,000	190,073	5,059,927
Less future cash impact of radio purchase		943,166	(943,166)
Current year budget (cash impact)	2,181,000	1,358,898	822,102

(1) The radio purchase is being paid for over a period of five years beginning 7/1/2016.

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through February

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	330,580		769,420
Repairs	25,000		13,038	11,962
Special event carts	50,000		47,411	2,589
Miscellaneous	20,000		3,900	16,100
On board equipment:				
Stair chairs	20,000			20,000
Training manikin	8,000			8,000
Miscellaneous	38,000		15,002	22,998
CAD and radio equipment:				
Dispatch console replacement	700,000	573,848		126,152
Base station upgrade	40,000			40,000
Radio infrastructure (NG911)	110,080		82,560	27,520
(1) Handheld and mobile radios			925,925	(925,925)
Building expenses:				
Bldg improvements	20,000			20,000
Infrastructure move	350,000		369,822	(19,822)
Audio equipment for conference room			19,269	(19,269)
New building location			46,996	(46,996)
Security systems upgrade at Classen and Walker			51,933	(51,933)
Drug storage safes			6,791	(6,791)
Inventory/asset mgt licenses			12,971	(12,971)
Sewer line replacement at Walker			67,000	(67,000)
Miscellaneous	46,000		11,301	34,699
Computer equipment:				
Server upgrade (network)	150,000		24,528	125,472
UPS batteries	9,000			9,000
Billing/CAD system hardware	10,000			10,000
Miscellaneous	50,000			50,000
TOTAL	2,746,080	904,428	1,698,447	143,205
Less future cash impact of radio purchase			925,925	925,925
Current year budget (cash impact)	2,746,080	904,428	772,522	1,069,130

(1) The radio purchase is being paid for over a period of five years beginning 7/1/2016.

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2016

Eastern Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Dec-15</u>	<u>Jan-16</u>	<u>Feb-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>											
Emergency	5,235	5,326	5,165	5,111	4,797	5,029	5,304	5,075	41,042	39,558	39,947
Non-emergency	700	725	740	724	706	801	752	765	5,913	5,826	5,990
Total	5,935	6,051	5,905	5,835	5,503	5,830	6,056	5,840	46,955	45,384	45,937
Unit hours	14,859	14,623	14,775	14,568	14,244	14,814	15,051	14,425	117,359	114,892	
% of total system hours	46.0%	46.3%	46.6%	45.5%	46.4%	46.8%	47.5%	47.8%	46.6%	46.4%	47.0%
<i>Gross revenue by payor:</i>											
Medicare	43%	44%	44%	43%	45%	46%	46%	39%	44%	44%	
Medicaid	20%	19%	18%	24%	19%	18%	18%	16%	18%	22%	
Private insurance	14%	14%	14%	14%	14%	15%	16%	26%	16%	14%	
Uninsured and other	23%	23%	24%	19%	22%	22%	20%	19%	22%	20%	
	100%	100%	100%	100%	100%	101%	100%	100%	100%	100%	
<i>Collection rate</i>	57.6%	45.6%	57.8%	51.3%	52.1%	53.1%	41.8%	48.9%	51.0%	52.7%	50.9%
<i>Net income (loss)</i>	\$ (177,444)	\$ 672,555	\$ 163,718	\$ (490,758)	\$ 145,695	\$ (503,155)	\$ (235,242)	\$ 642,877	\$ 218,246	\$ 182,096	\$ (267,128)
<i>Days in A/R</i>	80.9	84.9	86.8	85.2	92.7	86.6	84.6	80.1	N/A	91.5	
<i>Past due A/R</i>	\$ 2,728,000	\$ 3,015,000	\$ 2,969,000	\$ 2,993,000	\$ 3,127,000	\$ 3,135,000	\$ 3,230,000	\$ 3,245,000	N/A	\$ 3,081,000	
<i>Current ratio</i>	1.69	1.92	1.99	1.90	1.93	1.87	1.72	1.92	N/A	2.02	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Western Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Dec-15</u>	<u>Jan-16</u>	<u>Feb-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>											
Emergency	6,363	6,198	6,059	5,934	5,831	6,108	5,942	5,710	48,145	47,868	48,798
Non-emergency	561	547	519	552	549	617	626	686	4,657	4,279	4,395
Total	6,924	6,745	6,578	6,486	6,380	6,725	6,568	6,396	52,802	52,147	53,193
Unit hours	17,421	16,983	16,939	17,456	16,466	16,856	16,647	15,739	134,507	132,621	
% of total system hours	54.0%	53.7%	53.4%	54.5%	53.6%	53.2%	52.5%	52.2%	53.4%	53.5%	53.0%
<i>% of gross revenue by payor:</i>											
Medicare	45%	43%	42%	45%	45%	46%	47%	45%	45%	44%	
Medicaid	15%	16%	16%	15%	15%	15%	15%	16%	15%	20%	
Private insurance	16%	18%	17%	17%	17%	17%	18%	20%	17%	16%	
Uninsured and other	24%	23%	25%	23%	23%	22%	20%	19%	23%	20%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	51.2%	46.8%	54.8%	51.3%	49.8%	47.9%	53.2%	57.7%	50.7%	53.3%	49.2%
<i>Net income (loss)</i>	\$ (20,605)	\$ (19,508)	\$ (158,238)	\$ (774,713)	\$ (147,670)	\$ (337,830)	\$ (228,422)	\$ 6,494	\$ (1,680,492)	\$ (1,246,842)	\$ (2,778,091)
<i>Days in A/R</i>	79.0	79.3	86.2	87.8	82.0	86.1	89.0	82.4	N/A	86.4	
<i>Past due A/R</i>	\$ 3,399,000	#####	\$ 3,988,000	\$ 4,073,000	\$ 4,060,000	\$ 4,050,000	#####	\$ 3,881,000	N/A	\$ 3,709,000	
<i>Current ratio</i>	2.78	2.80	3.07	3.05	3.07	2.91	3.03	2.96	N/A	3.42	

<u>Vendor Name</u>	<u>Vendor ID</u>	<u>Document Date</u>	<u>Document A</u>	<u>Comment1</u>
KEY: AMR MCB EMSA P+ TFD	OVER \$10K			
Absolute Data Shredding	ADS	77022	2/29/2016	\$110 Shredding
Absolute Data Shredding	ADS	77088	3/10/2016	\$230 Shredding
Adam Paluka	PALUKA, ADAM	77082	3/3/2016	\$91 Employee Expense Reimbursement
Advanced Systems Group	ADV SYST GROUP	77089	3/10/2016	\$11,828 Software Support
Airco Service Inc.	AIRCO	Z000002794	3/10/2016	\$69 Building Maintenance
Airgas	AIRGAS01	Z000002787	3/2/2016	\$105 P+ - Oxygen Cylinders
AIRGAS USA LLC	1223388	77070	3/2/2016	\$5,220 AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	77090	3/10/2016	\$1,209 Courier Service
All-Kill Pest Control	ALLKIL01	77091	3/10/2016	\$126 Building Maintenance
American Checked	AMERICANCHECKED	77092	3/10/2016	\$136 Employee Background Checks
American Checked	AMERICANCHECKED	77023	2/29/2016	\$177 Employee Background Checks
American Express Corporate	AMEX CORP	77020	2/24/2016	\$6,381 Corporate Cards
American Waste Control	AMWSTE01	Z000002795	3/10/2016	\$468 Utilities
Association of Central Ok Govn	ACOG 01	77087	3/10/2016	\$28,112 OKC 911 Service Agreement
AT&T	ATT 08	Z000002779	2/29/2016	\$1,539 Communications
AT&T Advertising & Publishing	AT&T YELLOW PAG	77025	2/29/2016	\$497 Yellow Pages
AT&T Interstate Dedicated Private Line Service	ATT 07	77095	3/10/2016	\$2,680 Communications
AT&T OneNet Services	ATT INTERNET	77026	2/29/2016	\$479 Communications
att	ATT 10	Z000002780	2/29/2016	\$21,924 Communications
Automatic Fire Control, Inc.	AUTO FIRE CONTR	Z000002796	3/10/2016	\$143 Building Maintenance
Automatic Protection Systems	AMPRSY01	77094	3/10/2016	\$282 Building Maintenance
B. D. Eddie Enterprises	BDEDDI01	77027	2/29/2016	\$27,044 Rent
Barker Specialty AMR/EMSC Punchout	1004783	77062	3/2/2016	\$59 AMR - Medical Supplies
Bill Knight Ford	BILLKNIGHT FORD	77028	2/29/2016	\$209,055 Chassis
Bixby Public Works Authority	BIXPWA01	77097	3/10/2016	\$29 Utilities
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	77096	3/10/2016	\$29,953 OMD Dir Salary & Benefits
Briggs Healthcare	BRIGGS HEALTHCA	77098	3/10/2016	\$84 Medical Supplies
Calvert's Plant Interiors Inc.	CALPLT01	77099	3/10/2016	\$1,134 Plant Maintenance
Carrie Morley	MORLEY, CARRIE	77018	2/18/2016	\$247 Employee Reimbursement
CCNY Tech	CCNY TECH	77100	3/10/2016	\$134 Computer Supplies
Center Point Energy	OK ENERGY SERV	77043	2/29/2016	\$2,487 Utilities
Chantelle Hinds	HINDS, CHANTELL	77086	3/9/2016	\$127 Employee Travel Expenses
City of Oklahoma City - Utilities	CTYOKC01	77083	3/7/2016	\$783 Utilities
City of Oklahoma City - Utilities	CTYOKC01	77030	2/29/2016	\$1,119 Utilities
City of Tulsa Utilities	CTYTUL02	77031	2/29/2016	\$1,093 Utilities

Clean Sweep Janitorial	CLEAN SWEEP JAN	77102	3/10/2016	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000002797	3/10/2016	\$517	Building Maintenance
Community Care	COMMUNITY CARE	77103	3/10/2016	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	77104	3/10/2016	\$2,542	Workers Comp
Cook's Appliance Service	CKSAPL01	77101	3/10/2016	\$714	Building Maintenance
Cox	COX	Z000002781	2/29/2016	\$5,485	Internet
Cox	COX	Z000002798	3/10/2016	\$9,135	Internet
Cox Communication Tulsa	COX TULSA	Z000002782	2/29/2016	\$1,300	Internet
Cox Communication Tulsa	COX TULSA	Z000002799	3/10/2016	\$8,436	Internet
CPI Office Products	CPI OFFICE PROD	Z000002800	3/10/2016	\$27,591	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	77029	2/29/2016	\$75	Website
David Howerton	HOWERTON	77085	3/9/2016	\$193	MCB - Reimburse
Detco	DETCO	Z000002788	3/2/2016	\$2,492	Fleet Maintenance
Domino Equipment Co.	DOMINO EQUIP	Z000002783	2/29/2016	\$476	Medical Supplies
Donohue Commercial Service	DONOHUE COMMERC	77105	3/10/2016	\$2,297	Building Maintenance
Emdeon Business Services	EMDEON	77032	2/29/2016	\$2,405	Medicaid Inquiry
EMS TECHNOLOGY SOLUTIONS LLC	1313999	77072	3/2/2016	\$1,055	AMR - Medical Supplies
Erling and Associates Inc.	ERLING01	77106	3/10/2016	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	77108	3/10/2016	\$175	Express Mail
Federal Insurance Company	FEDERAL INSURAN	77056	3/1/2016	\$4,125	Insurance Settlement
FedEx Office	FEDEX KINKO'S	77107	3/10/2016	\$1,595	Postage
FLOTEC INC	FLOTEC	77109	3/10/2016	\$233	Meidical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	77065	3/2/2016	\$68,455	AMR - Medical Supplies
Fritz Baily, Inc.	FRITZB01	77034	2/29/2016	\$14,831	Architect Fees
GeoSafe	GEOSAFE	77110	3/10/2016	\$25,000	Mobile CAD
Grainger Punchout	1001624	77061	3/2/2016	\$3,720	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	77111	3/10/2016	\$1,454	Telephone Supplies
GTP Acquisition Partners LLC	GLOBAL TOWER	77036	2/29/2016	\$673	Tower Rentals
Henry Schein Inc.	HENRY SCHEIN	Z000002801	3/10/2016	\$1,803	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000002789	3/2/2016	\$5,446	Medical Supplies
Hunters Battery Warehouse	HUNTERBATTERY	77075	3/2/2016	\$5	Misc Supplies
Hunters Battery Warehouse	HUNTERBATTERY	77113	3/10/2016	\$719	Misc Supplies
Imperial Coffee Service, Inc.	IMPCOF01	Z000002802	3/10/2016	\$481	Coffee
Insperty Expense Management	INSPERITY EXPEN	Z000002784	2/29/2016	\$280	Expense Report Software
Intelligent Direct, Inc	INTELLIGENTDIREC	77076	3/2/2016	\$1,528	AMR
James Shirley Mgt Consultants	JSMNCN01	77038	2/29/2016	\$8,000	Professional Services
Jeff Goodloe, M.D.	GOODLOE, JEFF	77058	3/2/2016	\$249	MCB - Reimburse

Jeff Goodloe, M.D.	GOODLOE, JEFF	77159	3/16/2016	\$496	MCB - Reimburse
Jenks Chamber of Commerce	JKSCHM01	77115	3/10/2016	\$350	Fee
Jennifer Jones	JONESJEN	77157	3/16/2016	\$175	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	77057	3/2/2016	\$192	MCB - Employee Reimbursement
JulyInk, Inc.	JLYINK01	77116	3/10/2016	\$285	Outside Printing
KTUL Television Inc.	KTULTV01	77117	3/10/2016	\$1,610	Tower Rental
Laerdal Medical Punchout	1006286	77063	3/2/2016	\$628	AMR - Medical Supplies
Lambrusco's	LMBRSC01	77119	3/10/2016	\$451	Lunch Meeting
LandCare	TRGRLN01	Z000002803	3/10/2016	\$8,921	Lawn Maintenance
Lands' End Business Outfitters	LNDEND01	77120	3/10/2016	\$29	Uniforms
Landscape Partners	WESTERN LAWNS	Z000002804	3/10/2016	\$398	Lawn Maintenance
LexisNexis Risk Data Management Inc	LEXISNEXIS	77118	3/10/2016	\$2,053	Patient Service
Littlefield	LITTLEFIELD	77039	2/29/2016	\$13,849	Community Relations
Managed Outsource Solutions	MNG OUTSRC SOL	77041	2/29/2016	\$82	Transcription Services
McAnallen, Duffy	MCANLN01	77158	3/16/2016	\$60	MCB - Employee Reimbursement
McIntosh Service, LLC	ICS	77114	3/10/2016	\$639	Building Maintenance
McKesson Medical Punchout	1150574	77069	3/2/2016	\$121,184	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	77073	3/2/2016	\$21,692	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	77081	3/2/2016	\$99	Internet Reimburse
Metro Monitor	METRO MONITOR	77040	2/29/2016	\$165	Media Monitoring
Metro Monitor	METRO MONITOR	77121	3/10/2016	\$165	Media Monitoring
Metroplex Electric	METROPLEX	Z000002805	3/10/2016	\$4,703	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	77122	3/10/2016	\$4,880	Rental Space
Mobile Health Resources	EMS SURVERYTEAM	77033	2/29/2016	\$6,582	Community Relations
Motorola, Inc.	MOTRLA01	Z000002806	3/10/2016	\$16,400	Maintenance Communications
MyHealth Access Network	SMRTNET	77135	3/10/2016	\$3,083	Patient Services
Navex Global	NAVEX GLOBAL	77123	3/10/2016	\$2,100	Employee Hotline
Net Solutions	NETSOL01	77124	3/10/2016	\$6,000	Network Support
Office Depot Punchout	1006929	77064	3/2/2016	\$1,638	AMR - Medical Supplies
OG&E	OGE 01	77042	2/29/2016	\$4,928	Utilities
Ok Natural Gas	ONG 05	77125	3/10/2016	\$63	Utilities
Ok Natural Gas	ONG 05	77044	2/29/2016	\$1,277	Utilities
Oklahoma Hospital Association	OHA 01	Z000002785	2/29/2016	\$75	Subscriptions
Oklahoma Police Supply	OK POLICESUPPLY	77077	3/2/2016	\$1,715	P+ - Uniforms
Orkin Exterminating Company	ORKIN 01	Z000002790	3/2/2016	\$80	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000002807	3/10/2016	\$218	Building Maintenance
OTE International Holdings	OTE INTER HOLD	77126	3/10/2016	\$3,040	P+ - Ambulance Maintenance

Owens Waste Management	OWENS TRASH SVC	77045	2/29/2016	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	77067	3/2/2016	\$30,535	AMR - Medical Supplies
Packco Inc	PACKCO INC	77078	3/2/2016	\$738	AMR - Misc Supplies
Page Storage & van Lines, Inc	PAGE STORAGE	77127	3/10/2016	\$745	Storage
PC Connection	PC CONNECTION	77128	3/10/2016	\$1,691	Misc Supplies
PCM PUNCHOUT	1269383	77071	3/2/2016	\$6,536	AMR - Medical Supplies
Petty Cash	PETTYC01	77021	2/29/2016	\$75	Petty Cash Reimburse
Petty Cash	PETTYC01	77156	3/16/2016	\$255	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	77068	3/2/2016	\$64,500	AMR - Medical Supplies
Pitney Bowes	PITBOW03	77046	2/29/2016	\$588	Postage
Pitney Bowes Purchase Power	PITBOW02	77153	3/14/2016	\$7,032	Postage
Precision Sign & Design	PRECISION SIGN	77079	3/2/2016	\$208	AMR
Public Service Co of Oklahoma	PSO 01	77129	3/10/2016	\$2,778	Utilities
Puckett, Ruth	PUCKET01	77047	2/29/2016	\$5,416	Rent
Ranette Lauinger	JONES, RANETTE	77154	3/14/2016	\$191	Employee Reimbursement
Republic Services #060	ALLIED WASTE	Z000002808	3/10/2016	\$1,773	Utilities
Resource One Administrators	RESOURCE ONE	77048	2/29/2016	\$224	FSA Admin Fee
Resource One Administrators	RESOURCE ONE	77130	3/10/2016	\$231	FSA Admin Fee
Revenue Management Solutions	RMS	77132	3/10/2016	\$1,973	Patient Account Services
Rich & Cartmill	RICH	77131	3/10/2016	\$473	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	77049	2/29/2016	\$13,746	Attorney Fees
Roxanne Hurry	HURRY, ROXANNE	77059	3/2/2016	\$81	Employee Reimbursement
Saint Anthony Hospital	SAINT ANTHONY	77050	2/29/2016	\$1,311	Patient Pmt
Schnake Turnbo and Assoc. Inc.	SCHNAK01	77133	3/10/2016	\$3,560	Community Relations
Scott Rice Company	SCOTTR01	Z000002809	3/10/2016	\$7,230	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000002810	3/10/2016	\$216	Printing
Scott's Printing & Copying	SCOTTS01	Z000002791	3/2/2016	\$2,172	Printing
Signal Communications	SIGNAL COMMUNIC	77134	3/10/2016	\$5,493	Conference Equip
Solutions Group	SOLUTIONS GROUP	77136	3/10/2016	\$40,396	Collections
Special Ops	SPECIAL OPS	77137	3/10/2016	\$471	P+ - Uniforms
Special Ops	SPECIAL OPS	77080	3/2/2016	\$2,658	P+ - Uniforms
Stanley Security	HSM ELECTRONIC	77037	2/29/2016	\$1,496	Building Maintenance
Stanley Security	HSM ELECTRONIC	77112	3/10/2016	\$21,869	Building Maintenance
Stericycle, Inc.	STRCYL01	77139	3/10/2016	\$4,126	Medical Disposal
Strategic SaaS	STRATEGIC SAAS	77138	3/10/2016	\$3,600	Software Maintenance
Support Warehouse	SUPPORTWAREHOUS	77140	3/10/2016	\$4,568	Printer Maintenance
Technical Programming Services, Inc.	TCHPRG01	77141	3/10/2016	\$661	Community Relations

The Oklahoman	TOK	77143	3/10/2016	\$291	Subscriptions
The University of OK Health Sciences Center	UNIVOK01	77052	2/29/2016	\$55	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	77142	3/10/2016	\$5,014	Medical Supplies
Total Radio, Inc.	TOTRAD01	Z000002811	3/10/2016	\$1,885	Communications
TriZetto	GATWEDI	77035	2/29/2016	\$525	Patient Support Services
True Digital Security	TRUE DIGITAL	77144	3/10/2016	\$2,585	Network Security
Tulsa County Clerk	TULCLK01	77084	3/8/2016	\$187	Liens
Tulsa County Clerk	TULCLK01	77019	2/23/2016	\$221	Liens
Tulsa County Clerk	TULCLK01	77055	3/1/2016	\$238	Liens
Tulsa County Clerk	TULCLK01	77155	3/15/2016	\$255	Liens
Tulsa Overhead Door, LLC	OVRHDR01	Z000002812	3/10/2016	\$258	Building Maintenance
Tulsa Overhead Door, LLC	OVRHDR01	Z000002792	3/2/2016	\$1,685	Building Maintenance
Tulsa Partners Inc.	TULSAPARTNERS	77145	3/10/2016	\$500	Community Relations
United Ford	UNITED FORD	Z000002813	3/10/2016	\$11,738	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	77051	2/29/2016	\$605	Building Maintenance
United Mechanical	UNITED MECHANIC	77146	3/10/2016	\$8,455	Building Maintenance
Verizon Wireless	VERIZON WIRELSS	77147	3/10/2016	\$11,946	Wireless Communications
VF IMAGEWEAR Punchout	1000132	77060	3/2/2016	\$9,776	AMR - Medical Supplies
Weather Affirmation, L.L.C.	WTHAFM01	77151	3/10/2016	\$350	Weather Notification
Wegener Human Resource Grp	WGNHMN01	77148	3/10/2016	\$10,854	Temporary Employee
Windstream	WINDSTREAM	77053	2/29/2016	\$49	Communications
Works & Lentz, Inc.	WKSLNZ01	77149	3/10/2016	\$3,897	Collections
Works & Lentz, Inc.	WKSLNZ02	77150	3/10/2016	\$7,017	Collections
Xtivia	XTIVIA	Z000002814	3/10/2016	\$4,429	Maintenance SQL
Yale 31	YALE 31	77054	2/29/2016	\$550	Rent
Zirmed	ZIRMED	77152	3/10/2016	\$13,199	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000002793	3/2/2016	\$2,384	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000002815	3/10/2016	\$14,368	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000002786	2/29/2016	\$29,429	Patient Support Services
ZOLL MEDICAL CORP	1008451	77066	3/2/2016	\$7,242	AMR - Medical Supplies