

MEMORANDUM

Date: November 18, 2015

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – October 2015**

Attached you will find financial statements for October 2015. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net income of \$168 thousand compared to a budgeted profit of \$319 thousand, and the Western Division had a net loss of \$973 thousand compared to a budgeted net loss of \$800 thousand.

There is no net interdivisional payable/receivable as of 10/31/15.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at October 31, 2015, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for October and September services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is more than budget by \$618 thousand (2%) and Western is less than budget by \$226 thousand (.6%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2016. The Eastern Division had 617 more emergency transports than budgeted (3%); non-emergency transports were 143 less than budget (4.7%). The Western Division emergency transports were more than budget by 146 (.6%) and non-emergencies were 46 less than budget (2.1%).

The year-to-date collection rate is 48% for the Eastern Division compared to a budget of 46% and an actual for fiscal 2015 of 49%. The year-to-date collection rate is 48% for the Western Division compared to a budget of 48% and an actual for fiscal 2015 of 54%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Four Months Ending October 31, 2015

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,318,200.00	\$14,717,781.00	-2.71%	\$59,022,600.00	\$58,396,357.00	1.07%
Non-emergency base rate	523,460.60	484,041.00	8.14%	2,086,492.54	1,920,550.00	8.64%
Mileage	917,769.00	990,855.00	-7.38%	3,780,264.00	3,931,457.00	-3.85%
Special events	19,450.00	29,166.67	-33.31%	110,777.50	116,666.68	-5.05%
Subscription membership	20,772.87	13,000.00	59.79%	55,919.55	52,000.00	7.54%
Other revenue	1,350.76	395,833.33	-99.66%	1,337,299.60	1,583,333.32	-15.54%
	<u>15,801,003.23</u>	<u>16,630,677.00</u>	<u>-4.99%</u>	<u>66,393,353.19</u>	<u>66,000,364.00</u>	<u>0.60%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,783,233.29	11,390,833.33	-3.44%	46,138,526.52	45,563,333.32	-1.26%
Collection fees and expenses	87,246.52	69,166.66	-26.14%	296,141.81	276,666.64	-7.04%
	<u>11,870,479.81</u>	<u>11,459,999.99</u>	<u>-3.58%</u>	<u>46,434,668.33</u>	<u>45,839,999.96</u>	<u>-1.30%</u>
Net patient service revenue	<u>3,930,523.42</u>	<u>5,170,677.01</u>	<u>-23.98%</u>	<u>19,958,684.86</u>	<u>20,160,364.04</u>	<u>-1.00%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,978,018.28	3,957,721.00	-0.51%	15,938,478.05	15,702,794.00	-1.50%
Employee compensation & benefits	335,147.88	340,956.57	1.70%	1,339,284.54	1,363,826.28	1.80%
Medical supplies	41,558.60	39,916.66	-4.11%	143,969.72	159,666.64	9.83%
Building rent, utilities and maintenance	93,578.57	89,800.02	-4.21%	369,605.22	359,200.08	-2.90%
Equipment maintenance	124,808.85	132,250.00	5.63%	515,178.56	529,000.00	2.61%
TotalCare campaign	5,632.24	5,416.67	-3.98%	17,528.23	21,666.68	19.10%
Quality assurance fees	71,447.33	71,500.00	0.07%	285,789.32	286,000.00	0.07%
Telephone	54,531.31	68,166.66	20.00%	252,939.20	272,666.64	7.24%
Professional services	45,418.55	30,666.67	-48.10%	141,264.28	122,666.68	-15.16%
Miscellaneous supplies	39,652.13	33,083.34	-19.86%	145,505.15	132,333.36	-9.95%
Postage and courier service	8,388.95	5,250.00	-59.79%	23,994.30	21,000.00	-14.26%
Equipment lease	1,829.97	3,250.00	43.69%	11,261.10	13,000.00	13.38%
Other fees and expenses	48,450.79	55,333.35	12.44%	221,670.95	221,333.40	-0.15%
Community relations	20,244.06	23,333.33	13.24%	48,665.33	93,333.32	47.86%
Office supplies	4,463.86	4,083.32	-9.32%	16,156.99	16,333.28	1.08%
Insurance	14,281.54	16,438.75	13.12%	56,299.38	65,755.00	14.38%
Travel, meals, and training	686.16	5,316.67	87.09%	5,371.52	21,266.68	74.74%
	<u>4,888,139.07</u>	<u>4,882,483.01</u>	<u>-0.12%</u>	<u>19,532,961.84</u>	<u>19,401,842.04</u>	<u>-0.68%</u>
Operating inc. (loss) before depr.	(957,615.65)	288,194.00	-432.28%	425,723.02	758,522.00	-43.87%
Depreciation	<u>308,333.33</u>	<u>308,333.33</u>	<u>0.00%</u>	<u>1,233,333.32</u>	<u>1,233,333.32</u>	<u>0.00%</u>
Operating income (loss)	<u>(1,265,948.98)</u>	<u>(20,139.33)</u>	<u>-6185.95%</u>	<u>(807,610.30)</u>	<u>(474,811.32)</u>	<u>-70.09%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>8,333.32</u>	<u>97.06%</u>

EMSA
EMSA Combined
For the Four Months Ending October 31, 2015

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$8,333.32	97.06%
Nonoperating income - interest income	476.81	416.67	14.43%	2,860.45	1,666.68	71.63%
Net income (loss)	<u>(1,265,472.17)</u>	<u>(21,805.99)</u>	<u>-5703.32%</u>	<u>(804,995.13)</u>	<u>(481,477.96)</u>	<u>-67.19%</u>

EMSA
EMSA Eastern Division
For the Four Months Ending October 31, 2015

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,648,200.00	\$6,624,658.00	0.36%	\$27,121,900.00	\$26,284,933.00	3.18%
Non-emergency base rate	265,580.00	263,712.00	0.71%	1,091,555.00	1,046,341.00	4.32%
Mileage	403,497.00	428,972.00	-5.94%	1,694,625.00	1,702,050.00	-0.44%
Special events	13,750.00	16,666.67	-17.50%	55,175.00	66,666.68	-17.24%
Subscription membership	9,220.91	6,333.33	45.59%	28,762.31	25,333.32	13.54%
Other revenue	8.00	395,833.33	-100.00%	1,335,334.82	1,583,333.32	-15.66%
	<u>7,340,255.91</u>	<u>7,736,175.33</u>	<u>-5.12%</u>	<u>31,327,352.13</u>	<u>30,708,657.32</u>	<u>2.01%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,329,072.02	5,154,000.00	-3.40%	21,266,160.62	20,616,000.00	-3.15%
Collection fees and expenses	35,291.69	29,333.33	-20.31%	122,105.25	117,333.32	-4.07%
	<u>5,364,363.71</u>	<u>5,183,333.33</u>	<u>-3.49%</u>	<u>21,388,265.87</u>	<u>20,733,333.32</u>	<u>-3.16%</u>
Net patient service revenue	<u>1,975,892.20</u>	<u>2,552,842.00</u>	<u>-22.60%</u>	<u>9,939,086.26</u>	<u>9,975,324.00</u>	<u>-0.36%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,865,590.84	1,821,389.00	-2.43%	7,400,541.97	7,226,282.00	-2.41%
Employee compensation & benefits	154,510.58	160,244.16	3.58%	624,060.00	640,976.64	2.64%
Medical supplies	20,857.36	17,333.33	-20.33%	50,591.20	69,333.32	27.03%
Building rent, utilities and maintenance	26,898.32	25,716.67	-4.59%	108,520.81	102,866.68	-5.50%
Equipment maintenance	59,081.92	62,250.00	5.09%	243,523.46	249,000.00	2.20%
TotalCare campaign	3,427.45	4,166.67	17.74%	9,780.81	16,666.68	41.32%
Quality assurance fees	33,580.25	34,500.00	2.67%	134,321.00	138,000.00	2.67%
Telephone	20,378.22	28,791.66	29.22%	114,968.74	115,166.64	0.17%
Professional services	21,094.06	14,333.34	-47.17%	65,043.20	57,333.36	-13.45%
Miscellaneous supplies	21,874.70	16,000.01	-36.72%	82,192.71	64,000.04	-28.43%
Postage and courier service	3,929.22	2,416.67	-62.59%	11,186.14	9,666.68	-15.72%
Equipment lease	1,829.97	2,500.00	26.80%	8,952.94	10,000.00	10.47%
Other fees and expenses	26,681.55	27,000.01	1.18%	118,873.50	108,000.04	-10.07%
Community relations	14,953.48	14,750.00	-1.38%	29,541.89	59,000.00	49.93%
Office supplies	2,100.08	1,916.66	-9.57%	7,821.88	7,666.64	-2.02%
Insurance	6,340.49	7,916.67	19.91%	27,119.80	31,666.68	14.36%
Travel, meals, and training	428.63	2,441.67	82.45%	2,270.24	9,766.68	76.76%
	<u>2,283,557.12</u>	<u>2,243,666.52</u>	<u>-1.78%</u>	<u>9,039,310.29</u>	<u>8,915,392.08</u>	<u>-1.39%</u>
Operating inc. (loss) before depr.	(307,664.92)	309,175.48	-199.51%	899,775.97	1,059,931.92	-15.11%
Depreciation	<u>183,333.33</u>	<u>183,333.33</u>	<u>0.00%</u>	<u>733,333.32</u>	<u>733,333.32</u>	<u>0.00%</u>
Operating income (loss)	<u>(490,998.25)</u>	<u>125,842.15</u>	<u>-490.17%</u>	<u>166,442.65</u>	<u>326,598.60</u>	<u>-49.04%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>8,333.32</u>	<u>97.06%</u>

EMSA
EMSA Eastern Division
For the Four Months Ending October 31, 2015

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$8,333.32	97.06%
Nonoperating income - interest income	239.91	166.67	43.94%	1,872.54	666.68	180.88%
Net income (loss)	<u>(490,758.34)</u>	<u>123,925.49</u>	<u>496.01%</u>	<u>168,069.91</u>	<u>318,931.96</u>	<u>47.30%</u>

EMSA Western
EMSA Western Division
For the Four Months Ending October 31, 2015

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,670,000.00	\$8,093,123.00	-5.23%	\$31,900,700.00	\$32,111,424.00	-0.66%
Non-emergency base rate	257,880.60	220,329.00	17.04%	994,937.54	874,209.00	13.81%
Mileage	514,272.00	561,883.00	-8.47%	2,085,639.00	2,229,407.00	-6.45%
Special events	5,700.00	12,500.00	-54.40%	55,602.50	50,000.00	11.21%
Subscription membership	11,551.96	6,666.67	73.28%	27,157.24	26,666.68	1.84%
Other revenue	1,342.76		0.00%	1,964.78		0.00%
	<u>8,460,747.32</u>	<u>8,894,501.67</u>	<u>-4.88%</u>	<u>35,066,001.06</u>	<u>35,291,706.68</u>	<u>-0.64%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,454,161.27	6,236,833.33	-3.48%	24,872,365.90	24,947,333.32	0.30%
Collection fees and expenses	51,954.83	39,833.33	-30.43%	174,036.56	159,333.32	-9.23%
	<u>6,506,116.10</u>	<u>6,276,666.66</u>	<u>-3.66%</u>	<u>25,046,402.46</u>	<u>25,106,666.64</u>	<u>0.24%</u>
Net patient service revenue	<u>1,954,631.22</u>	<u>2,617,835.01</u>	<u>-25.33%</u>	<u>10,019,598.60</u>	<u>10,185,040.04</u>	<u>-1.62%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,112,427.44	2,136,332.00	1.12%	8,537,936.08	8,476,512.00	-0.72%
Employee compensation & benefits	180,637.30	180,712.41	0.04%	715,224.54	722,849.64	1.05%
Medical supplies	20,701.24	22,583.33	8.33%	93,378.52	90,333.32	-3.37%
Building rent, utilities and maintenance	66,680.25	64,083.35	-4.05%	261,084.41	256,333.40	-1.85%
Equipment maintenance	65,726.93	70,000.00	6.10%	271,655.10	280,000.00	2.98%
TotalCare campaign	2,204.79	1,250.00	-76.38%	7,747.42	5,000.00	-54.95%
Quality assurance fees	37,867.08	37,000.00	-2.34%	151,468.32	148,000.00	-2.34%
Telephone	34,153.09	39,375.00	13.26%	137,970.46	157,500.00	12.40%
Professional services	24,324.49	16,333.33	-48.93%	76,221.08	65,333.32	-16.66%
Miscellaneous supplies	17,777.43	17,083.33	-4.06%	63,312.44	68,333.32	7.35%
Postage and courier service	4,459.73	2,833.33	-57.40%	12,808.16	11,333.32	-13.01%
Equipment lease		750.00	100.00%	2,308.16	3,000.00	23.06%
Other fees and expenses	21,769.24	28,333.34	23.17%	102,797.45	113,333.36	9.30%
Community relations	5,290.58	8,583.33	38.36%	19,123.44	34,333.32	44.30%
Office supplies	2,363.78	2,166.66	-9.10%	8,335.11	8,666.64	3.83%
Insurance	7,941.05	8,522.08	6.82%	29,179.58	34,088.32	14.40%
Travel, meals, and training	257.53	2,875.00	91.04%	3,101.28	11,500.00	73.03%
	<u>2,604,581.95</u>	<u>2,638,816.49</u>	<u>1.30%</u>	<u>10,493,651.55</u>	<u>10,486,449.96</u>	<u>-0.07%</u>
Operating inc. (loss) before depr.	(649,950.73)	(20,981.48)	-2997.74%	(474,052.95)	(301,409.92)	-57.28%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>500,000.00</u>	<u>500,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(774,950.73)</u>	<u>(145,981.48)</u>	<u>-430.86%</u>	<u>(974,052.95)</u>	<u>(801,409.92)</u>	<u>-21.54%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Four Months Ending October 31, 2015

	Month of October			For the 4 Months Ended October		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$236.90	\$250.00	-5.24%	\$987.91	\$1,000.00	-1.21%
Net income (loss)	<u>(774,713.83)</u>	<u>(145,731.48)</u>	<u>-431.60%</u>	<u>(973,065.04)</u>	<u>(800,409.92)</u>	<u>-21.57%</u>

EMSA
EMSA Combined
For the Four Months Ending October 31, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$15,628.87	(\$475,181.78)
Petty cash	1,200.00	1,200.00
Invested cash	7,366,905.43	7,230,402.21
	7,383,734.30	6,756,420.43
Patient accounts receivable:		
Patient accounts receivable	24,904,183.52	23,958,299.76
Receivables in collection	64,704,000.19	48,505,140.19
	89,608,183.71	72,463,439.95
Less allowance for contractual allowances and bad debts	75,151,291.00	59,636,291.00
Net patient accounts receivable	14,456,892.71	12,827,148.95
Other receivables:		
Due from contractor	595,065.50	462,637.35
Due from collection agency	36,159.43	36,721.23
Other miscellaneous receivables	229,441.71	559,449.30
	860,666.64	1,058,807.88
Other current assets:		
Prepaid assets	714,380.85	765,758.46
Other, principally funds held by trustee	128,266.60	38,088.69
	842,647.45	803,847.15
Total current assets	23,543,941.10	21,446,224.41
Property and equipment:		
Communication equipment	7,204,355.14	6,359,404.80
Buildings and leasehold improvements	3,746,529.66	3,746,529.66
Ambulances	13,836,519.25	12,171,267.94
Data processing equipment	7,190,880.85	7,087,400.05
On-board equipment	7,879,842.70	6,454,680.94
Office furniture and equipment	1,335,672.64	1,311,802.63
Miscellaneous other equipment	1,309,761.25	1,156,094.25
Land	64,200.00	64,200.00
Transportation equipment	534,093.96	395,337.24
Prepaid assets	921,015.80	759,754.16
Capital Lease	739,910.29	739,910.29
	44,762,781.54	40,246,381.96
Less accumulated depreciation	34,569,445.36	30,850,051.68
Net property and equipment	10,193,336.18	9,396,330.28
Other assets		
	9,734.50	24,194.50
Total assets	33,747,011.78	30,866,749.19

EMSA
EMSA Combined
For the Four Months Ending October 31, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$917,724.11	\$1,114,571.77
Due to contractor	7,924,959.73	7,520,145.16
Due to Quality Assurance Fund	245,565.30	356,855.73
Accrued retirement	113,670.78	106,078.01
Accrued salaries and wages	401,648.20	309,513.93
Accrued interest payable	8.36	11.91
Deferred revenue	166,182.97	105,560.59
Total current liabilities	9,769,759.45	9,512,737.10
Long-term debt	163,604.08	
Other liabilities	21,752.22	21,752.22
Total liabilities	9,955,115.75	9,534,489.32
Division capital:		
Contributed capital	75,161,070.17	70,896,471.52
Retained earnings (deficit)	(50,564,179.01)	(48,420,819.28)
Current year earnings (loss)	(804,995.13)	(1,143,392.37)
Total division capital	23,791,896.03	21,332,259.87
Total liabilities & division capital	33,747,011.78	30,866,749.19

EMSA
EMSA Eastern Division
For the Four Months Ending October 31, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$243,826.94)	(\$1,013,470.00)
Petty cash	600.00	600.00
Invested cash	2,940,447.48	3,271,698.84
	2,697,220.54	2,258,828.84
Patient accounts receivable:		
Patient accounts receivable	11,378,875.92	10,743,354.85
Receivables in collection	30,744,999.82	23,031,999.82
	42,123,875.74	33,775,354.67
Less allowance for contractual allowances and bad debts	35,662,710.00	27,990,710.00
Net patient accounts receivable	6,461,165.74	5,784,644.67
Other receivables:		
Due from contractor	595,065.50	462,637.35
Due from collection agency	14,317.28	19,112.43
Other miscellaneous receivables	229,923.21	99,899.95
	839,305.99	581,649.73
Other current assets:		
Prepaid assets	328,691.66	373,314.57
Other, principally funds held by trustee	78,895.43	26,089.33
	407,587.09	399,403.90
Total current assets	10,405,279.36	9,024,527.14
Property and equipment:		
Communication equipment	3,747,002.07	3,065,473.88
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	8,424,600.65	7,262,608.82
Data processing equipment	3,753,954.39	3,703,850.46
On-board equipment	4,498,758.92	3,282,818.51
Office furniture and equipment	600,082.76	576,212.75
Miscellaneous other equipment	721,337.81	594,932.65
Land	64,200.00	64,200.00
Transportation equipment	360,250.04	318,414.80
Prepaid assets	670,414.69	670,079.66
Capital Lease	338,087.66	338,087.66
	26,398,183.24	23,096,173.44
Less accumulated depreciation	19,157,888.33	16,992,955.12
Net property and equipment	7,240,294.91	6,103,218.32
Other assets		
	8,273.60	16,057.97
Total assets	17,653,847.87	15,143,803.43

EMSA
EMSA Eastern Division
For the Four Months Ending October 31, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,208,411.44	\$582,630.97
Due to contractor	3,692,197.32	3,540,074.08
Due to Quality Assurance Fund	245,565.30	356,855.73
Accrued retirement	59,193.41	55,005.43
Accrued salaries and wages	189,624.96	150,124.41
Accrued interest payable	8.36	11.91
Deferred revenue	73,767.25	55,962.55
Total current liabilities	5,468,768.04	4,740,665.08
Long-term debt	163,604.08	
Other liabilities	21,752.22	21,752.22
Total liabilities	5,654,124.34	4,762,417.30
Division capital:		
Contributed capital	7,228,370.23	6,530,796.23
Retained earnings (deficit)	4,603,283.39	4,106,195.80
Current year earnings (loss)	168,069.91	(255,605.90)
Total division capital	11,999,723.53	10,381,386.13
Total liabilities & division capital	17,653,847.87	15,143,803.43

EMSA Western
EMSA Western Division
For the Four Months Ending October 31, 2015

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$259,455.81	\$538,288.22
Petty cash	600.00	600.00
Invested cash	4,426,457.95	3,958,703.37
	4,686,513.76	4,497,591.59
Patient accounts receivable:		
Patient accounts receivable	13,525,307.60	13,214,944.91
Receivables in collection	33,959,000.37	25,473,140.37
	47,484,307.97	38,688,085.28
Less allowance for contractual allowances and bad debts	39,488,581.00	31,645,581.00
Net patient accounts receivable	7,995,726.97	7,042,504.28
Other receivables:		
Due from collection agency	21,842.15	17,608.80
Other miscellaneous receivables	(481.50)	459,549.35
	21,360.65	477,158.15
Other current assets:		
Prepaid assets	385,689.19	392,443.89
Other, principally funds held by trustee	49,371.17	11,999.36
	435,060.36	404,443.25
Total current assets	13,138,661.74	12,421,697.27
Property and equipment:		
Communication equipment	3,457,353.07	3,293,930.92
Buildings and leasehold improvements	527,035.41	527,035.41
Ambulances	5,411,918.60	4,908,659.12
Data processing equipment	3,436,926.46	3,383,549.59
On-board equipment	3,381,083.78	3,171,862.43
Office furniture and equipment	735,589.88	735,589.88
Miscellaneous other equipment	588,423.44	561,161.60
Transportation equipment	173,843.92	76,922.44
Prepaid assets	250,601.11	89,674.50
Capital Lease	401,822.63	401,822.63
	18,364,598.30	17,150,208.52
Less accumulated depreciation	15,411,557.03	13,857,096.56
Net property and equipment	2,953,041.27	3,293,111.96
Other assets		
	1,460.90	8,136.53
Total assets	16,093,163.91	15,722,945.76

EMSA Western
EMSA Western Division
For the Four Months Ending October 31, 2015

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$290,687.33)	\$531,940.80
Due to contractor	4,232,762.41	3,980,071.08
Accrued retirement	54,477.37	51,072.58
Accrued salaries and wages	212,023.24	159,389.52
Deferred revenue	92,415.72	49,598.04
Total current liabilities	4,300,991.41	4,772,072.02
Total liabilities	4,300,991.41	4,772,072.02
Division capital:		
Contributed capital	67,932,699.94	64,365,675.29
Retained earnings (deficit)	(55,167,462.40)	(52,527,015.08)
Current year earnings (loss)	(973,065.04)	(887,786.47)
Total division capital	11,792,172.50	10,950,873.74
Total liabilities & division capital	16,093,163.91	15,722,945.76

EMSA
Cash Rollforward
Year Ending June 30, 2016

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2015	\$ 3,651,013	\$ 3,651,013	-	3,790,311	3,790,311	-	7,441,324	7,441,324	-
Net revenue collected	8,818,000	8,121,369	696,631	10,095,000	9,806,302	288,698	18,913,000	17,927,671	985,329
Utility bill receipts	1,335,000	1,583,200	(248,200)				1,335,000	1,583,200	(248,200)
TotalCare proceeds	101,429		101,429	115,511		115,511	216,940	-	216,940
Payment to contractor	(7,432,364)	(7,226,282)	(206,082)	(8,631,574)	(8,476,512)	(155,062)	(16,063,938)	(15,702,794)	(361,144)
Operating expenses/changes in WC	(3,323,622)	(1,666,800)	(1,656,822)	(1,829,002)	(2,000,000)	170,998	(5,152,624)	(3,666,800)	(1,485,824)
Capital expenditures	(915,205)	(792,000)	(123,205)	(769,583)	(915,200)	145,617	(1,684,788)	(1,707,200)	22,412
Net debt proceeds/(reduction)			-			-	-	-	-
Interest/other income	435		435	480		480	915	-	915
Other	171,848	(2)	229,000	(57,152)	2,206,058	(1)	2,206,058	-	(57,152)
Balance at October 31, 2015	<u>2,406,534</u>	<u>3,899,500</u>	<u>(1,492,966)</u>	<u>4,977,201</u>	<u>4,410,959</u>	<u>566,242</u>	<u>7,383,735</u>	<u>8,310,459</u>	<u>(926,724)</u>

(1) 21,517 - '15 Other Western Subsidy
172,727 - '15 Edmond Subsidy
198,779 - '15 Other Western Subsidy
1,813,035 - '15 Oklahoma City Subsidy
2,206,058

(2) 171,848 - '15 Other Eastern Subsidy

West - Cash	4,686,514
A/P	290,687
Net	<u>4,977,201</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Four Months Ended 10/31/15

Eastern Division

Net Income (loss)		168,070
Add: Depreciation	733,333	
Increase in allowance for doubtful accounts	3,570,000	
Increase in deferred revenue	73,767	<u>4,377,100</u>
Changes in working capital:		
Increase in patient receivables	(3,349,660)	
Increase in other receivables	(237,254)	
Increase in other assets	(136,458)	
Decrease in accounts payable	(1,086,788)	
Decrease in accrued liabilities	(90,897)	<u>(4,901,057)</u>
Net Property Additions:		(430,345)
Debt Service/ Loan Proceeds		163,604
Net Contributed Capital		169,098
Change in cash and cash equivalents:		<u>(453,530)</u>
Cash balance @6/30/15		3,150,751
Cash balance @10/31/15		2,697,221
Change in cash		<u>(453,530)</u>

EMSA
Statement of Cash Flows
Four Months Ended 10/31/15

Western Division

Net income (loss)		(973,065)
Add: Depreciation	500,000	
Increase in allowance for doubtful accounts	2,860,000	
Increase in deferred revenue	92,416	<u>3,452,416</u>
Changes in working capital:		
Increase in patient receivables	(2,820,307)	
Decrease in other receivables	576,400	
Increase in other assets	(123,644)	
Decrease in accounts payable	(874,637)	
Decrease in accrued liabilities	(91,476)	<u>(3,333,664)</u>
Net Property (Additions)/Dispositions		(195,753)
Debt Service/Loan proceeds		-
Contributed Capital		1,446,008
Change in cash and cash equivalents:		<u>395,942</u>
Cash balance @6/30/15		4,290,572
Cash balance @10/31/15		4,686,514
Change in cash		<u>395,942</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through October

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000		1,100,000
Repairs	25,000		25,000
Miscellaneous	20,000	5,660	14,340
On board equipment:			
Stair chairs	20,000		20,000
Miscellaneous	30,000		30,000
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Dispatch console replacement	653,000	649,621	3,379
Building expenses:			
Office furniture	10,000		10,000
Building expansion	5,250,000		5,250,000
Common use vehicle	30,000		30,000
Audio equipment for conference room		13,150	(13,150)
Compressor		18,154	(18,154)
Painting of Lansing exterior		18,216	(18,216)
Upgrade Lansing security system		54,026	(54,026)
Upgrade heating system in bay area		79,282	(79,282)
Replace vehicle exhaust system		59,571	(59,571)
Miscellaneous	41,000	17,525	23,475
Computer equipment:			
Server upgrade (network)	142,000		142,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000		50,000
TOTAL	7,431,000	915,205	6,515,795
Less future cash impact of bldg expansion	5,250,000		5,250,000
Current year budget (cash impact)	2,181,000	915,205	1,265,795

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through October

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000			1,100,000
Repairs	25,000		13,038	11,962
Special event carts	50,000		24,955	25,045
Miscellaneous	20,000		3,900	16,100
On board equipment:				
Stair chairs	20,000			20,000
Training manikin	8,000			8,000
Miscellaneous	38,000		5,260	32,740
CAD and radio equipment:				
Dispatch console replacement	700,000	573,848		126,152
Base station upgrade	40,000			40,000
Radio infrastructure (NG911)	110,080		55,040	55,040
Building expenses:				
Bldg improvements	20,000			20,000
Infrastructure move	350,000			350,000
Audio equipment for conference room			16,310	(16,310)
New building location			19,899	(19,899)
Security systems upgrade at Classen and Walker			51,933	(51,933)
Miscellaneous	46,000		5,400	40,600
Computer equipment:				
Server upgrade (network)	150,000			150,000
UPS batteries	9,000			9,000
Billing/CAD system hardware	10,000			10,000
Miscellaneous	50,000			50,000
TOTAL	2,746,080	573,848	195,735	1,976,497

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Western Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>							
Emergency	6,363	6,198	6,059	5,934	24,554	23,781	24,700
Non-emergency	561	547	519	552	2,179	2,167	2,225
Total	6,924	6,745	6,578	6,486	26,733	25,948	26,925
Unit hours	17,421	16,983	16,939	17,456	68,799	68,093	
% of total system hours	54.0%	53.7%	53.4%	54.5%	53.9%	54.4%	53.0%
<i>% of gross revenue by payor:</i>							
Medicare	45%	43%	42%	45%	44%	43%	
Medicaid	15%	16%	16%	15%	16%	18%	
Private insurance	16%	18%	17%	17%	17%	16%	
Uninsured and other	24%	23%	25%	23%	23%	23%	
	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	48.3%	42.7%	53.1%	48.0%	48.0%	54.9%	48.0%
<i>Net income (loss)</i>	\$ (20,605)	\$ (19,508)	\$ (158,238)	\$ (774,713)	\$ (973,064)	\$ (887,787)	\$ (800,409)
<i>Days in A/R</i>	69.6	75.5	76.8	77.2	N/A	80.2	
<i>Past due A/R</i>	\$ 3,399,000	\$ 3,828,000	\$ 3,988,000	\$ 4,073,000	N/A	\$ 4,009,000	
<i>Current ratio</i>	2.78	2.80	3.07	3.05	N/A	2.60	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Western Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
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	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	48.3%	42.7%	53.1%	48.0%	48.0%	54.9%	48.0%
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<i>Past due A/R</i>	\$ 3,399,000	\$ 3,828,000	\$ 3,988,000	\$ 4,073,000	N/A	\$ 4,009,000	
<i>Current ratio</i>	2.78	2.80	3.07	3.05	N/A	2.60	

Vendor Name	Vendor ID	Document #	Date	Amount	Comment1
Absolute Data Shredding	ADS	76513	11/18/2015	\$230	Shredding
Adam Paluka	PALUKA, ADAM	76471	10/29/2015	\$98	Employee Expense Reimbursement
Airgas	AIRGAS01	Z000002653	11/18/2015	\$56	Oxygen Cylinders
AIRGAS USA LLC	1223388	76489	11/3/2015	\$8,663	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	76514	11/18/2015	\$1,196	Courier Service
All-Kill Pest Control	ALLKIL01	76515	11/18/2015	\$126	Building Maintenance
American Fire & Safety Co Inc.	AMFIRE01	76440	10/28/2015	\$236	Building Maintenance
American Fire & Safety Co Inc.	AMFIRE01	76517	11/18/2015	\$1,166	Building Maintenance
American Waste Control	AMWSTE01	Z000002654	11/18/2015	\$468	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	76518	11/18/2015	\$781	Building Maintenance
Ann Laur	LAUR, ANN	76473	10/30/2015	\$493	Payroll
Association of Central Ok Govn	ACOG 01	76438	10/28/2015	\$813	OKC 911 Service Agreement
Association of Central Ok Govn	ACOG 01	76512	11/18/2015	\$27,519	OKC 911 Service Agreement
AT&T	ATT 08	Z000002643	10/28/2015	\$1,539	Communications
AT&T Advertising & Publishing	AT&T YELLOW PAG	76520	11/18/2015	\$487	Yellow Pages
AT&T Interstate Dedicated Private Line Service	ATT 07	76521	11/18/2015	\$2,680	Communications
AT&T Long Distance	ATT LONG DIST	76443	10/28/2015	\$634	Communications
AT&T Mobility	AT&T MOBILITY	Z000002655	11/18/2015	\$1,927	Wireless Communications
AT&T OneNet Services	ATT INTERNET	76442	10/28/2015	\$407	Communications
att	ATT 10	Z000002644	10/28/2015	\$18,069	Communications
Automatic Protection Systems	AMPRSY01	76441	10/28/2015	\$1,720	Building Maintenance
Automatic Protection Systems	AMPRSY01	76519	11/18/2015	\$315	Building Maintenance
B. D. Eddie Enterprises	BDEDDI01	76444	10/28/2015	\$26,436	Rent
Bank of OK Trust Services	BOK TRUST SRVC	76446	10/28/2015	\$1,667	Line Of Credit
BG Products	BG PRODUCTS	76445	10/28/2015	\$5,400	Building Maintenance
Bixby Public Works Authority	BIXPWA01	76523	11/18/2015	\$30	Utilities
Blue Calypso Inc	BLUE CALYPSO	76524	11/18/2015	\$92	Professional Services
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	76522	11/18/2015	\$29,953	OMD Dir Salary & Benefits
Carrie Morley	MORLEY, CARRIE	76507	11/17/2015	\$62	Employee Reimbursement
Center Point Energy	OK ENERGY SERV	76457	10/28/2015	\$32	Utilities
Chantelle Hinds	HINDS, CHANTELL	76506	11/17/2015	\$64	Employee Travel Expenses
City of Oklahoma City - Utilities	CTYOKC01	76448	10/28/2015	\$670	Utilities
City of Tulsa Utilities	CTYTUL02	76531	11/18/2015	\$4,098	Utilities

Clean Sweep Janitorial	CLEAN SWEEP JAN	76525	11/18/2015	\$2,085	Janitorial Services
Community Care	COMMUNITY CARE	76526	11/18/2015	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	76527	11/18/2015	\$2,710	Workers Comp
Corser Group Incorporated	CRSRGR	76529	11/18/2015	\$6,344	Promotional Products
Cox	COX	Z000002645	10/28/2015	\$7,599	Internet
Cox Communication Tulsa	COX TULSA	Z000002656	11/18/2015	\$1,735	Internet
CPI Office Products	CPI OFFICE PROD	Z000002657	11/18/2015	\$17,387	Office Supplies/Toner/Janitor
Critical Comm	CRITICAL COMM	76528	11/18/2015	\$216	Communications
CSI Communications, LLC	CRTSPC01	76447	10/28/2015	\$705	Website
CSI Communications, LLC	CRTSPC01	76530	11/18/2015	\$771	Website
David Howerton	HOWERTON	76478	11/3/2015	\$130	MCB - Reimburse
Detco	DETCO	Z000002647	11/3/2015	\$1,765	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	76449	10/28/2015	\$138,853	Building Maintenance
Donohue Commercial Service	DONOHUE COMMERC	76532	11/18/2015	\$2,161	Building Maintenance
Emdeon Business Services	EMDEON	76533	11/18/2015	\$2,577	Medicaid Inquiry
EMS TECHNOLOGY SOLUTIONS LLC	1313999	76492	11/3/2015	\$120	AMR - Medical Supplies
Erling and Associates Inc.	ERLING01	76536	11/18/2015	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	76537	11/18/2015	\$1,414	Express Mail
FORD QUALITY FLEET CARE PROGRAM	1007964	76484	11/3/2015	\$43,129	AMR - Medical Supplies
Freddie's Hamburgers	FREDDIE'S HAMBU	76450	10/28/2015	\$1,921	Tulsa State Fair
Fritz Baily, Inc.	FRITZB01	76451	10/28/2015	\$325	Architect Fees
Fritz Baily, Inc.	FRITZB01	76538	11/18/2015	\$5,199	Architect Fees
Frontier City	FRONTIER CITY	76539	11/18/2015	\$735	AMR - Misc
GALLS LLC	1286234	76491	11/3/2015	\$98	AMR - Medical Supplies
Grainger Punchout	1001624	76480	11/3/2015	\$4,582	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	76540	11/18/2015	\$108	Telephone Supplies
GTP Acquisition Partners LLC	GLOBAL TOWER	76452	10/28/2015	\$673	Tower Rentals
Henry Schein Inc.	HENRY SCHEIN	Z000002648	11/3/2015	\$55	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000002658	11/18/2015	\$338	Medical Supplies
IMPACT INSTRUMENTATION INC	1005967	76481	11/3/2015	\$5,124	AMR - Medical Supplies
Imperial Auto Solvents	IMP AUTO SOLV	76542	11/18/2015	\$1,908	vehicle washing system & prod
Imperial Coffee Service, Inc.	IMPCOF01	Z000002659	11/18/2015	\$526	Coffee
Insperity Expense Management	INSPERITY EXPEN	Z000002660	11/18/2015	\$280	Expense Report Software
Iron Mountain OSDP	IRONMNTN	76543	11/18/2015	\$1,333	Offsite Storage

Jackson Technical	JACKSON TECH	76544	11/18/2015	\$2,180	Professional Services
James Shirley Mgt Consultants	JSMNCN01	76545	11/18/2015	\$8,441	Professional Services
Jeff Goodloe, M.D.	GOODLOE, JEFF	76477	11/3/2015	\$194	MCB - Employee Reimbursement
Jenks Kiwanis	JENKS KIWANIS	76436	10/27/2015	\$30	Community Relations
Jennifer Jones	JONESJEN	76476	11/3/2015	\$272	MCB - Employee Reimbursement
Johnson, Tracy L	JOHNSN01	76503	11/17/2015	\$181	Travel Reimburse
Kelli Bruer	BRUER	76510	11/17/2015	\$155	Employee Expense Reimbursement
Kim McDorman	MCDORMAN, KIM	76504	11/17/2015	\$123	Employee Expense Reimbursement
KTUL Television Inc.	KTULTV01	76546	11/18/2015	\$805	Tower Rental
Laerdal Medical Punchout	1006286	76482	11/3/2015	\$8,955	AMR - Medical Supplies
LandCare	TRGRLN01	Z000002661	11/18/2015	\$6,320	Lawn Maintenance
Lands' End Business Outfitters	LNDEND01	76455	10/28/2015	\$163	Uniforms
Lands' End Business Outfitters	LNDEND01	76548	11/18/2015	\$274	Uniforms
Landscape Partners	WESTERN LAWNS	Z000002662	11/18/2015	\$398	Lawn Maintenance
Legal Shield	LEGAL SHIELD	76454	10/28/2015	\$192	Employee Benefits
LexisNexis Risk Data Management Inc	LEXISNEXIS	76547	11/18/2015	\$1,804	Patient Service
McKesson Medical Punchout	1150574	76488	11/3/2015	\$176,302	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	76493	11/3/2015	\$19,584	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	76499	11/9/2015	\$99	Internet Reimburse
Metro Monitor	METRO MONITOR	76549	11/18/2015	\$165	Media Monitoring
Metroplex Electric	METROPLEX	Z000002663	11/18/2015	\$4,448	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	76550	11/18/2015	\$562	Rental Space
MLK Commemoration Society	MLK COMMEM SOC	76501	11/10/2015	\$56	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	76534	11/18/2015	\$3,020	Community Relations
Motorola, Inc.	MOTRLA01	Z000002664	11/18/2015	\$7,557	Maintenance Communications
MyHealth Access Network	SMRTNET	76465	10/28/2015	\$3,083	Maintenance Communications
MyHealth Access Network	SMRTNET	76569	11/18/2015	\$3,083	Maintenance Communications
Net Solutions	NETSOL01	76551	11/18/2015	\$6,000	Network Support
Office Butler	OFFBTL01	76552	11/18/2015	\$4,000	Janitorial
Office Depot Punchout	1006929	76483	11/3/2015	\$1,373	AMR - Medical Supplies
OG&E	OGE 01	76456	10/28/2015	\$6,391	Utilities
OG&E	OGE 01	76553	11/18/2015	\$3,048	Utilities
OK Ethics	OK ETHICS	76509	11/17/2015	\$30	Community Relations
Ok Natural Gas	ONG 05	76458	10/28/2015	\$229	Utilities

Ok Natural Gas	ONG 05	76554	11/18/2015	\$377	Utilities
Oklahoma Bureau of Narcotics	OK BUREAU NARCO	76584	11/18/2015	\$420	Dues
Orkin Exterminating Company	ORKIN 01	Z000002649	11/3/2015	\$80	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000002665	11/18/2015	\$312	Building Maintenance
OTE International Holdings	OTE INTER HOLD	76555	11/18/2015	\$3,185	P+ - Ambulance Maintenance
Overhead Door OKC	OVERHEADDOOROKC	76556	11/18/2015	\$197	AMR - Building Maintenance
Owens Waste Management	OWENS TRASH SVC	76459	10/28/2015	\$18	Utilities
Owens Waste Management	OWENS TRASH SVC	76557	11/18/2015	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	76485	11/3/2015	\$39,837	AMR - Medical Supplies
Packco Inc	PACKCO INC	76495	11/3/2015	\$1,672	AMR - Misc Supplies
Page Storage & van Lines, Inc	PAGE STORAGE	76460	10/28/2015	\$1,581	Storage
PC Connection	PC CONNECTION	76558	11/18/2015	\$1,360	Misc Supplies
PCM PUNCHOUT	1269383	76490	11/3/2015	\$763	AMR - Medical Supplies
Petty Cash	PETTYC01	76474	11/2/2015	\$92	Petty Cash Reimburse
Petty Cash	PETTYC01	76502	11/16/2015	\$212	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	76487	11/3/2015	\$102,534	AMR - Medical Supplies
Pitney Bowes	PITBOW01	76559	11/18/2015	\$826	Postage
Pitney Bowes Purchase Power	PITBOW02	76560	11/18/2015	\$5,017	Postage
Precision Sign & Design	PRECISION SIGN	76461	10/28/2015	\$3,900	Ambulance Maintenance
Precision Sign & Design	PRECISION SIGN	76561	11/18/2015	\$220	Ambulance Maintenance
Priority Dispatch	PRYDSP01	Z000002650	11/3/2015	\$1,020	Training Supplies
Progressive Business Pub	PRGBUS01	Z000002666	11/18/2015	\$330	Subscriptions
Public Service Co of Oklahoma	PSO 01	76562	11/18/2015	\$3,658	Utilities
Puckett, Ruth	PUCKET01	76462	10/28/2015	\$5,416	Rent
QuikPrint	QUIKPRINT	76563	11/18/2015	\$117	Outside Printing/copying
Republic Services #060	ALLIED WASTE	Z000002667	11/18/2015	\$1,808	Utilities
Resource One Administrators	RESOURCE ONE	76564	11/18/2015	\$189	FSA Admin Fee
Ricoh USA Inc	IKNOFF01	Z000002668	11/18/2015	\$5,486	Imaging Service
Riggs, Abney, Neal, Turpen	RIGGS 01	76463	10/28/2015	\$7,644	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	76565	11/18/2015	\$8,373	Attorney Fees
River Paint Construction LLC	RIVER PAINT CON	76464	10/28/2015	\$1,782	Building Maintenance
Rogers Safe and Lock	ROGERS01	Z000002651	11/3/2015	\$17	Building Maintenance
Roxanne Hurry	HURRY, ROXANNE	76470	10/28/2015	\$77	Employee Reimbursement
Safari Micro	SAFARI MICRO	76566	11/18/2015	\$1,450	Misc Supplies

SandSprings Area Chamber of Commerce	SANDSPRINGS CC	76437	10/27/2015	\$15	Community Relations
Schnake Turnbo and Assoc. Inc.	SCHNAK01	76567	11/18/2015	\$3,500	Community Relations
Scott Rice Company	SCOTTR01	Z000002669	11/18/2015	\$2,998	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000002652	11/3/2015	\$316	Printing
Sherrie Snow	SNOW	76505	11/17/2015	\$99	Internet Reimburse
SHI Freeform	1010172	76486	11/3/2015	\$2,710	AMR - Medical Supplies
Shredders, Inc.	SHREDDERS INC	76568	11/18/2015	\$77	shredding
Solutions Group	SOLUTIONS GROUP	76570	11/18/2015	\$26,477	Collections
Southeastern Emergency Equipment	SEEMRG01	Z000002670	11/18/2015	\$839	Medical Supplies
Special Ops	SPECIAL OPS	76496	11/3/2015	\$1,635	P+ - Uniforms
Stanley Security	HSM ELECTRONIC	76453	10/28/2015	\$23,718	Building Maintenance
Stanley Security	HSM ELECTRONIC	76541	11/18/2015	\$35,574	Building Maintenance
Stericycle, Inc.	STRCYL01	76466	10/28/2015	\$4,045	Medical Disposal
Stericycle, Inc.	STRCYL01	76571	11/18/2015	\$4,191	Medical Disposal
Synergy DataCom	SYNRGY01	Z000002671	11/18/2015	\$25	Misc Supplies
Technical Programming Services, Inc.	TCHPRG01	76498	11/5/2015	\$20,800	Community Relations
The University of OK Health Sciences Center	UNIVOK01	76574	11/18/2015	\$110	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	76467	10/28/2015	\$3,756	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	76497	11/3/2015	\$3,852	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000002672	11/18/2015	\$4,913	Communications
Trustmark	TRSTMK01	76572	11/18/2015	\$520	LTD Insurance
Tulsa County Clerk	TULCLK01	76435	10/27/2015	\$357	Liens
Tulsa County Clerk	TULCLK01	76475	11/3/2015	\$221	Liens
Tulsa County Clerk	TULCLK01	76500	11/10/2015	\$170	Liens
Tulsa County Clerk	TULCLK01	76508	11/17/2015	\$85	Liens
Tulsa Overhead Door, LLC	OVRHDR01	Z000002673	11/18/2015	\$401	Building Maintenance
U.S. Cellular	US CELLULAR	76468	10/28/2015	\$351	tower Rental
United Ford	UNITED FORD	Z000002674	11/18/2015	\$6,037	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	76573	11/18/2015	\$3,968	Building Maintenance
Verizon Wireless	VERIZON WIRELSS	76575	11/18/2015	\$13,209	Wireless Communications
VF IMAGEWEAR Punchout	1000132	76479	11/3/2015	\$9,082	AMR - Medical Supplies
WageWorks, Inc.	WAGWORKS,INC	76472	10/30/2015	\$1,107	Employee Benefits
Walker Companies	WALKER01	76576	11/18/2015	\$118	Office Supplies/Toner/Janitor
Waste Management of America	WSTMGT01	Z000002646	10/28/2015	\$30	Recycling

Weather Affirmation, L.L.C.	WTHAFM01	76582	11/18/2015	\$350	Weather Notification
Wegener Human Resource Grp	WGNHNM01	76578	11/18/2015	\$5,449	temporary employment
Werfel & Werfel, PLLC	WERFEL01	76577	11/18/2015	\$3,500	Medicare Consulting
Windstream	WINDSTREAM	76579	11/18/2015	\$10,682	Communications
Works & Lentz, Inc.	WKSLNZ01	76580	11/18/2015	\$2,149	Collections
Works & Lentz, Inc.	WKSLNZ02	76581	11/18/2015	\$3,558	Collections
Yale 31	YALE 31	76469	10/28/2015	\$550	Rent
Zirmed	ZIRMED	76583	11/18/2015	\$13,506	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000002675	11/18/2015	\$34,168	Patient Support Services