

MEMORANDUM

Date: May 27, 2015

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – April 2015**

Attached you will find financial statements for April 2015. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net income of \$1,041 thousand compared to a budgeted profit of \$149 thousand, and the Western Division had a net loss of \$1,534 thousand compared to a budgeted net loss of \$4,059 thousand.

There is no net interdivisional payable/receivable as of 4/30/15.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at April 30, 2015, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for April and March services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$1,147 thousand (1.5%) and Western is more than budget by \$940 thousand (1.1%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2015. The Eastern Division had 1,055 less emergency transports than budgeted (2.1%); non-emergency transports were 16 less than budget (.2%). The Western Division emergency transports were more than budget by 58 (.1%) and non-emergencies were 342 more than budget (6.8%).

The year-to-date collection rate is 48% for the Eastern Division compared to a budget of 44% and an actual for fiscal 2014 of 46%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 47% and an actual for fiscal 2014 of 50%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Ten Months Ending April 30, 2015

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,263,600.00	\$14,216,990.00	0.33%	\$143,158,600.00	\$144,064,170.00	-0.63%
Non-emergency base rate	512,932.38	449,043.00	14.23%	5,236,021.96	4,550,302.00	15.07%
Mileage	916,440.00	931,227.00	-1.59%	9,447,147.00	9,436,427.00	0.11%
Special events	21,300.00	20,416.67	4.33%	266,615.00	204,166.70	30.59%
Subscription membership	12,251.59	18,333.33	-33.17%	125,488.59	183,333.30	-31.55%
Other revenue	250,593.01	402,500.00	-37.74%	4,022,407.84	4,025,000.00	-0.06%
	<u>15,977,116.98</u>	<u>16,038,510.00</u>	<u>-0.38%</u>	<u>162,256,280.39</u>	<u>162,463,399.00</u>	<u>-0.13%</u>
Deductions from revenue:						
Contractual allowances and bad debts	10,885,164.14	11,427,083.34	4.74%	112,125,949.23	114,270,833.40	1.88%
Collection fees and expenses	58,096.46	75,000.00	22.54%	667,856.89	750,000.00	10.95%
	<u>10,943,260.60</u>	<u>11,502,083.34</u>	<u>4.86%</u>	<u>112,793,806.12</u>	<u>115,020,833.40</u>	<u>1.94%</u>
Net patient service revenue	<u>5,033,856.38</u>	<u>4,536,426.66</u>	<u>10.97%</u>	<u>49,462,474.27</u>	<u>47,442,565.60</u>	<u>4.26%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,892,402.23	4,000,183.33	2.69%	38,227,034.39	39,492,385.30	3.20%
Employee compensation & benefits	333,612.84	326,603.00	-2.15%	3,225,070.42	3,266,030.00	1.25%
Medical supplies	23,519.03	13,750.00	-71.05%	346,894.62	137,500.00	-152.29%
Building rent, utilities and maintenance	80,220.24	78,466.66	-2.23%	812,216.02	784,666.60	-3.51%
Equipment maintenance	114,019.46	118,258.32	3.58%	1,256,829.51	1,182,583.20	-6.28%
TotalCare campaign	8,009.88	5,416.67	-47.87%	74,106.12	54,166.70	-36.81%
Quality assurance fees	67,301.50	67,333.33	0.05%	673,015.00	673,333.30	0.05%
Telephone	72,711.60	69,991.67	-3.89%	803,877.35	699,916.70	-14.85%
Professional services	53,414.79	34,774.99	-53.60%	308,840.81	347,749.90	11.19%
Miscellaneous supplies	31,553.64	32,424.99	2.69%	347,889.74	324,249.90	-7.29%
Postage and courier service	5,058.80	6,583.32	23.16%	50,806.92	65,833.20	22.82%
Equipment lease	4,729.97	2,666.67	-77.37%	24,002.88	26,666.70	9.99%
Other fees and expenses	101,067.00	80,812.83	-25.06%	594,877.15	808,128.30	26.39%
Community relations	26,488.42	37,750.00	29.83%	148,982.53	377,500.00	60.53%
Office supplies	5,286.89	4,083.32	-29.48%	43,145.55	40,833.20	-5.66%
Insurance	16,696.97	15,166.67	-10.09%	144,944.39	151,666.70	4.43%
Travel, meals, and training	4,509.38	5,316.66	15.18%	45,665.36	53,166.60	14.11%
	<u>4,840,602.64</u>	<u>4,899,582.43</u>	<u>1.20%</u>	<u>47,128,198.76</u>	<u>48,486,376.30</u>	<u>2.80%</u>
Operating inc. (loss) before depr.	<u>193,253.74</u>	<u>(363,155.77)</u>	<u>153.22%</u>	<u>2,334,275.51</u>	<u>(1,043,810.70)</u>	<u>323.63%</u>
Depreciation	<u>283,333.34</u>	<u>283,333.34</u>	<u>0.00%</u>	<u>2,833,333.40</u>	<u>2,833,333.40</u>	<u>0.00%</u>
Operating income (loss)	<u>(90,079.60)</u>	<u>(646,489.11)</u>	<u>86.07%</u>	<u>(499,057.89)</u>	<u>(3,877,144.10)</u>	<u>87.13%</u>
Nonoperating expense:						
Interest expense		3,333.33	100.00%		33,333.30	100.00%

EMSA
EMSA Combined
For the Ten Months Ending April 30, 2015

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$33,333.30	100.00%
Nonoperating income - interest income	508.14		0.00%	5,644.34		0.00%
Net income (loss)	<u>(89,571.46)</u>	<u>(649,822.44)</u>	<u>86.22%</u>	<u>(493,413.55)</u>	<u>(3,910,477.40)</u>	<u>87.38%</u>

EMSA
EMSA Eastern Division
For the Ten Months Ending April 30, 2015

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,611,800.00	\$6,527,808.00	1.29%	\$65,023,400.00	\$66,147,120.00	-1.70%
Non-emergency base rate	279,315.00	255,205.00	9.45%	2,726,265.00	2,586,079.00	5.42%
Mileage	419,001.00	414,247.00	1.15%	4,131,678.00	4,197,701.00	-1.57%
Special events	11,350.00	10,000.00	13.50%	144,450.00	100,000.00	44.45%
Subscription membership	7,968.21	6,333.33	25.81%	68,786.49	63,333.30	8.61%
Other revenue	249,417.39	402,500.00	-38.03%	3,877,342.80	4,025,000.00	-3.67%
	<u>7,578,851.60</u>	<u>7,616,093.33</u>	<u>-0.49%</u>	<u>75,971,922.29</u>	<u>77,119,233.30</u>	<u>-1.49%</u>
Deductions from revenue:						
Contractual allowances and bad debts	4,962,289.26	5,266,666.67	5.78%	51,094,597.33	52,666,666.70	2.98%
Collection fees and expenses	23,657.34	33,333.33	29.03%	284,188.55	333,333.30	14.74%
	<u>4,985,946.60</u>	<u>5,300,000.00</u>	<u>5.93%</u>	<u>51,378,785.88</u>	<u>53,000,000.00</u>	<u>3.06%</u>
Net patient service revenue	<u>2,592,905.00</u>	<u>2,316,093.33</u>	<u>11.95%</u>	<u>24,593,136.41</u>	<u>24,119,233.30</u>	<u>1.96%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,784,430.36	1,800,683.33	0.90%	17,744,201.55	18,065,385.30	1.78%
Employee compensation & benefits	154,756.58	150,789.34	-2.63%	1,516,144.53	1,507,893.40	-0.55%
Medical supplies	15,139.96	5,833.33	-159.54%	168,694.41	58,333.30	-189.19%
Building rent, utilities and maintenance	26,340.03	23,549.99	-11.85%	244,331.25	235,499.90	-3.75%
Equipment maintenance	55,889.47	54,666.66	-2.24%	598,674.06	546,666.60	-9.51%
TotalCare campaign	6,847.41	4,166.67	-64.34%	65,096.73	41,666.70	-56.23%
Quality assurance fees	31,847.50	31,833.33	-0.04%	318,475.00	318,333.30	-0.04%
Telephone	32,209.95	28,291.67	-13.85%	351,786.25	282,916.70	-24.34%
Professional services	24,396.97	16,875.00	-44.57%	143,776.47	168,750.00	14.80%
Miscellaneous supplies	7,949.39	15,550.00	48.88%	154,969.24	155,500.00	0.34%
Postage and courier service	2,311.08	3,166.66	27.02%	23,718.01	31,666.60	25.10%
Equipment lease	2,716.73	2,166.67	-25.39%	21,040.87	21,666.70	2.89%
Other fees and expenses	57,802.18	42,633.92	-35.58%	337,460.94	426,339.20	20.85%
Community relations	12,603.28	28,416.67	55.65%	81,197.69	284,166.70	71.43%
Office supplies	2,249.28	1,916.66	-17.35%	19,275.21	19,166.60	-0.57%
Insurance	9,182.08	8,250.01	-11.30%	78,926.32	82,500.10	4.33%
Travel, meals, and training	1,910.54	2,400.00	20.39%	20,620.37	24,000.00	14.08%
	<u>2,228,582.79</u>	<u>2,221,189.91</u>	<u>-0.33%</u>	<u>21,888,388.90</u>	<u>22,270,451.10</u>	<u>1.72%</u>
Operating inc. (loss) before depr.	364,322.21	94,903.42	283.89%	2,704,747.51	1,848,782.20	46.30%
Depreciation	<u>166,666.67</u>	<u>166,666.67</u>	<u>0.00%</u>	<u>1,666,666.70</u>	<u>1,666,666.70</u>	<u>0.00%</u>
Operating income (loss)	<u>197,655.54</u>	<u>(71,763.25)</u>	<u>375.43%</u>	<u>1,038,080.81</u>	<u>182,115.50</u>	<u>470.01%</u>
Nonoperating expense:						
Interest expense		<u>3,333.33</u>	<u>100.00%</u>		<u>33,333.30</u>	<u>100.00%</u>

EMSA
EMSA Eastern Division
For the Ten Months Ending April 30, 2015

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$33,333.30	100.00%
Nonoperating income - interest income	253.89		0.00%	2,828.43		0.00%
Net income (loss)	<u>197,909.43</u>	<u>(75,096.58)</u>	<u>363.54%</u>	<u>1,040,909.24</u>	<u>148,782.20</u>	<u>-599.62%</u>

EMSA Western
EMSA Western Division
For the Ten Months Ending April 30, 2015

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,651,800.00	\$7,689,182.00	-0.49%	\$78,135,200.00	\$77,917,050.00	0.28%
Non-emergency base rate	233,617.38	193,838.00	20.52%	2,509,756.96	1,964,223.00	27.77%
Mileage	497,439.00	516,980.00	-3.78%	5,315,469.00	5,238,726.00	1.46%
Special events	9,950.00	10,416.67	-4.48%	122,165.00	104,166.70	17.28%
Subscription membership	4,283.38	12,000.00	-64.31%	56,702.10	120,000.00	-52.75%
Other revenue	1,175.62		0.00%	145,065.04		0.00%
	<u>8,398,265.38</u>	<u>8,422,416.67</u>	<u>-0.29%</u>	<u>86,284,358.10</u>	<u>85,344,165.70</u>	<u>1.10%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,922,874.88	6,160,416.67	3.86%	61,031,351.90	61,604,166.70	0.93%
Collection fees and expenses	34,439.12	41,666.67	17.35%	383,668.34	416,666.70	7.92%
	<u>5,957,314.00</u>	<u>6,202,083.34</u>	<u>3.95%</u>	<u>61,415,020.24</u>	<u>62,020,833.40</u>	<u>0.98%</u>
Net patient service revenue	<u>2,440,951.38</u>	<u>2,220,333.33</u>	<u>9.94%</u>	<u>24,869,337.86</u>	<u>23,323,332.30</u>	<u>6.63%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,107,971.87	2,199,500.00	4.16%	20,482,832.84	21,427,000.00	4.41%
Employee compensation & benefits	178,856.26	175,813.66	-1.73%	1,708,925.89	1,758,136.60	2.80%
Medical supplies	8,379.07	7,916.67	-5.84%	178,200.21	79,166.70	-125.09%
Building rent, utilities and maintenance	53,880.21	54,916.67	1.89%	567,884.77	549,166.70	-3.41%
Equipment maintenance	58,129.99	63,591.66	8.59%	658,155.45	635,916.60	-3.50%
TotalCare campaign	1,162.47	1,250.00	7.00%	9,009.39	12,500.00	27.92%
Quality assurance fees	35,454.00	35,500.00	0.13%	354,540.00	355,000.00	0.13%
Telephone	40,501.65	41,700.00	2.87%	452,091.10	417,000.00	-8.42%
Professional services	29,017.82	17,899.99	-62.11%	165,064.34	178,999.90	7.79%
Miscellaneous supplies	23,604.25	16,874.99	-39.88%	192,920.50	168,749.90	-14.32%
Postage and courier service	2,747.72	3,416.66	19.58%	27,088.91	34,166.60	20.72%
Equipment lease	2,013.24	500.00	-302.65%	2,962.01	5,000.00	40.76%
Other fees and expenses	43,264.82	38,178.91	-13.32%	257,416.21	381,789.10	32.58%
Community relations	13,885.14	9,333.33	-48.77%	67,784.84	93,333.30	27.37%
Office supplies	3,037.61	2,166.66	-40.20%	23,870.34	21,666.60	-10.17%
Insurance	7,514.89	6,916.66	-8.65%	66,018.07	69,166.60	4.55%
Travel, meals, and training	2,598.84	2,916.66	10.90%	25,044.99	29,166.60	14.13%
	<u>2,612,019.85</u>	<u>2,678,392.52</u>	<u>2.48%</u>	<u>25,239,809.86</u>	<u>26,215,925.20</u>	<u>3.72%</u>
Operating inc. (loss) before depr.	<u>(171,068.47)</u>	<u>(458,059.19)</u>	<u>62.65%</u>	<u>(370,472.00)</u>	<u>(2,892,592.90)</u>	<u>87.19%</u>
Depreciation	<u>116,666.67</u>	<u>116,666.67</u>	<u>0.00%</u>	<u>1,166,666.70</u>	<u>1,166,666.70</u>	<u>0.00%</u>
Operating income (loss)	<u>(287,735.14)</u>	<u>(574,725.86)</u>	<u>49.94%</u>	<u>(1,537,138.70)</u>	<u>(4,059,259.60)</u>	<u>62.13%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Ten Months Ending April 30, 2015

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$254.25		0.00%	\$2,815.91		0.00%
Net income (loss)	<u>(287,480.89)</u>	<u>(574,725.86)</u>	<u>49.98%</u>	<u>(1,534,322.79)</u>	<u>(4,059,259.60)</u>	<u>62.20%</u>

EMSA
EMSA Combined
For the Ten Months Ending April 30, 2015

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$84,449.09)	(\$200,826.45)
Petty cash	1,200.00	1,200.00
Invested cash	7,231,798.05	5,395,567.24
	7,148,548.96	5,195,940.79
Patient accounts receivable:		
Patient accounts receivable	22,615,040.84	25,470,875.05
Receivables in collection	59,130,140.19	43,243,140.19
	81,745,181.03	68,714,015.24
Less allowance for contractual allowances and bad debts	67,464,291.00	54,136,291.00
Net patient accounts receivable	14,280,890.03	14,577,724.24
Other receivables:		
Due from contractor	608,848.10	288,852.27
Due from collection agency	36,578.22	(1,244.18)
Other miscellaneous receivables	1,660,576.97	778,872.62
	2,306,003.29	1,066,480.71
Other current assets:		
Prepaid assets	548,950.03	566,169.03
Other, principally funds held by trustee	247,209.45	(8,074.78)
	796,159.48	558,094.25
Total current assets	24,531,601.76	21,398,239.99
Property and equipment:		
Communication equipment	6,359,404.80	5,971,034.85
Buildings and leasehold improvements	3,746,529.66	3,711,390.66
Ambulances	12,171,267.94	10,179,769.89
Data processing equipment	7,087,400.05	6,962,010.41
On-board equipment	6,454,680.94	5,745,503.06
Office furniture and equipment	1,311,802.63	1,214,750.31
Miscellaneous other equipment	1,156,094.25	1,129,726.08
Land	64,200.00	64,200.00
Transportation equipment	395,337.24	361,737.24
Prepaid assets	2,392,487.50	2,333,123.44
Capital Lease	739,910.29	739,910.29
	41,879,115.30	38,413,156.23
Less accumulated depreciation	32,550,051.72	28,718,231.10
Net property and equipment	9,329,063.58	9,694,925.13
Other assets		
	24,194.50	24,194.50
Total assets	33,884,859.84	31,117,359.62

EMSA
EMSA Combined
For the Ten Months Ending April 30, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,019,886.57	\$1,036,556.65
Due to contractor	7,922,013.97	7,617,002.33
Due to Quality Assurance Fund	276,841.88	335,578.29
Accrued retirement	268,787.34	251,462.73
Accrued salaries and wages	309,513.93	240,825.59
Current installments of long-term debt		200,000.00
Accrued interest payable	28.50	20.01
Deferred revenue	43,152.09	47,394.37
Total current liabilities	9,840,224.28	9,728,839.97
Other liabilities	21,752.22	21,752.22
Total liabilities	9,861,976.50	9,750,592.19
Division capital:		
Contributed capital	72,937,116.17	68,328,773.89
Retained earnings (deficit)	(48,420,819.28)	(42,861,877.41)
Current year earnings (loss)	(493,413.55)	(4,100,129.05)
Total division capital	24,022,883.34	21,366,767.43
Total liabilities & division capital	33,884,859.84	31,117,359.62

EMSA
EMSA Eastern Division
For the Ten Months Ending April 30, 2015

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$460,355.14)	(\$373,210.07)
Petty cash	600.00	600.00
Invested cash	3,272,311.06	3,257,180.57
	2,812,555.92	2,884,570.50
Patient accounts receivable:		
Patient accounts receivable	10,301,445.06	11,827,246.67
Receivables in collection	26,993,999.82	20,074,999.82
	37,295,444.88	31,902,246.49
Less allowance for contractual allowances and bad debts	30,853,710.00	25,306,710.00
Net patient accounts receivable	6,441,734.88	6,595,536.49
Other receivables:		
Due from contractor	608,848.10	288,852.27
Due from collection agency	18,755.46	14,476.15
Other miscellaneous receivables	417,104.75	320,654.43
	1,044,708.31	623,982.85
Other current assets:		
Prepaid assets	249,386.95	280,001.68
Other, principally funds held by trustee	170,242.08	(19,508.65)
	419,629.03	260,493.03
Total current assets	10,718,628.14	10,364,582.87
Property and equipment:		
Communication equipment	3,065,473.88	2,966,409.22
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	7,262,608.82	5,580,372.23
Data processing equipment	3,703,850.46	3,642,715.89
On-board equipment	3,282,818.51	2,778,224.12
Office furniture and equipment	576,212.75	576,212.75
Miscellaneous other equipment	594,932.65	582,920.45
Land	64,200.00	64,200.00
Transportation equipment	318,414.80	284,814.80
Prepaid assets	1,910,845.24	1,656,139.17
Capital Lease	338,087.66	338,087.66
	24,336,939.02	21,689,590.54
Less accumulated depreciation	17,992,955.14	15,790,202.53
Net property and equipment	6,343,983.88	5,899,388.01
Other assets		
	16,057.97	16,057.97
Total assets	17,078,669.99	16,280,028.85

EMSA
EMSA Eastern Division
For the Ten Months Ending April 30, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$828,503.91	\$1,344,618.87
Due to contractor	3,634,487.32	3,609,160.61
Due to Quality Assurance Fund	276,841.88	335,578.29
Accrued retirement	140,256.07	136,902.62
Accrued salaries and wages	150,124.41	117,190.21
Accrued interest payable	28.50	20.01
Deferred revenue	15,936.41	16,671.97
Total current liabilities	5,046,178.50	5,560,142.58
Other liabilities	21,752.22	21,752.22
Total liabilities	5,067,930.72	5,581,894.80
Division capital:		
Contributed capital	6,863,634.23	6,190,722.60
Retained earnings (deficit)	4,106,195.80	4,521,747.71
Current year earnings (loss)	1,040,909.24	(14,336.26)
Total division capital	12,010,739.27	10,698,134.05
Total liabilities & division capital	17,078,669.99	16,280,028.85

EMSA Western
EMSA Western Division
For the Ten Months Ending April 30, 2015

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$375,906.05	\$172,383.62
Petty cash	600.00	600.00
Invested cash	3,959,486.99	2,138,386.67
	4,335,993.04	2,311,370.29
Patient accounts receivable:		
Patient accounts receivable	12,313,595.78	13,643,628.38
Receivables in collection	32,136,140.37	23,168,140.37
	44,449,736.15	36,811,768.75
Less allowance for contractual allowances and bad debts	36,610,581.00	28,829,581.00
Net patient accounts receivable	7,839,155.15	7,982,187.75
Other receivables:		
Due from collection agency	17,822.76	(15,720.33)
Other miscellaneous receivables	1,243,472.22	458,218.19
	1,261,294.98	442,497.86
Other current assets:		
Prepaid assets	299,563.08	286,167.35
Other, principally funds held by trustee	76,967.37	11,433.87
	376,530.45	297,601.22
Total current assets	13,812,973.62	11,033,657.12
Property and equipment:		
Communication equipment	3,293,930.92	3,004,625.63
Buildings and leasehold improvements	527,035.41	491,896.41
Ambulances	4,908,659.12	4,599,397.66
Data processing equipment	3,383,549.59	3,319,294.52
On-board equipment	3,171,862.43	2,967,278.94
Office furniture and equipment	735,589.88	638,537.56
Miscellaneous other equipment	561,161.60	546,805.63
Transportation equipment	76,922.44	76,922.44
Prepaid assets	481,642.26	676,984.27
Capital Lease	401,822.63	401,822.63
	17,542,176.28	16,723,565.69
Less accumulated depreciation	14,557,096.58	12,928,028.57
Net property and equipment	2,985,079.70	3,795,537.12
Other assets		
	8,136.53	8,136.53
Total assets	16,806,189.85	14,837,330.77

EMSA Western
EMSA Western Division
For the Ten Months Ending April 30, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$191,382.66	(\$308,062.22)
Due to contractor	4,287,526.65	4,007,841.72
Accrued retirement	128,531.27	114,560.11
Accrued salaries and wages	159,389.52	123,635.38
Current installments of long-term debt		200,000.00
Deferred revenue	27,215.68	30,722.40
Total current liabilities	4,794,045.78	4,168,697.39
Total liabilities	4,794,045.78	4,168,697.39
Division capital:		
Contributed capital	66,073,481.94	62,138,051.29
Retained earnings (deficit)	(52,527,015.08)	(47,383,625.12)
Current year earnings (loss)	(1,534,322.79)	(4,085,792.79)
Total division capital	12,012,144.07	10,668,633.38
Total liabilities & division capital	16,806,189.85	14,837,330.77

EMSA
Cash Rollforward
Year Ending June 30, 2015

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2014	\$ 2,097,899	\$ 2,097,899	-	2,424,052	2,424,052	-	4,521,951	4,521,951	-
Net revenue collected	20,252,000	20,072,329	179,671	24,496,000	23,601,228	894,772	44,748,000	43,673,557	1,074,443
Utility bill receipts	3,782,000	4,025,000	(243,000)				3,782,000	4,025,000	(243,000)
TotalCare proceeds	79,158		79,158	80,591	144,000	(63,409)	159,749	144,000	15,749
Payment to contractor	(17,754,034)	(18,259,065)	505,031	(20,359,208)	(21,483,000)	1,123,792	(38,113,242)	(39,742,065)	1,628,823
Operating expenses/changes in WC	(4,183,053)	(3,975,000)	(208,053)	(4,597,616)	(4,639,160)	41,544	(8,780,669)	(8,614,160)	(166,509)
Capital expenditures	(1,820,542)	(2,292,500)	471,958	(2,992,240)	(2,953,400)	(38,840)	(4,812,782)	(5,245,900)	433,118
Net debt proceeds/(reduction)		(102,664)	102,664			-	-	(102,664)	102,664
Interest/other income	1,254		1,254	1,300		1,300	2,554	-	2,554
Other	499,257 (2)	555,000	(55,743)	5,141,731 (1)	5,141,731	-	5,640,988	5,696,731	(55,743)
Balance at April 30, 2015	<u>2,953,939</u>	<u>2,120,999</u>	<u>832,940</u>	<u>4,194,610</u>	<u>2,235,451</u>	<u>1,959,159</u>	<u>7,148,549</u>	<u>4,356,450</u>	<u>2,792,099</u>

(1) 24,839 - '14 Other Western Subsidy
553,515 - '15 Edmond Subsidy
598,300 - '15 Other Western Subsidy
3,965,077 - '15 Oklahoma City Subsidy
5,141,731

(2) 499,257 - '15 Other Eastern Subsidy

West - Cash	4,335,993
A/R	(141,383)
Net	<u>4,194,610</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Ten Months Ended 4/30/15

Eastern Division

Net Income (loss)		1,040,909
Add: Depreciation	1,666,667	
Increase in allowance for doubtful accounts	4,015,000	
Increase in deferred revenue	6,965	<u>5,688,632</u>
Changes in working capital:		
Increase in patient receivables	(4,226,883)	
Increase in other receivables	(167,595)	
Increase in other assets	(126,477)	
Decrease in accounts payable	(792,085)	
Decrease in accrued liabilities	(4,202)	<u>(5,317,242)</u>
Net Property Additions:		(1,821,123)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		499,257
Change in cash and cash equivalents:		<u>90,433</u>
Cash balance @6/30/14		2,722,123
Cash balance @4/30/15		2,812,556
Change in cash		<u>90,433</u>

EMSA
Statement of Cash Flows
Ten Months Ended 4/30/15

Western Division

Net income (loss)		(1,534,323)
Add: Depreciation	1,166,667	
Increase in allowance for doubtful accounts	6,105,000	
Increase in deferred revenue	26,404	7,298,071
Changes in working capital:		
Increase in patient receivables	(6,173,660)	
Increase in other receivables	(1,257,139)	
Increase in other assets	(155,026)	
Increase in accounts payable	758,115	
Increase in accrued liabilities	2,985	(6,824,725)
Net Property (Additions)/Dispositions		(481,642)
Debt Service/Loan proceeds		-
Contributed Capital		3,870,094
Change in cash and cash equivalents:		2,327,475
Cash balance @6/30/14		2,008,518
Cash balance @4/30/15		4,335,993
Change in cash		2,327,475

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through April

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2015 Ambulances (six)</i>			
Replacement units	954,000	361,245	592,755
New units	159,000		159,000
Repairs	25,000	39,087	(14,087)
Miscellaneous	20,000	1,760	18,240
On board equipment:			
Power cot enhancement	1,005,000	1,127,101	(122,101)
OMD equipment	50,000		50,000
Equipment for new units	64,000		64,000
Stair chairs	15,000	12,859	2,141
Miscellaneous	30,000	880	29,120
CAD and radio equipment:			
Base station upgrade	50,000	13,858	36,142
Equipment for new units	14,000	7,965	6,035
Laptops for ambulances		25,152	(25,152)
Building expenses:			
Office furniture	10,000		10,000
Garage heaters	90,000	6,880	83,120
Building expansion	4,000,000	117,150	3,882,850
Special event vehicles (2)	50,000	47,332	2,668
Security equipment	15,000		15,000
Forklift		19,092	(19,092)
Car wash system		15,063	(15,063)
Miscellaneous	40,000	18,099	21,901
Computer equipment:			
Server upgrade (network)	100,000		100,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000	7,019	42,981
TOTAL	6,751,000	1,820,542	4,930,458
Current year expenditures	6,751,000	1,820,542	4,930,458
Less future cash impact of bldg expansion	3,846,000		3,846,000
Current year budget (cash impact)	2,905,000	1,820,542	1,084,458

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through April

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2015 Ambulances (nine)</i>				
Replacement units	1,424,000	1,363,735		60,265
New units	159,000			159,000
Repairs	25,000		102,428	(77,428)
Miscellaneous	20,000		2,640	17,360
On board equipment:				
Equipment for new units	64,000			64,000
Cot loading system	1,386,000	1,159,523	99,981	126,496
OMD equipment	50,000			50,000
Cot replacements/upgrades			47,781	(47,781)
Miscellaneous	37,000		880	36,120
CAD and radio equipment:				
Equipment for new units	14,000		14,159	(159)
Base station upgrade	40,000		15,030	24,970
Radio infrastructure (NG911)	110,080		110,080	-
Radios for hospitals			7,572	(7,572)
Laptops for ambulances			25,152	(25,152)
Radio for new employee			5,911	(5,911)
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
New building location			27,867	(27,867)
Miscellaneous	45,000		1,331	43,669
Computer equipment:				
Server upgrade (network)	100,000			100,000
Miscellaneous	50,000		8,170	41,830
TOTAL	3,544,080	2,523,258	468,982	551,840

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Eastern Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Jan-15</u>	<u>Feb-15</u>	<u>Mar-15</u>	<u>Apr-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>													
Emergency	5,029	5,040	4,946	4,957	4,724	5,022	5,267	4,573	5,126	5,068	49,752	50,748	50,807
Non-emergency	719	733	730	731	716	756	767	674	814	748	7,388	7,382	7,404
Total	5,748	5,773	5,676	5,688	5,440	5,778	6,034	5,247	5,940	5,816	57,140	58,130	58,211
Unit hours	13,523	14,249	14,646	14,568	14,643	14,672	15,149	13,442	14,661	14,506	144,059	162,443	
% of total system hours	43.4%	45.5%	46.2%	47.0%	48.2%	47.1%	48.1%	45.7%	45.7%	45.7%	46.3%	48.4%	46.0%
<i>Gross revenue by payor:</i>													
Medicare	44%	41%	42%	43%	44%	46%	47%	44%	47%	45%	44%	44%	
Medicaid	19%	19%	18%	24%	29%	28%	18%	18%	18%	19%	21%	18%	
Private insurance	14%	15%	13%	14%	14%	13%	14%	15%	16%	14%	14%	11%	
Uninsured and other	23%	25%	27%	19%	13%	13%	21%	23%	19%	22%	21%	27%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	51.5%	45.9%	46.0%	52.9%	45.4%	55.2%	38.4%	48.3%	49.4%	50.0%	48.2%	46.5%	44.3%
<i>Net income (loss)</i>	\$ 118,089	\$ 131,512	\$ (293,125)	\$ (212,083)	\$ (167,697)	\$ (325,171)	\$ 980,841	\$ (50,270)	\$ 660,902	\$ 197,909	\$ 1,040,907	\$ (14,335)	\$ 148,782
<i>Days in A/R</i>	78.0	75.8	74.1	74.4	79.2	74.1	74.8	78.2	78.4	65.4	N/A	75.2	
<i>Past due A/R</i>	\$ 3,222,000	\$ 3,070,000	\$ 3,018,000	\$ 2,720,000	\$ 2,860,000	\$ 2,948,000	\$ 2,865,000	\$ 3,081,000	\$ 3,137,000	\$ 2,452,000	N/A	\$ 2,389,000	
<i>Current ratio</i>	1.85	1.91	1.93	1.90	1.84	1.83	1.91	2.02	2.01	2.12	N/A	1.86	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Western Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Jan-15</u>	<u>Feb-15</u>	<u>Mar-15</u>	<u>Apr-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>													
Emergency	5,909	6,203	5,843	5,826	5,744	6,131	6,481	5,731	6,260	5,897	60,025	59,212	59,967
Non-emergency	465	584	571	547	497	581	532	502	533	529	5,341	4,815	4,999
Total	6,374	6,787	6,414	6,373	6,241	6,712	7,013	6,233	6,793	6,426	65,366	64,027	64,966
Unit hours	17,604	17,070	17,047	16,372	15,736	16,511	16,334	15,947	17,447	17,254	167,322	190,036	
% of total system hours	56.6%	54.5%	53.8%	52.9%	51.8%	52.9%	51.9%	54.3%	54.3%	54.3%	53.7%	51.4%	54.0%
<i>% of gross revenue by payor:</i>													
Medicare	43%	42%	42%	44%	45%	47%	47%	45%	48%	46%	45%	44%	
Medicaid	17%	18%	17%	20%	26%	25%	17%	17%	15%	16%	19%	17%	
Private insurance	15%	16%	17%	16%	16%	15%	14%	15%	16%	16%	16%	13%	
Uninsured and other	25%	24%	24%	20%	13%	13%	22%	23%	21%	22%	20%	26%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	53.4%	47.7%	56.6%	62.4%	46.6%	50.0%	43.2%	56.8%	53.4%	47.4%	51.7%	50.2%	46.9%
<i>Net income (loss)</i>	\$ (316,527)	\$ (261,651)	\$ (212,437)	\$ (97,172)	\$ 32,428	\$ (115,499)	\$ (237,308)	\$ (187,314)	\$ 148,638	\$ (287,481)	\$ (1,534,323)	\$ (4,085,792)	\$ (4,059,260)
<i>Days in A/R</i>	84.8	80.2	77.3	80.2	88.3	83.1	78.3	79.6	78.9	69.8	N/A	73.6	
<i>Past due A/R</i>	\$ 4,208,000	\$ 4,045,000	\$ 3,853,000	\$ 4,009,000	\$ 4,396,000	\$ 4,415,000	\$ 3,764,000	\$ 3,557,000	\$ 3,709,000	\$ 3,070,000	N/A	\$ 3,956,000	
<i>Current ratio</i>	2.42	2.41	2.63	2.60	2.82	2.91	2.85	2.59	3.42	2.88	N/A	2.65	

<u>Vendor Name</u>	<u>Document Number</u>	<u>Document Date</u>	<u>Document Amount</u>	<u>Comment1</u>
KEY: AMR MCB EMSA P+ TFD	OVER \$10K			
Absolute Data Shredding	ADS	75530	5/15/2015	\$220 Shredding
Adam Paluka	PALUKA, ADAM	75475	4/21/2015	\$67 Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	75606	5/19/2015	\$123 Employee Expense Reimbursement
Airgas	AIRGAS01	00000000000060368	5/14/2015	\$433 Oxygen Cylinders
AIRGAS USA LLC	1223388	75527	5/15/2015	\$12,890 AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	75531	5/15/2015	\$1,202 Courier Service
Albright, Mike	ALBRIG01	75613	5/19/2015	\$238 Employee Expense Reimbursement
All-Kill Pest Control	ALLKIL01	75532	5/15/2015	\$126 Building Maintenance
American Emergency Vehicles	AEV01	75476	4/22/2015	\$1,083,735 Ambulance Maintenance
American Express Corporate	AMEX CORP	75477	4/23/2015	\$6,617 Corporate Cards
American Public Health Assoc	AMPUBH01	75484	4/30/2015	\$95 subscription
American Waste Control	AMWSTE01	00000000000060369	5/14/2015	\$468 Utilities
Angela Lehman	ANGELA LEHMAN	75481	4/29/2015	\$75 Employee Expense Reimbursement
ARMSTRONG MEDICAL INDUSTRIES INC	1004695	75520	5/15/2015	\$253 AMR - Medical Supplies
Association of Central Ok Govn	ACOG 01	75529	5/15/2015	\$28,268 OKC 911 Service Agreement
AT&T Advertising & Publishing	AT&T YELLOW PAG	75535	5/15/2015	\$465 Yellow Pages
AT&T Long Distance	ATT LONG DIST	75536	5/15/2015	\$9,650 Communications
AT&T Mobility	AT&T MOBILITY	00000000000060370	5/14/2015	\$2,044 Wireless Communications
att	ATT 10	00000000000060371	5/14/2015	\$24,210 Communications
Automatic Protection Systems	AMPRSY01	75534	5/15/2015	\$315 Building Maintenance
Aztec Systems	AZTEC	00000000000060324	4/30/2015	\$693 Professional Services
Aztec Systems	AZTEC	00000000000060372	5/14/2015	\$786 Professional Services
B. D. Eddie Enterprises	BDEDDI01	75485	4/30/2015	\$26,436 Rent
Back to School Expo	BACK2SCHOOL	75611	5/19/2015	\$250 community relations
Bank of OK Trust Services	BOK TRUST SRVC	75486	4/30/2015	\$825 Line Of Credit
Bill Knight Ford	BILLKNIGHT FORD	75465	4/16/2015	\$280,000 Ambulances
Bill Knight Ford	BILLKNIGHT FORD	75599	5/19/2015	\$440,000 Ambulances
Bixby Public Works Authority	BIXPWA01	75537	5/15/2015	\$26 Utilities
Board of Regents	UNIVOK MED	75585	5/15/2015	\$29,953 MCB - Salary
CDW Government, Inc.	CDWCMP01	75539	5/15/2015	\$2,663 Computer Supplies
Center Point Energy	OK ENERGY SERV	75504	4/30/2015	\$1,624 Utilities
Chantelle Hinds	HINDS, CHANTELL	75463	4/16/2015	\$51 Employee Travel Expenses

Chantelle Hinds	HINDS, CHANTELL	75605	5/19/2015	\$51	Employee Travel Expenses
City of Oklahoma City	CTYOKC01	75490	4/30/2015	\$1,528	Utilities
City of Tulsa Dept of Finance	CTYTUL03	75543	5/15/2015	\$766	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	75540	5/15/2015	\$2,085	Janitorial Services
Community Care	COMMUNITY CARE	75541	5/15/2015	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	75466	4/16/2015	\$2,805	Workers Comp
Compsource Oklahoma	COMPSOURCE	75487	4/30/2015	\$3,255	Workers Comp
Cox	COX	00000000000060373	5/14/2015	\$6,601	Internet
Cox Communication Tulsa	COX TULSA	00000000000060325	4/30/2015	\$1,123	Internet
Cox Communication Tulsa	COX TULSA	00000000000060374	5/14/2015	\$7,291	Internet
CPI Office Products	CPI OFFICE PROD	00000000000060326	4/30/2015	\$171	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	00000000000060375	5/14/2015	\$12,668	Office Supplies/Toner/Janitor
Crystal Clean	CRYSTAL CLEAN	75489	4/30/2015	\$12	Water
CSI Communications, LLC	CRTSPC01	75488	4/30/2015	\$150	Website
David Howerton	HOWERTON	75467	4/16/2015	\$72	MCB - Reimburse
David Howerton	HOWERTON	75609	5/19/2015	\$65	MCB - Reimburse
Detco	DETCO	00000000000060376	5/14/2015	\$1,428	Fleet Maintenance
Domino Equipment Co.	DOMINO EQUIP	00000000000060377	5/14/2015	\$143	Medical Supplies
Donohue Commercial Service	DONOHUE COMMERC	75544	5/15/2015	\$4,207	Building Maintenance
Dynamic Door Service	DYNAMIC DOOR	75545	5/15/2015	\$276	Building Maintenance
Edmond Area Chamber of Comm	EDMACC01	00000000000060378	5/14/2015	\$509	Dues
Emdeon Business Services	EMDEON	75491	4/30/2015	\$2,795	Medicaid Inquiry
Emdeon Business Services	EMDEON	75546	5/15/2015	\$2,394	Medicaid Inquiry
Emergency Medical Service Plus	EMR MED SRV +	75547	5/15/2015	\$100	Mutual Aid
Erling and Associates Inc.	ERLING01	75492	4/30/2015	\$20,833	Professional Services
Erling and Associates Inc.	ERLING01	75548	5/15/2015	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	75549	5/15/2015	\$56	Express Mail
FLOTEC INC	FLOTEC	75550	5/15/2015	\$231	AMR - Medical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	75523	5/15/2015	\$73,362	AMR - Medical Supplies
Fritz Baily, Inc.	FRITZB01	75551	5/15/2015	\$5,597	Architect Fees
GeoSafe	GEOSAFE	75493	4/30/2015	\$25,000	Mobile CAD
Grainger Punchout	1001624	75519	5/15/2015	\$5,925	AMR - Medical Supplies
GTP Acquisition Partners LLC	GLOBAL TOWER	75494	4/30/2015	\$673	Tower Rentals
Henry Schein Inc.	HENRY SCHEIN	00000000000060379	5/14/2015	\$4,810	Medical Supplies

Hercules Systems, Inc	HERCULES SYSTEM	75598	5/19/2015	\$60,252	Washing System
HFMA	HFMA	75552	5/15/2015	\$305	Dues
Hyatt Place OKC NW	HYATT PLACE OKC	75495	4/30/2015	\$798	Travel Reimburse
Hyatt Place OKC NW	HYATT PLACE OKC	75553	5/15/2015	\$248	Travel Reimburse
Hyatt Regency Tulsa	CROWNE PLAZA	75542	5/15/2015	\$204	Travel Reimburse
IMPACT INSTRUMENTATION INC	1005967	75521	5/15/2015	\$6,750	AMR - Medical Supplies
Imperial Coffee Service, Inc.	IMPCOF01	00000000000060380	5/14/2015	\$752	Coffee
Insperity Expense Management	INSPERITY EXPEN	00000000000060381	5/14/2015	\$280	Expense Report Software
Interworks	INTERWORKS	75554	5/15/2015	\$3,995	Software Consulting
Iron Mountain OSDP	IRONMNTN	75496	4/30/2015	\$1,018	Offsite Storage
James Shirley Mgt Consultants	JSMNCN01	75497	4/30/2015	\$4,500	Professional Services
Jeff Goodloe, M.D.	GOODLOE, JEFF	75610	5/19/2015	\$1,016	MCB - Reimburse
Johnson, Tracy L	JOHNSN01	75464	4/16/2015	\$102	Travel Reimburse
Johnson, Tracy L	JOHNSN01	75603	5/19/2015	\$153	Travel Reimburse
Josh Butts	BUTTS, JOSH	75538	5/15/2015	\$375	Graphic Design
Kelli Bruer	BRUER	75473	4/21/2015	\$949	Employee Expense Reimbursement
Kim McDorman	MCDORMAN, KIM	75602	5/19/2015	\$103	Employee Expense Reimbursement
Landscape Partners	WESTERN LAWNS	00000000000060382	5/14/2015	\$548	Lawn Maintenance
Language Line Service	LNLNE01	75500	4/30/2015	\$100	Patient Support Services
Legal Shield	LEGAL SHIELD	75498	4/30/2015	\$105	Employee Benefits
Liquid Spring LLC	LIQUID SPRING	75555	5/15/2015	\$169	Ambulance Maintenance
Littlefield	LITTLEFIELD	75499	4/30/2015	\$14,000	Community Relations
Littlefield	LITTLEFIELD	75556	5/15/2015	\$8,066	Community Relations
Managed Outsource Solutions	MNG OUTSRC SOL	75559	5/15/2015	\$136	Transcription Services
McAnallen, Duffy	MCANLN01	75480	4/29/2015	\$359	MCB - Employee Reimbursement
McAnallen, Duffy	MCANLN01	75608	5/19/2015	\$70	MCB - Employee Reimbursement
McKesson Medical Punchout	1150574	75526	5/15/2015	\$212,257	AMR - Medical Supplies
MedRide	MEDRIDE	75501	4/30/2015	\$250	Mutual Aide
MEDSOURCE INTERNATIONAL LLC	1343833	75528	5/15/2015	\$5,852	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	75471	4/21/2015	\$99	Internet Reimburse
Melanie Key	KEY, MELANIE	75601	5/19/2015	\$99	Internet Reimburse
Metro Monitor	METRO MONITOR	75502	4/30/2015	\$165	Media Monitoring
Metroplex Electric	METROPLEX	00000000000060383	5/14/2015	\$12,778	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	75557	5/15/2015	\$562	Rental Space

Miller EMS	MILLER EMS	75558	5/15/2015	\$150	Mutual Aid
Motorola, Inc.	MOTRLA01	00000000000060384	5/14/2015	\$17,651	Maintenance Communications
MTM Recognition	MDWTRY01	00000000000060385	5/14/2015	\$410	Trophy
Mullin Plumbing, Inc.	MULPUL01	00000000000060386	5/14/2015	\$371	Building Maintenance
Net Solutions	NETSOL01	75560	5/15/2015	\$6,000	Network Support
Office Butler	OFFBTL01	75607	5/19/2015	\$4,000	Janitorial
Office Depot Punchout	1006929	75522	5/15/2015	\$685	AMR - Supplies
OG&E	OGE 01	75503	4/30/2015	\$4,650	Utilities
Ok Natural Gas	ONG 05	75506	4/30/2015	\$556	Utilities
Ok Natural Gas	ONG 05	75561	5/15/2015	\$137	Utilities
OOSI Leasing - One Source	OK OFFICE SYSTM	75505	4/30/2015	\$944	Leased Printers
Orkin Exterminating Company	ORKIN 01	00000000000060387	5/14/2015	\$413	Building Maintenance
Owens Waste Management	OWENS TRASH SVC	75507	4/30/2015	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	75524	5/15/2015	\$44,935	AMR - Medical Supplies
Packco Inc	PACKCO INC	75562	5/15/2015	\$1,493	AMR - Misc Supplies
Page Storage & van Lines, Inc	PAGE STORAGE	75563	5/15/2015	\$782	Storage
Petty Cash	PETTYC01	75482	4/30/2015	\$335	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	75525	5/15/2015	\$39,492	AMR - Medical Supplies
Pitney Bowes	PITBOW03	75508	4/30/2015	\$3,705	Postage
Pitney Bowes Purchase Power	PITBOW02	75564	5/15/2015	\$5,000	Postage
Public Service Co of Oklahoma	PSO 01	75565	5/15/2015	\$3,193	Utilities
Puckett, Ruth	PUCKET01	75509	4/30/2015	\$5,416	Rent
Real Power	REAL POWER	00000000000060388	5/14/2015	\$2,397	Building Maintenance
Republic Services #060	ALLIED WASTE	00000000000060389	5/14/2015	\$1,880	Utilities
Resource One Administrators	RESOURCE ONE	75566	5/15/2015	\$434	FSA Admin Fee
Revenue Management Solutions	RMS	75567	5/15/2015	\$1,670	Patient Account Services
Riggs, Abney, Neal, Turpen	RIGGS 01	75511	4/30/2015	\$5,277	Attorney Fees
Rogers Safe and Lock	ROGERS01	00000000000060390	5/14/2015	\$107	AMR - Misc Supplies
Roxanne Hurry	HURRY, ROXANNE	75470	4/21/2015	\$79	Employee Expense Reimbursement
Roxanne Hurry	HURRY, ROXANNE	75478	4/27/2015	\$77	Employee Expense Reimbursement
Sabina Braithwaite	SABINA BRAITHWA	75600	5/19/2015	\$2,641	OMD - Expense Reimbursement
Safari Micro	SAFARI MICRO	75512	4/30/2015	\$5,699	Computer Supplies/Toner
Safari Micro	SAFARI MICRO	75568	5/15/2015	\$3,198	Computer Supplies/Toner
Schnake Turnbo and Assoc. Inc.	SCHNAK01	75474	4/21/2015	\$35	Community Relations

Schnake Turnbo and Assoc. Inc.	SCHNAK01	75513	4/30/2015	\$300	Community Relations
Schnake Turnbo and Assoc. Inc.	SCHNAK01	75569	5/15/2015	\$3,500	Community Relations
Scott Rice Company	SCOTTR01	00000000000060391	5/14/2015	\$1,841	Office Furniture
Scott's Printing & Copying	SCOTTS01	00000000000060392	5/14/2015	\$407	Printing
Secure Medical Records Transfer Network	SMRTNET	75570	5/15/2015	\$3,083	Software Maintenance
Sherrie Snow	SNOW	75469	4/21/2015	\$99	Internet Reimburse
Sherrie Snow	SNOW	75604	5/19/2015	\$99	Internet Reimburse
Southwest Tulsa Trophy	SW TULSA TROPHY	75574	5/15/2015	\$47	Community Relations
Southwest Tulsa Trophy	SW TULSA TROPHY	75612	5/19/2015	\$48	Community Relations
Special Ops	SPECIAL OPS	75571	5/15/2015	\$763	MCB - Uniforms
Stanley Security	HSM ELECTRONIC	00000000000060393	5/14/2015	\$9,022	Building Maintenance
Stericycle, Inc.	STRCYL01	75573	5/15/2015	\$3,988	Medical Disposal
Strategic SaaS	STRATEGIC SAAS	75572	5/15/2015	\$1,325	Software Maintenance
Synergy DataCom	SYNRGY01	00000000000060394	5/14/2015	\$479	Misc Supllies
Tammy Appleby	APPLEBY TAMMY	75472	4/21/2015	\$60	MCB - Reimburse
Technical Programming Services, Inc.	TCHPRG01	75575	5/15/2015	\$1,015	Community Relations
Tescorp Compressor & Pump Spec	TESCORP	75576	5/15/2015	\$565	Building Maintenance
The University of OK Health Sciences Center	UNIVOK01	75586	5/15/2015	\$199	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	75577	5/15/2015	\$5,858	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	75578	5/15/2015	\$9,425	Ambulance Maintenance
Tonis Flowers & Gifts	TONIS FLOWERS	75579	5/15/2015	\$126	Misc
Total Radio, Inc.	TOTRAD01	00000000000060395	5/14/2015	\$19,022	Radio Maintenance
TriTech	TRITECH	75580	5/15/2015	\$2,600	Software Maintenance
True Digital Security	TRUE DIGITAL	75514	4/30/2015	\$2,585	Network Security
True Digital Security	TRUE DIGITAL	75582	5/15/2015	\$2,585	Network Security
TruGreen-LandCare	TRGRLN01	00000000000060396	5/14/2015	\$6,549	Lawn Maintenance
Trustmark	TRSTMK01	75581	5/15/2015	\$520	LTD Insurance
Tulsa County Clerk	TULCLK01	75468	4/21/2015	\$306	Liens
Tulsa County Clerk	TULCLK01	75479	4/28/2015	\$221	Liens
Tulsa County Clerk	TULCLK01	75597	5/19/2015	\$187	Liens
Turn-Key Mobile	TURN KEY MOBILE	75583	5/15/2015	\$50,304	OMD & Sup Vehicle Computers
U.S. Cellular	US CELLULAR	75587	5/15/2015	\$351	Tower Rentals
United Ford	UNITED FORD	00000000000060397	5/14/2015	\$13,010	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	75584	5/15/2015	\$1,816	Building Maintenance

Vehicle Washing Systems Inc	VEHICLEWASHING	75588	5/15/2015	\$830	Building Maintenance
Verizon Wireless	VERIZON WIRELSS	75589	5/15/2015	\$14,077	Wireless Communications
VF IMAGEWEAR Punchout	1000132	75518	5/15/2015	\$10,724	AMR - Medical Supplies
Walker Companies	WALKER01	75590	5/15/2015	\$304	Notary
Waste Management of America	WSTMGT01	00000000000060327	4/30/2015	\$30	Recycling
Weather Affirmation, L.L.C.	WTHAFM01	75595	5/15/2015	\$350	Weather Notification
Werfel & Werfel, PLLC	WERFEL01	75591	5/15/2015	\$3,500	Medicare Consulting
Western Printing Co., Inc.	WSTRNPRINTING	75594	5/15/2015	\$2,680	Community Relations
Wilkins Auto Body	WILKINS AUTO	75515	4/30/2015	\$900	Ambualnce Maintenance
Windstream	WINDSTREAM	75592	5/15/2015	\$9,528	Communications
Woodall Equipment Company	WOODALL EQUIP	75593	5/15/2015	\$195	
Works & Lentz, Inc.	WKSLNZ02	75516	4/30/2015	\$1,805	Collections
Yale 31	YALE 31	75517	4/30/2015	\$550	Rent
Zirmed	ZIRMED	75518	4/30/2015	\$27,020	Patient Billing
Zirmed	ZIRMED	75596	5/15/2015	\$14,436	Patient Billing
ZOLL Data Systems	ZOLL DATA	00000000000060398	5/14/2015	\$26,871	Patient Support Services