

MEMORANDUM

Date: April 22, 2015

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – March 2015**

Attached you will find financial statements for March 2015. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net income of \$843 thousand compared to a budgeted profit of \$224 thousand, and the Western Division had a net loss of \$1,247 thousand compared to a budgeted net loss of \$3,485 thousand.

There is no net interdivisional payable/receivable as of 3/31/15.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at March 31, 2015, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for March and February services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$1,110 thousand (1.6%) and Western is more than budget by \$964 thousand (1.25%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2015. The Eastern Division had 1,109 less emergency transports than budgeted (2.4%); non-emergency transports were 24 less than budget (.4%). The Western Division emergency transports were more than budget by 79 (.1%) and non-emergencies were 306 more than budget (6.8%).

The year-to-date collection rate is 48% for the Eastern Division compared to a budget of 44% and an actual for fiscal 2014 of 46%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 47% and an actual for fiscal 2014 of 50%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA Combined

Income Statement
For the Nine Months Ending March 31, 2015

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,835,600.00	\$14,690,557.00	0.99%	\$128,895,000.00	\$129,847,180.00	-0.73%
Non-emergency base rate	544,224.18	464,011.00	17.29%	4,723,089.58	4,101,259.00	15.16%
Mileage	924,168.00	962,267.00	-3.96%	8,530,707.00	8,505,200.00	0.30%
Special events	21,750.00	20,416.67	6.53%	245,315.00	183,750.03	33.50%
Subscription membership	16,877.66	18,333.33	-7.94%	113,237.00	164,999.97	-31.37%
Other revenue	978,126.64	402,500.00	143.01%	3,771,814.83	3,622,500.00	4.12%
	<u>17,320,746.48</u>	<u>16,558,085.00</u>	<u>4.61%</u>	<u>146,279,163.41</u>	<u>146,424,889.00</u>	<u>-0.10%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,180,341.66	11,427,083.34	2.16%	101,240,785.09	102,843,750.06	1.56%
Collection fees and expenses	61,345.72	75,000.00	18.21%	609,760.43	675,000.00	9.67%
	<u>11,241,687.38</u>	<u>11,502,083.34</u>	<u>2.26%</u>	<u>101,850,545.52</u>	<u>103,518,750.06</u>	<u>1.61%</u>
Net patient service revenue	<u>6,079,059.10</u>	<u>5,056,001.66</u>	<u>20.23%</u>	<u>44,428,617.89</u>	<u>42,906,138.94</u>	<u>3.55%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,029,371.98	3,989,825.33	-0.99%	34,334,632.16	35,492,201.97	3.26%
Employee compensation & benefits	316,324.40	326,603.00	3.15%	2,891,457.58	2,939,427.00	1.63%
Medical supplies	41,717.35	13,750.00	-203.40%	323,375.59	123,750.00	-161.31%
Building rent, utilities and maintenance	84,168.95	78,466.66	-7.27%	731,995.78	706,199.94	-3.65%
Equipment maintenance	151,571.20	118,258.32	-28.17%	1,142,810.05	1,064,324.88	-7.37%
TotalCare campaign	8,009.88	5,416.67	-47.87%	66,096.24	48,750.03	-35.58%
Quality assurance fees	67,301.50	67,333.33	0.05%	605,713.50	605,999.97	0.05%
Telephone	64,595.00	69,991.67	7.71%	731,165.75	629,925.03	-16.07%
Professional services	67,769.48	34,774.99	-94.88%	255,426.02	312,974.91	18.39%
Miscellaneous supplies	60,463.18	32,424.99	-86.47%	316,336.10	291,824.91	-8.40%
Postage and courier service	2,091.30	6,583.32	68.23%	45,748.12	59,249.88	22.79%
Equipment lease	1,813.21	2,666.67	32.00%	19,272.91	24,000.03	19.70%
Other fees and expenses	58,701.35	80,812.83	27.36%	493,810.15	727,315.47	32.11%
Community relations	13,207.17	37,750.00	65.01%	122,494.11	339,750.00	63.95%
Office supplies	1,883.06	4,083.32	53.88%	37,858.66	36,749.88	-3.02%
Insurance	12,891.38	15,166.67	15.00%	128,247.42	136,500.03	6.05%
Travel, meals, and training	5,088.94	5,316.66	4.28%	41,155.98	47,849.94	13.99%
	<u>4,986,969.33</u>	<u>4,889,224.43</u>	<u>-2.00%</u>	<u>42,287,596.12</u>	<u>43,586,793.87</u>	<u>2.98%</u>
Operating inc. (loss) before depr.	1,092,089.77	166,777.23	554.82%	2,141,021.77	(680,654.93)	414.55%
Depreciation	283,333.34	283,333.34	0.00%	2,550,000.06	2,550,000.06	0.00%
Operating income (loss)	<u>808,756.43</u>	<u>(116,556.11)</u>	<u>793.88%</u>	<u>(408,978.29)</u>	<u>(3,230,654.99)</u>	<u>87.34%</u>
Nonoperating expense:						
Interest expense		3,333.33	100.00%		29,999.97	100.00%

EMSA Combined

Income Statement
For the Nine Months Ending March 31, 2015

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$29,999.97	100.00%
Nonoperating income - interest income	783.55		0.00%	5,136.20		0.00%
Net income (loss)	<u>809,539.98</u>	<u>(119,889.44)</u>	<u>775.24%</u>	<u>(403,842.09)</u>	<u>(3,260,654.96)</u>	<u>87.61%</u>

EMSA Eastern Division

Income Statement
For the Nine Months Ending March 31, 2015

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,701,500.00	\$6,745,068.00	-0.65%	\$58,411,600.00	\$59,619,312.00	-2.03%
Non-emergency base rate	292,235.00	263,712.00	10.82%	2,446,950.00	2,330,874.00	4.98%
Mileage	408,432.00	428,055.00	-4.58%	3,712,677.00	3,783,454.00	-1.87%
Special events	10,525.00	10,000.00	5.25%	133,100.00	90,000.00	47.89%
Subscription membership	7,803.74	6,333.33	23.22%	60,818.28	56,999.97	6.70%
Other revenue	876,980.08	402,500.00	117.88%	3,627,925.41	3,622,500.00	0.15%
	<u>8,297,475.82</u>	<u>7,855,668.33</u>	5.62%	<u>68,393,070.69</u>	<u>69,503,139.97</u>	-1.60%
Deductions from revenue:						
Contractual allowances and bad debts	5,171,731.53	5,266,666.67	1.80%	46,132,308.07	47,400,000.03	2.67%
Collection fees and expenses	21,330.93	33,333.33	36.01%	260,531.21	299,999.97	13.16%
	<u>5,193,062.46</u>	<u>5,300,000.00</u>	2.02%	<u>46,392,839.28</u>	<u>47,700,000.00</u>	2.74%
Net patient service revenue	<u>3,104,413.36</u>	<u>2,555,668.33</u>	21.47%	<u>22,000,231.41</u>	<u>21,803,139.97</u>	0.90%
Operating expenses other than depreciation:						
Ambulance contract expense	1,850,056.95	1,859,325.33	0.50%	15,959,771.19	16,264,701.97	1.87%
Employee compensation & benefits	146,821.97	150,789.34	2.63%	1,361,387.95	1,357,104.06	-0.32%
Medical supplies	14,067.12	5,833.33	-141.15%	153,554.45	52,499.97	-192.48%
Building rent, utilities and maintenance	20,876.23	23,549.99	11.35%	217,991.22	211,949.91	-2.85%
Equipment maintenance	66,532.84	54,666.66	-21.71%	542,784.59	491,999.94	-10.32%
TotalCare campaign	6,847.41	4,166.67	-64.34%	58,249.32	37,500.03	-55.33%
Quality assurance fees	31,847.50	31,833.33	-0.04%	286,627.50	286,499.97	-0.04%
Telephone	27,716.38	28,291.67	2.03%	319,576.30	254,625.03	-25.51%
Professional services	31,415.82	16,875.00	-86.17%	119,379.50	151,875.00	21.40%
Miscellaneous supplies	20,058.83	15,550.00	-29.00%	147,019.85	139,950.00	-5.05%
Postage and courier service	995.70	3,166.66	68.56%	21,406.93	28,499.94	24.89%
Equipment lease	1,813.21	2,166.67	16.31%	18,324.14	19,500.03	6.03%
Other fees and expenses	40,921.57	42,633.92	4.02%	279,658.76	383,705.28	27.12%
Community relations	7,051.77	28,416.67	75.18%	68,594.41	255,750.03	73.18%
Office supplies	883.34	1,916.66	53.91%	17,025.93	17,249.94	1.30%
Insurance	7,183.18	8,250.01	12.93%	69,744.24	74,250.09	6.07%
Travel, meals, and training	2,274.61	2,400.00	5.22%	18,709.83	21,600.00	13.38%
	<u>2,277,364.43</u>	<u>2,279,831.91</u>	0.11%	<u>19,659,806.11</u>	<u>20,049,261.19</u>	1.94%
Operating inc. (loss) before depr.	827,048.93	275,836.42	199.83%	2,340,425.30	1,753,878.78	33.44%
Depreciation	<u>166,666.67</u>	<u>166,666.67</u>	0.00%	<u>1,500,000.03</u>	<u>1,500,000.03</u>	0.00%
Operating income (loss)	<u>660,382.26</u>	<u>109,169.75</u>	504.91%	<u>840,425.27</u>	<u>253,878.75</u>	231.03%
Nonoperating expense:						
Interest expense		3,333.33	100.00%		29,999.97	100.00%

EMSA Eastern Division

Income Statement
For the Nine Months Ending March 31, 2015

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$29,999.97	100.00%
Nonoperating income - interest income	520.16		0.00%	2,574.54		0.00%
Net income (loss)	<u>660,902.42</u>	<u>105,836.42</u>	<u>-524.46%</u>	<u>842,999.81</u>	<u>223,878.78</u>	<u>-276.54%</u>

EMSA Western Division

Income Statement
For the Nine Months Ending March 31, 2015

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$263.39		0.00%	\$2,561.66		0.00%
Net income (loss)	<u>148,637.56</u>	<u>(225,725.86)</u>	<u>165.85%</u>	<u>(1,246,841.90)</u>	<u>(3,484,533.74)</u>	<u>64.22%</u>

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2015

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$265,563.54	(\$360,202.18)
Petty cash	1,200.00	1,200.00
Invested cash	8,068,447.47	4,636,519.47
	8,335,211.01	4,277,517.29
Patient accounts receivable:		
Patient accounts receivable	26,220,746.73	25,424,222.75
Receivables in collection	53,681,140.19	39,243,140.19
	79,901,886.92	64,667,362.94
Less allowance for contractual allowances and bad debts	65,756,291.00	50,236,291.00
Net patient accounts receivable	14,145,595.92	14,431,071.94
Other receivables:		
Due from contractor	615,540.80	369,363.63
Due from collection agency	38,890.69	25,264.56
Other miscellaneous receivables	706,294.78	1,022,107.79
	1,360,726.27	1,416,735.98
Other current assets:		
Prepaid assets	599,764.54	615,852.43
Other, principally funds held by trustee	71,665.54	(18,917.46)
	671,430.08	596,934.97
Total current assets	24,512,963.28	20,722,260.18
Property and equipment:		
Communication equipment	6,359,404.80	5,971,034.85
Buildings and leasehold improvements	3,746,529.66	3,711,390.66
Ambulances	12,171,267.94	10,179,769.89
Data processing equipment	7,087,400.05	6,962,010.41
On-board equipment	6,454,680.94	5,745,503.06
Office furniture and equipment	1,311,802.63	1,214,750.31
Miscellaneous other equipment	1,156,094.25	1,129,726.08
Land	64,200.00	64,200.00
Transportation equipment	395,337.24	361,737.24
Prepaid assets	1,904,176.74	1,705,401.66
Capital Lease	739,910.29	739,910.29
	41,390,804.54	37,785,434.45
Less accumulated depreciation	32,266,718.38	28,376,982.10
Net property and equipment	9,124,086.16	9,408,452.35
Other assets		
	24,194.50	24,194.50
Total assets	33,661,243.94	30,154,907.03

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$923,458.36	\$862,526.87
Due to contractor	7,666,474.00	7,533,004.76
Due to Quality Assurance Fund	282,914.48	353,361.80
Accrued retirement	240,874.50	226,405.02
Accrued salaries and wages	309,513.93	240,825.59
Current installments of long-term debt		200,000.00
Accrued interest payable	25.69	18.26
Deferred revenue	50,632.96	69,407.92
Total current liabilities	9,473,893.92	9,485,550.22
Other liabilities	21,752.22	21,752.22
Total liabilities	9,495,646.14	9,507,302.44
Division capital:		
Contributed capital	72,990,259.17	67,872,657.89
Retained earnings (deficit)	(48,420,819.28)	(42,861,877.41)
Current year earnings (loss)	(403,842.09)	(4,363,175.89)
Total division capital	24,165,597.80	20,647,604.59
Total liabilities & division capital	33,661,243.94	30,154,907.03

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2015

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$275,484.37)	(\$563,954.09)
Petty cash	600.00	600.00
Invested cash	3,827,952.06	2,802,020.83
	3,553,067.69	2,238,666.74
Patient accounts receivable:		
Patient accounts receivable	12,116,639.26	11,890,391.53
Receivables in collection	24,838,999.82	18,210,999.82
	36,955,639.08	30,101,391.35
Less allowance for contractual allowances and bad debts	30,545,710.00	23,506,710.00
Net patient accounts receivable	6,409,929.08	6,594,681.35
Other receivables:		
Due from contractor	615,540.80	369,333.79
Due from collection agency	22,448.71	20,569.76
Other miscellaneous receivables	345,312.56	257,435.60
	983,302.07	647,339.15
Other current assets:		
Prepaid assets	283,649.13	317,222.74
Other, principally funds held by trustee	21,863.45	(45,731.20)
	305,512.58	271,491.54
Total current assets	11,251,811.42	9,752,178.78
Property and equipment:		
Communication equipment	3,065,473.88	2,966,409.22
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	7,262,608.82	5,580,372.23
Data processing equipment	3,703,850.46	3,642,715.89
On-board equipment	3,282,818.51	2,778,224.12
Office furniture and equipment	576,212.75	576,212.75
Miscellaneous other equipment	594,932.65	582,920.45
Land	64,200.00	64,200.00
Transportation equipment	318,414.80	284,814.80
Prepaid assets	1,514,536.24	1,207,404.13
Capital Lease	338,087.66	338,087.66
	23,940,630.02	21,240,855.50
Less accumulated depreciation	17,826,288.47	15,605,119.53
Net property and equipment	6,114,341.55	5,635,735.97
Other assets		
	16,057.97	16,057.97
Total assets	17,382,210.94	15,403,972.72

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,488,793.51	\$583,324.88
Due to contractor	3,525,972.77	3,673,561.05
Due to Quality Assurance Fund	282,914.48	353,361.80
Accrued retirement	126,047.80	123,703.20
Accrued salaries and wages	150,124.41	117,190.21
Accrued interest payable	25.69	18.26
Deferred revenue	23,411.22	24,359.31
Total current liabilities	5,597,289.88	4,875,518.71
Other liabilities	21,752.22	21,752.22
Total liabilities	5,619,042.10	4,897,270.93
Division capital:		
Contributed capital	6,813,973.23	6,081,108.60
Retained earnings (deficit)	4,106,195.80	4,521,747.71
Current year earnings (loss)	842,999.81	(96,154.52)
Total division capital	11,763,168.84	10,506,701.79
Total liabilities & division capital	17,382,210.94	15,403,972.72

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2015

	2015	2014
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$541,047.91	\$203,751.91
Petty cash	600.00	600.00
Invested cash	4,240,495.41	1,834,498.64
	4,782,143.32	2,038,850.55
Patient accounts receivable:		
Patient accounts receivable	14,104,107.47	13,533,831.22
Receivables in collection	28,842,140.37	21,032,140.37
	42,946,247.84	34,565,971.59
Less allowance for contractual allowances and bad debts	35,210,581.00	26,729,581.00
Net patient accounts receivable	7,735,666.84	7,836,390.59
Other receivables:		
Due from contractor		29.84
Due from collection agency	16,441.98	4,694.80
Other miscellaneous receivables	360,982.22	764,672.19
	377,424.20	769,396.83
Other current assets:		
Prepaid assets	316,115.41	298,629.69
Other, principally funds held by trustee	49,802.09	26,813.74
	365,917.50	325,443.43
Total current assets	13,261,151.86	10,970,081.40
Property and equipment:		
Communication equipment	3,293,930.92	3,004,625.63
Buildings and leasehold improvements	527,035.41	491,896.41
Ambulances	4,908,659.12	4,599,397.66
Data processing equipment	3,383,549.59	3,319,294.52
On-board equipment	3,171,862.43	2,967,278.94
Office furniture and equipment	735,589.88	638,537.56
Miscellaneous other equipment	561,161.60	546,805.63
Transportation equipment	76,922.44	76,922.44
Prepaid assets	389,640.50	497,997.53
Capital Lease	401,822.63	401,822.63
	17,450,174.52	16,544,578.95
Less accumulated depreciation	14,440,429.91	12,771,862.57
Net property and equipment	3,009,744.61	3,772,716.38
Other assets		
	8,136.53	8,136.53
Total assets	16,279,033.00	14,750,934.31

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2015

	2015	2014
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$565,335.15)	\$279,201.99
Due to contractor	4,140,501.23	3,859,443.71
Accrued retirement	114,826.70	102,701.82
Accrued salaries and wages	159,389.52	123,635.38
Current installments of long-term debt		200,000.00
Deferred revenue	27,221.74	45,048.61
Total current liabilities	3,876,604.04	4,610,031.51
Total liabilities	3,876,604.04	4,610,031.51
Division capital:		
Contributed capital	66,176,285.94	61,791,549.29
Retained earnings (deficit)	(52,527,015.08)	(47,383,625.12)
Current year earnings (loss)	(1,246,841.90)	(4,267,021.37)
Total division capital	12,402,428.96	10,140,902.80
Total liabilities & division capital	16,279,033.00	14,750,934.31

EMSA
Cash Rollforward
Year Ending June 30, 2015

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2014	\$ 2,097,899	\$ 2,097,899	-	2,424,052	2,424,052	-	4,521,951	4,521,951	-
Net revenue collected	18,042,000	18,091,505	(49,505)	22,158,000	21,272,157	885,843	40,200,000	39,363,662	836,338
Utility bill receipts	3,533,000	3,622,500	(89,500)				3,533,000	3,622,500	(89,500)
TotalCare proceeds	78,665		78,665	78,449	144,000	(65,551)	157,114	144,000	13,114
Payment to contractor	(16,078,118)	(16,419,832)	341,714	(18,398,262)	(19,311,000)	912,738	(34,476,380)	(35,730,832)	1,254,452
Operating expenses/changes in WC	(3,552,330)	(3,577,500)	25,170	(4,302,627)	(4,175,244)	(127,383)	(7,854,957)	(7,752,744)	(102,213)
Capital expenditures	(1,424,233)	(2,063,250)	639,017	(1,897,747)	(2,658,060)	760,313	(3,321,980)	(4,721,310)	1,399,330
Net debt proceeds/(reduction)		(76,998)	76,998			-	-	(76,998)	76,998
Interest/other income	1,254		1,254	1,078		1,078	2,332	-	2,332
Other	449,596 (2)	499,500	(49,904)	5,124,535 (1)	5,124,535	-	5,574,131	5,624,035	(49,904)
Balance at March 31, 2015	<u>3,147,733</u>	<u>2,173,824</u>	<u>973,909</u>	<u>5,187,478</u>	<u>2,820,440</u>	<u>2,367,038</u>	<u>8,335,211</u>	<u>4,994,264</u>	<u>3,340,947</u>

(1) 24,839 - '14 Other Western Subsidy
553,515 - '15 Edmond Subsidy
581,104 - '15 Other Western Subsidy
3,965,077 - '15 Oklahoma City Subsidy
5,124,535

(2) 449,596 - '15 Other Eastern Subsidy

West - Cash	4,782,143
A/R	405,335
Net	<u>5,187,478</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/15

Eastern Division

Net Income (loss)		843,000
Add: Depreciation	1,500,000	
Increase in allowance for doubtful accounts	3,707,000	
Increase in deferred revenue	14,440	5,221,440
Changes in working capital:		
Increase in patient receivables	(3,887,077)	
Increase in other receivables	(106,189)	
Increase in other assets	(12,357)	
Decrease in accounts payable	(234,241)	
Decrease in accrued liabilities	(18,413)	(4,258,277)
Net Property Additions:		(1,424,814)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		449,596
Change in cash and cash equivalents:		830,945
Cash balance @6/30/14		2,722,123
Cash balance @3/31/15		3,553,068
Change in cash		830,945

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/15

Western Division

Net income (loss)		(1,246,842)
Add: Depreciation	1,050,000	
Increase in allowance for doubtful accounts	4,705,000	
Increase in deferred revenue	26,410	<u>5,781,410</u>
Changes in working capital:		
Increase in patient receivables	(4,670,172)	
Increase in other receivables	(373,268)	
Increase in other assets	(144,412)	
Decrease in accounts payable	(145,629)	
Decrease in accrued liabilities	(10,719)	<u>(5,344,200)</u>
Net Property (Additions)/Dispositions		(389,641)
Debt Service/Loan proceeds		-
Contributed Capital		3,972,898
Change in cash and cash equivalents:		<u>2,773,625</u>
Cash balance @6/30/14		2,008,518
Cash balance @3/31/15		4,782,143
Change in cash		<u>2,773,625</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through March

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2015 Ambulances (six)</i>			
Replacement units	954,000		954,000
New units	159,000		159,000
Repairs	25,000	39,087	(14,087)
Miscellaneous	20,000	1,760	18,240
On board equipment:			
Power cot enhancement	1,005,000	1,127,101	(122,101)
OMD equipment	50,000		50,000
Equipment for new units	64,000		64,000
Stair chairs	15,000	12,859	2,141
Miscellaneous	30,000	880	29,120
CAD and radio equipment:			
Base station upgrade	50,000	12,671	37,329
Equipment for new units	14,000		14,000
Building expenses:			
Office furniture	10,000		10,000
Garage heaters	90,000	6,880	83,120
Building expansion	4,000,000	116,390	3,883,610
Special event vehicles (2)	50,000	47,332	2,668
Security equipment	15,000		15,000
Forklift		19,092	(19,092)
Car wash system		15,063	(15,063)
Miscellaneous	40,000	18,099	21,901
Computer equipment:			
Server upgrade (network)	100,000		100,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000	7,019	42,981
TOTAL	6,751,000	1,424,233	5,326,767
Current year expenditures	6,751,000	1,424,233	5,326,767
Less future cash impact of bldg expansion	3,846,000		3,846,000
Current year budget (cash impact)	2,905,000	1,424,233	1,480,767

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through March

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2015 Ambulances (nine)</i>				
Replacement units	1,424,000	361,245		1,062,755
New units	159,000			159,000
Repairs	25,000		89,418	(64,418)
Miscellaneous	20,000		2,640	17,360
On board equipment:				
Equipment for new units	64,000			64,000
Cot loading system	1,386,000	1,159,523	99,981	126,496
OMD equipment	50,000			50,000
Cot replacements/upgrades			47,781	(47,781)
Miscellaneous	37,000		880	36,120
CAD and radio equipment:				
Equipment for new units	14,000			14,000
Base station upgrade	40,000		13,617	26,383
Radio infrastructure (NG911)	110,080		82,560	27,520
Radios for hospitals			7,572	(7,572)
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
New building location			23,029	(23,029)
Miscellaneous	45,000		1,331	43,669
Computer equipment:				
Server upgrade (network)	100,000			100,000
Miscellaneous	50,000		8,170	41,830
TOTAL	3,544,080	1,520,768	376,979	1,646,333

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2015

Eastern Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Jan-15</u>	<u>Feb-15</u>	<u>Mar-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	5,029	5,040	4,946	4,957	4,724	5,022	5,267	4,573	5,126	44,684	45,789	45,793
Non-emergency	719	733	730	731	716	756	767	674	814	6,640	6,628	6,664
Total	<u>5,748</u>	<u>5,773</u>	<u>5,676</u>	<u>5,688</u>	<u>5,440</u>	<u>5,778</u>	<u>6,034</u>	<u>5,247</u>	<u>5,940</u>	<u>51,324</u>	<u>52,417</u>	<u>52,457</u>
Unit hours	13,523	14,249	14,646	14,568	14,643	14,672	15,149	13,442	14,661	129,553	146,542	
% of total system hours	43.4%	45.5%	46.2%	47.0%	48.2%	47.1%	48.1%	45.7%	45.7%	46.3%	48.6%	46.0%
<i>Gross revenue by payor:</i>												
Medicare	44%	41%	42%	43%	44%	46%	47%	44%	47%	44%	44%	
Medicaid	19%	19%	18%	24%	29%	28%	18%	18%	18%	21%	18%	
Private insurance	14%	15%	13%	14%	14%	13%	14%	15%	16%	14%	11%	
Uninsured and other	23%	25%	27%	19%	13%	13%	21%	23%	19%	21%	27%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	51.5%	45.9%	46.0%	52.9%	45.4%	55.2%	38.4%	48.3%	49.4%	48.0%	46.3%	44.3%
<i>Net income (loss)</i>	\$ 118,089	\$ 131,512	\$ (293,125)	\$ (212,083)	\$ (167,697)	\$ (325,171)	\$ 980,841	\$ (50,270)	\$ 660,902	\$ 842,998	\$ (96,153)	\$ 223,879
<i>Days in A/R</i>	78.0	75.8	74.1	74.4	79.2	74.1	74.8	78.2	78.4	N/A	75.0	
<i>Past due A/R</i>	\$ 3,222,000	\$ 3,070,000	\$ 3,018,000	\$ 2,720,000	\$ 2,860,000	\$ 2,948,000	\$ 2,865,000	\$ 3,081,000	\$ 3,137,000	N/A	\$ 2,880,000	
<i>Current ratio</i>	1.85	1.91	1.93	1.90	1.84	1.83	1.91	2.02	2.01	N/A	2.00	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Western Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Jan-15</u>	<u>Feb-15</u>	<u>Mar-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	5,909	6,203	5,843	5,826	5,744	6,131	6,481	5,731	6,260	54,128	53,411	54,049
Non-emergency	465	584	571	547	497	581	532	502	533	4,812	4,323	4,506
Total	<u>6,374</u>	<u>6,787</u>	<u>6,414</u>	<u>6,373</u>	<u>6,241</u>	<u>6,712</u>	<u>7,013</u>	<u>6,233</u>	<u>6,793</u>	<u>58,940</u>	<u>57,734</u>	<u>58,555</u>
Unit hours	17,604	17,070	17,047	16,372	15,736	16,511	16,334	15,947	17,447	150,068	171,712	
% of total system hours	56.6%	54.5%	53.8%	52.9%	51.8%	52.9%	51.9%	54.3%	54.3%	53.7%	51.4%	54.0%
<i>% of gross revenue by payor:</i>												
Medicare	43%	42%	42%	44%	45%	47%	47%	45%	48%	45%	44%	
Medicaid	17%	18%	17%	20%	26%	25%	17%	17%	15%	19%	17%	
Private insurance	15%	16%	17%	16%	16%	15%	14%	15%	16%	16%	13%	
Uninsured and other	25%	24%	24%	20%	13%	13%	22%	23%	21%	20%	26%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	53.4%	47.7%	56.6%	62.4%	46.6%	50.0%	43.2%	56.8%	53.4%	52.1%	50.2%	46.9%
<i>Net income (loss)</i>	\$ (316,527)	\$ (261,651)	\$ (212,437)	\$ (97,172)	\$ 32,428	\$ (115,499)	\$ (237,308)	\$ (187,314)	\$ 148,638	\$ (1,246,842)	\$ (4,267,021)	\$ (3,484,534)
<i>Days in A/R</i>	84.8	80.2	77.3	80.2	88.3	83.1	78.3	79.6	78.9	N/A	77.6	
<i>Past due A/R</i>	\$ 4,208,000	\$ 4,045,000	\$ 3,853,000	\$ 4,009,000	\$ 4,396,000	\$ 4,415,000	\$ 3,764,000	\$ 3,557,000	\$ 3,709,000	N/A	\$ 3,636,000	
<i>Current ratio</i>	2.42	2.41	2.63	2.60	2.82	2.91	2.85	2.59	3.42	N/A	2.38	

<u>Vendor Name</u>	<u>Document Number</u>	<u>Document Date</u>	<u>Document Amount</u>	<u>Comment1</u>
KEY: AMR MCB EMSA P+ TFD	OVER \$10K			
Absolute Data Shredding	ADS	75407	4/14/2015	\$270 Shredding
Advanced Systems Group	ADV SYST GROUP	75408	4/14/2015	\$29,040 Software Support
Airgas	AIRGAS01	00000000000060200	4/14/2015	\$1,261 AMR - Oxygen Cylinders
AIRGAS USA LLC	1223388	75380	4/1/2015	\$7,982 AMR
Ala Carte Courier Service, Inc	ALACRT01	75409	4/14/2015	\$1,827 Courier Service
All-Kill Pest Control	ALLKIL01	75410	4/14/2015	\$126 Building Maintenance
Amanda Jameson	JIMESON,AMANDA	75402	4/13/2015	\$948 Employee Reimbursement
American Checked	AMERICANCHECKED	75411	4/14/2015	\$165 Employee Background Checks
American Emergency Vehicles	AEV01	75331	3/24/2015	\$361,245 Ambulance Maintenance
American Express Corporate	AMEX CORP	75330	3/24/2015	\$20,462 Company Cards
American Waste Control	AMWSTE01	00000000000060201	4/14/2015	\$468 Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	75413	4/14/2015	\$142 Building Maintenance
Association of Central Ok Govn	ACOG 01	75334	3/31/2015	\$882 OKC 911 Service Agreement
Association of Central Ok Govn	ACOG 01	75406	4/14/2015	\$571 OKC 911 Service Agreement
AT&T	ATT 08	00000000000060094	3/31/2015	\$1,542 Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	75414	4/14/2015	\$2,680 Communications
AT&T Long Distance	ATT LONG DIST	75336	3/31/2015	\$6,892 Communications
AT&T Long Distance	ATT LONG DIST	75415	4/14/2015	\$25 Communications
AT&T Mobility	AT&T MOBILITY	00000000000060095	3/31/2015	\$2,493 Wireless Communications
att	ATT 10	00000000000060096	3/31/2015	\$24,223 Communications
Aztec Systems	AZTEC	00000000000060202	4/14/2015	\$370 Professional Services
B. D. Eddie Enterprises	BDEDDI01	75337	3/31/2015	\$26,436 Rent
Barker Specialty AMR/EMSC Punchout	1004783	75371	4/1/2015	\$148 AMR
Bearcom Punchout	1011749	75377	4/1/2015	\$309 AMR
Bixby Public Works Authority	BIXPWA01	75418	4/14/2015	\$41 Utilities
Black Ink Systems, LLC	BLACK INK SYSTM	75338	3/31/2015	\$7,120 Collection Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	75417	4/14/2015	\$29,953 OMD Dir Salary & Benefits
Broken Arrow Fire Department	BA FIRE DEPT	75416	4/14/2015	\$731 Mutual Aid
Byers Creative	BYERS CREATIVE	75420	4/14/2015	\$380 Community Relations
CastleCom	CASTLECOM	75421	4/14/2015	\$85 Building Maintenance
CDW Government, Inc.	CDWCMP01	75422	4/14/2015	\$11,221 Computer Supplies
Center Point Energy	OK ENERGY SERV	75353	3/31/2015	\$2,586 Utilities

City of Oklahoma City	CTYOKC01	75340	3/31/2015	\$276	Utilities
City of Tulsa	CTYTUL01	75341	3/31/2015	\$797	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	75423	4/14/2015	\$2,085	Janitorial Services
Community Care	COMMUNITY CARE	75424	4/14/2015	\$49	Employee Benefits
Corser Group Incorporated	CRSRGR	75383	4/1/2015	\$116	Promotional Products
Cox	COX	00000000000060097	3/31/2015	\$6,296	Internet
Cox	COX	00000000000060203	4/14/2015	\$2,660	Internet
Cox Communication Tulsa	COX TULSA	00000000000060098	3/31/2015	\$9,614	Internet
CPI Office Products	CPI OFFICE PROD	00000000000060204	4/14/2015	\$13,319	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	75339	3/31/2015	\$37	Website
David Howerton	HOWERTON	75329	3/24/2015	\$54	MCB - Reimburse
David Howerton	HOWERTON	75395	4/7/2015	\$65	MCB - Reimburse
Domino Equipment Co.	DOMINO EQUIP	00000000000060205	4/14/2015	\$715	Medical Supplies
Donohue Commercial Service	DONOHUE COMMERC	75342	3/31/2015	\$2,860	Building Maintenance
Donohue Commercial Service	DONOHUE COMMERC	75425	4/14/2015	\$2,046	Building Maintenance
Downtown Digital & Design	DOWNTOWN DIGITA	75401	4/13/2015	\$410	AMR
ELSEVIER	ELSEVIER	00000000000060206	4/14/2015	\$644	Subscriptions
Emdeon Business Services	EMDEON	75343	3/31/2015	\$2,723	Medicaid Inquiry
Emergency Medical Service Plus	EMR MED SRV +	75344	3/31/2015	\$762	Mutual Aid
Emergency Medical Service Plus	EMR MED SRV +	75426	4/14/2015	\$401	Mutual Aid
Erling and Associates Inc.	ERLING01	75427	4/14/2015	\$37,500	Professional Services
Federal Express Corporation	FEDEXP01	75428	4/14/2015	\$128	Express Mail
FORD QUALITY FLEET CARE PROGRAM	1007964	75375	4/1/2015	\$24,134	AMR
Grainger	GRAINGER	00000000000060147	4/1/2015	\$811	Misc Supplies
Grainger Punchout	1001624	75369	4/1/2015	\$20,654	AMR
GTP Acquisition Partners LLC	GLOBAL TOWER	75345	3/31/2015	\$673	Tower Rentals
Henry Schein Inc.	HENRY SCHEIN	00000000000060099	3/31/2015	\$631	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	00000000000060148	4/1/2015	\$819	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	00000000000060207	4/14/2015	\$763	Medical Supplies
IMPACT INSTRUMENTATION INC	1005967	75372	4/1/2015	\$5,262	AMR
Imperial Coffee Service, Inc.	IMPCOF01	00000000000060208	4/14/2015	\$705	Coffee
Insperity Expense Management	INSPERITY EXPEN	00000000000060209	4/14/2015	\$280	Expense Report Software
Iron Mountain OSDP	IRONMNTN	75346	3/31/2015	\$981	Offsite Storage
James Shirley Mgt Consultants	JSMNCN01	75347	3/31/2015	\$9,387	Professional Services

January Transport, Inc.	JANUARY TRNSPRT	75430	4/14/2015	\$375	Misc Supplies
Jeff Goodloe, M.D.	GOODLOE, JEFF	75393	4/7/2015	\$682	MCB - Reimburse
Johnson, Tracy L	JOHNSN01	75391	4/1/2015	\$148	Travel Reimburse
Josh Butts	BUTTS, JOSH	75419	4/14/2015	\$2,152	Graphic Design
Kelli Bruer	BRUER	75396	4/7/2015	\$350	Employee Reimbursement
Kelli Bruer	BRUER	75400	4/9/2015	\$1,200	Employee Reimbursement
Kelli Bruer	BRUER	75404	4/13/2015	\$155	Employee Reimbursement
Kim McDorman	MCDORMAN, KIM	75403	4/13/2015	\$156	Employee Reimbursement
Kleere Technologies	KLEERE TECHNOLO	75431	4/14/2015	\$1,620	Crystal Report Training
KTUL Television Inc.	KTULTV01	75348	3/31/2015	\$805	Tower Rental
Landscape Partners	WESTERN LAWNS	00000000000060149	4/1/2015	\$344	Lawn Maintenance
Landscape Partners	WESTERN LAWNS	00000000000060210	4/14/2015	\$1,431	Lawn Maintenance
LexisNexis Risk Data Management Inc	LEXISNEXIS	75349	3/31/2015	\$1,689	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	75433	4/14/2015	\$3,556	Patient Service
Managed Outsource Solutions	MNG OUTSRC SOL	75436	4/14/2015	\$178	Transcription Services
McKesson Medical Punchout	1150574	75379	4/1/2015	\$249,584	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	75381	4/1/2015	\$8,344	AMR
Metro Monitor	METRO MONITOR	75434	4/14/2015	\$165	Media Monitoring
Metroplex Electric	METROPLEX	00000000000060150	4/1/2015	\$737	Building Maintenance
Metroplex Electric	METROPLEX	00000000000060211	4/14/2015	\$1,741	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	75435	4/14/2015	\$562	Rental Space
Mollmans Culligan Water Cd, In	MLMCLL01	00000000000060212	4/14/2015	\$334	Building Maint
Moss Seat Cover	MOSS SEAT COVER	75350	3/31/2015	\$2,240	Ambulance Maint
Motorola, Inc.	MOTRLA01	00000000000060213	4/14/2015	\$10,555	Maintenance Communications
National Occupational Health Services, LLC	NTN OCC HLTHSRV	75384	4/1/2015	\$176	AMR - Misc
Navex Global	NAVEX GLOBAL	75437	4/14/2015	\$1,800	Employee Hotline
Net Solutions	NETSOL01	75438	4/14/2015	\$6,000	Network Support
Office Butler	OFFBTL01	75351	3/31/2015	\$8,000	Janitorial
Office Depot Punchout	1006929	75373	4/1/2015	\$608	AMR
OG&E	OGE 01	75352	3/31/2015	\$3,363	Utilities
Ok Natural Gas	ONG 05	75355	3/31/2015	\$1,443	Utilities
Ok Natural Gas	ONG 05	75439	4/14/2015	\$321	Utilities
Oklahoma Police Supply	OK POLICESUPPLY	75385	4/1/2015	\$224	Uniforms
OOSI Leasing - One Source	OK OFFICE SYSTM	75354	3/31/2015	\$1,442	Leased Printers

Orkin Exterminating Company	ORKIN 01	00000000000060151	4/1/2015	\$159	Building Maintenance
Orkin Exterminating Company	ORKIN 01	00000000000060214	4/14/2015	\$213	Building Maintenance
Overhead Door OKC	OVERHEADDOOROKC	75386	4/1/2015	\$110	AMR - Building Maintenance
Overhead Door OKC	OVERHEADDOOROKC	75440	4/14/2015	\$431	Building Maintenance
Owens Waste Management	OWENS TRASH SVC	75356	3/31/2015	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	75376	4/1/2015	\$35,507	AMR
Packco Inc	PACKCO INC	75387	4/1/2015	\$2,226	AMR - Misc Supplies
Page Storage & van Lines, Inc	PAGE STORAGE	75441	4/14/2015	\$2,792	Storage
PC Mall Gov	PCMG	00000000000060215	4/14/2015	\$15,485	Software Support
PCS Mobile	PCS MOBILE	75442	4/14/2015	\$1,400	Misc Supplies
Petty Cash	PETTYC01	75333	3/31/2015	\$185	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	75378	4/1/2015	\$67,782	AMR
Physio-Control, Inc.	MDTPHY01	00000000000060100	3/31/2015	\$450	Medical Supplies
PRO-LOGIX IT	PRO-LOGIX IT	75357	3/31/2015	\$1,700	MCB - IT
PRO-LOGIX IT	PRO-LOGIX IT	75398	4/7/2015	\$5,400	MCB - IT
PRSA, Tulsa Chapter	PRSA 01	75399	4/7/2015	\$25	Dues
Public Service Co of Oklahoma	PSO 01	75443	4/14/2015	\$2,513	Utilities
Puckett, Ruth	PUCKET01	75358	3/31/2015	\$5,416	Rent
Ranette Lauinger	JONES, RANETTE	75366	3/31/2015	\$61	Employee Reimbursement
Republic Services #060	ALLIED WASTE	00000000000060216	4/14/2015	\$1,848	Utilities
Revenue Management Solutions	RMS	75445	4/14/2015	\$2,041	Patient Account Services
Rich & Cartmill	RICH	75444	4/14/2015	\$14,279	Insurance
Ricoh USA Inc	IKNOFF01	00000000000060217	4/14/2015	\$2,910	Imaging Service
Riggs, Abney, Neal, Turpen	RIGGS 01	75359	3/31/2015	\$8,480	Attorney Fees
Sabina Braithwaite	SABINA BRAITHWA	75394	4/7/2015	\$302	OMD - Expense Reimbursement
San Antonio Equipment	SANANTONIO EQUI	75388	4/1/2015	\$127	Ambulance Maintenance
Schnake Turnbo and Assoc. Inc.	SCHNAK01	75446	4/14/2015	\$3,500	Community Relations
Scott's Printing & Copying	SCOTTS01	00000000000060152	4/1/2015	\$369	Printing
Secure Medical Records Transfer Network	SMRTNET	75447	4/14/2015	\$3,083	Software Support
Solutions@ MBAF	PAPERSAVE	00000000000060101	3/31/2015	\$1,800	Accounting Software
Special Ops	SPECIAL OPS	75389	4/1/2015	\$359	AMR - Uniforms
Special Ops	SPECIAL OPS	75448	4/14/2015	\$379	MCB - Uniforms
Stanley Security	HSM ELECTRONIC	00000000000060218	4/14/2015	\$763	Building Maintenance
Stericycle, Inc.	STRCYL01	75360	3/31/2015	\$5,797	Medical Disposal

Stericycle, Inc.	STRCYL01	75450	4/14/2015	\$3,961	Medical Disposal
Stows Office Furniture	STOWS OFCE FURN	75449	4/14/2015	\$3,984	Office Furn
STRYKER SALES CORP	1007960	75374	4/1/2015	\$620	AMR
Stryker Sales Corporation	STRYKER SALES	00000000000060102	3/31/2015	\$2,194	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	00000000000060219	4/14/2015	\$15,540	Medical Supplies
Technical Programming Services, Inc.	TCHPRG01	75451	4/14/2015	\$816	Community Relations
The Knox Company	KNOX	75432	4/14/2015	\$160	Drug Boxes
The University of OK Health Sciences Center	UNIVOK01	75455	4/14/2015	\$140	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	75361	3/31/2015	\$13,909	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	75452	4/14/2015	\$8,061	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	75390	4/1/2015	\$10,461	Ambulance Maintenance
Timmons Oil Company	TIMMONS OIL CO	75453	4/14/2015	\$572	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	00000000000060220	4/14/2015	\$296	Radios
TriZetto	GATWEDI	75429	4/14/2015	\$525	Patient Support Services
True Digital Security	TRUE DIGITAL	75362	3/31/2015	\$2,585	Network Security
TruGreen-LandCare	TRGRLN01	00000000000060221	4/14/2015	\$3,537	Lawn Maintenance
Tulsa County Clerk	TULCLK01	75328	3/24/2015	\$102	Liens
Tulsa County Clerk	TULCLK01	75332	3/31/2015	\$221	Liens
Tulsa County Clerk	TULCLK01	75397	4/7/2015	\$119	Liens
Tulsa County Clerk	TULCLK01	75405	4/14/2015	\$102	Liens
Tulsa Overhead Door, LLC	OVRHDR01	00000000000060153	4/1/2015	\$315	Building Maintenance
U.S. Cellular	US CELLULAR	75456	4/14/2015	\$335	Tower Rental
United Mechanical	UNITED MECHANIC	75454	4/14/2015	\$8,991	Building Maintenance
Vehicle Washing Systems Inc	VEHICLEWASHING	75457	4/14/2015	\$590	Building Maintenance
Verizon Wireless	VERIZON WIRELSS	75458	4/14/2015	\$11,278	Wireless Communications
VF IMAGEWEAR Punchout	1000132	75367	4/1/2015	\$5,704	AMR
Vicki Lacy	LACY	75392	4/7/2015	\$331	Employee Reimbursement
VIDACARE CORP	1002046	75370	4/1/2015	\$536	AMR
Weather Affirmation, L.L.C.	WTHAFM01	75460	4/14/2015	\$350	Weather Notification
Wilkins Auto Body	WILKINS AUTO	75363	3/31/2015	\$2,515	Ambualnce Maintenance
Windstream	WINDSTREAM	75364	3/31/2015	\$49	Communications
Windstream	WINDSTREAM	75459	4/14/2015	\$69	Communications
Xtivia	XTIVIA	75461	4/14/2015	\$4,429	Maintenance SQL
Yale 31	YALE 31	75365	3/31/2015	\$550	Rent

ZOLL (ROAD SAFETY)

ZOLL Data Systems

ZOLL Data Systems

1000264

ZOLL DATA

ZOLL DATA

75368

00000000000060103

00000000000060222

4/1/2015

3/31/2015

4/14/2015

\$19 AMR

\$6,035 Patient Support Services

\$14,466 Patient Support Services