

MEMORANDUM

Date: March 25, 2015
To: Board of Trustees
From: Kent Torrence
Subject: **FINANCIAL REVIEW – February 2015**

Attached you will find financial statements for February 2015. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net income of \$182 thousand compared to a budgeted profit of \$118 thousand, and the Western Division had a net loss of \$1,395 thousand compared to a budgeted net loss of \$3,259 thousand.

There is no net interdivisional payable/receivable as of 2/28/15.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at February 28, 2015, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for February and January services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$1,551 thousand (2.5%) and Western is more than budget by \$644 thousand (.9%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2015. The Eastern Division had 1,054 less emergency transports than budgeted (2.6%); non-emergency transports were 164 less than budget (2.7%). The Western Division emergency transports were less than budget by 66 (.1%) and non-emergencies were 283 more than budget (7.1%).

The year-to-date collection rate is 48% for the Eastern Division compared to a budget of 44% and an actual for fiscal 2014 of 45%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 47% and an actual for fiscal 2014 of 49%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2015

| | Month of February | | | For the 8 Months Ended February | | |
|---|----------------------|-----------------------|----------------|---------------------------------|-----------------------|----------------|
| | Actual | Budget | Variance | Actual | Budget | Variance |
| Patient service revenue: | | | | | | |
| Emergency base rate | \$13,405,600.00 | \$13,269,858.00 | 1.02% | \$114,059,400.00 | \$115,156,623.00 | -0.95% |
| Non-emergency base rate | 467,967.60 | 419,107.00 | 11.66% | 4,178,865.40 | 3,637,248.00 | 14.89% |
| Mileage | 857,112.00 | 869,144.00 | -1.38% | 7,606,539.00 | 7,542,933.00 | 0.84% |
| Special events | 17,500.00 | 20,416.67 | -14.29% | 223,565.00 | 163,333.36 | 36.88% |
| Subscription membership | 16,093.39 | 18,333.33 | -12.22% | 96,359.34 | 146,666.64 | -34.30% |
| Other revenue | 102,187.92 | 402,500.00 | -74.61% | 2,793,688.19 | 3,220,000.00 | -13.24% |
| | <u>14,866,460.91</u> | <u>14,999,359.00</u> | <u>-0.89%</u> | <u>128,958,416.93</u> | <u>129,866,804.00</u> | <u>-0.70%</u> |
| Deductions from revenue: | | | | | | |
| Contractual allowances and bad debts | 10,213,988.87 | 11,427,083.34 | 10.62% | 90,060,443.43 | 91,416,666.72 | 1.48% |
| Collection fees and expenses | 77,703.00 | 75,000.00 | -3.60% | 548,414.71 | 600,000.00 | 8.60% |
| | <u>10,291,691.87</u> | <u>11,502,083.34</u> | <u>10.52%</u> | <u>90,608,858.14</u> | <u>92,016,666.72</u> | <u>1.53%</u> |
| Net patient service revenue | <u>4,574,769.04</u> | <u>3,497,275.66</u> | <u>30.81%</u> | <u>38,349,558.79</u> | <u>37,850,137.28</u> | <u>1.32%</u> |
| Operating expenses other than depreciation: | | | | | | |
| Ambulance contract expense | 3,633,552.27 | 3,882,900.33 | 6.42% | 30,305,260.18 | 31,502,376.64 | 3.80% |
| Employee compensation & benefits | 319,826.34 | 326,603.00 | 2.07% | 2,575,133.18 | 2,612,824.00 | 1.44% |
| Medical supplies | 46,774.76 | 13,750.00 | -240.18% | 281,658.24 | 110,000.00 | -156.05% |
| Building rent, utilities and maintenance | 77,907.71 | 78,466.66 | 0.71% | 647,826.83 | 627,733.28 | -3.20% |
| Equipment maintenance | 130,501.64 | 118,258.32 | -10.35% | 991,238.85 | 946,066.56 | -4.77% |
| TotalCare campaign | 8,009.88 | 5,416.67 | -47.87% | 58,086.36 | 43,333.36 | -34.05% |
| Quality assurance fees | 67,301.50 | 67,333.33 | 0.05% | 538,412.00 | 538,666.64 | 0.05% |
| Telephone | 72,535.66 | 69,991.67 | -3.63% | 666,570.75 | 559,933.36 | -19.04% |
| Professional services | 29,043.58 | 34,774.99 | 16.48% | 187,656.54 | 278,199.92 | 32.55% |
| Miscellaneous supplies | 19,673.73 | 32,424.99 | 39.33% | 255,872.92 | 259,399.92 | 1.36% |
| Postage and courier service | 11,750.80 | 6,583.32 | -78.49% | 43,656.82 | 52,666.56 | 17.11% |
| Equipment lease | 4,346.23 | 2,666.67 | -62.98% | 17,459.70 | 21,333.36 | 18.16% |
| Other fees and expenses | 61,806.10 | 80,812.83 | 23.52% | 435,108.80 | 646,502.64 | 32.70% |
| Community relations | 17,436.83 | 37,750.00 | 53.81% | 109,286.94 | 302,000.00 | 63.81% |
| Office supplies | 5,628.82 | 4,083.32 | -37.85% | 35,975.60 | 32,666.56 | -10.13% |
| Insurance | 16,097.32 | 15,166.67 | -6.14% | 115,356.04 | 121,333.36 | 4.93% |
| Travel, meals, and training | 7,391.88 | 5,316.66 | -39.03% | 36,067.04 | 42,533.28 | 15.20% |
| | <u>4,529,585.05</u> | <u>4,782,299.43</u> | <u>5.28%</u> | <u>37,300,626.79</u> | <u>38,697,569.44</u> | <u>3.61%</u> |
| Operating inc. (loss) before depr. | 45,183.99 | (1,285,023.77) | 103.52% | 1,048,932.00 | (847,432.16) | 223.78% |
| Depreciation | <u>283,333.34</u> | <u>283,333.34</u> | <u>0.00%</u> | <u>2,266,666.72</u> | <u>2,266,666.72</u> | <u>0.00%</u> |
| Operating income (loss) | <u>(238,149.35)</u> | <u>(1,568,357.11)</u> | <u>84.82%</u> | <u>(1,217,734.72)</u> | <u>(3,114,098.88)</u> | <u>60.90%</u> |
| Nonoperating expense: | | | | | | |
| Interest expense | | <u>3,333.33</u> | <u>100.00%</u> | | <u>26,666.64</u> | <u>100.00%</u> |

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2015

| | Month of February | | | For the 8 Months Ended February | | |
|---------------------------------------|---------------------|-----------------------|---------------|---------------------------------|-----------------------|---------------|
| | Actual | Budget | Variance | Actual | Budget | Variance |
| Nonoperating expense | | \$3,333.33 | 100.00% | | \$26,666.64 | 100.00% |
| Nonoperating income - interest income | 565.64 | | 0.00% | 4,352.65 | | 0.00% |
| Net income (loss) | <u>(237,583.71)</u> | <u>(1,571,690.44)</u> | <u>84.88%</u> | <u>(1,213,382.07)</u> | <u>(3,140,765.52)</u> | <u>61.37%</u> |

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2015

| | Month of February | | | For the 8 Months Ended February | | |
|---|---------------------|---------------------|----------------|---------------------------------|----------------------|----------------|
| | Actual | Budget | Variance | Actual | Budget | Variance |
| Patient service revenue: | | | | | | |
| Emergency base rate | \$5,967,000.00 | \$6,093,288.00 | -2.07% | \$51,710,100.00 | \$52,874,244.00 | -2.20% |
| Non-emergency base rate | 249,460.00 | 238,192.00 | 4.73% | 2,154,715.00 | 2,067,162.00 | 4.24% |
| Mileage | 365,820.00 | 386,630.00 | -5.38% | 3,304,245.00 | 3,355,399.00 | -1.52% |
| Special events | 6,000.00 | 10,000.00 | -40.00% | 122,575.00 | 80,000.00 | 53.22% |
| Subscription membership | 7,518.72 | 6,333.33 | 18.72% | 53,014.54 | 50,666.64 | 4.63% |
| Other revenue | 108,131.88 | 402,500.00 | -73.13% | 2,750,945.33 | 3,220,000.00 | -14.57% |
| | <u>6,703,930.60</u> | <u>7,136,943.33</u> | <u>-6.07%</u> | <u>60,095,594.87</u> | <u>61,647,471.64</u> | <u>-2.52%</u> |
| Deductions from revenue: | | | | | | |
| Contractual allowances and bad debts | 4,453,913.72 | 5,266,666.67 | 15.43% | 40,960,576.54 | 42,133,333.36 | 2.78% |
| Collection fees and expenses | 38,242.02 | 33,333.33 | -14.73% | 239,200.28 | 266,666.64 | 10.30% |
| | <u>4,492,155.74</u> | <u>5,300,000.00</u> | <u>15.24%</u> | <u>41,199,776.82</u> | <u>42,400,000.00</u> | <u>2.83%</u> |
| Net patient service revenue | <u>2,211,774.86</u> | <u>1,836,943.33</u> | <u>20.41%</u> | <u>18,895,818.05</u> | <u>19,247,471.64</u> | <u>-1.83%</u> |
| Operating expenses other than depreciation: | | | | | | |
| Ambulance contract expense | 1,672,715.82 | 1,683,400.33 | 0.63% | 14,109,714.24 | 14,405,376.64 | 2.05% |
| Employee compensation & benefits | 148,717.68 | 150,789.34 | 1.37% | 1,214,565.98 | 1,206,314.72 | -0.68% |
| Medical supplies | 21,730.18 | 5,833.33 | -272.52% | 139,487.33 | 46,666.64 | -198.90% |
| Building rent, utilities and maintenance | 21,757.16 | 23,549.99 | 7.61% | 197,114.99 | 188,399.92 | -4.63% |
| Equipment maintenance | 65,489.82 | 54,666.66 | -19.80% | 476,251.75 | 437,333.28 | -8.90% |
| TotalCare campaign | 6,847.41 | 4,166.67 | -64.34% | 51,401.91 | 33,333.36 | -54.21% |
| Quality assurance fees | 31,847.50 | 31,833.33 | -0.04% | 254,780.00 | 254,666.64 | -0.04% |
| Telephone | 30,412.10 | 28,291.67 | -7.49% | 291,859.92 | 226,333.36 | -28.95% |
| Professional services | 12,033.32 | 16,875.00 | 28.69% | 87,963.68 | 135,000.00 | 34.84% |
| Miscellaneous supplies | 8,785.81 | 15,550.00 | 43.50% | 126,961.02 | 124,400.00 | -2.06% |
| Postage and courier service | 5,595.62 | 3,166.66 | -76.70% | 20,411.23 | 25,333.28 | 19.43% |
| Equipment lease | 4,041.16 | 2,166.67 | -86.51% | 16,510.93 | 17,333.36 | 4.74% |
| Other fees and expenses | 41,173.77 | 42,633.92 | 3.42% | 238,737.19 | 341,071.36 | 30.00% |
| Community relations | 9,390.21 | 28,416.67 | 66.96% | 61,542.64 | 227,333.36 | 72.93% |
| Office supplies | 3,038.24 | 1,916.66 | -58.52% | 16,142.59 | 15,333.28 | -5.28% |
| Insurance | 8,670.67 | 8,250.01 | -5.10% | 62,561.06 | 66,000.08 | 5.21% |
| Travel, meals, and training | 3,381.59 | 2,400.00 | -40.90% | 16,435.22 | 19,200.00 | 14.40% |
| | <u>2,095,628.06</u> | <u>2,103,906.91</u> | <u>0.39%</u> | <u>17,382,441.68</u> | <u>17,769,429.28</u> | <u>2.18%</u> |
| Operating inc. (loss) before depr. | 116,146.80 | (266,963.58) | 143.51% | 1,513,376.37 | 1,478,042.36 | 2.39% |
| Depreciation | <u>166,666.67</u> | <u>166,666.67</u> | <u>0.00%</u> | <u>1,333,333.36</u> | <u>1,333,333.36</u> | <u>0.00%</u> |
| Operating income (loss) | <u>(50,519.87)</u> | <u>(433,630.25)</u> | <u>88.35%</u> | <u>180,043.01</u> | <u>144,709.00</u> | <u>24.42%</u> |
| Nonoperating expense: | | | | | | |
| Interest expense | | <u>3,333.33</u> | <u>100.00%</u> | | <u>26,666.64</u> | <u>100.00%</u> |

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2015

| | Month of February | | | For the 8 Months Ended February | | |
|---------------------------------------|--------------------|---------------------|---------------|---------------------------------|-------------------|----------------|
| | Actual | Budget | Variance | Actual | Budget | Variance |
| Nonoperating expense | | \$3,333.33 | 100.00% | | \$26,666.64 | 100.00% |
| Nonoperating income - interest income | 250.30 | | 0.00% | 2,054.38 | | 0.00% |
| Net income (loss) | <u>(50,269.57)</u> | <u>(436,963.58)</u> | <u>88.50%</u> | <u>182,097.39</u> | <u>118,042.36</u> | <u>-54.26%</u> |

EMSA Western
EMSA Western Division
For the Eight Months Ending February 28, 2015

| | Month of February | | | For the 8 Months Ended February | | |
|---|---------------------|-----------------------|---------------|---------------------------------|-----------------------|---------------|
| | Actual | Budget | Variance | Actual | Budget | Variance |
| Patient service revenue: | | | | | | |
| Emergency base rate | \$7,438,600.00 | \$7,176,570.00 | 3.65% | \$62,349,300.00 | \$62,282,379.00 | 0.11% |
| Non-emergency base rate | 218,507.60 | 180,915.00 | 20.78% | 2,024,150.40 | 1,570,086.00 | 28.92% |
| Mileage | 491,292.00 | 482,514.00 | 1.82% | 4,302,294.00 | 4,187,534.00 | 2.74% |
| Special events | 11,500.00 | 10,416.67 | 10.40% | 100,990.00 | 83,333.36 | 21.19% |
| Subscription membership | 8,574.67 | 12,000.00 | -28.54% | 43,344.80 | 96,000.00 | -54.85% |
| Other revenue | (5,943.96) | | 0.00% | 42,742.86 | | 0.00% |
| | <u>8,162,530.31</u> | <u>7,862,415.67</u> | <u>3.82%</u> | <u>68,862,822.06</u> | <u>68,219,332.36</u> | <u>0.94%</u> |
| Deductions from revenue: | | | | | | |
| Contractual allowances and bad debts | 5,760,075.15 | 6,160,416.67 | 6.50% | 49,099,866.89 | 49,283,333.36 | 0.37% |
| Collection fees and expenses | 39,460.98 | 41,666.67 | 5.29% | 309,214.43 | 333,333.36 | 7.24% |
| | <u>5,799,536.13</u> | <u>6,202,083.34</u> | <u>6.49%</u> | <u>49,409,081.32</u> | <u>49,616,666.72</u> | <u>0.42%</u> |
| Net patient service revenue | <u>2,362,994.18</u> | <u>1,660,332.33</u> | <u>42.32%</u> | <u>19,453,740.74</u> | <u>18,602,665.64</u> | <u>4.58%</u> |
| Operating expenses other than depreciation: | | | | | | |
| Ambulance contract expense | 1,960,836.45 | 2,199,500.00 | 10.85% | 16,195,545.94 | 17,097,000.00 | 5.27% |
| Employee compensation & benefits | 171,108.66 | 175,813.66 | 2.68% | 1,360,567.20 | 1,406,509.28 | 3.27% |
| Medical supplies | 25,044.58 | 7,916.67 | -216.35% | 142,170.91 | 63,333.36 | -124.48% |
| Building rent, utilities and maintenance | 56,150.55 | 54,916.67 | -2.25% | 450,711.84 | 439,333.36 | -2.59% |
| Equipment maintenance | 65,011.82 | 63,591.66 | -2.23% | 514,987.10 | 508,733.28 | -1.23% |
| TotalCare campaign | 1,162.47 | 1,250.00 | 7.00% | 6,684.45 | 10,000.00 | 33.16% |
| Quality assurance fees | 35,454.00 | 35,500.00 | 0.13% | 283,632.00 | 284,000.00 | 0.13% |
| Telephone | 42,123.56 | 41,700.00 | -1.02% | 374,710.83 | 333,600.00 | -12.32% |
| Professional services | 17,010.26 | 17,899.99 | 4.97% | 99,692.86 | 143,199.92 | 30.38% |
| Miscellaneous supplies | 10,887.92 | 16,874.99 | 35.48% | 128,911.90 | 134,999.92 | 4.51% |
| Postage and courier service | 6,155.18 | 3,416.66 | -80.15% | 23,245.59 | 27,333.28 | 14.95% |
| Equipment lease | 305.07 | 500.00 | 38.99% | 948.77 | 4,000.00 | 76.28% |
| Other fees and expenses | 20,632.33 | 38,178.91 | 45.96% | 196,371.61 | 305,431.28 | 35.71% |
| Community relations | 8,046.62 | 9,333.33 | 13.79% | 47,744.30 | 74,666.64 | 36.06% |
| Office supplies | 2,590.58 | 2,166.66 | -19.57% | 19,833.01 | 17,333.28 | -14.42% |
| Insurance | 7,426.65 | 6,916.66 | -7.37% | 52,794.98 | 55,333.28 | 4.59% |
| Travel, meals, and training | 4,010.29 | 2,916.66 | -37.50% | 19,631.82 | 23,333.28 | 15.86% |
| | <u>2,433,956.99</u> | <u>2,678,392.52</u> | <u>9.13%</u> | <u>19,918,185.11</u> | <u>20,928,140.16</u> | <u>4.83%</u> |
| Operating inc. (loss) before depr. | (70,962.81) | (1,018,060.19) | 93.03% | (464,444.37) | (2,325,474.52) | 80.03% |
| Depreciation | <u>116,666.67</u> | <u>116,666.67</u> | <u>0.00%</u> | <u>933,333.36</u> | <u>933,333.36</u> | <u>0.00%</u> |
| Operating income (loss) | <u>(187,629.48)</u> | <u>(1,134,726.86)</u> | <u>83.46%</u> | <u>(1,397,777.73)</u> | <u>(3,258,807.88)</u> | <u>57.11%</u> |
| Nonoperating expense: | | | | | | |

EMSA Western
 EMSA Western Division
 For the Eight Months Ending February 28, 2015

| | Month of February | | | For the 8 Months Ended February | | |
|---------------------------------------|---------------------|-----------------------|---------------|---------------------------------|-----------------------|---------------|
| | Actual | Budget | Variance | Actual | Budget | Variance |
| Nonoperating income - interest income | \$315.34 | | 0.00% | \$2,298.27 | | 0.00% |
| Net income (loss) | <u>(187,314.14)</u> | <u>(1,134,726.86)</u> | <u>83.49%</u> | <u>(1,395,479.46)</u> | <u>(3,258,807.88)</u> | <u>57.18%</u> |

EMSA
Cash Rollforward
Year Ending June 30, 2015

| | Eastern Division Actual | Eastern Division Budget | Eastern Division Variance | Western Division Actual | Western Division Budget | Western Division Variance | Combined Actual | Combined Budget | Combined Variance |
|----------------------------------|--|--|--|--|--|--|----------------------------|----------------------------|------------------------------|
| Balance at June 30, 2014 | \$ 2,097,899 | \$ 2,097,899 | - | 2,424,052 | 2,424,052 | - | 4,521,951 | 4,521,951 | - |
| Net revenue collected | 15,852,000 | 16,044,656 | (192,656) | 19,431,000 | 18,865,453 | 565,547 | 35,283,000 | 34,910,109 | 372,891 |
| Utility bill receipts | 2,747,000 | 3,220,000 | (473,000) | | | | 2,747,000 | 3,220,000 | (473,000) |
| TotalCare proceeds | 77,525 | | | 76,452 | 144,000 | (67,548) | 153,977 | 144,000 | 9,977 |
| Payment to contractor | (14,080,093) | (14,518,758) | 438,665 | (16,299,333) | (17,066,000) | 766,667 | (30,379,426) | (31,584,758) | 1,205,332 |
| Operating expenses/changes in WC | (3,241,763) | (3,180,000) | (61,763) | (3,858,987) | (3,711,328) | (147,659) | (7,100,750) | (6,891,328) | (209,422) |
| Capital expenditures | (1,394,295) | (1,834,000) | 439,705 | (1,537,102) | (2,362,720) | 825,618 | (2,931,397) | (4,196,720) | 1,265,323 |
| Net debt proceeds/(reduction) | | (51,332) | 51,332 | | | - | - | (51,332) | 51,332 |
| Interest/other income | 1,070 | | 1,070 | 1,078 | | 1,078 | 2,148 | - | 2,148 |
| Other | 394,119 (2) | 444,000 | (49,881) | 3,648,493 (1) | 3,648,493 | - | 4,042,612 | 4,092,493 | (49,881) |
| Balance at February 28, 2015 | <u>2,453,462</u> | <u>2,222,465</u> | <u>230,997</u> | <u>3,885,653</u> | <u>1,941,950</u> | <u>1,943,703</u> | <u>6,339,115</u> | <u>4,164,415</u> | <u>2,174,700</u> |

(1) 24,839 - '14 Other Western Subsidy
553,515 - '15 Edmond Subsidy
419,635 - '15 Other Western Subsidy
2,650,504 - '15 Oklahoma City Subsidy
3,648,493

(2) 394,119 - '15 Other Eastern Subsidy

| | |
|-------------|-------------------------|
| West - Cash | 4,530,976 |
| A/P | (645,323) |
| Net | <u><u>3,885,653</u></u> |

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Eight Months Ended 2/28/15

Eastern Division

| | | |
|---|-------------|--------------------|
| Net Income (loss) | | 182,097 |
| Add: Depreciation | 1,333,334 | |
| Increase in allowance for doubtful accounts | 3,357,000 | |
| Increase in deferred revenue | 21,104 | <u>4,711,438</u> |
| Changes in working capital: | | |
| Increase in patient receivables | (3,514,858) | |
| Increase in other receivables | (123,822) | |
| Increase in other assets | (21,851) | |
| Decrease in accounts payable | (1,114,244) | |
| Decrease in accrued liabilities | (31,987) | <u>(4,806,762)</u> |
| Net Property Additions: | | (1,394,876) |
| Debt Service/ Loan Proceeds | | - |
| Net Contributed Capital | | 394,119 |
| Change in cash and cash equivalents: | | <u>(913,984)</u> |
| Cash balance @6/30/14 | | 2,722,123 |
| Cash balance @2/28/15 | | 1,808,139 |
| Change in cash | | <u>(913,984)</u> |

EMSA
Statement of Cash Flows
Eight Months Ended 2/28/15

Western Division

| | | |
|---|-----------------------|--------------------|
| Net income (loss) | | (1,395,479) |
| Add: Depreciation | 933,333 | |
| Increase in allowance for doubtful accounts | 4,355,000 | |
| Increase in deferred revenue | 33,487 | <u>5,321,820</u> |
| Changes in working capital: | | |
| Increase in patient receivables | (4,270,567) | |
| Increase in other receivables | (384,558) | |
| Increase in other assets | (231,496) | |
| Increase in accounts payable | 1,024,643 | |
| Decrease in accrued liabilities | (23,673) | <u>(3,885,651)</u> |
| Net Property (Additions)/Dispositions | | (390,241) |
| Debt Service/Loan proceeds | | - |
| Contributed Capital | | 2,872,009 |
| Change in cash and cash equivalents: | | <u>2,522,458</u> |
| | Cash balance @6/30/14 | 2,008,518 |
| | Cash balance @2/28/15 | 4,530,976 |
| | Change in cash | <u>2,522,458</u> |

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through February

| Description | Budget | Actual EMSA | Under (Over) Budget |
|---|------------------|------------------|------------------------|
| Ambulances | | | |
| <i>2015 Ambulances (six)</i> | | | |
| Replacement units | 954,000 | | 954,000 |
| New units | 159,000 | | 159,000 |
| Repairs | 25,000 | 39,087 | (14,087) |
| Miscellaneous | 20,000 | 1,760 | 18,240 |
| On board equipment: | | | |
| Power cot enhancement | 1,005,000 | 1,112,226 | (107,226) |
| OMD equipment | 50,000 | | 50,000 |
| Equipment for new units | 64,000 | | 64,000 |
| Stair chairs | 15,000 | 12,859 | 2,141 |
| Miscellaneous | 30,000 | 880 | 29,120 |
| CAD and radio equipment: | | | |
| Base station upgrade | 50,000 | 12,671 | 37,329 |
| Equipment for new units | 14,000 | | 14,000 |
| Building expenses: | | | |
| Office furniture | 10,000 | | 10,000 |
| Garage heaters | 90,000 | 6,880 | 83,120 |
| Building expansion | 4,000,000 | 116,390 | 3,883,610 |
| Special event vehicles (2) | 50,000 | 47,332 | 2,668 |
| Security equipment | 15,000 | | 15,000 |
| Forklift | | 19,092 | (19,092) |
| Miscellaneous | 40,000 | 18,099 | 21,901 |
| Computer equipment: | | | |
| Server upgrade (network) | 100,000 | | 100,000 |
| Server upgrade (accounting) | 10,000 | | 10,000 |
| Miscellaneous | 50,000 | 7,019 | 42,981 |
| TOTAL | 6,751,000 | 1,394,295 | 5,356,705 |
| Current year expenditures | 6,751,000 | 1,394,295 | 5,356,705 |
| Less future cash impact of bldg expansion | 3,846,000 | | 3,846,000 |
| Current year budget (cash impact) | 2,905,000 | 1,394,295 | 1,510,705 |

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through February

| Description | Budget | Actual OKC | Actual EMSA | Under (Over) Budget |
|---------------------------------|------------------|------------------|----------------|------------------------|
| Ambulances | | | | |
| <i>2015 Ambulances (nine)</i> | | | | |
| Replacement units | 1,424,000 | | | 1,424,000 |
| New units | 159,000 | | | 159,000 |
| Repairs | 25,000 | | 89,418 | (64,418) |
| Miscellaneous | 20,000 | | 2,640 | 17,360 |
| On board equipment: | | | | |
| Equipment for new units | 64,000 | | | 64,000 |
| Cot loading system | 1,386,000 | 1,159,523 | 100,581 | 125,896 |
| OMD equipment | 50,000 | | | 50,000 |
| Cot replacements/upgrades | | | 47,781 | (47,781) |
| Miscellaneous | 37,000 | | 880 | 36,120 |
| CAD and radio equipment: | | | | |
| Equipment for new units | 14,000 | | | 14,000 |
| Base station upgrade | 40,000 | | 13,617 | 26,383 |
| Radio infrastructure (NG911) | 110,080 | | 82,560 | 27,520 |
| Radios for hospitals | | | 7,572 | (7,572) |
| Building expenses: | | | | |
| Office furniture | 10,000 | | | 10,000 |
| Parking lot and grounds | 10,000 | | | 10,000 |
| New building location | | | 23,029 | (23,029) |
| Miscellaneous | 45,000 | | 1,331 | 43,669 |
| Computer equipment: | | | | |
| Server upgrade (network) | 100,000 | | | 100,000 |
| Miscellaneous | 50,000 | | 8,170 | 41,830 |
| TOTAL | 3,544,080 | 1,159,523 | 377,579 | 2,006,978 |

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2015

| | 2015 | 2014 |
|---|----------------|----------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents: | | |
| Cash in banks | (\$495,566.32) | (\$420,357.38) |
| Petty cash | 1,200.00 | 1,200.00 |
| Invested cash | 6,833,480.68 | 3,377,583.27 |
| | 6,339,114.36 | 2,958,425.89 |
| Patient accounts receivable: | | |
| Patient accounts receivable | 26,550,922.54 | 25,058,762.71 |
| Receivables in collection | 52,579,140.19 | 41,940,140.19 |
| | 79,130,062.73 | 66,998,902.90 |
| Less allowance for contractual allowances and bad debts | 65,056,291.00 | 51,711,291.00 |
| Net patient accounts receivable | 14,073,771.73 | 15,287,611.90 |
| Other receivables: | | |
| Due from contractor | 670,369.79 | 460,613.56 |
| Due from collection agency | 30,205.22 | 27,639.81 |
| Other miscellaneous receivables | 689,073.10 | 1,066,604.27 |
| | 1,389,648.11 | 1,554,857.64 |
| Other current assets: | | |
| Prepaid assets | 642,006.69 | 684,070.42 |
| Other, principally funds held by trustee | 126,000.76 | (60,882.31) |
| | 768,007.45 | 623,188.11 |
| Total current assets | 22,570,541.65 | 20,424,083.54 |
| Property and equipment: | | |
| Communication equipment | 6,359,404.80 | 5,971,034.85 |
| Buildings and leasehold improvements | 3,746,529.66 | 3,711,390.66 |
| Ambulances | 12,171,267.94 | 10,180,219.89 |
| Data processing equipment | 7,087,400.05 | 6,962,010.41 |
| On-board equipment | 6,454,680.94 | 5,745,503.06 |
| Office furniture and equipment | 1,311,802.63 | 1,214,750.31 |
| Miscellaneous other equipment | 1,156,094.25 | 1,129,726.08 |
| Land | 64,200.00 | 64,200.00 |
| Transportation equipment | 395,337.24 | 361,737.24 |
| Prepaid assets | 1,874,838.74 | 1,631,022.41 |
| Capital Lease | 739,910.29 | 739,910.29 |
| | 41,361,466.54 | 37,711,505.20 |
| Less accumulated depreciation | 31,983,385.04 | 28,035,733.10 |
| Net property and equipment | 9,378,081.50 | 9,675,772.10 |
| Other assets | | |
| | 24,194.50 | 24,194.50 |
| Total assets | 31,972,817.65 | 30,124,050.14 |

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2015

| | 2015 | 2014 |
|--|-----------------|-----------------|
| Liabilities and Division Capital | | |
| Current liabilities: | | |
| Accounts payable and accrued liabilities | \$1,150,466.46 | \$797,445.33 |
| Due to contractor | 7,734,056.04 | 7,646,252.11 |
| Due to Quality Assurance Fund | 278,589.55 | 373,587.35 |
| Accrued retirement | 214,351.22 | 202,431.54 |
| Accrued salaries and wages | 309,513.93 | 240,825.59 |
| Current installments of long-term debt | | 340,000.00 |
| Accrued interest payable | 22.86 | 15.97 |
| Deferred revenue | 64,373.55 | 90,878.90 |
| Total current liabilities | 9,751,373.61 | 9,691,436.79 |
| Other liabilities | 21,752.22 | 21,752.22 |
| Total liabilities | 9,773,125.83 | 9,713,189.01 |
| Division capital: | | |
| Contributed capital | 71,833,893.17 | 67,131,787.89 |
| Retained earnings (deficit) | (48,420,819.28) | (42,861,877.41) |
| Current year earnings (loss) | (1,213,382.07) | (3,859,049.35) |
| Total division capital | 22,199,691.82 | 20,410,861.13 |
| Total liabilities & division capital | 31,972,817.65 | 30,124,050.14 |

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2015

| | 2015 | 2014 |
|---|------------------|----------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents: | | |
| Cash in banks | (\$1,180,327.08) | (\$804,683.66) |
| Petty cash | 600.00 | 600.00 |
| Invested cash | 2,987,865.85 | 2,248,644.36 |
| | 1,808,138.77 | 1,444,560.70 |
| Patient accounts receivable: | | |
| Patient accounts receivable | 12,097,419.68 | 11,715,212.69 |
| Receivables in collection | 24,485,999.82 | 19,431,999.82 |
| | 36,583,419.50 | 31,147,212.51 |
| Less allowance for contractual allowances and bad debts | 30,195,710.00 | 24,181,710.00 |
| Net patient accounts receivable | 6,387,709.50 | 6,965,502.51 |
| Other receivables: | | |
| Due from contractor | 670,369.79 | 460,613.56 |
| Due from collection agency | 16,093.89 | 9,816.97 |
| Other miscellaneous receivables | 314,470.88 | 301,932.08 |
| | 1,000,934.56 | 772,362.61 |
| Other current assets: | | |
| Prepaid assets | 307,405.42 | 361,254.24 |
| Other, principally funds held by trustee | 7,598.21 | (60,071.74) |
| | 315,003.63 | 301,182.50 |
| Total current assets | 9,511,786.46 | 9,483,608.32 |
| Property and equipment: | | |
| Communication equipment | 3,065,473.88 | 2,966,409.22 |
| Buildings and leasehold improvements | 3,219,494.25 | 3,219,494.25 |
| Ambulances | 7,262,608.82 | 5,580,372.23 |
| Data processing equipment | 3,703,850.46 | 3,642,715.89 |
| On-board equipment | 3,282,818.51 | 2,778,224.12 |
| Office furniture and equipment | 576,212.75 | 576,212.75 |
| Miscellaneous other equipment | 594,932.65 | 582,920.45 |
| Land | 64,200.00 | 64,200.00 |
| Transportation equipment | 318,414.80 | 284,814.80 |
| Prepaid assets | 1,484,598.24 | 1,153,546.17 |
| Capital Lease | 338,087.66 | 338,087.66 |
| | 23,910,692.02 | 21,186,997.54 |
| Less accumulated depreciation | 17,659,621.80 | 15,420,036.53 |
| Net property and equipment | 6,251,070.22 | 5,766,961.01 |
| Other assets | | |
| | 16,057.97 | 16,057.97 |
| Total assets | 15,778,914.65 | 15,266,627.30 |

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2015

| | <u>2015</u> | <u>2014</u> |
|--|-----------------------------|-----------------------------|
| Liabilities and Division Capital | | |
| Current liabilities: | | |
| Accounts payable and accrued liabilities | \$465,143.40 | \$207,451.08 |
| Due to contractor | 3,673,940.79 | 3,743,666.05 |
| Due to Quality Assurance Fund | 278,589.55 | 373,587.35 |
| Accrued retirement | 112,477.12 | 110,708.16 |
| Accrued salaries and wages | 150,124.41 | 117,190.21 |
| Accrued interest payable | 22.86 | 15.97 |
| Deferred revenue | <u>30,074.88</u> | <u>32,074.08</u> |
| Total current liabilities | 4,710,373.01 | 4,584,692.90 |
| Other liabilities | <u>21,752.22</u> | <u>21,752.22</u> |
| Total liabilities | <u>4,732,125.23</u> | <u>4,606,445.12</u> |
| Division capital: | | |
| Contributed capital | 6,758,496.23 | 6,081,108.60 |
| Retained earnings (deficit) | 4,106,195.80 | 4,521,747.71 |
| Current year earnings (loss) | <u>182,097.39</u> | <u>57,325.87</u> |
| Total division capital | <u>11,046,789.42</u> | <u>10,660,182.18</u> |
| Total liabilities & division capital | <u><u>15,778,914.65</u></u> | <u><u>15,266,627.30</u></u> |

EMSA Western
EMSA Western Division
For the Eight Months Ending February 28, 2015

| | 2015 | 2014 |
|---|---------------|---------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents: | | |
| Cash in banks | \$684,760.76 | \$384,326.28 |
| Petty cash | 600.00 | 600.00 |
| Invested cash | 3,845,614.83 | 1,128,938.91 |
| | 4,530,975.59 | 1,513,865.19 |
| Patient accounts receivable: | | |
| Patient accounts receivable | 14,453,502.86 | 13,343,550.02 |
| Receivables in collection | 28,093,140.37 | 22,508,140.37 |
| | 42,546,643.23 | 35,851,690.39 |
| Less allowance for contractual allowances and bad debts | 34,860,581.00 | 27,529,581.00 |
| Net patient accounts receivable | 7,686,062.23 | 8,322,109.39 |
| Other receivables: | | |
| Due from collection agency | 14,111.33 | 17,822.84 |
| Other miscellaneous receivables | 374,602.22 | 764,672.19 |
| | 388,713.55 | 782,495.03 |
| Other current assets: | | |
| Prepaid assets | 334,601.27 | 322,816.18 |
| Other, principally funds held by trustee | 118,402.55 | (810.57) |
| | 453,003.82 | 322,005.61 |
| Total current assets | 13,058,755.19 | 10,940,475.22 |
| Property and equipment: | | |
| Communication equipment | 3,293,930.92 | 3,004,625.63 |
| Buildings and leasehold improvements | 527,035.41 | 491,896.41 |
| Ambulances | 4,908,659.12 | 4,599,847.66 |
| Data processing equipment | 3,383,549.59 | 3,319,294.52 |
| On-board equipment | 3,171,862.43 | 2,967,278.94 |
| Office furniture and equipment | 735,589.88 | 638,537.56 |
| Miscellaneous other equipment | 561,161.60 | 546,805.63 |
| Transportation equipment | 76,922.44 | 76,922.44 |
| Prepaid assets | 390,240.50 | 477,476.24 |
| Capital Lease | 401,822.63 | 401,822.63 |
| | 17,450,774.52 | 16,524,507.66 |
| Less accumulated depreciation | 14,323,763.24 | 12,615,696.57 |
| Net property and equipment | 3,127,011.28 | 3,908,811.09 |
| Other assets | | |
| | 8,136.53 | 8,136.53 |
| Total assets | 16,193,903.00 | 14,857,422.84 |

EMSA Western
EMSA Western Division
For the Eight Months Ending February 28, 2015

| | 2015 | 2014 |
|--|-----------------|-----------------|
| Liabilities and Division Capital | | |
| Current liabilities: | | |
| Accounts payable and accrued liabilities | \$685,323.06 | \$589,994.25 |
| Due to contractor | 4,060,115.25 | 3,902,586.06 |
| Accrued retirement | 101,874.10 | 91,723.38 |
| Accrued salaries and wages | 159,389.52 | 123,635.38 |
| Current installments of long-term debt | | 340,000.00 |
| Deferred revenue | 34,298.67 | 58,804.82 |
| Total current liabilities | 5,041,000.60 | 5,106,743.89 |
| | | |
| Total liabilities | 5,041,000.60 | 5,106,743.89 |
| Division capital: | | |
| Contributed capital | 65,075,396.94 | 61,050,679.29 |
| Retained earnings (deficit) | (52,527,015.08) | (47,383,625.12) |
| Current year earnings (loss) | (1,395,479.46) | (3,916,375.22) |
| Total division capital | 11,152,902.40 | 9,750,678.95 |
| | | |
| Total liabilities & division capital | 16,193,903.00 | 14,857,422.84 |

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Eastern Division

| | <u>Jul-14</u> | <u>Aug-14</u> | <u>Sep-14</u> | <u>Oct-14</u> | <u>Nov-14</u> | <u>Dec-14</u> | <u>Jan-15</u> | <u>Feb-15</u> | <u>Year-to-date</u> | <u>Prior Year</u> | <u>Budget</u> |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------------|-------------------|---------------|
| <i>Transports:</i> | | | | | | | | | | | |
| Emergency | 5,029 | 5,040 | 4,946 | 4,957 | 4,724 | 5,022 | 5,267 | 4,573 | 39,558 | 40,574 | 40,612 |
| Non-emergency | 719 | 733 | 730 | 731 | 716 | 756 | 767 | 674 | 5,826 | 5,826 | 5,990 |
| Total | <u>5,748</u> | <u>5,773</u> | <u>5,676</u> | <u>5,688</u> | <u>5,440</u> | <u>5,778</u> | <u>6,034</u> | <u>5,247</u> | <u>45,384</u> | <u>46,400</u> | <u>46,602</u> |
| Unit hours | 13,523 | 14,249 | 14,646 | 14,568 | 14,643 | 14,672 | 15,149 | 13,442 | 114,892 | 129,632 | |
| % of total system hours | 43.4% | 45.5% | 46.2% | 47.0% | 48.2% | 47.1% | 48.1% | 45.7% | 46.4% | 47.9% | 46.0% |
| <i>Gross revenue by payor:</i> | | | | | | | | | | | |
| Medicare | 44% | 41% | 42% | 43% | 44% | 46% | 47% | 44% | 44% | 43% | |
| Medicaid | 19% | 19% | 18% | 24% | 29% | 28% | 18% | 18% | 22% | 19% | |
| Private insurance | 14% | 15% | 13% | 14% | 14% | 13% | 14% | 15% | 14% | 11% | |
| Uninsured and other | 23% | 25% | 27% | 19% | 13% | 13% | 21% | 23% | 20% | 27% | |
| | <u>100%</u> | <u>100%</u> | <u>100%</u> | <u>100%</u> | <u>100%</u> | <u>100%</u> | <u>100%</u> | <u>100%</u> | <u>100%</u> | <u>100%</u> | |
| <i>Collection rate</i> | 51.5% | 45.9% | 46.0% | 52.9% | 45.4% | 55.2% | 38.4% | 48.3% | 47.8% | 44.9% | 44.3% |
| <i>Net income (loss)</i> | \$ 118,089 | \$ 131,512 | \$ (293,125) | \$ (212,083) | \$ (167,697) | \$ (325,171) | \$ 980,841 | \$ (50,270) | \$ 182,096 | \$ 57,327 | \$ 118,042 |
| <i>Days in A/R</i> | 78.0 | 75.8 | 74.1 | 74.4 | 79.2 | 74.1 | 74.8 | 78.2 | N/A | 69.9 | |
| <i>Past due A/R</i> | \$ 3,222,000 | \$ 3,070,000 | \$ 3,018,000 | \$ 2,720,000 | \$ 2,860,000 | \$ 2,948,000 | \$ 2,865,000 | \$ 3,081,000 | N/A | \$ 2,666,000 | |
| <i>Current ratio</i> | 1.85 | 1.91 | 1.93 | 1.90 | 1.84 | 1.83 | 1.91 | 2.02 | N/A | 2.07 | |

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Western Division

| | <u>Jul-14</u> | <u>Aug-14</u> | <u>Sep-14</u> | <u>Oct-14</u> | <u>Nov-14</u> | <u>Dec-14</u> | <u>Jan-15</u> | <u>Feb-15</u> | <u>Year-to-date</u> | <u>Prior Year</u> | <u>Budget</u> |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------------|-------------------|----------------|
| <i>Transports:</i> | | | | | | | | | | | |
| Emergency | 5,909 | 6,203 | 5,843 | 5,826 | 5,744 | 6,131 | 6,481 | 5,731 | 47,868 | 47,399 | 47,934 |
| Non-emergency | 465 | 584 | 571 | 547 | 497 | 581 | 532 | 502 | 4,279 | 3,831 | 3,996 |
| Total | 6,374 | 6,787 | 6,414 | 6,373 | 6,241 | 6,712 | 7,013 | 6,233 | 52,147 | 51,230 | 51,930 |
| Unit hours | 17,604 | 17,070 | 17,047 | 16,372 | 15,736 | 16,511 | 16,334 | 15,947 | 132,621 | 153,306 | |
| % of total system hours | 56.6% | 54.5% | 53.8% | 52.9% | 51.8% | 52.9% | 51.9% | 54.3% | 53.5% | 51.7% | 54.0% |
| <i>% of gross revenue by payor:</i> | | | | | | | | | | | |
| Medicare | 43% | 42% | 42% | 44% | 45% | 47% | 47% | 45% | 44% | 44% | |
| Medicaid | 17% | 18% | 17% | 20% | 26% | 25% | 17% | 17% | 20% | 17% | |
| Private insurance | 15% | 16% | 17% | 16% | 16% | 15% | 14% | 15% | 16% | 13% | |
| Uninsured and other | 25% | 24% | 24% | 20% | 13% | 13% | 22% | 23% | 20% | 26% | |
| | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | |
| <i>Collection rate</i> | 53.4% | 47.7% | 56.6% | 62.4% | 46.6% | 50.0% | 43.2% | 56.8% | 52.0% | 48.7% | 46.9% |
| <i>Net income (loss)</i> | \$ (316,527) | \$ (261,651) | \$ (212,437) | \$ (97,172) | \$ 32,428 | \$ (115,499) | \$ (237,308) | \$ (187,314) | \$ (1,395,480) | \$ (3,916,375) | \$ (3,258,808) |
| <i>Days in A/R</i> | 84.8 | 80.2 | 77.3 | 80.2 | 88.3 | 83.1 | 78.3 | 79.6 | N/A | 73.5 | |
| <i>Past due A/R</i> | \$ 4,208,000 | \$ 4,045,000 | \$ 3,853,000 | \$ 4,009,000 | \$ 4,396,000 | \$ 4,415,000 | \$ 3,764,000 | \$ 3,557,000 | N/A | \$ 3,303,000 | |
| <i>Current ratio</i> | 2.42 | 2.41 | 2.63 | 2.60 | 2.82 | 2.91 | 2.85 | 2.59 | N/A | 2.14 | |

| <u>Vendor Name</u> | <u>Document Number</u> | <u>Document Date</u> | <u>Document Amount</u> | <u>Comment1</u> |
|---|------------------------|----------------------|------------------------|--------------------------------|
| KEY: AMR MCB EMSA P+ TFD | OVER \$10K | | | |
| Aaron Fence Co. | 75239 | 3/16/2015 | \$110 | Building Maintenance |
| Absolute Data Shredding | 75241 | 3/16/2015 | \$350 | Shredding |
| Adam Paluka | 75200 | 2/27/2015 | \$93 | Employee Expense Reimbursement |
| Adam Paluka | 75324 | 3/18/2015 | \$58 | Employee Expense Reimbursement |
| Advanced Systems Group | 75242 | 3/16/2015 | \$2,876 | Software Support |
| AIRGAS USA LLC | 75214 | 3/3/2015 | \$13,327 | AMR |
| AIRGAS USA LLC | 75224 | 3/9/2015 | \$5,252 | AMR |
| Ala Carte Courier Service, Inc | 75243 | 3/16/2015 | \$1,164 | Courier Service |
| All-Kill Pest Control | 75244 | 3/16/2015 | \$126 | Building Maintenance |
| American Checked | 75245 | 3/16/2015 | \$3,154 | Employee Background Checks |
| American Express Corporate | 75176 | 2/23/2015 | \$8,528 | Employee Business Cards |
| American Waste Control | 00000000000059930 | 3/16/2015 | \$468 | Utilities |
| Amos Electrical & Mechanical, Inc. | 75247 | 3/16/2015 | \$95 | Building Maintenance |
| Angela Lehman | 75177 | 2/23/2015 | \$600 | Employee Expense Reimbursement |
| Association of Central Ok Govn | 75240 | 3/16/2015 | \$782 | OKC 911 Service Agreement |
| AT&T | 00000000000059931 | 3/16/2015 | \$4,715 | Communications |
| AT&T Interstate Dedicated Private Line Service | 75248 | 3/16/2015 | \$3,886 | Communications |
| AT&T Long Distance | 75182 | 2/26/2015 | \$6,057 | Communications |
| AT&T Long Distance | 75249 | 3/16/2015 | \$6,286 | Communications |
| AT&T Long Distance | 75309 | 3/16/2015 | \$9 | Communications |
| AT&T Mobility | 00000000000060060 | 3/16/2015 | \$2,152 | Wireless Communications |
| att | 00000000000059932 | 3/16/2015 | \$25,384 | Communications |
| Aztec Systems | 00000000000059933 | 3/16/2015 | \$972 | Professional Services |
| B. D. Eddie Enterprises | 75183 | 2/26/2015 | \$26,436 | Rent |
| Bits & Bytes | 75251 | 3/16/2015 | \$1,399 | Ouside Copies |
| Bixby Public Works Authority | 75252 | 3/16/2015 | \$31 | Utilities |
| Black Box Resale Services | 75253 | 3/16/2015 | \$1,160 | Misc Supplies |
| Black Ink Systems, LLC | 75184 | 2/26/2015 | \$10,864 | Collection Service |
| Board of Regents of the Univ, OU Physicians Tulsa | 75250 | 3/16/2015 | \$29,953 | OMD Dir Salary & Benefits |
| Calvert's Plant Interiors Inc. | 75255 | 3/16/2015 | \$1,134 | Plant Maintenance |
| Carrie Morley | 75180 | 2/25/2015 | \$61 | Employee Reimbursement |
| Carrie Morley | 75327 | 3/18/2015 | \$247 | Employee Reimbursement |

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|---------------------------------|-------------------|-----------|----------|-------------------------------|
| CDW Government, Inc. | 75256 | 3/16/2015 | \$2,633 | Computer Supplies |
| Center Point Energy | 75189 | 2/26/2015 | \$3,361 | Utilities |
| Chantelle Hinds | 75236 | 3/12/2015 | \$51 | Employee Travel Expenses |
| City of Oklahoma City | 75185 | 2/26/2015 | \$278 | Utilities |
| City of Oklahoma City | 75261 | 3/16/2015 | \$671 | Utilities |
| Clean Sweep Janitorial | 75257 | 3/16/2015 | \$2,085 | Janitorial Services |
| Community Care | 75258 | 3/16/2015 | \$49 | Employee Benefits |
| Compsource Oklahoma | 75259 | 3/16/2015 | \$2,786 | Workers Comp |
| Cox | 00000000000059934 | 3/16/2015 | \$7,727 | Internet |
| Cox Communication Tulsa | 00000000000059935 | 3/16/2015 | \$9,014 | Internet |
| CPI Office Products | 00000000000059936 | 3/16/2015 | \$7,369 | Office Supplies/Toner/Janitor |
| CSI Communications, LLC | 75260 | 3/16/2015 | \$412 | Website |
| David Howerton | 75179 | 2/24/2015 | \$284 | MCB - Reimburse |
| David Howerton | 75220 | 3/5/2015 | \$65 | MCB - Reimburse |
| Department of Public Saftey | 75221 | 3/5/2015 | \$25 | Dues |
| Detco | 00000000000059900 | 3/9/2015 | \$286 | Fleet Maintenance |
| Dinorah Rivera-Lake | 75233 | 3/10/2015 | \$126 | MCB - Reimburse |
| Domino Equipment Co. | 00000000000059937 | 3/16/2015 | \$230 | Medical Supplies |
| Donohue Commercial Service | 75262 | 3/16/2015 | \$2,046 | Building Maintenance |
| Dynamic Door Service | 75263 | 3/16/2015 | \$144 | Building Maintinace |
| Empire Truck Rebuilders, Inc | 75264 | 3/16/2015 | \$2,434 | P+ - Vehicle Maintenance |
| Federal Express Corporation | 75265 | 3/16/2015 | \$19 | Express Mail |
| Federal Express Corporation | 75311 | 3/16/2015 | \$40 | Express Mail |
| FORD QUALITY FLEET CARE PROGRAM | 75209 | 3/3/2015 | \$16,129 | AMR |
| Fritz Baily, Inc. | 75266 | 3/16/2015 | \$22,144 | Architect Fees |
| GeoSafe | 75268 | 3/16/2015 | \$2,084 | Mobile CAD |
| Grainger | 00000000000059901 | 3/9/2015 | \$402 | Misc Supplies |
| Grainger Punchout | 75204 | 3/3/2015 | \$4,796 | AMR |
| Greater OKC Chamber of Commerc | 00000000000059938 | 3/16/2015 | \$905 | Dues |
| GTP Acquisition Partners LLC | 75186 | 2/26/2015 | \$673 | Tower Rentals |
| HARDESTY PRESS | 75270 | 3/16/2015 | \$72 | hardestypress@sbcglobal.net |
| Henry Schein Inc. | 00000000000059902 | 3/9/2015 | \$1,550 | Medical Supplies |
| Henry Schein Inc. | 00000000000059939 | 3/16/2015 | \$157 | Medical Supplies |
| Hercules Systems, Inc | 75219 | 3/3/2015 | \$15,063 | Building Maintenance |

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|----------------------------------|-------------------|-----------|-----------|--------------------------------|
| HFMA | 75269 | 3/16/2015 | \$305 | Dues |
| Hyatt Place OKC NW | 75272 | 3/16/2015 | \$248 | Employee Travel Expenses |
| Hyatt Regency Tulsa | 75310 | 3/16/2015 | \$119 | Employee Travel Expenses |
| IMPACT INSTRUMENTATION INC | 75206 | 3/3/2015 | \$3,072 | AMR |
| Imperial Coffee Service, Inc. | 00000000000059940 | 3/16/2015 | \$936 | Coffee |
| Insperity Expense Management | 00000000000059941 | 3/16/2015 | \$280 | Expense Report Software |
| Integrity Signs & Graphics | 75273 | 3/16/2015 | \$202 | MCB - Vehicle Badges |
| Interworks | 75274 | 3/16/2015 | \$1,200 | Software Consulting |
| Iron Mountain OSDP | 75275 | 3/16/2015 | \$1,057 | Offsite Storage |
| James Shirley Mgt Consultants | 75187 | 2/26/2015 | \$9,288 | Professional Services |
| Jeff Goodloe, M.D. | 75237 | 3/16/2015 | \$620 | MCB Expense Reimbursement |
| Jenks Chamber of Commerce | 75276 | 3/16/2015 | \$350 | Dues |
| Johnson, Tracy L | 75235 | 3/12/2015 | \$66 | Travel Reimburse |
| Josh Butts | 75254 | 3/16/2015 | \$1,827 | Graphic Design |
| Kelli Bruer | 75218 | 3/3/2015 | \$334 | Employee Expense Reimbursement |
| Kim McDorman | 75232 | 3/10/2015 | \$175 | Employee Expense Reimbursement |
| KTUL Television Inc. | 75277 | 3/16/2015 | \$805 | Tower Rental |
| KTUL Television Inc. | 75312 | 3/16/2015 | \$1,610 | Tower Rental |
| Laerdal Medical Punchout | 75207 | 3/3/2015 | \$580 | AMR |
| Landscape Partners | 00000000000059942 | 3/16/2015 | \$1,102 | Lawn Maintenance |
| Landscape Partners | 00000000000060061 | 3/16/2015 | \$2,147 | Lawn Maintenance |
| Language Line Service | 75313 | 3/16/2015 | \$100 | Patient Support Services |
| LANlynx, LLC | 75278 | 3/16/2015 | \$225 | |
| Leadership Tulsa | 75175 | 2/20/2015 | \$25 | Dues |
| Legal Shield | 75279 | 3/16/2015 | \$105 | Employee Benefits |
| LPM Forklift Sales & Service Inc | 75314 | 3/16/2015 | \$95 | Forklift |
| McKesson Medical Punchout | 75212 | 3/3/2015 | \$300,190 | AMR - Medical Supplies |
| McKesson Medical Punchout | 75223 | 3/9/2015 | \$70,368 | AMR - Medical Supplies |
| MEDSOURCE INTERNATIONAL LLC | 75215 | 3/3/2015 | \$5,538 | AMR |
| Melanie Key | 75325 | 3/18/2015 | \$99 | Internet Reimburse |
| Metro Computer Solutions | 75280 | 3/16/2015 | \$80 | Computer Supplies |
| Metroplex Electric | 00000000000059903 | 3/9/2015 | \$160 | Building Maintenance |
| Metroplex Electric | 00000000000059943 | 3/16/2015 | \$5,679 | Building Maintenance |
| Midcon Recovery Solutions | 75315 | 3/16/2015 | \$562 | Rental Space |

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|---------------------------------------|-------------------|-----------|----------|----------------------------|
| Motorola, Inc. | 00000000000059944 | 3/16/2015 | \$15,115 | Maintenance Communications |
| Mullin Plumbing, Inc. | 00000000000059945 | 3/16/2015 | \$2,058 | Building Maintenance |
| Net Solutions | 75281 | 3/16/2015 | \$6,000 | Network Support |
| Office Depot Punchout | 75208 | 3/3/2015 | \$995 | AMR |
| OfficeTeam Specialized Admin | 00000000000059946 | 3/16/2015 | \$1,735 | Temp Employees |
| OG&E | 75188 | 2/26/2015 | \$6,030 | Utilities |
| OG&E | 75282 | 3/16/2015 | \$93 | Utilities |
| Ok Natural Gas | 75283 | 3/16/2015 | \$122 | Utilities |
| Oklahoma Hospital Association | 00000000000059947 | 3/16/2015 | \$75 | Dues |
| Oklahoma Police Supply | 75226 | 3/9/2015 | \$309 | AMR - Uniforms |
| OOSI Leasing - One Source | 75190 | 2/26/2015 | \$944 | Leased Printers |
| Orkin Exterminating Company | 00000000000059904 | 3/9/2015 | \$79 | Building Maintenance |
| Orkin Exterminating Company | 00000000000059948 | 3/16/2015 | \$241 | Building Maintenance |
| OTE International Holdings | 75284 | 3/16/2015 | \$4,975 | Ambulance Maintenance |
| Overhead Door of Okc | 75285 | 3/16/2015 | \$170 | Building |
| Overhead Door OKC | 75227 | 3/9/2015 | \$226 | AMR - Building Maintenance |
| Owens Waste Management | 75191 | 2/26/2015 | \$18 | Utilities |
| PACIFIC BIOMEDICAL EQUIPMENT INC | 75181 | 2/26/2015 | \$12,111 | AMR |
| PACIFIC BIOMEDICAL EQUIPMENT INC | 75210 | 3/3/2015 | \$32,122 | AMR |
| Packco Inc | 75228 | 3/9/2015 | \$1,037 | AMR - Misc Supplies |
| Page Storage & van Lines, Inc | 75286 | 3/16/2015 | \$670 | Storage |
| Petty Cash | 75198 | 2/26/2015 | \$212 | Petty Cash Reimburse |
| Petty Cash | 75321 | 3/16/2015 | \$400 | Petty Cash Reimburse |
| PHYSIO CONTROL INC | 75211 | 3/3/2015 | \$27,908 | AMR |
| PHYSIO CONTROL INC | 75222 | 3/9/2015 | \$8,965 | AMR |
| PHYSIO CONTROL INC | 75238 | 3/16/2015 | \$4,132 | AMR |
| Pitney Bowes | 75192 | 2/26/2015 | \$588 | Postage |
| Pitney Bowes | 75287 | 3/16/2015 | \$590 | Postage |
| Pitney Bowes Purchase Power | 75288 | 3/16/2015 | \$4,999 | Postage |
| Primary Pharmaceuticals | 75229 | 3/9/2015 | \$1,816 | Medical Supplies |
| Professional Research Consultants Inc | 75289 | 3/16/2015 | \$2,269 | Community Relations |
| PRO-LOGIX IT | 75199 | 2/26/2015 | \$10,898 | MCB |
| PRSA, Tulsa Chapter | 75216 | 3/3/2015 | \$50 | Dues |
| Public Service Co of Oklahoma | 75290 | 3/16/2015 | \$2,453 | Utilities |

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|---|-------------------|-----------|-----------|--------------------------------|
| Puckett, Ruth | 75193 | 2/26/2015 | \$5,416 | Rent |
| Ranette Lauinger | 75234 | 3/12/2015 | \$50 | Employee Reimbursement |
| Republic Services #060 | 00000000000059949 | 3/16/2015 | \$1,842 | Utilities |
| Revenue Management Solutions | 75316 | 3/16/2015 | \$3,337 | Patient Account Services |
| Riggs, Abney, Neal, Turpen | 75291 | 3/16/2015 | \$5,392 | Attorney Fees |
| Rogers Safe and Lock | 00000000000059905 | 3/9/2015 | \$315 | Building Maintenance |
| Roxanne Hurry | 75217 | 3/3/2015 | \$71 | Employee Expense Reimbursement |
| San Antonio Equipment | 75293 | 3/16/2015 | \$6,800 | Ambulance Maintenance |
| Schnake Turnbo and Assoc. Inc. | 75294 | 3/16/2015 | \$3,500 | Community Relations |
| Scott Rice Company | 00000000000059906 | 3/9/2015 | \$215 | Office Furniture |
| Scott's Printing & Copying | 00000000000059950 | 3/16/2015 | \$925 | Printing |
| Secure Medical Records Transfer Network | 75295 | 3/16/2015 | \$3,083 | Patient Account Services |
| Sherrie Snow | 75326 | 3/18/2015 | \$99 | Internet Reimburse |
| Solutions@ MBAF | 00000000000059951 | 3/16/2015 | \$1,451 | Accounting Software |
| Southern Material Handling Co | 75292 | 3/16/2015 | \$19,092 | Forklift |
| Special Ops | 75317 | 3/16/2015 | \$488 | MCB - Uniforms |
| Stanley Convergent Security Solutions | 75271 | 3/16/2015 | \$526 | Security |
| STAPLES PUNCHOUT (Corporate Express) | 75213 | 3/3/2015 | \$323 | AMR |
| Strategic SaaS | 75194 | 2/26/2015 | \$17,400 | Software Maintenance |
| Stryker Sales Corporation | 75195 | 2/26/2015 | \$683,437 | Medical Supplies |
| Stryker Sales Corporation | 00000000000059952 | 3/16/2015 | \$90,838 | Medical Supplies |
| Synergy DataCom | 00000000000059953 | 3/16/2015 | \$35 | Misc Computer Supplies |
| Technical Programming Services, Inc. | 75318 | 3/16/2015 | \$1,116 | Community Relations |
| The University of OK Health Sciences Center | 75300 | 3/16/2015 | \$55 | Dues |
| Thomas Emergency Medical Solutions | 75296 | 3/16/2015 | \$18,088 | Medical Supplies |
| Timmons Oil Company | 75230 | 3/9/2015 | \$9,726 | Ambulance Maintenance |
| Tonis Flowers & Gifts | 75297 | 3/16/2015 | \$65 | Misc |
| Total Radio, Inc. | 00000000000059954 | 3/16/2015 | \$1,750 | Radio Maintenance |
| TriTech | 75298 | 3/16/2015 | \$875 | Software Maintenance |
| TriZetto | 75267 | 3/16/2015 | \$525 | Patient Support Services |
| TruGreen-LandCare | 00000000000059955 | 3/16/2015 | \$4,932 | Lawn Maintenance |
| TruGreen-LandCare | 00000000000060062 | 3/16/2015 | \$1,505 | Lawn Maintenance |
| Tulsa County Clerk | 75178 | 2/24/2015 | \$51 | Liens |
| Tulsa County Clerk | 75201 | 3/2/2015 | \$374 | Liens |

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|------------------------------|-------------------|-----------|----------|--------------------------|
| Tulsa County Clerk | 75231 | 3/10/2015 | \$306 | Liens |
| Tulsa County Clerk | 75322 | 3/17/2015 | \$221 | Liens |
| Tulsa Overhead Door Co. Inc. | 00000000000059956 | 3/16/2015 | \$1,048 | Building Maintenance |
| Tulsa Overhead Door, LLC | 00000000000059957 | 3/16/2015 | \$284 | Building Maintenance |
| U.S. Cellular | 75301 | 3/16/2015 | \$670 | Tower Rental |
| United Mechanical | 75299 | 3/16/2015 | \$1,918 | Building Maintenance |
| Verizon Wireless | 75302 | 3/16/2015 | \$12,184 | Wireless Communications |
| Verizon Wireless | 75319 | 3/16/2015 | \$298 | Wireless Communications |
| VF IMAGEWEAR Punchout | 75202 | 3/3/2015 | \$2,414 | AMR |
| VIDACARE CORP | 75205 | 3/3/2015 | \$6,760 | AMR |
| Waste Management of America | 00000000000059958 | 3/16/2015 | \$30 | Recycling |
| Weather Affirmation, L.L.C. | 75306 | 3/16/2015 | \$350 | Weather Notification |
| Wilkins Auto Body | 75196 | 2/26/2015 | \$2,006 | Ambualnce Maintenance |
| Wilkins Auto Body | 75303 | 3/16/2015 | \$1,800 | Ambualnce Maintenance |
| Windstream | 75304 | 3/16/2015 | \$6,679 | Communications |
| Works & Lentz, Inc. | 75305 | 3/16/2015 | \$3,123 | Collections |
| Xtivia | 75320 | 3/16/2015 | \$4,429 | Maintenance SQL |
| Yale 31 | 75197 | 2/26/2015 | \$550 | Rent |
| Zirmed | 75307 | 3/16/2015 | \$11,610 | Patient Billing |
| ZOLL (ROAD SAFETY) | 75203 | 3/3/2015 | \$500 | AMR |
| ZOLL Data Systems | 00000000000059959 | 3/16/2015 | \$27,059 | Patient Support Services |
| ZOLL Data Systems | 00000000000060063 | 3/16/2015 | \$20,403 | Patient Support Services |