

MEMORANDUM

Date: March 27, 2013
To: Board of Trustees
From: Kent Torrence
Subject: **FINANCIAL REVIEW – February 2013**

Attached you will find financial statements for February 2013. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$1,664 thousand compared to a budgeted loss of \$1,146 thousand, and the Western Division had a net loss of \$4,963 thousand compared to a budgeted net loss of \$6,107 thousand.

There is no net interdivisional payable/receivable as of 2/28/13.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at February 28, 2013, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies.

Due to Contractor

The due to contractor balance represents our liability to Paramedics Plus for February and January services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized and the contractor's gain sharing amount that has not been credited against the expense account.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division gross revenue exceeds budget by \$1,574 thousand (2.7%) and Western exceeds budget by \$2,372 thousand (3.7%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2013. The Eastern Division had 977 more emergency transports than budgeted (2.5%); non-emergency transports were 21 less than budget (.3%). The Western Division emergency transports were more than budget by 1,279 (2.7%) and non-emergencies were 1,300 more than budget (115%).

The financial statements are being significantly impacted by the difference between the unit hour cost sharing percentages that were budgeted and those realized to date. YTD the East percentage is 2.5% higher and the West 2.5% lower than budget. The YTD impact on contractor costs is approximately \$800,000 and \$110,000 on other allocated costs. It is expected that the rates will trend closer to the budget as the year progresses.

The year-to-date collection rate is 54% for the Eastern Division compared to a budget of 48% and an actual for fiscal 2012 of 60%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 46% and an actual for fiscal 2011 of 57%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2013

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$12,789,500.00	\$13,378,276.67	-4.40%	\$113,808,200.00	\$110,951,143.36	2.58%
Non-emergency base rate	395,285.23	323,058.58	22.36%	3,331,852.93	2,584,468.64	28.92%
Mileage	619,857.00	624,991.00	-0.82%	5,418,612.00	5,191,631.00	4.37%
Special events	26,050.00	17,208.34	51.38%	162,077.50	137,666.72	17.73%
Subscription membership	23,638.36	22,083.34	7.04%	158,420.22	176,666.72	-10.33%
Other revenue	707,345.94	400,000.00	76.84%	3,307,924.94	3,200,000.00	3.37%
	<u>14,561,676.53</u>	<u>14,765,617.93</u>	<u>-1.38%</u>	<u>126,187,087.59</u>	<u>122,241,576.44</u>	<u>3.23%</u>
Deductions from revenue:						
Contractual allowances and bad debts	9,971,124.06	10,683,333.33	6.67%	88,548,239.76	85,466,666.64	-3.61%
Collection fees and expenses	86,090.94	66,666.66	-29.14%	554,955.47	533,333.28	-4.05%
	<u>10,057,215.00</u>	<u>10,749,999.99</u>	<u>6.44%</u>	<u>89,103,195.23</u>	<u>85,999,999.92</u>	<u>-3.61%</u>
Net patient service revenue	<u>4,504,461.53</u>	<u>4,015,617.94</u>	<u>12.17%</u>	<u>37,083,892.36</u>	<u>36,241,576.52</u>	<u>2.32%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,842,466.73	4,134,005.25	7.05%	33,595,498.94	33,072,042.00	-1.58%
Employee compensation & benefits	281,645.51	271,689.00	-3.66%	2,233,516.24	2,173,512.00	-2.76%
Medical supplies	265,832.98	133,275.00	-99.46%	1,138,107.52	1,066,200.00	-6.74%
Building rent, utilities and maintenance	78,804.22	72,325.00	-8.96%	562,470.97	578,600.00	2.79%
Equipment maintenance	160,754.44	111,416.66	-44.28%	880,482.38	891,333.28	1.22%
TotalCare campaign	3,090.27	3,583.33	13.76%	21,248.24	28,666.64	25.88%
Quality assurance fees	63,274.08	63,266.67	-0.01%	506,192.64	506,133.36	-0.01%
Telephone	79,567.73	65,000.00	-22.41%	609,407.40	520,000.00	-17.19%
Professional services	90,383.84	38,108.34	-137.18%	323,902.22	304,866.72	-6.24%
Miscellaneous supplies	31,227.51	28,950.01	-7.87%	263,392.59	231,600.08	-13.73%
Postage and courier service	6,686.90	6,183.32	-8.14%	56,015.50	49,466.56	-13.24%
Equipment lease	16,484.90	5,583.33	-195.25%	82,783.17	44,666.64	-85.34%
Other fees and expenses	31,451.23	99,874.99	68.51%	319,876.08	798,999.92	59.97%
Community relations	34,689.01	36,499.99	4.96%	260,694.25	291,999.92	10.72%
Office supplies	3,557.94	4,333.33	17.89%	27,598.70	34,666.64	20.39%
Insurance	11,444.42	11,874.99	3.63%	91,299.06	94,999.92	3.90%
Travel, meals, and training	6,072.34	7,166.68	15.27%	33,355.64	57,333.44	41.82%
	<u>5,007,434.05</u>	<u>5,093,135.89</u>	<u>1.68%</u>	<u>41,005,841.54</u>	<u>40,745,087.12</u>	<u>-0.64%</u>
Operating inc. (loss) before depr.	<u>(502,972.52)</u>	<u>(1,077,517.95)</u>	<u>53.32%</u>	<u>(3,921,949.18)</u>	<u>(4,503,510.60)</u>	<u>12.91%</u>
Depreciation	<u>336,416.66</u>	<u>336,416.67</u>	<u>0.00%</u>	<u>2,691,333.28</u>	<u>2,691,333.36</u>	<u>0.00%</u>
Operating income (loss)	<u>(839,389.18)</u>	<u>(1,413,934.62)</u>	<u>40.63%</u>	<u>(6,613,282.46)</u>	<u>(7,194,843.96)</u>	<u>8.08%</u>
Nonoperating expense:						
Interest expense		8,333.34	100.00%	18,869.56	66,666.72	71.70%

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2013

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$8,333.34	100.00%	\$18,869.56	\$66,666.72	71.70%
Nonoperating income - interest income	558.82	1,166.67	-52.10%	5,555.10	9,333.36	-40.48%
Net income (loss)	<u>(838,830.36)</u>	<u>(1,421,101.29)</u>	<u>40.97%</u>	<u>(6,626,596.92)</u>	<u>(7,252,177.32)</u>	<u>8.63%</u>

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2013

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$5,616,100.00	\$5,784,110.00	-2.90%	\$51,556,000.00	\$50,197,810.00	2.71%
Non-emergency base rate	273,576.57	267,375.08	2.32%	2,208,767.69	2,139,000.64	3.26%
Mileage	273,033.00	282,505.00	-3.35%	2,470,761.00	2,451,743.00	0.78%
Special events	15,950.00	7,791.67	104.71%	77,192.50	62,333.36	23.84%
Subscription membership	7,730.27	6,666.67	15.95%	57,675.57	53,333.36	8.14%
Other revenue	706,466.87	400,000.00	76.62%	3,307,830.02	3,200,000.00	3.37%
	<u>6,892,856.71</u>	<u>6,748,448.42</u>	<u>2.14%</u>	<u>59,678,226.78</u>	<u>58,104,220.36</u>	<u>2.71%</u>
Deductions from revenue:						
Contractual allowances and bad debts	4,400,531.46	4,883,333.33	9.89%	40,431,671.89	39,066,666.64	-3.49%
Collection fees and expenses	34,603.77	33,333.33	-3.81%	246,518.01	266,666.64	7.56%
	<u>4,435,135.23</u>	<u>4,916,666.66</u>	<u>9.79%</u>	<u>40,678,189.90</u>	<u>39,333,333.28</u>	<u>-3.42%</u>
Net patient service revenue	<u>2,457,721.48</u>	<u>1,831,781.76</u>	<u>34.17%</u>	<u>19,000,036.88</u>	<u>18,770,887.08</u>	<u>1.22%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,756,267.79	1,812,838.58	3.12%	15,531,884.84	14,502,708.64	-7.10%
Employee compensation & benefits	136,996.70	124,976.92	-9.62%	1,099,022.86	999,815.36	-9.92%
Medical supplies	196,268.06	81,191.67	-141.73%	708,181.60	649,533.36	-9.03%
Building rent, utilities and maintenance	20,329.61	22,200.00	8.43%	164,040.73	177,600.00	7.63%
Equipment maintenance	76,681.54	51,833.33	-47.94%	435,294.00	414,666.64	-4.97%
TotalCare campaign	1,724.20	1,500.00	-14.95%	12,823.92	12,000.00	-6.87%
Quality assurance fees	30,350.00	30,350.00	0.00%	242,800.00	242,800.00	0.00%
Telephone	37,161.90	28,500.00	-30.39%	303,334.36	228,000.00	-33.04%
Professional services	43,348.61	19,916.67	-117.65%	158,095.76	159,333.36	0.78%
Miscellaneous supplies	15,700.99	13,400.01	-17.17%	142,549.61	107,200.08	-32.98%
Postage and courier service	3,139.49	2,866.66	-9.52%	27,529.63	22,933.28	-20.04%
Equipment lease	3,501.05	1,416.66	-147.13%	19,794.61	11,333.28	-74.66%
Other fees and expenses	4,047.19	71,766.66	94.36%	97,547.12	574,133.28	83.01%
Community relations	20,285.74	30,666.66	33.85%	207,259.56	245,333.28	15.52%
Office supplies	1,665.85	1,958.33	14.94%	13,453.95	15,666.64	14.12%
Insurance	6,609.75	6,341.66	-4.23%	52,354.37	50,733.28	-3.20%
Travel, meals, and training	2,705.44	3,333.33	18.84%	15,712.42	26,666.64	41.08%
	<u>2,356,783.91</u>	<u>2,305,057.14</u>	<u>-2.24%</u>	<u>19,231,679.34</u>	<u>18,440,457.12</u>	<u>-4.29%</u>
Operating inc. (loss) before depr.	100,937.57	(473,275.38)	121.33%	(231,642.46)	330,429.96	-170.10%
Depreciation	<u>179,500.00</u>	<u>179,500.00</u>	<u>0.00%</u>	<u>1,436,000.00</u>	<u>1,436,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(78,562.43)</u>	<u>(652,775.38)</u>	<u>87.96%</u>	<u>(1,667,642.46)</u>	<u>(1,105,570.04)</u>	<u>-50.84%</u>
Nonoperating expense:						
Interest expense		<u>6,166.67</u>	<u>100.00%</u>		<u>49,333.36</u>	<u>100.00%</u>

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2013

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$6,166.67	100.00%		\$49,333.36	100.00%
Nonoperating income - interest income	230.71	1,166.67	-80.22%	3,821.58	9,333.36	-59.05%
Net income (loss)	<u>(78,331.72)</u>	<u>(657,775.38)</u>	<u>88.09%</u>	<u>(1,663,820.88)</u>	<u>(1,145,570.04)</u>	<u>-45.24%</u>

EMSA Western
EMSA Western Division
For the Eight Months Ending February 28, 2013

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,173,400.00	\$7,594,166.67	-5.54%	\$62,252,200.00	\$60,753,333.36	2.47%
Non-emergency base rate	121,708.66	55,683.50	118.57%	1,123,085.24	445,468.00	152.11%
Mileage	346,824.00	342,486.00	1.27%	2,947,851.00	2,739,888.00	7.59%
Special events	10,100.00	9,416.67	7.26%	84,885.00	75,333.36	12.68%
Subscription membership	15,908.09	15,416.67	3.19%	100,744.65	123,333.36	-18.32%
Other revenue	879.07		0.00%	94.92		0.00%
	<u>7,668,819.82</u>	<u>8,017,169.51</u>	<u>-4.35%</u>	<u>66,508,860.81</u>	<u>64,137,356.08</u>	<u>3.70%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,570,592.60	5,800,000.00	3.96%	48,116,567.87	46,400,000.00	-3.70%
Collection fees and expenses	51,487.17	33,333.33	-54.46%	308,437.46	266,666.64	-15.66%
	<u>5,622,079.77</u>	<u>5,833,333.33</u>	<u>3.62%</u>	<u>48,425,005.33</u>	<u>46,666,666.64</u>	<u>-3.77%</u>
Net patient service revenue	<u>2,046,740.05</u>	<u>2,183,836.18</u>	<u>-6.28%</u>	<u>18,083,855.48</u>	<u>17,470,689.44</u>	<u>3.51%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,086,198.94	2,321,166.67	10.12%	18,063,614.10	18,569,333.36	2.72%
Employee compensation & benefits	144,648.81	146,712.08	1.41%	1,134,493.38	1,173,696.64	3.34%
Medical supplies	69,564.92	52,083.33	-33.56%	429,925.92	416,666.64	-3.18%
Building rent, utilities and maintenance	58,474.61	50,125.00	-16.66%	398,430.24	401,000.00	0.64%
Equipment maintenance	84,072.90	59,583.33	-41.10%	445,188.38	476,666.64	6.60%
TotalCare campaign	1,366.07	2,083.33	34.43%	8,424.32	16,666.64	49.45%
Quality assurance fees	32,924.08	32,916.67	-0.02%	263,392.64	263,333.36	-0.02%
Telephone	42,405.83	36,500.00	-16.18%	306,073.04	292,000.00	-4.82%
Professional services	47,035.23	18,191.67	-158.55%	165,806.46	145,533.36	-13.93%
Miscellaneous supplies	15,526.52	15,550.00	0.15%	120,842.98	124,400.00	2.86%
Postage and courier service	3,547.41	3,316.66	-6.96%	28,485.87	26,533.28	-7.36%
Equipment lease	12,983.85	4,166.67	-211.61%	62,988.56	33,333.36	-88.97%
Other fees and expenses	27,404.04	28,108.33	2.51%	222,328.96	224,866.64	1.13%
Community relations	14,403.27	5,833.33	-146.91%	53,434.69	46,666.64	-14.50%
Office supplies	1,892.09	2,375.00	20.33%	14,144.75	19,000.00	25.55%
Insurance	4,834.67	5,533.33	12.63%	38,944.69	44,266.64	12.02%
Travel, meals, and training	3,366.90	3,833.35	12.17%	17,643.22	30,666.80	42.47%
	<u>2,650,650.14</u>	<u>2,788,078.75</u>	<u>4.93%</u>	<u>21,774,162.20</u>	<u>22,304,630.00</u>	<u>2.38%</u>
Operating inc. (loss) before depr.	(603,910.09)	(604,242.57)	0.06%	(3,690,306.72)	(4,833,940.56)	23.66%
Depreciation	<u>156,916.66</u>	<u>156,916.67</u>	<u>0.00%</u>	<u>1,255,333.28</u>	<u>1,255,333.36</u>	<u>0.00%</u>
Operating income (loss)	<u>(760,826.75)</u>	<u>(761,159.24)</u>	<u>0.04%</u>	<u>(4,945,640.00)</u>	<u>(6,089,273.92)</u>	<u>18.78%</u>
Nonoperating expense:						
Interest expense		<u>2,166.67</u>	<u>100.00%</u>	<u>18,869.56</u>	<u>17,333.36</u>	<u>-8.86%</u>

EMSA Western
 EMSA Western Division
 For the Eight Months Ending February 28, 2013

	Month of February			For the 8 Months Ended February		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,166.67	100.00%	\$18,869.56	\$17,333.36	-8.86%
Nonoperating income - interest income	328.11		0.00%	1,733.52		0.00%
Net income (loss)	<u>(760,498.64)</u>	<u>(763,325.91)</u>	<u>0.37%</u>	<u>(4,962,776.04)</u>	<u>(6,106,607.28)</u>	<u>18.73%</u>

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2013

	2013	2012
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$433,624.05)	(\$529,706.29)
Petty cash	1,200.00	1,200.00
Invested cash	5,226,670.43	4,973,585.40
	4,794,246.38	4,445,079.11
Patient accounts receivable:		
Patient accounts receivable	22,256,680.57	21,182,243.38
Receivables in collection	36,583,140.19	27,293,999.68
	58,839,820.76	48,476,243.06
Less allowance for contractual allowances and bad debts	44,662,291.00	34,490,291.00
Net patient accounts receivable	14,177,529.76	13,985,952.06
Other receivables:		
Due from contractor	1,083,098.00	520,211.04
Due from collection agency	23,778.85	18,486.18
Other miscellaneous receivables	844,344.62	2,087,548.00
	1,951,221.47	2,626,245.22
Other current assets:		
Prepaid assets	562,838.62	386,780.42
Other, principally funds held by trustee	(37,482.94)	(17,800.79)
	525,355.68	368,979.63
Total current assets	21,448,353.29	21,426,256.02
Property and equipment:		
Communication equipment	5,789,890.81	5,601,647.42
Buildings and leasehold improvements	3,649,488.81	3,433,230.62
Ambulances	9,965,032.41	6,930,446.53
Data processing equipment	6,585,439.91	7,091,601.65
On-board equipment	5,280,737.72	5,189,593.04
Office furniture and equipment	1,203,417.85	1,029,128.51
Miscellaneous other equipment	1,103,008.09	1,096,255.48
Land	64,200.00	64,200.00
Transportation equipment	361,737.24	385,027.24
Prepaid assets	1,043,696.17	4,157,663.48
Capital Lease	739,910.29	739,910.29
	35,786,559.30	35,718,704.26
Less accumulated depreciation	23,230,468.91	20,405,717.11
Net property and equipment	12,556,090.39	15,312,987.15
Other assets		
	12,960.00	12,960.00
Total assets	34,017,403.68	36,752,203.17

EMSA
EMSA Combined
For the Eight Months Ending February 28, 2013

	2013	2012
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,457,666.65	\$245,923.34
Due to contractor	9,064,532.11	8,333,291.55
Due to Quality Assurance Fund	193,323.39	61,998.63
Accrued retirement	177,093.76	173,511.37
Accrued salaries and wages	241,710.50	220,271.37
Current installments of long-term debt	480,000.00	620,000.00
Accrued interest payable	30.25	16.53
Deferred revenue	1,216,297.06	2,006,008.10
Total current liabilities	12,830,653.72	11,661,020.89
Other liabilities	21,752.22	21,752.22
Total liabilities	12,852,405.94	11,682,773.11
Division capital:		
Contributed capital	58,550,280.30	49,621,038.85
Retained earnings (deficit)	(30,758,685.64)	(19,978,190.64)
Current year earnings (loss)	(6,626,596.92)	(4,573,418.15)
Total division capital	21,164,997.74	25,069,430.06
Total liabilities & division capital	34,017,403.68	36,752,203.17

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2013

	2013	2012
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$906,603.65)	(\$630,914.23)
Petty cash	600.00	600.00
Invested cash	3,270,810.10	4,952,311.11
	2,364,806.45	4,321,996.88
Patient accounts receivable:		
Patient accounts receivable	9,946,387.61	9,700,631.14
Receivables in collection	16,413,999.82	11,333,999.82
	26,360,387.43	21,034,630.96
Less allowance for contractual allowances and bad debts	20,214,710.00	15,097,710.00
Net patient accounts receivable	6,145,677.43	5,936,920.96
Other receivables:		
Due from contractor	1,083,098.00	520,211.04
Due from collection agency	3,409.47	9,122.01
Other miscellaneous receivables	810,012.27	2,087,507.41
	1,896,519.74	2,616,840.46
Other current assets:		
Prepaid assets	299,187.43	175,802.14
Other, principally funds held by trustee	(166,319.74)	(206,462.86)
	132,867.69	(30,660.72)
Total current assets	10,539,871.31	12,845,097.58
Property and equipment:		
Communication equipment	2,953,658.64	2,865,692.53
Buildings and leasehold improvements	3,175,960.00	2,959,701.81
Ambulances	5,443,669.86	3,958,396.00
Data processing equipment	3,460,784.94	3,715,274.18
On-board equipment	2,670,234.36	2,498,518.77
Office furniture and equipment	569,064.65	406,696.43
Miscellaneous other equipment	571,621.50	565,304.89
Land	64,200.00	64,200.00
Transportation equipment	284,814.80	308,104.80
Prepaid assets	396,821.82	2,304,762.40
Capital Lease	338,087.66	338,087.66
	19,928,918.23	19,984,739.47
Less accumulated depreciation	12,811,376.42	11,401,715.58
Net property and equipment	7,117,541.81	8,583,023.89
Other assets		
	10,698.65	10,698.65
Total assets	17,668,111.77	21,438,820.12

EMSA
EMSA Eastern Division
For the Eight Months Ending February 28, 2013

	2013	2012
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$876,715.95	\$653,557.88
Due to contractor	4,078,422.79	3,707,645.64
Due to Quality Assurance Fund	193,323.39	61,998.63
Accrued retirement	95,194.66	90,774.76
Accrued salaries and wages	113,737.88	105,894.38
Accrued interest payable	30.25	16.53
Deferred revenue	375,939.59	708,621.35
Total current liabilities	5,733,364.51	5,328,509.17
Other liabilities	21,752.22	21,752.22
Total liabilities	5,755,116.73	5,350,261.39
Division capital:		
Contributed capital	5,653,542.11	5,213,610.96
Retained earnings (deficit)	7,923,273.81	10,686,896.90
Current year earnings (loss)	(1,663,820.88)	188,050.87
Total division capital	11,912,995.04	16,088,558.73
Total liabilities & division capital	17,668,111.77	21,438,820.12

EMSA Western
EMSA Western Division
For the Eight Months Ending February 28, 2013

	2013	2012
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$472,979.60	\$101,207.94
Petty cash	600.00	600.00
Invested cash	1,955,860.33	21,274.29
	2,429,439.93	123,082.23
Patient accounts receivable:		
Patient accounts receivable	12,310,292.96	11,481,612.24
Receivables in collection	20,169,140.37	15,959,999.86
	32,479,433.33	27,441,612.10
Less allowance for contractual allowances and bad debts	24,447,581.00	19,392,581.00
Net patient accounts receivable	8,031,852.33	8,049,031.10
Other receivables:		
Due from collection agency	20,369.38	9,364.17
Other miscellaneous receivables	34,332.35	40.59
	54,701.73	9,404.76
Other current assets:		
Prepaid assets	263,651.19	210,978.28
Other, principally funds held by trustee	128,836.80	188,662.07
	392,487.99	399,640.35
Total current assets	10,908,481.98	8,581,158.44
Property and equipment:		
Communication equipment	2,836,232.17	2,735,954.89
Buildings and leasehold improvements	473,528.81	473,528.81
Ambulances	4,521,362.55	2,972,050.53
Data processing equipment	3,124,654.97	3,376,327.47
On-board equipment	2,610,503.36	2,691,074.27
Office furniture and equipment	634,353.20	622,432.08
Miscellaneous other equipment	531,386.59	530,950.59
Transportation equipment	76,922.44	76,922.44
Prepaid assets	646,874.35	1,852,901.08
Capital Lease	401,822.63	401,822.63
	15,857,641.07	15,733,964.79
Less accumulated depreciation	10,419,092.49	9,004,001.53
Net property and equipment	5,438,548.58	6,729,963.26
Other assets	2,261.35	2,261.35
Total assets	16,349,291.91	15,313,383.05

EMSA Western
EMSA Western Division
For the Eight Months Ending February 28, 2013

	2013	2012
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$580,950.70	(\$407,634.54)
Due to contractor	4,986,109.32	4,625,645.91
Accrued retirement	81,899.10	82,736.61
Accrued salaries and wages	127,972.62	114,376.99
Current installments of long-term debt	480,000.00	620,000.00
Deferred revenue	840,357.47	1,297,386.75
Total current liabilities	7,097,289.21	6,332,511.72
Total liabilities	7,097,289.21	6,332,511.72
Division capital:		
Contributed capital	52,896,738.19	44,407,427.89
Retained earnings (deficit)	(38,681,959.45)	(30,665,087.54)
Current year earnings (loss)	(4,962,776.04)	(4,761,469.02)
Total division capital	9,252,002.70	8,980,871.33
Total liabilities & division capital	16,349,291.91	15,313,383.05

EMSA
Cash Rollforward
Year Ending June 30, 2013

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2010	\$ 2,437,276	\$ 2,437,276	-	502,031	502,031	-	2,939,307	2,939,307	-
Net revenue collected	15,327,000	16,032,331	(705,331)	17,286,000	17,354,762	(68,762)	32,613,000	33,387,093	(774,093)
Utility bill receipts	3,957,000	2,536,000	1,421,000				3,957,000	2,536,000	1,421,000
TotalCare proceeds	19,484	-	19,484	166,742	185,000	(18,258)	186,226	185,000	1,226
Payment to contractor	(15,006,399)	(14,482,800)	(523,599)	(17,833,729)	(18,543,895)	710,166	(32,840,128)	(33,026,695)	186,567
Operating expenses/changes in WC	(3,741,994)	(3,932,604)	190,610	(3,797,062)	(3,730,216)	(66,846)	(7,539,056)	(7,662,820)	123,764
Capital expenditures	(396,820)	(588,000)	191,180	(590,997)	(872,664)	281,667	(987,817)	(1,460,664)	472,847
Net debt proceeds/(reduction)		(111,034)	111,034	(140,000)	(140,000)	-	(140,000)	(251,034)	111,034
Interest/other income	3,090	9,336	(6,246)	676		676	3,766	(130,664)	134,430
Other	347,120 (2)	464,000	(116,880)	6,254,829 (1)	6,254,829	-	6,601,949	6,718,829	(116,880)
Balance at February 28, 2013	<u>2,945,757</u>	<u>2,364,505</u>	<u>581,252</u>	<u>1,848,490</u>	<u>1,009,847</u>	<u>838,643</u>	<u>4,794,247</u>	<u>3,234,352</u>	<u>1,559,895</u>

(1) 28,070 - '12 Other Western Subsidy
757,818 - '13 Edmond Subsidy
669,661 - '13 Other Western Subsidy
4,799,280- '13 Oklahoma City Subsidy
6,254,829

(2) 347,120 - '12 Other Eastern Subsidy

West - Cash 2,429,440
A/P (580,950)

Net 1,848,490

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Eight Months Ended 2/28/13

Eastern Division

Net Income (loss)		(1,663,821)
Add: Depreciation	1,436,000	
Increase in allowance for doubtful accounts	4,400,000	
Increase in deferred revenue	305,372	<u>6,141,372</u>
Changes in working capital:		
Increase in patient receivables	(4,632,703)	
Decrease in other receivables	139,619	
Decrease in other assets	67,110	
Increase in accounts payable	388,114	
Decrease in accrued liabilities	(30,957)	<u>(4,068,817)</u>
Net Property Additions:		(396,822)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		332,883
Change in cash and cash equivalents:		<u>344,795</u>
Cash balance @6/30/12		2,020,011
Cash balance @2/28/13		2,364,806
Change in cash		<u>344,795</u>

EMSA
Statement of Cash Flows
Eight Months Ended 2/28/13

Western Division

Net income (loss)		(4,962,776)
Add: Depreciation	1,255,333	
Increase in allowance for doubtful accounts	4,750,000	
Increase in deferred revenue	474,357	<u>6,479,690</u>
Changes in working capital:		
Increase in patient receivables	(5,580,300)	
Increase in other receivables	(53,063)	
Increase in other assets	(276,201)	
Increase in accounts payable	475,980	
Decrease in accrued liabilities	(34,607)	<u>(5,468,191)</u>
Net Property (Additions)/Dispositions		(646,874)
Debt Service/Loan proceeds		(140,000)
Contributed Capital		6,248,296
Change in cash and cash equivalents:		<u>1,510,145</u>
Cash balance @6/30/12		919,295
Cash balance @2/28/13		2,429,440
Change in cash		<u>1,510,145</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2013**

Through February

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2013 Ambulances (one)</i>			
New units	148,000	46,187	101,813
Support vehicle	35,000		35,000
Miscellaneous	100,000	63,986	36,014
On board equipment:			
Lifepack 15's	35,000		35,000
First responder equipment	100,000		100,000
Equipment for new units	64,000	34,332	29,668
Ventilators	110,000	71,355	38,645
Miscellaneous	29,000	11,271	17,729
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Saber III portables	20,000		20,000
Equipment for new units	19,000		19,000
Building expenses:			
Office furniture	10,000	2,593	7,407
Security equipment	15,000		15,000
Building expansion	2,500,000		2,500,000
Parking lot repair		41,547	(41,547)
Replacement of office machines		48,360	(48,360)
Miscellaneous	39,000	6,457	32,543
Computer equipment:			
Server upgrade (network)	35,000	35,560	(560)
Accounting server upgrade	8,000		8,000
Web site development	15,000	2,740	12,260
Purchasing/AP upgrade		10,677	(10,677)
Miscellaneous	50,000	21,755	28,245
TOTAL	3,382,000	396,820	2,985,180

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2013**

Through February

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2013 Ambulances (one)</i>				
New units	148,000			148,000
Miscellaneous	100,000		64,765	35,235
On board equipment:				
Equipment for new units	64,000			64,000
Ventilators	275,000	325,064		(50,064)
Miscellaneous	36,000			36,000
CAD and radio equipment:				
Equipment for new units	15,000			15,000
Base station upgrade	40,000			40,000
Clinical computer pads	300,000			300,000
Radio infrastructure (NG911)	163,000		81,336	81,664
				-
Building expenses:				
Leasehold improvements	30,000			30,000
Generator fuel tank @ Walker			14,808	(14,808)
Replacement of office machines			37,535	(37,535)
Miscellaneous	43,000		18,850	24,150
Computer equipment:				
Web site development	15,000		1,865	13,135
Server upgrade	30,000		15,489	14,511
Purchasing/AP upgrade			10,763	(10,763)
Miscellaneous	50,000		20,522	29,478
TOTAL	1,309,000	325,064	265,933	718,003

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2013

Eastern Division

	<u>Jul-12</u>	<u>Aug-12</u>	<u>Sep-12</u>	<u>Oct-12</u>	<u>Nov-12</u>	<u>Dec-12</u>	<u>Jan-13</u>	<u>Feb-13</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>											
Emergency	5,216	5,199	4,951	4,917	4,737	5,034	5,258	4,279	39,591	37,873	38,614
Non-emergency	798	803	702	779	757	728	838	765	6,170	6,806	6,191
Total	<u>6,014</u>	<u>6,002</u>	<u>5,653</u>	<u>5,696</u>	<u>5,494</u>	<u>5,762</u>	<u>6,096</u>	<u>5,044</u>	<u>45,761</u>	<u>44,679</u>	<u>44,805</u>
Unit hours	15,619	15,557	14,700	15,182	14,720	14,754	14,653	13,652	118,837	110,975	
% of total system hours	50.1%	49.4%	49.8%	49.0%	48.1%	47.1%	46.8%	47.9%	48.5%	46.2%	46.0%
<i>Gross revenue by payor:</i>											
Medicare	41%	41%	40%	41%	43%	43%	46%	45%	43%	43%	
Medicaid	19%	18%	19%	20%	19%	19%	17%	17%	18%	17%	
Private insurance	13%	12%	12%	13%	12%	12%	11%	12%	12%	15%	
Uninsured and other	27%	29%	29%	26%	26%	26%	25%	26%	27%	25%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>99%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	46.3%	59.2%	46.8%	66.5%	46.1%	51.7%	53.0%	65.9%	53.8%	60.0%	48.0%
<i>Net income (loss)</i>	\$ 267,914	\$ 296,863	\$ (697,025)	\$ (643,376)	\$ (569,759)	\$ 411,875	\$ (651,980)	\$ (78,332)	\$ (1,663,820)	\$ 188,051	\$ (1,145,570)
<i>Days in A/R</i>	71.4	76.5	86.4	84.0	79.7	88.5	85.5	83.1	N/A	78.6	
<i>Past due A/R</i>	\$ 2,088,000	\$ 2,554,000	\$ 2,737,000	\$ 2,585,000	\$ 2,703,000	\$ 2,993,000	\$ 3,606,000	\$ 2,956,000	N/A	\$ 2,532,000	
<i>Current ratio</i>	2.29	2.08	2.08	2.07	1.88	1.95	1.79	1.84	N/A	2.65	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2013

Western Division

	<u>Jul-12</u>	<u>Aug-12</u>	<u>Sep-12</u>	<u>Oct-12</u>	<u>Nov-12</u>	<u>Dec-12</u>	<u>Jan-13</u>	<u>Feb-13</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>											
Emergency	6,058	6,086	5,871	5,976	5,795	6,253	6,424	5,488	47,951	45,747	46,672
Non-emergency	263	278	297	302	309	350	359	272	2,430	1,625	1,130
Total	6,321	6,364	6,168	6,278	6,104	6,603	6,783	5,760	50,381	47,372	47,802
Unit hours	18,111	18,126	16,935	17,972	18,017	18,789	18,831	16,810	143,591	146,681	
% of total system hours	49.9%	50.6%	50.2%	51.0%	51.9%	52.9%	53.2%	52.1%	51.5%	53.8%	54.0%
<i>% of gross revenue by payor:</i>											
Medicare	42%	40%	41%	41%	43%	44%	47%	45%	43%	43%	
Medicaid	16%	16%	16%	16%	18%	16%	15%	16%	16%	16%	
Private insurance	13%	15%	15%	14%	14%	13%	13%	15%	14%	15%	
Uninsured and other	29%	29%	28%	29%	25%	27%	25%	24%	27%	26%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	45.9%	51.5%	44.7%	55.1%	50.1%	49.3%	51.1%	66.7%	51.4%	57.2%	46.0%
<i>Net income (loss)</i>	\$ (429,428)	\$ (573,997)	\$ (614,099)	\$ (411,136)	\$ (887,675)	\$ (739,626)	\$ (546,317)	\$ (760,499)	\$ (4,962,777)	\$ (4,761,469)	\$ (6,106,607)
<i>Days in A/R</i>	71.2	77.2	83.8	81.5	85.3	88.4	89.4	84.4	N/A	82.3	
<i>Past due A/R</i>	\$2,514,000	\$ 3,129,000	\$3,251,000	\$3,177,000	\$ 3,254,000	\$ 3,676,000	\$ 4,180,000	\$3,591,000	N/A	\$ 3,010,000	
<i>Current ratio</i>	1.33	1.40	1.42	1.47	1.54	1.47	1.49	1.54	N/A	1.35	

EMSA DISBURSEMENTS 2/28/2013 - 3/20/2013

Vendor Name	Vendor ID	Document Number	Document Date	Document Amount
Absolute Data Shredding	ADS	71424	3/20/2013	\$135
Accountemps	ACTMPS01	71276	3/1/2013	\$992
Accountemps	ACTMPS01	71423	3/20/2013	\$938
Active-Ice Inc	ACTIVE ICE INC	71346	3/1/2013	\$294
Airco Service Inc.	AIRCO	00000000000053805	2/28/2013	\$1,941
Airgas	AIRGAS01	71383	3/13/2013	\$67
Ala Carte Courier Service, Inc	ALACRT01	71277	3/1/2013	\$530
Ala Carte Courier Service, Inc	ALACRT01	71425	3/20/2013	\$684
Alko Enterprises, Inc	ALKOET01	71278	3/1/2013	\$613
Alko Enterprises, Inc	ALKOET01	71348	3/1/2013	\$49,861
Alko Enterprises, Inc	ALKOET01	71384	3/13/2013	\$18,409
Alko Enterprises, Inc	ALKOET01	71403	3/15/2013	\$38,004
Alko Enterprises, Inc	ALKOET01	71426	3/20/2013	\$1,054
Allied Towing	ALLIED TOWING	71349	3/1/2013	\$200
Allied Towing	ALLIED TOWING	71385	3/13/2013	\$400
Allied Towing	ALLIED TOWING	71427	3/20/2013	\$320
Allied Waste Services #060	ALLIED WASTE	00000000000054050	3/20/2013	\$1,419
All-Kill Pest Control	ALLKIL01	71279	3/1/2013	\$116
Amanda Jameson	JIMESON,AMANDA	71396	3/14/2013	\$66
American Checked	AMERICANCHECKED	71428	3/20/2013	\$136
American Emergency Vehicles	AEV01	71347	3/1/2013	\$182
American Emergency Vehicles	AEV01	71382	3/13/2013	\$5,354
American Emergency Vehicles	AEV01	71402	3/15/2013	\$1,639
American Emergency Vehicles	AEV01	00000000000054051	3/20/2013	\$1,212
American Waste Control, Inc	AMWSTE01	00000000000054052	3/20/2013	\$404
AmSan	AMSAN	71430	3/20/2013	\$336
Angela Lehman	ANGELA LEHMAN	71400	3/14/2013	\$124
Association of Central Ok Govn	ACOG 01	71422	3/20/2013	\$843
AT&T	ATT 08	71283	3/1/2013	\$11,382
AT&T Advertising & Publishing	AT&T YELLOW PAG	71281	3/1/2013	\$464
AT&T Internet Services	ATT INTERNET	71285	3/1/2013	\$3,075
AT&T Internet Services	ATT INTERNET	71432	3/20/2013	\$1,735
AT&T Interstate Dedicated Private Line Service	ATT 07	71282	3/1/2013	\$3,729

EMSA DISBURSEMENTS 2/28/2013 - 3/20/2013

AT&T Interstate Dedicated Private Line Service	ATT 07	71431	3/20/2013	\$2,918
AT&T Long Distance	ATT LONG DIST	71286	3/1/2013	\$2,497
AT&T Long Distance	ATT LONG DIST	71433	3/20/2013	\$2,461
att	ATT 10	71284	3/1/2013	\$18,019
B. D. Eddie Enterprises	BDEDDI01	71288	3/1/2013	\$24,558
BG Products	BG PRODUCTS	71351	3/1/2013	\$2,292
BG Products	BG PRODUCTS	71434	3/20/2013	\$2,045
Bixby Public Works Authority	BIXPWA01	71435	3/20/2013	\$22
Board of Regents of the University of Okla	BD REGENTS OU	71287	3/1/2013	\$27,230
Bob Hurley Ford	BOB HURLEY	71436	3/20/2013	\$272
BOUNDTREE MEDICAL, LLC	BNDTR	71289	3/1/2013	\$21,829
Brookside Animal Hospital	BROOKSIDE ANIMA	71290	3/1/2013	\$82
Brookside Animal Hospital	BROOKSIDE ANIMA	71437	3/20/2013	\$384
Capital Distributing LLC	CAPITAL DISTRIB	71352	3/1/2013	\$316
Capitol Hill Graffix	CAPITOL HILL	71353	3/1/2013	\$227
Car Cab Wrecker Service, Inc.	CAR CAB WRECK	71354	3/1/2013	\$189
CDW Government, Inc.	CDWCMP01	71438	3/20/2013	\$1,892
Cengage Learning	CENGAGE LEARNIN	00000000000053981	3/13/2013	\$7,040
Center Point Energy	OK ENERGY SERV	71321	3/1/2013	\$3,938
Cherokee County Health Services Council	CHEROKEE COUNTY	71439	3/20/2013	\$3,083
Cintas Corporation	CINTAS01	71406	3/15/2013	\$341
City of Oklahoma City	CTYOKC01	71294	3/1/2013	\$883
City of Tulsa	CTYTUL02	71295	3/1/2013	\$694
City of Tulsa	CTYTUL02	71443	3/20/2013	\$772
Clean Sweep Janitorial	CLEAN SWEEP JAN	71440	3/20/2013	\$2,085
ClearCubeTechnology, Inc	CLEARCUBE	71441	3/20/2013	\$17,887
Compsource Oklahoma	COMPSOURCE	71419	3/15/2013	\$2,724
Cook's Appliance Service	CKSAPL01	71291	3/1/2013	\$279
Cox	COX	00000000000053806	2/28/2013	\$5,679
Cox	COX	00000000000054053	3/20/2013	\$1,551
Cox Communication Tulsa	COX TULSA	00000000000053807	2/28/2013	\$8,798
CPI Office Products	CPI OFFICE PROD	00000000000053808	2/28/2013	\$6,676
CSI Communications, LLC	CRTSPC01	71293	3/1/2013	\$586
CSI Communications, LLC	CRTSPC01	71442	3/20/2013	\$296

EMSA DISBURSEMENTS 2/28/2013 - 3/20/2013

Current Software	CURRENTSOFTWARE	71444	3/20/2013	\$1,000
David Howerton	HOWERTON	71373	3/5/2013	\$65
David Howerton	HOWERTON	71374	3/5/2013	\$284
Davoco LLC	DAVOCO	71296	3/1/2013	\$3,727
Davoco LLC	DAVOCO	71445	3/20/2013	\$2,353
Detco	DETCO	00000000000053927	3/1/2013	\$1,298
Domino Equipment Co.	DOMINO EQUIP	00000000000054054	3/20/2013	\$261
Donohue Commercial Service	DONOHUE COMMERC	71297	3/1/2013	\$1,948
Emdeon Business Services	EMDEON	71446	3/20/2013	\$2,071
Emergency Power Systems, Inc.	EMGPWR01	71447	3/20/2013	\$268
Empire Truck Rebuilders, Inc	EMPTRK01	71387	3/13/2013	\$1,757
EMS Toolkit	EMS TOOLKIT	71448	3/20/2013	\$7,344
Erling and Associates Inc.	ERLING01	71298	3/1/2013	\$4,166
Evan Taylor	TAYLOR, EVAN	71335	3/1/2013	\$3,250
F&M Bank & Trust Co.	FMBANK	71418	3/15/2013	\$4,326
Federal Express Corporation	FEDEXP01	71299	3/1/2013	\$440
Ferno	FERNO	71449	3/20/2013	\$3,577
First Call Auto Parts	FIRST CALL AUTO	00000000000054021	3/15/2013	\$663
First Call Auto Parts	FIRST CALL AUTO	00000000000054055	3/20/2013	\$436
FLOTEC INC	FLOTEC	71300	3/1/2013	\$3,560
FLOTEC INC	FLOTEC	71357	3/1/2013	\$1,191
FMS, Inc.	FMSINC01	71301	3/1/2013	\$98
G Neil	G NEIL	00000000000053982	3/13/2013	\$143
Galls	GALLS	71358	3/1/2013	\$1,544
Gary S Barnett	BARNETT, GARY	71405	3/15/2013	\$123
GellCo Clothing & Shoes Inc	GELL CO UNIFORM	71388	3/13/2013	\$3,221
Global Tower Partners	GLOBAL TOWER	71302	3/1/2013	\$637
Grainger	GRAINGER	71303	3/1/2013	\$2,935
Grainger	GRAINGER	71359	3/1/2013	\$8,801
Grainger	GRAINGER	71389	3/13/2013	\$1,212
Grainger	GRAINGER	71407	3/15/2013	\$722
Grainger	GRAINGER	71450	3/20/2013	\$93
GreenField Medical Sourcing, Inc.	GREENFIELD MED	71451	3/20/2013	\$473
GreenStar	MDL	71314	3/1/2013	\$15

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GreenStar	MDL	71461	3/20/2013	\$15
HARDESTY PRESS	HRDPRS	71305	3/1/2013	\$1,017
HARDESTY PRESS	HRDPRS	71453	3/20/2013	\$104
Healthmark Industries Co Inc	HEALTHMARK INDS	71408	3/15/2013	\$3,980
HELM	HELM	71409	3/15/2013	\$900
Henry Schein Inc.	HENRY SCHEIN	00000000000053809	2/28/2013	\$26,716
Henry Schein Inc.	HENRY SCHEIN	REMIT000000000001125	3/1/2013	\$0
Henry Schein Inc.	HENRY SCHEIN	00000000000053928	3/1/2013	\$3,883
Henry Schein Inc.	HENRY SCHEIN	00000000000053983	3/13/2013	\$2,740
Henry Schein Inc.	HENRY SCHEIN	00000000000054056	3/20/2013	\$10,794
HFMA	HFMA #2	71452	3/20/2013	\$292
Hospira Worldwide, Inc.	HOSPIRAWW	71304	3/1/2013	\$221
Hospira Worldwide, Inc.	HOSPIRAWW	71360	3/1/2013	\$8,175
Hospira Worldwide, Inc.	HOSPIRAWW	71390	3/13/2013	\$4,563
Hyatt Regency Tulsa	CROWNE PLAZA	71292	3/1/2013	\$1,005
Impact Instrumentation Inc	IMPACT INSTRUME	71307	3/1/2013	\$2,177
Impact Instrumentation Inc	IMPACT INSTRUME	71361	3/1/2013	\$740
Impact Instrumentation Inc	IMPACT INSTRUME	71454	3/20/2013	\$421
Imperial Coffee Service, Inc.	IMPCOF01	00000000000053810	2/28/2013	\$981
Imperial Coffee Service, Inc.	IMPCOF01	00000000000054057	3/20/2013	\$1,404
IMS, Inc	IMS, INC	71362	3/1/2013	\$2,401
Interstate All Battery Center	INTERSTATE BATT	71308	3/1/2013	\$81
Iron Mountain OSDP	IRONMNTN	71309	3/1/2013	\$990
iTec Manufacturing, LLC	ITEC	71363	3/1/2013	\$2,850
iTec Manufacturing, LLC	ITEC	71391	3/13/2013	\$760
J D Young Company	JDYNG 01	71310	3/1/2013	\$54
January Transport, Inc.	JANUARY TRANSPRT	71455	3/20/2013	\$275
JEMS	JEMS 01	71311	3/1/2013	\$34
Jillian Balfour	BALFOUR	71275	2/28/2013	\$150
Johnson, Tracy L	JOHNSN01	71378	3/11/2013	\$183
Kelli Bruer	BRUER	71379	3/12/2013	\$2,471
Kelli Bruer	BRUER	71420	3/15/2013	\$500
KTUL Television Inc.	KTULTV01	71456	3/20/2013	\$805
LaKeisha Frazier	FRAZIER LAKEISH	71397	3/14/2013	\$112

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Lambrusco's	LMBRSCO1	71313	3/1/2013	\$95
Landscape Partners	WESTERN LAWNS	00000000000053811	2/28/2013	\$370
Language Line Service	LNLNE01	71459	3/20/2013	\$100
LexisNexis Risk Data Management Inc	LEXISNEXIS	71457	3/20/2013	\$379
Littlefield	LITTLEFIELD	71458	3/20/2013	\$31,167
Mansfield	MANSFIELD	71460	3/20/2013	\$184,813
MEDUSA MEDICAL TECHNOLOGIES	MMT 01	71464	3/20/2013	\$23,100
Mercury Medical	MERCURY MEDICAL	71315	3/1/2013	\$374
Merle's Frame & Alignment	MERLES	71364	3/1/2013	\$95
Merle's Frame & Alignment	MERLES	71462	3/20/2013	\$95
Merritt's Bakery	MERRITTS BAKERY	71463	3/20/2013	\$22
Metroplex Electric	METROPLEX	00000000000053812	2/28/2013	\$1,427
Metroplex Electric	METROPLEX	00000000000054058	3/20/2013	\$688
Moore Medical	MOORE MEDICAL	00000000000053813	2/28/2013	\$24,005
Moore Medical	MOORE MEDICAL	00000000000054059	3/20/2013	\$8,590
Motorola, Inc.	MOTRLA01	00000000000053814	2/28/2013	\$6,277
MTM Recognition	MDWTRY01	00000000000053984	3/13/2013	\$138
MTUG	MTUG	71316	3/1/2013	\$50
Napa	NAPAAT01	71392	3/13/2013	\$566
Napa	NAPAAT01	71410	3/15/2013	\$529
Napa	NAPAAT01	71465	3/20/2013	\$202
Net Solutions	NETSOL01	71318	3/1/2013	\$6,000
North American Rescue	N AMERICAN RESC	71317	3/1/2013	\$1,657
O2 for U, Inc.	O2 FOR U INC	00000000000053929	3/1/2013	\$6,034
O2 for U, Inc.	O2 FOR U INC	00000000000053985	3/13/2013	\$1,274
O2 for U, Inc.	O2 FOR U INC	00000000000054060	3/20/2013	\$1,544
Occupational Health Centers of SW, P.A.	CONCENTRA	71356	3/1/2013	\$598
Office Butler	OFFBTL01	71319	3/1/2013	\$14,000
OfficeTeam Specialized Admin	OFFTEM01	00000000000053815	2/28/2013	\$4,155
OfficeTeam Specialized Admin	OFFTEM01	00000000000054061	3/20/2013	\$413
OG&E	OGE 01	71320	3/1/2013	\$4,122
Ok Natural Gas	ONG 05	71323	3/1/2013	\$926
Ok Natural Gas	ONG 05	71467	3/20/2013	\$146
OKC Autoworks	OKC AUTOWORKS	71366	3/1/2013	\$2,220

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OKC Autoworks	OKC AUTOWORKS	71411	3/15/2013	\$4,208
OKC Autoworks	OKC AUTOWORKS	71466	3/20/2013	\$14,649
Oklahoma Hospital Association	OHA 01	00000000000053816	2/28/2013	\$75
Oklahoma Police Supply	OK POLICESUPPLY	71365	3/1/2013	\$971
OOSI Leasing - One Source	OK OFFICE SYSTM	71322	3/1/2013	\$931
O'Reilly Auto Parts	OREILL01	71367	3/1/2013	\$100
O'Reilly Auto Parts	OREILL01	71412	3/15/2013	\$238
Orkin Exterminating	ORKIN 04	00000000000053817	2/28/2013	\$150
Orkin Exterminating Company	ORKIN 01	00000000000053818	2/28/2013	\$81
Packco Inc	PACKCO INC	71368	3/1/2013	\$1,297
PC Mall Gov	PCMG	00000000000053819	2/28/2013	\$15,957
Petty Cash	PETTYC01	71274	2/28/2013	\$310
Petty Cash	PETTYC01	71381	3/13/2013	\$190
Petty Cash	PETTYC01	71401	3/15/2013	\$171
Physio-Control, Inc.	MDTPHY01	00000000000053820	2/28/2013	\$111,953
Physio-Control, Inc.	MDTPHY01	00000000000053930	3/1/2013	\$26,000
Physio-Control, Inc.	MDTPHY01	00000000000054022	3/15/2013	\$9,689
Physio-Control, Inc.	MDTPHY01	00000000000054062	3/20/2013	\$6,969
Pinnacle Towers Inc.	PNNTWR01	71325	3/1/2013	\$6,641
Pinnacle Towers Inc.	PNNTWR01	71469	3/20/2013	\$4,411
Pitney Bowes	PITBOW01	00000000000053821	2/28/2013	\$46
Pitney Bowes	PITBOW03	71324	3/1/2013	\$3,630
Pitney Bowes Purchase Power	PITBOW02	71468	3/20/2013	\$5,050
Priority Dispatch	PRYDSP01	71471	3/20/2013	\$490
Professional Research Consultants Inc	PRC	71326	3/1/2013	\$3,325
Progressive Medical International	PROGRESSIVE MED	71369	3/1/2013	\$900
Progressive Medical International	PROGRESSIVE MED	71470	3/20/2013	\$339
Public Service Co of Oklahoma	PSO 01	71472	3/20/2013	\$2,886
Puckett, Ruth	PUCKET01	71327	3/1/2013	\$5,416
Ram Products, LTD	RAM PRODUCTS	71393	3/13/2013	\$222
Ram Products, LTD	RAM PRODUCTS	71413	3/15/2013	\$55
Ram Products, LTD	RAM PRODUCTS	71473	3/20/2013	\$81
Ranette Jones	JONES, RANETTE	71376	3/6/2013	\$30
Remnant Carpet Co	REMNANT CARPET	71328	3/1/2013	\$75

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Revenue Management Solutions	RMS	71330	3/1/2013	\$5,000
Riggs, Abney, Neal, Turpen	RIGGS 01	71329	3/1/2013	\$31,529
Riggs, Abney, Neal, Turpen	RIGGS 01	71474	3/20/2013	\$42,966
Roxanne Hurry	HURRY, ROXANNE	71398	3/14/2013	\$87
RTT Mobile Interpretation	RTT MOBILE INTE	71475	3/20/2013	\$60
S & S Texiles, Inc.	SS TXL01	71371	3/1/2013	\$612
Schnake Turnbo and Assoc. Inc.	SCHNAK01	71476	3/20/2013	\$12,750
Scott's Printing & Copying	SCOTTS01	00000000000053822	2/28/2013	\$15,276
Scott's Printing & Copying	SCOTTS01	00000000000054063	3/20/2013	\$70
Shelving Inc	SHELVING INC	71394	3/13/2013	\$147
Sherrie Snow	SNOW	71399	3/14/2013	\$99
Sooner Lock & Key	SOONER LOCK	71331	3/1/2013	\$80
Southeastern Emergency Equipment	SEEMRG01	00000000000053823	2/28/2013	\$312
Southeastern Emergency Equipment	SEEMRG01	00000000000054064	3/20/2013	\$1,785
Southern Tire Mart	SOUTHERN TIRE	71414	3/15/2013	\$387
Sovereign Medical	SOVEREIGN MED	71332	3/1/2013	\$6,333
Sovereign Medical	SOVEREIGN MED	71477	3/20/2013	\$3,614
Special Ops	SPECIAL OPS	71370	3/1/2013	\$2,873
Special Ops	SPECIAL OPS	71395	3/13/2013	\$3,968
Special Ops	SPECIAL OPS	71415	3/15/2013	\$354
Stanley Convergent Security Solutions	HSM ELECTRONIC	71306	3/1/2013	\$1,337
Staples	STAPLES	00000000000053931	3/1/2013	\$633
Staples	STAPLES	00000000000053986	3/13/2013	\$1,329
Staples	STAPLES	00000000000054023	3/15/2013	\$1,290
Staples	STAPLES	00000000000054065	3/20/2013	\$540
State Auditor & Inspector	STATEAUDIT INSP	71333	3/1/2013	\$8,091
Stericycle, Inc.	STRCYL01	00000000000054066	3/20/2013	\$2,426
Steves Wholesale Distributors Inc	STEVES WHOLESAL	71372	3/1/2013	\$6
Steves Wholesale Distributors Inc	STEVES WHOLESAL	71416	3/15/2013	\$9
Stryker Sales Corporation	STRYKER SALES	00000000000053824	2/28/2013	\$11,354
Stryker Sales Corporation	STRYKER SALES	00000000000053932	3/1/2013	\$1,264
Stryker Sales Corporation	STRYKER SALES	00000000000053987	3/13/2013	\$1,230
Stryker Sales Corporation	STRYKER SALES	00000000000054067	3/20/2013	\$4,971
Sublime Enterprise	SUBLIME ENTERPR	71334	3/1/2013	\$809

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Synergy DataCom	SYNRGY01	00000000000053825	2/28/2013	\$34
Technical Programming Services, Inc.	TCHPRG01	71336	3/1/2013	\$6,226
The Leslie Group, LLC	LESLIE GROUP	71312	3/1/2013	\$1,800
The University of OK Health Sciences Center	UNIVOK01	71341	3/1/2013	\$55
Total Radio, Inc.	TOTRAD01	00000000000053826	2/28/2013	\$888
Total Radio, Inc.	TOTRAD01	00000000000054068	3/20/2013	\$1,128
Trinity Employment Specialists	TRINITY	71338	3/1/2013	\$5,274
TruGreen-LandCare	TRGRLN01	71337	3/1/2013	\$2,052
Tulsa County Clerk	TULCLK01	71375	3/5/2013	\$221
Tulsa County Clerk	TULCLK01	71380	3/12/2013	\$204
Tulsa County Clerk	TULCLK01	71421	3/19/2013	\$204
Tulsa Overhead Door, LLC	OVRHDR01	00000000000053827	2/28/2013	\$1,539
Turning Technologies, LLC	TURNING TECH	71339	3/1/2013	\$1,590
U S Postal Service	USPSTL02	71377	3/7/2013	\$1,500
U.S. Cellular	USCELL 02	71342	3/1/2013	\$303
Uniforms, Inc	UNIFORMS INC	00000000000053933	3/1/2013	\$8,526
Uniforms, Inc	UNIFORMS INC	00000000000053988	3/13/2013	\$533
United Ford	UNITED FORD	00000000000053828	2/28/2013	\$13,337
United Ford	UNITED FORD	00000000000053934	3/1/2013	\$13,693
United Ford	UNITED FORD	00000000000053989	3/13/2013	\$10,150
United Ford	UNITED FORD	00000000000054024	3/15/2013	\$22,011
United Ford	UNITED FORD	00000000000054069	3/20/2013	\$39,156
United Mechanical	UNITED MECHANIC	71340	3/1/2013	\$1,816
Vehicle Washing Systems Inc	VEHICLEWASHING	71344	3/1/2013	\$249
Verizon Wireless	VERIZON WIRELSS	71478	3/20/2013	\$29,582
Vidacare	VIDACARE	00000000000053829	2/28/2013	\$42,839
Voice Products, Inc.	VCPRDT01	71343	3/1/2013	\$516
Weather Affirmation, L.L.C.	WTHAFM01	71482	3/20/2013	\$350
Western Marketing	WESTERN MARKET	71417	3/15/2013	\$642
Western Marketing	WESTERN MARKET	71479	3/20/2013	\$2,431
Windstream	WINDSTREAM	71480	3/20/2013	\$1
Works & Lentz, Inc.	WKSLNZ02	71481	3/20/2013	\$9,246
Xtivia	XTIVIA	71483	3/20/2013	\$3,900
Yale 31	YALE 31	71345	3/1/2013	\$550

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ZOLL Data Systems	ZOLL DATA	00000000000053830	2/28/2013	\$13,823
ZOLL Data Systems	ZOLL DATA	00000000000054070	3/20/2013	\$49,489