

MEMORANDUM

Date: June 27, 2018

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – May 2018**

Attached you will find financial statements for May 2018. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net profit of \$72 thousand compared to a budgeted loss of \$1,650 thousand, and the Western Division had a net loss of \$4,881 thousand compared to a budgeted net loss of \$7,515 thousand.

There is no net interdivisional payable/receivable as of 5/31/18.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at May 31, 2018, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance includes \$905,587 and \$2,099,698 owed by AMR on the 2016 and 2017 profit caps respectively, and also amounts owed by granting agencies. The West balance includes \$1,033,572 and \$2,397,607 owed by AMR on the 2016 and 2017 profit caps respectively, and assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for April and May services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$4,880 thousand (5.8%) and Western is more than budget by \$1,511 thousand (1.6%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2018. The Eastern Division had 2,705 more emergency transports than budgeted (4.6%); non-emergency transports were 1,389 more than budget (14.8%). The Western Division emergency transports were more than budget by 833 (1.3%) and non-emergencies were 1,200 less than budget (11.9%).

The year-to-date collection rate is 54% for the Eastern Division compared to a budget of 49% and an actual for fiscal 2017 of 52%. The year-to-date collection rate is 56% for the Western Division compared to a budget of 52% and an actual for fiscal 2017 of 55%.

cc: Jim Winham – EMSA
Angela McLain - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Eleven Months Ending Thursday, May 31, 2018

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$15,476,500.00	\$14,828,192.00	4.37%	\$164,964,800...	\$160,240,139...	2.95%
Non-emergency base rate	805,307.24	666,089.00	20.90%	8,453,640.06	7,198,058.00	17.44%
Mileage	1,061,268.00	1,017,343.00	4.32%	11,346,213.00	10,993,870.00	3.20%
Special events	39,600.00	29,666.67	33.48%	387,965.00	326,333.37	18.89%
Subscription membership	20,966.40	16,666.66	25.80%	179,797.30	183,333.26	-1.93%
Other revenue	568,373.70	593,750.00	-4.27%	6,535,706.41	6,531,250.00	0.07%
	<u>17,972,015.34</u>	<u>17,151,707.33</u>	<u>4.78%</u>	<u>191,868,121.77</u>	<u>185,472,983.63</u>	<u>3.45%</u>
Deductions from revenue:						
Contractual allowances and bad debts	12,285,410.61	11,528,583.34	-6.56%	130,215,360.77	126,814,416.74	-2.68%
Collection fees and expenses	54,537.40	70,833.33	23.01%	676,117.31	779,166.63	13.23%
	<u>12,339,948.01</u>	<u>11,599,416.67</u>	<u>-6.38%</u>	<u>130,891,478.08</u>	<u>127,593,583.37</u>	<u>-2.58%</u>
Net patient service revenue	<u>5,632,067.33</u>	<u>5,552,290.66</u>	<u>1.44%</u>	<u>60,976,643.69</u>	<u>57,879,400.26</u>	<u>5.35%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,643,006.34	4,568,346.33	-1.63%	49,250,010.79	48,576,858.63	-1.39%
Employee compensation & benefits	350,162.47	355,828.91	1.59%	3,949,751.70	3,914,118.01	-0.91%
Medical supplies	20,184.73	28,999.92	30.40%	196,500.08	318,999.12	38.40%
Building rent, utilities and maintenance	105,363.71	94,283.32	-11.75%	1,083,511.27	1,037,116.52	-4.47%
Equipment maintenance	253,418.10	164,583.33	-53.98%	1,475,490.59	1,810,416.63	18.50%
TotalCare campaign	4,418.83	3,750.00	-17.84%	42,195.62	41,250.00	-2.29%
Quality assurance fees	70,771.83	70,833.33	0.09%	778,490.13	779,166.63	0.09%
Telephone	86,147.46	94,666.67	9.00%	878,170.39	995,333.37	11.77%
Professional services	175,885.83	349,000.01	49.60%	2,758,362.68	3,839,000.11	28.15%
Miscellaneous supplies	36,487.59	48,941.67	25.45%	472,729.88	538,358.37	12.19%
Postage and courier service	6,322.52	6,458.34	2.10%	69,118.92	71,041.74	2.71%
Equipment lease	4,579.53	1,775.00	-158.00%	20,455.60	19,525.00	-4.77%
Other fees and expenses	60,083.77	61,450.00	2.22%	553,029.35	721,950.00	23.40%
Community relations	8,268.76	10,166.67	18.67%	93,499.79	111,833.37	16.39%
Office supplies	6,989.19	3,833.34	-82.33%	40,790.26	42,166.74	3.26%
Insurance	16,124.72	16,416.66	1.78%	172,062.33	180,583.26	4.72%
Travel, meals, and training	6,612.26	2,750.00	-140.45%	33,663.52	30,250.00	-11.28%
	<u>5,854,827.64</u>	<u>5,882,083.50</u>	<u>0.46%</u>	<u>61,867,832.90</u>	<u>63,027,967.50</u>	<u>1.84%</u>
Operating inc. (loss) before depr.	(222,760.31)	(329,792.84)	-32.45%	(891,189.21)	(5,148,567.24)	-82.69%
Depreciation	349,999.99	350,000.00	0.00%	3,849,999.89	3,850,000.00	0.00%
Operating income (loss)	<u>(572,760.30)</u>	<u>(679,792.84)</u>	<u>-15.74%</u>	<u>(4,741,189.10)</u>	<u>(8,998,567.24)</u>	<u>-47.31%</u>

EMSA
EMSA Combined
For the Eleven Months Ending Thursday, May 31, 2018

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		15,083.33	100.00%	77,328.56	165,916.63	53.39%
Nonoperating expense		15,083.33	100.00%	77,328.56	165,916.63	53.39%
Nonoperating income - interest income	761.60		0.00%	9,814.34		0.00%
Net income (loss)	(571,998.70)	(694,876.17)	17.68%	(4,808,703.32)	(9,164,483.87)	47.53%

EMSA
EMSA Eastern Division
For the Eleven Months Ending Thursday, May 31, 2018

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,601,100.00	\$7,044,219.00	7.91%	\$79,482,000.00	\$76,123,012.00	4.41%
Non-emergency base rate	418,460.00	298,874.00	40.01%	4,220,833.14	3,229,768.00	30.69%
Mileage	516,468.00	452,515.00	14.13%	5,351,289.00	4,890,082.00	9.43%
Special events	19,600.00	14,000.00	40.00%	222,925.00	154,000.00	44.76%
Subscription membership	10,248.49	8,333.33	22.98%	91,878.95	91,666.63	0.23%
Other revenue	568,237.70	593,750.00	-4.30%	6,534,985.52	6,531,250.00	0.06%
	<u>9,134,114.19</u>	<u>8,411,691.33</u>	<u>8.59%</u>	<u>95,903,911.61</u>	<u>91,019,778.63</u>	<u>5.37%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,091,643.73	5,499,416.67	-10.77%	63,631,467.51	60,493,583.37	-5.19%
Collection fees and expenses	21,817.16	33,333.33	34.55%	297,647.08	366,666.63	18.82%
	<u>6,113,460.89</u>	<u>5,532,750.00</u>	<u>-10.50%</u>	<u>63,929,114.59</u>	<u>60,860,250.00</u>	<u>-5.04%</u>
Net patient service revenue	<u>3,020,653.30</u>	<u>2,878,941.33</u>	<u>4.92%</u>	<u>31,974,797.02</u>	<u>30,159,528.63</u>	<u>6.02%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,234,231.32	2,146,261.33	-4.10%	23,688,372.17	22,821,959.63	-3.80%
Employee compensation & benefits	176,490.02	167,239.58	-5.53%	1,911,447.94	1,839,635.38	-3.90%
Medical supplies	9,462.55	12,891.59	26.60%	75,824.09	141,807.49	46.53%
Building rent, utilities and maintenance	44,695.69	29,924.99	-49.36%	383,622.04	329,174.89	-16.54%
Equipment maintenance	124,453.69	77,750.00	-60.07%	674,523.24	855,250.00	21.13%
TotalCare campaign	3,581.98	2,500.00	-43.28%	33,825.94	27,500.00	-23.00%
Quality assurance fees	34,500.00	34,500.00	0.00%	379,500.00	379,500.00	0.00%
Telephone	35,659.93	38,833.34	8.17%	374,416.82	397,166.74	5.73%
Professional services	84,668.67	161,250.00	47.49%	1,271,699.26	1,773,750.00	28.30%
Miscellaneous supplies	20,471.31	23,108.33	11.41%	247,841.62	254,191.63	2.50%
Postage and courier service	3,048.45	3,041.67	-0.22%	34,600.98	33,458.37	-3.42%
Equipment lease	3,513.57	1,025.00	-242.79%	11,792.62	11,275.00	-4.59%
Other fees and expenses	32,951.08	27,399.99	-20.26%	283,622.33	331,399.89	14.42%
Community relations	6,145.62	5,000.00	-22.91%	63,366.27	55,000.00	-15.21%
Office supplies	3,371.82	1,916.67	-75.92%	20,678.29	21,083.37	1.92%
Insurance	9,537.72	8,750.00	-9.00%	99,761.18	96,250.00	-3.65%
Travel, meals, and training	3,105.14	1,250.00	-148.41%	15,800.47	13,750.00	-14.91%
	<u>2,829,888.56</u>	<u>2,742,642.49</u>	<u>-3.18%</u>	<u>29,570,695.26</u>	<u>29,382,152.39</u>	<u>-0.64%</u>
Operating inc. (loss) before depr.	190,764.74	136,298.84	39.96%	2,404,101.76	777,376.24	209.26%
Depreciation	208,333.33	208,333.33	0.00%	2,291,666.63	2,291,666.63	0.00%
Operating income (loss)	<u>(17,568.59)</u>	<u>(72,034.49)</u>	<u>-75.61%</u>	<u>112,435.13</u>	<u>(1,514,290.39)</u>	<u>-107.42%</u>

EMSA
 EMSA Eastern Division
 For the Eleven Months Ending Thursday, May 31, 2018

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		12,333.33	100.00%	44,462.16	135,666.63	67.23%
Nonoperating expense		12,333.33	100.00%	44,462.16	135,666.63	67.23%
Nonoperating income - interest income	341.80		0.00%	4,066.35		0.00%
Net income (loss)	(17,226.79)	(84,367.82)	79.58%	72,039.32	(1,649,957.02)	104.37%

EMSA
EMSA Western Division
For the Eleven Months Ending Thursday, May 31, 2018

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,875,400.00	\$7,783,973.00	1.17%	\$85,482,800.00	\$84,117,127.00	1.62%
Non-emergency base rate	386,847.24	367,215.00	5.35%	4,232,806.92	3,968,290.00	6.67%
Mileage	544,800.00	564,828.00	-3.55%	5,994,924.00	6,103,788.00	-1.78%
Special events	20,000.00	15,666.67	27.66%	165,040.00	172,333.37	-4.23%
Subscription membership	10,717.91	8,333.33	28.61%	87,918.35	91,666.63	-4.09%
Other revenue	136.00		0.00%	720.89		0.00%
	<u>8,837,901.15</u>	<u>8,740,016.00</u>	<u>1.12%</u>	<u>95,964,210.16</u>	<u>94,453,205.00</u>	<u>1.60%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,193,766.88	6,029,166.67	-2.73%	66,583,893.26	66,320,833.37	-0.40%
Collection fees and expenses	32,720.24	37,500.00	12.75%	378,470.23	412,500.00	8.25%
	<u>6,226,487.12</u>	<u>6,066,666.67</u>	<u>-2.63%</u>	<u>66,962,363.49</u>	<u>66,733,333.37</u>	<u>-0.34%</u>
Net patient service revenue	<u>2,611,414.03</u>	<u>2,673,349.33</u>	<u>-2.32%</u>	<u>29,001,846.67</u>	<u>27,719,871.63</u>	<u>4.62%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,408,775.02	2,422,085.00	0.55%	25,561,638.62	25,754,899.00	0.75%
Employee compensation & benefits	173,672.45	188,589.33	7.91%	2,038,303.76	2,074,482.63	1.74%
Medical supplies	10,722.18	16,108.33	33.44%	120,675.99	177,191.63	31.90%
Building rent, utilities and maintenance	60,668.02	64,358.33	5.73%	699,889.23	707,941.63	1.14%
Equipment maintenance	128,964.41	86,833.33	-48.52%	800,967.35	955,166.63	16.14%
TotalCare campaign	836.85	1,250.00	33.05%	8,369.68	13,750.00	39.13%
Quality assurance fees	36,271.83	36,333.33	0.17%	398,990.13	399,666.63	0.17%
Telephone	50,487.53	55,833.33	9.57%	503,753.57	598,166.63	15.78%
Professional services	91,217.16	187,750.01	51.42%	1,486,663.42	2,065,250.11	28.02%
Miscellaneous supplies	16,016.28	25,833.34	38.00%	224,888.26	284,166.74	20.86%
Postage and courier service	3,274.07	3,416.67	4.17%	34,517.94	37,583.37	8.16%
Equipment lease	1,065.96	750.00	-42.13%	8,662.98	8,250.00	-5.01%
Other fees and expenses	27,132.69	34,050.01	20.32%	269,407.02	390,550.11	31.02%
Community relations	2,123.14	5,166.67	58.91%	30,133.52	56,833.37	46.98%
Office supplies	3,617.37	1,916.67	-88.73%	20,111.97	21,083.37	4.61%
Insurance	6,587.00	7,666.66	14.08%	72,301.15	84,333.26	14.27%
Travel, meals, and training	3,507.12	1,500.00	-133.81%	17,863.05	16,500.00	-8.26%
	<u>3,024,939.08</u>	<u>3,139,441.01</u>	<u>3.65%</u>	<u>32,297,137.64</u>	<u>33,645,815.11</u>	<u>4.01%</u>
Operating inc. (loss) before depr.	(413,525.05)	(466,091.68)	-11.28%	(3,295,290.97)	(5,925,943.48)	-44.39%
Depreciation	141,666.66	141,666.67	0.00%	1,558,333.26	1,558,333.37	0.00%
Operating income (loss)	<u>(555,191.71)</u>	<u>(607,758.35)</u>	<u>-8.65%</u>	<u>(4,853,624.23)</u>	<u>(7,484,276.85)</u>	<u>-35.15%</u>

EMSA
EMSA Western Division
For the Eleven Months Ending Thursday, May 31, 2018

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		2,750.00	100.00%	32,866.40	30,250.00	-8.65%
Nonoperating expense		2,750.00	100.00%	32,866.40	30,250.00	-8.65%
Nonoperating income - interest income	419.80		0.00%	5,747.99		0.00%
Net income (loss)	(554,771.91)	(610,508.35)	9.13%	(4,880,742.64)	(7,514,526.85)	35.05%

EMSA
EMSA Combined
For the Eleven Months Ending Thursday, May 31, 2018
2018 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$514,635.96)	\$952,584.58
Petty cash	1,200.00	1,200.00
Invested cash	10,145,122.17	9,702,638.17
	9,631,686.21	10,656,422.75
Patient accounts receivable:		
Patient accounts receivable	24,722,235.20	23,079,895.72
Receivables in collection	77,566,000.19	77,344,000.19
	102,288,235.39	100,423,895.91
Less allowance for contractual allowances and bad debts	92,925,755.00	86,122,291.00
Net patient accounts receivable	9,362,480.39	14,301,604.91
Other receivables:		
Due from contractor	714,688.36	577,911.13
Due from collection agency	27,999.89	38,495.46
Other miscellaneous receivables	7,798,684.27	574,106.04
	8,541,372.52	1,190,512.63
Other current assets:		
Prepaid assets	655,298.60	566,889.82
Other, principally funds held by trustee	(151,764.67)	103,170.30
	503,533.93	670,060.12
Total current assets	28,039,073.05	26,818,600.41
Property and equipment:		
Communication equipment	9,489,481.00	9,242,155.67
Buildings and leasehold improvements	3,994,113.76	3,913,672.76
Ambulances	14,642,428.27	13,517,411.75
Data processing equipment	7,778,363.57	7,768,863.57
On-board equipment	8,322,963.92	7,879,842.70
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,681,973.44	1,575,047.44
Land	64,200.00	64,200.00
Transportation equipment	639,742.98	634,016.98
Prepaid assets	10,413,438.31	6,009,451.98
Capital Lease	739,910.29	739,910.29
	59,157,983.70	52,735,941.30
Less accumulated depreciation	43,855,508.91	40,040,476.60
Net property and equipment	15,302,474.79	12,695,464.70
Other assets	46,319.74	9,734.50
Total assets	43,387,867.58	39,523,799.61

EMSA
EMSA Combined
For the Eleven Months Ending Thursday, May 31, 2018
2018 2017

Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,621,463.81	1,439,606.81
Due to contractor	9,103,610.28	8,696,096.68
Due to Quality Assurance Fund	312,857.27	295,315.00
Accrued retirement	315,638.79	318,096.16
Accrued salaries and wages	386,719.53	400,362.78
Current installments of long-term debt	445,854.49	347,752.00
Accrued interest payable	36.87	24.10
Deferred revenue	20,966.38	24,757.73
Total current liabilities	12,207,147.42	11,522,011.26
Long-term debt	6,324,083.23	4,427,876.32
Other liabilities		21,752.22
Total liabilities	18,531,230.65	15,971,639.80
Division capital:		
Contributed capital	92,046,921.77	85,222,838.77
Retained earnings (deficit)	(62,381,581.52)	(55,149,329.11)
Current year earnings (loss)	(4,808,703.32)	(6,521,349.85)
Total division capital	24,856,636.93	23,552,159.81
Total liabilities & division capital	43,387,867.58	39,523,799.61

EMSA
EMSA Eastern Division
For the Eleven Months Ending Thursday, May 31, 2018
2018 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$601,904.89)	\$316,647.33
Petty cash	600.00	600.00
Invested cash	3,948,557.31	2,473,578.83
	3,347,252.42	2,790,826.16
Patient accounts receivable:		
Patient accounts receivable	11,500,666.28	10,761,000.19
Receivables in collection	38,532,999.82	37,883,999.82
	50,033,666.10	48,645,000.01
Less allowance for contractual allowances and bad debts	46,083,995.00	42,238,710.00
Net patient accounts receivable	3,949,671.10	6,406,290.01
Other receivables:		
Due from contractor	714,688.36	577,911.13
Due from collection agency	13,347.68	15,989.61
Other miscellaneous receivables	3,046,578.27	(20,394.78)
	3,774,614.31	573,505.96
Other current assets:		
Prepaid assets	302,516.83	231,692.31
Other, principally funds held by trustee	(130,362.01)	53,455.05
	172,154.82	285,147.36
Total current assets	11,243,692.65	10,055,769.49
Property and equipment:		
Communication equipment	4,758,551.63	4,725,569.49
Buildings and leasehold improvements	3,331,474.35	3,319,637.35
Ambulances	8,847,058.56	8,173,887.78
Data processing equipment	3,913,089.51	3,913,089.51
On-board equipment	4,571,178.33	4,498,758.92
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	961,664.00	912,079.25
Land	64,200.00	64,200.00
Transportation equipment	405,776.04	400,050.04
Prepaid assets	8,815,863.38	4,586,352.14
Capital Lease	338,087.66	338,087.66
	36,627,487.04	31,552,255.72
Less accumulated depreciation	24,624,521.42	22,417,771.98
Net property and equipment	12,002,965.62	9,134,483.74
Other assets	44,858.84	8,273.60
Total assets	23,291,517.11	19,198,526.83

EMSA
EMSA Eastern Division
For the Eleven Months Ending Thursday, May 31, 2018
2018

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,622,544.88	857,739.88
Due to contractor	4,412,680.06	4,016,749.08
Due to Quality Assurance Fund	312,857.27	295,315.00
Accrued retirement	168,458.42	166,856.68
Accrued salaries and wages	183,559.55	188,743.81
Current installments of long-term debt	265,895.49	175,480.00
Accrued interest payable	36.87	24.10
Deferred revenue	10,248.46	10,981.28
Total current liabilities	6,976,281.00	5,711,889.83
Long-term debt	5,939,723.23	3,863,557.32
Other liabilities		21,752.22
Total liabilities	12,916,004.23	9,597,199.37
Division capital:		
Contributed capital	9,201,671.23	8,291,248.23
Retained earnings (deficit)	1,101,802.33	3,469,287.71
Current year earnings (loss)	72,039.32	(2,159,208.48)
Total division capital	10,375,512.88	9,601,327.46
 Total liabilities & division capital	 23,291,517.11	 19,198,526.83

EMSA
EMSA Western Division
For the Eleven Months Ending Thursday, May 31, 2018
2018 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$87,268.93	\$635,937.25
Petty cash	600.00	600.00
Invested cash	6,196,564.86	7,229,059.34
	6,284,433.79	7,865,596.59
Patient accounts receivable:		
Patient accounts receivable	13,221,568.92	12,318,895.53
Receivables in collection	39,033,000.37	39,460,000.37
	52,254,569.29	51,778,895.90
Less allowance for contractual allowances and bad debts	46,841,760.00	43,883,581.00
Net patient accounts receivable	5,412,809.29	7,895,314.90
Other receivables:		
Due from collection agency	14,652.21	22,505.85
Other miscellaneous receivables	4,752,106.00	594,500.82
	4,766,758.21	617,006.67
Other current assets:		
Prepaid assets	352,781.77	335,197.51
Other, principally funds held by trustee	(21,402.66)	49,715.25
	331,379.11	384,912.76
Total current assets	16,795,380.40	16,762,830.92
Property and equipment:		
Communication equipment	4,730,929.37	4,516,586.18
Buildings and leasehold improvements	662,639.41	594,035.41
Ambulances	5,795,369.71	5,343,523.97
Data processing equipment	3,865,274.06	3,855,774.06
On-board equipment	3,751,785.59	3,381,083.78
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	720,309.44	662,968.19
Transportation equipment	233,966.94	233,966.94
Prepaid assets	1,597,574.93	1,423,099.84
Capital Lease	401,822.63	401,822.63
	22,530,496.66	21,183,685.58
Less accumulated depreciation	19,230,987.49	17,622,704.62
Net property and equipment	3,299,509.17	3,560,980.96
Other assets	1,460.90	1,460.90
Total assets	20,096,350.47	20,325,272.78

EMSA
EMSA Western Division
For the Eleven Months Ending Thursday, May 31, 2018
2018 2017

Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(1,081.07)	581,866.93
Due to contractor	4,690,930.22	4,679,347.60
Accrued retirement	147,180.37	151,239.48
Accrued salaries and wages	203,159.98	211,618.97
Current installments of long-term debt	179,959.00	172,272.00
Deferred revenue	10,717.92	13,776.45
Total current liabilities	5,230,866.42	5,810,121.43
Long-term debt	384,360.00	564,319.00
Total liabilities	5,615,226.42	6,374,440.43
Division capital:		
Contributed capital	82,845,250.54	76,931,590.54
Retained earnings (deficit)	(63,483,383.85)	(58,618,616.82)
Current year earnings (loss)	(4,880,742.64)	(4,362,141.37)
Total division capital	14,481,124.05	13,950,832.35
Total liabilities & division capital	20,096,350.47	20,325,272.78

EMSA
Cash Rollforward
Year Ending June 30, 2018

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2017	\$ 3,643,961	\$ 3,643,961	-	7,422,560	7,422,560	-	11,066,521	11,066,521	-
Net revenue collected	25,562,000	23,495,890	2,066,110	28,851,000	27,534,247	1,316,753	54,413,000	51,030,137	3,382,863
Utility bill receipts	6,526,000	6,531,250	(5,250)				6,526,000	6,531,250	(5,250)
TotalCare proceeds	99,785	100,000	(215)	96,279	100,000	(3,721)	196,064	200,000	(3,936)
Payment to contractor	(23,410,853)	(22,821,959)	(588,894)	(25,665,400)	(25,754,902)	89,502	(49,076,253)	(48,576,861)	(499,392)
Operating expenses/changes in WC	(7,467,996)	(6,554,163)	(913,833)	(7,299,243)	(7,883,326)	584,083	(14,767,239)	(14,437,489)	(329,750)
Capital expenditures	(1,657,582)	(1,130,250)	(527,332)	(3,741,130)	(2,692,250)	(1,048,880)	(5,398,712)	(3,822,500)	(1,576,212)
Net debt proceeds/(reduction)&int	(765,437)	(798,000)	32,563	(205,138)	(205,000)	(138)	(970,575)	(1,003,000)	32,425
Interest/other income	3,976		3,976	4,672		4,672	8,648	-	8,648
Other	647,369 (2)	716,826	(69,457)	6,987,004 (1)	6,987,004	-	7,634,373	7,703,830	(69,457)
Balance at May 31, 2018	<u>3,181,223</u>	<u>3,183,555</u>	<u>(2,332)</u>	<u>6,450,604</u>	<u>5,508,333</u>	<u>942,271</u>	<u>9,631,827</u>	<u>8,691,888</u>	<u>939,939</u>

(1) 44,586 - '17 Other Western Subsidy
922,440 - '18 Edmond Subsidy
391,019 - '18 Other Western Subsidy
320,262 - '17 Oklahoma City Subsidy
5,308,697 - '18 Oklahoma City Subsidy
6,987,004

(2) 647,369 - '18 Other Eastern Subsidy

West - Cash	6,284,434
A/R	166,170
Net	<u><u>6,450,604</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Eleven Months Ended 5/31/18

Eastern Division

Net Income (loss)		72,039
Add: Depreciation	2,291,666	
Increase in allowance for doubtful accounts	3,124,698	
Increase in deferred revenue	10,248	<u>5,426,612</u>
Changes in working capital:		
Increase in patient receivables	(1,498,644)	
Increase in other receivables	(2,031,480)	
Decrease in other assets	39,915	
Increase in accounts payable	269,556	
Decrease in accrued liabilities	(6,840)	<u>(3,227,493)</u>
Net Property Additions:		(4,287,067)
Debt Service/ Loan Proceeds		1,814,960
Net Contributed Capital		647,369
Change in cash and cash equivalents:		<u><u>446,420</u></u>
Cash balance @6/30/17		2,900,832
Cash balance @5/31/18		3,347,252
Change in cash		<u><u>446,420</u></u>

EMSA
Statement of Cash Flows
Eleven Months Ended 5/31/18

Western Division

Net income (loss)		(4,880,743)
Add: Depreciation	1,558,333	
Increase in allowance for doubtful accounts	2,205,607	
Increase in deferred revenue	10,718	<u>3,774,658</u>
Changes in working capital:		
Increase in patient receivables	(657,279)	
Increase in other receivables	(3,234,311)	
Decrease in other assets	21,748	
Decrease in accounts payable	(775,679)	
Decrease in accrued liabilities	(15,639)	<u>(4,661,160)</u>
Net Property (Additions)/Dispositions		(1,317,435)
Debt Service/Loan proceeds		(172,272)
Contributed Capital		5,375,697
Change in cash and cash equivalents:		<u><u>(1,881,255)</u></u>
	Cash balance @6/30/16	8,165,689
	Cash balance @5/31/18	6,284,434
	Change in cash	<u><u>(1,881,255)</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through May

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2018 Ambulances (eleven)</i>			
Replacement units	474,000		474,000
Repairs	25,000	37,155	(12,155)
Common use vehicle		38,775	(38,775)
Miscellaneous	20,000		20,000
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000	1,256,629	12,371
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000	1,226,387	(126,387)
On board equipment:			
Stair chairs	5,000		5,000
Power cots	213,000	216,089	(3,089)
Miscellaneous	32,000		32,000
CAD and radio equipment:			
Mobile data terminals	105,000		105,000
Mobile gateways	119,000	81,037	37,963
Recording system	92,000	26,713	65,287
Building expenses:			
Floor scrubbers		20,064	(20,064)
Miscellaneous	43,000	25,357	17,643
Computer equipment:			
UPS batteries	5,000		5,000
Information processing system (Laserfiche)		55,092	(55,092)
Miscellaneous	100,000		100,000
TOTAL	3,602,000	2,983,298	618,702
Less 2017 incurred prior year		589,331	
Less 2016 incurred prior year		736,385	
Current year expenditures		1,657,582	
Less 2017 incurred current year	1,269,000	667,298	
Less 2016 incurred current year	1,100,000	490,002	
Current year budget	1,233,000	500,282	732,718

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through May

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2018 Ambulances (eleven)</i>				
Replacement units	1,338,000	1,285,902		52,098
Repairs	25,000		73,957	(48,957)
Miscellaneous	20,000			20,000
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000	1,382,312		(113,312)
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	1,209,266		(109,266)
On board equipment:				
Stair chairs	5,000			5,000
Power cots	870,000		882,364	(12,364)
Power cots - aid vans (3)			42,220	(42,220)
Miscellaneous	39,000		12,447	26,553
CAD and radio equipment:				
Mobile data terminals	115,000			115,000
Mobile gateways in trucks	131,000		100,003	30,997
Radio infrastructure (NG911)	117,500		58,752	58,748
Recording system	108,000		56,837	51,163
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
Miscellaneous	48,000		6,892	41,108
Computer equipment:				
Information processing system(Laserfiche)			58,623	(58,623)
Miscellaneous	100,000			100,000
TOTAL	5,305,500	3,877,480	1,292,095	135,925
Less 2016 and 2017 incurred prior year		1,428,445		
Current year expenditures		2,449,035	1,292,095	3,741,130
Less 2016 and 2017 incurred current year	2,369,000	1,163,133		
Current year budget	<u>2,936,500</u>	<u>1,285,902</u>	<u>1,292,095</u>	<u>358,503</u>

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Eastern Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Mar-18</u>	<u>Apr-18</u>	<u>May-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>														
Emergency	5,648	5,535	5,401	5,497	5,376	5,536	6,091	5,479	5,485	5,358	5,855	61,261	58,695	58,556
Non-emergency	951	990	872	925	935	971	1,044	926	1,043	1,000	1,094	10,751	9,615	9,362
Total	6,599	6,525	6,273	6,422	6,311	6,507	7,135	6,405	6,528	6,358	6,949	72,012	68,310	67,918
Unit hours	14,417	14,704	13,779	14,249	14,244	14,671	15,274	13,614	15,675	15,295	15,653	161,575	166,229	
% of total system hours	47.5%	48.4%	47.3%	46.4%	46.5%	47.4%	48.4%	47.6%	48.2%	49.2%	47.3%	47.7%	46.6%	47.0%
<i>Gross revenue by payor:</i>														
Medicare	43%	44%	43%	44%	44%	43%	48%	46%	45%	45%	43%	45%	44%	
Medicaid	17%	17%	20%	18%	19%	18%	17%	18%	17%	18%	18%	18%	18%	
Private insurance	17%	16%	16%	16%	16%	17%	16%	16%	17%	16%	17%	16%	17%	
Uninsured and other	23%	23%	21%	22%	21%	22%	19%	20%	21%	21%	22%	21%	21%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	44.2%	51.5%	49.8%	52.8%	53.6%	53.2%	49.3%	38.1%	83.4%	65.9%	60.4%	54.2%	51.5%	49.0%
<i>Net income (loss)</i>	\$ (632,995)	\$ 610,141	\$ 295,002	\$ (703,575)	\$ (376,744)	\$ 33,804	\$ 329,386	\$ (423,350)	\$ 569,354	\$ 388,244	\$ (17,227)	\$ 72,040	\$ (2,159,208)	\$ (1,649,957)
<i>Days in A/R</i>	79.4	79.9	83.1	82.0	81.0	84.9	80.8	84.0	103.9	105.8	76.0	N/A	75.9	
<i>Past due A/R</i>	\$ 2,310,000	\$ 2,192,000	\$ 2,187,000	\$ 2,200,000	\$ 2,267,000	\$ 2,285,000	\$ 2,224,000	\$ 2,237,000	\$ 2,303,000	\$ 2,234,000	\$ 2,228,000	N/A	\$ 2,290,000	
<i>Current ratio</i>	1.42	1.69	1.59	1.47	1.45	1.51	1.46	1.35	1.49	1.56	1.61	N/A	1.76	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Western Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Mar-18</u>	<u>Apr-18</u>	<u>May-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>														
Emergency	6,061	6,014	5,929	5,946	5,785	6,061	6,433	5,665	5,940	5,660	6,044	65,538	65,768	64,705
Non-emergency	815	886	773	751	688	788	872	813	890	797	804	8,877	9,102	10,096
Total	6,876	6,900	6,702	6,697	6,473	6,849	7,305	6,478	6,830	6,457	6,848	74,415	74,870	74,801
Unit hours	15,940	15,647	15,351	16,467	16,420	16,260	16,275	14,960	16,821	15,788	17,427	177,356	190,203	
% of total system hours	52.5%	51.6%	52.7%	53.6%	53.5%	52.6%	51.6%	52.4%	51.8%	50.8%	52.7%	52.3%	53.4%	53.0%
<i>% of gross revenue by payor:</i>														
Medicare	45%	44%	44%	46%	46%	47%	48%	46%	48%	46%	43%	45%	46%	
Medicaid	15%	16%	15%	15%	16%	15%	16%	15%	15%	15%	16%	16%	15%	
Private insurance	19%	18%	19%	20%	19%	19%	18%	19%	19%	18%	20%	19%	19%	
Uninsured and other	21%	22%	22%	19%	19%	19%	18%	20%	18%	21%	21%	20%	20%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	47.4%	56.1%	48.2%	52.6%	56.8%	54.6%	49.1%	43.9%	62.7%	84.9%	63.8%	56.4%	54.7%	52.0%
<i>Net income (loss)</i>	\$ (664,712)	\$ (345,199)	\$ (595,590)	\$ (614,823)	\$ (816,723)	\$ (39,942)	\$ (279,174)	\$ (362,570)	\$ 455,864	\$ (1,063,102)	\$ (554,772)	\$ (4,880,743)	\$ (4,362,142)	\$ (7,514,527)
<i>Days in A/R</i>	83.0	82.2	82.7	84.8	85.8	87.3	87.0	92.2	101.7	123.3	83.4	N/A	80.6	
<i>Past due A/R</i>	\$ 2,913,000	\$ 2,761,000	\$ 2,776,000	\$ 2,695,000	\$ 2,755,000	\$ 2,928,000	\$ 3,225,000	\$ 3,150,000	\$ 3,197,000	\$ 3,126,000	\$ 3,192,000	N/A	\$ 2,911,000	
<i>Current ratio</i>	2.83	2.78	2.97	3.09	2.90	2.47	2.45	2.90	3.13	3.09	3.21	N/A	2.89	

KEY: AMR MCB EMSA

		OVER \$10K				
Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1	
247 Graphx Studios Inc	247 GRAPHX	81241	5/31/2018	3,835.30000	Ambulance Maintenance	
Aaron Fence Co.	AARON FENCE	81312	6/14/2018	500.00000	Building Maintenance	
Absolute Self Storage	ABSOLUTE SELF	Z000003652	6/14/2018	1,848.00000	Storage	
Adam Paluka	PALUKA, ADAM	81304	6/11/2018	199.75000	Employee Expense Reimburse	
Air Solutions	AIR SOLUTIONS	81314	6/14/2018	186.00000	Building Maintenance	
AIRGAS USA LLC	1223388	81240	5/31/2018	6,809.95000	AMR - Medical Supplies	
Ala Carte Courier Service, Inc	ALACRT01	81315	6/14/2018	1,077.74000	Courier Service	
Alliance Maintenance	ALLIANCE MAINT	81316	6/14/2018	3,025.00000	Janitorial Service	
Allied Towing	ALLIED TOWING	81317	6/14/2018	90.72000	AMR - Towing	
American Express-Employee	AMEXPR01	81216	5/16/2018	35,829.13000	Employee Corporate Cards	
American Waste Control	AMWSTE01	Z000003653	6/14/2018	468.13000	Utilities	
Ameritas Life Insurance Corp	AMERITAS	81290	6/1/2018	1,199.16000	Benefits	
Amos Electrical & Mechanical, Inc.	AMOSELO1	81318	6/14/2018	1,331.70000	Building Maintenance	
Association of Central Ok Govn	ACOG 01	81242	5/31/2018	436.20000	OKC 911 Service Agreement	
Association of Central Ok Govn	ACOG 01	81313	6/14/2018	29,376.08000	OKC 911 Service Agreement	
AT&T Interstate Dedicated Private Line Service	ATT 07	81319	6/14/2018	2,623.48000	Communications	
AT&T OneNet Services/Long Distance	ATT INTERNET	81243	5/31/2018	475.75000	Communications	
att	ATT 10	Z000003643	5/31/2018	26,253.11000	Communications	
Audio Advice	AUDIO ADVICE	81320	6/14/2018	300.00000	Building Maintenance	
B. D. Eddie Enterprises	BDEDDI01	81244	5/31/2018	27,991.01000	Rent	
Bill Knight Ford	BILLKNIGHT FORD	81245	5/31/2018	86,212.00000	Ambulance Maintenance	
Blue Sky Supply	BLUE SKY SUPPLY	81322	6/14/2018	734.29000	Coffee/Food Service	
Bradshaw Consulting Services, Inc.	BCS	81321	6/14/2018	6,130.00000	Software Maintenance	
Brooks Grease Trap Service	BROOKS GREASE	81323	6/14/2018	325.00000	Building Maintenance	
Capital Waste Solutions	CAPITAL WASTE	81324	6/14/2018	3,100.00000	Building Maintenance	
CDW Government, Inc.	CDWCMP01	81325	6/14/2018	1,113.36000	Computer Supplies	
Center Point Energy	OK ENERGY SERV	81271	5/31/2018	554.40000	Utilities	
Change Healthcare	CHANGE HEALTHCA	81326	6/14/2018	2,125.68000	Pt Account	
Chantelle Ainge	HINDS, CHANTELL	81337	6/14/2018	64.92000	Employee Travel Expenses	
Chantelle Ainge	HINDS, CHANTELL	81292	6/5/2018	129.92000	Employee Travel Expenses	
Cheryl Prebble	PREBBLE, CHERYL	81220	5/16/2018	104.99000	Employee Reimbursement	

Cheryel Prebble	PREBBLE, CHERYL	81310	6/13/2018	104.99000	Employee Reimbursement
City of Bixby	CTYBXB01	81330	6/14/2018	39.10000	utilities
City of Oklahoma City - Utilities	CTYOKC01	81251	5/31/2018	858.79000	Utilities
City of Tulsa	CTYTUL01	81252	5/31/2018	153,892.44000	Benefits
City of Tulsa Utilities	CTYTUL02	81217	5/16/2018	2,207.61000	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	81327	6/14/2018	3,255.00000	Janitorial Services
Cobra One Corporation	COBRA ONE CORP	81328	6/14/2018	287.00000	Benefits
Cobra One Corporation	COBRA ONE CORP	81247	5/31/2018	335.20000	Benefits
Community Care	COMMUNITY CARE	81299	6/11/2018	49.56000	employee Benefits
Community Care	COMMUNITY CARE	81329	6/14/2018	38,789.08000	employee Benefits
Community Care	COMMUNITY CARE	81248	5/31/2018	40,263.58000	employee Benefits
Community Care	COMMUNITY CARE	81294	6/5/2018	40,263.58000	employee Benefits
Compsource Oklahoma	COMPSOURCE	81249	5/31/2018	1,596.00000	Workers Comp
Cook's Appliance Service	CKSAPL01	81246	5/31/2018	225.00000	Building Maintenance
Cox	COX	Z000003654	6/14/2018	1,877.33000	Internet
Cox	COX	Z000003644	5/31/2018	8,981.35000	Internet
CPI Office Products	CPI OFFICE PROD	Z000003655	6/14/2018	6,411.63000	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	81250	5/31/2018	486.25000	Website
Curtis Knoles	KNOLES, CURTIS	81301	6/11/2018	228.74000	MCB - Employee Reimbursement
Curtis Knoles	KNOLES, CURTIS	81224	5/17/2018	352.94000	MCB - Employee Reimbursement
David Howerton	HOWERTON	81296	6/5/2018	65.00000	MCB - Reimburse
Delta Dental	DELTA DENTAL	81331	6/14/2018	3,252.64000	Benefits
Delta Dental	DELTA DENTAL	81218	5/16/2018	3,342.08000	Benefits
Delta Dental	DELTA DENTAL	81253	5/31/2018	3,342.08000	Benefits
Detco	DETCO	Z000003645	5/31/2018	1,097.00000	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMER	81332	6/14/2018	7,576.00000	Building Maintenance
EAN Holdings	EAN HOLDINGS	81254	5/31/2018	3,600.13000	Rent - Edmond Hub
Empire Truck Rebuilders, Inc	EMPTRK01	81333	6/14/2018	2,869.34000	AMR - Vehicle Maintenance
EMS Resource Advisors LLC	EMS RESOURCE	81295	6/5/2018	3,375.00000	Professional Services
EMS Technology Solutions LLC	EMS TECH SOL	81256	5/31/2018	9,200.00000	Medical Supplies
English Family Limited Partnership	ENGLISH FAMILY	81257	5/31/2018	1,000.00000	Rent - Walker Parking
Erling and Associates Inc.	ERLING01	81335	6/14/2018	4,166.67000	Professional Services
Federal Express Corporation	FEDEXP01	81336	6/14/2018	344.58000	Express Mail
FORD QUALITY FLEET CARE PROGRAM	1007964	81235	5/31/2018	27,280.45000	AMR - Medical Supplies

GeoSafe	GEOSAFE	81258	5/31/2018	4,167.00000	Mobile CAD
Grainger Punchout	1001624	81230	5/31/2018	4,999.88000	AMR - Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003646	5/31/2018	2,083.56000	Medical Supplies
Horizon Medical Products	HORIZON MEDICAL	81338	6/14/2018	6,731.00000	Medical Supplies
Insperty Expense Management	INSPERITY EXPEN	Z000003656	6/14/2018	350.00000	Expense Report Software
Island Tech Services	ISLAND TECH SRV	81340	6/14/2018	8,857.50000	Computer Supplies
J&P Ventures LLC	J&P VENTURES	81259	5/31/2018	1,850.00000	Rent - Bixby Hub
Jeff Goodloe, M.D.	GOODLOE, JEFF	81222	5/17/2018	776.20000	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	81223	5/17/2018	153.95000	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	81300	6/11/2018	153.95000	MCB - Employee Reimbursement
Johnson, Tracy L	JOHNSN01	81341	6/14/2018	238.50000	Travel Reimburse
Laerdal Medical Punchout	1006286	81231	5/31/2018	729.41000	AMR - Medical Supplies
LandCare	LANDCARE	81343	6/14/2018	2,443.50000	Building Maintenance
Lands' End Business Outfitters	LNDEND01	81346	6/14/2018	570.28000	Uniforms
Landscape Partners	LANDSCAPE PARTN	81344	6/14/2018	518.18000	Building Maintenance
Language Line Service	LNLNE01	81261	5/31/2018	812.12000	Patient Support Services
LANlynx, LLC	LAN	81342	6/14/2018	225.00000	Building Maintenance
Leadership Tulsa	LDPTLS01	81308	6/13/2018	225.00000	Community Relations
LexisNexis Risk Data Management Inc	LEXISNEXIS	81345	6/14/2018	124.95000	Patient Service
Life Insurance Co Of N America	LIFE INSURANCE	81227	5/25/2018	7,676.57000	Benefits
Locke Lord LLP	LOCKE LORD LLP	81262	5/31/2018	44,036.67000	Professional Services
Lone Star Enterprises, LLC	LONE STAR ENTER	81263	5/31/2018	3,988.14000	Building Rent
Lynxsystems, LLC	LYNXSYSTEMS	81264	5/31/2018	459.36000	Computer Supplies
Lynxsystems, LLC	LYNXSYSTEMS	81347	6/14/2018	622.89000	Computer Supplies
MACPHERSON LEATHER CO	1006448	81232	5/31/2018	15.00000	AMR - Medical Supplies
May Williams	MAY WILLIAMS	81302	6/11/2018	126.95000	Employee Expenses
McAnallen, Duffy	MCANLN01	81297	6/5/2018	155.00000	MCB - Employee Reimbursement
McIntosh Service, LLC	ICS	81339	6/14/2018	220.00000	Building Maintenance
McKesson Medical Punchout	1150574	81239	5/31/2018	219,122.01000	AMR - Medical Supplies
Meadows Collier	MEADOWS COLLIER	81289	5/31/2018	25,000.00000	Professional Services
MediTract	MEDITRACT	81348	6/14/2018	3,240.00000	Patient Account
Melanie Key	KEY, MELANIE	81260	5/31/2018	99.99000	Internet Reimburse
Melanie Sanders	SANDERS, MELANIE	81298	6/5/2018	127.94000	Employee Expenses
Metro Monitor	METRO MONITOR	81266	5/31/2018	165.00000	Media Monitoring

Metroplex Electric	METROPLEX	Z000003657	6/14/2018	892.68000	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	81349	6/14/2018	391.40000	Shredding
Midcon Recovery Services	MIDCON RECOVERY	81267	5/31/2018	5,105.00000	Rental Space/Shred Bins
Midcon Recovery Services	MIDCON RECOVERY	81350	6/14/2018	5,105.00000	Rental Space/Shred Bins
Mobile Health Resources	EMS SURVERYTEAM	81255	5/31/2018	1,848.00000	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	81334	6/14/2018	1,848.00000	Community Relations
Mosaic Personnel	MOSAIC PERSONNE	81351	6/14/2018	326.11000	Temp Employee
Motorola Solutions Inc	MOTOROLA SOLUTI	81268	5/31/2018	66,669.66000	Communications
Motorola, Inc.	MOTRLA01	Z000003658	6/14/2018	853.28000	Maintenance Communications
MyHealth Access Network	MY HEALTH ACCES	81352	6/14/2018	3,083.00000	Patient Services
Net Solutions	NETSOL01	81269	5/31/2018	6,000.00000	Network Support
Office Depot Punchout	1006929	81234	5/31/2018	732.46000	AMR - Medical Supplies
OG&E	OGE 01	81270	5/31/2018	1,880.38000	Utilities
OG&E	OGE 01	81219	5/16/2018	2,437.18000	Utilities
Oklahoma Natural Gas Company	ONG 01	81273	5/31/2018	801.98000	Utilities
Oklahoma Police Supply	OK POLICESUPPLY	81272	5/31/2018	16.00000	AMR - Uniforms
One Source Managed Services	ONE SOURCE	81225	5/17/2018	3,718.95000	Printer Manage Services
One Source Managed Services	ONE SOURCE	81309	6/13/2018	7,252.23000	Printer Manage Services
Orkin Exterminating Company	ORKIN 01	Z000003659	6/14/2018	377.91000	Building Maintenance
OSITECH COMMUNICATION INC-5430	1000999	81229	5/31/2018	111.75000	AMR - Medical Supplies
Outlaw Kustomz	OUTLAW KUSTOMZ	81303	6/11/2018	5,400.00000	Ambulance Maintenance
Owens Waste Management	OWENS TRASH SVC	81274	5/31/2018	18.00000	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	81237	5/31/2018	39,156.20000	AMR - Medical Supplies
PC Connection	PC CONNECTION	81354	6/14/2018	14,107.14000	Computer Supplies
PHYSIO CONTROL INC	1055366	81238	5/31/2018	86,328.50000	AMR - Medical Supplies
Physio-Control Corp	PHYSIO01	Z000003647	5/31/2018	8,102.40000	Medical Supplies
Pitney Bowes	PITBOW03	81355	6/14/2018	3,705.00000	Postage
Privacy Tint	PRIVACY TINT	81356	6/14/2018	580.00000	AMR - Misc Supplies
Prosperity Bank	PROSPERITY BANK	81305	6/11/2018	1,000.00000	Loan Payment
PRSA, Tulsa Chapter	PRSA 01	81306	6/11/2018	25.00000	Community Relations
Public Service Co of Oklahoma	PSO 01	81357	6/14/2018	8,352.91000	Utilities
Puckett, Ruth	PUCKET01	81275	5/31/2018	5,416.67000	Rent
Republic Services	REPUBLIC SERVIC	81358	6/14/2018	3,360.19000	Utilities
Rhodes Hieronymus Jones Tucker & Cable PLL	RHODES HIERONYM	81276	5/31/2018	3,628.50000	Professional Services

Rich & Cartmill	RICH	81277	5/31/2018	1,644.00000	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	81359	6/14/2018	31,357.29000	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	81278	5/31/2018	39,580.30000	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003648	5/31/2018	96.00000	Building Maintenance
Safari Micro	SAFARI MICRO	81360	6/14/2018	790.94000	computer supplies
Scott's Printing & Copying	SCOTTS01	Z000003649	5/31/2018	340.24000	Printing
Sherrie Snow	SNOW	81311	6/13/2018	399.96000	Internet Reimburse
Smith Dryden	SMITH DRYDEN	81361	6/14/2018	224.53000	Supplies
Solutions Group	SOLUTIONS GROUP	81362	6/14/2018	20,694.32000	Collections
Southwest Tulsa Trophy	SW TULSA TROPHY	81365	6/14/2018	50.50000	Community Relations
Special Ops	SPECIAL OPS	81279	5/31/2018	1,961.88000	AMR - Uniforms
Stanley Security	STANLEY SECURIT	81280	5/31/2018	9,536.31000	Building Maintenance
Stanley Security	STANLEY SECURIT	81363	6/14/2018	14,742.61000	Building Maintenance
Sterling Talent Solutions	STERLING TALENT	81364	6/14/2018	535.30000	Background Checks
Steves Wholesale Distributors Inc	STEVES WHOLESAL	81281	5/31/2018	92.13000	AMR - Misc Supplies
Strategic SaaS	STRATEGIC SAAS	81282	5/31/2018	24,975.00000	Software Maintenance
Stryker Sales Corporation	STRYKER SALES	Z000003660	6/14/2018	754.30000	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003650	5/31/2018	2,723.10000	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003661	6/14/2018	173.44000	computer supplies
Timmons Oil Company	TIMMONS OIL CO	81283	5/31/2018	3,585.57000	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000003662	6/14/2018	6,519.30000	Communications
Trinity Employment Specialists	TRINITY	81284	5/31/2018	1,967.45000	Temp Employees
Trinity Employment Specialists	TRINITY	81366	6/14/2018	3,766.71000	Temp Employees
Trizetto	TRIZETTO	81367	6/14/2018	525.00000	Patient Support Services
True Digital Security	TRUE DIGITAL	81285	5/31/2018	2,585.00000	Network Security
Tulsa County Clerk	TULCLK01	81226	5/22/2018	204.00000	Liens
Tulsa County Clerk	TULCLK01	81293	6/5/2018	306.00000	Liens
Tulsa County Clerk	TULCLK01	81307	6/12/2018	306.00000	Liens
U.S. Cellular	US CELLULAR	81286	5/31/2018	407.22000	Tower Rental
UNIFIRST CORP	1006586	81233	5/31/2018	322.15000	AMR - Medical Supplies
United Mechanical	UNITED MECHANIC	81368	6/14/2018	2,294.08000	Building Maintenance
University Of Ok Health Sciences Center	UNIVOK MED	81291	6/1/2018	29,953.73000	leeland-alexander@ouhsc.edu
University Of Oklahoma Health Science Center Dept	OU DEPT OF PEDS	81353	6/14/2018	6,666.67000	MCB Payroll
Velosio	VELOSIO	81369	6/14/2018	9,864.00000	Software Support

Verizon Wireless	VERIZON WIRELSS	Z000003663	6/14/2018	11,332.32000	Wireless Communications
VF IMAGEWEAR Punchout	1000132	81228	5/31/2018	7,523.74000	AMR - Medical Supplies
Walker Companies	WALKER01	81370	6/14/2018	29.50000	Office Supplies
Weather Affirmation, L.L.C.	WTHAFM01	81374	6/14/2018	350.00000	Weather Notification
Windstream	WINDSTREAM	81371	6/14/2018	12,833.51000	Communications
Works & Lentz, Inc.	WKSLNZ01	81372	6/14/2018	1,441.31000	Collections
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	81373	6/14/2018	3,237.14000	Collections
Xtivia	XTIVIA	Z000003664	6/14/2018	4,429.00000	Maintenance SQL
Yale 31	YALE 31	81287	5/31/2018	550.00000	Rent
Yellow Pages	YP	81288	5/31/2018	446.50000	Advertising
Zirmed	ZIRMED	81375	6/14/2018	40,197.51000	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003651	5/31/2018	55,976.12000	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003665	6/14/2018	7,853.33000	Medical Supplies
ZOLL MEDICAL CORP	1008451	81236	5/31/2018	3,165.66000	AMR - Medical Supplies