

MEMORANDUM

Date: May 23, 2018

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – April 2018**

Attached you will find financial statements for April 2018. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net profit of \$89 thousand compared to a budgeted loss of \$1,566 thousand, and the Western Division had a net loss of \$4,326 thousand compared to a budgeted net loss of \$6,904 thousand.

There is no net interdivisional payable/receivable as of 4/30/18.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at April 31, 2018, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance includes \$905,587 and \$2,099,698 owed by AMR on the 2016 and 2017 profit caps respectively, and also amounts owed by granting agencies. The West balance includes \$1,033,572 and \$2,397,607 owed by AMR on the 2016 and 2017 profit caps respectively, and assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for March and April services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$4,133 thousand (5.4%) and Western is more than budget by \$1,413 thousand (1.7%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2018. The Eastern Division had 2,269 more emergency transports than budgeted (4.3%); non-emergency transports were 1,161 more than budget (13.7%). The Western Division emergency transports were more than budget by 777 (1.3%) and non-emergencies were 1,070 less than budget (11.7%).

The year-to-date collection rate is 53% for the Eastern Division compared to a budget of 49% and an actual for fiscal 2017 of 51%. The year-to-date collection rate is 55% for the Western Division compared to a budget of 52% and an actual for fiscal 2017 of 54%.

cc: Jim Winham – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Ten Months Ending Monday, April 30, 2018

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$14,306,500.00	\$14,349,863.00	-0.30%	\$149,488,300...	\$145,411,947...	2.80%
Non-emergency base rate	761,922.84	644,602.00	18.20%	7,648,332.82	6,531,969.00	17.09%
Mileage	983,376.00	984,526.00	-0.12%	10,284,945.00	9,976,527.00	3.09%
Special events	38,075.00	29,666.67	28.34%	348,365.00	296,666.70	17.43%
Subscription membership	20,010.46	16,666.66	20.06%	158,830.90	166,666.60	-4.70%
Other revenue	1,690,075.72	593,750.00	184.64%	5,967,332.71	5,937,500.00	0.50%
	<u>17,799,960.02</u>	<u>16,619,074.33</u>	<u>7.11%</u>	<u>173,896,106.43</u>	<u>168,321,276.30</u>	<u>3.31%</u>
Deductions from revenue:						
Contractual allowances and bad debts	12,701,559.64	11,528,583.34	-10.17%	117,929,950.16	115,285,833.40	-2.29%
Collection fees and expenses	61,086.14	70,833.33	13.76%	621,579.91	708,333.30	12.25%
	<u>12,762,645.78</u>	<u>11,599,416.67</u>	<u>-10.03%</u>	<u>118,551,530.07</u>	<u>115,994,166.70</u>	<u>-2.20%</u>
Net patient service revenue	<u>5,037,314.24</u>	<u>5,019,657.66</u>	<u>0.35%</u>	<u>55,344,576.36</u>	<u>52,327,109.60</u>	<u>5.77%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,370,304.11	4,423,140.33	1.19%	44,607,004.45	44,008,512.30	-1.36%
Employee compensation & benefits	359,180.01	355,828.91	-0.94%	3,599,589.23	3,558,289.10	-1.16%
Medical supplies	16,946.13	28,999.92	41.56%	176,315.35	289,999.20	39.20%
Building rent, utilities and maintenance	101,183.14	94,283.32	-7.32%	978,147.56	942,833.20	-3.75%
Equipment maintenance	93,226.86	164,583.33	43.36%	1,222,072.49	1,645,833.30	25.75%
TotalCare campaign	4,418.83	3,750.00	-17.84%	37,776.79	37,500.00	-0.74%
Quality assurance fees	70,771.83	70,833.33	0.09%	707,718.30	708,333.30	0.09%
Telephone	91,352.68	94,666.67	3.50%	792,022.93	900,666.70	12.06%
Professional services	151,058.10	349,000.01	56.72%	2,582,476.85	3,490,000.10	26.00%
Miscellaneous supplies	29,187.41	48,941.67	40.36%	436,242.29	489,416.70	10.86%
Postage and courier service	6,512.42	6,458.34	-0.84%	62,796.40	64,583.40	2.77%
Equipment lease	1,775.00	1,775.00	100.00%	15,876.07	17,750.00	10.56%
Other fees and expenses	40,497.51	61,450.00	34.10%	492,945.58	660,500.00	25.37%
Community relations	6,403.31	10,166.67	37.02%	85,231.03	101,666.70	16.17%
Office supplies	5,387.92	3,833.34	-40.55%	33,801.07	38,333.40	11.82%
Insurance	16,091.40	16,416.66	1.98%	155,937.61	164,166.60	5.01%
Travel, meals, and training	1,319.64	2,750.00	52.01%	27,051.26	27,500.00	1.63%
	<u>5,363,841.30</u>	<u>5,736,877.50</u>	<u>6.50%</u>	<u>56,013,005.26</u>	<u>57,145,884.00</u>	<u>1.98%</u>
Operating inc. (loss) before depr.	(326,527.06)	(717,219.84)	-54.47%	(668,428.90)	(4,818,774.40)	-86.13%
Depreciation	349,999.99	350,000.00	0.00%	3,499,999.90	3,500,000.00	0.00%
Operating income (loss)	<u>(676,527.05)</u>	<u>(1,067,219.84)</u>	<u>-36.61%</u>	<u>(4,168,428.80)</u>	<u>(8,318,774.40)</u>	<u>-49.89%</u>

EMSA
EMSA Combined
For the Ten Months Ending Monday, April 30, 2018

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		15,083.33	100.00%	77,328.56	150,833.30	48.73%
Nonoperating expense		15,083.33	100.00%	77,328.56	150,833.30	48.73%
Nonoperating income - interest income	1,668.78		0.00%	9,052.74		0.00%
Net income (loss)	<u>(674,858.27)</u>	<u>(1,082,303.17)</u>	<u>37.65%</u>	<u>(4,236,704.62)</u>	<u>(8,469,607.70)</u>	<u>49.98%</u>

EMSA
EMSA Eastern Division
For the Ten Months Ending Monday, April 30, 2018

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$6,962,800.00	\$6,816,986.00	2.14%	\$71,880,900.00	\$69,078,793.00	4.06%
Non-emergency base rate	388,945.00	289,233.00	34.47%	3,802,373.14	2,930,894.00	29.73%
Mileage	473,304.00	437,918.00	8.08%	4,834,821.00	4,437,567.00	8.95%
Special events	23,400.00	14,000.00	67.14%	203,325.00	140,000.00	45.23%
Subscription membership	9,770.99	8,333.33	17.25%	81,630.46	83,333.30	-2.04%
Other revenue	1,690,008.00	593,750.00	184.63%	5,966,747.82	5,937,500.00	0.49%
	<u>9,548,227.99</u>	<u>8,160,220.33</u>	<u>17.01%</u>	<u>86,769,797.42</u>	<u>82,608,087.30</u>	<u>5.04%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,302,539.65	5,499,416.67	-14.60%	57,539,823.78	54,994,166.70	-4.63%
Collection fees and expenses	28,117.96	33,333.33	15.65%	275,829.92	333,333.30	17.25%
	<u>6,330,657.61</u>	<u>5,532,750.00</u>	<u>-14.42%</u>	<u>57,815,653.70</u>	<u>55,327,500.00</u>	<u>-4.50%</u>
Net patient service revenue	<u>3,217,570.38</u>	<u>2,627,470.33</u>	<u>22.46%</u>	<u>28,954,143.72</u>	<u>27,280,587.30</u>	<u>6.13%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,160,948.91	2,078,041.33	-3.99%	21,454,140.85	20,675,698.30	-3.77%
Employee compensation & benefits	178,456.18	167,239.58	-6.71%	1,734,957.92	1,672,395.80	-3.74%
Medical supplies	4,131.65	12,891.59	67.95%	66,361.54	128,915.90	48.52%
Building rent, utilities and maintenance	34,872.05	29,924.99	-16.53%	338,926.35	299,249.90	-13.26%
Equipment maintenance	36,952.48	77,750.00	52.47%	550,069.55	777,500.00	29.25%
TotalCare campaign	3,581.98	2,500.00	-43.28%	30,243.96	25,000.00	-20.98%
Quality assurance fees	34,500.00	34,500.00	0.00%	345,000.00	345,000.00	0.00%
Telephone	40,334.66	38,833.34	-3.87%	338,756.89	358,333.40	5.46%
Professional services	72,640.77	161,250.00	54.95%	1,187,030.59	1,612,500.00	26.39%
Miscellaneous supplies	12,871.94	23,108.33	44.30%	227,370.31	231,083.30	1.61%
Postage and courier service	3,156.44	3,041.67	-3.77%	31,552.53	30,416.70	-3.73%
Equipment lease	1,025.00	1,025.00	100.00%	8,279.05	10,250.00	19.23%
Other fees and expenses	21,767.60	27,399.99	20.56%	250,671.25	303,999.90	17.54%
Community relations	5,231.29	5,000.00	-4.63%	57,220.65	50,000.00	-14.44%
Office supplies	2,832.44	1,916.67	-47.78%	17,306.47	19,166.70	9.71%
Insurance	9,479.52	8,750.00	-8.34%	90,223.46	87,500.00	-3.11%
Travel, meals, and training	507.24	1,250.00	59.42%	12,695.33	12,500.00	-1.56%
	<u>2,622,265.15</u>	<u>2,674,422.49</u>	<u>1.95%</u>	<u>26,740,806.70</u>	<u>26,639,509.90</u>	<u>-0.38%</u>
Operating inc. (loss) before depr.	595,305.23	(46,952.16)	-1367.90%	2,213,337.02	641,077.40	245.25%
Depreciation	208,333.33	208,333.33	0.00%	2,083,333.30	2,083,333.30	0.00%
Operating income (loss)	<u>386,971.90</u>	<u>(255,285.49)</u>	<u>-251.58%</u>	<u>130,003.72</u>	<u>(1,442,255.90)</u>	<u>-109.01%</u>

EMSA
 EMSA Eastern Division
 For the Ten Months Ending Monday, April 30, 2018

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		12,333.33	100.00%	44,462.16	123,333.30	63.95%
Nonoperating expense		12,333.33	100.00%	44,462.16	123,333.30	63.95%
Nonoperating income - interest income	1,271.60		0.00%	3,724.55		0.00%
Net income (loss)	388,243.50	(267,618.82)	245.07%	89,266.11	(1,565,589.20)	105.70%

EMSA
EMSA Western Division
For the Ten Months Ending Monday, April 30, 2018

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,343,700.00	\$7,532,877.00	-2.51%	\$77,607,400.00	\$76,333,154.00	1.67%
Non-emergency base rate	372,977.84	355,369.00	4.96%	3,845,959.68	3,601,075.00	6.80%
Mileage	510,072.00	546,608.00	-6.68%	5,450,124.00	5,538,960.00	-1.60%
Special events	14,675.00	15,666.67	-6.33%	145,040.00	156,666.70	-7.42%
Subscription membership	10,239.47	8,333.33	22.87%	77,200.44	83,333.30	-7.36%
Other revenue	67.72		0.00%	584.89		0.00%
	<u>8,251,732.03</u>	<u>8,458,854.00</u>	<u>-2.45%</u>	<u>87,126,309.01</u>	<u>85,713,189.00</u>	<u>1.65%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,399,019.99	6,029,166.67	-6.13%	60,390,126.38	60,291,666.70	-0.16%
Collection fees and expenses	32,968.18	37,500.00	12.08%	345,749.99	375,000.00	7.80%
	<u>6,431,988.17</u>	<u>6,066,666.67</u>	<u>-6.02%</u>	<u>60,735,876.37</u>	<u>60,666,666.70</u>	<u>-0.11%</u>
Net patient service revenue	<u>1,819,743.86</u>	<u>2,392,187.33</u>	<u>-23.93%</u>	<u>26,390,432.64</u>	<u>25,046,522.30</u>	<u>5.37%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,209,355.20	2,345,099.00	5.79%	23,152,863.60	23,332,814.00	0.77%
Employee compensation & benefits	180,723.83	188,589.33	4.17%	1,864,631.31	1,885,893.30	1.13%
Medical supplies	12,814.48	16,108.33	20.45%	109,953.81	161,083.30	31.74%
Building rent, utilities and maintenance	66,311.09	64,358.33	-3.03%	639,221.21	643,583.30	0.68%
Equipment maintenance	56,274.38	86,833.33	35.19%	672,002.94	868,333.30	22.61%
TotalCare campaign	836.85	1,250.00	33.05%	7,532.83	12,500.00	39.74%
Quality assurance fees	36,271.83	36,333.33	0.17%	362,718.30	363,333.30	0.17%
Telephone	51,018.02	55,833.33	8.62%	453,266.04	542,333.30	16.42%
Professional services	78,417.33	187,750.01	58.23%	1,395,446.26	1,877,500.10	25.68%
Miscellaneous supplies	16,315.47	25,833.34	36.84%	208,871.98	258,333.40	19.15%
Postage and courier service	3,355.98	3,416.67	1.78%	31,243.87	34,166.70	8.55%
Equipment lease		750.00	100.00%	7,597.02	7,500.00	-1.29%
Other fees and expenses	18,729.91	34,050.01	44.99%	242,274.33	356,500.10	32.04%
Community relations	1,172.02	5,166.67	77.32%	28,010.38	51,666.70	45.79%
Office supplies	2,555.48	1,916.67	-33.33%	16,494.60	19,166.70	13.94%
Insurance	6,611.88	7,666.66	13.76%	65,714.15	76,666.60	14.29%
Travel, meals, and training	812.40	1,500.00	45.84%	14,355.93	15,000.00	4.29%
	<u>2,741,576.15</u>	<u>3,062,455.01</u>	<u>10.48%</u>	<u>29,272,198.56</u>	<u>30,506,374.10</u>	<u>4.05%</u>
Operating inc. (loss) before depr.	(921,832.29)	(670,267.68)	37.53%	(2,881,765.92)	(5,459,851.80)	-47.22%
Depreciation	141,666.66	141,666.67	0.00%	1,416,666.60	1,416,666.70	0.00%
Operating income (loss)	<u>(1,063,498.95)</u>	<u>(811,934.35)</u>	<u>30.98%</u>	<u>(4,298,432.52)</u>	<u>(6,876,518.50)</u>	<u>-37.49%</u>

EMSA
EMSA Western Division
For the Ten Months Ending Monday, April 30, 2018

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		2,750.00	100.00%	32,866.40	27,500.00	-19.51%
Nonoperating expense		2,750.00	100.00%	32,866.40	27,500.00	-19.51%
Nonoperating income - interest income	397.18		0.00%	5,328.19		0.00%
Net income (loss)	(1,063,101.77)	(814,684.35)	-30.49%	(4,325,970.73)	(6,904,018.50)	37.34%

EMSA
EMSA Combined
For the Ten Months Ending Monday, April 30, 2018

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$352,389.66	(\$223,310.16)
Petty cash	1,200.00	1,200.00
Invested cash	7,221,044.59	10,615,338.47
	7,574,634.25	10,393,228.31
Patient accounts receivable:		
Patient accounts receivable	26,165,792.21	24,181,521.31
Receivables in collection	75,503,000.19	76,391,000.19
	101,668,792.40	100,572,521.50
Less allowance for contractual allowances and bad debts	91,764,755.00	85,778,291.00
Net patient accounts receivable	9,904,037.40	14,794,230.50
Other receivables:		
Due from contractor	537,921.25	545,007.20
Due from collection agency	25,815.76	18,997.22
Other miscellaneous receivables	9,354,772.25	541,724.41
	9,918,509.26	1,105,728.83
Other current assets:		
Prepaid assets	689,530.60	675,332.32
Other, principally funds held by trustee	4,483.97	155,814.73
	694,014.57	831,147.05
Total current assets	28,091,195.48	27,124,334.69
Property and equipment:		
Communication equipment	9,489,481.00	9,242,155.67
Buildings and leasehold improvements	3,994,113.76	3,913,672.76
Ambulances	14,642,428.27	13,517,411.75
Data processing equipment	7,778,363.57	7,768,863.57
On-board equipment	8,322,963.92	7,879,842.70
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,681,973.44	1,575,047.44
Land	64,200.00	64,200.00
Transportation equipment	639,742.98	634,016.98
Prepaid assets	10,384,062.23	5,208,581.78
Capital Lease	739,910.29	739,910.29
	59,128,607.62	51,935,071.10
Less accumulated depreciation	43,505,508.92	39,715,476.60
Net property and equipment	15,623,098.70	12,219,594.50
Other assets	46,319.74	9,734.50
Total assets	43,760,613.92	39,353,663.69

EMSA
EMSA Combined
For the Ten Months Ending Monday, April 30, 2018

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	2,176,954.89	974,902.46
Due to contractor	8,925,712.79	8,607,651.29
Due to Quality Assurance Fund	339,405.90	296,886.87
Accrued retirement	286,087.44	289,836.68
Accrued salaries and wages	386,719.53	400,362.78
Current installments of long-term debt	445,854.49	347,752.00
Accrued interest payable	33.11	20.38
Deferred revenue	40,020.91	47,770.73
Total current liabilities	12,600,789.06	10,965,183.19
Long-term debt	6,324,083.23	3,924,492.65
Other liabilities		21,752.22
Total liabilities	18,924,872.29	14,911,428.06
Division capital:		
Contributed capital	91,454,027.77	85,017,147.77
Retained earnings (deficit)	(62,381,581.52)	(55,149,329.11)
Current year earnings (loss)	(4,236,704.62)	(5,425,583.03)
Total division capital	24,835,741.63	24,442,235.63
 Total liabilities & division capital	 43,760,613.92	 39,353,663.69

EMSA
EMSA Eastern Division
For the Ten Months Ending Monday, April 30, 2018

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$38,732.05	(\$407,472.23)
Petty cash	600.00	600.00
Invested cash	<u>2,863,066.28</u>	<u>2,763,930.58</u>
	2,902,398.33	2,357,058.35
Patient accounts receivable:		
Patient accounts receivable	12,113,841.39	11,331,142.23
Receivables in collection	<u>37,655,999.82</u>	<u>37,303,999.82</u>
	49,769,841.21	48,635,142.05
Less allowance for contractual allowances and bad debts	<u>45,605,995.00</u>	<u>41,959,710.00</u>
Net patient accounts receivable	<u>4,163,846.21</u>	<u>6,675,432.05</u>
Other receivables:		
Due from contractor	537,921.25	545,007.20
Due from collection agency	12,006.87	10,215.24
Other miscellaneous receivables	<u>3,077,570.75</u>	<u>(22,851.41)</u>
	<u>3,627,498.87</u>	<u>532,371.03</u>
Other current assets:		
Prepaid assets	315,354.54	284,223.99
Other, principally funds held by trustee	<u>22,179.17</u>	<u>108,686.90</u>
	<u>337,533.71</u>	<u>392,910.89</u>
Total current assets	<u>11,031,277.12</u>	<u>9,957,772.32</u>
Property and equipment:		
Communication equipment	4,758,551.63	4,725,569.49
Buildings and leasehold improvements	3,331,474.35	3,319,637.35
Ambulances	8,847,058.56	8,173,887.78
Data processing equipment	3,913,089.51	3,913,089.51
On-board equipment	4,571,178.33	4,498,758.92
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	961,664.00	912,079.25
Land	64,200.00	64,200.00
Transportation equipment	405,776.04	400,050.04
Prepaid assets	8,815,863.38	3,848,222.49
Capital Lease	<u>338,087.66</u>	<u>338,087.66</u>
	36,627,487.04	30,814,126.07
Less accumulated depreciation	<u>24,416,188.09</u>	<u>22,217,771.98</u>
Net property and equipment	<u>12,211,298.95</u>	<u>8,596,354.09</u>
Other assets	<u>44,858.84</u>	<u>8,273.60</u>
Total assets	<u><u>23,287,434.91</u></u>	<u><u>18,562,400.01</u></u>

EMSA
EMSA Eastern Division
For the Ten Months Ending Monday, April 30, 2018

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,747,701.42	410,546.96
Due to contractor	4,363,704.94	3,994,988.67
Due to Quality Assurance Fund	339,405.90	296,886.87
Accrued retirement	152,265.65	152,557.13
Accrued salaries and wages	183,559.55	188,743.81
Current installments of long-term debt	265,895.49	175,480.00
Accrued interest payable	33.11	20.38
Deferred revenue	19,541.95	21,220.63
Total current liabilities	7,072,108.01	5,240,444.45
Long-term debt	5,939,723.23	3,360,173.65
Other liabilities		21,752.22
Total liabilities	13,011,831.24	8,622,370.32
Division capital:		
Contributed capital	9,084,535.23	8,291,248.23
Retained earnings (deficit)	1,101,802.33	3,469,287.71
Current year earnings (loss)	89,266.11	(1,820,506.25)
Total division capital	10,275,603.67	9,940,029.69
 Total liabilities & division capital	 23,287,434.91	 18,562,400.01

EMSA
EMSA Western Division
For the Ten Months Ending Monday, April 30, 2018

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$313,657.61	\$184,162.07
Petty cash	600.00	600.00
Invested cash	4,357,978.31	7,851,407.89
	4,672,235.92	8,036,169.96
Patient accounts receivable:		
Patient accounts receivable	14,051,950.82	12,850,379.08
Receivables in collection	37,847,000.37	39,087,000.37
	51,898,951.19	51,937,379.45
Less allowance for contractual allowances and bad debts	46,158,760.00	43,818,581.00
Net patient accounts receivable	5,740,191.19	8,118,798.45
Other receivables:		
Due from collection agency	13,808.89	8,781.98
Other miscellaneous receivables	6,277,201.50	564,575.82
	6,291,010.39	573,357.80
Other current assets:		
Prepaid assets	374,176.06	391,108.33
Other, principally funds held by trustee	(17,695.20)	47,127.83
	356,480.86	438,236.16
Total current assets	17,059,918.36	17,166,562.37
Property and equipment:		
Communication equipment	4,730,929.37	4,516,586.18
Buildings and leasehold improvements	662,639.41	594,035.41
Ambulances	5,795,369.71	5,343,523.97
Data processing equipment	3,865,274.06	3,855,774.06
On-board equipment	3,751,785.59	3,381,083.78
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	720,309.44	662,968.19
Transportation equipment	233,966.94	233,966.94
Prepaid assets	1,568,198.85	1,360,359.29
Capital Lease	401,822.63	401,822.63
	22,501,120.58	21,120,945.03
Less accumulated depreciation	19,089,320.83	17,497,704.62
Net property and equipment	3,411,799.75	3,623,240.41
Other assets	1,460.90	1,460.90
Total assets	20,473,179.01	20,791,263.68

EMSA
EMSA Western Division
For the Ten Months Ending Monday, April 30, 2018

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	429,253.47	564,355.50
Due to contractor	4,562,007.85	4,612,662.62
Accrued retirement	133,821.79	137,279.55
Accrued salaries and wages	203,159.98	211,618.97
Current installments of long-term debt	179,959.00	172,272.00
Deferred revenue	20,478.96	26,550.10
Total current liabilities	5,528,681.05	5,724,738.74
Long-term debt	384,360.00	564,319.00
Total liabilities	5,913,041.05	6,289,057.74
Division capital:		
Contributed capital	82,369,492.54	76,725,899.54
Retained earnings (deficit)	(63,483,383.85)	(58,618,616.82)
Current year earnings (loss)	(4,325,970.73)	(3,605,076.78)
Total division capital	14,560,137.96	14,502,205.94
 Total liabilities & division capital	 20,473,179.01	 20,791,263.68

EMSA
Cash Rollforward
Year Ending June 30, 2018

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2017	\$ 3,643,961	\$ 3,643,961	-	7,422,560	7,422,560	-	11,066,521	11,066,521	-
Net revenue collected	22,727,000	21,321,643	1,405,357	25,713,000	24,986,302	726,698	48,440,000	46,307,945	2,132,055
Utility bill receipts	5,958,000	5,937,500	20,500				5,958,000	5,937,500	20,500
TotalCare proceeds	98,830	100,000	(1,170)	95,244	100,000	(4,756)	194,074	200,000	(5,926)
Payment to contractor	(21,208,097)	(20,675,698)	(532,399)	(23,312,747)	(23,332,817)	20,070	(44,520,844)	(44,008,515)	(512,329)
Operating expenses/changes in WC	(5,977,136)	(5,958,330)	(18,806)	(6,582,263)	(7,166,660)	584,397	(12,559,399)	(13,124,990)	565,591
Capital expenditures	(1,657,582)	(1,027,500)	(630,082)	(3,625,542)	(2,447,500)	(1,178,042)	(5,283,124)	(3,475,000)	(1,808,124)
Net debt proceeds/(reduction)&int	(765,437)	(798,000)	32,563	(205,138)	(205,000)	(138)	(970,575)	(1,003,000)	32,425
Interest/other income	3,587		3,587	4,261		4,261	7,848	-	7,848
Other	530,233 (2)	651,660	(121,427)	4,899,938 (1)	4,899,938	-	5,430,171	5,551,598	(121,427)
Balance at April 30, 2018	<u>3,353,359</u>	<u>3,195,236</u>	<u>158,123</u>	<u>4,409,313</u>	<u>4,256,823</u>	<u>152,490</u>	<u>7,762,672</u>	<u>7,452,059</u>	<u>310,613</u>

(1) 44,586 - '17 Other Western Subsidy
691,830 - '18 Edmond Subsidy
356,820 - '18 Other Western Subsidy
320,262 - '17 Oklahoma City Subsidy
3,486,440 - '18 Oklahoma City Subsidy
4,899,938

(2) 530,233 - '18 Other Eastern Subsidy

West - Cash	4,672,235
A/P	(262,922)
Net	<u>4,409,313</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Ten Months Ended 4/30/18

Eastern Division

Net Income (loss)		89,266
Add: Depreciation	2,083,333	
Increase in allowance for doubtful accounts	2,646,698	
Increase in deferred revenue	19,542	<u>4,749,573</u>
Changes in working capital:		
Increase in patient receivables	(1,234,819)	
Increase in other receivables	(1,884,365)	
Increase in other assets	(125,465)	
Increase in accounts payable	372,286	
Decrease in accrued liabilities	(23,036)	<u>(2,895,399)</u>
Net Property Additions:		(4,287,067)
Debt Service/ Loan Proceeds		1,814,960
Net Contributed Capital		530,233
Change in cash and cash equivalents:		<u><u>1,566</u></u>
Cash balance @6/30/17		2,900,832
Cash balance @4/30/18		2,902,398
Change in cash		<u><u>1,566</u></u>

EMSA
Statement of Cash Flows
Ten Months Ended 4/30/18

Western Division

Net income (loss)		(4,325,971)
Add: Depreciation	1,416,667	
Increase in allowance for doubtful accounts	1,522,607	
Increase in deferred revenue	20,479	<u>2,959,753</u>
Changes in working capital:		
Increase in patient receivables	(301,661)	
Increase in other receivables	(4,758,563)	
Increase in other assets	(3,354)	
Decrease in accounts payable	(474,267)	
Decrease in accrued liabilities	(28,997)	<u>(5,566,842)</u>
Net Property (Additions)/Dispositions		(1,288,059)
Debt Service/Loan proceeds		(172,272)
Contributed Capital		4,899,938
Change in cash and cash equivalents:		<u><u>(3,493,453)</u></u>
Cash balance @6/30/16		8,165,689
Cash balance @4/30/18		4,672,236
Change in cash		<u><u>(3,493,453)</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through April

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2018 Ambulances (eleven)</i>			
Replacement units	474,000		474,000
Repairs	25,000	37,155	(12,155)
Common use vehicle		38,775	(38,775)
Miscellaneous	20,000		20,000
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000	1,256,629	12,371
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000	1,226,387	(126,387)
On board equipment:			
Stair chairs	5,000		5,000
Power cots	213,000	216,089	(3,089)
Miscellaneous	32,000		32,000
CAD and radio equipment:			
Mobile data terminals	105,000		105,000
Mobile gateways	119,000	81,037	37,963
Recording system	92,000	26,713	65,287
Building expenses:			
Floor scrubbers		20,064	(20,064)
Miscellaneous	43,000	25,357	17,643
Computer equipment:			
UPS batteries	5,000		5,000
Information processing system (Laserfiche)		55,092	(55,092)
Miscellaneous	100,000		100,000
TOTAL	3,602,000	2,983,298	618,702
Less 2017 incurred prior year		589,331	
Less 2016 incurred prior year		736,385	
Current year expenditures		1,657,582	
Less 2017 incurred current year	1,269,000	667,298	
Less 2016 incurred current year	1,100,000	490,002	
Current year budget	1,233,000	500,282	732,718

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through April

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2018 Ambulances (eleven)</i>				
Replacement units	1,338,000	1,199,690		138,310
Repairs	25,000		73,957	(48,957)
Miscellaneous	20,000			20,000
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000	1,382,312		(113,312)
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	1,209,266		(109,266)
On board equipment:				
Stair chairs	5,000			5,000
Power cots	870,000		882,364	(12,364)
Power cots - aid vans (3)			42,220	(42,220)
Miscellaneous	39,000		12,447	26,553
CAD and radio equipment:				
Mobile data terminals	115,000			115,000
Mobile gateways in trucks	131,000		100,003	30,997
Radio infrastructure (NG911)	117,500		29,376	88,124
Recording system	108,000		56,837	51,163
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
Miscellaneous	48,000		6,892	41,108
Computer equipment:				
Information processing system(Laserfiche)			58,623	(58,623)
Miscellaneous	100,000			100,000
TOTAL	5,305,500	3,791,268	1,262,719	251,513
Less 2016 and 2017 incurred prior year		1,428,445		
Current year expenditures		2,362,823	1,262,719	3,625,542
Less 2016 and 2017 incurred current year	2,369,000	1,163,133		
Current year budget	<u>2,936,500</u>	<u>1,199,690</u>	<u>1,262,719</u>	<u>474,091</u>

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Eastern Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Mar-18</u>	<u>Apr-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>													
Emergency	5,648	5,535	5,401	5,497	5,376	5,536	6,091	5,479	5,485	5,358	55,406	53,220	53,137
Non-emergency	951	990	872	925	935	971	1,044	926	1,043	1,000	9,657	8,614	8,496
Total	6,599	6,525	6,273	6,422	6,311	6,507	7,135	6,405	6,528	6,358	65,063	61,834	61,633
Unit hours	14,417	14,704	13,779	14,249	14,244	14,671	15,274	13,614	15,675	15,295	145,922	151,778	
% of total system hours	47.5%	48.4%	47.3%	46.4%	46.5%	47.4%	48.4%	47.6%	48.2%	49.2%	47.7%	46.8%	47.0%
<i>Gross revenue by payor:</i>													
Medicare	43%	44%	43%	44%	44%	43%	48%	46%	45%	45%	45%	44%	
Medicaid	17%	17%	20%	18%	19%	18%	17%	18%	17%	18%	18%	17%	
Private insurance	17%	16%	16%	16%	16%	17%	16%	16%	17%	16%	16%	18%	
Uninsured and other	23%	23%	21%	22%	21%	22%	19%	20%	21%	21%	21%	21%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	44.2%	51.5%	49.8%	52.8%	53.6%	53.2%	49.3%	38.1%	83.4%	65.9%	53.6%	51.1%	49.0%
<i>Net income (loss)</i>	\$ (632,995)	\$ 610,141	\$ 295,002	\$ (703,575)	\$ (376,744)	\$ 33,804	\$ 329,386	\$ (423,350)	\$ 569,354	\$ 388,244	\$ 89,267	\$ (1,820,506)	\$ (1,565,589)
<i>Days in A/R</i>	79.4	79.9	83.1	82.0	81.0	84.9	80.8	84.0	103.9	105.8	N/A	81.8	
<i>Past due A/R</i>	\$ 2,310,000	\$ 2,192,000	\$ 2,187,000	\$ 2,200,000	\$ 2,267,000	\$ 2,285,000	\$ 2,224,000	\$ 2,237,000	\$ 2,303,000	\$ 2,234,000	N/A	\$ 2,599,000	
<i>Current ratio</i>	1.42	1.69	1.59	1.47	1.45	1.51	1.46	1.35	1.49	1.56	N/A	1.90	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Western Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Mar-18</u>	<u>Apr-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>													
Emergency	6,061	6,014	5,929	5,946	5,785	6,061	6,433	5,665	5,940	5,660	59,494	59,745	58,717
Non-emergency	815	886	773	751	688	788	872	813	890	797	8,073	8,312	9,162
Total	6,876	6,900	6,702	6,697	6,473	6,849	7,305	6,478	6,830	6,457	67,567	68,057	67,879
Unit hours	15,940	15,647	15,351	16,467	16,420	16,260	16,275	14,960	16,821	15,788	159,929	172,776	
% of total system hours	52.5%	51.6%	52.7%	53.6%	53.5%	52.6%	51.6%	52.4%	51.8%	50.8%	52.3%	53.2%	53.0%
<i>% of gross revenue by payor:</i>													
Medicare	45%	44%	44%	46%	46%	47%	48%	46%	48%	46%	46%	46%	46%
Medicaid	15%	16%	15%	15%	16%	15%	16%	15%	15%	15%	15%	15%	15%
Private insurance	19%	18%	19%	20%	19%	19%	18%	19%	19%	18%	19%	19%	19%
Uninsured and other	21%	22%	22%	19%	19%	19%	18%	20%	18%	21%	20%	20%	20%
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Collection rate</i>	47.4%	56.1%	48.2%	52.6%	56.8%	54.6%	49.1%	43.9%	62.7%	84.9%	55.6%	53.9%	52.0%
<i>Net income (loss)</i>	\$ (664,712)	\$ (345,199)	\$ (595,590)	\$ (614,823)	\$ (816,723)	\$ (39,942)	\$ (279,174)	\$ (362,570)	\$ 455,864	\$ (1,063,102)	\$ (4,325,971)	\$ (3,605,077)	\$ (6,904,019)
<i>Days in A/R</i>	83.0	82.2	82.7	84.8	85.8	87.3	87.0	92.2	101.7	123.3	N/A	85.3	
<i>Past due A/R</i>	\$ 2,913,000	\$ 2,761,000	\$ 2,776,000	\$ 2,695,000	\$ 2,755,000	\$ 2,928,000	\$ 3,225,000	\$ 3,150,000	\$ 3,197,000	\$ 3,126,000	N/A	\$ 3,221,000	
<i>Current ratio</i>	2.83	2.78	2.97	3.09	2.90	2.47	2.45	2.90	3.13	3.09	N/A	3.00	

EMSA Eastern Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2018

	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	Y-T-D	Budget	Variance		
													#	%	
Transports:															
Code 1	2,054	1,971	1,965	1,990	1,998	2,059	2,279	2,034	2,021	1,940	20,311				
Code 2	3,594	3,564	3,436	3,507	3,378	3,477	3,812	3,445	3,464	3,418	35,095				
Total emergencies	<u>5,648</u>	<u>5,535</u>	<u>5,401</u>	<u>5,497</u>	<u>5,376</u>	<u>5,536</u>	<u>6,091</u>	<u>5,479</u>	<u>5,485</u>	<u>5,358</u>	<u>55,406</u>	<u>53,137</u>	<u>2,269</u>	<u>4.3%</u>	
Code 3	938	974	863	916	914	953	1,026	916	1,009	979	9,488				
Code 4	13	16	9	9	21	18	18	10	34	21	169				
Total non-emergencies	<u>951</u>	<u>990</u>	<u>872</u>	<u>925</u>	<u>935</u>	<u>971</u>	<u>1,044</u>	<u>926</u>	<u>1,043</u>	<u>1,000</u>	<u>9,657</u>	<u>8,496</u>	<u>1,161</u>	<u>13.7%</u>	
Total transports	<u>6,599</u>	<u>6,525</u>	<u>6,273</u>	<u>6,422</u>	<u>6,311</u>	<u>6,507</u>	<u>7,135</u>	<u>6,405</u>	<u>6,528</u>	<u>6,358</u>	<u>65,063</u>	<u>61,633</u>	<u>3,430</u>	<u>5.6%</u>	
Cancelled calls	629	594	499	552	514	580	544	483	482	513	5,390				
No hauls	2,120	2,045	1,934	1,880	1,748	1,887	1,710	1,576	1,873	1,807	18,580				
Total requests for service	<u>9,348</u>	<u>9,164</u>	<u>8,706</u>	<u>8,854</u>	<u>8,573</u>	<u>8,974</u>	<u>9,389</u>	<u>8,464</u>	<u>8,883</u>	<u>8,678</u>	<u>89,033</u>				
Transports/day:															
Emergencies	182.2	178.5	180.0	177.3	179.2	178.6	196.5	195.7	176.9	178.6	182.3	174.8	7.5		
Non-emergencies	30.7	31.9	29.1	29.8	31.2	31.3	33.7	33.1	33.6	33.3	31.8	27.9	3.8		
	<u>212.9</u>	<u>210.5</u>	<u>209.1</u>	<u>207.2</u>	<u>210.4</u>	<u>209.9</u>	<u>230.2</u>	<u>228.8</u>	<u>210.6</u>	<u>211.9</u>	<u>214.0</u>	<u>202.7</u>	<u>11.3</u>		
Percent of total transports:															
Emergencies	85.6%	84.8%	86.1%	85.6%	85.2%	85.1%	85.4%	85.5%	84.0%	84.3%	85.2%	86.2%			
Non-emergencies	14.4%	15.2%	13.9%	14.4%	14.8%	14.9%	14.6%	14.5%	16.0%	15.7%	14.8%	13.8%			
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>			
Unit hours	14,417	14,704	13,779	14,249	14,244	14,671	15,274	13,614	15,675	15,295	145,922				
Percent of total unit hours:															
Eastern Division	47.5%	48.4%	47.3%	46.4%	46.5%	47.4%	48.4%	47.6%	48.2%	49.2%	47.7%	47.0%			
Western Division	52.5%	51.6%	52.7%	53.6%	53.5%	52.6%	51.6%	52.4%	51.8%	50.8%	52.3%	53.0%			
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>			

KEY: AMR MCB EMSA

	OVER \$10K				
Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1
Accounting Principals	ACTPRN01	81151	5/15/2018	5,130.72000	Temporary Employees
Adam Hurry	HURRY, ADAM	81137	5/7/2018	118.45000	Employee Travel Reimburse
Adam Hurry	HURRY, ADAM	81145	5/10/2018	222.07000	Employee Travel Reimburse
Adam Hurry	HURRY, ADAM	81073	4/23/2018	233.23000	Employee Travel Reimburse
Adam Paluka	PALUKA, ADAM	81099	4/30/2018	186.12000	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	81212	5/15/2018	240.62000	Employee Expense Reimbursement
Air Solutions	AIR SOLUTIONS	81153	5/15/2018	261.00000	Building Maintenance
AIRGAS USA LLC	1223388	81121	5/1/2018	11,931.21000	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	81154	5/15/2018	1,007.11000	Courier Service
Alliance Maintenance	ALLIANCE MAINT	81155	5/15/2018	2,945.00000	Janitorial Service
All-Kill Pest Control	ALLKIL01	81077	4/30/2018	226.00000	Building Maintenance
All-Kill Pest Control	ALLKIL01	81156	5/15/2018	226.00000	Building Maintenance
American Emergency Vehicles	AEV01	81152	5/15/2018	171,162.00000	Ambulance Maintenance
American Emergency Vehicles	AEV01	81076	4/30/2018	683,680.00000	Ambulance Maintenance
American Waste Control	AMWSTE01	Z000003630	5/14/2018	468.13000	Utilities
Ameritas Life Insurance Corp	AMERITAS	81207	5/15/2018	1,179.32000	Benefits
Amos Electrical & Mechanical, Inc.	AMOSEL01	81157	5/15/2018	1,861.21000	Building Maintenance
Arrow Machinery Co	ARROW MACHINERY	81158	5/15/2018	110.00000	Building Services
AT&T Interstate Dedicated Private Line Service	ATT 07	81159	5/15/2018	2,705.54000	Communications
AT&T Mobility	AT&T MOBILITY	Z000003631	5/14/2018	86.82000	Wireless Communications
AT&T OneNet Services/Long Distance	ATT INTERNET	81078	4/30/2018	499.33000	Communications
att	ATT 10	Z000003622	4/30/2018	27,414.87000	Communications
B. D. Eddie Enterprises	BDEDDI01	81079	4/30/2018	27,991.01000	Rent
Bill Knight Ford	BILLKNIGHT FORD	81080	4/30/2018	86,212.00000	Ambulance Maintenance
Blue Monster Prep, LLC	BLUE MONSTER	81160	5/15/2018	1,751.95000	Medical Supplies
Blue Sky Supply	BLUE SKY SUPPLY	81161	5/15/2018	850.15000	Coffee/Food Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	81133	5/7/2018	29,953.73000	OMD Dir Salary & Benefits
BOK Financial	BOK FINANCIAL	81143	5/10/2018	2,810.56000	Bond Trustee Fee
Capital Waste Solutions	CAPITAL WASTE	81162	5/15/2018	3,100.00000	Building Maintenance
Center Point Energy	OK ENERGY SERV	81096	4/30/2018	842.17000	Utilities
Change Healthcare	CHANGE HEALTHCA	81081	4/30/2018	2,126.02000	Pt Account
Chantelle Ainge	HINDS, CHANTELL	81150	5/10/2018	64.92000	Employee Travel Expenses
Cheaper T's	CHEAPER T'S	81144	5/10/2018	3,058.55000	AMR
Cheryl Prebble	PREBBLE, CHERYL	81074	4/23/2018	104.99000	Employee Reimbursement
City of Bixby	CTYBXB01	81166	5/15/2018	39.10000	utilities

City of Oklahoma City - Utilities	CTYOKC01	81084	4/30/2018	726.20000	Utilities
City of Tulsa Utilities	CTYTUL02	81085	4/30/2018	1,893.05000	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	81163	5/15/2018	3,272.00000	Janitorial Services
CLIA Laboratory Program	CLIA	81164	5/15/2018	150.00000	Dues
Cobra One Corporation	COBRA ONE CORP	81134	5/7/2018	76.00000	Benefits
Community Care	COMMUNITY CARE	81083	4/30/2018	49.56000	employee Benefits
Compsource Oklahoma	COMPSOURCE	81135	5/7/2018	1,183.00000	Workers Comp
Cook's Appliance Service	CKSAPL01	81082	4/30/2018	1,132.00000	Building Maintenance
Cox	COX	81208	5/15/2018	11,604.98000	Internet
Cox	COX	Z000003623	4/30/2018	26,700.38000	Internet
CPI Office Products	CPI OFFICE PROD	Z000003632	5/14/2018	7,339.96000	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	81165	5/15/2018	258.75000	Website
Customer Expressions	CUSTOMER EXPRES	81086	4/30/2018	18,120.00000	Professional Services
David Howerton	HOWERTON	81209	5/15/2018	65.00000	MCB - Reimburse
Detco	DETCO	Z000003624	5/3/2018	1,481.00000	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	81167	5/15/2018	2,808.00000	Building Maintenance
EAN Holdings	EAN HOLDINGS	81087	4/30/2018	3,600.13000	Rent - Edmond Hub
English Family Limited Partnership	ENGLISH FAMILY	81088	4/30/2018	1,000.00000	Rent - Walker Parking
Erling and Associates Inc.	ERLING01	81169	5/15/2018	4,166.67000	Professional Services
Federal Express Corporation	FEDEXP01	81123	5/3/2018	42.52000	Express Mail
Federal Express Corporation	FEDEXP01	81170	5/15/2018	330.83000	Express Mail
FORD QUALITY FLEET CARE PROGRAM	1007964	81115	5/1/2018	43,897.95000	AMR - Medical Supplies
G&G Lawn & Landscaping, Inc	G&G LAWN & LAND	81171	5/15/2018	4,600.00000	Building Maintenance
Grainger Punchout	1001624	81112	5/1/2018	3,298.49000	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	81172	5/15/2018	1,579.28000	Telephone Supplies
HARDESTY PRESS	HRDPRS	81124	5/3/2018	137.74000	hardestypress@sbcglobal.net
HARDESTY PRESS	HRDPRS	81173	5/15/2018	320.00000	hardestypress@sbcglobal.net
Henry Schein Inc.	HENRY SCHEIN	Z000003625	5/3/2018	4,414.80000	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003633	5/14/2018	6,827.50000	Medical Supplies
Imperial Auto Solvents	IMP AUTO SOLV	81125	5/3/2018	1,908.00000	vehicle washing system & prod
Infor	INFOR	81090	4/30/2018	132.50000	health care data integration
Insperity Expense Management	INSPERITY EXPEN	Z000003634	5/14/2018	308.00000	Expense Report Software
Interworks	INTERWORKS	81091	4/30/2018	5,195.00000	Software Consulting
Island Tech Services	ISLAND TECH SRV	81174	5/15/2018	1,576.50000	Computer Supplies
J&P Ventures LLC	J&P VENTURES	81092	4/30/2018	1,850.00000	Rent - Bixby Hub
January Transport, Inc.	JANUARY TRNSPRT	81175	5/15/2018	375.00000	Building Maintenance
Jeff Goodloe, M.D.	GOODLOE, JEFF	81089	4/30/2018	174.79000	MCB - Expense REimbursement
John Graham	GRAHAM, JOHN	81072	4/23/2018	213.30000	Employee Expenses

Johnson, Tracy L	JOHNSN01	81146	5/10/2018	174.00000	Travel Reimburse
Laerdal Medical Punchout	1006286	81113	5/1/2018	2,262.50000	AMR - Medical Supplies
LandCare	LANDCARE	81176	5/15/2018	3,897.10000	Building Maintenance
Lands' End Business Outfitters	LNDEND01	81179	5/15/2018	227.45000	Uniforms
Landscape Partners	LANDSCAPE PARTN	81177	5/15/2018	518.18000	Building Maintenance
Language Line Service	LNGLINE01	81093	4/30/2018	328.52000	Patient Support Services
LexisNexis Risk Data Management Inc	LEXISNEXIS	81178	5/15/2018	64.60000	Patient Service
Locke Lord LLP	LOCKE LORD LLP	81180	5/15/2018	82,068.09000	Professional Services
Lone Star Enterprises, LLC	LONE STAR ENTER	81094	4/30/2018	3,988.14000	Building Rent
Marian Nolen	NOLEN, MARIAN	81147	5/10/2018	114.88000	Employee Reimbursement
Matt Cox	COX, MATT	81136	5/7/2018	130.24000	MCB - Expense REmbursement
May Williams	MAY WILLIAMS	81210	5/15/2018	127.40000	Employee Expenses
McKesson Medical Punchout	1150574	81120	5/1/2018	147,471.30000	AMR - Medical Supplies
MediTract	MEDITRACT	81181	5/15/2018	3,240.00000	Patient Account
MEDSOURCE INTERNATIONAL LLC	1343833	81122	5/1/2018	268.00000	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	81138	5/7/2018	99.99000	Internet Reimburse
Melanie Sanders	SANDERS,MELANIE	81141	5/7/2018	127.94000	Employee Expenses
Metroplex Electric	METROPLEX	Z000003626	5/3/2018	372.66000	Building Maintenance
Metroplex Electric	METROPLEX	Z000003635	5/14/2018	7,690.59000	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	81182	5/15/2018	391.40000	Shredding
Mobile Health Resources	EMS SURVERYTEAM	81168	5/15/2018	1,848.00000	Community Relations
Mosaic Personnel	MOSAIC PERSONNE	81183	5/15/2018	1,584.87000	Temp Employee
MTM Recognition	MDWTRY01	Z000003627	5/3/2018	130.00000	AMR - Uniform
MyHealth Access Network	MY HEALTH ACCES	81184	5/15/2018	3,083.00000	Patient Services
Net Solutions	NETSOLO1	81211	5/15/2018	6,000.00000	Network Support
Office Depot Punchout	1006929	81114	5/1/2018	620.00000	AMR - Medical Supplies
OG&E	OGE 01	81095	4/30/2018	3,859.04000	Utilities
Ok Natural Gas	ONG 05	81186	5/15/2018	220.82000	Utilities
Ok Natural Gas	ONG 05	81097	4/30/2018	1,009.30000	Utilities
Oklahoma Critical Care Transport	OK CRITICALCARE	81185	5/15/2018	720.00000	Mutual Aid
Oklahoma Police Supply	OK POLICESUPPLY	81126	5/3/2018	784.97000	P+ - Uniforms
Orkin Exterminating Company	ORKIN 01	Z000003636	5/14/2018	474.97000	Building Maintenance
OTE International Holdings	OTE INTER HOLD	81187	5/15/2018	11,860.00000	P+ - Ambulance Maintenance
Owens Waste Management	OWENS TRASH SVC	81098	4/30/2018	18.00000	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	81117	5/1/2018	29,228.44000	AMR - Medical Supplies
Packco Inc	PACKCO INC	81127	5/3/2018	344.00000	AMR - Misc Supplies
PC Connection	PC CONNECTION	81189	5/15/2018	3,436.27000	Computer Supplies
PCM	PCM	81190	5/15/2018	3,846.76000	Network Hardware

Petty Cash	PETTYC01	81109	5/1/2018	101.46000	Petty Cash Reimburse
Petty Cash	PETTYC01	81215	5/15/2018	209.83000	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	81119	5/1/2018	46,816.00000	AMR - Medical Supplies
Pitney Bowes	PITBOW03	81148	5/10/2018	467.31000	Postage
Pitney Bowes Purchase Power	PITBOW02	81139	5/7/2018	5,000.00000	Postage
Privacy Tint	PRIVACY TINT	81191	5/15/2018	120.00000	AMR - Misc Supplies
PRSA, Tulsa Chapter	PRSA 01	81140	5/7/2018	25.00000	Community Relations
Public Service Co of Oklahoma	PSO 01	81100	4/30/2018	948.79000	Utilities
Public Service Co of Oklahoma	PSO 01	81192	5/15/2018	5,121.48000	Utilities
Puckett, Ruth	PUCKET01	81101	4/30/2018	5,416.67000	Rent
Republic Services	REPUBLIC SERVIC	81193	5/15/2018	3,408.16000	Utilities
Rogers Safe and Lock	ROGERS01	Z000003628	5/3/2018	117.00000	Building Maintenance
Safari Micro	SAFARI MICRO	81194	5/15/2018	1,136.50000	computer supplies
Scott's Printing & Copying	SCOTTS01	Z000003629	5/3/2018	188.39000	Printing
Secretary of State	SECOST01	81102	4/30/2018	20.00000	Notary
SHI Freeform	1010172	81118	5/1/2018	609.00000	AMR - Medical Supplies
Solutions Group	SOLUTIONS GROUP	81103	4/30/2018	2,954.48000	Collections
Solutions Group	SOLUTIONS GROUP	81195	5/15/2018	18,377.42000	Collections
Southwest Tulsa Trophy	SW TULSA TROPHY	81197	5/15/2018	25.00000	Community Relations
Spartan Signs	SPARTAN SIGNS	81128	5/3/2018	1,004.84000	Ambulance Maintenance
Special Ops	SPECIAL OPS	81196	5/15/2018	1,088.72000	P+ - Uniforms
Special Ops	SPECIAL OPS	81129	5/3/2018	2,504.32000	P+ - Uniforms
Stanley Security	STANLEY SECURIT	81104	4/30/2018	9,335.35000	Building Maintenance
Steves Wholesale Distributors Inc	STEVES WHOLESAL	81130	5/3/2018	186.10000	P+ - Misc Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003637	5/14/2018	13,521.92000	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003638	5/14/2018	31.03000	computer supplies
Timmons Oil Company	TIMMONS OIL CO	81131	5/3/2018	8,339.04000	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000003639	5/14/2018	6,304.68000	Communications
Trinity Employment Specialists	TRINITY	81198	5/15/2018	9,281.59000	Temp Employees
Trizetto	TRIZETTO	81199	5/15/2018	525.00000	Patient Support Services
True Digital Security	TRUE DIGITAL	81200	5/15/2018	48,100.00000	Network Security
Tulsa County Clerk	TULCLK01	81110	5/1/2018	102.00000	Liens
Tulsa County Clerk	TULCLK01	81142	5/8/2018	136.00000	Liens
Tulsa County Clerk	TULCLK01	81075	4/24/2018	153.00000	Liens
Tulsa County Clerk	TULCLK01	81213	5/15/2018	289.00000	Liens
Tulsa Regional Chamber	TLSCHM01	81149	5/10/2018	1,293.00000	dues
United Mechanical	UNITED MECHANIC	81105	4/30/2018	321.97000	Building Maintenance
United Mechanical	UNITED MECHANIC	81201	5/15/2018	2,563.05000	Building Maintenance

University Of Oklahoma Health Science Center Dept Of OU DEPT OF PEDS		81188	5/15/2018	6,666.67000	MCB Payroll
VDO Communications	VDO COMM	81132	5/3/2018	281.51000	AMR - Misc Supplies
Verizon Wireless	VERIZON WIRELSS	Z000003640	5/14/2018	10,193.78000	Wireless Communications
VF IMAGEWEAR Punchout	1000132	81111	5/1/2018	7,363.87000	AMR - Medical Supplies
Weather Affirmation, L.L.C.	WTHAFM01	81205	5/15/2018	350.00000	Weather Notification
Werfel & Werfel, PLLC	WERFEL01	81106	4/30/2018	4,000.00000	Medicare Consulting
Windstream	WINDSTREAM	81107	4/30/2018	10,683.40000	Communications
Windstream	WINDSTREAM	81202	5/15/2018	12,783.65000	Communications
Works & Lentz, Inc.	WKSLNZ01	81203	5/15/2018	3.50000	Collections
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	81204	5/15/2018	3,654.47000	Collections
Xtivia	XTIVIA	Z000003641	5/14/2018	4,429.00000	Maintenance SQL
Yale 31	YALE 31	81108	4/30/2018	550.00000	Rent
Zirmed	ZIRMED	81206	5/15/2018	19,746.08000	Patient Billing
ZOLL Data Systems	ZOLL DATA	81214	5/15/2018	41,608.12000	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003642	5/14/2018	57,531.09000	Medical Supplies
ZOLL MEDICAL CORP	1008451	81116	5/1/2018	7,052.01000	AMR - Medical Supplies