

MEMORANDUM

Date: February 28, 2018

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – January 2018**

Attached you will find financial statements for January 2018. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$445 thousand compared to a budgeted loss of \$579 thousand, and the Western Division had a net loss of \$3,356 thousand compared to a budgeted net loss of \$4,256 thousand.

There is no net interdivisional payable/receivable as of 1/31/18.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at January 31, 2018, and how the balances have changed from the prior year.

Cash

Note that the East cash balance includes \$64,000 of funds that have been loaned on the building addition and not yet spent. It is anticipated that the majority of the unspent amount will be spent by the end of the project.

Other Miscellaneous Receivables

The East balance includes \$905,587 and \$2,099,698 owed by AMR on the 2016 and 2017 profit caps respectively and also amounts owed by granting agencies. The West balance includes \$1,033,572 and \$2,397,607 owed by AMR on the 2016 and 2017 profit caps respectively and assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for December and January services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$2,642 thousand (5%) and Western is more than budget by \$1,145 thousand (1.9%). Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2018. The Eastern Division had 1,501 more emergency transports than budgeted (4%); non-emergency transports were 682 more than budget (9.8%). The Western Division emergency transports were more than budget by 699 (1.7%) and non-emergencies were 886 less than budget (13.7%).

The year-to-date collection rate is 51% for the Eastern Division compared to a budget of 49% and an actual for fiscal 2017 of 50%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 52% and an actual for fiscal 2017 of 52%.

cc: Jim Winham – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Seven Months Ending Wednesday, January 31, 2018

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$16,313,700.00	\$14,828,192.00	10.02%	\$105,729,000.00	\$102,840,686.00	2.81%
Non-emergency base rate	821,587.26	666,089.00	23.34%	5,285,308.98	4,619,649.00	14.41%
Mileage	1,134,648.00	1,017,343.00	11.53%	7,255,689.00	7,055,767.00	2.83%
Special events	31,050.00	29,666.67	4.66%	257,260.00	207,666.69	23.88%
Subscription membership	18,188.46	16,666.66	9.13%	100,839.52	116,666.62	-13.57%
Other revenue	860,584.18	593,750.00	44.94%	3,784,089.53	4,156,250.00	-8.95%
	<u>19,179,757.90</u>	<u>17,151,707.33</u>	<u>11.82%</u>	<u>122,412,187.03</u>	<u>118,996,685.31</u>	<u>2.87%</u>
Deductions from revenue:						
Contractual allowances and bad debts	12,795,463.53	11,528,583.34	-10.99%	83,671,218.77	80,700,083.38	-3.68%
Collection fees and expenses	40,103.35	70,833.33	43.38%	421,911.31	495,833.31	14.91%
	<u>12,835,566.88</u>	<u>11,599,416.67</u>	<u>-10.66%</u>	<u>84,093,130.08</u>	<u>81,195,916.69</u>	<u>-3.57%</u>
Net patient service revenue	<u>6,344,191.02</u>	<u>5,552,290.66</u>	<u>14.26%</u>	<u>38,319,056.95</u>	<u>37,800,768.62</u>	<u>1.37%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,890,164.88	4,568,346.33	-7.04%	31,362,316.03	30,884,296.31	-1.55%
Employee compensation & benefits	332,142.73	355,828.91	6.66%	2,575,006.33	2,490,802.37	-3.38%
Medical supplies	13,636.60	28,999.92	52.98%	116,087.22	202,999.44	42.81%
Building rent, utilities and maintenance	86,045.13	94,283.32	8.74%	686,170.84	659,983.24	-3.97%
Equipment maintenance	113,240.64	164,583.33	31.20%	877,331.46	1,152,083.31	23.85%
TotalCare campaign	4,418.83	3,750.00	-17.84%	24,520.30	26,250.00	6.59%
Quality assurance fees	70,771.83	70,833.33	0.09%	495,402.81	495,833.31	0.09%
Telephone	102,739.91	71,666.67	-43.36%	574,323.33	501,666.69	-14.48%
Professional services	170,927.42	349,000.01	51.02%	1,917,765.06	2,443,000.07	21.50%
Miscellaneous supplies	56,515.29	48,941.67	-15.47%	317,112.05	342,591.69	7.44%
Postage and courier service	6,510.83	6,458.34	-0.81%	43,344.26	45,208.38	4.12%
Equipment lease	855.14	1,775.00	51.82%	10,520.88	12,425.00	15.32%
Other fees and expenses	49,715.37	84,450.00	41.13%	382,350.17	591,150.00	35.32%
Community relations	9,291.33	10,166.67	8.61%	64,725.81	71,166.69	9.05%
Office supplies	2,929.61	3,833.34	23.58%	22,601.00	26,833.38	15.77%
Insurance	16,293.53	16,416.66	0.75%	107,403.18	114,916.62	6.54%

EMSA
EMSA Combined
For the Seven Months Ending Wednesday, January 31, 2018

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Travel, meals, and training	7,158.07	2,750.00	-160.29%	22,032.46	19,250.00	-14.45%
	<u>5,933,357.14</u>	<u>5,882,083.50</u>	<u>-0.87%</u>	<u>39,599,013.19</u>	<u>40,080,456.50</u>	<u>1.20%</u>
Operating inc. (loss) before depr.	410,833.88	(329,792.84)	-224.57%	(1,279,956.24)	(2,279,687.88)	-43.85%
Depreciation	349,999.99	350,000.00	0.00%	2,449,999.93	2,450,000.00	0.00%
Operating income (loss)	<u>60,833.89</u>	<u>(679,792.84)</u>	<u>-108.95%</u>	<u>(3,729,956.17)</u>	<u>(4,729,687.88)</u>	<u>-21.14%</u>
Nonoperating expense:						
Interest expense	11,553.00	15,083.33	23.41%	77,328.56	105,583.31	26.76%
Nonoperating expense	<u>11,553.00</u>	<u>15,083.33</u>	<u>23.41%</u>	<u>77,328.56</u>	<u>105,583.31</u>	<u>26.76%</u>
Nonoperating income - interest income	931.55		0.00%	6,142.19		0.00%
Net income (loss)	<u>50,212.44</u>	<u>(694,876.17)</u>	<u>107.23%</u>	<u>(3,801,142.54)</u>	<u>(4,835,271.19)</u>	<u>21.39%</u>

EMSA
EMSA Eastern Division
For the Seven Months Ending Wednesday, January 31, 2018

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,904,000.00	\$7,044,219.00	12.21%	\$50,641,500.00	\$48,855,067.00	3.66%
Non-emergency base rate	411,825.00	298,874.00	37.79%	2,625,523.14	2,072,836.00	26.66%
Mileage	526,392.00	452,515.00	16.33%	3,390,453.00	3,138,411.00	8.03%
Special events	21,075.00	14,000.00	50.54%	154,570.00	98,000.00	57.72%
Subscription membership	8,885.74	8,333.33	6.63%	53,468.74	58,333.31	-8.34%
Other revenue	860,544.68	593,750.00	44.93%	3,783,625.32	4,156,250.00	-8.97%
	<u>9,732,722.42</u>	<u>8,411,691.33</u>	<u>15.70%</u>	<u>60,649,140.20</u>	<u>58,378,897.31</u>	<u>3.89%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,299,358.43	5,499,416.67	-14.55%	40,589,785.41	38,495,916.69	-5.44%
Collection fees and expenses	12,993.08	33,333.33	61.02%	181,802.30	233,333.31	22.08%
	<u>6,312,351.51</u>	<u>5,532,750.00</u>	<u>-14.09%</u>	<u>40,771,587.71</u>	<u>38,729,250.00</u>	<u>-5.27%</u>
Net patient service revenue	<u>3,420,370.91</u>	<u>2,878,941.33</u>	<u>18.81%</u>	<u>19,877,552.49</u>	<u>19,649,647.31</u>	<u>1.16%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,387,308.35	2,146,261.33	-11.23%	15,011,417.80	14,509,792.31	-3.46%
Employee compensation & benefits	162,640.82	167,239.58	2.75%	1,233,688.62	1,170,677.06	-5.38%
Medical supplies	5,009.60	12,891.59	61.14%	43,874.22	90,241.13	51.38%
Building rent, utilities and maintenance	26,247.43	29,924.99	12.29%	248,083.48	209,474.93	-18.43%
Equipment maintenance	51,768.83	77,750.00	33.42%	401,907.72	544,250.00	26.15%
TotalCare campaign	3,581.98	2,500.00	-43.28%	19,498.02	17,500.00	-11.42%
Quality assurance fees	34,500.00	34,500.00	0.00%	241,500.00	241,500.00	0.00%
Telephone	40,635.00	28,833.34	-40.93%	243,521.64	201,833.38	-20.65%
Professional services	82,522.27	161,250.00	48.82%	868,200.80	1,128,750.00	23.08%
Miscellaneous supplies	27,350.55	23,108.33	-18.36%	170,208.53	161,758.31	-5.22%
Postage and courier service	3,058.36	3,041.67	-0.55%	22,204.02	21,291.69	-4.28%
Equipment lease	651.27	1,025.00	36.46%	5,969.73	7,175.00	16.80%
Other fees and expenses	24,482.57	37,399.99	34.54%	188,139.64	261,799.93	28.14%
Community relations	7,207.34	5,000.00	-44.15%	40,741.62	35,000.00	-16.40%
Office supplies	1,541.87	1,916.67	19.55%	10,836.42	13,416.69	19.23%
Insurance	9,540.78	8,750.00	-9.04%	61,721.28	61,250.00	-0.77%

EMSA
EMSA Eastern Division
For the Seven Months Ending Wednesday, January 31, 2018

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Travel, meals, and training	3,383.18	1,250.00	-170.65%	10,252.65	8,750.00	-17.17%
	<u>2,871,430.20</u>	<u>2,742,642.49</u>	-4.70%	<u>18,821,766.19</u>	<u>18,684,460.43</u>	-0.73%
Operating inc. (loss) before depr.	548,940.71	136,298.84	302.75%	1,055,786.30	965,186.88	9.39%
Depreciation	208,333.33	208,333.33	0.00%	1,458,333.31	1,458,333.31	0.00%
Operating income (loss)	<u>340,607.38</u>	<u>(72,034.49)</u>	-572.84%	<u>(402,547.01)</u>	<u>(493,146.43)</u>	-18.37%
Nonoperating expense:						
Interest expense	11,553.00	12,333.33	6.33%	44,462.16	86,333.31	48.50%
Nonoperating expense	<u>11,553.00</u>	<u>12,333.33</u>	6.33%	<u>44,462.16</u>	<u>86,333.31</u>	48.50%
Nonoperating income - interest income	331.59		0.00%	2,028.27		0.00%
Net income (loss)	<u>329,385.97</u>	<u>(84,367.82)</u>	490.42%	<u>(444,980.90)</u>	<u>(579,479.74)</u>	23.21%

EMSA
EMSA Western Division
For the Seven Months Ending Wednesday, January 31, 2018

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$8,409,700.00	\$7,783,973.00	8.04%	\$55,087,500.00	\$53,985,619.00	2.04%
Non-emergency base rate	409,762.26	367,215.00	11.59%	2,659,785.84	2,546,813.00	4.44%
Mileage	608,256.00	564,828.00	7.69%	3,865,236.00	3,917,356.00	-1.33%
Special events	9,975.00	15,666.67	-36.33%	102,690.00	109,666.69	-6.36%
Subscription membership	9,302.72	8,333.33	11.63%	47,370.78	58,333.31	-18.79%
Other revenue	39.50		0.00%	464.21		0.00%
	<u>9,447,035.48</u>	<u>8,740,016.00</u>	<u>8.09%</u>	<u>61,763,046.83</u>	<u>60,617,788.00</u>	<u>1.89%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,496,105.10	6,029,166.67	-7.74%	43,081,433.36	42,204,166.69	-2.08%
Collection fees and expenses	27,110.27	37,500.00	27.71%	240,109.01	262,500.00	8.53%
	<u>6,523,215.37</u>	<u>6,066,666.67</u>	<u>-7.53%</u>	<u>43,321,542.37</u>	<u>42,466,666.69</u>	<u>-2.01%</u>
Net patient service revenue	<u>2,923,820.11</u>	<u>2,673,349.33</u>	<u>9.37%</u>	<u>18,441,504.46</u>	<u>18,151,121.31</u>	<u>1.60%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,502,856.53	2,422,085.00	-3.33%	16,350,898.23	16,374,504.00	0.14%
Employee compensation & benefits	169,501.91	188,589.33	10.12%	1,341,317.71	1,320,125.31	-1.61%
Medical supplies	8,627.00	16,108.33	46.44%	72,213.00	112,758.31	35.96%
Building rent, utilities and maintenance	59,797.70	64,358.33	7.09%	438,087.36	450,508.31	2.76%
Equipment maintenance	61,471.81	86,833.33	29.21%	475,423.74	607,833.31	21.78%
TotalCare campaign	836.85	1,250.00	33.05%	5,022.28	8,750.00	42.60%
Quality assurance fees	36,271.83	36,333.33	0.17%	253,902.81	254,333.31	0.17%
Telephone	62,104.91	42,833.33	-44.99%	330,801.69	299,833.31	-10.33%
Professional services	88,405.15	187,750.01	52.91%	1,049,564.26	1,314,250.07	20.14%
Miscellaneous supplies	29,164.74	25,833.34	-12.90%	146,903.52	180,833.38	18.76%
Postage and courier service	3,452.47	3,416.67	-1.05%	21,140.24	23,916.69	11.61%
Equipment lease	203.87	750.00	72.82%	4,551.15	5,250.00	13.31%
Other fees and expenses	25,232.80	47,050.01	46.37%	194,210.53	329,350.07	41.03%
Community relations	2,083.99	5,166.67	59.66%	23,984.19	36,166.69	33.68%
Office supplies	1,387.74	1,916.67	27.60%	11,764.58	13,416.69	12.31%
Insurance	6,752.75	7,666.66	11.92%	45,681.90	53,666.62	14.88%

EMSA
EMSA Western Division
For the Seven Months Ending Wednesday, January 31, 2018

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Travel, meals, and training	3,774.89	1,500.00	-151.66%	11,779.81	10,500.00	-12.19%
	<u>3,061,926.94</u>	<u>3,139,441.01</u>	2.47%	<u>20,777,247.00</u>	<u>21,395,996.07</u>	2.89%
Operating inc. (loss) before depr.	(138,106.83)	(466,091.68)	-70.37%	(2,335,742.54)	(3,244,874.76)	-28.02%
Depreciation	141,666.66	141,666.67	0.00%	991,666.62	991,666.69	0.00%
Operating income (loss)	<u>(279,773.49)</u>	<u>(607,758.35)</u>	-53.97%	<u>(3,327,409.16)</u>	<u>(4,236,541.45)</u>	-21.46%
Nonoperating expense:						
Interest expense		2,750.00	100.00%	32,866.40	19,250.00	-70.73%
Nonoperating expense		<u>2,750.00</u>	100.00%	<u>32,866.40</u>	<u>19,250.00</u>	-70.73%
Nonoperating income - interest income	599.96		0.00%	4,113.92		0.00%
Net income (loss)	<u>(279,173.53)</u>	<u>(610,508.35)</u>	54.27%	<u>(3,356,161.64)</u>	<u>(4,255,791.45)</u>	21.14%

EMSA
EMSA Combined
For the Seven Months Ending Wednesday, January 31, 2018

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$1,616.39	(\$225,111.44)
Petty cash	1,200.00	1,200.00
Invested cash	9,305,270.45	11,067,116.24
	9,308,086.84	10,843,204.80
Patient accounts receivable:		
Patient accounts receivable	25,750,653.65	24,329,290.62
Receivables in collection	75,390,000.19	75,435,000.19
	101,140,653.84	99,764,290.81
Less allowance for contractual allowances and bad debts	91,202,755.00	84,926,291.00
Net patient accounts receivable	9,937,898.84	14,837,999.81
Other receivables:		
Due from contractor	498,969.19	561,486.50
Due from collection agency	46,229.66	31,250.57
Other miscellaneous receivables	7,833,687.23	93,769.30
	8,378,886.08	686,506.37
Other current assets:		
Prepaid assets	854,699.51	815,567.28
Other, principally funds held by trustee	(397,290.19)	211,760.16
	457,409.32	1,027,327.44
Total current assets	28,082,281.08	27,395,038.42
Property and equipment:		
Communication equipment	9,489,481.00	9,242,155.67
Buildings and leasehold improvements	3,994,113.76	3,913,672.76
Ambulances	14,642,428.27	13,517,411.75
Data processing equipment	7,778,363.57	7,768,863.57
On-board equipment	8,322,963.92	7,879,842.70
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,681,973.44	1,575,047.44
Land	64,200.00	64,200.00
Transportation equipment	639,742.98	634,016.98
Prepaid assets	10,016,499.92	2,948,029.25
Capital Lease	739,910.29	739,910.29
	58,761,045.31	49,674,518.57
Less accumulated depreciation	42,455,508.95	38,740,476.60
Net property and equipment	16,305,536.36	10,934,041.97
Other assets	46,319.74	9,734.50
Total assets	44,434,137.18	38,338,814.89

EMSA
EMSA Combined
For the Seven Months Ending Wednesday, January 31, 2018

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	2,773,490.17	822,067.49
Due to contractor	9,447,217.24	9,043,196.61
Due to Quality Assurance Fund	341,685.73	294,068.67
Accrued retirement	201,786.70	203,722.05
Accrued salaries and wages	386,719.53	400,362.78
Current installments of long-term debt	822,936.25	347,752.00
Accrued interest payable	22.33	13.12
Deferred revenue	<u>90,942.29</u>	<u>110,440.67</u>
Total current liabilities	14,064,800.24	11,221,623.39
Long-term debt	6,324,083.23	2,740,774.10
Other liabilities		21,752.22
Total liabilities	<u>20,388,883.47</u>	<u>13,984,149.71</u>
Division capital:		
Contributed capital	90,227,977.77	83,656,737.77
Retained earnings (deficit)	(62,381,581.52)	(55,149,329.11)
Current year earnings (loss)	<u>(3,801,142.54)</u>	<u>(4,152,743.48)</u>
Total division capital	<u>24,045,253.71</u>	<u>24,354,665.18</u>
Total liabilities & division capital	<u><u>44,434,137.18</u></u>	<u><u>38,338,814.89</u></u>

EMSA
EMSA Eastern Division
For the Seven Months Ending Wednesday, January 31, 2018

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$207,656.79)	(\$566,825.46)
Petty cash	600.00	600.00
Invested cash	1,827,053.81	3,224,086.89
	1,619,997.02	2,657,861.43
Patient accounts receivable:		
Patient accounts receivable	11,885,859.83	11,437,769.83
Receivables in collection	37,043,999.82	36,329,999.82
	48,929,859.65	47,767,769.65
Less allowance for contractual allowances and bad debts	44,748,995.00	41,118,710.00
Net patient accounts receivable	4,180,864.65	6,649,059.65
Other receivables:		
Due from contractor	498,969.19	561,486.50
Due from collection agency	10,675.69	15,053.42
Other miscellaneous receivables	3,092,915.73	94,071.95
	3,602,560.61	670,611.87
Other current assets:		
Prepaid assets	398,092.60	376,683.87
Other, principally funds held by trustee	(392,699.93)	193,320.01
	5,392.67	570,003.88
Total current assets	9,408,814.95	10,547,536.83
Property and equipment:		
Communication equipment	4,758,551.63	4,725,569.49
Buildings and leasehold improvements	3,331,474.35	3,319,637.35
Ambulances	8,847,058.56	8,173,887.78
Data processing equipment	3,913,089.51	3,913,089.51
On-board equipment	4,571,178.33	4,498,758.92
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	961,664.00	912,079.25
Land	64,200.00	64,200.00
Transportation equipment	405,776.04	400,050.04
Prepaid assets	8,521,590.70	2,336,107.85
Capital Lease	338,087.66	338,087.66
	36,333,214.36	29,302,011.43
Less accumulated depreciation	23,791,188.10	21,617,771.98
Net property and equipment	12,542,026.26	7,684,239.45
Other assets	44,858.84	8,273.60
Total assets	21,995,700.05	18,240,049.88

EMSA
EMSA Eastern Division
For the Seven Months Ending Wednesday, January 31, 2018

	<u>2018</u>	<u>2017</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	583,836.55	986,558.78
Due to contractor	4,548,795.89	4,277,348.24
Due to Quality Assurance Fund	341,685.73	294,068.67
Accrued retirement	107,013.19	107,805.34
Accrued salaries and wages	183,559.55	188,743.81
Current installments of long-term debt	642,977.25	175,480.00
Accrued interest payable	22.33	13.12
Deferred revenue	<u>44,428.67</u>	<u>49,103.30</u>
Total current liabilities	6,452,319.16	6,079,121.26
Long-term debt	5,939,723.23	2,176,455.10
Other liabilities		<u>21,752.22</u>
Total liabilities	<u>12,392,042.39</u>	<u>8,277,328.58</u>
Division capital:		
Contributed capital	8,946,836.23	8,149,108.23
Retained earnings (deficit)	1,101,802.33	3,469,287.71
Current year earnings (loss)	<u>(444,980.90)</u>	<u>(1,655,674.64)</u>
Total division capital	<u>9,603,657.66</u>	<u>9,962,721.30</u>
 Total liabilities & division capital	 <u>21,995,700.05</u>	 <u>18,240,049.88</u>

EMSA
EMSA Western Division
For the Seven Months Ending Wednesday, January 31, 2018

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$209,273.18	\$341,714.02
Petty cash	600.00	600.00
Invested cash	7,478,216.64	7,843,029.35
	7,688,089.82	8,185,343.37
Patient accounts receivable:		
Patient accounts receivable	13,864,793.82	12,891,520.79
Receivables in collection	38,346,000.37	39,105,000.37
	52,210,794.19	51,996,521.16
Less allowance for contractual allowances and bad debts	46,453,760.00	43,807,581.00
Net patient accounts receivable	5,757,034.19	8,188,940.16
Other receivables:		
Due from collection agency	35,553.97	16,197.15
Other miscellaneous receivables	4,740,771.50	(302.65)
	4,776,325.47	15,894.50
Other current assets:		
Prepaid assets	456,606.91	438,883.41
Other, principally funds held by trustee	(4,590.26)	18,440.15
	452,016.65	457,323.56
Total current assets	18,673,466.13	16,847,501.59
Property and equipment:		
Communication equipment	4,730,929.37	4,516,586.18
Buildings and leasehold improvements	662,639.41	594,035.41
Ambulances	5,795,369.71	5,343,523.97
Data processing equipment	3,865,274.06	3,855,774.06
On-board equipment	3,751,785.59	3,381,083.78
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	720,309.44	662,968.19
Transportation equipment	233,966.94	233,966.94
Prepaid assets	1,494,909.22	611,921.40
Capital Lease	401,822.63	401,822.63
	22,427,830.95	20,372,507.14
Less accumulated depreciation	18,664,320.85	17,122,704.62
Net property and equipment	3,763,510.10	3,249,802.52
Other assets	1,460.90	1,460.90
Total assets	22,438,437.13	20,098,765.01

EMSA
EMSA Western Division
For the Seven Months Ending Wednesday, January 31, 2018

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	2,189,653.62	(164,491.29)
Due to contractor	4,898,421.35	4,765,848.37
Accrued retirement	94,773.51	95,916.71
Accrued salaries and wages	203,159.98	211,618.97
Current installments of long-term debt	179,959.00	172,272.00
Deferred revenue	46,513.62	61,337.37
Total current liabilities	7,612,481.08	5,142,502.13
Long-term debt	384,360.00	564,319.00
Total liabilities	7,996,841.08	5,706,821.13
Division capital:		
Contributed capital	81,281,141.54	75,507,629.54
Retained earnings (deficit)	(63,483,383.85)	(58,618,616.82)
Current year earnings (loss)	(3,356,161.64)	(2,497,068.84)
Total division capital	14,441,596.05	14,391,943.88
 Total liabilities & division capital	 22,438,437.13	 20,098,765.01

EMSA
Cash Rollforward
Year Ending June 30, 2018

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2017	\$ 3,643,961	\$ 3,643,961	-	7,422,560	7,422,560	-	11,066,521	11,066,521	-
Net revenue collected	15,570,000	15,079,455	490,545	17,456,000	17,671,231	(215,231)	33,026,000	32,750,686	275,314
Utility bill receipts	3,775,000	4,156,250	(381,250)				3,775,000	4,156,250	(381,250)
TotalCare proceeds	95,665	100,000	(4,335)	91,449	100,000	(8,551)	187,114	200,000	(12,886)
Payment to contractor	(14,531,127)	(14,509,794)	(21,333)	(16,174,873)	(16,374,504)	199,631	(30,706,000)	(30,884,298)	178,298
Operating expenses/changes in WC	(3,422,417)	(4,170,831)	748,414	(4,667,503)	(5,016,662)	349,159	(8,089,920)	(9,187,493)	1,097,573
Capital expenditures	(1,549,831)	(719,250)	(830,581)	(2,072,772)	(1,713,250)	(359,522)	(3,622,603)	(2,432,500)	(1,190,103)
Net debt proceeds/(reduction)&int	(522,000)	(609,459)	87,459	(205,138)	(205,000)	(138)	(727,138)	(814,459)	87,321
Interest/other income	3,292		3,292	3,458		3,458	6,750	-	6,750
Other	392,534	(2) 456,162	(63,628)	3,811,587	(1) 3,811,587	-	4,204,121	4,267,749	(63,628)
Balance at January 31, 2018	<u>3,455,077</u>	<u>3,426,494</u>	<u>28,583</u>	<u>5,664,768</u>	<u>5,695,962</u>	<u>(31,194)</u>	<u>9,119,845</u>	<u>9,122,456</u>	<u>(2,611)</u>

(1) 44,586 - '17 Other Western Subsidy
461,220 - '18 Edmond Subsidy
258,069 - '18 Other Western Subsidy
320,262 - '17 Oklahoma City Subsidy
2,727,450 - '18 Oklahoma City Subsidy
3,811,587

(2) 392,534 - '17 Other Eastern Subsidy

West - Cash	7,688,090
A/P	(2,023,322)
Net	<u><u>5,664,768</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Seven Months Ended 1/31/18

Eastern Division

Net Income (loss)		(444,981)
Add: Depreciation	1,458,333	
Increase in allowance for doubtful accounts	1,789,698	
Increase in deferred revenue	44,429	<u>3,292,460</u>
Changes in working capital:		
Increase in patient receivables	(394,838)	
Increase in other receivables	(1,859,426)	
Decrease in other assets	206,675	
Decrease in accounts payable	(604,207)	
Decrease in accrued liabilities	(68,300)	<u>(2,720,096)</u>
Net Property Additions:		(3,992,794)
Debt Service/ Loan Proceeds		2,192,042
Net Contributed Capital		392,534
Change in cash and cash equivalents:		<u><u>(1,280,835)</u></u>
	Cash balance @6/30/17	2,900,832
	Cash balance @1/31/18	1,619,997
	Change in cash	<u><u>(1,280,835)</u></u>

EMSA
Statement of Cash Flows
Seven Months Ended 1/31/18

Western Division

Net income (loss)		(3,356,162)
Add: Depreciation	991,667	
Increase in allowance for doubtful accounts	1,817,607	
Increase in deferred revenue	46,513	<u>2,855,787</u>
Changes in working capital:		
Increase in patient receivables	(613,504)	
Increase in other receivables	(3,243,878)	
Increase in other assets	(98,891)	
Increase in accounts payable	1,622,547	
Decrease in accrued liabilities	(68,045)	<u>(2,401,771)</u>
Net Property (Additions)/Dispositions		(1,214,769)
Debt Service/Loan proceeds		(172,272)
Contributed Capital		3,811,587
Change in cash and cash equivalents:		<u>(477,600)</u>
Cash balance @6/30/16		8,165,689
Cash balance @1/31/18		7,688,089
Change in cash		<u>(477,600)</u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through January

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2018 Ambulances (eleven)</i>			
Replacement units	474,000		474,000
Repairs	25,000	37,155	(12,155)
Common use vehicle		38,775	(38,775)
Miscellaneous	20,000		20,000
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000	1,089,191	179,809
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000	1,226,387	(126,387)
On board equipment:			
Stair chairs	5,000		5,000
Power cots	213,000	216,089	(3,089)
Miscellaneous	32,000		32,000
CAD and radio equipment:			
Mobile data terminals	105,000		105,000
Mobile gateways	119,000		119,000
Recording system	92,000		92,000
Building expenses:			
Floor scrubbers		20,064	(20,064)
Miscellaneous	43,000	25,357	17,643
Computer equipment:			
UPS batteries	5,000		5,000
Information processing system (Laserfiche)		55,092	(55,092)
Miscellaneous	100,000		100,000
TOTAL	3,602,000	2,708,110	893,890
Less 2017 incurred prior year		421,893	
Less 2016 incurred prior year		736,385	
Current year expenditures		1,549,832	
Less 2017 incurred current year	1,269,000	667,298	
Less 2016 incurred current year	1,100,000	490,002	
Current year budget	1,233,000	392,532	840,468

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through January

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2018 Ambulances (eleven)</i>				
Replacement units	1,338,000			1,338,000
Repairs	25,000		73,957	(48,957)
Miscellaneous	20,000			20,000
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000	1,129,235		139,765
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	1,209,266		(109,266)
On board equipment:				
Stair chairs	5,000			5,000
Power cots	870,000		882,364	(12,364)
Power cots - aid vans (3)			42,220	(42,220)
Miscellaneous	39,000		12,447	26,553
CAD and radio equipment:				
Mobile data terminals	115,000			115,000
Mobile gateways in trucks	131,000			131,000
Radio infrastructure (NG911)	117,500		29,376	88,124
Recording system	108,000		56,837	51,163
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
Miscellaneous	48,000		6,892	41,108
Computer equipment:				
Information processing system(Laserfiche)			58,623	(58,623)
Miscellaneous	100,000			100,000
TOTAL	5,305,500	2,338,501	1,162,716	1,804,283
Less 2016 and 2017 incurred prior year		1,428,445		
Current year expenditures		910,056	1,162,716	2,072,772
Less 2016 and 2017 incurred current year	2,369,000	910,056		
Current year budget	2,936,500	0	1,162,716	1,773,784

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2018

Eastern Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>										
Emergency	5,648	5,535	5,401	5,497	5,376	5,536	6,091	39,084	37,575	37,583
Non-emergency	951	990	872	925	935	971	1,044	6,688	5,905	6,006
Total	6,599	6,525	6,273	6,422	6,311	6,507	7,135	45,772	43,480	43,589
Unit hours	14,417	14,704	13,779	14,249	14,244	14,671	15,274	101,338	108,283	
% of total system hours	47.5%	48.4%	47.3%	46.4%	46.5%	47.4%	48.4%	47.4%	47.0%	47.0%
<i>Gross revenue by payor:</i>										
Medicare	43%	44%	43%	44%	44%	43%	48%	45%	44%	
Medicaid	17%	17%	20%	18%	19%	18%	17%	18%	18%	
Private insurance	17%	16%	16%	16%	16%	17%	16%	16%	17%	
Uninsured and other	23%	23%	21%	22%	21%	22%	19%	21%	21%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	44.2%	51.5%	49.8%	52.8%	53.6%	53.2%	49.3%	50.6%	49.5%	49.0%
<i>Net income (loss)</i>	\$ (632,995)	\$ 610,141	\$ 295,002	\$ (703,575)	\$ (376,744)	\$ 33,804	\$ 329,386	\$ (444,981)	\$ (1,655,675)	\$ (579,480)
<i>Days in A/R</i>	79.4	79.9	83.1	82.0	81.0	84.9	80.8	N/A	79.4	
<i>Past due A/R</i>	\$ 2,310,000	\$ 2,192,000	\$ 2,187,000	\$ 2,200,000	\$ 2,267,000	\$ 2,285,000	\$ 2,224,000	N/A	\$ 2,673,000	
<i>Current ratio</i>	1.42	1.69	1.59	1.47	1.45	1.51	1.46	N/A	1.74	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Western Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>										
Emergency	6,061	6,014	5,929	5,946	5,785	6,061	6,433	42,229	42,278	41,530
Non-emergency	815	886	773	751	688	788	872	5,573	5,799	6,478
Total	6,876	6,900	6,702	6,697	6,473	6,849	7,305	47,802	48,077	48,008
Unit hours	15,940	15,647	15,351	16,467	16,420	16,260	16,275	112,360	122,232	
% of total system hours	52.5%	51.6%	52.7%	53.6%	53.5%	52.6%	51.6%	52.6%	53.0%	53.0%
<i>% of gross revenue by payor:</i>										
Medicare	45%	44%	44%	46%	46%	47%	48%	45%	45%	
Medicaid	15%	16%	15%	15%	16%	15%	16%	16%	15%	
Private insurance	19%	18%	19%	20%	19%	19%	18%	19%	19%	
Uninsured and other	21%	22%	22%	19%	19%	19%	18%	20%	21%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	47.4%	56.1%	48.2%	52.6%	56.8%	54.6%	49.1%	52.0%	52.3%	52.0%
<i>Net income (loss)</i>	\$ (664,712)	\$ (345,199)	\$ (595,590)	\$ (614,823)	\$ (816,723)	\$ (39,942)	\$ (279,174)	\$ (3,356,163)	\$ (2,497,069)	\$ (4,255,791)
<i>Days in A/R</i>	83.0	82.2	82.7	84.8	85.8	87.3	87.0	N/A	81.4	
<i>Past due A/R</i>	\$ 2,913,000	\$ 2,761,000	\$ 2,776,000	\$ 2,695,000	\$ 2,755,000	\$ 2,928,000	\$ 3,225,000	N/A	\$ 3,225,000	
<i>Current ratio</i>	2.83	2.78	2.97	3.09	2.90	2.47	2.45	N/A	3.28	

KEY: **AMR** **MCB** **EMSA**

	OVER \$10K				
Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1
Accounting Principals	ACTPRN01	80680	2/15/2018	3,359.40000	Temporary Employees
Adam Paluka	PALUKA, ADAM	80753	2/21/2018	190.75000	Employee Expense Reimbursement
Air Compressor Supply Inc	AIR COMP SUP	Z000003554	2/15/2018	483.88000	AMR - Medical Supplies
Air Solutions	AIR SOLUTIONS	80682	2/15/2018	18,343.00000	Building Maintenance
AIRGAS USA LLC	1223388	80650	2/1/2018	2,981.68000	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	80614	1/31/2018	475.73000	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	80683	2/15/2018	531.38000	Courier Service
Alliance Maintenance	ALLIANCE MAINT	80684	2/15/2018	2,660.30000	Janitorial Service
All-Kill Pest Control	ALLKIL01	80615	1/31/2018	226.00000	Building Maintenance
American Emergency Vehicles	AEV01	80613	1/31/2018	166,610.00000	Ambulance Maintenance
American Emergency Vehicles	AEV01	80681	2/15/2018	588,049.00000	Ambulance Maintenance
American Express-Employee	AMEXPR01	80675	2/14/2018	15,789.27000	Employee Corporate Cards
American Waste Control	AMWSTE01	Z000003555	2/15/2018	468.13000	Utilities
Ameritas Life Insurance Corp	AMERITAS	80668	2/12/2018	543.84000	Benefits
Amos Electrical & Mechanical, Inc.	AMOSELO1	80685	2/15/2018	2,864.70000	Building Maintenance
Arrow Machinery Co	ARROW MACHINERY	80686	2/15/2018	110.00000	Building Services
Association of Central Ok Govn	ACOG 01	80679	2/15/2018	59,576.56000	OKC 911 Service Agreement
AT&T Interstate Dedicated Private Line Service	ATT 07	80669	2/12/2018	5,411.08000	Communications
AT&T Mobility	AT&T MOBILITY	Z000003543	1/31/2018	86.41000	Wireless Communications
AT&T OneNet Services	ATT INTERNET	80616	1/31/2018	467.90000	Communications
att	ATT 10	80744	2/20/2018	20,912.00000	Communications
att	ATT 10	Z000003544	1/31/2018	23,999.40000	Communications
B. D. Eddie Enterprises	BDEDDI01	80617	1/31/2018	27,991.01000	Rent
Blue Sky Supply	BLUE SKY SUPPLY	80687	2/15/2018	756.83000	Coffee/Food Service
BMC Software, Inc	BMC SOWFARE	80618	1/31/2018	2,231.17000	Helpdesk Software
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	80610	1/30/2018	29,953.73000	OMD Dir Salary & Benefits
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	80662	2/6/2018	29,953.73000	OMD Dir Salary & Benefits
Calvert's Plant LLC	CALPLT01	80688	2/15/2018	378.24000	Plant Maintenance
Capital Waste Solutions	CAPITAL WASTE	80689	2/15/2018	3,100.00000	Building Maintenance
Carrie Morley	MORLEY, CARRIE	80604	1/24/2018	344.00000	Employee Reimbursement
CDW Government, Inc.	CDWCMP01	80690	2/15/2018	2,470.00000	Computer Supplies
Center Point Energy	OK ENERGY SERV	80629	1/31/2018	2,590.48000	Utilities

Change Healthcare	CHANGE HEALTHCA	80745	2/20/2018	2,125.38000	Pt Account
Chantelle Ainge	HINDS, CHANTELL	80676	2/14/2018	64.41000	Employee Travel Expenses
Cheryl Prebble	PREBBLE, CHERYL	80754	2/21/2018	104.99000	Employee Reimbursement
City of Bixby	CTYBXB01	80694	2/15/2018	35.69000	utilities
City of Oklahoma City - Utilities	CTYOKC01	80620	1/31/2018	766.96000	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	80691	2/15/2018	3,653.00000	Janitorial Services
Cobra One Corporation	COBRA ONE CORP	80619	1/31/2018	434.00000	Benefits
Community Care	COMMUNITY CARE	80692	2/15/2018	49.56000	employee Benefits
Community Care	COMMUNITY CARE	80663	2/6/2018	36,264.76000	employee Benefits
Compsource Oklahoma	COMPSOURCE	80664	2/6/2018	1,550.00000	Workers Comp
Construction by J&B LLC	CONSTRUCT J&B	80746	2/20/2018	512.00000	Building Maintenance
Corser Group Incorporated	CRSRGR	80673	2/13/2018	399.43000	Promotional Products
Cox	COX	Z000003545	1/31/2018	24,164.61000	Internet
CPI Office Products	CPI OFFICE PROD	80747	2/20/2018	1,743.06000	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	Z000003556	2/15/2018	21,461.61000	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	80693	2/15/2018	930.00000	Website
Curtis Knoles	KNOLES, CURTIS	80666	2/6/2018	456.68000	MCB - Employee Reimbursement
David Howerton	HOWERTON	80665	2/6/2018	65.00000	MCB - Reimburse
Detco	DETCO	Z000003550	2/1/2018	2,474.15000	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	80695	2/15/2018	2,413.00000	Building Maintenance
EAN Holdings	EAN HOLDINGS	80621	1/31/2018	3,600.13000	Rent - Edmond Hub
English Family Limited Partnership	ENGLISH FAMILY	80622	1/31/2018	1,000.00000	Rent - Walker Parking
Eric Robinson	ROBINSON,ERIC	80725	2/15/2018	82.50000	Professional Services
Erling and Associates Inc.	ERLING01	80696	2/15/2018	4,316.67000	Professional Services
Federal Express Corporation	FEDEXP01	80651	2/1/2018	65.16000	Express Mail
Federal Express Corporation	FEDEXP01	80697	2/15/2018	267.85000	Express Mail
FLOTEC INC	FLOTEC	80698	2/15/2018	300.00000	Meidical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	80644	2/1/2018	35,187.61000	AMR - Medical Supplies
Grainger Punchout	1001624	80640	2/1/2018	4,133.89000	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	80623	1/31/2018	122.27000	Telephone Supplies
HARDESTY PRESS	HRDPRS	80652	2/1/2018	168.52000	Outside Printing
Henry Schein Inc.	HENRY SCHEIN	Z000003551	2/1/2018	5,745.93000	Medical Supplies
Infor	INFOR	80699	2/15/2018	11,310.00000	health care data integration
Insperity Expense Management	INSPERITY EXPEN	Z000003546	1/31/2018	280.00000	Expense Report Software

Insperty Expense Management	INSPERITY EXPEN	Z000003557	2/15/2018	378.00000	Expense Report Software
Inspiration Logos By We R'1 Clothing	INSPIRATIONLOGO	80653	2/1/2018	575.77000	AMR - Misc Supplies
International Academics Of Emergency Dispatch	IAED	80624	1/31/2018	650.00000	Software Maintenance
Island Tech Services	ISLAND TECH SRV	80700	2/15/2018	255.00000	Computer Supplies
J & P Ventures LLC	J&P VENTURES	80625	1/31/2018	1,850.00000	Rent - Bixby Hub
Jamil Rahman	JAM	80752	2/21/2018	649.49000	MCB - Employee Reimbursement
January Environmental Services, Inc.	JANUARY ENVIORN	80701	2/15/2018	150.00000	P+ - Waste Removal
January Transport, Inc.	JANUARY TRNSPRT	80702	2/15/2018	375.00000	Building Maintenance
Jeff Goodloe, M.D.	GOODLOE, JEFF	80607	1/30/2018	270.43000	MCB - Employee Reimbursement
Johnson, Tracy L	JOHNSN01	80603	1/24/2018	99.00000	Travel Reimburse
JulyInk, Inc.	JLYINK01	80703	2/15/2018	478.00000	Outside Printing
Laerdal Medical Punchout	1006286	80641	2/1/2018	690.00000	AMR - Medical Supplies
LaKeisha Frazier	FRAZIER LAKEISH	80670	2/12/2018	168.91000	Employee Expense Reimbursement
LandCare	LANDCARE	80704	2/15/2018	2,008.50000	Building Maintenance
Lands' End Business Outfitters	LNDEND01	80707	2/15/2018	198.04000	Uniforms
Landscape Partners	LANDSCAPE PARTN	80705	2/15/2018	506.22000	Building Maintenance
LexisNexis Risk Data Management Inc	LEXISNEXIS	80706	2/15/2018	2,004.60000	Patient Service
Locke Lord LLP	LOCKE LORD LLP	80708	2/15/2018	72,919.48000	Professional Services
Lone Star Enterprises, LLC	LONE STAR ENTER	80626	1/31/2018	3,988.14000	Building Rent
McKesson Medical Punchout	1150574	80649	2/1/2018	98,903.18000	AMR - Medical Supplies
Meadows Collier	MEADOWS COLLIER	80709	2/15/2018	50,000.00000	Professional Services
Medlert Inc	MEDLERT	80710	2/15/2018	27,810.00000	Software
Melanie Key	KEY, MELANIE	80611	1/30/2018	99.99000	Internet Reimburse
Melanie Sanders	SANDERS,MELANIE	80608	1/30/2018	127.94000	Employee Expenses
Melanie Sanders	SANDERS,MELANIE	80750	2/20/2018	127.94000	Employee Expenses
Metro Monitor	METRO MONITOR	80711	2/15/2018	165.00000	Media Monitoring
Metroplex Electric	METROPLEX	Z000003558	2/15/2018	1,325.48000	Building Maintenance
Midcon Recovery Services	MIDCON RECOVERY	80712	2/15/2018	5,105.00000	Rental Space/Shred Bins
Millennium Information Technology	MIT	80654	2/1/2018	3,668.40000	Computer Supplies
Mosaic Personnel	MOSAIC PERSONNE	80713	2/15/2018	825.33000	Temp Employee
MTM Recognition	MDWTRY01	Z000003552	2/1/2018	37.25000	AMR - Unifom
MyHealth Access Network	MY HEALTH ACCES	80714	2/15/2018	3,083.00000	Patient Services
National Academies of Emergency Dispatch	NAED	80627	1/31/2018	650.00000	P+ - EMD Certification
Net Solutions	NETSOL01	80715	2/15/2018	6,598.00000	Network Support

Norlem Technology Consulting	NORLEM TECH	80716	2/15/2018	13,023.40000	Software Support
Office Depot Punchout	1006929	80643	2/1/2018	838.09000	AMR - Medical Supplies
OG&E	OGE 01	80717	2/15/2018	2,625.05000	Utilities
OG&E	OGE 01	80628	1/31/2018	2,956.47000	Utilities
Ok Natural Gas	ONG 05	80718	2/15/2018	673.05000	Utilities
Ok Natural Gas	ONG 05	80630	1/31/2018	895.97000	Utilities
Oklahoma Police Supply	OK POLICESUPPLY	80655	2/1/2018	139.50000	P+ - Uniforms
Orkin Exterminating Company	ORKIN 01	Z000003559	2/15/2018	572.03000	Building Maintenance
OTE International Holdings	OTE INTER HOLD	80656	2/1/2018	390.00000	P+ - Ambulance Maintenance
OTE International Holdings	OTE INTER HOLD	80631	1/31/2018	5,930.00000	P+ - Ambulance Maintenance
Overhead Door of Okc	OVRHRO2	80720	2/15/2018	538.00000	Building
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	80646	2/1/2018	49,652.75000	AMR - Medical Supplies
Packco Inc	PACKCO INC	80657	2/1/2018	516.00000	AMR - Misc Supplies
PC Connection	PC CONNECTION	80721	2/15/2018	12,325.86000	Computer Supplies
Petty Cash	PETTYC01	80722	2/15/2018	224.50000	Petty Cash Reimburse
Petty Cash	PETTYC01	80632	1/31/2018	249.50000	Petty Cash Reimburse
Petty Cash	PETTYC01	80605	1/24/2018	402.74000	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	80648	2/1/2018	37,070.69000	AMR - Medical Supplies
Pikepass CSC	PIKEPASS CSC	Z000003547	1/31/2018	3,000.00000	Toll
Pitney Bowes	PITBOW01	80606	1/24/2018	115.00000	Postage
Pitney Bowes	PITBOW03	80672	2/12/2018	467.31000	Postage
Pitney Bowes Purchase Power	PITBOW02	80671	2/12/2018	5,329.81000	Postage
Praxair Distribution, Inc	PRAXAIR	80658	2/1/2018	195.39000	AMR - Medical Supplies
Privacy Tint	PRIVACY TINT	80723	2/15/2018	594.00000	AMR - Misc Supplies
Progressive Business Pub	PRGBUS01	Z000003548	1/31/2018	330.00000	Subscription
Public Service Co of Oklahoma	PSO 01	80724	2/15/2018	4,361.71000	Utilities
Puckett, Ruth	PUCKET01	80633	1/31/2018	5,416.67000	Rent
Riggs, Abney, Neal, Turpen	RIGGS 01	80748	2/20/2018	29,023.54000	Attorney Fees
S & S Texiles, Inc.	SS TXL01	80660	2/1/2018	555.00000	Uniforms
S & S Texiles, Inc.	SS TXL01	80749	2/20/2018	592.95000	Uniforms
Safari Micro	SAFARI MICRO	80726	2/15/2018	146.54000	computer supplies
Schnake Turnbo and Assoc. Inc.	SCHNAK01	80727	2/15/2018	3,500.00000	Community Relations
Scott Rice Company	SCOTTR01	Z000003560	2/15/2018	865.34000	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000003553	2/1/2018	748.29000	Printing

Sherrie Snow	SNOW	80677	2/14/2018	99.99000	Internet Reimburse
SHI Freeform	1010172	80647	2/1/2018	750.00000	AMR - Medical Supplies
Solutions Group	SOLUTIONS GROUP	80728	2/15/2018	1,382.71000	Collections
Southeastern Emergency Equipment	SEEMRG01	Z000003561	2/15/2018	230.37000	Medical Supplies
Southwest Tulsa Trophy	SW TULSA TROPHY	80733	2/15/2018	20.00000	Community Relations
Spartan Signs	SPARTAN SIGNS	80729	2/15/2018	658.50000	Ambulance Maintenance
Special Ops	SPECIAL OPS	80659	2/1/2018	1,359.44000	P+ - Uniforms
Stanley Security	STANLEY SECURIT	80730	2/15/2018	2,374.80000	Building Maintenance
Stanley Security	STANLEY SECURIT	80634	1/31/2018	3,472.39000	Building Maintenance
Sterling Talent Solutions	STERLING TALENT	80731	2/15/2018	504.25000	Background Checks
Stryker Flex Financial	STRYKER FLEX	80732	2/15/2018	216,089.04000	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003549	1/31/2018	426.80000	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003562	2/15/2018	85,725.55000	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003563	2/15/2018	6.78000	computer supplies
Timmons Oil Company	TIMMONS OIL CO	80661	2/1/2018	5,229.45000	Ambulance Maintenance
Torrence, Kent	TRRNK 01	80612	1/30/2018	131.34000	Employee Reimbursement
Total Radio, Inc.	TOTRAD01	Z000003564	2/15/2018	232.50000	Communications
Tract Manager	TRACTMANAGER	80734	2/15/2018	3,240.00000	Accounts Payable
Trinity Employment Specialists	TRINITY	80735	2/15/2018	5,394.74000	Temp Employees
Trizetto	TRIZETTO	80736	2/15/2018	525.00000	Patient Support Services
Tulsa County Clerk	TULCLK01	80674	2/13/2018	153.00000	Liens
Tulsa County Clerk	TULCLK01	80751	2/20/2018	204.00000	Liens
Tulsa County Clerk	TULCLK01	80667	2/6/2018	238.00000	Liens
Tulsa County Clerk	TULCLK01	80609	1/30/2018	289.00000	Liens
U.S. Cellular	US CELLULAR	80738	2/15/2018	387.83000	Tower Rental
UNIFIRST CORP	1006586	80642	2/1/2018	301.82000	AMR - Medical Supplies
United Ford	UNITED FORD	Z000003565	2/15/2018	24,043.54000	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	80737	2/15/2018	2,887.18000	Building Maintenance
University Of Oklahoma Health Science Center Dept C	OU DEPT OF PEDS	80719	2/15/2018	6,666.67000	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	Z000003566	2/15/2018	13,865.07000	Wireless Communications
VF IMAGEWEAR Punchout	1000132	80639	2/1/2018	6,962.83000	AMR - Medical Supplies
Visual Force, Inc	VISUAL FORCE	80739	2/15/2018	3,576.00000	Ambulance Maintenance
Weather Affirmation, L.L.C.	WTHAFM01	80742	2/15/2018	350.00000	Weather Notification
Werfel & Werfel, PLLC	WERFEL01	80635	1/31/2018	4,000.00000	Medicare Consulting

Windstream	WINDSTREAM	80740	2/15/2018	68.80000	Communications
Windstream	WINDSTREAM	80636	1/31/2018	13,962.49000	Communications
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	80741	2/15/2018	3,759.53000	Collections
Xtivia	XTIVIA	Z000003567	2/15/2018	4,429.00000	Maintenance SQL
Yale 31	YALE 31	80637	1/31/2018	550.00000	Rent
Yellow Pages	YP	80638	1/31/2018	454.00000	Advertising
Zirmed	ZIRMED	80743	2/15/2018	16,380.01000	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003568	2/15/2018	41,608.12000	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003569	2/15/2018	1,250.00000	Medical Supplies
ZOLL MEDICAL CORP	1008451	80645	2/1/2018	5,042.82000	AMR - Medical Supplies