

## MEMORANDUM

Date: October 25, 2017

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – September 2017**

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Attached you will find financial statements for September 2017. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

### ***Highlights***

On a year-to-date basis, the Eastern Division had net profit of \$272 thousand compared to budgeted loss of \$154 thousand, and the Western Division had a net loss of \$1,605 thousand compared to a budgeted net loss of \$1,717 thousand.

There is no net interdivisional payable/receivable as of 9/30/17.

### **Combined Balance Sheets**

Following is a discussion of significant assets and liabilities at September 30, 2017, and how the balances have changed from the prior year.

#### *Cash*

Note that the East cash balance includes \$600,000 of funds that have been loaned on the building addition and not yet spent. It is anticipated that the majority of the unspent amount will be spent by the end of the project.

#### *Other Miscellaneous Receivables*

The East balance includes \$905,587 owed by AMR on the 2016 profit cap and also amounts owed by granting agencies. The West balance includes \$1,033,572 owed by AMR on the 2016 profit cap and assets that have been paid for by the Authority that will be included as part of the West subsidy.

#### *Due to Contractor*

The due to contractor balance represents our liability to American Medical Response for September and August services. This balance usually includes two months of contractor billings.

*Deferred Revenue*

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

**Income Statements**

Following is a discussion of operating revenues and expenses that vary significantly from budget.

*Patient Service Revenue*

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$818 thousand (3.5%) and Western is more than budget by \$316 thousand (1.6%). Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2018. The Eastern Division had 502 more emergency transports than budgeted (3.1%); non-emergency transports were 243 more than budget (9.5%). The Western Division emergency transports were more than budget by 233 (1.3%) and non-emergencies were 298 less than budget (11%).

The year-to-date collection rate is 49% for the Eastern Division compared to a budget of 49% and an actual for fiscal 2017 of 49%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 52% and an actual for fiscal 2017 of 52%.

cc: Jim Winham – EMSA  
Angela Lehman - EMSA  
Mike Albright – EMSA

Drew Rees – Tulsa City Council  
Steve Wagner – City of Tulsa  
Doug Dowler – City of Oklahoma City

EMSA  
EMSA Combined  
For the Three Months Ending Saturday, September 30, 2017

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$14,730,300.00	\$14,349,863.00	2.65%	\$44,917,600.00	\$44,006,247.00	2.07%
Non-emergency base rate	723,316.04	644,602.00	12.21%	2,273,056.39	1,976,780.00	14.99%
Mileage	1,007,988.00	984,526.00	2.38%	3,089,196.00	3,019,212.00	2.32%
Special events	55,355.00	29,666.67	86.59%	84,500.00	89,000.01	-5.06%
Subscription membership	15,666.24	16,666.66	-6.00%	31,485.22	49,999.98	-37.03%
Other revenue	1,082,056.24	593,750.00	82.24%	2,278,956.10	1,781,250.00	27.94%
	<u>17,614,681.52</u>	<u>16,619,074.33</u>	<u>5.99%</u>	<u>52,674,793.71</u>	<u>50,922,488.99</u>	<u>3.44%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,736,553.26	11,528,583.34	-1.80%	35,646,590.25	34,585,750.02	-3.07%
Collection fees and expenses	44,991.56	70,833.33	36.48%	186,582.33	212,499.99	12.20%
	<u>11,781,544.82</u>	<u>11,599,416.67</u>	<u>-1.57%</u>	<u>35,833,172.58</u>	<u>34,798,250.01</u>	<u>-2.97%</u>
Net patient service revenue	<u>5,833,136.70</u>	<u>5,019,657.66</u>	<u>16.21%</u>	<u>16,841,621.13</u>	<u>16,124,238.98</u>	<u>4.45%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,349,025.52	4,225,479.33	-2.92%	13,240,291.36	12,958,133.99	-2.18%
Employee compensation & benefits	372,987.15	355,828.91	-4.82%	1,081,543.89	1,067,486.73	-1.32%
Medical supplies	48,291.93	28,999.92	-66.52%	61,087.77	86,999.76	29.78%
Building rent, utilities and maintenance	100,539.73	94,283.32	-6.64%	294,270.68	282,849.96	-4.04%
Equipment maintenance	176,780.53	164,583.33	-7.41%	392,231.93	493,749.99	20.56%
TotalCare campaign	2,615.21	3,750.00	30.26%	7,030.82	11,250.00	37.50%
Quality assurance fees	70,771.83	70,833.33	0.09%	212,315.49	212,499.99	0.09%
Telephone	81,509.95	71,666.67	-13.73%	222,078.02	215,000.01	-3.29%
Professional services	457,660.95	349,000.01	-31.13%	1,124,945.75	1,047,000.03	-7.44%
Miscellaneous supplies	48,160.58	48,941.67	1.60%	150,250.96	146,825.01	-2.33%
Postage and courier service	1,686.31	6,458.34	73.89%	20,213.20	19,375.02	-4.33%
Equipment lease	237.11	1,775.00	86.64%	5,185.08	5,325.00	2.63%
Other fees and expenses	64,539.77	84,450.00	23.58%	174,700.32	253,350.00	31.04%
Community relations	5,538.63	10,166.67	45.52%	17,975.56	30,500.01	41.06%
Office supplies	2,080.86	3,833.34	45.72%	8,572.55	11,500.02	25.46%
Insurance	11,959.31	16,416.66	27.15%	43,559.08	49,249.98	11.56%
Travel, meals, and training	1,271.09	2,750.00	53.78%	5,352.96	8,250.00	35.12%
	<u>5,795,656.46</u>	<u>5,539,216.50</u>	<u>-4.63%</u>	<u>17,061,605.42</u>	<u>16,899,345.50</u>	<u>-0.96%</u>
Operating inc. (loss) before depr.	37,480.24	(519,558.84)	-107.21%	(219,984.29)	(775,106.52)	-71.62%

EMSA  
EMSA Combined  
For the Three Months Ending Saturday, September 30, 2017

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Depreciation	349,999.99	350,000.00	0.00%	1,049,999.97	1,050,000.00	0.00%
Operating income (loss)	(312,519.75)	(869,558.84)	-64.06%	(1,269,984.26)	(1,825,106.52)	-30.42%
Nonoperating expense:						
Interest expense	(11,111.51)	15,083.33	173.67%	65,775.56	45,249.99	-45.36%
Nonoperating expense	(11,111.51)	15,083.33	173.67%	65,775.56	45,249.99	-45.36%
Nonoperating income - interest income	821.06		0.00%	2,408.27		0.00%
Net income (loss)	(300,587.18)	(884,642.17)	66.02%	(1,333,351.55)	(1,870,356.51)	28.71%

EMSA  
EMSA Eastern Division  
For the Three Months Ending Saturday, September 30, 2017

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,003,100.00	\$6,816,986.00	2.73%	\$21,444,800.00	\$20,905,424.00	2.58%
Non-emergency base rate	344,510.00	289,233.00	19.11%	1,092,276.57	886,981.00	23.15%
Mileage	464,604.00	437,918.00	6.09%	1,449,948.00	1,342,948.00	7.97%
Special events	11,990.00	14,000.00	-14.36%	35,340.00	42,000.00	-15.86%
Subscription membership	8,107.98	8,333.33	-2.70%	19,073.90	24,999.99	-23.70%
Other revenue	1,082,008.24	593,750.00	82.23%	2,278,691.39	1,781,250.00	27.93%
	<u>8,914,320.22</u>	<u>8,160,220.33</u>	9.24%	<u>26,320,129.86</u>	<u>24,983,602.99</u>	5.35%
Deductions from revenue:						
Contractual allowances and bad debts	5,660,541.89	5,499,416.67	-2.93%	17,172,345.92	16,498,250.01	-4.09%
Collection fees and expenses	21,397.86	33,333.33	35.81%	79,020.01	99,999.99	20.98%
	<u>5,681,939.75</u>	<u>5,532,750.00</u>	-2.70%	<u>17,251,365.93</u>	<u>16,598,250.00</u>	-3.93%
Net patient service revenue	<u>3,232,380.47</u>	<u>2,627,470.33</u>	23.02%	<u>9,068,763.93</u>	<u>8,385,352.99</u>	8.15%
Operating expenses other than depreciation:						
Ambulance contract expense	2,061,862.19	1,985,178.33	-3.86%	6,341,788.12	6,087,876.99	-4.17%
Employee compensation & benefits	178,588.45	167,239.58	-6.79%	522,130.63	501,718.74	-4.07%
Medical supplies	18,766.10	12,891.59	-45.57%	23,350.28	38,674.77	39.62%
Building rent, utilities and maintenance	43,776.54	29,924.99	-46.29%	119,589.51	89,774.97	-33.21%
Equipment maintenance	77,834.47	77,750.00	-0.11%	180,556.21	233,250.00	22.59%
TotalCare campaign	1,953.06	2,500.00	21.88%	5,321.24	7,500.00	29.05%
Quality assurance fees	34,500.00	34,500.00	0.00%	103,500.00	103,500.00	0.00%
Telephone	32,979.09	28,833.34	-14.38%	96,894.85	86,500.02	-12.02%
Professional services	217,736.61	161,250.00	-35.03%	532,146.21	483,750.00	-10.00%
Miscellaneous supplies	31,083.84	23,108.33	-34.51%	80,477.29	69,324.99	-16.09%
Postage and courier service	986.53	3,041.67	67.57%	9,804.94	9,125.01	-7.45%
Equipment lease	237.11	1,025.00	76.87%	3,029.67	3,075.00	1.47%
Other fees and expenses	29,383.38	37,399.99	21.43%	78,711.74	112,199.97	29.85%
Community relations	3,398.84	5,000.00	32.02%	10,745.27	15,000.00	28.36%
Office supplies	1,247.98	1,916.67	34.89%	4,507.94	5,750.01	21.60%
Insurance	5,538.07	8,750.00	36.71%	24,147.06	26,250.00	8.01%
Travel, meals, and training	505.27	1,250.00	59.58%	2,585.63	3,750.00	31.05%
	<u>2,740,377.53</u>	<u>2,581,559.49</u>	-6.15%	<u>8,139,286.59</u>	<u>7,877,020.47</u>	-3.33%
Operating inc. (loss) before depr.	492,002.94	45,910.84	971.65%	929,477.34	508,332.52	82.85%

EMSA  
EMSA Eastern Division  
For the Three Months Ending Saturday, September 30, 2017

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Depreciation	208,333.33	208,333.33	0.00%	624,999.99	624,999.99	0.00%
Operating income (loss)	283,669.61	(162,422.49)	-274.65%	304,477.35	(116,667.47)	-360.98%
Nonoperating expense:						
Interest expense	(11,111.51)	12,333.33	190.09%	32,909.16	36,999.99	11.06%
Nonoperating expense	(11,111.51)	12,333.33	190.09%	32,909.16	36,999.99	11.06%
Nonoperating income - interest income	221.32		0.00%	580.33		0.00%
Net income (loss)	295,002.44	(174,755.82)	268.81%	272,148.52	(153,667.46)	277.10%

EMSA  
EMSA Western Division  
For the Three Months Ending Saturday, September 30, 2017

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,727,200.00	\$7,532,877.00	2.58%	\$23,472,800.00	\$23,100,823.00	1.61%
Non-emergency base rate	378,806.04	355,369.00	6.60%	1,180,779.82	1,089,799.00	8.35%
Mileage	543,384.00	546,608.00	-0.59%	1,639,248.00	1,676,264.00	-2.21%
Special events	43,365.00	15,666.67	176.80%	49,160.00	47,000.01	4.60%
Subscription membership	7,558.26	8,333.33	-9.30%	12,411.32	24,999.99	-50.35%
Other revenue	48.00		0.00%	264.71		0.00%
	<u>8,700,361.30</u>	<u>8,458,854.00</u>	<u>2.86%</u>	<u>26,354,663.85</u>	<u>25,938,886.00</u>	<u>1.60%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,076,011.37	6,029,166.67	-0.78%	18,474,244.33	18,087,500.01	-2.14%
Collection fees and expenses	23,593.70	37,500.00	37.08%	107,562.32	112,500.00	4.39%
	<u>6,099,605.07</u>	<u>6,066,666.67</u>	<u>-0.54%</u>	<u>18,581,806.65</u>	<u>18,200,000.01</u>	<u>-2.10%</u>
Net patient service revenue	<u>2,600,756.23</u>	<u>2,392,187.33</u>	<u>8.72%</u>	<u>7,772,857.20</u>	<u>7,738,885.99</u>	<u>0.44%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,287,163.33	2,240,301.00	-2.09%	6,898,503.24	6,870,257.00	-0.41%
Employee compensation & benefits	194,398.70	188,589.33	-3.08%	559,413.26	565,767.99	1.12%
Medical supplies	29,525.83	16,108.33	-83.30%	37,737.49	48,324.99	21.91%
Building rent, utilities and maintenance	56,763.19	64,358.33	11.80%	174,681.17	193,074.99	9.53%
Equipment maintenance	98,946.06	86,833.33	-13.95%	211,675.72	260,499.99	18.74%
TotalCare campaign	662.15	1,250.00	47.03%	1,709.58	3,750.00	54.41%
Quality assurance fees	36,271.83	36,333.33	0.17%	108,815.49	108,999.99	0.17%
Telephone	48,530.86	42,833.33	-13.30%	125,183.17	128,499.99	2.58%
Professional services	239,924.34	187,750.01	-27.79%	592,799.54	563,250.03	-5.25%
Miscellaneous supplies	17,076.74	25,833.34	33.90%	69,773.67	77,500.02	9.97%
Postage and courier service	699.78	3,416.67	79.52%	10,408.26	10,250.01	-1.54%
Equipment lease		750.00	100.00%	2,155.41	2,250.00	4.20%
Other fees and expenses	35,156.39	47,050.01	25.28%	95,988.58	141,150.03	32.00%
Community relations	2,139.79	5,166.67	58.58%	7,230.29	15,500.01	53.35%
Office supplies	832.88	1,916.67	56.55%	4,064.61	5,750.01	29.31%
Insurance	6,421.24	7,666.66	16.24%	19,412.02	22,999.98	15.60%
Travel, meals, and training	765.82	1,500.00	48.95%	2,767.33	4,500.00	38.50%
	<u>3,055,278.93</u>	<u>2,957,657.01</u>	<u>-3.30%</u>	<u>8,922,318.83</u>	<u>9,022,325.03</u>	<u>1.11%</u>
Operating inc. (loss) before depr.	(454,522.70)	(565,469.68)	-19.62%	(1,149,461.63)	(1,283,439.04)	-10.44%

EMSA  
 EMSA Western Division  
 For the Three Months Ending Saturday, September 30, 2017

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Depreciation	141,666.66	141,666.67	0.00%	424,999.98	425,000.01	0.00%
Operating income (loss)	(596,189.36)	(707,136.35)	-15.69%	(1,574,461.61)	(1,708,439.05)	-7.84%
Nonoperating expense:						
Interest expense		2,750.00	100.00%	32,866.40	8,250.00	-298.38%
Nonoperating expense		2,750.00	100.00%	32,866.40	8,250.00	-298.38%
Nonoperating income - interest income	599.74		0.00%	1,827.94		0.00%
Net income (loss)	(595,589.62)	(709,886.35)	16.10%	(1,605,500.07)	(1,716,689.05)	6.48%



EMSA  
EMSA Combined  
For the Three Months Ending Saturday, September 30, 2017  
2018                      2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$280,227.94	\$8,761.15
Petty cash	1,200.00	1,200.00
Invested cash	<u>10,469,093.42</u>	<u>10,690,006.39</u>
	10,750,521.36	10,699,967.54
Patient accounts receivable:		
Patient accounts receivable	25,188,092.11	24,793,420.34
Receivables in collection	<u>75,398,000.19</u>	<u>73,045,000.19</u>
	100,586,092.30	97,838,420.53
Less allowance for contractual allowances and bad debts	<u>87,374,450.00</u>	<u>83,453,291.00</u>
Net patient accounts receivable	<u>13,211,642.30</u>	<u>14,385,129.53</u>
Other receivables:		
Due from contractor	585,428.46	413,123.82
Due from collection agency	36,331.32	29,880.63
Other miscellaneous receivables	<u>2,587,721.98</u>	<u>120,774.25</u>
	<u>3,209,481.76</u>	<u>563,778.70</u>
Other current assets:		
Prepaid assets	535,819.06	747,032.24
Other, principally funds held by trustee	<u>9,930.98</u>	<u>83,175.53</u>
	<u>545,750.04</u>	<u>830,207.77</u>
Total current assets	<u>27,717,395.46</u>	<u>26,479,083.54</u>
Property and equipment:		
Communication equipment	9,489,481.00	9,242,155.67
Buildings and leasehold improvements	3,994,113.76	3,913,672.76
Ambulances	14,642,428.27	13,517,411.75
Data processing equipment	7,778,363.57	7,768,863.57
On-board equipment	8,322,963.92	7,879,842.70
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,681,973.44	1,575,047.44
Land	64,200.00	64,200.00
Transportation equipment	639,742.98	634,016.98
Prepaid assets	6,843,265.71	1,619,031.91
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	55,587,811.10	48,345,521.23
Less accumulated depreciation	<u>41,055,508.99</u>	<u>37,440,476.60</u>
Net property and equipment	<u>14,532,302.11</u>	<u>10,905,044.63</u>
Other assets	<u>9,734.50</u>	<u>9,734.50</u>
Total assets	<u><u>42,259,432.07</u></u>	<u><u>37,393,862.67</u></u>

EMSA  
EMSA Combined  
For the Three Months Ending Saturday, September 30, 2017  
2018      2017

Liabilities and Division Capital

Current liabilities:

Accounts payable and accrued liabilities	2,094,240.91	749,117.85
Due to contractor	8,784,995.80	8,605,944.79
Due to Quality Assurance Fund	339,373.65	257,704.00
Accrued retirement	88,485.18	86,842.44
Accrued salaries and wages	386,719.53	400,362.78
Current installments of long-term debt	837,375.79	347,752.00
Accrued interest payable	11.20	5.77
Deferred revenue	<u>140,996.10</u>	<u>166,088.53</u>
Total current liabilities	<u>12,672,198.16</u>	<u>10,613,818.16</u>

Long-term debt	5,801,779.21	1,778,545.78
Other liabilities		<u>21,752.22</u>
Total liabilities	<u>18,473,977.37</u>	<u>12,414,116.16</u>

Division capital:

Contributed capital	87,500,387.77	80,919,511.77
Retained earnings (deficit)	(62,381,581.52)	(55,149,329.11)
Current year earnings (loss)	<u>(1,333,351.55)</u>	<u>(790,436.15)</u>
Total division capital	<u>23,785,454.70</u>	<u>24,979,746.51</u>

Total liabilities & division capital	<u><u>42,259,432.07</u></u>	<u><u>37,393,862.67</u></u>
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EMSA  
EMSA Eastern Division  
For the Three Months Ending Saturday, September 30, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$119,779.22	(\$324,086.65)
Petty cash	600.00	600.00
Invested cash	3,663,948.41	4,498,926.62
	3,784,327.63	4,175,439.97
Patient accounts receivable:		
Patient accounts receivable	11,811,039.67	11,723,928.80
Receivables in collection	37,010,999.82	34,373,999.82
	48,822,039.49	46,097,928.62
Less allowance for contractual allowances and bad debts	42,947,297.00	39,712,710.00
Net patient accounts receivable	5,874,742.49	6,385,218.62
Other receivables:		
Due from contractor	585,428.46	413,123.82
Due from collection agency	14,108.58	16,380.79
Other miscellaneous receivables	910,716.48	120,864.25
	1,510,253.52	550,368.86
Other current assets:		
Prepaid assets	237,235.74	352,838.86
Other, principally funds held by trustee	14,433.00	69,026.46
	251,668.74	421,865.32
Total current assets	11,420,992.38	11,532,892.77
Property and equipment:		
Communication equipment	4,758,551.63	4,725,569.49
Buildings and leasehold improvements	3,331,474.35	3,319,637.35
Ambulances	8,847,058.56	8,173,887.78
Data processing equipment	3,913,089.51	3,913,089.51
On-board equipment	4,571,178.33	4,498,758.92
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	961,664.00	912,079.25
Land	64,200.00	64,200.00
Transportation equipment	405,776.04	400,050.04
Prepaid assets	6,377,974.54	1,253,468.26
Capital Lease	338,087.66	338,087.66
	34,189,598.20	28,219,371.84
Less accumulated depreciation	22,957,854.78	20,817,771.98
Net property and equipment	11,231,743.42	7,401,599.86
Other assets	8,273.60	8,273.60
Total assets	22,661,009.40	18,942,766.23

EMSA  
EMSA Eastern Division  
For the Three Months Ending Saturday, September 30, 2017  
2018                      2017

Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,654,690.63	1,318,895.95
Due to contractor	4,222,887.23	4,073,212.45
Due to Quality Assurance Fund	339,373.65	257,704.00
Accrued retirement	46,727.26	46,344.81
Accrued salaries and wages	183,559.55	188,743.81
Current installments of long-term debt	657,416.79	175,480.00
Accrued interest payable	11.20	5.77
Deferred revenue	72,971.80	77,823.84
Total current liabilities	<u>7,177,638.11</u>	<u>6,138,210.63</u>
Long-term debt	5,417,419.21	1,214,226.78
Other liabilities		21,752.22
Total liabilities	<u>12,595,057.32</u>	<u>7,374,189.63</u>
Division capital:		
Contributed capital	8,692,001.23	7,946,511.23
Retained earnings (deficit)	1,101,802.33	3,469,287.71
Current year earnings (loss)	272,148.52	152,777.66
Total division capital	<u>10,065,952.08</u>	<u>11,568,576.60</u>
Total liabilities & division capital	<u><u>22,661,009.40</u></u>	<u><u>18,942,766.23</u></u>

EMSA  
EMSA Western Division  
For the Three Months Ending Saturday, September 30, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$160,448.72	\$332,847.80
Petty cash	600.00	600.00
Invested cash	6,805,145.01	6,191,079.77
	6,966,193.73	6,524,527.57
Patient accounts receivable:		
Patient accounts receivable	13,377,052.44	13,069,491.54
Receivables in collection	38,387,000.37	38,671,000.37
	51,764,052.81	51,740,491.91
Less allowance for contractual allowances and bad debts	44,427,153.00	43,740,581.00
Net patient accounts receivable	7,336,899.81	7,999,910.91
Other receivables:		
Due from collection agency	22,222.74	13,499.84
Other miscellaneous receivables	1,677,005.50	(90.00)
	1,699,228.24	13,409.84
Other current assets:		
Prepaid assets	298,583.32	394,193.38
Other, principally funds held by trustee	(4,502.02)	14,149.07
	294,081.30	408,342.45
Total current assets	16,296,403.08	14,946,190.77
Property and equipment:		
Communication equipment	4,730,929.37	4,516,586.18
Buildings and leasehold improvements	662,639.41	594,035.41
Ambulances	5,795,369.71	5,343,523.97
Data processing equipment	3,865,274.06	3,855,774.06
On-board equipment	3,751,785.59	3,381,083.78
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	720,309.44	662,968.19
Transportation equipment	233,966.94	233,966.94
Prepaid assets	465,291.17	365,563.65
Capital Lease	401,822.63	401,822.63
	21,398,212.90	20,126,149.39
Less accumulated depreciation	18,097,654.21	16,622,704.62
Net property and equipment	3,300,558.69	3,503,444.77
Other assets	1,460.90	1,460.90
Total assets	19,598,422.67	18,451,096.44

EMSA  
EMSA Western Division  
For the Three Months Ending Saturday, September 30, 2017  
2018                      2017

Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	439,550.28	(569,778.10)
Due to contractor	4,562,108.57	4,532,732.34
Accrued retirement	41,757.92	40,497.63
Accrued salaries and wages	203,159.98	211,618.97
Current installments of long-term debt	179,959.00	172,272.00
Deferred revenue	68,024.30	88,264.69
Total current liabilities	<u>5,494,560.05</u>	<u>4,475,607.53</u>
Long-term debt	<u>384,360.00</u>	<u>564,319.00</u>
Total liabilities	<u>5,878,920.05</u>	<u>5,039,926.53</u>
Division capital:		
Contributed capital	78,808,386.54	72,973,000.54
Retained earnings (deficit)	(63,483,383.85)	(58,618,616.82)
Current year earnings (loss)	<u>(1,605,500.07)</u>	<u>(943,213.81)</u>
Total division capital	<u>13,719,502.62</u>	<u>13,411,169.91</u>
Total liabilities & division capital	<u><u>19,598,422.67</u></u>	<u><u>18,451,096.44</u></u>

**EMSA**  
**Cash Rollforward**  
**Year Ending June 30, 2018**

	<b>Eastern Division Actual</b>	<b>Eastern Division Budget</b>	<b>Eastern Division Variance</b>	<b>Western Division Actual</b>	<b>Western Division Budget</b>	<b>Western Division Variance</b>	<b>Combined Actual</b>	<b>Combined Budget</b>	<b>Combined Variance</b>
Balance at June 30, 2017	\$ 3,643,961	\$ 3,643,961	-	7,422,560	7,422,560	-	11,066,521	11,066,521	-
Net revenue collected	6,447,000	6,452,604	(5,604)	7,366,000	7,561,643	(195,643)	13,813,000	14,014,247	(201,247)
Utility bill receipts	2,279,000	1,781,250	497,750				2,279,000	1,781,250	497,750
TotalCare proceeds	89,674	100,000	(10,326)	78,211	50,000	28,211	167,885	150,000	17,885
Payment to contractor	(6,187,406)	(6,087,880)	(99,526)	(7,058,792)	(6,870,257)	(188,535)	(13,246,198)	(12,958,137)	(288,061)
Operating expenses/changes in WC	(2,276,853)	(1,787,499)	(489,354)	(1,444,152)	(2,150,000)	705,848	(3,721,005)	(3,937,499)	216,494
Capital expenditures	(469,470)	(308,250)	(161,220)	(795,857)	(734,250)	(61,607)	(1,265,327)	(1,042,500)	(222,827)
Net debt proceeds/(reduction)&int	391,414	(232,377)	623,791	(205,138)	(205,000)	(138)	186,276	(437,377)	623,653
Interest/other income	2,527		2,527	1,676		1,676	4,203	-	4,203
Other	137,699 (2)	195,498	(57,799)	1,328,468 (1)	1,328,468	-	1,466,167	1,523,966	(57,799)
Balance at September 30, 2017	<u>4,057,546</u>	<u>3,757,307</u>	<u>300,239</u>	<u>6,692,976</u>	<u>6,403,164</u>	<u>289,812</u>	<u>10,750,522</u>	<u>10,160,471</u>	<u>590,051</u>

(1) 44,586 - '17 Other Western Subsidy  
230,610 - '18 Edmond Subsidy  
105,000 - '18 Other Western Subsidy  
298,769 - '17 Oklahoma City Subsidy  
649,503 - '18 Oklahoma City Subsidy  
1,328,468

(2) 137,699 - '17 Other Eastern Subsidy

West - Cash	6,966,194
A/P	(273,218)
Net	<u><u>6,692,976</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA  
Statement of Cash Flows  
Three Months Ended 9/30/17

Eastern Division

Net Income (loss)		272,149
Add: Depreciation	625,000	
Decrease in allowance for doubtful accounts	(12,000)	
Increase in deferred revenue	72,972	<u>685,972</u>
Changes in working capital:		
Increase in patient receivables	(287,017)	
Decrease in other receivables	232,880	
Increase in other assets	(3,016)	
Increase in accounts payable	138,426	
Decrease in accrued liabilities	(128,597)	<u>(47,324)</u>
Net Property Additions:		(1,849,178)
Debt Service/ Loan Proceeds		1,684,178
Net Contributed Capital		137,699
Change in cash and cash equivalents:		<u><u>883,496</u></u>
Cash balance @6/30/17		2,900,832
Cash balance @9/30/17		3,784,328
Change in cash		<u><u>883,496</u></u>



EMSA  
Statement of Cash Flows  
Three Months Ended 9/30/17

Western Division

Net income (loss)		(1,605,500)
Add: Depreciation	425,000	
Decrease in allowance for doubtful accounts	(209,000)	
Increase in deferred revenue	68,024	<u>284,024</u>
Changes in working capital:		
Increase in patient receivables	(166,763)	
Increase in other receivables	(166,781)	
Decrease in other assets	59,046	
Decrease in accounts payable	(463,869)	
Decrease in accrued liabilities	(121,061)	<u>(859,428)</u>
Net Property (Additions)/Dispositions		(185,151)
Debt Service/Loan proceeds		(172,272)
Contributed Capital		1,338,832
Change in cash and cash equivalents:		<u><u>(1,199,495)</u></u>
	Cash balance @6/30/16	8,165,689
	Cash balance @9/30/17	6,966,194
	Change in cash	<u><u>(1,199,495)</u></u>

**EMSA Eastern Division  
Capital Expenditures Variance  
Year Ending June 30, 2018**

Through September

Description	Budget	Actual EMSA	Under (Over) Budget
<b>Ambulances</b>			
<i>2018 Ambulances (eleven)</i>			
Replacement units	474,000		474,000
Repairs	25,000	25,133	(133)
Common use vehicle		38,775	(38,775)
Miscellaneous	20,000		20,000
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000	1,063,562	36,438
<b>On board equipment:</b>			
Stair chairs	5,000		5,000
Power cots	213,000		
Miscellaneous	32,000		32,000
<b>CAD and radio equipment:</b>			
Mobile data terminals	105,000		105,000
Mobile gateways	119,000		119,000
Recording system	92,000		92,000
<b>Building expenses:</b>			
Floor scrubbers		20,064	(20,064)
Miscellaneous	43,000	7,014	35,986
<b>Computer equipment:</b>			
UPS batteries	5,000		5,000
Information processing system (Laserfiche)		55,092	(55,092)
Miscellaneous	100,000		100,000
<b>TOTAL</b>	<b>2,333,000</b>	<b>1,209,640</b>	<b>910,360</b>
Less 2016 incurred prior year		740,170	
Current year expenditures		469,470	
Less 2016 incurred current year	1,100,000	323,392	
Current year budget	<b>1,233,000</b>	<b>146,078</b>	<b>1,086,922</b>

**EMSA Western Division  
Capital Expenditures Variance  
Year Ending June 30, 2018**

Through September

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
<b>Ambulances</b>				
<i>2018 Ambulances (eleven)</i>				
Replacement units	1,338,000			1,338,000
Repairs	25,000		37,891	(12,891)
Miscellaneous	20,000			20,000
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000	675,286		593,714
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	1,196,116		(96,116)
<b>On board equipment:</b>				
Stair chairs	5,000			5,000
Power cots	870,000			870,000
Power cots - aid vans (3)			42,220	(42,220)
Miscellaneous	39,000		12,447	26,553
<b>CAD and radio equipment:</b>				
Mobile data terminals	115,000			115,000
Mobile gateways in trucks	131,000			131,000
Radio infrastructure (NG911)	117,500		29,376	88,124
Recording system	108,000			108,000
<b>Building expenses:</b>				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
Miscellaneous	48,000		6,892	41,108
<b>Computer equipment:</b>				
Information processing system(Laserfiche)			58,623	(58,623)
Miscellaneous	100,000			100,000
<b>TOTAL</b>	<b>5,305,500</b>	<b>1,871,402</b>	<b>187,449</b>	<b>3,246,649</b>
Less 2016 and 2017 incurred prior year		1,262,994		
Current year expenditures		608,408	187,449	795,857
Less 2016 and 2017 incurred current year	2,369,000	608,408		
Current year budget	<u>2,936,500</u>	<u>0</u>	<u>187,449</u>	<u>2,749,051</u>

**EMSA**  
 Key Financial Indicators  
 Fiscal Year Ending June 30, 2018

*Eastern Division*

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>						
Emergency	5,648	5,535	5,401	16,584	16,227	16,082
Non-emergency	951	990	872	2,813	2,421	2,570
Total	6,599	6,525	6,273	19,397	18,648	18,652
Unit hours	14,417	14,704	13,779	42,900	46,221	
% of total system hours	47.5%	48.4%	47.3%	47.8%	47.3%	47.0%
<i>Gross revenue by payor:</i>						
Medicare	43%	44%	43%	43%	43%	
Medicaid	17%	17%	20%	18%	18%	
Private insurance	17%	16%	16%	17%	17%	
Uninsured and other	23%	23%	21%	22%	22%	
	100%	100%	100%	100%	100%	
<i>Collection rate</i>	44.2%	51.5%	49.8%	48.5%	48.9%	49.0%
<i>Net income (loss)</i>	\$ (632,995)	\$ 610,141	\$ 295,002	\$ 272,148	\$ 152,778	\$ (153,667)
<i>Days in A/R</i>	79.4	79.9	83.1	N/A	76.5	
<i>Past due A/R</i>	\$ 2,310,000	\$ 2,192,000	\$ 2,187,000	N/A	\$ 2,538,000	
<i>Current ratio</i>	1.42	1.69	1.59	N/A	1.88	

EMSA  
Key Financial Indicators  
Fiscal Year Ending June 30, 2018

Western Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>						
Emergency	6,061	6,014	5,929	18,004	18,469	17,771
Non-emergency	815	886	773	2,474	2,391	2,772
Total	6,876	6,900	6,702	20,478	20,860	20,543
Unit hours	15,940	15,647	15,351	46,938	51,558	
% of total system hours	52.5%	51.6%	52.7%	52.2%	52.7%	53.0%
<i>% of gross revenue by payor:</i>						
Medicare	45%	44%	44%	44%	44%	
Medicaid	15%	16%	15%	15%	15%	
Private insurance	19%	18%	19%	19%	19%	
Uninsured and other	21%	22%	22%	22%	22%	
	100%	100%	100%	100%	100%	
<i>Collection rate</i>	47.4%	56.1%	48.2%	50.6%	52.3%	52.0%
<i>Net income (loss)</i>	\$ (664,712)	\$ (345,199)	\$ (595,590)	\$ (1,605,501)	\$ (893,214)	\$ (1,716,689)
<i>Days in A/R</i>	83.0	82.2	82.7	N/A	81.0	
<i>Past due A/R</i>	\$ 2,913,000	\$ 2,761,000	\$ 2,776,000	N/A	\$ 3,166,000	
<i>Current ratio</i>	2.83	2.78	2.97	N/A	3.34	





KEY: AMR MCB EMSA

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1
Accounting Principals	ACTPRN01	80060	10/17/2017	12,249.39	Temporary Employees
Adam Hurry	HURRY, ADAM	80043	10/5/2017	117.65	Employee Travel Reimburse
Adam Paluka	PALUKA, ADAM	80056	10/16/2017	162.62	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	80045	10/5/2017	235.80	Employee Expense Reimbursement
Air Solutions	AIR SOLUTIONS	80062	10/17/2017	2,723.00	Building Maintenance
AIRGAS USA LLC	1223388	80023	10/4/2017	7,002.76	AMR - Medical Supplies
AIRGAS USA LLC	1223388	80021	10/4/2017	9,263.34	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	80063	10/17/2017	1,008.81	Courier Service
Alliance Maintenance	ALLIANCE MAINT	80064	10/17/2017	2,320.00	Janitorial Service
All-Kill Pest Control	ALLKIL01	79969	9/28/2017	126.00	Building Maintenance
American Emergency Vehicles	AEV01	79968	9/28/2017	6,600.00	Ambulance Maintenance
American Emergency Vehicles	AEV01	80061	10/17/2017	82,031.00	Ambulance Maintenance
American Express-Employee	AMEXPR01	79964	9/21/2017	19,723.96	Employee Corporate Cards
American Fire & Safety Co Inc.	AMFIRE01	80065	10/17/2017	252.50	Building Maintenance
American Waste Control	AMWSTE01	Z000003456	10/17/2017	468.13	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	80066	10/17/2017	706.40	Building Maintenance
Arrow Machinery Co	ARROW MACHINERY	80067	10/17/2017	202.72	Building Services
AT&T Interstate Dedicated Private Line Service	ATT 07	80068	10/17/2017	2,705.54	Communications
AT&T Mobility	AT&T MOBILITY	Z000003457	10/17/2017	86.07	Wireless Communications
att	ATT 10	Z000003444	9/28/2017	23,967.49	Communications
Automated Mail Service	AUTOMATED MAIL	80006	10/2/2017	501.34	AMR - Misc
B. D. Eddie Enterprises	BDEDDI01	79971	9/28/2017	27,044.45	Rent
BB Hunter Services	BB HUNTER SERV	79970	9/28/2017	276.20	Building Maintenance
BG Products	BG PRODUCTS	80025	10/4/2017	515.40	AMR - Medical Supplies
Bike One - OKC	BIKE ONE - OKC	80026	10/4/2017	499.98	AMR - Misc Supplies
Blue Sky Supply	BLUE SKY SUPPLY	79972	9/28/2017	262.38	Coffee/Food Service
Blue Sky Supply	BLUE SKY SUPPLY	80070	10/17/2017	550.22	Coffee/Food Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	79966	9/25/2017	29,953.73	OMD Dir Salary & Benefits
BOUNDTREE MEDICAL, LLC	BNDTR	79973	9/28/2017	4,841.50	Medical Supplies
Bradshaw Consulting Services, Inc.	BCS	80069	10/17/2017	1,400.00	Software Maintenance
Capital Waste Solutions	CAPITAL WASTE	80072	10/17/2017	3,500.00	Building Maintenance



CDW Government, Inc.	CDWCMP01	79974	9/28/2017	703.83	Computer Supplies
CDW Government, Inc.	CDWCMP01	80073	10/17/2017	5,932.42	Computer Supplies
Center Point Energy	OK ENERGY SERV	80097	10/17/2017	17.76	Utilities
Change Healthcare	CHANGE HEALTHCA	79975	9/28/2017	2,125.56	Pt Account
Chantelle Ainge	HINDS, CHANTELL	80051	10/16/2017	64.35	Employee Travel Expenses
Cheaper T's	CHEAPER T'S	79965	9/21/2017	1,687.50	AMR
Cheaper T's	CHEAPER T'S	80007	10/2/2017	1,687.50	AMR
Cheryl Prebble	PREBBLE, CHERYL	80057	10/16/2017	99.99	Employee Reimbursement
City of Bixby	CTYBXB01	80076	10/17/2017	38.81	utilities
City of Oklahoma City - Utilities	CTYOKC01	79977	9/28/2017	618.13	Utilities
City of Oklahoma City - Utilities	CTYOKC01	80077	10/17/2017	789.46	Utilities
City of Tulsa Utilities	CTYTUL02	80078	10/17/2017	3,056.27	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	80074	10/17/2017	4,505.00	Janitorial Services
Community Care	COMMUNITY CARE	79976	9/28/2017	49.56	employee Benefits
Compsource Oklahoma	COMPSOURCE	80048	10/16/2017	1,597.00	Workers Comp
Corser Group Incorporated	CRSRGR	80050	10/16/2017	840.60	Promotional Products
Cox	COX	Z000003458	10/17/2017	2,107.80	Internet
Cox	COX	Z000003445	9/28/2017	31,390.21	Internet
CPI Office Products	CPI OFFICE PROD	Z000003459	10/17/2017	19,817.83	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	80075	10/17/2017	741.25	Website
Curtis Knoles	KNOLES, CURTIS	80034	10/4/2017	455.75	MCB - Employee Reimbursement
David Howerton	HOWERTON	80030	10/4/2017	65.00	MCB - Reimburse
Davis & Stanton	DAVIS & STANTON	80028	10/4/2017	312.00	AMR
Detco	DETCO	Z000003452	10/4/2017	319.93	Fleet Maintenance
DIGITAL ALLY INC	1231299	80024	10/4/2017	385.00	AMR - Medical Supplies
Donohue Commercial Service	DONOHUE COMMERC	80079	10/17/2017	2,413.00	Building Maintenance
EMS Best Practices	EMSBP 01	80080	10/17/2017	164.12	Professional Services
EMS Resource Advisors LLC	EMS RESOURCE	79978	9/28/2017	3,375.00	Professional Services
Erling and Associates Inc.	ERLING01	80081	10/17/2017	4,166.67	Professional Services
Federal Express Corporation	FEDEXP01	79979	9/28/2017	87.97	Express Mail
Federal Express Corporation	FEDEXP01	80082	10/17/2017	392.33	Express Mail
FLOTEC INC	FLOTEC	80003	9/28/2017	550.00	Meidical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	80016	10/4/2017	72,051.78	AMR - Medical Supplies
Fore Wheeler Golf Cars	FORE WHEELER	80029	10/4/2017	385.00	MCB - Rentals

Grainger	GRAINGER	Z000003460	10/17/2017	2,756.43	Misc Supplies
Grainger	GRAINGER	Z000003446	9/28/2017	3,002.40	Misc Supplies
Grainger Punchout	1001624	80012	10/4/2017	6,221.74	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	80083	10/17/2017	341.13	Telephone Supplies
HARDESTY PRESS	HRDPRS	80031	10/4/2017	237.82	Business Cards
Henry Schein Inc.	HENRY SCHEIN	Z000003453	10/4/2017	466.88	Medical Supplies
ImageNet Consulting LLC	IMAGENET CONSUL	79981	9/28/2017	15,912.16	Professional Services
Imperial Auto Solvents	IMP AUTO SOLV	80084	10/17/2017	1,908.00	vehicle washing system & prod
Insperity Expense Management	INSPERITY EXPEN	Z000003461	10/17/2017	294.00	Expense Report Software
Insperity Expense Management	INSPERITY EXPEN	Z000003447	9/28/2017	322.00	Expense Report Software
January Environmental Services, Inc.	JANUARY ENVIORN	80032	10/4/2017	300.00	AMR - Waste Removal
Jenks Kiwanis	JENKS KIWANIS	80053	10/16/2017	30.00	Community Relations
Jennifer Jones	JONESJEN	80044	10/5/2017	151.27	MCB - Employee Reimbursement
Johnson, Tracy L	JOHNSN01	80054	10/16/2017	275.00	Travel Reimburse
Josh Butts	BUTTS, JOSH	80071	10/17/2017	1,250.00	Graphic Design
Julie Roberts	ROBERTS, JULIE	80038	10/4/2017	173.50	Employee Expense Report
Justice Golf Car Co, Inc.	JSTGLF01	79982	9/28/2017	880.00	AMR - Fleet Maintenance
Kelli Bruer	BRUER	80047	10/16/2017	567.34	Employee Expense Report
Laerdal Medical Punchout	1006286	80013	10/4/2017	869.25	AMR - Medical Supplies
Lambrusco's	LMBRSCO1	80088	10/17/2017	286.00	Lunch Meeting
LandCare	LANDCARE	80085	10/17/2017	15,881.70	Building Maintenance
Lands' End Business Outfitters	LNDEND01	80089	10/17/2017	101.95	Uniforms
Lands' End Business Outfitters	LNDEND01	79984	9/28/2017	437.76	Uniforms
Landscape Partners	LANDSCAPE PARTN	80086	10/17/2017	196.75	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	79983	9/28/2017	3,303.33	Building Maintenance
Leadership Tulsa	LDPTLS01	80035	10/4/2017	50.00	Community Relations
LexisNexis Risk Data Management Inc	LEXISNEXIS	80087	10/17/2017	1,693.30	Patient Service
Locke Lord LLP	LOCKE LORD LLP	79985	9/28/2017	102,075.98	Professional Services
Lowe's	LOWES	Z000003448	9/28/2017	162.46	Building Maintenance
Mac Systems	MAC SYSTEMS	80090	10/17/2017	150.00	Building Maintenance
Matt Cox	COX, MATT	80008	10/2/2017	118.00	MCB - Expense REimbursement
Matt Cox	COX, MATT	80049	10/16/2017	202.51	MCB - Expense REimbursement
Matt Cox	COX, MATT	80027	10/4/2017	324.12	MCB - Expense REimbursement
McDonald McCann Metcalf Carwile	MCDONALD MCCANN	80091	10/17/2017	2,336.25	Professional Services

McKesson Medical Punchout	1150574	80020	10/4/2017	175,089.31	AMR - Medical Supplies
MediTract	MEDITRACT	79986	9/28/2017	1,640.00	Patient Account
MEDSOURCE INTERNATIONAL LLC	1343833	80022	10/4/2017	7,854.00	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	80033	10/4/2017	99.99	Internet Reimburse
Metro Monitor	METRO MONITOR	80092	10/17/2017	165.00	Media Monitoring
Metroplex Electric	METROPLEX	Z000003462	10/17/2017	3,678.00	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	80093	10/17/2017	233.08	Shredding
Midcon Recovery Services	MIDCON RECOVERY	80094	10/17/2017	5,105.00	Rental Space/Shred Bins
Motorola Solutions Inc	MOTOROLA SOLUTI	80095	10/17/2017	7,407.74	Communications
Net Solutions	NETSOL01	79987	9/28/2017	6,000.00	Network Support
Office Depot Punchout	1006929	80015	10/4/2017	1,202.45	AMR - Medical Supplies
OG&E	OGE 01	79988	9/28/2017	7,135.16	Utilities
OK Loabor Law Poster Service	OK LABOR LAW	80098	10/17/2017	79.50	fees
Ok Natural Gas	ONG 05	80099	10/17/2017	152.56	Utilities
Ok Natural Gas	ONG 05	79989	9/28/2017	227.97	Utilities
Okla Employment Security Comm	OESC 01	80096	10/17/2017	3,352.00	Unemployment
Orkin Exterminating Company	ORKIN 01	Z000003463	10/17/2017	220.00	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003449	9/28/2017	364.97	Building Maintenance
OSITECH COMMUNICATION INC-5430	1000999	80011	10/4/2017	129.00	AMR - Medical Supplies
Owens Waste Management	OWENS TRASH SVC	79990	9/28/2017	18.00	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	80018	10/4/2017	49,573.30	AMR - Medical Supplies
PC Connection	PC CONNECTION	80100	10/17/2017	7,539.91	Computer Supplies
PCM	PCM	80101	10/17/2017	3,774.90	Network Hardware
PCS Mobile	PCS MOBILE	80102	10/17/2017	2,785.60	Communications
Petty Cash	PETTYC01	80005	9/28/2017	271.94	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	80019	10/4/2017	54,123.39	AMR - Medical Supplies
Pioneer Products	PIONEER PRODUCT	80036	10/4/2017	394.76	AMR - Medical Supplies
Pitney Bowes Purchase Power	PITBOW02	80037	10/4/2017	5,000.00	Postage
Public Service Co of Oklahoma	PSO 01	80103	10/17/2017	8,238.24	Utilities
Puckett, Ruth	PUCKET01	79991	9/28/2017	5,416.67	Rent
Republic Services	REPUBLIC SERVIC	80104	10/17/2017	2,730.80	Utilities
Revenue Management Solutions	RMS	80107	10/17/2017	2,135.92	Patient Account Services
Rich & Cartmill	RICH	80105	10/17/2017	29,708.00	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	79992	9/28/2017	1,581.00	Attorney Fees

Riggs, Abney, Neal, Turpen	RIGGS 01	80106	10/17/2017	65,823.67	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003454	10/4/2017	87.00	Building Maintenance
SandSprings Area Chamber of Commerce	SANDSPRINGS CC	80058	10/16/2017	20.00	Community Relations
SBS Group	SBS GROUP	80108	10/17/2017	2,858.75	Software Support
Schnake Turnbo and Assoc. Inc.	SCHNAK01	80109	10/17/2017	3,500.00	Community Relations
Scott's Printing & Copying	SCOTTS01	Z000003455	10/4/2017	826.57	Printing
Special Ops	SPECIAL OPS	80039	10/4/2017	2,261.43	AMR - Uniforms
Stanley Security	STANLEY SECURIT	80110	10/17/2017	6,427.38	Building Maintenance
Steves Wholesale Distributors Inc	STEVES WHOLESAL	80040	10/4/2017	14.45	AMR - Misc Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003450	9/28/2017	1,098.72	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003464	10/17/2017	3,263.13	Medical Supplies
Texas Segway	TEXAS SEGWAY	80111	10/17/2017	517.00	Segway Supplies
Texas Segway	TEXAS SEGWAY	79993	9/28/2017	660.00	Segway Supplies
The University of OK Health Sciences Center	UNIVOK01	80113	10/17/2017	63.17	Dues
Timmons Oil Company	TIMMONS OIL CO	80041	10/4/2017	13,040.20	Ambulance Maintenance
Torrence, Kent	TRRNK 01	80004	9/28/2017	413.96	Employee Expense Report
Total Radio, Inc.	TOTRAD01	Z000003465	10/17/2017	3,551.48	Communications
Trizetto	TRIZETTO	79994	9/28/2017	525.00	Patient Support Services
True Digital Security	TRUE DIGITAL	79995	9/28/2017	2,585.00	Network Security
Tulsa County Clerk	TULCLK01	80009	10/3/2017	119.00	Liens
Tulsa County Clerk	TULCLK01	79967	9/26/2017	187.00	Liens
Tulsa County Clerk	TULCLK01	80046	10/10/2017	255.00	Liens
Tulsa County Clerk	TULCLK01	80059	10/16/2017	272.00	Liens
Tulsa Holiday Parade	HOLIDAY PARADE	80052	10/16/2017	200.00	Community Relations
Tulsa Press Club	TLSPSS01	80042	10/4/2017	21.99	Community Relations
U.S. Cellular	US CELLULAR	79997	9/28/2017	387.83	Tower Rental
U.S. Cellular	US CELLULAR	80114	10/17/2017	387.83	Tower Rental
UNIFIRST CORP	1006586	80014	10/4/2017	588.24	AMR - Medical Supplies
United Ford	UNITED FORD	Z000003466	10/17/2017	25,133.12	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	80112	10/17/2017	1,677.77	Building Maintenance
United Mechanical	UNITED MECHANIC	79996	9/28/2017	2,528.30	Building Maintenance
United States Postal Service	USPS 01	80115	10/17/2017	910.00	Postage
Verizon Wireless	VERIZON WIRELSS	79998	9/28/2017	10,881.23	Wireless Communications
Verizon Wireless	VERIZON WIRELSS	80116	10/17/2017	11,665.13	Wireless Communications

VF IMAGEWEAR Punchout	1000132	80010	10/4/2017	15,293.07	AMR - Medical Supplies
Vicki Lacy	LACY	80055	10/16/2017	480.80	Employee Reimbursement
Weather Affirmation, L.L.C.	WTHAFM01	80122	10/17/2017	350.00	Weather Notification
Wegener Human Resource Grp	WGNHMN01	80118	10/17/2017	117.00	Temporary Employees
Wegener Human Resource Grp	WGNHMN01	79999	9/28/2017	535.50	Temporary Employees
Werfel & Werfel, PLLC	WERFEL01	80117	10/17/2017	382.84	Medicare Consulting
Windstream	WINDSTREAM	80000	9/28/2017	119.46	Communications
Windstream	WINDSTREAM	80119	10/17/2017	12,527.67	Communications
Works & Lentz, Inc.	WKSLNZ01	80120	10/17/2017	6,070.91	Collections
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	80121	10/17/2017	5,615.36	Collections
Xtivia	XTIVIA	Z000003467	10/17/2017	4,429.00	Maintenance SQL
Yale 31	YALE 31	80001	9/28/2017	550.00	Rent
Yellow Pages	YP	80002	9/28/2017	451.00	Advertising
Zirmed	ZIRMED	80123	10/17/2017	14,745.79	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003468	10/17/2017	14,368.00	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003451	9/28/2017	671.50	Medical Supplies
ZOLL MEDICAL CORP	1008451	80017	10/4/2017	2,228.22	AMR - Medical Supplies