

MEMORANDUM

Date: September 28, 2016
To: Board of Trustees
From: Kent Torrence
Subject: **FINANCIAL REVIEW – August 2016**

Attached you will find financial statements for August 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$886 thousand compared to a budgeted profit of \$14 thousand, and the Western Division had a net loss of \$723 thousand compared to a budgeted net loss of \$552 thousand.

There is no net interdivisional payable/receivable as of 8/31/16.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at August 31, 2016, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for August and July services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$436 thousand (2.9%) and Western is more than budget by \$350 thousand (2%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2017. The Eastern Division had 308 more emergency transports than budgeted (2.9%); non-emergency transports were 82 more than budget (5.5%). The Western Division emergency transports were more than budget by 61 (.5%) and non-emergencies were 479 more than budget (41%).

The year-to-date collection rate is 51% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2016 of 50%. The year-to-date collection rate is 50% for the Western Division compared to a budget of 51% and an actual for fiscal 2016 of 46%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Two Months Ending August 31, 2016

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$15,174,900.00	\$14,872,356.00	2.03%	\$30,113,200.00	\$29,744,712.00	1.24%
Non-emergency base rate	679,208.66	484,858.00	40.08%	1,325,470.08	969,716.00	36.69%
Mileage	1,020,519.00	956,168.00	6.73%	2,007,723.00	1,912,336.00	4.99%
Special events	19,192.50	28,333.33	-32.26%	46,387.50	56,666.66	-18.14%
Subscription membership	8,303.33	16,666.66	-50.18%	10,026.68	33,333.32	-69.92%
Other revenue	286,916.58	466,666.67	-38.52%	286,709.61	933,333.34	-69.28%
	<u>17,189,040.07</u>	<u>16,825,048.66</u>	<u>2.16%</u>	<u>33,789,516.87</u>	<u>33,650,097.32</u>	<u>0.41%</u>
Deductions from revenue:						
Contractual allowances and bad debts	12,164,794.55	11,636,666.66	-4.54%	24,120,888.25	23,273,333.32	-3.64%
Collection fees and expenses	54,481.15	71,666.66	23.98%	130,766.92	143,333.32	8.77%
	<u>12,219,275.70</u>	<u>11,708,333.32</u>	<u>-4.36%</u>	<u>24,251,655.17</u>	<u>23,416,666.64</u>	<u>-3.57%</u>
Net patient service revenue	<u>4,969,764.37</u>	<u>5,116,715.34</u>	<u>-2.87%</u>	<u>9,537,861.70</u>	<u>10,233,430.68</u>	<u>-6.80%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,325,772.94	4,130,333.33	-4.73%	8,575,659.40	8,260,666.66	-3.81%
Employee compensation & benefits	329,929.16	342,414.16	3.65%	659,885.69	684,828.32	3.64%
Medical supplies	34,782.66	41,233.33	15.64%	63,841.77	82,466.66	22.58%
Building rent, utilities and maintenance	89,118.86	89,008.35	-0.12%	170,770.84	178,016.70	4.07%
Equipment maintenance	134,855.55	127,500.00	-5.77%	259,809.61	255,000.00	-1.89%
TotalCare campaign	3,307.47	3,750.00	11.80%	4,841.33	7,500.00	35.45%
Quality assurance fees	69,625.17	69,666.66	0.06%	139,250.34	139,333.32	0.06%
Telephone	66,376.41	61,583.33	-7.78%	150,517.69	123,166.66	-22.21%
Professional services	90,504.35	47,666.66	-89.87%	155,486.45	95,333.32	-63.10%
Miscellaneous supplies	40,441.62	35,650.00	-13.44%	64,757.97	71,300.00	9.18%
Postage and courier service	11,207.76	5,775.00	-94.07%	12,341.90	11,550.00	-6.86%
Equipment lease	5,569.31	2,666.67	-108.85%	10,419.86	5,333.34	-95.37%
Other fees and expenses	84,702.54	55,791.68	-51.82%	148,312.18	111,583.36	-32.92%
Community relations	8,762.35	17,750.00	50.63%	15,138.19	35,500.00	57.36%
Office supplies	3,393.56	4,166.66	18.55%	6,515.57	8,333.32	21.81%
Insurance	13,817.56	16,416.67	15.83%	25,310.47	32,833.34	22.91%
Travel, meals, and training	963.88	4,583.33	78.97%	2,131.32	9,166.66	76.75%
	<u>5,313,131.15</u>	<u>5,055,955.83</u>	<u>-5.09%</u>	<u>10,464,990.58</u>	<u>10,111,911.66</u>	<u>-3.49%</u>
Operating inc. (loss) before depr.	(343,366.78)	60,759.51	-665.12%	(927,128.88)	121,519.02	-862.95%
Depreciation	<u>325,000.00</u>	<u>325,000.00</u>	<u>0.00%</u>	<u>650,000.00</u>	<u>650,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(668,366.78)</u>	<u>(264,240.49)</u>	<u>-152.94%</u>	<u>(1,577,128.88)</u>	<u>(528,480.98)</u>	<u>-198.43%</u>
Nonoperating expense:						
Interest expense		<u>4,750.00</u>	<u>100.00%</u>	<u>31,913.40</u>	<u>9,500.00</u>	<u>-235.93%</u>

EMSA
EMSA Combined
For the Two Months Ending August 31, 2016

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$4,750.00	100.00%	\$31,913.40	\$9,500.00	-235.93%
Nonoperating income - interest income	519.22		0.00%	924.46		0.00%
Net income (loss)	<u>(667,847.56)</u>	<u>(268,990.49)</u>	<u>-148.28%</u>	<u>(1,608,117.82)</u>	<u>(537,980.98)</u>	<u>-198.92%</u>

EMSA
EMSA Eastern Division
For the Two Months Ending August 31, 2016

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,956,300.00	\$6,812,356.00	2.11%	\$13,968,500.00	\$13,624,712.00	2.52%
Non-emergency base rate	315,750.00	257,852.00	22.45%	586,665.00	515,704.00	13.76%
Mileage	449,064.00	427,520.00	5.04%	894,612.00	855,040.00	4.63%
Special events	11,155.00	15,833.33	-29.55%	21,125.00	31,666.66	-33.29%
Subscription membership	7,699.93	8,333.33	-7.60%	9,327.04	16,666.66	-44.04%
Other revenue	286,066.08	466,666.67	-38.70%	286,076.08	933,333.34	-69.35%
	<u>8,026,035.01</u>	<u>7,988,561.33</u>	<u>0.47%</u>	<u>15,766,305.12</u>	<u>15,977,122.66</u>	<u>-1.32%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,588,962.18	5,385,833.33	-3.77%	11,270,150.11	10,771,666.66	-4.63%
Collection fees and expenses	30,697.26	30,833.33	0.44%	70,505.99	61,666.66	-14.33%
	<u>5,619,659.44</u>	<u>5,416,666.66</u>	<u>-3.75%</u>	<u>11,340,656.10</u>	<u>10,833,333.32</u>	<u>-4.68%</u>
Net patient service revenue	<u>2,406,375.57</u>	<u>2,571,894.67</u>	<u>-6.44%</u>	<u>4,425,649.02</u>	<u>5,143,789.34</u>	<u>-13.96%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,049,670.98	1,938,333.33	-5.74%	4,043,657.23	3,876,666.66	-4.31%
Employee compensation & benefits	155,809.88	160,934.66	3.18%	312,986.62	321,869.32	2.76%
Medical supplies	16,718.29	17,900.00	6.60%	30,571.88	35,800.00	14.60%
Building rent, utilities and maintenance	30,488.34	25,841.67	-17.98%	52,535.88	51,683.34	-1.65%
Equipment maintenance	60,528.77	60,333.34	-0.32%	114,900.02	120,666.68	4.78%
TotalCare campaign	1,860.95	2,500.00	25.56%	2,910.19	5,000.00	41.80%
Quality assurance fees	34,087.50	34,083.33	-0.01%	68,175.00	68,166.66	-0.01%
Telephone	29,564.30	26,500.00	-11.56%	67,171.29	53,000.00	-26.74%
Professional services	42,508.89	22,333.33	-90.34%	72,947.18	44,666.66	-63.31%
Miscellaneous supplies	16,632.00	17,316.66	3.95%	31,782.12	34,633.32	8.23%
Postage and courier service	5,270.46	2,666.67	-97.64%	5,845.17	5,333.34	-9.60%
Equipment lease	3,840.95	1,916.67	-100.40%	8,380.27	3,833.34	-118.62%
Other fees and expenses	26,729.37	27,708.33	3.53%	62,253.20	55,416.66	-12.34%
Community relations	4,507.30	11,333.33	60.23%	7,756.75	22,666.66	65.78%
Office supplies	1,846.64	2,000.00	7.67%	3,666.47	4,000.00	8.34%
Insurance	5,093.35	7,688.34	33.75%	8,938.99	15,376.68	41.87%
Travel, meals, and training	378.78	2,083.33	81.82%	1,042.79	4,166.66	74.97%
	<u>2,485,536.75</u>	<u>2,361,472.99</u>	<u>-5.25%</u>	<u>4,895,521.05</u>	<u>4,722,945.98</u>	<u>-3.65%</u>
Operating inc. (loss) before depr.	(79,161.18)	210,421.68	-137.62%	(469,872.03)	420,843.36	-211.65%
Depreciation	<u>200,000.00</u>	<u>200,000.00</u>	<u>0.00%</u>	<u>400,000.00</u>	<u>400,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(279,161.18)</u>	<u>10,421.68</u>	<u>-2778.66%</u>	<u>(869,872.03)</u>	<u>20,843.36</u>	<u>-4273.38%</u>
Nonoperating expense:						
Interest expense		<u>3,416.67</u>	<u>100.00%</u>	<u>16,104.20</u>	<u>6,833.34</u>	<u>-135.67%</u>

EMSA
EMSA Eastern Division
For the Two Months Ending August 31, 2016

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,416.67	100.00%	\$16,104.20	\$6,833.34	-135.67%
Nonoperating income - interest income	222.15		0.00%	395.98		0.00%
Net income (loss)	<u>(278,939.03)</u>	<u>7,005.01</u>	<u>4081.99%</u>	<u>(885,580.25)</u>	<u>14,010.02</u>	<u>6421.05%</u>

EMSA Western
EMSA Western Division
For the Two Months Ending August 31, 2016

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$8,218,600.00	\$8,060,000.00	1.97%	\$16,144,700.00	\$16,120,000.00	0.15%
Non-emergency base rate	363,458.66	227,006.00	60.11%	738,805.08	454,012.00	62.73%
Mileage	571,455.00	528,648.00	8.10%	1,113,111.00	1,057,296.00	5.28%
Special events	8,037.50	12,500.00	-35.70%	25,262.50	25,000.00	1.05%
Subscription membership	603.40	8,333.33	-92.76%	699.64	16,666.66	-95.80%
Other revenue	850.50		0.00%	633.53		0.00%
	<u>9,163,005.06</u>	<u>8,836,487.33</u>	<u>3.70%</u>	<u>18,023,211.75</u>	<u>17,672,974.66</u>	<u>1.98%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,575,832.37	6,250,833.33	-5.20%	12,850,738.14	12,501,666.66	-2.79%
Collection fees and expenses	23,783.89	40,833.33	41.75%	60,260.93	81,666.66	26.21%
	<u>6,599,616.26</u>	<u>6,291,666.66</u>	<u>-4.89%</u>	<u>12,910,999.07</u>	<u>12,583,333.32</u>	<u>-2.60%</u>
Net patient service revenue	<u>2,563,388.80</u>	<u>2,544,820.67</u>	<u>0.73%</u>	<u>5,112,212.68</u>	<u>5,089,641.34</u>	<u>0.44%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,276,101.96	2,192,000.00	-3.84%	4,532,002.17	4,384,000.00	-3.38%
Employee compensation & benefits	174,119.28	181,479.50	4.06%	346,899.07	362,959.00	4.42%
Medical supplies	18,064.37	23,333.33	22.58%	33,269.89	46,666.66	28.71%
Building rent, utilities and maintenance	58,630.52	63,166.68	7.18%	118,234.96	126,333.36	6.41%
Equipment maintenance	74,326.78	67,166.66	-10.66%	144,909.59	134,333.32	-7.87%
TotalCare campaign	1,446.52	1,250.00	-15.72%	1,931.14	2,500.00	22.75%
Quality assurance fees	35,537.67	35,583.33	0.13%	71,075.34	71,166.66	0.13%
Telephone	36,812.11	35,083.33	-4.93%	83,346.40	70,166.66	-18.78%
Professional services	47,995.46	25,333.33	-89.46%	82,539.27	50,666.66	-62.91%
Miscellaneous supplies	23,809.62	18,333.34	-29.87%	32,975.85	36,666.68	10.07%
Postage and courier service	5,937.30	3,108.33	-91.01%	6,496.73	6,216.66	-4.51%
Equipment lease	1,728.36	750.00	-130.45%	2,039.59	1,500.00	-35.97%
Other fees and expenses	57,973.17	28,083.35	-106.43%	86,058.98	56,166.70	-53.22%
Community relations	4,255.05	6,416.67	33.69%	7,381.44	12,833.34	42.48%
Office supplies	1,546.92	2,166.66	28.60%	2,849.10	4,333.32	34.25%
Insurance	8,724.21	8,728.33	0.05%	16,371.48	17,456.66	6.22%
Travel, meals, and training	585.10	2,500.00	76.60%	1,088.53	5,000.00	78.23%
	<u>2,827,594.40</u>	<u>2,694,482.84</u>	<u>-4.94%</u>	<u>5,569,469.53</u>	<u>5,388,965.68</u>	<u>-3.35%</u>
Operating inc. (loss) before depr.	(264,205.60)	(149,662.17)	-76.53%	(457,256.85)	(299,324.34)	-52.76%
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>250,000.00</u>	<u>250,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(389,205.60)</u>	<u>(274,662.17)</u>	<u>-41.70%</u>	<u>(707,256.85)</u>	<u>(549,324.34)</u>	<u>-28.75%</u>
Nonoperating expense:						
Interest expense		1,333.33	100.00%	15,809.20	2,666.66	-492.85%

EMSA Western
 EMSA Western Division
 For the Two Months Ending August 31, 2016

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$1,333.33	100.00%	\$15,809.20	\$2,666.66	-492.85%
Nonoperating income - interest income	297.07		0.00%	528.48		0.00%
Net income (loss)	<u>(388,908.53)</u>	<u>(275,995.50)</u>	<u>-40.91%</u>	<u>(722,537.57)</u>	<u>(551,991.00)</u>	<u>-30.90%</u>

EMSA
EMSA Combined
For the Two Months Ending August 31, 2016

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$279,201.14	(\$67,834.79)
Petty cash	1,200.00	1,200.00
Invested cash	9,433,616.74	5,664,597.97
	9,714,017.88	5,597,963.18
Patient accounts receivable:		
Patient accounts receivable	24,081,511.06	25,413,750.67
Receivables in collection	72,544,000.19	62,423,000.19
	96,625,511.25	87,836,750.86
Less allowance for contractual allowances and bad debts	82,803,291.00	72,431,291.00
Net patient accounts receivable	13,822,220.25	15,405,459.86
Other receivables:		
Due from contractor	661,087.08	654,970.53
Due from collection agency	23,113.99	25,994.53
Other miscellaneous receivables	35,191.32	685,774.18
	719,392.39	1,366,739.24
Other current assets:		
Prepaid assets	829,765.82	759,595.17
Other, principally funds held by trustee	90,461.07	81,872.86
	920,226.89	841,468.03
Total current assets	25,175,857.41	23,211,630.31
Property and equipment:		
Communication equipment	9,242,155.67	7,204,355.14
Buildings and leasehold improvements	3,913,672.76	3,746,529.66
Ambulances	13,517,411.75	13,836,519.25
Data processing equipment	7,768,863.57	7,190,880.85
On-board equipment	7,879,842.70	7,879,842.70
Office furniture and equipment	1,391,368.16	1,335,672.64
Miscellaneous other equipment	1,575,047.44	1,309,761.25
Land	64,200.00	64,200.00
Transportation equipment	634,016.98	534,093.96
Prepaid assets	1,159,812.36	583,992.03
Capital Lease	739,910.29	739,910.29
	47,886,301.68	44,425,757.77
Less accumulated depreciation	37,115,476.60	33,952,778.70
Net property and equipment	10,770,825.08	10,472,979.07
Other assets		
	9,734.50	9,734.50
Total assets	35,956,416.99	33,694,343.88

EMSA
EMSA Combined
For the Two Months Ending August 31, 2016

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,075,463.33	\$1,113,497.37
Due to contractor	8,575,659.18	8,044,957.84
Due to Quality Assurance Fund	263,486.61	246,208.99
Accrued retirement	57,039.31	56,543.57
Accrued salaries and wages	400,362.78	401,648.20
Current installments of long-term debt	347,752.00	
Accrued interest payable	3.98	4.21
Deferred revenue	83,033.31	127,035.17
Total current liabilities	10,802,800.50	9,989,895.35
Long-term debt	1,415,437.43	115,833.33
Other liabilities	21,752.22	21,752.22
Total liabilities	12,239,990.15	10,127,480.90
Division capital:		
Contributed capital	80,473,873.77	73,676,044.17
Retained earnings (deficit)	(55,149,329.11)	(50,564,179.01)
Current year earnings (loss)	(1,608,117.82)	454,997.82
Total division capital	23,716,426.84	23,566,862.98
Total liabilities & division capital	35,956,416.99	33,694,343.88

EMSA
EMSA Eastern Division
For the Two Months Ending August 31, 2016

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$186,338.68)	(\$221,140.84)
Petty cash	600.00	600.00
Invested cash	3,021,610.94	2,676,810.81
	2,835,872.26	2,456,269.97
Patient accounts receivable:		
Patient accounts receivable	11,027,520.55	11,571,854.99
Receivables in collection	34,153,999.82	29,082,999.82
	45,181,520.37	40,654,854.81
Less allowance for contractual allowances and bad debts	39,212,710.00	33,842,710.00
Net patient accounts receivable	5,968,810.37	6,812,144.81
Other receivables:		
Due from contractor	661,087.08	654,970.53
Due from collection agency	13,904.18	10,074.82
Other miscellaneous receivables	35,191.32	101,491.93
	710,182.58	766,537.28
Other current assets:		
Prepaid assets	373,896.39	354,671.48
Other, principally funds held by trustee	69,097.81	(41,856.07)
	442,994.20	312,815.41
Total current assets	9,957,859.41	10,347,767.47
Property and equipment:		
Communication equipment	4,725,569.49	3,747,002.07
Buildings and leasehold improvements	3,319,637.35	3,219,494.25
Ambulances	8,173,887.78	8,424,600.65
Data processing equipment	3,913,089.51	3,753,954.39
On-board equipment	4,498,758.92	4,498,758.92
Office furniture and equipment	620,543.58	600,082.76
Miscellaneous other equipment	912,079.25	721,337.81
Land	64,200.00	64,200.00
Transportation equipment	400,050.04	360,250.04
Prepaid assets	879,664.73	460,582.82
Capital Lease	338,087.66	338,087.66
	27,845,568.31	26,188,351.37
Less accumulated depreciation	20,617,771.98	18,791,221.67
Net property and equipment	7,227,796.33	7,397,129.70
Other assets		
	8,273.60	8,273.60
Total assets	17,193,929.34	17,753,170.77

EMSA
EMSA Eastern Division
For the Two Months Ending August 31, 2016

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,140,179.11	\$1,131,646.47
Due to contractor	4,043,657.26	3,719,834.67
Due to Quality Assurance Fund	263,486.61	246,208.99
Accrued retirement	30,283.89	29,604.16
Accrued salaries and wages	188,743.81	189,624.96
Current installments of long-term debt	175,480.00	
Accrued interest payable	3.98	4.21
Deferred revenue	76,999.34	77,715.44
Total current liabilities	5,918,834.00	5,394,638.90
Long-term debt	851,118.43	115,833.33
Other liabilities	21,752.22	21,752.22
Total liabilities	6,791,704.65	5,532,224.45
Division capital:		
Contributed capital	7,818,517.23	7,122,552.23
Retained earnings (deficit)	3,469,287.71	4,603,283.39
Current year earnings (loss)	(885,580.25)	495,110.70
Total division capital	10,402,224.69	12,220,946.32
Total liabilities & division capital	17,193,929.34	17,753,170.77

EMSA Western
EMSA Western Division
For the Two Months Ending August 31, 2016

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$465,539.82	\$153,306.05
Petty cash	600.00	600.00
Invested cash	6,412,005.80	2,987,787.16
	6,878,145.62	3,141,693.21
Patient accounts receivable:		
Patient accounts receivable	13,053,990.51	13,841,895.68
Receivables in collection	38,390,000.37	33,340,000.37
	51,443,990.88	47,181,896.05
Less allowance for contractual allowances and bad debts	43,590,581.00	38,588,581.00
Net patient accounts receivable	7,853,409.88	8,593,315.05
Other receivables:		
Due from collection agency	9,209.81	15,919.71
Other miscellaneous receivables		584,282.25
	9,209.81	600,201.96
Other current assets:		
Prepaid assets	455,869.43	404,923.69
Other, principally funds held by trustee	21,363.26	123,728.93
	477,232.69	528,652.62
Total current assets	15,217,998.00	12,863,862.84
Property and equipment:		
Communication equipment	4,516,586.18	3,457,353.07
Buildings and leasehold improvements	594,035.41	527,035.41
Ambulances	5,343,523.97	5,411,918.60
Data processing equipment	3,855,774.06	3,436,926.46
On-board equipment	3,381,083.78	3,381,083.78
Office furniture and equipment	770,824.58	735,589.88
Miscellaneous other equipment	662,968.19	588,423.44
Transportation equipment	233,966.94	173,843.92
Prepaid assets	280,147.63	123,409.21
Capital Lease	401,822.63	401,822.63
	20,040,733.37	18,237,406.40
Less accumulated depreciation	16,497,704.62	15,161,557.03
Net property and equipment	3,543,028.75	3,075,849.37
Other assets		
	1,460.90	1,460.90
Total assets	18,762,487.65	15,941,173.11

EMSA Western
EMSA Western Division
For the Two Months Ending August 31, 2016

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$64,715.78)	(\$18,149.10)
Due to contractor	4,532,001.92	4,325,123.17
Accrued retirement	26,755.42	26,939.41
Accrued salaries and wages	211,618.97	212,023.24
Current installments of long-term debt	172,272.00	
Deferred revenue	6,033.97	49,319.73
Total current liabilities	4,883,966.50	4,595,256.45
Long-term debt	564,319.00	
Total liabilities	5,448,285.50	4,595,256.45
Division capital:		
Contributed capital	72,655,356.54	66,553,491.94
Retained earnings (deficit)	(58,618,616.82)	(55,167,462.40)
Current year earnings (loss)	(722,537.57)	(40,112.88)
Total division capital	13,314,202.15	11,345,916.66
 Total liabilities & division capital	 18,762,487.65	 15,941,173.11

EMSA
Cash Rollforward
Year Ending June 30, 2017

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2016	\$ 3,162,503	\$ 3,162,503	-	6,558,687	6,558,687	-	9,721,190	9,721,190	-
Net revenue collected	4,389,000	4,161,644	227,356	5,061,000	4,926,028	134,972	9,450,000	9,087,672	362,328
Utility bill receipts	285,000	933,334	(648,334)				285,000	933,334	(648,334)
TotalCare proceeds	85,546	50,000	35,546	6,799	-	6,799	92,345	50,000	42,345
Payment to contractor	(3,858,522)	(3,888,504)	29,982	(4,423,614)	(4,388,026)	(35,588)	(8,282,136)	(8,276,530)	(5,606)
Operating expenses/changes in WC	(1,148,502)	(850,000)	(298,502)	(1,339,034)	(1,000,000)	(339,034)	(2,487,536)	(1,850,000)	(637,536)
Capital expenditures	(61,037)	(333,166)	272,129	(50,324)	(351,834)	301,510	(111,361)	(685,000)	573,639
Net debt proceeds/(reduction)&int	(208,959)	(212,000)	3,041	(205,138)	(205,000)	(138)	(414,097)	(417,000)	2,903
Interest/other income	244		244	412		412	656	-	656
Other	125,884 (2)	135,000	(9,116)	1,334,074 (1)	1,334,074	-	1,459,958	1,469,074	(9,116)
Balance at August 31, 2016	<u>2,771,157</u>	<u>3,158,811</u>	<u>(387,654)</u>	<u>6,942,862</u>	<u>6,873,929</u>	<u>68,933</u>	<u>9,714,019</u>	<u>10,032,740</u>	<u>(318,721)</u>

(1) 20,144 - '16 Other Western Subsidy
0 - '17 Edmond Subsidy
40,627 - '17 Other Western Subsidy
410,077 - '16 Oklahoma City Subsidy
863,226 - '17 Oklahoma City Subsidy
1,334,074

(2) 125,884 - '15 Other Eastern Subsidy

West - Cash	6,878,146
A/R	64,716
Net	<u><u>6,942,862</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Two Months Ended 8/31/16

Eastern Division

Net Income (loss)		(885,580)
Add: Depreciation	400,000	
Increase in allowance for doubtful accounts	371,000	
Increase in deferred revenue	76,999	<u>847,999</u>
Changes in working capital:		
Increase in patient receivables	(83,919)	
Decrease in other receivables	199,727	
Increase in other assets	(206,104)	
Decrease in accounts payable	(489,743)	
Decrease in accrued liabilities	(135,632)	<u>(715,671)</u>
Net Property Additions:		(62,707)
Debt Service/ Loan Proceeds		(191,178)
Net Contributed Capital		125,884
Change in cash and cash equivalents:		<u><u>(881,253)</u></u>
	Cash balance @6/30/16	3,717,125
	Cash balance @8/31/16	2,835,872
	Change in cash	<u><u>(881,253)</u></u>

EMSA
Statement of Cash Flows
Two Months Ended 8/31/16

Western Division

Net income (loss)		(722,538)
Add: Depreciation	250,000	
Increase in allowance for doubtful accounts	694,000	
Increase in deferred revenue	6,034	<u>950,034</u>
Changes in working capital:		
Increase in patient receivables	(731,078)	
Decrease in other receivables	44,644	
Increase in other assets	(190,310)	
Increase in accounts payable	598,295	
Decrease in accrued liabilities	(127,571)	<u>(406,020)</u>
Net Property (Additions)/Dispositions		(50,323)
Debt Service/Loan proceeds		(189,334)
Contributed Capital		1,292,263
Change in cash and cash equivalents:		<u><u>874,082</u></u>
	Cash balance @6/30/16	6,004,064
	Cash balance @8/31/16	6,878,146
	Change in cash	<u><u>874,082</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through August

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000		1,269,000
Repairs	25,000	24,767	233
New unit	169,000		169,000
Miscellaneous	20,000	2,950	17,050
On board equipment:			
Stair chairs	5,000		5,000
Equipment for new unit	64,000		
Computer tablets	61,000		
Miscellaneous	31,000		31,000
CAD and radio equipment:			
Mobile data terminals	67,000		67,000
Equipment for new unit	14,000		14,000
Recording system	61,000		61,000
Building expenses:			
Garage equipment	25,000	16,617	8,383
Training room improvement		11,837	(11,837)
Miscellaneous	42,000	4,866	37,134
Computer equipment:			
Firewall and network security	47,000		47,000
UPS batteries	5,000		5,000
Miscellaneous	94,000		94,000
TOTAL	1,999,000	61,037	1,812,963

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through August

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000			1,269,000
Repairs	25,000			25,000
New unit	169,000			169,000
Miscellaneous	20,000			20,000
On board equipment:				
Stair chairs	5,000			5,000
Equipment for new unit	64,000			64,000
Computer tablets	69,000			
Miscellaneous	39,000			39,000
CAD and radio equipment:				
Mobile data terminals	76,000			76,000
Equipment for new unit	14,000			14,000
Radio infrastructure (NG911)	55,040			55,040
Recording system	69,000			69,000
Building expenses:				
Bldg improvements	11,000			11,000
Security installation at Edmond station			17,807	(17,807)
Floor epoxy at Edmond station			15,900	(15,900)
Garage equipment			16,617	(16,617)
Miscellaneous	47,000			47,000
Computer equipment:				
Firewall and network security	73,000			73,000
Miscellaneous	106,000			106,000
TOTAL	<u>2,111,040</u>	<u>0</u>	<u>50,324</u>	<u>1,991,716</u>

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2017

Eastern Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>					
Emergency	5,417	5,371	10,788	10,561	10,480
Non-emergency	745	831	1,576	1,425	1,494
Total	<u>6,162</u>	<u>6,202</u>	<u>12,364</u>	<u>11,986</u>	<u>11,974</u>
Unit hours	15,315	15,698	31,013	29,482	
% of total system hours	47.1%	47.3%	47.2%	46.1%	47.0%
<i>Gross revenue by payor:</i>					
Medicare	43%	43%	43%	43%	
Medicaid	18%	17%	18%	20%	
Private insurance	16%	18%	17%	14%	
Uninsured and other	23%	22%	22%	23%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	<u>42.3%</u>	<u>60.7%</u>	<u>51.4%</u>	<u>50.1%</u>	<u>50.0%</u>
<i>Net income (loss)</i>	<u>\$ (606,641)</u>	<u>\$ (278,939)</u>	<u>\$ (885,580)</u>	<u>\$ 495,111</u>	<u>\$ 7,005</u>
<i>Days in A/R</i>	<u>88.4</u>	<u>80.4</u>	<u>N/A</u>	<u>85.6</u>	
<i>Past due A/R</i>	<u>\$ 2,834,000</u>	<u>\$ 2,589,000</u>	<u>N/A</u>	<u>\$ 3,015,000</u>	
<i>Current ratio</i>	<u>1.68</u>	<u>1.68</u>	<u>N/A</u>	<u>1.92</u>	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Western Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Year-to- date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>					
Emergency	6,110	6,351	12,461	12,561	12,400
Non-emergency	823	812	1,635	1,108	1,156
Total	<u>6,933</u>	<u>7,163</u>	<u>14,096</u>	<u>13,669</u>	<u>13,556</u>
Unit hours	17,222	17,515	34,737	34,404	
% of total system hours	52.9%	52.7%	52.8%	53.9%	53.0%
<i>% of gross revenue by payor:</i>					
Medicare	44%	44%	44%	44%	
Medicaid	14%	15%	14%	15%	
Private insurance	20%	19%	20%	17%	
Uninsured and other	22%	22%	22%	24%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	46.2%	52.6%	49.5%	45.6%	51.1%
<i>Net income (loss)</i>	\$ (333,629)	\$ (338,909)	\$ (672,538)	\$ (40,113)	\$ (551,991)
<i>Days in A/R</i>	86.6	76.9	N/A	82.3	
<i>Past due A/R</i>	\$ 3,499,000	\$ 3,309,000	N/A	\$ 3,828,000	
<i>Current ratio</i>	2.95	3.12	N/A	2.80	

EMSA Eastern Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2017

	Jul-16	Aug-16	Y-T-D	Budget	Variance	
					#	%
Transports:						
Code 1	1,961	1,955	3,916			
Code 2	3,456	3,416	6,872			
Total emergencies	<u>5,417</u>	<u>5,371</u>	<u>10,788</u>	<u>10,480</u>	<u>308</u>	<u>2.9%</u>
Code 3	730	810	1,540			
Code 4	15	21	36			
Total non-emergencies	<u>745</u>	<u>831</u>	<u>1,576</u>	<u>1,494</u>	<u>82</u>	<u>5.5%</u>
Total transports	<u>6,162</u>	<u>6,202</u>	<u>12,364</u>	<u>11,974</u>	<u>390</u>	<u>3.3%</u>
Cancelled calls	595	531	1,126			
No hauls	2,070	2,080	4,150			
Total requests for service	<u>8,827</u>	<u>8,813</u>	<u>17,640</u>			
Transports/day:						
Emergencies	174.7	173.3	174.0	169.0	5.0	
Non-emergencies	24.0	26.8	25.4	24.1	1.3	
	<u>198.8</u>	<u>200.1</u>	<u>199.4</u>	<u>193.1</u>	<u>6.3</u>	
Percent of total transports:						
Emergencies	87.9%	86.6%	87.3%	87.5%		
Non-emergencies	12.1%	13.4%	12.7%	12.5%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	15,315	15,698	31,013			
Percent of total unit hours:						
Eastern Division	47.1%	47.3%	47.2%	47.0%		
Western Division	52.9%	52.7%	52.8%	53.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

EMSA Western Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2017

	Jul-16	Aug-16	Y-T-D	Budget	Variance	
					#	%
Transports:						
Code 1	2,418	2,546	4,964			
Code 2	3,692	3,805	7,497			
Total emergencies	<u>6,110</u>	<u>6,351</u>	<u>12,461</u>	<u>12,400</u>	<u>61</u>	<u>0.5%</u>
Code 3	802	781	1,583			
Code 4	21	31	52			
Total non-emergencies	<u>823</u>	<u>812</u>	<u>1,635</u>	<u>1,156</u>	<u>479</u>	<u>41.4%</u>
Total transports	<u>6,933</u>	<u>7,163</u>	<u>14,096</u>	<u>13,556</u>	<u>540</u>	<u>4.0%</u>
Cancelled calls	593	548	1,141			
No hauls	2,006	1,794	3,800			
Total requests for service	<u>9,532</u>	<u>9,505</u>	<u>19,037</u>			
Transports/day:						
Emergencies	197.1	204.9	201.0	200.0	1.0	
Non-emergencies	26.5	26.2	26.4	18.6	7.7	
	<u>223.6</u>	<u>231.1</u>	<u>227.4</u>	<u>218.6</u>	<u>8.7</u>	
Percent of total transports:						
Emergencies	88.1%	88.7%	88.4%	91.5%		
Non-emergencies	11.9%	11.3%	11.6%	8.5%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	17,222	17,515	34,737			
Percent of total unit hours:						
Eastern Division	47.1%	47.3%	47.2%	47.0%		
Western Division	52.9%	52.7%	52.8%	53.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amount	Comment1
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
4 State Trailers	4 STATE TRAILER	77947	8/31/2016	\$2,950	Trailers
Absolute Data Shredding	ADS	77844	8/16/2016	\$230	Shredding
Absolute Data Shredding	ADS	78025	9/21/2016	\$230	Shredding
Absolute Data Shredding	ADS	77683	7/12/2016	\$340	Shredding
Academy Of International Mobile Healthcare Integration	AIMHI	78026	9/21/2016	\$4,000	Membership
Adam Paluka	PALUKA, ADAM	77605	6/16/2016	\$80	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	77927	8/24/2016	\$121	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	77680	7/7/2016	\$125	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	78015	9/13/2016	\$180	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	77830	8/4/2016	\$243	Employee Expense Reimbursement
Admiral Security	ADMIRAL SECURIT	77682	7/12/2016	\$100	Building Maintenance
AICPA	AICPA 01	Z000002941	7/12/2016	\$255	Misc Dues
Airco Service Inc.	AIRCO	Z000002978	8/16/2016	\$160	Building Maintenance
Airco Service Inc.	AIRCO	Z000003006	8/31/2016	\$192	Building Maintenance
Airco Service Inc.	AIRCO	Z000002927	6/29/2016	\$345	Building Maintenance
Airco Service Inc.	AIRCO	Z000002942	7/12/2016	\$1,592	Building Maintenance
Airgas	AIRGAS01	Z000002979	8/16/2016	\$17	Oxygen Cylinders
Airgas	AIRGAS01	Z000003019	9/21/2016	\$73	Oxygen Cylinders
Airgas	AIRGAS01	Z000002943	7/12/2016	\$891	Oxygen Cylinders
AIRGAS USA LLC	1223388	77666	7/6/2016	\$4,217	AMR
AIRGAS USA LLC	1223388	78003	9/1/2016	\$5,380	AMR
AIRGAS USA LLC	1223388	77814	8/2/2016	\$7,364	AMR
Ala Carte Courier Service, Inc	ALACRT01	77684	7/12/2016	\$1,148	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	77845	8/16/2016	\$1,154	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	77949	8/31/2016	\$1,231	Courier Service
All American Flooring & Painting	ALL AMERICAN FL	77834	8/4/2016	\$15,900	Building Maintenance
Allied Towing	ALLIED TOWING	78027	9/21/2016	\$80	Towing
All-Kill Pest Control	ALLKIL01	77620	6/30/2016	\$126	Building Maintenance
All-Kill Pest Control	ALLKIL01	77783	7/28/2016	\$126	Building Maintenance
All-Kill Pest Control	ALLKIL01	77950	8/31/2016	\$126	Building Maintenance
Alpha Pack	ALPHA PACK	78024	9/20/2016	\$2,640	Medical Supplies
Alpha Pack	ALPHA PACK	77937	8/25/2016	\$3,834	Medical Supplies
Alpha Pack	ALPHA PACK	78013	9/12/2016	\$4,744	Medical Supplies
American Checked	AMERICANCHECKED	77951	8/31/2016	\$95	Employee Background Checks
American Checked	AMERICANCHECKED	77846	8/16/2016	\$136	Employee Background Checks
American Express Corporate	AMEX CORP	77608	6/21/2016	\$11,006	Corporate Cards

American Express Corporate	AMEX CORP	77752	7/20/2016	\$25,231	Corporate Cards
American Express Corporate	AMEX CORP	77923	8/18/2016	\$43,476	Corporate Cards
American Waste Control	AMWSTE01	Z000002944	7/12/2016	\$468	Utilities
American Waste Control	AMWSTE01	Z000002980	8/16/2016	\$468	Utilities
American Waste Control	AMWSTE01	Z000003020	9/21/2016	\$468	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	77848	8/16/2016	\$332	Building Maintenance
Amos Electrical & Mechanical, Inc.	AMOSEL01	77686	7/12/2016	\$903	Building Maintenance
Amos Electrical & Mechanical, Inc.	AMOSEL01	78029	9/21/2016	\$1,295	Building Maintenance
ARMSTRONG MEDICAL INDUSTRIES INC	1004695	77994	9/1/2016	\$240	AMR
Arrow Machinery Co	ARROW MACHINERY	77953	8/31/2016	\$110	Building Services
Arrow Machinery Co	ARROW MACHINERY	77687	7/12/2016	\$160	Building Services
Association of Central Ok Govn	ACOG 01	77948	8/31/2016	\$641	OKC 911 Service Agreement
Association of Central Ok Govn	ACOG 01	77754	7/25/2016	\$905	OKC 911 Service Agreement
Association of Central Ok Govn	ACOG 01	77619	6/30/2016	\$1,027	OKC 911 Service Agreement
AT&T	ATT 08	Z000002928	6/29/2016	\$1,539	Communications
AT&T	ATT 08	Z000002970	7/28/2016	\$1,539	Communications
AT&T	ATT 08	Z000003007	8/31/2016	\$1,539	Communications
AT&T Advertising & Publishing	AT&T YELLOW PAG	77688	7/12/2016	\$994	Yellow Pages
AT&T Interstate Dedicated Private Line Service	ATT 07	77689	7/12/2016	\$2,705	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	77850	8/16/2016	\$2,705	Communications
AT&T Mobility	AT&T MOBILITY	Z000002981	8/16/2016	\$768	Wireless Communications
AT&T Mobility	AT&T MOBILITY	Z000003021	9/21/2016	\$768	Wireless Communications
AT&T Mobility	AT&T MOBILITY	Z000002945	7/12/2016	\$773	Wireless Communications
AT&T OneNet Services	ATT INTERNET	77785	7/28/2016	\$494	Communications
AT&T OneNet Services	ATT INTERNET	77954	8/31/2016	\$508	Communications
AT&T OneNet Services	ATT INTERNET	77622	6/30/2016	\$883	Communications
att	ATT 10	Z000002946	7/12/2016	\$20,187	Communications
att	ATT 10	Z000002971	7/28/2016	\$20,275	Communications
att	ATT 10	Z000003008	8/31/2016	\$20,324	Communications
Automatic Fire Control, Inc.	AUTO FIRE CONTR	Z000003022	9/21/2016	\$143	Building Maintenance
Automatic Protection Systems	AMPRSY01	77849	8/16/2016	\$240	Building Maintenance
B&T Seal Coating & Striping	B&T SEAL & COAT	77690	7/12/2016	\$925	Building Maintenance
B. D. Eddie Enterprises	BDEDDI01	77692	7/12/2016	\$9,347	Rent
B. D. Eddie Enterprises	BDEDDI01	77623	6/30/2016	\$27,044	Rent
B. D. Eddie Enterprises	BDEDDI01	77787	7/28/2016	\$27,044	Rent
B. D. Eddie Enterprises	BDEDDI01	77955	8/31/2016	\$27,044	Rent
Bank of OK Trust Services	BOK TRUST SRVC	77756	7/25/2016	\$1,812	Line Of Credit
Bill Knight Ford	BILLKNIGHT FORD	77612	6/28/2016	\$34,000	Chassis/Engines

Bill Knight Ford	BILLKNIGHT FORD	77618	6/30/2016	\$41,712	Chassis/Engines
Bixby Chamber of Commerce	BIXCHM01	77851	8/16/2016	\$526	Dues
Bixby Public Works Authority	BIXPWA01	77852	8/16/2016	\$32	Utilities
Bixby Public Works Authority	BIXPWA01	77693	7/12/2016	\$34	Utilities
Bixby Public Works Authority	BIXPWA01	78030	9/21/2016	\$37	Utilities
Board of Regents	UNIVOK MED	77984	8/31/2016	\$29,953	MCB
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	77691	7/12/2016	\$29,953	OMD Dir Salary & Benefits
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	77786	7/28/2016	\$29,953	OMD Dir Salary & Benefits
BOUNDTREE MEDICAL, LLC	BNDTR	77956	8/31/2016	\$70	Medical Supplies
BOUNDTREE MEDICAL, LLC	BNDTR	77818	8/2/2016	\$1,217	Medical Supplies
BP&G Properties	BP&G PROPERTIES	77670	7/6/2016	\$850	AMR
Calvert's Plant Interiors Inc.	CALPLT01	78031	9/21/2016	\$1,134	Plant Maintenance
Carrie Morley	MORLEY, CARRIE	77609	6/22/2016	\$62	Employee Reimbursement
Carrie Morley	MORLEY, CARRIE	77825	8/2/2016	\$124	Employee Reimbursement
CastleCom	CASTLECOM	77853	8/16/2016	\$7,499	A/V Equipment
CDW Government, Inc.	CDWCMP01	77854	8/16/2016	\$3,506	Computer Supplies
CDW Government, Inc.	CDWCMP01	77694	7/12/2016	\$6,320	Computer Supplies
CDW Government, Inc.	CDWCMP01	78032	9/21/2016	\$7,205	Computer Supplies
Center Point Energy	OK ENERGY SERV	77768	7/25/2016	\$11	Utilities
Center Point Energy	OK ENERGY SERV	77970	8/31/2016	\$12	Utilities
Center Point Energy	OK ENERGY SERV	77640	6/30/2016	\$132	Utilities
Change Healthcare	CHANGE HEALTHCA	77957	8/31/2016	\$2,125	Pt Account
Change Healthcare	EMDEON	77627	6/30/2016	\$2,125	Medicaid Inquiry
Change Healthcare	EMDEON	77862	8/16/2016	\$2,127	Medicaid Inquiry
Chantelle Hinds	HINDS, CHANTELL	78018	9/14/2016	\$54	Employee Travel Expenses
Chantelle Hinds	HINDS, CHANTELL	77840	8/11/2016	\$63	Employee Travel Expenses
Chantelle Hinds	HINDS, CHANTELL	77606	6/16/2016	\$64	Employee Travel Expenses
Chantelle Hinds	HINDS, CHANTELL	77749	7/18/2016	\$64	Employee Travel Expenses
Chappell Supply & Equipment	CHPSPY01	77855	8/16/2016	\$319	Building Maintenance
Chappell Supply & Equipment	CHPSPY01	77695	7/12/2016	\$907	Building Maintenance
City of Oklahoma City - Utilities	CTYOKC01	77790	7/28/2016	\$342	Utilities
City of Oklahoma City - Utilities	CTYOKC01	77960	8/31/2016	\$661	Utilities
City of Oklahoma City - Utilities	CTYOKC01	77625	6/30/2016	\$675	Utilities
City of Oklahoma City - Utilities	CTYOKC01	78012	9/12/2016	\$851	Utilities
City of Tulsa Utilities	CTYTUL02	77626	6/30/2016	\$2,675	Utilities
City of Tulsa Utilities	CTYTUL02	77859	8/16/2016	\$3,440	Utilities
City of Tulsa Utilities	CTYTUL02	78036	9/21/2016	\$3,539	Utilities
City of Tulsa Utilities	CTYTUL02	77758	7/25/2016	\$4,472	Utilities

Clean Sweep Janitorial	CLEAN SWEEP JAN	77856	8/16/2016	\$2,085	Janitorial Services
Clean Sweep Janitorial	CLEAN SWEEP JAN	78033	9/21/2016	\$6,171	Janitorial Services
CLIA Laboratory Program	CLIA	77789	7/28/2016	\$150	Dues
Clifford Power Systems, Inc.	CLIFFORD01	Z000003023	9/21/2016	\$517	Building Maintenance
Clifford Power Systems, Inc.	CLIFFORD01	Z000003009	8/31/2016	\$678	Building Maintenance
Community Care	COMMUNITY CARE	77696	7/12/2016	\$49	Benefits
Community Care	COMMUNITY CARE	77857	8/16/2016	\$49	Benefits
Community Care	COMMUNITY CARE	78034	9/21/2016	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	77624	6/30/2016	\$2,285	Workers Comp
Compsource Oklahoma	COMPSOURCE	77829	8/3/2016	\$2,336	Workers Comp
Compsource Oklahoma	COMPSOURCE	77959	8/31/2016	\$2,857	Workers Comp
Cook's Appliance Service	CKSAPL01	77958	8/31/2016	\$320	Building Maintenance
Corser Group Incorporated	CRSRGR	78035	9/21/2016	\$1,211	Promotional Products
Corser Group Incorporated	CRSRGR	77930	8/25/2016	\$1,250	Promotional Products
Cox	COX	Z000002929	6/29/2016	\$23,824	Internet
Cox	COX	Z000002972	7/28/2016	\$25,042	Internet
Cox	COX	Z000003010	8/31/2016	\$26,006	Internet
Cox Communication Tulsa	COX TULSA	Z000002930	6/29/2016	\$2,597	Internet
CPI Office Products	CPI OFFICE PROD	Z000002982	8/16/2016	\$15,265	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	Z000003024	9/21/2016	\$22,125	Office Supplies/Toner/Janitor
CPI Office Products	CPI OFFICE PROD	Z000002947	7/12/2016	\$28,325	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	77858	8/16/2016	\$296	Website
CSI Communications, LLC	CRTSPC01	77757	7/25/2016	\$298	Website
Curtis Knoles	KNOLES, CURTIS	77614	6/28/2016	\$226	MCB - Employee Reimbursement
Curtis Knoles	KNOLES, CURTIS	77750	7/18/2016	\$226	MCB - Employee Reimbursement
Curtis Knoles	KNOLES, CURTIS	77838	8/9/2016	\$226	MCB - Employee Reimbursement
Curtis Knoles	KNOLES, CURTIS	78011	9/8/2016	\$226	MCB - Employee Reimbursement
D.H. French Construction Co.	DH FRENCH CONST	77697	7/12/2016	\$1,050	Building Maintenance
Darr Equipment	DARR EQUIPMENT	77961	8/31/2016	\$940	Building Maintenance
David Howerton	HOWERTON	77753	7/20/2016	\$31	MCB - Reimburse
David Howerton	HOWERTON	77832	8/4/2016	\$79	MCB - Reimburse
David Howerton	HOWERTON	78010	9/8/2016	\$84	MCB - Reimburse
David Howerton	HOWERTON	77742	7/13/2016	\$107	MCB - Reimburse
Delco Tools & Equipment	DELCO TOOLS	77671	7/6/2016	\$140	Supplies
Delco Tools & Equipment	DELCO TOOLS	77819	8/2/2016	\$722	Supplies
Detco	DETCO	Z000002976	8/2/2016	\$411	Fleet Maintenance
Detco	DETCO	Z000003002	8/31/2016	\$860	Fleet Maintenance
Detco	DETCO	Z000002997	8/25/2016	\$1,084	Fleet Maintenance

Detco	DETCO	Z000002935	7/6/2016	\$2,568	Fleet Maintenance
Didasko Marketing LLC	DIDASKO MARKET	77698	7/12/2016	\$5,800	Community Relations
Didasko Marketing LLC	DIDASKO MARKET	77860	8/16/2016	\$5,800	Community Relations
Dinorah Rivera-Lake	DINORAH	77833	8/4/2016	\$310	MCB - Reimburse
Donohue Commercial Service	DONOHUE COMMERC	77699	7/12/2016	\$2,297	Building Maintenance
Donohue Commercial Service	DONOHUE COMMERC	77861	8/16/2016	\$2,297	Building Maintenance
Donohue Commercial Service	DONOHUE COMMERC	78037	9/21/2016	\$2,366	Building Maintenance
Empire Truck Rebuilders, Inc	EMPTRK01	77628	6/30/2016	\$4,009	AMR - Vehicle Maintenance
Empire Truck Rebuilders, Inc	EMPTRK01	77941	8/31/2016	\$4,243	AMR - Vehicle Maintenance
EMS TECHNOLOGY SOLUTIONS LLC	1313999	77815	8/2/2016	\$780	AMR
Epic Sports	EPIC SPORTS	Z000003011	8/31/2016	\$313	MEdical Supplies
Eric Robinson	ROBINSON,ERIC	77978	8/31/2016	\$165	Professional Services
Erling and Associates Inc.	ERLING01	77629	6/30/2016	\$4,166	Professional Services
Erling and Associates Inc.	ERLING01	77864	8/16/2016	\$4,166	Professional Services
Erling and Associates Inc.	ERLING01	78038	9/21/2016	\$4,166	Professional Services
Factory Direct Flagpoles & Accessories Inc	FACTORY DIRECT	77865	8/16/2016	\$264	Building Maintenance
Federal Express Corporation	FEDEXP01	77630	6/30/2016	\$113	Express Mail
Federal Express Corporation	FEDEXP01	77866	8/16/2016	\$122	Express Mail
Federal Express Corporation	FEDEXP01	77700	7/12/2016	\$222	Express Mail
FLOTEC INC	FLOTEC	78039	9/21/2016	\$581	Meidical Supplies
FMS, Inc.	FMSINC01	77962	8/31/2016	\$5,537	Collections
FMS, Inc.	FMSINC01	77867	8/16/2016	\$6,300	Collections
FORD QUALITY FLEET CARE PROGRAM	1007964	77997	9/1/2016	\$27,814	AMR
FORD QUALITY FLEET CARE PROGRAM	1007964	77661	7/6/2016	\$38,290	AMR
Grainger Punchout	1001624	77658	7/6/2016	\$2,951	AMR
Grainger Punchout	1001624	77808	8/2/2016	\$4,396	AMR
Grainger Punchout	1001624	77993	9/1/2016	\$9,940	AMR
Graybar Electric Company Inc	GRYBAR01	77869	8/16/2016	\$37	Telephone Supplies
Graybar Electric Company Inc	GRYBAR01	78040	9/21/2016	\$52	Telephone Supplies
GTP Acquisition Partners LLC	GLOBAL TOWER	77632	6/30/2016	\$673	Tower Rentals
GTP Acquisition Partners LLC	GLOBAL TOWER	77791	7/28/2016	\$673	Tower Rentals
GTP Acquisition Partners LLC	GLOBAL TOWER	77963	8/31/2016	\$673	Tower Rentals
Harness Roofing Inc	HARNESS ROOFING	77870	8/16/2016	\$418	Building Maintenance
Harness Roofing Inc	HARNESS ROOFING	77701	7/12/2016	\$650	Building Maintenance
Henry Schein Inc.	HENRY SCHEIN	Z000002998	8/25/2016	\$219	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000002977	8/2/2016	\$395	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000002966	7/25/2016	\$473	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003025	9/21/2016	\$525	Medical Supplies

Henry Schein Inc.	HENRY SCHEIN	Z000002948	7/12/2016	\$688	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003003	8/31/2016	\$699	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003012	8/31/2016	\$2,096	Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000002936	7/6/2016	\$7,387	Medical Supplies
Hot Shot Express	HOT SHOT EXPRES	77633	6/30/2016	\$4,400	Ambulance Maintenance
Hyatt Place OKC NW	HYATT PLACE OKC	77872	8/16/2016	\$124	Travel Reimburse
Hyatt Place OKC NW	HYATT PLACE OKC	78041	9/21/2016	\$395	Travel Reimburse
Imperial Auto Solvents	IMP AUTO SOLV	77703	7/12/2016	\$1,908	vehicle washing system & prod
Imperial Coffee Service, Inc.	IMPCOF01	Z000002983	8/16/2016	\$470	Coffee
Imperial Coffee Service, Inc.	IMPCOF01	Z000003026	9/21/2016	\$492	Coffee
Imperial Coffee Service, Inc.	IMPCOF01	Z000002949	7/12/2016	\$702	Coffee
Industrial Truck Equipment & Wireline	INDUSTRIAL TRK	77873	8/16/2016	\$1,725	AMR
Industrial Truck Equipment & Wireline	INDUSTRIAL TRK	77931	8/25/2016	\$24,158	AMR
Insperty Expense Management	INSPERITY EXPEN	Z000002984	8/16/2016	\$280	Expense Report Software
Insperty Expense Management	INSPERITY EXPEN	Z000003013	8/31/2016	\$294	Expense Report Software
Insperty Expense Management	INSPERITY EXPEN	Z000002931	6/29/2016	\$308	Expense Report Software
Inter Lingua, Inc	INTER LINGUA	77874	8/16/2016	\$75	Translation
Iron Mountain OSDP	IRONMNTN	77760	7/25/2016	\$216	Offsite Storage
Iron Mountain OSDP	IRONMNTN	77964	8/31/2016	\$663	Offsite Storage
Jack Baker DBA Shut The Front Door	JACK BAKER DBA	77761	7/25/2016	\$100	Building Maintenance
Jackson Technical	JACKSON TECH	77792	7/28/2016	\$131	Professional Services
Jackson Technical	JACKSON TECH	77704	7/12/2016	\$446	Professional Services
JAMA & Archives Journals	JAMA & ARCHIVE	Z000003027	9/21/2016	\$199	Subscription
Jamil Rahman	JAM	77616	6/29/2016	\$137	MCB
Jamil Rahman	RAHMAN	77839	8/10/2016	\$344	MCB
January Transport, Inc.	JANUARY TRNSPRT	77875	8/16/2016	\$375	Building Maintenance
Jeff Goodloe, M.D.	GOODLOE, JEFF	78020	9/15/2016	\$217	MCB
Jeff Goodloe, M.D.	GOODLOE, JEFF	77836	8/9/2016	\$220	MCB
Jeff Goodloe, M.D.	GOODLOE, JEFF	77831	8/4/2016	\$223	MCB
Jeff Goodloe, M.D.	GOODLOE, JEFF	77613	6/28/2016	\$426	MCB
Jennifer Jones	JONESJEN	77837	8/9/2016	\$154	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	77741	7/13/2016	\$176	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	78017	9/13/2016	\$235	MCB - Employee Reimbursement
Jim Knight Design	JIM KNIGHT DESI	77876	8/16/2016	\$127	Community Relations
JLT Mobile	JLT MOBILE	Z000002932	6/29/2016	\$324	Computer Supllies
Johnson, Tracy L	JOHNSN01	78009	9/6/2016	\$99	Travel Reimburse
Johnson, Tracy L	JOHNSN01	77842	8/15/2016	\$184	Travel Reimburse
Johnson, Tracy L	JOHNSN01	77679	7/7/2016	\$282	Travel Reimburse

Josh Butts	BUTTS, JOSH	77788	7/28/2016	\$275	Graphic Design
Julie Roberts	ROBERTS, JULIE	78016	9/13/2016	\$32	Employee Expense Reimbursement
Kelli Bruer	BRUER	77827	8/3/2016	\$117	Employee Expense Reimbursement
Kelli Bruer	BRUER	77928	8/24/2016	\$132	Employee Expense Reimbursement
Kelli Bruer	BRUER	78021	9/15/2016	\$269	Employee Expense Reimbursement
Kim McDorman	MCDORMAN, KIM	77747	7/18/2016	\$319	Employee Expense Reimbursement
King Covers	KING COVERS	77672	7/6/2016	\$1,700	AMR - Misc
King Covers	KING COVERS	77965	8/31/2016	\$2,750	AMR - Misc
KTUL Television Inc.	KTULTV01	78042	9/21/2016	\$805	Tower Rental
KTUL Television Inc.	KTULTV01	77877	8/16/2016	\$3,220	Tower Rental
Laerdal Medical Punchout	1006286	77659	7/6/2016	\$167	AMR
Laerdal Medical Punchout	1006286	77995	9/1/2016	\$1,460	AMR
Lambrusco's	LMBRSC01	77636	6/30/2016	\$80	Lunch Meeting
Lambrusco's	LMBRSC01	77793	7/28/2016	\$175	Lunch Meeting
LandCare	LANDCARE	77966	8/31/2016	\$2,008	Building Maintenance
LandCare	TRGRLN01	Z000002950	7/12/2016	\$2,008	Lawn Maintenance
LandCare	TRGRLN01	Z000002985	8/16/2016	\$2,008	Lawn Maintenance
Lands' End Business Outfitters	LNDEND01	77879	8/16/2016	\$65	Uniforms
Lands' End Business Outfitters	LNDEND01	77942	8/31/2016	\$329	Uniforms
Lands' End Business Outfitters	LNDEND01	77706	7/12/2016	\$374	Uniforms
Lands' End Business Outfitters	LNDEND01	77932	8/25/2016	\$382	Uniforms
Lands' End Business Outfitters	LNDEND01	78045	9/21/2016	\$455	Uniforms
Landscape Partners	WESTERN LAWNS	Z000003014	8/31/2016	\$306	Lawn Maintenance
Landscape Partners	LANDSCAPE PARTN	78043	9/21/2016	\$398	Building Maintenance
Landscape Partners	WESTERN LAWNS	Z000002951	7/12/2016	\$398	Lawn Maintenance
Landscape Partners	WESTERN LAWNS	Z000002986	8/16/2016	\$398	Lawn Maintenance
Language Line Service	LNLNE01	77764	7/25/2016	\$248	Patient Support Services
Language Line Service	LNLNE01	77967	8/31/2016	\$610	Patient Support Services
Language Line Service	LNLNE01	78046	9/21/2016	\$689	Patient Support Services
Leadership Tulsa	LDPTLS01	77804	7/28/2016	\$50	Community Relations
Leadership Tulsa	LDPTLS01	77705	7/12/2016	\$90	Community Relations
LexisNexis Risk Data Management Inc	LEXISNEXIS	77635	6/30/2016	\$97	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	78044	9/21/2016	\$234	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	77762	7/25/2016	\$1,963	Patient Service
LexisNexis Risk Data Management Inc	LEXISNEXIS	77878	8/16/2016	\$3,665	Patient Service
Littlefield	LITTLEFIELD	77763	7/25/2016	\$2,291	Community Relations
Locke Lord LLP	LOCKE LORD LLP	77968	8/31/2016	\$7,342	Professional Services
Locke Lord LLP	LOCKE LORD LLP	77880	8/16/2016	\$12,487	Professional Services

Locke Lord LLP	LOCKE LORD LLP	77637	6/30/2016	\$33,494	Professional Services
LPM Forklift Sales & Service Inc	LPMFORKLIFTSALE	77765	7/25/2016	\$46	Vehicle Maint
LPM Forklift Sales & Service Inc	LPMFORKLIFTSALE	77707	7/12/2016	\$203	Vehicle Maint
Lynxsystems, LLC	LYNXSYSTEMS	77881	8/16/2016	\$199	Computer Supplies
Lynxsystems, LLC	LYNXSYSTEMS	77708	7/12/2016	\$536	Computer Supplies
Lynxsystems, LLC	LYNXSYSTEMS	78047	9/21/2016	\$900	Computer Supplies
Malchi Automotive Equip Supply	MALCHI	77806	8/2/2016	\$33,232	Ambulance Maintenance
Managed Outsource Solutions	MNG OUTSRC SOL	77766	7/25/2016	\$135	Transcription Services
Managed Outsource Solutions	MNG OUTSRC SOL	78050	9/21/2016	\$330	Transcription Services
Marian Nolen	NOLEN, MARIAN	78006	9/1/2016	\$188	Employee Reimbursement
McKesson Medical Punchout	1150574	77813	8/2/2016	\$131,901	AMR - Medical Supplies
McKesson Medical Punchout	1150574	77665	7/6/2016	\$171,641	AMR - Medical Supplies
McKesson Medical Punchout	1150574	78002	9/1/2016	\$209,138	AMR - Medical Supplies
McKesson Medical Surgical	MCKESSON	77638	6/30/2016	\$47,313	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	77668	7/6/2016	\$18,150	AMR
MEDSOURCE INTERNATIONAL LLC	1343833	78005	9/1/2016	\$20,795	AMR
MEDSOURCE INTERNATIONAL LLC	1343833	77816	8/2/2016	\$21,969	AMR
Melanie Key	KEY, MELANIE	77654	6/30/2016	\$99	Internet Reimburse
Melanie Key	KEY, MELANIE	77826	8/2/2016	\$99	Internet Reimburse
Melanie Key	KEY, MELANIE	78007	9/1/2016	\$99	Internet Reimburse
Metro Monitor	METRO MONITOR	77709	7/12/2016	\$165	Media Monitoring
Metro Monitor	METRO MONITOR	77882	8/16/2016	\$165	Media Monitoring
Metro Monitor	METRO MONITOR	78048	9/21/2016	\$165	Media Monitoring
Metro Sign Corporation	METRO SIGN	77744	7/18/2016	\$737	Building Maintenance
Metroplex Electric	METROPLEX	Z000002933	6/29/2016	\$465	Building Maintenance
Metroplex Electric	METROPLEX	Z000002987	8/16/2016	\$4,470	Building Maintenance
Metroplex Electric	METROPLEX	Z000003028	9/21/2016	\$5,766	Building Maintenance
Metroplex Electric	METROPLEX	Z000002952	7/12/2016	\$8,055	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	77710	7/12/2016	\$4,880	Rental Space
Midcon Recovery Solutions	MIDCON RECOVERY	77883	8/16/2016	\$4,880	Rental Space
Midcon Recovery Solutions	MIDCON RECOVERY	78049	9/21/2016	\$4,880	Rental Space
Midwest Decorating Co., Inc.	MWDECC01	77925	8/24/2016	\$1,599	Tulsa State Fair
Mobile Health Resources	EMS SURVERYTEAM	77863	8/16/2016	\$1,476	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	77759	7/25/2016	\$1,632	Community Relations
Motorola, Inc.	MOTRLA01	Z000002973	7/28/2016	\$3,237	Maintenance Communications
Motorola, Inc.	MOTRLA01	Z000002953	7/12/2016	\$7,557	Maintenance Communications
Motorola, Inc.	MOTRLA01	Z000002988	8/16/2016	\$8,669	Maintenance Communications
Motorola, Inc.	MOTRLA01	Z000003029	9/21/2016	\$10,645	Maintenance Communications

MTM Recognition	MDWTRY01	Z000003030	9/21/2016	\$10	AMR - Unifom
MTM Recognition	MDWTRY01	Z000002937	7/6/2016	\$28	AMR - Unifom
MTM Recognition	MDWTRY01	Z000002954	7/12/2016	\$62	AMR - Unifom
MTM Recognition	MDWTRY01	Z000002989	8/16/2016	\$181	AMR - Unifom
MTM Recognition	MDWTRY01	Z000003004	8/31/2016	\$205	AMR - Unifom
MyHealth Access Network	MY HEALTH ACCES	77884	8/16/2016	\$3,083	Patient Services
MyHealth Access Network	MY HEALTH ACCES	78051	9/21/2016	\$3,083	Patient Services
MyHealth Access Network	SMRTNET	77722	7/12/2016	\$3,083	Patient Services
Net Solutions	NETSOL01	77711	7/12/2016	\$6,000	Network Support
Net Solutions	NETSOL01	77885	8/16/2016	\$6,000	Network Support
Net Solutions	NETSOL01	78052	9/21/2016	\$6,000	Network Support
Oakridge Builders	OAKRIDGE BUILD	78053	9/21/2016	\$11,837	Construction
Office Butler	OFFBTL01	77886	8/16/2016	\$4,000	Janitorial
Office Butler	OFFBTL01	77712	7/12/2016	\$8,000	Janitorial
Office Depot Punchout	1006929	77809	8/2/2016	\$1,473	AMR
Office Depot Punchout	1006929	77660	7/6/2016	\$1,526	AMR
Office Depot Punchout	1006929	77996	9/1/2016	\$2,826	AMR
OG&E	OGE 01	77639	6/30/2016	\$6,272	Utilities
OG&E	OGE 01	77969	8/31/2016	\$7,295	Utilities
OG&E	OGE 01	77794	7/28/2016	\$7,783	Utilities
Ok Natural Gas	ONG 05	77713	7/12/2016	\$36	Utilities
Ok Natural Gas	ONG 05	78054	9/21/2016	\$145	Utilities
Ok Natural Gas	ONG 05	77887	8/16/2016	\$190	Utilities
Ok Natural Gas	ONG 05	77971	8/31/2016	\$223	Utilities
Ok Natural Gas	ONG 05	77641	6/30/2016	\$260	Utilities
Ok Natural Gas	ONG 05	77769	7/25/2016	\$268	Utilities
Ok State Dept of Health	OSDH 01	77803	7/28/2016	\$270	Dues
Okla Employment Security Comm	OESC 01	77767	7/25/2016	\$8,277	Unemployment
Oklahoma Police Supply	OK POLICESUPPLY	77820	8/2/2016	\$546	P+ - Uniforms
Oklahoma Police Supply	OK POLICESUPPLY	77673	7/6/2016	\$653	P+ - Uniforms
Oklahoma Police Supply	OK POLICESUPPLY	77943	8/31/2016	\$667	P+ - Uniforms
Orkin Exterminating Company	ORKIN 01	Z000002938	7/6/2016	\$80	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000002955	7/12/2016	\$95	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003031	9/21/2016	\$221	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000002999	8/25/2016	\$245	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000002934	6/29/2016	\$252	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000002990	8/16/2016	\$317	Building Maintenance
OTE International Holdings	OTE INTER HOLD	77888	8/16/2016	\$3,040	P+ - Ambulance Maintenance

Overhead Door of Okc	OVRHDR02	77972	8/31/2016	\$115	Building
Overhead Door of Okc	OVRHDR02	77889	8/16/2016	\$373	Building
Owens Waste Management	OWENS TRASH SVC	77642	6/30/2016	\$18	Utilities
Owens Waste Management	OWENS TRASH SVC	77770	7/25/2016	\$18	Utilities
Owens Waste Management	OWENS TRASH SVC	77973	8/31/2016	\$18	Utilities
Owens Waste Management	OWENS TRASH SVC	78055	9/21/2016	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	77811	8/2/2016	\$31,313	AMR
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	77663	7/6/2016	\$35,799	AMR
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	77999	9/1/2016	\$36,376	AMR
Packco Inc	PACKCO INC	77821	8/2/2016	\$369	AMR - Misc Supplies
Packco Inc	PACKCO INC	77944	8/31/2016	\$553	AMR - Misc Supplies
Packco Inc	PACKCO INC	77674	7/6/2016	\$1,292	AMR - Misc Supplies
Packco Inc	PACKCO INC	77933	8/25/2016	\$1,846	AMR - Misc Supplies
Page Storage & van Lines, Inc	PAGE STORAGE	77714	7/12/2016	\$670	Storage
Page Storage & van Lines, Inc	PAGE STORAGE	77974	8/31/2016	\$670	Storage
Page Storage & van Lines, Inc	PAGE STORAGE	77890	8/16/2016	\$682	Storage
Paul McKee	PAUL MCKEE	77891	8/16/2016	\$300	building maintenance
PC Connection	PC CONNECTION	77892	8/16/2016	\$753	Computer Hardware
PC Connection	PC CONNECTION	78056	9/21/2016	\$7,200	Computer Hardware
PC Mall Gov	PCMG	Z000002991	8/16/2016	\$490	Computer Hardware
PC Mall Gov	PCMG	Z000003032	9/21/2016	\$3,800	Computer Hardware
PCM PUNCHOUT	1269383	77667	7/6/2016	\$89	AMR
PCM PUNCHOUT	1269383	78004	9/1/2016	\$3,552	AMR
PCS Mobile	PCS MOBILE	77715	7/12/2016	\$6,964	Communications
Petty Cash	PETTYC01	77603	6/16/2016	\$31	Petty Cash Reimburse
Petty Cash	PETTYC01	77841	8/15/2016	\$145	Petty Cash Reimburse
Petty Cash	PETTYC01	77939	8/31/2016	\$159	Petty Cash Reimburse
Petty Cash	PETTYC01	77617	6/30/2016	\$162	Petty Cash Reimburse
Petty Cash	PETTYC01	78019	9/15/2016	\$234	Petty Cash Reimburse
Petty Cash	PETTYC01	77745	7/18/2016	\$238	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	77812	8/2/2016	\$39,280	AMR
PHYSIO CONTROL INC	1055366	77664	7/6/2016	\$72,709	AMR
PHYSIO CONTROL INC	1055366	78001	9/1/2016	\$82,131	AMR
Physio-Control, Inc.	MDTPHY01	Z000002956	7/12/2016	\$6,025	Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000003033	9/21/2016	\$8,749	Medical Supplies
Pitney Bowes	PITBOW01	78057	9/21/2016	\$146	Postage
Pitney Bowes	PITBOW01	77893	8/16/2016	\$162	Postage
Pitney Bowes	PITBOW01	77716	7/12/2016	\$195	Postage

Pitney Bowes	PITBOW03	77894	8/16/2016	\$588	Postage
Pitney Bowes	PITBOW03	77718	7/12/2016	\$3,705	Postage
Pitney Bowes	PITBOW03	78059	9/21/2016	\$3,705	Postage
Pitney Bowes Purchase Power	PITBOW02	77717	7/12/2016	\$523	Postage
Pitney Bowes Purchase Power	PITBOW02	78058	9/21/2016	\$5,000	Postage
Pitney Bowes Purchase Power	PITBOW02	77828	8/3/2016	\$5,056	Postage
Priority Dispatch	PRYDSP01	Z000002939	7/6/2016	\$730	Training Supplies
Priority Dispatch	PRYDSP01	Z000002992	8/16/2016	\$14,460	Training Supplies
Privacy Tint	PRIVACY TINT	77895	8/16/2016	\$150	AMR - Misc Supplies
Privacy Tint	PRIVACY TINT	77771	7/25/2016	\$275	AMR - Misc Supplies
Privacy Tint	PRIVACY TINT	77643	6/30/2016	\$1,650	AMR - Misc Supplies
Prova Systems	PROVA	77896	8/16/2016	\$6,384	Ambulance Maintenance
PRSA, Tulsa Chapter	PRSA 01	77656	7/6/2016	\$25	Community Relations
Public Service Co of Oklahoma	PSO 01	77719	7/12/2016	\$6,479	Utilities
Public Service Co of Oklahoma	PSO 01	77897	8/16/2016	\$6,810	Utilities
Public Service Co of Oklahoma	PSO 01	78060	9/21/2016	\$6,927	Utilities
Puckett, Ruth	PUCKET01	77644	6/30/2016	\$5,416	Rent
Puckett, Ruth	PUCKET01	77795	7/28/2016	\$5,416	Rent
Puckett, Ruth	PUCKET01	77975	8/31/2016	\$5,416	Rent
Ranette Lauinger	JONES, RANETTE	77748	7/18/2016	\$139	Employee Reimbursement
Republic Services	REPUBLIC SERVIC	78061	9/21/2016	\$2,166	Utilities
Republic Services	REPUBLIC SERVIC	77898	8/16/2016	\$2,170	Utilities
Republic Services #060	ALLIED WASTE	Z000002957	7/12/2016	\$2,170	Utilities
Resource One Administrators	RESOURCE ONE	77645	6/30/2016	\$231	FSA Admin Fee
Resource One Administrators	RESOURCE ONE	77899	8/16/2016	\$231	FSA Admin Fee
Resource One Administrators	RESOURCE ONE	77976	8/31/2016	\$231	FSA Admin Fee
Revenue Management Solutions	RMS	77977	8/31/2016	\$1,959	Patient Account Services
Revenue Management Solutions	RMS	77720	7/12/2016	\$2,023	Patient Account Services
Revenue Management Solutions	RMS	77646	6/30/2016	\$4,368	Patient Account Services
Rich & Cartmill	RICH	77772	7/25/2016	\$92	Insurance
Rich & Cartmill	RICH	77796	7/28/2016	\$167	Insurance
Rich & Cartmill	RICH	77900	8/16/2016	\$140,424	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	77901	8/16/2016	\$39,981	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	78062	9/21/2016	\$67,863	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	77773	7/25/2016	\$79,267	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003005	8/31/2016	\$18	Building Maintenance
Roxanne Hurry	HURRY, ROXANNE	77780	7/25/2016	\$99	Employee Reimbursement
Roxanne Hurry	HURRY, ROXANNE	77782	7/26/2016	\$99	Employee Reimbursement

RSM US LLP	RSM US LLP	78063	9/21/2016	\$30,000	Audit
S & S Texiles, Inc.	SS TXL01	77797	7/28/2016	\$420	Uniforms
S & S Texiles, Inc.	SS TXL01	77648	6/30/2016	\$983	Uniforms
Safari Micro	SAFARI MICRO	77774	7/25/2016	\$100	Computer Hardware
Safari Micro	SAFARI MICRO	77721	7/12/2016	\$601	Computer Hardware
Safari Micro	SAFARI MICRO	78064	9/21/2016	\$863	Computer Hardware
Safari Micro	SAFARI MICRO	77902	8/16/2016	\$2,724	Computer Hardware
San Antonio Equipment	SANANTONIO EQUI	77979	8/31/2016	\$447	Ambulance Maintenance
SAP America	SAP AMERICA	78065	9/21/2016	\$18,260	Software Maintenance
SBS Group	SBS GROUP	Z000003034	9/21/2016	\$92	Software Support
SBS Group	SBS GROUP	Z000002974	7/28/2016	\$9,864	Software Support
Schnake Turnbo and Assoc. Inc.	SCHNAK01	77647	6/30/2016	\$3,500	Community Relations
Schnake Turnbo and Assoc. Inc.	SCHNAK01	77775	7/25/2016	\$3,500	Community Relations
Schnake Turnbo and Assoc. Inc.	SCHNAK01	77903	8/16/2016	\$3,740	Community Relations
Schnake Turnbo and Assoc. Inc.	SCHNAK01	78066	9/21/2016	\$5,850	Community Relations
Scott Rice Company	SCOTTR01	Z000003015	8/31/2016	\$15	Office Furniture
Scott Rice Company	SCOTTR01	Z000003035	9/21/2016	\$146	Office Furniture
Scott Rice Company	SCOTTR01	Z000002967	7/25/2016	\$346	Office Furniture
Scott Rice Company	SCOTTR01	Z000002958	7/12/2016	\$993	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000002940	7/6/2016	\$387	Printing
Scott's Printing & Copying	SCOTTS01	Z000003000	8/25/2016	\$1,513	Printing
Sherrie Snow	SNOW	77746	7/18/2016	\$99	Internet Reimburse
Sherrie Snow	SNOW	77926	8/24/2016	\$99	Internet Reimburse
SHI Freeform	1010172	78000	9/1/2016	\$2,467	AMR
Sierra Wireless	IN MOTION TECH	77634	6/30/2016	\$320	Server Maintenance
Sierra Wireless	SIERRA WIRELESS	78067	9/21/2016	\$795	Support
Sierra Wireless	SIERRA WIRELESS	77904	8/16/2016	\$27,952	Support
Solutions Group	SOLUTIONS GROUP	77905	8/16/2016	\$25,862	Collections
Solutions Group	SOLUTIONS GROUP	77776	7/25/2016	\$27,229	Collections
Spartan Signs	SPARTAN SIGNS	77723	7/12/2016	\$154	Ambulance Maintenance
Spartan Signs	SPARTAN SIGNS	78068	9/21/2016	\$1,295	Ambulance Maintenance
Special Ops	SPECIAL OPS	78069	9/21/2016	\$51	P+ - Uniforms
Special Ops	SPECIAL OPS	77676	7/6/2016	\$288	P+ - Uniforms
Special Ops	SPECIAL OPS	77934	8/25/2016	\$494	P+ - Uniforms
Special Ops	SPECIAL OPS	77906	8/16/2016	\$576	P+ - Uniforms
Special Ops	SPECIAL OPS	77822	8/2/2016	\$742	P+ - Uniforms
Special Ops	SPECIAL OPS	77724	7/12/2016	\$1,403	P+ - Uniforms
Special Ops	SPECIAL OPS	77945	8/31/2016	\$1,422	P+ - Uniforms

Specialty Products & Service Co	SPECIALTY PROD	77677	7/6/2016	\$610	AMR - Misc Supplies
Standley Systems	STANDLEY	77725	7/12/2016	\$87	Printer Repair
Stanley Security	STANLEY SECURIT	77777	7/25/2016	\$68	Building Maintenance
Stanley Security	STANLEY SECURIT	78070	9/21/2016	\$545	Building Maintenance
Stanley Security	STANLEY SECURIT	77980	8/31/2016	\$2,993	Building Maintenance
Stanley Security	HSM ELECTRONIC	77871	8/16/2016	\$3,513	Building Maintenance
Stanley Security	HSM ELECTRONIC	77702	7/12/2016	\$5,738	Building Maintenance
Stanley Security	STANLEY SECURIT	77907	8/16/2016	\$19,240	Building Maintenance
Stericycle, Inc.	STRCYL01	Z000003036	9/21/2016	\$4,809	Medical Disposal
Stericycle, Inc.	STRCYL01	Z000003016	8/31/2016	\$4,811	Medical Disposal
Stericycle, Inc.	STRCYL01	Z000002959	7/12/2016	\$4,933	Medical Disposal
Stericycle, Inc.	STRCYL01	Z000002975	7/28/2016	\$5,007	Medical Disposal
Stericycle, Inc.	STRCYL01	Z000002968	7/25/2016	\$8,315	Medical Disposal
Steves Wholesale Distributors Inc	STEVES WHOLESAL	77823	8/2/2016	\$17	P+ - Misc Supplies
Stolz Telecom LLC	STOLZ TELECOM	77908	8/16/2016	\$90	MCB
Stolz Telecom LLC	STOLZ TELECOM	78071	9/21/2016	\$9,817	MCB
Stroud Conference Center	STROUD CONF CNT	77726	7/12/2016	\$276	Travel Reimburse
Stryker Sales Corporation	STRYKER SALES	Z000003017	8/31/2016	\$999	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000002969	7/25/2016	\$1,100	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000002993	8/16/2016	\$1,952	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003037	9/21/2016	\$1,978	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003038	9/21/2016	\$8	Misc Supplies
Synergy DataCom	SYNRGY01	Z000003018	8/31/2016	\$147	Misc Supplies
Synergy DataCom	SYNRGY01	Z000002960	7/12/2016	\$360	Misc Supplies
TDI-Hunter Automotive	TDIHNT01	77678	7/6/2016	\$529	Ambulance Maintenance
Technical Programming Services, Inc.	TCHPRG01	77981	8/31/2016	\$516	Community Relations
Technical Programming Services, Inc.	TCHPRG01	77649	6/30/2016	\$695	Community Relations
Technical Programming Services, Inc.	TCHPRG01	77727	7/12/2016	\$3,017	Community Relations
Technical Programming Services, Inc.	TCHPRG01	77909	8/16/2016	\$7,517	Community Relations
Technical Programming Services, Inc.	TCHPRG01	78072	9/21/2016	\$19,509	Community Relations
The Stewards Company	STEWARDS CO	77604	6/16/2016	\$3,250	Building Maintenance
The University of OK Health Sciences Center	UNIVOK01	77985	8/31/2016	\$55	Dues
The University of OK Health Sciences Center	UNIVOK01	78078	9/21/2016	\$6,847	Dues
The University of OK Health Sciences Center	UNIVOK01	77914	8/16/2016	\$20,055	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	77982	8/31/2016	\$1,154	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	78073	9/21/2016	\$4,181	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	77910	8/16/2016	\$4,594	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	77728	7/12/2016	\$10,289	Medical Supplies

Timmons Oil Company	TIMMONS OIL CO	77946	8/31/2016	\$6,259	Ambulance Maintenance
Timmons Oil Company	TIMMONS OIL CO	77935	8/25/2016	\$16,360	Ambulance Maintenance
Torrence, Kent	TRRNK 01	77922	8/17/2016	\$200	Employee Expense Reimbursement
Total Radio, Inc.	TOTRAD01	Z000003039	9/21/2016	\$897	Communications
Total Radio, Inc.	TOTRAD01	Z000002961	7/12/2016	\$2,587	Communications
Total Radio, Inc.	TOTRAD01	Z000002994	8/16/2016	\$8,455	Communications
TriTech	TRITECH	78075	9/21/2016	\$4,950	Software Maintenance
TriTech	TRITECH	77911	8/16/2016	\$126,312	Software Maintenance
TriZetto	GATWEDI	77868	8/16/2016	\$525	Patient Support Services
TriZetto	GATWEDI	77631	6/30/2016	\$1,590	Patient Support Services
True Digital Security	TRUE DIGITAL	77729	7/12/2016	\$2,585	Network Security
True Digital Security	TRUE DIGITAL	77912	8/16/2016	\$2,585	Network Security
True Digital Security	TRUE DIGITAL	78076	9/21/2016	\$2,585	Network Security
Tulsa County Clerk	TULCLK01	77835	8/9/2016	\$51	Liens
Tulsa County Clerk	TULCLK01	77681	7/12/2016	\$187	Liens
Tulsa County Clerk	TULCLK01	78008	9/6/2016	\$187	Liens
Tulsa County Clerk	TULCLK01	77611	6/28/2016	\$221	Liens
Tulsa County Clerk	TULCLK01	77655	7/6/2016	\$221	Liens
Tulsa County Clerk	TULCLK01	77805	8/2/2016	\$221	Liens
Tulsa County Clerk	TULCLK01	78023	9/20/2016	\$238	Liens
Tulsa County Clerk	TULCLK01	77938	8/30/2016	\$255	Liens
Tulsa County Clerk	TULCLK01	78014	9/13/2016	\$272	Liens
Tulsa County Clerk	TULCLK01	77781	7/26/2016	\$289	Liens
Tulsa County Clerk	TULCLK01	77607	6/21/2016	\$306	Liens
Tulsa County Clerk	TULCLK01	77751	7/19/2016	\$323	Liens
Tulsa County Clerk	TULCLK01	77924	8/23/2016	\$323	Liens
Tulsa County Clerk	TULCLK01	77843	8/16/2016	\$391	Liens
Tulsa Overhead Door, LLC	OVRHDR01	Z000002962	7/12/2016	\$150	Building Maintenance
Tulsa Overhead Door, LLC	OVRHDR01	Z000003040	9/21/2016	\$383	Building Maintenance
Tulsa Press Club	TLSPSS01	77615	6/28/2016	\$57	Dues
Tulsa World	TULSA WORLD	77730	7/12/2016	\$434	Subscription
Tulsa World	TULSA WORLD	77798	7/28/2016	\$434	Subscription
U.S. Cellular	US CELLULAR	77650	6/30/2016	\$369	Tower Rental
U.S. Cellular	US CELLULAR	77799	7/28/2016	\$369	Tower Rental
U.S. Cellular	US CELLULAR	77986	8/31/2016	\$386	Tower Rental
United Ford	UNITED FORD	Z000003001	8/25/2016	\$2,901	Ambulance Maintenance
United Ford	UNITED FORD	Z000003041	9/21/2016	\$24,767	Ambulance Maintenance
United Ford	UNITED FORD	Z000002963	7/12/2016	\$24,768	Ambulance Maintenance

United Mechanical	UNITED MECHANIC	77778	7/25/2016	\$735	Building Maintenance
United Mechanical	UNITED MECHANIC	77983	8/31/2016	\$1,281	Building Maintenance
United Mechanical	UNITED MECHANIC	77913	8/16/2016	\$1,969	Building Maintenance
United Mechanical	UNITED MECHANIC	77731	7/12/2016	\$2,024	Building Maintenance
United Mechanical	UNITED MECHANIC	78077	9/21/2016	\$2,082	Building Maintenance
US Dept Health & Human Services	US DHHS	77732	7/12/2016	\$24	Dues
Verizon Wireless	VERIZON WIRELSS	77734	7/12/2016	\$10,300	Wireless Communications
Verizon Wireless	VERIZON WIRELSS	77915	8/16/2016	\$13,303	Wireless Communications
Verizon Wireless	VERIZON WIRELSS	78079	9/21/2016	\$13,362	Wireless Communications
VF IMAGEWEAR Punchout	1000132	77807	8/2/2016	\$9,148	AMR
VF IMAGEWEAR Punchout	1000132	77992	9/1/2016	\$9,542	AMR
VF IMAGEWEAR Punchout	1000132	77657	7/6/2016	\$9,941	AMR
Vicki Lacy	LACY	77610	6/23/2016	\$58	Employee Reimbursement
Vicki Lacy	LACY	77779	7/25/2016	\$267	Employee Reimbursement
Voice Products, Inc.	VCPRDT01	77733	7/12/2016	\$625	Software Upgrade
Voice Products, Inc.	VCPRDT01	77987	8/31/2016	\$39,194	Software Upgrade
Walker Companies	WALKER01	77824	8/2/2016	\$130	Office Supplies
Weather Affirmation, L.L.C.	WTHAFM01	77652	6/30/2016	\$350	Weather Notification
Weather Affirmation, L.L.C.	WTHAFM01	77738	7/12/2016	\$350	Weather Notification
Weather Affirmation, L.L.C.	WTHAFM01	77920	8/16/2016	\$350	Weather Notification
Weather Affirmation, L.L.C.	WTHAFM01	78084	9/21/2016	\$350	Weather Notification
Wegener Human Resource Grp	WGNHNMN01	78081	9/21/2016	\$796	Temporary Employee
Wegener Human Resource Grp	WGNHNMN01	77988	8/31/2016	\$1,041	Temporary Employee
Wegener Human Resource Grp	WGNHNMN01	77916	8/16/2016	\$2,833	Temporary Employee
Wegener Human Resource Grp	WGNHNMN01	77735	7/12/2016	\$4,635	Temporary Employee
Werfel & Werfel, PLLC	WERFEL01	77800	7/28/2016	\$3,500	Medicare Consulting
West	WEST	78080	9/21/2016	\$125,000	CAD
Windstream	WINDSTREAM	77651	6/30/2016	\$49	Communications
Windstream	WINDSTREAM	77801	7/28/2016	\$12,427	Communications
Windstream	WINDSTREAM	77989	8/31/2016	\$12,428	Communications
Windstream	WINDSTREAM	77917	8/16/2016	\$14,563	Communications
Works & Lentz, Inc.	WKSLNZ01	78082	9/21/2016	\$3,814	Collections
Works & Lentz, Inc.	WKSLNZ01	77918	8/16/2016	\$4,338	Collections
Works & Lentz, Inc.	WKSLNZ02	78083	9/21/2016	\$5,434	Collections
Works & Lentz, Inc.	WKSLNZ01	77736	7/12/2016	\$5,838	Collections
Works & Lentz, Inc.	WKSLNZ02	77737	7/12/2016	\$6,963	Collections
Works & Lentz, Inc.	WKSLNZ02	77919	8/16/2016	\$7,463	Collections
Xtivia	XTIVIA	Z000002964	7/12/2016	\$4,429	Maintenance SQL

Xtivia	XTIVIA	Z000002995	8/16/2016	\$4,429	Maintenance SQL
Xtivia	XTIVIA	Z000003042	9/21/2016	\$4,429	Maintenance SQL
Yale 31	YALE 31	77653	6/30/2016	\$550	Rent
Yale 31	YALE 31	77802	7/28/2016	\$550	Rent
Yale 31	YALE 31	77990	8/31/2016	\$550	Rent
Yellow Pages	YP	77991	8/31/2016	\$490	Advertising
Zirmed	ZIRMED	78085	9/21/2016	\$11,799	Patient Billing
Zirmed	ZIRMED	77739	7/12/2016	\$13,803	Patient Billing
Zirmed	ZIRMED	77921	8/16/2016	\$13,928	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000002965	7/12/2016	\$14,368	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000002996	8/16/2016	\$14,368	Patient Support Services
ZOLL Data Systems	ZOLL DATA	Z000003043	9/21/2016	\$41,413	Patient Support Services
Zoll Medical	ZOLL MEDICAL	77740	7/12/2016	\$17,302	Medical Supplies
ZOLL MEDICAL CORP	1008451	77998	9/1/2016	\$117	AMR
ZOLL MEDICAL CORP	1008451	77810	8/2/2016	\$2,111	AMR
ZOLL MEDICAL CORP	1008451	77662	7/6/2016	\$5,301	AMR