

MEMORANDUM

Date: October 22, 2014

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – September 2014**

Attached you will find financial statements for September 2014. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$44 thousand compared to a budgeted profit of \$268 thousand, and the Western Division had a net loss of \$791 thousand compared to a budgeted net loss of \$941 thousand.

There is no net interdivisional payable/receivable as of 9/30/14.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at September 30, 2014, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for September and August services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$604 thousand (2.6%) and Western is less than budget by \$56 thousand (.2%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2015. The Eastern Division had 361 less emergency transports than budgeted (2.3%); non-emergency transports were 86 less than budget (4%). The Western Division emergency transports were less than budget by 193 (1%) and non-emergencies were 107 more than budget (7%).

The year-to-date collection rate is 48% for the Eastern Division compared to a budget of 44% and an actual for fiscal 2014 of 38%. The year-to-date collection rate is 53% for the Western Division compared to a budget of 47% and an actual for fiscal 2014 of 42%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Three Months Ending September 30, 2014

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$13,964,600.00	\$14,216,990.00	-1.78%	\$42,972,800.00	\$43,598,104.00	-1.43%
Non-emergency base rate	521,602.54	449,043.00	16.16%	1,582,880.50	1,377,065.00	14.95%
Mileage	946,129.14	931,227.00	1.60%	2,877,741.00	2,855,761.00	0.77%
Special events	51,890.00	20,416.67	154.16%	94,165.00	61,250.01	53.74%
Subscription membership	10,966.75	18,333.33	-40.18%	22,958.74	54,999.99	-58.26%
Other revenue	167,993.32	402,500.00	-58.26%	942,888.57	1,207,500.00	-21.91%
	15,663,181.75	16,038,510.00	-2.34%	48,493,433.81	49,154,680.00	-1.35%
Deductions from revenue:						
Contractual allowances and bad debts	11,214,856.68	11,427,083.34	1.86%	34,336,375.81	34,281,250.02	-0.16%
Collection fees and expenses	75,375.80	75,000.00	-0.50%	200,109.80	225,000.00	11.06%
	11,290,232.48	11,502,083.34	1.84%	34,536,485.61	34,506,250.02	-0.09%
Net patient service revenue	4,372,949.27	4,536,426.66	-3.60%	13,956,948.20	14,648,429.98	-4.72%
Operating expenses other than depreciation:						
Ambulance contract expense	3,772,059.13	3,905,252.33	3.41%	11,397,079.62	11,763,178.99	3.11%
Employee compensation & benefits	305,946.03	326,603.00	6.32%	931,915.28	979,809.00	4.89%
Medical supplies	19,462.88	13,750.00	-41.55%	92,711.56	41,250.00	-124.76%
Building rent, utilities and maintenance	48,477.44	78,466.66	38.22%	235,812.01	235,399.98	-0.18%
Equipment maintenance	100,161.40	118,258.32	15.30%	311,336.16	354,774.96	12.24%
TotalCare campaign	6,508.43	5,416.67	-20.16%	18,036.96	16,250.01	-11.00%
Quality assurance fees	67,301.50	67,333.33	0.05%	201,904.50	201,999.99	0.05%
Telephone	36,256.69	69,991.67	48.20%	255,369.91	209,975.01	-21.62%
Professional services	26,810.61	34,774.99	22.90%	60,348.61	104,324.97	42.15%
Miscellaneous supplies	48,546.49	32,424.99	-49.72%	130,228.79	97,274.97	-33.88%
Postage and courier service	6,838.90	6,583.32	-3.88%	9,555.88	19,749.96	51.62%
Equipment lease	1,945.02	2,666.67	27.06%	6,832.63	8,000.01	14.59%
Other fees and expenses	97,714.55	80,812.83	-20.91%	177,121.12	242,438.49	26.94%
Community relations	18,917.49	37,750.00	49.89%	33,430.24	113,250.00	70.48%
Office supplies	10,565.72	4,083.32	-158.75%	17,390.18	12,249.96	-41.96%
Insurance	14,176.69	15,166.67	6.53%	42,373.35	45,500.01	6.87%
Travel, meals, and training	13,851.36	5,316.66	-160.53%	20,832.75	15,949.98	-30.61%
	4,595,540.33	4,804,651.43	4.35%	13,942,279.55	14,461,376.29	3.59%
Operating inc. (loss) before depr.	(222,591.06)	(268,224.77)	17.01%	14,668.65	187,053.69	-92.16%
Depreciation	283,333.34	283,333.34	0.00%	850,000.02	850,000.02	0.00%
Operating income (loss)	(505,924.40)	(551,558.11)	8.27%	(835,331.37)	(662,946.33)	-26.00%
Nonoperating expense:						
Interest expense		3,333.33	100.00%		9,999.99	100.00%

EMSA
EMSA Combined
For the Three Months Ending September 30, 2014

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$9,999.99	100.00%
Nonoperating income - interest income	362.98		0.00%	1,193.50		0.00%
Net income (loss)	<u>(505,561.42)</u>	<u>(554,891.44)</u>	<u>8.89%</u>	<u>(834,137.87)</u>	<u>(672,946.32)</u>	<u>-23.95%</u>

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2014

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,414,200.00	\$6,527,808.00	-1.74%	\$19,649,500.00	\$20,017,944.00	-1.84%
Non-emergency base rate	254,468.00	255,205.00	-0.29%	811,590.00	782,629.00	3.70%
Mileage	409,953.00	414,247.00	-1.04%	1,270,341.00	1,270,357.00	0.00%
Special events	13,200.00	10,000.00	32.00%	40,475.00	30,000.00	34.92%
Subscription membership	6,701.99	6,333.33	5.82%	16,793.55	18,999.99	-11.61%
Other revenue	168,668.11	402,500.00	-58.09%	934,204.93	1,207,500.00	-22.63%
	7,267,191.10	7,616,093.33	-4.58%	22,722,904.48	23,327,429.99	-2.59%
Deductions from revenue:						
Contractual allowances and bad debts	5,198,865.71	5,266,666.67	1.29%	15,841,941.06	15,800,000.01	-0.27%
Collection fees and expenses	37,204.90	33,333.33	-11.61%	93,720.16	99,999.99	6.28%
	5,236,070.61	5,300,000.00	1.21%	15,935,661.22	15,900,000.00	-0.22%
Net patient service revenue	2,031,120.49	2,316,093.33	-12.30%	6,787,243.26	7,427,429.99	-8.62%
Operating expenses other than depreciation:						
Ambulance contract expense	1,751,645.31	1,757,752.33	0.35%	5,158,485.28	5,387,678.99	4.25%
Employee compensation & benefits	143,640.21	150,789.34	4.74%	426,861.27	452,368.02	5.64%
Medical supplies	8,471.56	5,833.33	-45.23%	42,533.99	17,499.99	-143.05%
Building rent, utilities and maintenance	18,602.09	23,549.99	21.01%	76,723.26	70,649.97	-8.60%
Equipment maintenance	44,018.09	54,666.66	19.48%	142,787.31	163,999.98	12.93%
TotalCare campaign	6,164.31	4,166.67	-47.94%	17,164.86	12,500.01	-37.32%
Quality assurance fees	31,847.50	31,833.33	-0.04%	95,542.50	95,499.99	-0.04%
Telephone	14,049.74	28,291.67	50.34%	111,576.67	84,875.01	-31.46%
Professional services	12,131.05	16,875.00	28.11%	26,981.42	50,625.00	46.70%
Miscellaneous supplies	29,891.19	15,550.00	-92.23%	66,833.26	46,650.00	-43.27%
Postage and courier service	3,011.53	3,166.66	4.90%	4,241.66	9,499.98	55.35%
Equipment lease	1,945.02	2,166.67	10.23%	6,500.08	6,500.01	0.00%
Other fees and expenses	60,805.84	42,633.92	-42.62%	95,630.65	127,901.76	25.23%
Community relations	12,516.21	28,416.67	55.95%	19,313.97	85,250.01	77.34%
Office supplies	5,148.92	1,916.66	-168.64%	7,992.51	5,749.98	-39.00%
Insurance	7,699.14	8,250.01	6.68%	22,803.32	24,750.03	7.87%
Travel, meals, and training	6,171.05	2,400.00	-157.13%	9,494.11	7,200.00	-31.86%
	2,157,758.76	2,178,258.91	0.94%	6,331,466.12	6,649,198.73	4.78%
Operating inc. (loss) before depr.	(126,638.27)	137,834.42	-191.88%	455,777.14	778,231.26	-41.43%
Depreciation	166,666.67	166,666.67	0.00%	500,000.01	500,000.01	0.00%
Operating income (loss)	(293,304.94)	(28,832.25)	-917.28%	(44,222.87)	278,231.25	-115.89%
Nonoperating expense:						
Interest expense		3,333.33	100.00%		9,999.99	100.00%

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2014

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$9,999.99	100.00%
Nonoperating income - interest income	180.29		0.00%	699.73		0.00%
Net income (loss)	<u>(293,124.65)</u>	<u>(32,165.58)</u>	<u>-811.30%</u>	<u>(43,523.14)</u>	<u>268,231.26</u>	<u>116.23%</u>

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2014

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,550,400.00	\$7,689,182.00	-1.80%	\$23,323,300.00	\$23,580,160.00	-1.09%
Non-emergency base rate	267,134.54	193,838.00	37.81%	771,290.50	594,436.00	29.75%
Mileage	536,176.14	516,980.00	3.71%	1,607,400.00	1,585,404.00	1.39%
Special events	38,690.00	10,416.67	271.42%	53,690.00	31,250.01	71.81%
Subscription membership	4,264.76	12,000.00	-64.46%	6,165.19	36,000.00	-82.87%
Other revenue	(674.79)		0.00%	8,683.64		0.00%
	<u>8,395,990.65</u>	<u>8,422,416.67</u>	<u>-0.31%</u>	<u>25,770,529.33</u>	<u>25,827,250.01</u>	<u>-0.22%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,015,990.97	6,160,416.67	2.34%	18,494,434.75	18,481,250.01	-0.07%
Collection fees and expenses	38,170.90	41,666.67	8.39%	106,389.64	125,000.01	14.89%
	<u>6,054,161.87</u>	<u>6,202,083.34</u>	<u>2.39%</u>	<u>18,600,824.39</u>	<u>18,606,250.02</u>	<u>0.03%</u>
Net patient service revenue	<u>2,341,828.78</u>	<u>2,220,333.33</u>	<u>5.47%</u>	<u>7,169,704.94</u>	<u>7,220,999.99</u>	<u>-0.71%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,020,413.82	2,147,500.00	5.92%	6,238,594.34	6,375,500.00	2.15%
Employee compensation & benefits	162,305.82	175,813.66	7.68%	505,054.01	527,440.98	4.24%
Medical supplies	10,991.32	7,916.67	-38.84%	50,177.57	23,750.01	-111.27%
Building rent, utilities and maintenance	29,875.35	54,916.67	45.60%	159,088.75	164,750.01	3.44%
Equipment maintenance	56,143.31	63,591.66	11.71%	168,548.85	190,774.98	11.65%
TotalCare campaign	344.12	1,250.00	72.47%	872.10	3,750.00	76.74%
Quality assurance fees	35,454.00	35,500.00	0.13%	106,362.00	106,500.00	0.13%
Telephone	22,206.95	41,700.00	46.75%	143,793.24	125,100.00	-14.94%
Professional services	14,679.56	17,899.99	17.99%	33,367.19	53,699.97	37.86%
Miscellaneous supplies	18,655.30	16,874.99	-10.55%	63,395.53	50,624.97	-25.23%
Postage and courier service	3,827.37	3,416.66	-12.02%	5,314.22	10,249.98	48.15%
Equipment lease		500.00	100.00%	332.55	1,500.00	77.83%
Other fees and expenses	36,908.71	38,178.91	3.33%	81,490.47	114,536.73	28.85%
Community relations	6,401.28	9,333.33	31.41%	14,116.27	27,999.99	49.58%
Office supplies	5,416.80	2,166.66	-150.01%	9,397.67	6,499.98	-44.58%
Insurance	6,477.55	6,916.66	6.35%	19,570.03	20,749.98	5.69%
Travel, meals, and training	7,680.31	2,916.66	-163.33%	11,338.64	8,749.98	-29.58%
	<u>2,437,781.57</u>	<u>2,626,392.52</u>	<u>7.18%</u>	<u>7,610,813.43</u>	<u>7,812,177.56</u>	<u>2.58%</u>
Operating inc. (loss) before depr.	(95,952.79)	(406,059.19)	76.37%	(441,108.49)	(591,177.57)	25.38%
Depreciation	<u>116,666.67</u>	<u>116,666.67</u>	<u>0.00%</u>	<u>350,000.01</u>	<u>350,000.01</u>	<u>0.00%</u>
Operating income (loss)	<u>(212,619.46)</u>	<u>(522,725.86)</u>	<u>59.32%</u>	<u>(791,108.50)</u>	<u>(941,177.58)</u>	<u>15.94%</u>
Nonoperating expense:						

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2014

	Month of September			For the 3 Months Ended September		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$182.69		0.00%	\$493.77		0.00%
Net income (loss)	<u>(212,436.77)</u>	<u>(522,725.86)</u>	<u>59.36%</u>	<u>(790,614.73)</u>	<u>(941,177.58)</u>	<u>16.00%</u>

EMSA
EMSA Combined
For the Three Months Ending September 30, 2014

	<u>2015</u>	<u>2014</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$161,022.17	(\$1,805,262.31)
Petty cash	1,200.00	1,200.00
Invested cash	<u>6,830,234.97</u>	<u>3,566,836.16</u>
	6,992,457.14	1,762,773.85
Patient accounts receivable:		
Patient accounts receivable	25,502,732.58	22,864,590.07
Receivables in collection	<u>46,950,140.19</u>	<u>43,409,140.19</u>
	72,452,872.77	66,273,730.26
Less allowance for contractual allowances and bad debts	<u>59,286,291.00</u>	<u>50,396,291.00</u>
Net patient accounts receivable	<u>13,166,581.77</u>	<u>15,877,439.26</u>
Other receivables:		
Due from contractor	405,645.07	1,118,629.99
Due from collection agency	19,970.33	34,691.86
Other miscellaneous receivables	<u>183,301.50</u>	<u>733,226.71</u>
	608,916.90	1,886,548.56
Other current assets:		
Prepaid assets	589,374.85	686,328.99
Other, principally funds held by trustee	<u>(12,858.61)</u>	<u>9,360.26</u>
	576,516.24	695,689.25
Total current assets	<u>21,344,472.05</u>	<u>20,222,450.92</u>
Property and equipment:		
Communication equipment	6,359,404.80	5,971,034.85
Buildings and leasehold improvements	3,746,529.66	3,711,390.66
Ambulances	12,171,267.94	10,179,769.89
Data processing equipment	7,087,400.05	6,962,010.41
On-board equipment	6,454,680.94	5,745,503.06
Office furniture and equipment	1,311,802.63	1,214,750.31
Miscellaneous other equipment	1,156,094.25	1,129,726.08
Land	64,200.00	64,200.00
Transportation equipment	395,337.24	361,737.24
Prepaid assets	322,163.50	239,577.59
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	39,808,791.30	36,319,610.38
Less accumulated depreciation	<u>30,566,718.34</u>	<u>26,329,488.10</u>
Net property and equipment	9,242,072.96	9,990,122.28
Other assets	<u>24,194.50</u>	<u>24,194.50</u>
Total assets	30,610,739.51	30,236,767.70

EMSA
EMSA Combined
For the Three Months Ending September 30, 2014

	<u>2015</u>	<u>2014</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$963,729.46	\$1,161,395.38
Due to contractor	7,636,066.44	9,672,344.59
Due to Quality Assurance Fund	370,857.51	364,700.47
Accrued retirement	78,801.43	73,552.39
Accrued salaries and wages	309,513.93	240,825.59
Current installments of long-term debt		340,000.00
Accrued interest payable	9.08	6.44
Deferred revenue	<u>98,700.67</u>	<u>181,912.17</u>
Total current liabilities	9,457,678.52	12,034,737.03
Other liabilities	<u>21,752.22</u>	<u>394,378.22</u>
Total liabilities	<u>9,479,430.74</u>	<u>12,429,115.25</u>
Division capital:		
Contributed capital	70,386,265.92	63,941,899.10
Retained earnings (deficit)	(48,420,819.28)	(42,861,877.41)
Current year earnings (loss)	<u>(834,137.87)</u>	<u>(3,272,369.24)</u>
Total division capital	<u>21,131,308.77</u>	<u>17,807,652.45</u>
Total liabilities & division capital	<u><u>30,610,739.51</u></u>	<u><u>30,236,767.70</u></u>

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2014

	<u>2015</u>	<u>2014</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$39,300.96)	(\$2,063,367.19)
Petty cash	600.00	600.00
Invested cash	<u>3,171,482.37</u>	<u>1,861,656.89</u>
	3,132,781.41	(201,110.30)
Patient accounts receivable:		
Patient accounts receivable	11,611,068.99	10,333,676.48
Receivables in collection	<u>22,141,999.82</u>	<u>19,751,999.82</u>
	33,753,068.81	30,085,676.30
Less allowance for contractual allowances and bad debts	<u>27,990,710.00</u>	<u>23,046,710.00</u>
Net patient accounts receivable	<u>5,762,358.81</u>	<u>7,038,966.30</u>
Other receivables:		
Due from contractor	405,645.07	1,118,629.99
Due from collection agency	17,106.87	14,751.72
Other miscellaneous receivables	<u>183,301.50</u>	<u>550,281.86</u>
	<u>606,053.44</u>	<u>1,683,663.57</u>
Other current assets:		
Prepaid assets	305,362.92	421,853.70
Other, principally funds held by trustee	<u>(45,285.84)</u>	<u>(45,705.27)</u>
	<u>260,077.08</u>	<u>376,148.43</u>
Total current assets	<u>9,761,270.74</u>	<u>8,897,668.00</u>
Property and equipment:		
Communication equipment	3,065,473.88	2,966,409.22
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	7,262,608.82	5,580,372.23
Data processing equipment	3,703,850.46	3,642,715.89
On-board equipment	3,282,818.51	2,778,224.12
Office furniture and equipment	576,212.75	576,212.75
Miscellaneous other equipment	594,932.65	582,920.45
Land	64,200.00	64,200.00
Transportation equipment	318,414.80	284,814.80
Prepaid assets	230,343.46	137,014.08
Capital Lease	<u>338,087.66</u>	<u>338,087.66</u>
	22,656,437.24	20,170,465.45
Less accumulated depreciation	<u>16,826,288.45</u>	<u>14,494,621.53</u>
Net property and equipment	5,830,148.79	5,675,843.92
Other assets	<u>16,057.97</u>	<u>16,057.97</u>
Total assets	15,607,477.50	14,589,569.89

EMSA
EMSA Eastern Division
For the Three Months Ending September 30, 2014

	<u>2015</u>	<u>2014</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$912,950.12	(\$504,561.24)
Due to contractor	3,512,272.53	4,282,534.77
Due to Quality Assurance Fund	370,857.51	364,700.47
Accrued retirement	40,543.47	38,890.07
Accrued salaries and wages	150,124.41	117,190.21
Accrued interest payable	9.08	6.44
Deferred revenue	<u>60,317.87</u>	<u>66,944.85</u>
Total current liabilities	5,047,074.99	4,365,705.57
Other liabilities	<u>21,752.22</u>	<u>200,071.65</u>
Total liabilities	<u>5,068,827.21</u>	<u>4,565,777.22</u>
Division capital:		
Contributed capital	6,475,977.63	5,783,956.61
Retained earnings (deficit)	4,106,195.80	4,521,747.71
Current year earnings (loss)	<u>(43,523.14)</u>	<u>(281,911.65)</u>
Total division capital	<u>10,538,650.29</u>	<u>10,023,792.67</u>
Total liabilities & division capital	<u><u>15,607,477.50</u></u>	<u><u>14,589,569.89</u></u>

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2014

	<u>2015</u>	<u>2014</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$200,323.13	\$258,104.88
Petty cash	600.00	600.00
Invested cash	<u>3,658,752.60</u>	<u>1,705,179.27</u>
	3,859,675.73	1,963,884.15
Patient accounts receivable:		
Patient accounts receivable	13,891,663.59	12,530,913.59
Receivables in collection	<u>24,808,140.37</u>	<u>23,657,140.37</u>
	38,699,803.96	36,188,053.96
Less allowance for contractual allowances and bad debts	<u>31,295,581.00</u>	<u>27,349,581.00</u>
Net patient accounts receivable	<u>7,404,222.96</u>	<u>8,838,472.96</u>
Other receivables:		
Due from collection agency	2,863.46	19,940.14
Other miscellaneous receivables	<u> </u>	<u>182,944.85</u>
	<u>2,863.46</u>	<u>202,884.99</u>
Other current assets:		
Prepaid assets	284,011.93	264,475.29
Other, principally funds held by trustee	<u>32,427.23</u>	<u>55,065.53</u>
	<u>316,439.16</u>	<u>319,540.82</u>
Total current assets	<u>11,583,201.31</u>	<u>11,324,782.92</u>
Property and equipment:		
Communication equipment	3,293,930.92	3,004,625.63
Buildings and leasehold improvements	527,035.41	491,896.41
Ambulances	4,908,659.12	4,599,397.66
Data processing equipment	3,383,549.59	3,319,294.52
On-board equipment	3,171,862.43	2,967,278.94
Office furniture and equipment	735,589.88	638,537.56
Miscellaneous other equipment	561,161.60	546,805.63
Transportation equipment	76,922.44	76,922.44
Prepaid assets	91,820.04	102,563.51
Capital Lease	<u>401,822.63</u>	<u>401,822.63</u>
	17,152,354.06	16,149,144.93
Less accumulated depreciation	<u>13,740,429.89</u>	<u>11,834,866.57</u>
Net property and equipment	<u>3,411,924.17</u>	<u>4,314,278.36</u>
Other assets	<u>8,136.53</u>	<u>8,136.53</u>
Total assets	<u><u>15,003,262.01</u></u>	<u><u>15,647,197.81</u></u>

EMSA Western
EMSA Western Division
For the Three Months Ending September 30, 2014

	<u>2015</u>	<u>2014</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$50,779.34	\$1,665,956.62
Due to contractor	4,123,793.91	5,389,809.82
Accrued retirement	38,257.96	34,662.32
Accrued salaries and wages	159,389.52	123,635.38
Current installments of long-term debt		340,000.00
Deferred revenue	<u>38,382.80</u>	<u>114,967.32</u>
Total current liabilities	4,410,603.53	7,669,031.46
Other liabilities		<u>194,306.57</u>
Total liabilities	<u>4,410,603.53</u>	<u>7,863,338.03</u>
Division capital:		
Contributed capital	63,910,288.29	58,157,942.49
Retained earnings (deficit)	(52,527,015.08)	(47,383,625.12)
Current year earnings (loss)	<u>(790,614.73)</u>	<u>(2,990,457.59)</u>
Total division capital	<u>10,592,658.48</u>	<u>7,783,859.78</u>
Total liabilities & division capital	<u><u>15,003,262.01</u></u>	<u><u>15,647,197.81</u></u>

EMSA
Cash Rollforward
Year Ending June 30, 2015

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2014	\$ 2,097,899	\$ 2,097,899	-	2,424,052	2,424,052	-	4,521,951	4,521,951	-
Net revenue collected	6,317,000	6,074,520	242,480	7,553,000	7,142,476	410,524	13,870,000	13,216,996	653,004
Utility bill receipts	940,000	1,207,500	(267,500)				940,000	1,207,500	(267,500)
TotalCare proceeds	68,135		68,135	43,601	144,000	(100,399)	111,736	144,000	(32,264)
Payment to contractor	(5,110,392)	(5,356,683)	246,291	(6,247,302)	(6,265,000)	17,698	(11,357,694)	(11,621,683)	263,989
Operating expenses/changes in WC	(1,149,551)	(1,192,500)	42,949	(1,531,015)	(1,391,748)	(139,267)	(2,680,566)	(2,584,248)	(96,318)
Capital expenditures	(90,940)	(687,750)	596,810	(140,621)	(886,020)	745,399	(231,561)	(1,573,770)	1,342,209
Net debt proceeds/(reduction)			-			-	-	-	-
Interest/other income	467		467	282		282	749	-	749
Other	110,942 (2)	166,500	(55,558)	1,706,900 (1)	1,706,900	-	1,817,842	1,873,400	(55,558)
Balance at September 30, 2014	3,183,560	2,309,486	874,074	3,808,897	2,874,660	934,237	6,992,457	5,184,146	1,808,311

(1) 24,839 - '14 Other Western Subsidy
184,505 - '15 Edmond Subsidy
182,983 - '15 Other Western Subsidy
1,314,573 - '15 Oklahoma City Subsidy
1,706,900

(2) 110,942 - '15 Other Eastern Subsidy

West - Cash	3,859,676
A/R	(50,779)
Net	<u>3,808,897</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Three Months Ended 9/30/14

Eastern Division

Net Income (loss)		(43,523)
Add: Depreciation	500,000	
Increase in allowance for doubtful accounts	1,152,000	
Increase in deferred revenue	51,347	<u>1,703,347</u>
Changes in working capital:		
Increase in patient receivables	(684,507)	
Decrease in other receivables	271,060	
Decrease in other assets	33,073	
Decrease in accounts payable	(735,837)	
Decrease in accrued liabilities	(103,935)	<u>(1,220,146)</u>
Net Property Additions:		(140,621)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		111,601
Change in cash and cash equivalents:		<u><u>410,658</u></u>
Cash balance @6/30/14		2,722,123
Cash balance @9/30/14		3,132,781
Change in cash		<u><u>410,658</u></u>

EMSA
Statement of Cash Flows
Three Months Ended 9/30/14

Western Division

Net income (loss)		(790,615)
Add: Depreciation	350,000	
Increase in allowance for doubtful accounts	790,000	
Increase in deferred revenue	37,571	<u>1,177,571</u>
Changes in working capital:		
Increase in patient receivables	(423,728)	
Decrease in other receivables	1,293	
Increase in other assets	(94,933)	
Increase in accounts payable	453,778	
Decrease in accrued liabilities	(87,288)	<u>(150,878)</u>
Net Property (Additions)/Dispositions		(91,820)
Debt Service/Loan proceeds		-
Contributed Capital		1,706,900
Change in cash and cash equivalents:		<u><u>1,851,158</u></u>
Cash balance @6/30/14		2,008,518
Cash balance @9/30/14		3,859,676
Change in cash		<u><u>1,851,158</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through September

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2015 Ambulances (six)</i>			
Replacement units	954,000		954,000
New units	159,000		159,000
Repairs	25,000	25,998	(998)
Miscellaneous	20,000	1,760	18,240
On board equipment:			
Power cot enhancement	1,005,000		1,005,000
OMD equipment	50,000		50,000
Equipment for new units	64,000		64,000
Stair chairs	15,000		15,000
Miscellaneous	30,000	880	29,120
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Equipment for new units	14,000		14,000
Building expenses:			
Office furniture	10,000		10,000
Garage heaters	90,000		90,000
Building expansion	4,000,000	104,964	3,895,036
Special event vehicles (2)	50,000		50,000
Security equipment	15,000		15,000
Miscellaneous	40,000		40,000
Computer equipment:			
Server upgrade (network)	100,000		100,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000	7,019	42,981
TOTAL	6,751,000	140,621	6,610,379
Less previous year item and expense incurred previous year			
Current year expenditures	6,751,000	140,621	
Less previous year item incurred current year			
Current year budget	6,751,000	140,621	6,610,379

EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2015

Through September

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2015 Ambulances (nine)</i>				
Replacement units	1,424,000			1,424,000
New units	159,000			159,000
Repairs	25,000		50,399	(25,399)
Miscellaneous	20,000		2,640	17,360
On board equipment:				
Equipment for new units	64,000			64,000
Cot loading system	1,386,000			1,386,000
OMD equipment	50,000			50,000
Miscellaneous	37,000		880	36,120
CAD and radio equipment:				
Equipment for new units	14,000			14,000
Base station upgrade	40,000			40,000
Radio infrastructure (NG911)	110,080		27,520	82,560
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
Miscellaneous	45,000		1,331	43,669
Computer equipment:				
Server upgrade (network)	100,000			100,000
Miscellaneous	50,000		8,170	41,830
TOTAL	3,544,080	0	90,940	3,453,140

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Eastern Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>						
Emergency	5,029	5,040	4,946	15,015	15,526	15,376
Non-emergency	719	733	730	2,182	2,021	2,268
Total	<u>5,748</u>	<u>5,773</u>	<u>5,676</u>	<u>17,197</u>	<u>17,547</u>	<u>17,644</u>
Unit hours	13,523	14,249	14,646	42,418	47,069	
% of total system hours	43.4%	45.5%	46.2%	45.1%	46.6%	46.0%
<i>Gross revenue by payor:</i>						
Medicare	44%	41%	42%	43%	42%	
Medicaid	19%	19%	18%	19%	19%	
Private insurance	14%	15%	13%	14%	14%	
Uninsured and other	23%	25%	27%	24%	25%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	51.5%	45.9%	46.0%	47.8%	37.7%	44.3%
<i>Net income (loss)</i>	\$ 118,089	\$ 131,512	\$ (293,125)	\$ (43,524)	\$ (281,912)	\$ 268,231
<i>Days in A/R</i>	78.0	75.8	74.1	N/A	67.3	
<i>Past due A/R</i>	\$ 3,222,000	\$ 3,070,000	\$ 3,018,000	N/A	\$ 2,319,000	
<i>Current ratio</i>	1.85	1.91	1.93	N/A	2.04	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Western Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>						
Emergency	5,909	6,203	5,843	17,955	18,409	18,148
Non-emergency	465	584	571	1,620	1,339	1,513
Total	6,374	6,787	6,414	19,575	19,748	19,661
Unit hours	17,604	17,070	17,047	51,721	60,378	
% of total system hours	56.6%	54.5%	53.8%	54.9%	53.4%	54.0%
<i>% of gross revenue by payor:</i>						
Medicare	43%	42%	42%	42%	42%	
Medicaid	17%	18%	17%	17%	17%	
Private insurance	15%	16%	17%	17%	15%	
Uninsured and other	25%	24%	24%	24%	26%	
	100%	100%	100%	100%	100%	
<i>Collection rate</i>	53.4%	47.7%	56.6%	52.5%	41.8%	46.9%
<i>Net income (loss)</i>	\$ (316,527)	\$ (261,651)	\$ (212,437)	\$ (790,615)	\$ (2,990,457)	\$ (941,178)
<i>Days in A/R</i>	84.8	80.2	77.3	N/A	69.6	
<i>Past due A/R</i>	\$ 4,208,000	\$ 4,045,000	\$ 3,853,000	N/A	\$ 2,906,000	
<i>Current ratio</i>	2.42	2.41	2.63	N/A	1.48	

EMSA Eastern Division
Transports and Requests for Service
Fiscal Year Ending June 30, 2015

	Jul-14	Aug-14	Sep-14	Y-T-D	Budget	Variance #	%
Transports:							
Code 1	1,776	1,863	1,716	5,355			
Code 2	3,253	3,177	3,230	9,660			
Total emergencies	5,029	5,040	4,946	15,015	15,376	(361)	(2.3%)
Code 3	707	729	714	2,150			
Code 4	12	4	16	32			
Total non-emergencies	719	733	730	2,182	2,268	(86)	(3.8%)
Total transports	5,748	5,773	5,676	17,197	17,644	(447)	(2.5%)
Cancelled calls	454	483	420	1,357			
No hauls	1,951	2,136	2,001	6,088			
Total requests for service	8,153	8,392	8,097	24,642			
Transports/day:							
Emergencies	162.2	162.6	164.9	163.2	167.1	(3.9)	
Non-emergencies	23.2	23.6	24.3	23.7	24.7	(0.9)	
	185.4	186.2	189.2	186.9	191.8	(4.9)	
Percent of total transports:							
Emergencies	87.5%	87.3%	87.1%	87.3%	87.1%		
Non-emergencies	12.5%	12.7%	12.9%	12.7%	12.9%		
	100.0%	100.0%	100.0%	100.0%	100.0%		
Unit hours	13,523	14,249	14,646	42,418			
Percent of total unit hours:							
Eastern Division	43.4%	45.5%	46.2%	45.1%	46.0%		
Western Division	56.6%	54.5%	53.8%	54.9%	54.0%		
	100.0%	100.0%	100.0%	100.0%	100.0%		

EMSA Western Division
Transports and Requests for Service
Fiscal Year Ending June 30, 2015

	Jul-14	Aug-14	Sep-14	Y-T-D	Budget	Variance #	%
Transports:							
Code 1	2,189	2,408	2,253	6,850			
Code 2	3,720	3,795	3,590	11,105			
Total emergencies	5,909	6,203	5,843	17,955	18,148	(193)	(1.1%)
Code 3	458	579	563	1,600			
Code 4	7	5	8	20			
Total non-emergencies	465	584	571	1,620	1,513	107	7.1%
Total transports	6,374	6,787	6,414	19,575	19,661	(86)	(0.4%)
Cancelled calls	567	581	397	1,545			
No hauls	1,783	1,845	1,754	5,382			
Total requests for service	8,724	9,213	8,565	26,502			
Transports/day:							
Emergencies	190.6	200.1	194.8	195.2	197.3	(2.1)	
Non-emergencies	15.0	18.8	19.0	17.6	16.4	1.2	
	205.6	218.9	213.8	212.8	213.7	(0.9)	
Percent of total transports:							
Emergencies	92.7%	91.4%	91.1%	91.7%	92.3%		
Non-emergencies	7.3%	8.6%	8.9%	8.3%	7.7%		
	100.0%	100.0%	100.0%	100.0%	100.0%		
Unit hours	17,604	17,070	17,047	51,721			
Percent of total unit hours:							
Eastern Division	43.4%	45.5%	46.2%	45.1%	46.0%		
Western Division	56.6%	54.5%	53.8%	54.9%	54.0%		
	100.0%	100.0%	100.0%	100.0%	100.0%		

KEY: AMR P+ TFD MCB EMSA

	OVER \$10K			
Absolute Data Shredding	74521	10/16/2014	\$145	Shredding
Accountemps	Z000002150	10/16/2014	\$2,945	Temp Employees
Adam Paluka	74465	9/24/2014	\$212	Employee Expense Reimbursement
Adam Paluka	74501	10/7/2014	\$85	Employee Expense Reimbursement
Advanced Systems Group	74522	10/16/2014	\$19,504	Software Support
Ala Carte Courier Service, Inc	74523	10/16/2014	\$1,793	Courier Service
Allied Waste Services #060	Z000002151	10/16/2014	\$1,856	Utilities
All-Kill Pest Control	74524	10/16/2014	\$126	Building Maintenance
American Express	74463	9/23/2014	\$9,627	Corporate Cards
American Fire & Safety Co Inc.	74526	10/16/2014	\$559	Building Maintenance
American Parking, Inc.	74528	10/16/2014	\$112	Parking
American Waste Control	Z000002152	10/16/2014	\$444	Utilities
Amos Electrical & Mechanical, Inc.	74527	10/16/2014	\$87	Building Maintenance
Angela Walker	74473	9/30/2014	\$215	Employee Reimbursement
AT&T	Z000002153	10/16/2014	\$2,731	Communications
AT&T Interstate Dedicated Private Line Service	Z000002154	10/16/2014	\$4,953	Communications
AT&T Long Distance	74529	10/16/2014	\$6,711	Communications
att	Z000002155	10/16/2014	\$1,539	Communications
Aztec Systems	Z000002156	10/16/2014	\$398	Professional Services
B. D. Eddie Enterprises	74477	10/1/2014	\$26,436	Rent
Bixby Public Works Authority	74531	10/16/2014	\$42	Utilities
Black Ink Systems, LLC	74478	10/1/2014	\$3,034	Collection Service
Black Ink Systems, LLC	74532	10/16/2014	\$6,921	Collection Service
Board of Regents of the University of Okla	74530	10/16/2014	\$29,953	OMD Dir Salary & Benefits
Brookside Business Association	74469	9/26/2014	\$25	Fees
Carrie Morley	74475	9/30/2014	\$380	Employee Reimbursement
CDW Government, Inc.	74533	10/16/2014	\$4,876	Computer Supplies
Center Point Energy	74485	10/1/2014	\$16	Utilities
Chantelle Hinds	74459	9/18/2014	\$59	Employee Travel Expenses
Chantelle Hinds	74506	10/15/2014	\$51	Employee Travel Expenses
City of OKC Police Dept	74537	10/16/2014	\$17	Permit
City of Oklahoma City	74481	10/1/2014	\$1,077	Utilities
Clean Sweep Janitorial	74534	10/16/2014	\$2,085	Janitorial Services

Compsource Oklahoma	74479	10/1/2014	\$2,781	Workers Comp
Corser Group Incorporated	74536	10/16/2014	\$5,853	Promotional Products
Cox	Z000002157	10/16/2014	\$6,519	Internet
CPI Office Products	Z000002158	10/16/2014	\$25,761	Office Supplies/Toner/Janitor
CSI Communications, LLC	74480	10/1/2014	\$1,570	Website
David Howerton	74499	10/6/2014	\$65	MCB - Reimburse
Davoco LLC	74538	10/16/2014	\$4,169	Computer Supplies
Donohue Commercial Service	74539	10/16/2014	\$2,046	Building Maintenance
Emdeon Business Services	74540	10/16/2014	\$2,282	Medicaid Inquiry
eTech Solutions	74541	10/16/2014	\$2,400	Computer Supplies
FORD QUALITY FLEET CARE PROGRAM	74517	10/16/2014	\$60,295	AMR - Misc Supplies
Fritz Baily, Inc.	74542	10/16/2014	\$43,599	Architect Fees
Grainger Punchout	74512	10/16/2014	\$7,824	AMR - Misc Supplies
HARDESTY PRESS	74545	10/16/2014	\$55	Business Cards
Henry Schein Inc.	Z000002160	10/16/2014	\$1,006	Medical Supplies
HFMA	74544	10/16/2014	\$348	Subscriptions
Hyatt Regency Tulsa	74535	10/16/2014	\$284	Employee Travel Expenses
IMPACT INSTRUMENTATION INC	74514	10/16/2014	\$3,642	AMR - Misc Supplies
Impact Instrumentation Inc	Z000002161	10/16/2014	\$14	Medical Supplies
Imperial Coffee Service, Inc.	Z000002162	10/16/2014	\$1,074	Coffee
Iron Mountain OSDP	74482	10/1/2014	\$1,100	Offsite Storage
Jackson Technical	74547	10/16/2014	\$500	MCB - Professional Services
James Henson	74476	9/30/2014	\$589	Building Maintenance
James Shirley Mgt Consultants	74550	10/16/2014	\$9,000	Professional Services
January Transport, Inc.	74548	10/16/2014	\$375	Building Maintenance
Jeff Goodloe, M.D.	74464	9/24/2014	\$354	MCB - Employee Reimbursement
Jenifer Spencer	74507	10/15/2014	\$759	employee reimbursement
Jim Winham	74467	9/26/2014	\$362	Employee Reimbursement
Johnson, Tracy L	74472	9/30/2014	\$196	Travel Reimburse
JulyInk, Inc.	74549	10/16/2014	\$470	Printing
Kim McDorman	74466	9/25/2014	\$143	Employee Reimbursement
KTUL Television Inc.	74551	10/16/2014	\$1,610	Tower Rental
Laerdal Medical Punchout	74515	10/16/2014	\$1,204	AMR - Misc Supplies
Lambrusco's	74555	10/16/2014	\$215	Lunch Meeting

Landscape Partners	Z000002163	10/16/2014	\$387	Lawn Maintenance	
Language Line Service	74556	10/16/2014	\$100	Patient Support Services	
Legal Shield	74552	10/16/2014	\$90	Employee Benefits	
LexisNexis Risk Data Management Inc	74483	10/1/2014	\$3,877	Patient Service	
LexisNexis Risk Data Management Inc	74553	10/16/2014	\$1,851	Patient Service	
Littlefield	74554	10/16/2014	\$6,682	Community Relations	
LPM Forklift Sales & Service Inc	74557	10/16/2014	\$94	Vehicle Maint	
Managed Outsource Solutions	74559	10/16/2014	\$252	Transcription Services	
Marian Nolen	74474	9/30/2014	\$94	Employee Reimbursement	
McKesson Medical Punchout	74520	10/16/2014	\$194,407	AMR - Misc Supplies	
Metro Monitor	74558	10/16/2014	\$330	Media Monitoring	
Metroplex Electric	Z000002164	10/16/2014	\$17,234	Building Maintenance	
Motorola, Inc.	Z000002165	10/16/2014	\$7,558	Maintenance Communications	
Mullin Plumbing, Inc.	Z000002166	10/16/2014	\$972	Building Maintenance	
National Fire Protection Association	Z000002167	10/16/2014	\$72	Building Maintenance	
National Pen Co LLC	74560	10/16/2014	\$90	MCB - Misc Supplies	
Office Depot Punchout	74516	10/16/2014	\$1,779	AMR - Misc Supplies	
OfficeTeam Specialized Admin	Z000002168	10/16/2014	\$4,820	Temp Employees	
OG&E	74484	10/1/2014	\$2,896	Utilities	
OG&E	74561	10/16/2014	\$224	Utilities	
Ok Natural Gas	74487	10/1/2014	\$115	Utilities	
Ok Natural Gas	74563	10/16/2014	\$19	Utilities	
OKC Autoworks	74562	10/16/2014	\$2,523	P+ - Ambulance Maintenance	From the P
Oklahoma Ambulance Association	74460	9/18/2014	\$8,500	Dues	
OOSI Leasing - One Source	74486	10/1/2014	\$2,186	Leased Printers	
Orkin Exterminating Company	Z000002169	10/16/2014	\$399	Building Maintenance	
Overhead Door of Okc	74564	10/16/2014	\$461	Building	
Owens Waste Management	74488	10/1/2014	\$18	Utilities	
PACIFIC BIOMEDICAL EQUIPMENT INC	74518	10/16/2014	\$12,623	AMR - Misc Supplies	
Packco Inc	74495	10/1/2014	\$1,661	AMR - Misc Supplies	
Page Storage & van Lines, Inc	74565	10/16/2014	\$670	Storage	
Petty Cash	74471	9/30/2014	\$259	Petty Cash Reimburse	
Petty Cash	74505	10/15/2014	\$125	Petty Cash Reimburse	
PHYSIO CONTROL INC	74519	10/16/2014	\$25,851	AMR - Misc Supplies	

Pitney Bowes	Z000002170	10/16/2014	\$100	Postage
Pitney Bowes Purchase Power	74502	10/9/2014	\$5,050	Postage
PRO-LOGIX IT	74503	10/13/2014	\$9,000	AMR - Misc Supplies
PRSA, Tulsa Chapter	74468	9/26/2014	\$25	Dues
Public Service Co of Oklahoma	74566	10/16/2014	\$5,764	Utilities
Puckett, Ruth	74489	10/1/2014	\$5,416	Rent
QuikPrint	74567	10/16/2014	\$983	Printing
Ranette Lauinger	74498	10/3/2014	\$50	Employee Reimbursement
Real Time Translations	74568	10/16/2014	\$40	Patient Support Services
Rich & Cartmill	74569	10/16/2014	\$5,662	Insurance
Ricoh USA Inc	Z000002171	10/16/2014	\$5,326	Imaging Service
Riggs, Abney, Neal, Turpen	74570	10/16/2014	\$6,723	Attorney Fees
Roxanne Hurry	74497	10/3/2014	\$71	employee reimbursement
S O S Inc	74491	10/1/2014	\$5,480	Office Supplies
Safari Micro	74571	10/16/2014	\$966	Computer Supplies
Schnake Turnbo and Assoc. Inc.	74490	10/1/2014	\$7,000	Community Relations
Scott Rice Company	Z000002172	10/16/2014	\$515	Office Furniture
Scott's Printing & Copying	Z000002149	10/1/2014	\$301	Printing
Secure Medical Records Transfer Network	74572	10/16/2014	\$3,083	Patient Support Services
Sherrie Snow	74458	9/18/2014	\$99	Internet Reimburse
Solutions@ MBAF	Z000002173	10/16/2014	\$6,200	Accounting Software
Special Ops	74573	10/16/2014	\$209	MCB - Uniforms
Stanley Convergent Security Solutions	74546	10/16/2014	\$1,313	Building Maintenance
Stericycle, Inc.	74574	10/16/2014	\$3,420	Medical Disposal
Synergy DataCom	Z000002174	10/16/2014	\$49	Computer Supplies
Tammy Appleby	74462	9/23/2014	\$68	MCB - Reimburse
Technical Programming Services, Inc.	74575	10/16/2014	\$6,218	Community Relations
The University of OK Health Sciences Center	74580	10/16/2014	\$55	Dues
Thomas Emergency Medical Solutions	74576	10/16/2014	\$6,846	Medical Equipment
Total Radio, Inc.	Z000002175	10/16/2014	\$6,047	Radio Maintenance
TriTech	74577	10/16/2014	\$798	Software Maintenance
TriZetto	74543	10/16/2014	\$525	Patient Support Services
True Digital Security	74578	10/16/2014	\$2,585	Network Security
TruGreen-LandCare	Z000002176	10/16/2014	\$3,774	Lawn Maintenance

Tulsa County Clerk	74461	9/23/2014	\$153	Liens
Tulsa County Clerk	74470	9/30/2014	\$340	Liens
Tulsa County Clerk	74500	10/7/2014	\$34	Liens
Tulsa County Clerk	74504	10/14/2014	\$187	Liens
U.S. Cellular	74581	10/16/2014	\$335	Tower Rental
United Mechanical	74579	10/16/2014	\$1,985	Building Maintenance
Verizon Wireless	74582	10/16/2014	\$12,229	Wireless Communications
VF IMAGEWEAR Punchout	74511	10/16/2014	\$5,922	AMR - Misc Supplies
VIDACARE CORP	74493	10/1/2014	\$62	AMR - Misc Supplies
VIDACARE CORP	74513	10/16/2014	\$15,928	AMR - Misc Supplies
Voice Products, Inc.	74496	10/2/2014	\$37,196	Software Upgrade
Weather Affirmation, L.L.C.	74586	10/16/2014	\$350	Weather Notification
Wegener Human Resource Grp	74583	10/16/2014	\$3,339	Temp Employees
Windstream	74584	10/16/2014	\$3,356	Communications
Works & Lentz, Inc.	74585	10/16/2014	\$2,574	Collections
Xtivia	74587	10/16/2014	\$4,429	Maintenance SQL
Yale 31	74492	10/1/2014	\$550	Rent
Zirmed	74588	10/16/2014	\$14,413	Patient Billing
ZOLL Data Systems	Z000002177	10/16/2014	\$14,723	Patient Support Services