EMSA Financial Review



EMSA Eastern Division Highlights

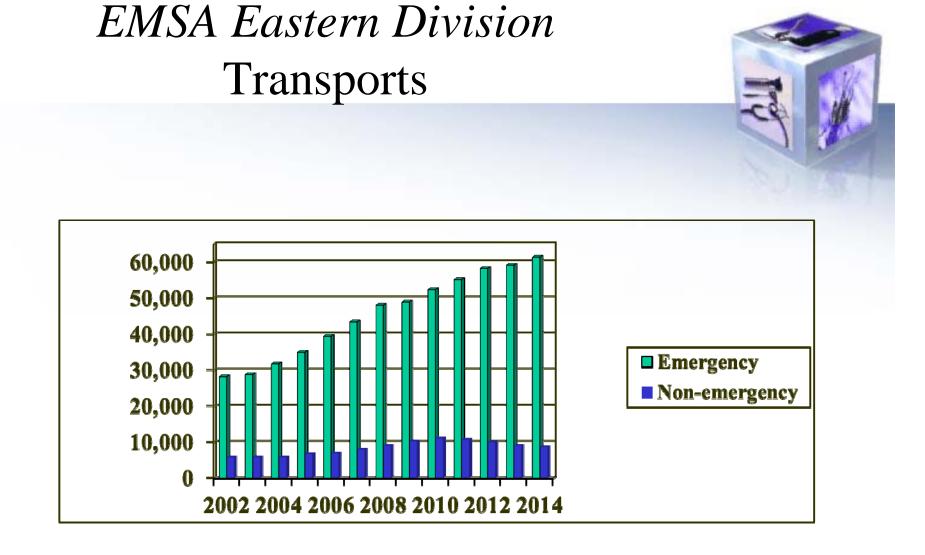


- Y-T-D profit of \$8K compared to budgeted loss of \$603K
- Y-T-D collection rate of 45% vs budget of 51%
- Emergency transports are less than budget 814 transports or 2%
- Non-emergency transports were 252 less than budget or 5%

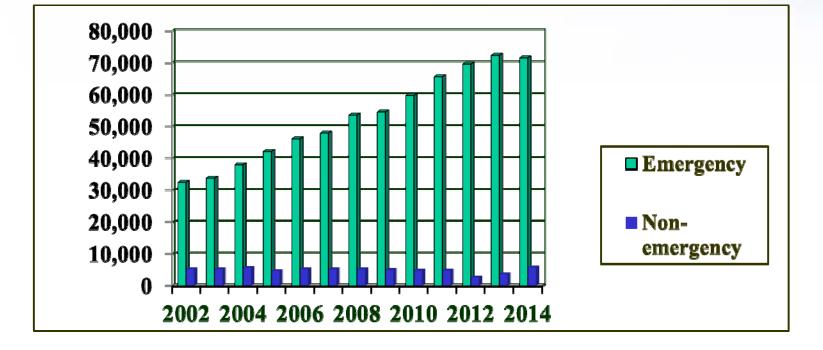
EMSA Western Division Highlights



- Y-T-D net loss of \$3,664K compared to budgeted net loss of \$4,972K
- Y-T-D collection rate of 49% compared to budget of 51%
- Emergency transports were less than budget by 4.6% or 2,018 transports
- Non-emergency transports were more than budget by 63% or 1,299 transports



EMSA Western Division Transports



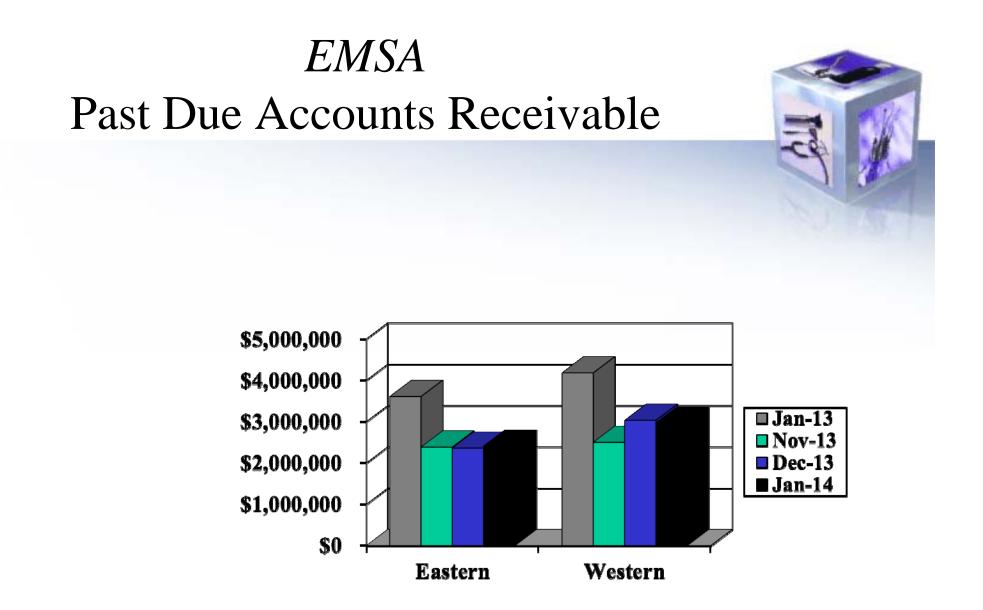
EMSA Eastern Division Accounts Receivable Aging

	Jan-14	Jan-13
Current	38%	33%
30 days	<u>21%</u>	<u>17%</u>
Subtotal	<u>59%</u>	<u>50%</u>
60 days	14%	10%
90 days	7%	9%
120+	20%	31%



EMSA Western Division Accounts Receivable Aging

	Jan-14	Jan-13
Current	35%	32%
30 days	<u>20%</u>	<u>19%</u>
Subtotal	<u>55%</u>	<u>51%</u>
60 days	15%	11%
90 days	9%	10%
120 +	21%	28%



EMSA Eastern Division Cash Receipts/Disbursements

	Actual	Budget	Difference
Beg. cash	\$2,400	\$2,400	
Receipts	17,100	18,300	(1,200)
Oper. exp. /chg in WC	(16,300)	(17,700)	1,400
Cap. exp.	(1,300)	(1,700)	400
Cash from Operations	<u>1,900</u>	1,300	<u> </u>
Capital Contribution	400	400	0
Ending cash	<u>\$2,300</u>	<u>\$1,700</u>	<u> </u>



EMSA Western Division Cash Receipts/Disbursements

	Actual	Budget	Difference
Beg. cash	\$1,200	1,200	
Receipts-revenue	16,500	16,600	(100)
Oper. Exp./chgs in WC	(20,900)	(21,100)	200
Cap. Exp.	(1,100)	(1,600)	500
Debt retirement	0	(100)	<u> 100 </u>
Cash from	(4,300)	<u>(5,000)</u>	<u> </u>
Operations Capital Contribution	5,000	5,000	0
Ending Cash	\$700	0	700

There is no net interdivisional payable/receivable

EMSA Financial Review



EMSA Eastern Division Highlights

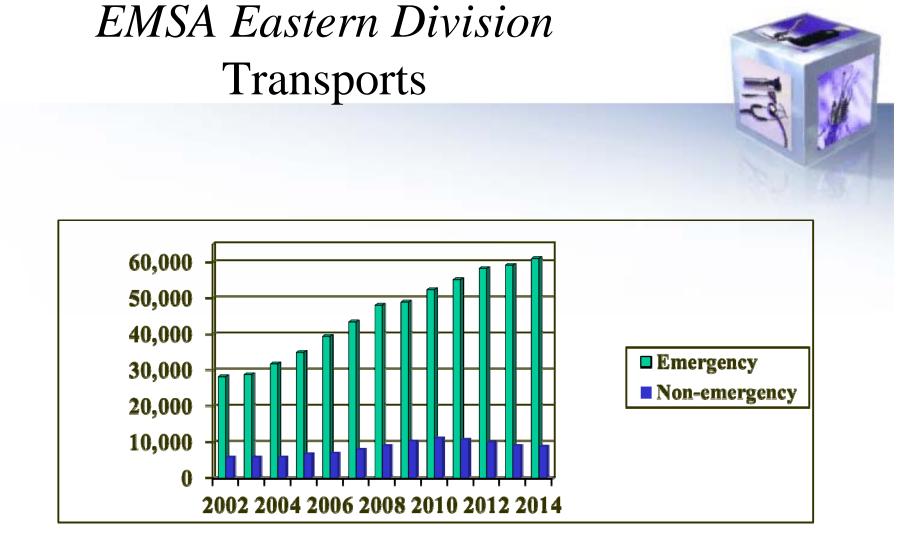


- Y-T-D profit of \$57K compared to budgeted loss of \$865K
- Y-T-D collection rate of 45% vs budget of 51%
- Emergency transports are less than budget 704 transports or 1.7%
- Non-emergency transports were 164 less than budget or 2.7%

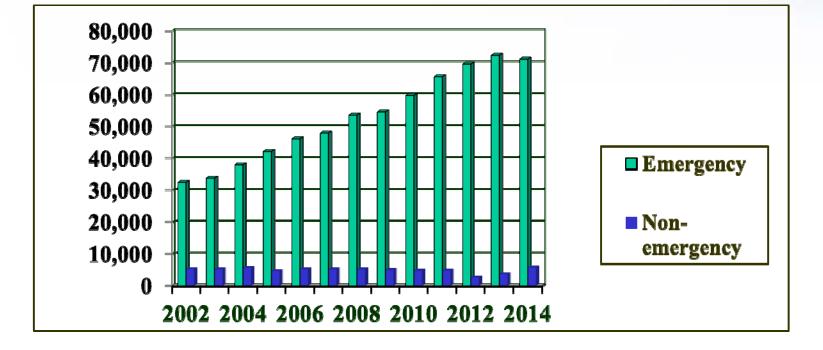
EMSA Western Division Highlights



- Y-T-D net loss of \$3,916K compared to budgeted net loss of \$5,352K
- Y-T-D collection rate of 49% compared to budget of 51%
- Emergency transports were less than budget by 4.1% or 2,033 transports
- Non-emergency transports were more than budget by 64% or 1,502 transports



EMSA Western Division Transports



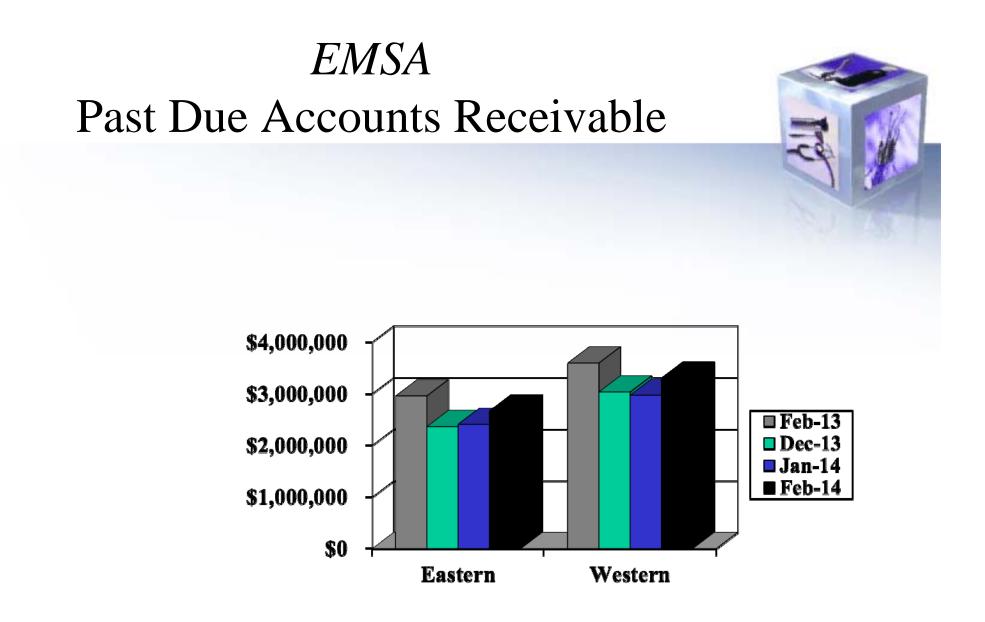
EMSA Eastern Division Accounts Receivable Aging

	Feb-14	Feb-13
Current	35%	35%
30 days	<u>22%</u>	<u>23%</u>
Subtotal	<u>57%</u>	<u>58%</u>
60 days	13%	8%
90 days	8%	5%
120+	22%	29%



EMSA Western Division Accounts Receivable Aging

	Feb-14	Feb-13
Current	34%	34%
30 days	<u>21%</u>	<u>22%</u>
Subtotal	<u>55%</u>	<u>56%</u>
60 days	13%	9%
90 days	7%	6%
120 +	25%	29%



EMSA Eastern Division Cash Receipts/Disbursements

	Actual	Budget	Difference
Beg. cash	\$2,400	\$2,400	
Receipts	19,500	20,500	(1,000)
Oper. exp. /chg in WC	(18,900)	(19,900)	1,000
Cap. exp.	(1,400)	(1,900)	500
Cash from	1,600	1,100	500
Operations			
Capital Contribution	<u> </u>	<u> </u>	(100)
Ending cash	<u>\$2,000</u>	<u>\$1,600</u>	<u> </u>



EMSA Western Division Cash Receipts/Disbursements

	Actual	Budget	Difference
Beg. cash	\$1,200	1,200	
Receipts-revenue	18,700	18,700	
Oper. Exp./chgs in WC	(23,100)	(23,600)	500
Cap. Exp.	(1,500)	(1,800)	300
Debt retirement	0	(100)	100
Cash from Operations	(4,700)	<u>(5,600)</u>	<u> </u>
Capital Contribution	5,600	5,600	0
Ending Cash	<u>\$900</u>	0	<u> </u>

There is no net interdivisional payable/receivable