

MEMORANDUM

Date: February 26, 2014

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – January 2014**

Attached you will find financial statements for January 2014. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net profit of \$8 thousand compared to a budgeted loss of \$603 thousand, and the Western Division had a net loss of \$3,664 thousand compared to a budgeted net loss of \$4,972 thousand.

There is no net interdivisional payable/receivable as of 1/31/14.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at January 31, 2014, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to Paramedics Plus for January and December services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$914 thousand (1.6%) and Western is less than budget by \$1,599 thousand (2.6%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2014. The Eastern Division had 814 less emergency transports than budgeted (2.2%); non-emergency transports were 252 less than budget (5%). The Western Division emergency transports were less than budget by 2,018 (4.6%) and non-emergencies were 1,299 more than budget (63%).

The year-to-date collection rate is 45% for the Eastern Division compared to a budget of 51% and an actual for fiscal 2013 of 52%. The year-to-date collection rate is 49% for the Western Division compared to a budget of 51% and an actual for fiscal 2013 of 50%.

The credit in the current month compensation expense results from the reversal of an accrual made in the previous year meant to represent the Authority's liability associated with retiree health insurance. It has been determined that the Authority employees are not eligible for the City of Tulsa retiree health plan.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2014

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$15,033,800.00	\$14,889,229.00	0.97%	\$100,420,500.00	\$103,782,961.00	-3.24%
Non-emergency base rate	518,262.40	373,392.50	38.80%	3,323,116.76	2,613,747.50	27.14%
Mileage	981,699.00	939,482.00	4.49%	6,091,178.00	6,471,696.00	-5.88%
Special events	16,595.00	20,083.00	-17.37%	157,116.25	140,581.00	11.76%
Subscription membership	22,368.73	20,000.00	11.84%	130,664.78	140,000.00	-6.67%
Other revenue	543,399.98	475,000.00	14.40%	3,839,204.67	3,325,000.00	15.46%
	<u>17,116,125.11</u>	<u>16,717,186.50</u>	<u>2.39%</u>	<u>113,961,780.46</u>	<u>116,473,985.50</u>	<u>-2.16%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,502,672.45	11,720,833.33	1.86%	78,759,615.21	82,045,833.31	4.01%
Collection fees and expenses	50,708.36	70,833.33	28.41%	503,190.12	495,833.31	-1.48%
	<u>11,553,380.81</u>	<u>11,791,666.66</u>	<u>2.02%</u>	<u>79,262,805.33</u>	<u>82,541,666.62</u>	<u>3.97%</u>
Net patient service revenue	<u>5,562,744.30</u>	<u>4,925,519.84</u>	<u>12.94%</u>	<u>34,698,975.13</u>	<u>33,932,318.88</u>	<u>2.26%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,994,052.67	3,859,341.00	-3.49%	30,308,459.13	30,832,696.00	1.70%
Employee compensation & benefits	(64,902.38)	288,885.83	122.47%	1,770,982.55	2,022,200.81	12.42%
Medical supplies	39,712.54	31,608.34	-25.64%	671,230.50	751,258.38	10.65%
Building rent, utilities and maintenance	102,665.35	74,424.99	-37.94%	632,754.77	520,974.93	-21.46%
Equipment maintenance	122,453.35	104,208.32	-17.51%	506,185.58	729,458.24	30.61%
TotalCare campaign	5,586.68	2,916.67	-91.54%	37,244.20	20,416.69	-82.42%
Quality assurance fees	67,114.92	67,166.67	0.08%	469,804.44	470,166.69	0.08%
Telephone	107,185.07	79,249.99	-35.25%	557,883.25	554,749.93	-0.56%
Professional services	42,755.79	26,733.33	-59.93%	162,786.15	187,133.31	13.01%
Miscellaneous supplies	32,682.81	31,200.00	-4.75%	201,262.17	218,400.00	7.85%
Postage and courier service	6,328.50	7,500.01	15.62%	38,722.06	52,500.07	26.24%
Equipment lease	1,287.28	3,000.00	57.09%	17,088.14	21,000.00	18.63%
Other fees and expenses	39,901.06	39,324.99	-1.46%	257,275.93	275,274.93	6.54%
Community relations	20,090.41	33,000.00	39.12%	183,776.63	231,000.00	20.44%
Office supplies	2,738.07	6,833.32	59.93%	23,870.02	47,833.24	50.10%
Insurance	13,637.48	15,000.00	9.08%	81,252.07	105,000.00	22.62%
Travel, meals, and training	6,619.72	4,416.66	-49.88%	33,406.27	30,916.62	-8.05%
	<u>4,539,909.32</u>	<u>4,674,810.12</u>	<u>2.89%</u>	<u>35,953,983.86</u>	<u>37,070,979.84</u>	<u>3.01%</u>
Operating inc. (loss) before depr.	1,022,834.98	250,709.72	307.98%	(1,255,008.73)	(3,138,660.96)	60.01%
Depreciation	<u>341,249.00</u>	<u>341,250.00</u>	<u>0.00%</u>	<u>2,388,743.00</u>	<u>2,388,750.00</u>	<u>0.00%</u>
Operating income (loss)	<u>681,585.98</u>	<u>(90,540.28)</u>	<u>852.80%</u>	<u>(3,643,751.73)</u>	<u>(5,527,410.96)</u>	<u>34.08%</u>
Nonoperating expense:						
Interest expense	<u>2,675.90</u>	<u>7,166.67</u>	<u>62.66%</u>	<u>13,485.65</u>	<u>50,166.69</u>	<u>73.12%</u>

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2014

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$2,675.90</u>	<u>\$7,166.67</u>	<u>62.66%</u>	<u>\$13,485.65</u>	<u>\$50,166.69</u>	<u>73.12%</u>
Nonoperating income - interest income	<u>509.16</u>	<u>416.67</u>	<u>22.20%</u>	<u>1,853.07</u>	<u>2,916.69</u>	<u>-36.47%</u>
Net income (loss)	<u><u>679,419.24</u></u>	<u><u>(97,290.28)</u></u>	<u><u>798.34%</u></u>	<u><u>(3,655,384.31)</u></u>	<u><u>(5,574,660.96)</u></u>	<u><u>34.43%</u></u>

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2014

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,088,900.00	\$6,845,479.00	3.56%	\$46,289,100.00	\$47,476,711.00	-2.50%
Non-emergency base rate	283,483.06	258,750.00	9.56%	1,832,184.18	1,811,250.00	1.16%
Mileage	453,285.00	426,000.00	6.40%	2,731,122.00	2,982,000.00	-8.41%
Special events	8,575.00	9,583.00	-10.52%	82,700.00	67,081.00	23.28%
Subscription membership	7,865.52	6,666.67	17.98%	52,516.39	46,666.69	12.54%
Other revenue	538,122.52	475,000.00	13.29%	3,807,908.67	3,325,000.00	14.52%
	8,380,231.10	8,021,478.67	4.47%	54,795,531.24	55,708,708.69	-1.64%
Deductions from revenue:						
Contractual allowances and bad debts	5,547,110.19	5,408,333.33	-2.57%	36,644,700.54	37,858,333.31	3.21%
Collection fees and expenses	22,496.26	33,333.33	32.51%	231,527.82	233,333.31	0.77%
	5,569,606.45	5,441,666.66	-2.35%	36,876,228.36	38,091,666.62	3.19%
Net patient service revenue	2,810,624.65	2,579,812.01	8.95%	17,919,302.88	17,617,042.07	1.72%
Operating expenses other than depreciation:						
Ambulance contract expense	1,938,597.36	1,767,725.00	-9.67%	13,922,691.72	13,887,780.00	-0.25%
Employee compensation & benefits	(17,468.30)	135,776.33	112.87%	874,852.74	950,434.31	7.95%
Medical supplies	39,712.54	29,941.67	-32.63%	362,094.54	489,591.69	26.04%
Building rent, utilities and maintenance	22,322.35	21,883.33	-2.01%	173,233.05	153,183.31	-13.09%
Equipment maintenance	62,757.15	49,083.33	-27.86%	287,096.40	343,583.31	16.44%
TotalCare campaign	4,509.87	1,666.67	-170.59%	31,569.09	11,666.69	-170.59%
Quality assurance fees	32,737.67	32,750.00	0.04%	229,163.69	229,250.00	0.04%
Telephone	51,448.00	34,666.66	-48.41%	259,543.93	242,666.62	-6.95%
Professional services	21,370.61	12,916.66	-65.45%	77,876.76	90,416.62	13.87%
Miscellaneous supplies	14,346.52	15,400.00	6.84%	99,868.93	107,800.00	7.36%
Postage and courier service	3,201.14	3,666.67	12.70%	18,423.26	25,666.69	28.22%
Equipment lease	1,259.57	2,333.33	46.02%	14,503.26	16,333.31	11.20%
Other fees and expenses	8,260.16	7,008.33	-17.86%	43,816.43	49,058.31	10.68%
Community relations	18,911.46	27,166.67	30.39%	148,733.95	190,166.69	21.79%
Office supplies	1,374.81	3,416.66	59.76%	11,515.88	23,916.62	51.85%
Insurance	7,473.37	8,250.01	9.41%	45,499.75	57,750.07	21.21%
Travel, meals, and training	3,295.77	2,083.33	-58.20%	15,702.59	14,583.31	-7.68%
	2,214,110.05	2,155,734.65	-2.71%	16,616,185.97	16,883,847.55	1.59%
Operating inc. (loss) before depr.	596,514.60	424,077.36	40.66%	1,303,116.91	733,194.52	77.73%
Depreciation	185,083.00	185,083.33	0.00%	1,295,581.00	1,295,583.31	0.00%
Operating income (loss)	411,431.60	238,994.03	72.15%	7,535.91	(562,388.79)	101.34%
Nonoperating expense:						
Interest expense		6,166.67	100.00%		43,166.69	100.00%

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2014

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$6,166.67	100.00%		\$43,166.69	100.00%
Nonoperating income - interest income	274.06	416.67	-34.23%	905.19	2,916.69	-68.97%
Net income (loss)	<u>411,705.66</u>	<u>233,244.03</u>	<u>-76.51%</u>	<u>8,441.10</u>	<u>(602,638.79)</u>	<u>101.40%</u>

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2014

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,944,900.00	\$8,043,750.00	-1.23%	\$54,131,400.00	\$56,306,250.00	-3.86%
Non-emergency base rate	234,779.34	114,642.50	104.79%	1,490,932.58	802,497.50	85.79%
Mileage	528,414.00	513,482.00	2.91%	3,360,056.00	3,489,696.00	-3.71%
Special events	8,020.00	10,500.00	-23.62%	74,416.25	73,500.00	1.25%
Subscription membership	14,503.21	13,333.33	8.77%	78,148.39	93,333.31	-16.27%
Other revenue	5,277.46		0.00%	31,296.00		0.00%
	<u>8,735,894.01</u>	<u>8,695,707.83</u>	<u>0.46%</u>	<u>59,166,249.22</u>	<u>60,765,276.81</u>	<u>-2.63%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,955,562.26	6,312,500.00	5.65%	42,114,914.67	44,187,500.00	4.69%
Collection fees and expenses	28,212.10	37,500.00	24.77%	271,662.30	262,500.00	-3.49%
	<u>5,983,774.36</u>	<u>6,350,000.00</u>	<u>5.77%</u>	<u>42,386,576.97</u>	<u>44,450,000.00</u>	<u>4.64%</u>
Net patient service revenue	<u>2,752,119.65</u>	<u>2,345,707.83</u>	<u>17.33%</u>	<u>16,779,672.25</u>	<u>16,315,276.81</u>	<u>2.85%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,055,455.31	2,091,616.00	1.73%	16,385,767.41	16,944,916.00	3.30%
Employee compensation & benefits	(47,434.08)	153,109.50	130.98%	896,129.81	1,071,766.50	16.39%
Medical supplies		1,666.67	100.00%	309,135.96	261,666.69	-18.14%
Building rent, utilities and maintenance	80,343.00	52,541.66	-52.91%	459,521.72	367,791.62	-24.94%
Equipment maintenance	59,696.20	55,124.99	-8.29%	219,089.18	385,874.93	43.22%
TotalCare campaign	1,076.81	1,250.00	13.86%	5,675.11	8,750.00	35.14%
Quality assurance fees	34,377.25	34,416.67	0.11%	240,640.75	240,916.69	0.11%
Telephone	55,737.07	44,583.33	-25.02%	298,339.32	312,083.31	4.40%
Professional services	21,385.18	13,816.67	-54.78%	84,909.39	96,716.69	12.21%
Miscellaneous supplies	18,336.29	15,800.00	-16.05%	101,393.24	110,600.00	8.32%
Postage and courier service	3,127.36	3,833.34	18.42%	20,298.80	26,833.38	24.35%
Equipment lease	27.71	666.67	95.84%	2,584.88	4,666.69	44.61%
Other fees and expenses	31,640.90	32,316.66	2.09%	213,459.50	226,216.62	5.64%
Community relations	1,178.95	5,833.33	79.79%	35,042.68	40,833.31	14.18%
Office supplies	1,363.26	3,416.66	60.10%	12,354.14	23,916.62	48.34%
Insurance	6,164.11	6,749.99	8.68%	35,752.32	47,249.93	24.33%
Travel, meals, and training	3,323.95	2,333.33	-42.46%	17,703.68	16,333.31	-8.39%
	<u>2,325,799.27</u>	<u>2,519,075.47</u>	<u>7.67%</u>	<u>19,337,797.89</u>	<u>20,187,132.29</u>	<u>4.21%</u>
Operating inc. (loss) before depr.	426,320.38	(173,367.64)	345.91%	(2,558,125.64)	(3,871,855.48)	33.93%
Depreciation	<u>156,166.00</u>	<u>156,166.67</u>	<u>0.00%</u>	<u>1,093,162.00</u>	<u>1,093,166.69</u>	<u>0.00%</u>
Operating income (loss)	<u>270,154.38</u>	<u>(329,534.31)</u>	<u>181.98%</u>	<u>(3,651,287.64)</u>	<u>(4,965,022.17)</u>	<u>26.46%</u>
Nonoperating expense:						
Interest expense	<u>2,675.90</u>	<u>1,000.00</u>	<u>-167.59%</u>	<u>13,485.65</u>	<u>7,000.00</u>	<u>-92.65%</u>

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2014

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$2,675.90</u>	<u>\$1,000.00</u>	<u>-167.59%</u>	<u>\$13,485.65</u>	<u>\$7,000.00</u>	<u>-92.65%</u>
Nonoperating income - interest income	<u>235.10</u>		<u>0.00%</u>	<u>947.88</u>		<u>0.00%</u>
Net income (loss)	<u><u>267,713.58</u></u>	<u><u>(330,534.31)</u></u>	<u><u>180.99%</u></u>	<u><u>(3,663,825.41)</u></u>	<u><u>(4,972,022.17)</u></u>	<u><u>26.31%</u></u>

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2014

	<u>2014</u>	<u>2013</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$200,221.48)	\$362,175.26
Petty cash	1,200.00	1,200.00
Invested cash	<u>3,154,821.73</u>	<u>3,966,572.78</u>
	2,955,800.25	4,329,948.04
Patient accounts receivable:		
Patient accounts receivable	24,845,343.90	26,178,997.26
Receivables in collection	<u>42,176,140.19</u>	<u>32,700,999.68</u>
	67,021,484.09	58,879,996.94
Less allowance for contractual allowances and bad debts	<u>51,711,291.00</u>	<u>44,312,291.00</u>
Net patient accounts receivable	<u>15,310,193.09</u>	<u>14,567,705.94</u>
Other receivables:		
Due from contractor	775,527.77	1,065,582.38
Due from collection agency	20,384.68	48,769.27
Other miscellaneous receivables	<u>1,218,299.49</u>	<u>753,665.09</u>
	<u>2,014,211.94</u>	<u>1,868,016.74</u>
Other current assets:		
Prepaid assets	809,989.86	544,484.09
Other, principally funds held by trustee	<u>(5,787.22)</u>	<u>(59,214.56)</u>
	<u>804,202.64</u>	<u>485,269.53</u>
Total current assets	<u>21,084,407.92</u>	<u>21,250,940.25</u>
Property and equipment:		
Communication equipment	5,971,034.85	5,789,890.81
Buildings and leasehold improvements	3,711,390.66	3,649,488.81
Ambulances	10,179,769.89	9,973,369.24
Data processing equipment	6,962,010.41	6,585,439.91
On-board equipment	5,745,503.06	5,280,737.72
Office furniture and equipment	1,214,750.31	1,203,417.85
Miscellaneous other equipment	1,129,726.08	1,103,008.09
Land	64,200.00	64,200.00
Transportation equipment	361,737.24	361,737.24
Prepaid assets	1,464,649.70	976,354.88
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	37,544,682.49	35,727,554.84
Less accumulated depreciation	<u>27,694,484.10</u>	<u>22,894,052.25</u>
Net property and equipment	9,850,198.39	12,833,502.59
Other assets	<u>24,194.50</u>	<u>12,960.00</u>
Total assets	30,958,800.81	34,097,402.84

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2014

	<u>2014</u>	<u>2013</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,671,198.67	\$767,049.39
Due to contractor	7,803,057.36	9,665,525.65
Due to Quality Assurance Fund	369,295.17	193,999.52
Accrued retirement	177,482.28	153,662.85
Accrued salaries and wages	240,825.59	241,710.50
Current installments of long-term debt	340,000.00	480,000.00
Accrued interest payable	13.52	27.20
Deferred revenue	<u>111,843.63</u>	<u>1,529,983.41</u>
Total current liabilities	10,713,716.22	13,031,958.52
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>10,735,468.44</u>	<u>13,053,710.74</u>
Division capital:		
Contributed capital	66,740,594.09	57,590,144.30
Retained earnings (deficit)	(42,861,877.41)	(30,758,685.64)
Current year earnings (loss)	<u>(3,655,384.31)</u>	<u>(5,787,766.56)</u>
Total division capital	<u>20,223,332.37</u>	<u>21,043,692.10</u>
Total liabilities & division capital	<u><u>30,958,800.81</u></u>	<u><u>34,097,402.84</u></u>

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2014

	<u>2014</u>	<u>2013</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$407,952.97)	(\$97,417.63)
Petty cash	600.00	600.00
Invested cash	<u>1,867,768.35</u>	<u>2,732,283.32</u>
	1,460,415.38	2,635,465.69
Patient accounts receivable:		
Patient accounts receivable	11,477,074.74	11,746,231.00
Receivables in collection	<u>19,553,999.82</u>	<u>14,471,999.82</u>
	31,031,074.56	26,218,230.82
Less allowance for contractual allowances and bad debts	<u>24,181,710.00</u>	<u>19,964,710.00</u>
Net patient accounts receivable	<u>6,849,364.56</u>	<u>6,253,520.82</u>
Other receivables:		
Due from contractor	775,527.77	1,065,582.38
Due from collection agency	9,229.21	19,452.84
Other miscellaneous receivables	<u>469,087.20</u>	<u>719,332.74</u>
	<u>1,253,844.18</u>	<u>1,804,367.96</u>
Other current assets:		
Prepaid assets	428,382.02	281,065.90
Other, principally funds held by trustee	<u>(15,403.69)</u>	<u>(160,227.69)</u>
	<u>412,978.33</u>	<u>120,838.21</u>
Total current assets	<u>9,976,602.45</u>	<u>10,814,192.68</u>
Property and equipment:		
Communication equipment	2,966,409.22	2,953,658.64
Buildings and leasehold improvements	3,219,494.25	3,175,960.00
Ambulances	5,580,372.23	5,443,669.86
Data processing equipment	3,642,715.89	3,460,784.94
On-board equipment	2,778,224.12	2,670,234.36
Office furniture and equipment	576,212.75	569,064.65
Miscellaneous other equipment	582,920.45	571,621.50
Land	64,200.00	64,200.00
Transportation equipment	284,814.80	284,814.80
Prepaid assets	1,023,688.17	336,961.34
Capital Lease	<u>338,087.66</u>	<u>338,087.66</u>
	21,057,139.54	19,869,057.75
Less accumulated depreciation	<u>15,234,953.53</u>	<u>12,631,876.42</u>
Net property and equipment	5,822,186.01	7,237,181.33
Other assets	<u>16,057.97</u>	<u>10,698.65</u>
Total assets	15,814,846.43	18,062,072.66

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2014

	<u>2014</u>	<u>2013</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$862,019.07	\$831,597.39
Due to contractor	3,761,468.23	4,314,421.19
Due to Quality Assurance Fund	369,295.17	193,999.52
Accrued retirement	96,429.00	82,557.65
Accrued salaries and wages	117,190.21	113,737.88
Accrued interest payable	13.52	27.20
Deferred revenue	<u>39,327.60</u>	<u>512,652.85</u>
Total current liabilities	5,245,742.80	6,048,993.68
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>5,267,495.02</u>	<u>6,070,745.90</u>
Division capital:		
Contributed capital	6,017,162.60	5,653,542.11
Retained earnings (deficit)	4,521,747.71	7,923,273.81
Current year earnings (loss)	<u>8,441.10</u>	<u>(1,585,489.16)</u>
Total division capital	<u>10,547,351.41</u>	<u>11,991,326.76</u>
Total liabilities & division capital	<u><u>15,814,846.43</u></u>	<u><u>18,062,072.66</u></u>

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2014

	<u>2014</u>	<u>2013</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$207,731.49	\$459,592.89
Petty cash	600.00	600.00
Invested cash	<u>1,287,053.38</u>	<u>1,234,289.46</u>
	1,495,384.87	1,694,482.35
Patient accounts receivable:		
Patient accounts receivable	13,368,269.16	14,432,766.26
Receivables in collection	<u>22,622,140.37</u>	<u>18,228,999.86</u>
	35,990,409.53	32,661,766.12
Less allowance for contractual allowances and bad debts	<u>27,529,581.00</u>	<u>24,347,581.00</u>
Net patient accounts receivable	<u>8,460,828.53</u>	<u>8,314,185.12</u>
Other receivables:		
Due from collection agency	11,155.47	29,316.43
Other miscellaneous receivables	<u>749,212.29</u>	<u>34,332.35</u>
	<u>760,367.76</u>	<u>63,648.78</u>
Other current assets:		
Prepaid assets	381,607.84	263,418.19
Other, principally funds held by trustee	<u>9,616.47</u>	<u>101,013.13</u>
	<u>391,224.31</u>	<u>364,431.32</u>
Total current assets	<u>11,107,805.47</u>	<u>10,436,747.57</u>
Property and equipment:		
Communication equipment	3,004,625.63	2,836,232.17
Buildings and leasehold improvements	491,896.41	473,528.81
Ambulances	4,599,397.66	4,529,699.38
Data processing equipment	3,319,294.52	3,124,654.97
On-board equipment	2,967,278.94	2,610,503.36
Office furniture and equipment	638,537.56	634,353.20
Miscellaneous other equipment	546,805.63	531,386.59
Transportation equipment	76,922.44	76,922.44
Prepaid assets	440,961.53	639,393.54
Capital Lease	<u>401,822.63</u>	<u>401,822.63</u>
	16,487,542.95	15,858,497.09
Less accumulated depreciation	<u>12,459,530.57</u>	<u>10,262,175.83</u>
Net property and equipment	4,028,012.38	5,596,321.26
Other assets	<u>8,136.53</u>	<u>2,261.35</u>
Total assets	<u><u>15,143,954.38</u></u>	<u><u>16,035,330.18</u></u>

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2014

	<u>2014</u>	<u>2013</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$809,179.60	(\$64,548.00)
Due to contractor	4,041,589.13	5,351,104.46
Accrued retirement	81,053.28	71,105.20
Accrued salaries and wages	123,635.38	127,972.62
Current installments of long-term debt	340,000.00	480,000.00
Deferred revenue	<u>72,516.03</u>	<u>1,017,330.56</u>
Total current liabilities	5,467,973.42	6,982,964.84
	<u>5,467,973.42</u>	<u>6,982,964.84</u>
Total liabilities	5,467,973.42	6,982,964.84
Division capital:		
Contributed capital	60,723,431.49	51,936,602.19
Retained earnings (deficit)	(47,383,625.12)	(38,681,959.45)
Current year earnings (loss)	<u>(3,663,825.41)</u>	<u>(4,202,277.40)</u>
Total division capital	9,675,980.96	9,052,365.34
	<u>9,675,980.96</u>	<u>9,052,365.34</u>
Total liabilities & division capital	<u><u>15,143,954.38</u></u>	<u><u>16,035,330.18</u></u>

EMSA
Cash Rollforward
Year Ending June 30, 2014

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2013	\$ 2,354,092	\$ 2,354,092	-	1,172,181	1,172,181	-	3,526,273	3,526,273	-
Net revenue collected	13,454,000	14,136,986	(682,986)	16,297,000	16,404,792	(107,792)	29,751,000	30,541,778	(790,778)
Utility bill receipts	3,683,000	4,200,000	(517,000)				3,683,000	4,200,000	(517,000)
TotalCare proceeds	19,980		19,980	152,753	161,000	(8,247)	172,733	161,000	11,733
Payment to contractor	(14,331,870)	(14,584,000)	252,130	(17,538,417)	(17,773,000)	234,583	(31,870,287)	(32,357,000)	486,713
Operating expenses/changes in WC	(1,963,444)	(3,095,000)	1,131,556	(3,277,472)	(3,277,000)	(472)	(5,240,916)	(6,372,000)	1,131,084
Capital expenditures	(1,296,330)	(1,677,669)	381,339	(1,131,855)	(1,590,750)	458,895	(2,428,185)	(3,268,419)	840,234
Net debt proceeds/(reduction)		(27,800)	27,800	-	(140,000)	140,000	-	(167,800)	167,800
Interest/other income	297	3,500	(3,203)	253		253	550	3,500	(2,950)
Other	349,870 (2)	406,000	(56,130)	5,011,763 (1)	5,011,763	-	5,361,633	5,417,763	(56,130)
Balance at January 31, 2014	2,269,595	1,716,109	553,486	686,206	(31,014)	717,220	2,955,801	1,685,095	1,270,706

(1) 23,543 - '13 Other Western Subsidy	(2) 349,870 - '13 Other Eastern Subsidy
695,367 '14 Edmond Subsidy	
501,239 '14 Other Western Subsidy	
3,791,614- '14 Oklahoma City Subsidy	
<u>5,011,763</u>	

West - Cash	1,495,385
A/P	(809,179)
Net	<u>686,206</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Seven Months Ended 1/31/14

Eastern Division

Net Income (loss)		8,441
Add: Depreciation	1,295,581	
Increase in allowance for doubtful accounts	1,425,000	
Decrease in deferred revenue	(32,696)	<u>2,687,885</u>
Changes in working capital:		
Increase in patient receivables	(2,315,766)	
Decrease in other receivables	1,111,778	
Increase in other assets	(91,074)	
Decrease in accounts payable	(682,231)	
Decrease in accrued liabilities	(26,321)	<u>(2,003,614)</u>
Net Property Additions:		(1,023,689)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		76,299
Change in cash and cash equivalents:		<u><u>(254,678)</u></u>
Cash balance @6/30/13		1,715,093
Cash balance @1/31/14		1,460,415
Change in cash		<u><u>(254,678)</u></u>

EMSA
Statement of Cash Flows
Seven Months Ended 1/31/14

Western Division

Net income (loss)		(3,663,825)
Add: Depreciation	1,093,162	
Decrease in allowance for doubtful accounts	(160,000)	
Increase in deferred revenue	72,516	<u>1,005,678</u>
Changes in working capital:		
Increase in patient receivables	(473,271)	
Increase in other receivables	(275,146)	
Increase in other assets	(274,632)	
Decrease in accounts payable	(1,176,777)	
Decrease in accrued liabilities	(28,623)	<u>(2,228,449)</u>
Net Property (Additions)/Dispositions		(440,962)
Debt Service/Loan proceeds		-
Contributed Capital		5,011,763
Change in cash and cash equivalents:		<u><u>(315,795)</u></u>
Cash balance @6/30/13		1,811,180
Cash balance @1/31/14		1,495,385
Change in cash		<u><u>(315,795)</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2014**

Through January

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2014 Ambulances (eight)</i>			
Replacement units	1,290,000	428,805	861,195
New units	300,000		300,000
Repairs	25,000	96,088	(71,088)
Miscellaneous	20,000		20,000
On board equipment:			
Power cot enhancement	644,000	195,413	448,587
First responder equipment	25,000		25,000
Equipment for new units	128,000	40,040	87,960
Stair chairs	80,000	84,447	(4,447)
Ventilators		97,375	(97,375)
Radio replacement		14,800	(14,800)
Miscellaneous	30,000		30,000
CAD and radio equipment:			
Base station upgrade	75,000	24,808	50,192
Mobile data terminals	110,000		110,000
Equipment for new units	19,000		19,000
CAD for EMSA and TFD (previous year)	1,428,000	1,516,340	(88,340)
Building expenses:			
Garage	15,000		15,000
Building expansion	2,500,000	19,344	2,480,656
Miscellaneous	40,000		40,000
Computer equipment:			
Billing/CAD system hardware	10,000	14,261	(4,261)
Web site development	15,000	1,663	13,337
Miscellaneous	50,000	6,648	43,352
TOTAL	6,804,000	2,540,032	4,263,968
Less previous year item and expense incurred previous year	1,428,000	1,243,702	
Current year expenditures	5,376,000	1,296,330	
Less previous year item incurred current year		272,638	
Current year budget	5,376,000	1,023,692	4,352,308

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2014**

Through January

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2014 Ambulances (ten)</i>				
Replacement units	1,613,000	613,008		999,992
New units	300,000			300,000
Repairs	25,000		24,356	644
Miscellaneous	20,000			20,000
On board equipment:				
Equipment for new units	128,000		40,040	87,960
Ventilators	90,000	89,884	(7,468)	7,584
Stair chairs	96,000	100,868		(4,868)
Radio replacement			33,341	(33,341)
Miscellaneous	37,000			37,000
CAD and radio equipment:				
Equipment for new units	15,000			15,000
Base station upgrade	40,000		28,047	11,953
Mobile data terminals	150,000			150,000
Radio infrastructure (NG911)	163,000		81,336	81,664
Building expenses:				
Office furniture	72,000		79,493	(7,493)
Common use vehicle	35,000			35,000
Security enhancement			23,139	(23,139)
Miscellaneous	44,000			44,000
Computer equipment:				
Web site development	10,000		1,851	8,149
Billing/CAD system hardware	20,000		16,317	3,683
Server upgrade	30,000			30,000
Miscellaneous	50,000		7,643	42,357
TOTAL	2,938,000	803,760	328,095	1,806,145

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2014

Eastern Division

	<u>Jul-13</u>	<u>Aug-13</u>	<u>Sep-13</u>	<u>Oct-13</u>	<u>Nov-13</u>	<u>Dec-13</u>	<u>Jan-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>										
Emergency	5,174	5,367	4,985	4,984	4,578	5,154	5,466	35,708	35,312	36,522
Non-emergency	654	679	688	695	751	752	829	5,048	5,405	5,300
Total	5,828	6,046	5,673	5,679	5,329	5,906	6,295	40,756	40,717	41,822
Unit hours	15,702	15,911	15,456	15,848	16,999	17,382	16,789	114,087	105,185	
% of total system hours	46.8%	46.6%	46.5%	46.9%	50.2%	50.3%	51.1%	47.9%	48.9%	47.0%
<i>Gross revenue by payor:</i>										
Medicare	42%	41%	42%	43%	44%	45%	44%	43%	42%	
Medicaid	19%	19%	20%	19%	18%	18%	18%	19%	19%	
Private insurance	15%	15%	12%	11%	10%	1%	13%	11%	12%	
Uninsured and other	24%	25%	26%	27%	28%	36%	25%	27%	27%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	43.3%	30.8%	35.4%	58.5%	48.3%	46.9%	40.8%	44.6%	52.5%	50.7%
<i>Net income (loss)</i>	\$ 200,499	\$ 108,820	\$ (591,231)	\$ (144,857)	\$ (40,835)	\$ 64,340	\$ 411,706	\$ 8,442	\$ (1,585,488)	\$ (602,639)
<i>Days in A/R</i>	58.0	70.1	67.3	75.6	74.6	71.6	68.2	N/A	85.5	
<i>Past due A/R</i>	\$ 2,175,000	\$ 2,248,000	\$ 2,319,000	\$ 2,447,000	\$ 2,383,000	\$ 2,361,000	\$ 2,407,000	N/A	\$ 3,606,000	
<i>Current ratio</i>	1.88	2.02	2.04	2.05	2.08	2.19	1.90	N/A	1.79	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2014

Western Division

	<u>Jul-13</u>	<u>Aug-13</u>	<u>Sep-13</u>	<u>Oct-13</u>	<u>Nov-13</u>	<u>Dec-13</u>	<u>Jan-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>										
Emergency	6,071	6,278	6,060	5,826	5,502	5,903	6,078	41,718	42,463	43,736
Non-emergency	314	533	492	482	444	515	580	3,360	3,158	2,061
Total	6,385	6,811	6,552	6,308	5,946	6,418	6,658	45,078	45,621	45,797
Unit hours	20,052	20,440	19,886	20,107	18,986	19,393	17,877	136,741	126,781	
% of total system hours	53.2%	53.4%	53.5%	53.1%	49.8%	49.7%	48.9%	51.7%	51.4%	53.0%
<i>% of gross revenue by payor:</i>										
Medicare	42%	42%	43%	44%	44%	46%	46%	44%	43%	
Medicaid	16%	17%	17%	17%	17%	16%	16%	17%	16%	
Private insurance	15%	15%	13%	11%	10%	14%	14%	13%	14%	
Uninsured and other	27%	26%	27%	28%	29%	24%	24%	26%	27%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	52.0%	31.8%	43.2%	61.3%	50.2%	48.4%	49.9%	48.5%	49.7%	50.7%
<i>Net income (loss)</i>	\$ (1,205,787)	\$ (881,316)	\$ (903,354)	\$ (640,148)	\$ (297,618)	\$ (3,316)	\$ 267,714	\$ (3,663,825)	\$ (4,202,278)	\$ (4,972,022)
<i>Days in A/R</i>	58.7	73.1	69.6	80.5	76.5	78.4	75.9	N/A	89.4	
<i>Past due A/R</i>	\$ 2,803,000	\$ 3,167,000	\$ 2,906,000	\$ 3,149,000	\$ 2,500,000	\$ 3,031,000	\$ 2,969,000	N/A	\$ 4,180,000	
<i>Current ratio</i>	1.45	1.40	1.48	1.45	1.57	1.91	2.03	N/A	1.49	

EMSA Eastern Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2014

[illegible]

[illegible]

<u>Vendor Name</u>	<u>Document Number</u>	<u>Document Date</u>
KEY: AMR P+ TFD MCB EMSA	OVER \$10K	
Absolute Data Shredding	73350	2/10/2014
Active-Ice Inc	73349	2/10/2014
Adam Paluka	73329	2/5/2014
Airgas	Z000001870	2/10/2014
Airgas	Z000001901	2/18/2014
Ala Carte Courier Service, Inc	73351	2/10/2014
Alko Enterprises, Inc	73325	2/5/2014
Alko Enterprises, Inc	73352	2/10/2014
Allied Waste Services #060	Z000001871	2/10/2014
All-Kill Pest Control	73353	2/10/2014
Amanda Jimeson	73301	1/17/2014
American Checked	73354	2/10/2014
American Emergency Vehicles	73304	1/22/2014
American Express Corporate	73347	2/7/2014
American Express Corporate	73448	2/19/2014
American Express Corporate	73306	1/23/2014
American Express Corporate	73451	2/19/2014
American Express Corporate	73355	2/10/2014
Asset Group Inc	73356	2/10/2014
Association of Central Ok Govn	73348	2/10/2014
AT&T Advertising & Publishing	73357	2/10/2014
AT&T Interstate Dedicated Private Line Service	73319	1/29/2014
AT&T Interstate Dedicated Private Line Service	73358	2/10/2014
AT&T Long Distance	73360	2/10/2014
att	73359	2/10/2014
Aztec Systems	Z000001872	2/10/2014
B. D. Eddie Enterprises	73315	1/28/2014
Bank of OK Trust Services	73363	2/10/2014
Bearcom Punchout	73343	2/7/2014
Bill Knight Ford	73449	2/19/2014
Bixby Public Works Authority	73362	2/10/2014
Board of Regents of the University of Okla	73361	2/10/2014
BOUNDTREE MEDICAL, LLC	73326	2/5/2014
Brookside Animal Hospital	73364	2/10/2014
Builders Supply Inc	73365	2/10/2014
CAD North Inc	73367	2/10/2014
Capital Distributing LLC	73368	2/10/2014
CDW Government, Inc.	73369	2/10/2014
Center Point Energy	73404	2/10/2014
Chantelle Hinds	73446	2/17/2014
Chantelle Hinds	73321	1/30/2014
Cherokee County Health Services Council	73370	2/10/2014
City of Oklahoma City	73376	2/10/2014

City of Tulsa	73377	2/10/2014
Clean Sweep Janitorial	73372	2/10/2014
Cohlma's	Z000001873	2/10/2014
CompSource Oklahoma	73331	2/6/2014
Cook's Appliance Service	73371	2/10/2014
Cox	Z000001874	2/10/2014
Cox Communication Tulsa	Z000001875	2/10/2014
CPI Office Products	Z000001876	2/10/2014
CSI Communications, LLC	73375	2/10/2014
Davoco LLC	73378	2/10/2014
Deluxe Business Checks and Solutions	73379	2/10/2014
Department of Public Safety	73314	1/28/2014
Dinorah Rivera-Lake	73298	1/15/2014
Dinorah Rivera-Lake	73440	2/12/2014
Domino Equipment Co.	Z000001877	2/10/2014
Donohue Commercial Service	73380	2/10/2014
Edmond Area Chamber of Comm	Z000001878	2/10/2014
Emdeon Business Services	73381	2/10/2014
Empire Truck Rebuilders, Inc	73382	2/10/2014
Erling and Associates Inc.	73383	2/10/2014
Evergreen Printing Supplies	73384	2/10/2014
F&M Bank & Trust Co.	73435	2/11/2014
F&M Bank & Trust Co.	73297	1/15/2014
Federal Express Corporation	73385	2/10/2014
FORD QUALITY FLEET CARE PROGRAM	73341	2/7/2014
Fritz Baily, Inc.	73386	2/10/2014
Gateway EDI LLC	73387	2/10/2014
General Builders Supply	73302	1/21/2014
Global Tower Partners	73388	2/10/2014
Global Tower Partners	73438	2/11/2014
Grainger Punchout	73335	2/7/2014
Graybar Electric Company Inc	73389	2/10/2014
Greater OKC Chamber of Commerce	Z000001879	2/10/2014
Henry Schein Inc.	Z000001880	2/10/2014
Hiltgen & Brewer	73437	2/11/2014
Hyatt Regency Tulsa	73374	2/10/2014
IMPACT INSTRUMENTATION INC	73337	2/7/2014
Impact Instrumentation Inc	Z000001881	2/10/2014
Imperial Coffee Service, Inc.	Z000001882	2/10/2014
International Academics Of Emergency Dispatch	73391	2/10/2014
Iron Mountain OSDP	73392	2/10/2014
J D Young Company	73393	2/10/2014
James Shirley Mgt Consultants	73327	2/5/2014
Jeff Goodloe, M.D.	73450	2/19/2014
Johnson, Tracy L	73436	2/11/2014
Josh Butts	73366	2/10/2014
Kim McDorman	73443	2/17/2014

KTUL Television Inc.	73394	2/10/2014
Lambrusco's	73395	2/10/2014
Landscape Partners	Z000001883	2/10/2014
Language Line Service	73396	2/10/2014
Leadership Tulsa	73300	1/17/2014
Legal Shield	73332	2/6/2014
Legal Shield	73305	1/23/2014
Managed Outsource Solutions	73399	2/10/2014
McAnallen, Duffy	73320	1/29/2014
McAnallen, Duffy	73308	1/27/2014
McKesson Medical Punchout	73345	2/7/2014
McKesson Medical Surgical	73328	2/5/2014
Melanie Key	73310	1/28/2014
Metro Monitor	73397	2/10/2014
Metroplex Electric	Z000001884	2/10/2014
Midcon Recovery Solutions	73398	2/10/2014
Moore Medical	Z000001885	2/10/2014
Motorola, Inc.	Z000001886	2/10/2014
Mullin Plumbing, Inc	Z000001887	2/10/2014
National Fire Protection Association	Z000001888	2/10/2014
National Notary Association	73401	2/10/2014
Neighbor Newspapers	Z000001889	2/10/2014
Net Solutions	73400	2/10/2014
Office Butler	73452	2/19/2014
Office Depot Punchout	73338	2/7/2014
OG&E	73403	2/10/2014
Ok Natural Gas	73406	2/10/2014
Ok State Dept. of Health	73405	2/10/2014
Okla Employment Security Comm	73402	2/10/2014
Oklahoma Tax Commission	73441	2/13/2014
Oklahoma Turnpike Authority	73312	1/28/2014
OOSI Leasing - One Source	73318	1/29/2014
Orkin Exterminating Company	Z000001890	2/10/2014
Orkin Exterminating Company	Z000001869	2/5/2014
Overhead Door of Okc	73407	2/10/2014
Owens Trash Service	Z000001891	2/10/2014
Owens Waste, Inc.	73373	2/10/2014
PACIFIC BIOMEDICAL EQUIPMENT INC	73342	2/7/2014
Page Storage & van Lines, Inc	73408	2/10/2014
Personnel Concepts	73330	2/5/2014
Petty Cash	73442	2/17/2014
Petty Cash	73296	1/15/2014
Petty Cash	73322	1/31/2014
PHYSIO CONTROL INC	73344	2/7/2014
Physio-Control, Inc.	Z000001892	2/10/2014
Pitney Bowes	73303	1/22/2014
Pitney Bowes Purchase Power	73409	2/10/2014

Public Service Co of Oklahoma	73410	2/10/2014
Puckett, Ruth	73317	1/28/2014
Ranette Lauinger	73445	2/17/2014
Resource One Administrators	73411	2/10/2014
Revenue Management Solutions	73414	2/10/2014
Rich & Cartmill	73412	2/10/2014
Riggs, Abney, Neal, Turpen	73413	2/10/2014
Robert Half Technology	73415	2/10/2014
Roxanne Hurry	73311	1/28/2014
Scott Rice Company	Z000001893	2/10/2014
Sherrie Snow	73444	2/17/2014
Stanley Convergent Security Solutions	73390	2/10/2014
STRYKER SALES CORP	73340	2/7/2014
Stryker Sales Corporation	Z000001894	2/10/2014
Synergy DataCom	Z000001895	2/10/2014
Tammy Appleby	73323	1/31/2014
Technical Programming Services, Inc.	73416	2/10/2014
The University of OK Health Sciences Center	73422	2/10/2014
Total Radio, Inc.	Z000001896	2/10/2014
Trinity Employment Specialists	73418	2/10/2014
TriTech	73419	2/10/2014
True Digital Security	73420	2/10/2014
TruGreen-LandCare	73417	2/10/2014
Tulsa County Clerk	73324	2/4/2014
Tulsa County Clerk	73309	1/28/2014
Tulsa County Clerk	73447	2/18/2014
Tulsa County Clerk	73439	2/11/2014
Tulsa Overhead Door, LLC	Z000001897	2/10/2014
Tulsa World	73307	1/27/2014
U.S. Cellular	73423	2/10/2014
United Mechanical	73421	2/10/2014
Vehicle Washing Systems Inc	73424	2/10/2014
VERIAN TECHNOLOGIES LLC	73346	2/7/2014
Verizon Wireless	73425	2/10/2014
VF IMAGEWEAR Punchout	73333	2/7/2014
Vidacare	Z000001898	2/10/2014
VIDACARE CORP	73336	2/7/2014
Walker Companies	73426	2/10/2014
Wayest Safety, Inc.	73427	2/10/2014
Weather Affirmation, L.L.C.	73432	2/10/2014
Wegener Human Resource Grp	73429	2/10/2014
Werfel & Werfel, PLLC	73428	2/10/2014
Windstream	73430	2/10/2014
Works & Lentz, Inc.	73431	2/10/2014
WorldPoint ECC, Inc.	Z000001899	2/10/2014
Xtivia	73433	2/10/2014
Yale 31	73316	1/28/2014

Zirned	73434	2/10/2014
ZOLL (ROAD SAFETY)	73334	2/7/2014
ZOLL Data Systems	Z000001900	2/10/2014

Document Amount**Comment1**

\$185 Shredding

\$147 P+ - Medical Supplies

\$61 Employee Expense Reimbursement

\$5,105 AMR - Oxygen Cylinders

\$12,063 AMR - Oxygen Cylinders

\$1,055 Courier Service

\$1,858 Medical Supplies

\$17,652 Medical Supplies

\$1,621 Utilities

\$126 Building Maintenance

\$395 Employee Expense Reimbursement

\$52 Employee Background Checks

\$802,626 Ambulance Maintenance

\$304 Invoice Payments

\$4,845 Corporate Cards

\$8,019 Invoice Payments

\$12,063 Invoice Payments

\$557,540 Invoice Payments

\$62,632 Building Maintenance

\$460 OKC 911 Service Agreement

\$486 Yellow Pages

\$6,967 Communications

\$9,541 Communications

\$4,098 Communications

\$51,781 Communications

\$1,135 Professional Services

\$26,436 Rent

\$593

\$1,513 AMR - Medical Supplies

\$78,000 New Unit

\$92 Utilities

\$27,230 OMD Dir Salary & Benefits

\$444 Medical Supplies

\$899 Lansing Vet

\$678 Building Maintenance

\$18,054 Cad Support

\$2,014 P+ - Misc Supplies

\$9,693 Computer Supplies

\$5,786 Utilities

\$51 Employee Travel Expenses

\$81 Employee Travel Expenses

\$3,083 Patient Verification

\$854 Utilities

\$2,223	Utilities
\$2,085	Janitorial Services
\$1,914	Building Maintenance
\$3,001	Workers Comp
\$539	Building Maintenance
\$6,629	Internet
\$7,865	Internet
\$13,963	Office Supplies
\$636	Website
\$6,586	Computer Supplies
\$66	Misc Supplies
\$25	Misc Supplies
\$38	MCB - Reimburse
\$38	MCB - Reimburse
\$187	Medical Supplies
\$2,209	Building Maintenance
\$494	Fee
\$2,001	Medicaid Inquiry
\$2,155	MCB - Vehicle Maintenance

\$20,833	Professional Services
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\$320	Toner
\$1,345	Interest Line Of Credit
\$2,675	Interest Line Of Credit
\$181	Express Mail

\$72,251	AMR
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\$1,312	Architect Fees
\$1,545	Patient Support Services
\$477	Building Maintenance
\$50	Tower Rentals
\$1,260	Tower Rentals
\$8,764	AMR
\$87	Telephone Supplies
\$860	Fees
\$868	Medical Supplies
\$22	Misc Fee
\$610	Employee Travel Expenses

\$5,766	Medical Supplies
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\$63,254	Medical Supplies
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\$1,100	Coffee
\$650	Software Maintenance
\$938	Offsite Storage
\$113	Copy Machine Lease
\$2,700	Professional Services
\$423	Employee Expense Reimbursement
\$277	Travel Reimburse
\$240	Graphic Design
\$279	Employee Expense Reimbursement

\$805 Tower Rental
 \$177 Lunch Meeting
 \$460 Lawn Maintenance
 \$100 Patient Support Services
 \$2,500 Community Relations
 \$114 Payroll
 \$228 Payroll
 \$255 Transcription Services
 \$30 MCB - Reimburse
 \$75 MCB - Reimburse

\$253,517 AMR - Medical Supplies
 \$65,544 AMR - Medical Supplies

\$99 Internet Reimburse
 \$165 Media Monitoring
 \$5,742 Building Maintenance
 \$562 Misc Supplies

\$37,115 TFD - Medical Supplies
 \$200,456 Maintenance Communications

\$730 Building Maintenance
 \$165 Fees
 \$157 Misc Supplies
 \$36 Subscription/Ads

\$12,000 Network Support

\$8,100 Janitorial
 \$613 AMR - Medical Supplies

\$8,019 Utilities
 \$3,118 Utilities
 \$2,980 License Fee / Deus
 \$4,511 Workers Comp
 \$164 Tags

\$2,000 Pike Pass
 \$937 Leased Printers
 \$117 Building Maintenance

\$304 Building Maintenance

AMR \$229 P+ \$75

\$1,475 Building Maintenance
 \$401 Utilities
 \$8 Utilities

\$15,865 AMR - Medical Supplies

\$807 Storage
 \$45 Misc Supplies
 \$279 Petty Cash Reimburse
 \$280 Petty Cash Reimburse
 \$305 Petty Cash Reimburse

\$133,475 AMR - Medical Supplies

\$1,518 Medical Supplies

TFD \$1482. EMSA \$36.00

\$310 Postage

\$5,213 Postage

\$2,769 Utilities
\$5,416 Rent
\$54 Employee Reimbursement
\$273 FSA Admin Fee
\$4,357 Patient Account Services
\$462 Insurance

\$12,933 Attorney Fees

\$6,062 Temp Employees
\$71 Employee Reimbursement
\$1,000 Office Furniture
\$99 Internet Reimburse
\$1,718 Building Maintenance

\$1,162 Medical Supplies

\$153,171 Medical Supplies 16K will be a credit

\$655 Misc Supplies

\$455 MCB - Reimburse

\$730 Community Relations

\$110 Dues

\$13,312 Radio Maintenance

\$3,248 Temp Employees

\$107,721 Software Maintenance

\$2,585 Software Maintenance

\$4,447 Lawn Maintenance

\$102 Liens

\$323 Liens

\$374 Liens

\$391 Liens

\$733 Building Maintenance

\$389 Subscription/Ads

\$319 Tower Rental

\$1,816 Building Maintenance

\$298 Building Maintenance

\$25,000 AMR - Medical Supplies

\$24,881 Wireless Communications

\$5,520 AMR - Medical Supplies

\$1,077 Medical Supplies

\$17,564 AMR - Medical Supplies

\$36 Misc Supplies

\$504 P+ - Medical Supplies

\$700 Weather Notification

\$4,218 Temp Employees

\$5,500 Medicare Consulting

\$49 Communications

\$2,580 Collections

\$271 Misc Supplies

\$3,900 Maintenance SQL

\$550 Rent

\$8,395 Patient Billing

\$170 AMR - Medical Supplies

\$35,571 Patient Support Services