

MEMORANDUM

Date: September 27, 2017

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – August 2017**

Attached you will find financial statements for August 2017. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$23 thousand compared to budgeted profit of \$21 thousand, and the Western Division had a net loss of \$1,010 thousand compared to a budgeted net loss of \$1,007 thousand.

There is no net interdivisional payable/receivable as of 8/31/17.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at August 31, 2017, and how the balances have changed from the prior year.

Cash

Note that the East cash balance includes \$1,166,000 of funds that have been loaned on the building addition and not yet spent. It is anticipated that the amount will be spent by the end of the project.

Other Miscellaneous Receivables

The East balance includes \$905,587 owed by AMR on the 2016 profit cap and also amounts owed by granting agencies. The West balance includes \$1,033,572 owed by AMR on the 2016 profit cap and assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for August and July services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$574 thousand (4%) and Western is more than budget by \$174 thousand (1%). Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2018. The Eastern Division had 345 more emergency transports than budgeted (3.2%); non-emergency transports were 209 more than budget (12%). The Western Division emergency transports were more than budget by 99 (.8%) and non-emergencies were 167 less than budget (9%).

The year-to-date collection rate is 48% for the Eastern Division compared to a budget of 49% and an actual for fiscal 2017 of 51%. The year-to-date collection rate is 52% for the Western Division compared to a budget of 52% and an actual for fiscal 2017 of 50%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Two Months Ending Thursday, August 31, 2017

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$15,051,400.00	\$14,828,192.00	1.51%	\$30,187,300.00	\$29,656,384.00	1.79%
Non-emergency base rate	823,467.49	666,089.00	23.63%	1,549,740.35	1,332,178.00	16.33%
Mileage	1,033,344.00	1,017,343.00	1.57%	2,081,208.00	2,034,686.00	2.29%
Special events	16,930.00	29,666.67	-42.93%	29,145.00	59,333.34	-50.88%
Subscription membership	11,824.27	16,666.66	-29.05%	15,818.98	33,333.32	-52.54%
Other revenue	1,197,198.96	593,750.00	101.63%	1,196,899.86	1,187,500.00	0.79%
	<u>18,134,164.72</u>	<u>17,151,707.33</u>	<u>5.73%</u>	<u>35,060,112.19</u>	<u>34,303,414.66</u>	<u>2.21%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,795,802.26	11,528,583.34	-2.32%	23,910,036.99	23,057,166.68	-3.70%
Collection fees and expenses	66,399.48	70,833.33	6.26%	141,590.77	141,666.66	0.05%
	<u>11,862,201.74</u>	<u>11,599,416.67</u>	<u>-2.27%</u>	<u>24,051,627.76</u>	<u>23,198,833.34</u>	<u>-3.68%</u>
Net patient service revenue	<u>6,271,962.98</u>	<u>5,552,290.66</u>	<u>12.96%</u>	<u>11,008,484.43</u>	<u>11,104,581.32</u>	<u>-0.87%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,435,970.46	4,366,329.33	-1.59%	8,891,265.84	8,732,654.66	-1.82%
Employee compensation & benefits	363,348.99	355,828.91	-2.11%	708,556.74	711,657.82	0.44%
Medical supplies	9,430.84	28,999.92	67.48%	12,795.84	57,999.84	77.94%
Building rent, utilities and maintenance	109,956.84	94,283.32	-16.62%	193,730.95	188,566.64	-2.74%
Equipment maintenance	108,530.04	164,583.33	34.06%	215,451.40	329,166.66	34.55%
TotalCare campaign	2,615.21	3,750.00	30.26%	4,415.61	7,500.00	41.13%
Quality assurance fees	70,771.83	70,833.33	0.09%	141,543.66	141,666.66	0.09%
Telephone	69,844.15	71,666.67	2.54%	140,568.07	143,333.34	1.93%
Professional services	329,115.13	349,000.01	5.70%	667,284.80	698,000.02	4.40%
Miscellaneous supplies	40,979.39	48,941.67	16.27%	102,090.38	97,883.34	-4.30%
Postage and courier service	16,812.15	6,458.34	-160.32%	18,526.89	12,916.68	-43.43%
Equipment lease	4,560.14	1,775.00	-156.91%	4,947.97	3,550.00	-39.38%
Other fees and expenses	54,850.97	84,450.00	35.05%	110,160.55	168,900.00	34.78%
Community relations	6,630.15	10,166.67	34.79%	12,436.93	20,333.34	38.83%
Office supplies	3,773.14	3,833.34	1.57%	6,491.69	7,666.68	15.33%
Insurance	17,991.11	16,416.66	-9.59%	31,599.77	32,833.32	3.76%
Travel, meals, and training	2,031.82	2,750.00	26.12%	4,081.87	5,500.00	25.78%
	<u>5,647,212.36</u>	<u>5,680,066.50</u>	<u>0.58%</u>	<u>11,265,948.96</u>	<u>11,360,129.00</u>	<u>0.83%</u>
Operating inc. (loss) before depr.	624,750.62	(127,775.84)	-588.94%	(257,464.53)	(255,547.68)	0.75%
Depreciation	349,999.99	350,000.00	0.00%	699,999.98	700,000.00	0.00%
Operating income (loss)	<u>274,750.63</u>	<u>(477,775.84)</u>	<u>-157.51%</u>	<u>(957,464.51)</u>	<u>(955,547.68)</u>	<u>0.20%</u>

EMSA
 EMSA Combined
 For the Two Months Ending Thursday, August 31, 2017

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense	10,541.67	15,083.33	30.11%	76,887.07	30,166.66	-154.87%
Nonoperating expense	10,541.67	15,083.33	30.11%	76,887.07	30,166.66	-154.87%
Nonoperating income - interest income	733.10		0.00%	1,587.21		0.00%
Net income (loss)	264,942.06	(492,859.17)	153.76%	(1,032,764.37)	(985,714.34)	-4.77%

EMSA
EMSA Eastern Division
For the Two Months Ending Thursday, August 31, 2017

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,176,000.00	\$7,044,219.00	1.87%	\$14,441,700.00	\$14,088,438.00	2.51%
Non-emergency base rate	389,461.57	298,874.00	30.31%	747,766.57	597,748.00	25.10%
Mileage	482,124.00	452,515.00	6.54%	985,344.00	905,030.00	8.87%
Special events	14,035.00	14,000.00	0.25%	23,350.00	28,000.00	-16.61%
Subscription membership	7,056.36	8,333.33	-15.32%	10,965.92	16,666.66	-34.20%
Other revenue	1,197,061.25	593,750.00	101.61%	1,196,683.15	1,187,500.00	0.77%
	<u>9,265,738.18</u>	<u>8,411,691.33</u>	<u>10.15%</u>	<u>17,405,809.64</u>	<u>16,823,382.66</u>	<u>3.46%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,666,066.10	5,499,416.67	-3.03%	11,511,804.03	10,998,833.34	-4.66%
Collection fees and expenses	26,027.24	33,333.33	21.92%	57,622.15	66,666.66	13.57%
	<u>5,692,093.34</u>	<u>5,532,750.00</u>	<u>-2.88%</u>	<u>11,569,426.18</u>	<u>11,065,500.00</u>	<u>-4.55%</u>
Net patient service revenue	<u>3,573,644.84</u>	<u>2,878,941.33</u>	<u>24.13%</u>	<u>5,836,383.46</u>	<u>5,757,882.66</u>	<u>1.36%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,161,024.99	2,051,351.33	-5.35%	4,279,925.93	4,102,698.66	-4.32%
Employee compensation & benefits	177,713.02	167,239.58	-6.26%	343,542.18	334,479.16	-2.71%
Medical supplies	3,584.18	12,891.59	72.20%	4,584.18	25,783.18	82.22%
Building rent, utilities and maintenance	44,649.38	29,924.99	-49.20%	75,812.97	59,849.98	-26.67%
Equipment maintenance	55,196.28	77,750.00	29.01%	102,721.74	155,500.00	33.94%
TotalCare campaign	1,953.06	2,500.00	21.88%	3,368.18	5,000.00	32.64%
Quality assurance fees	34,500.00	34,500.00	0.00%	69,000.00	69,000.00	0.00%
Telephone	31,409.89	28,833.34	-8.94%	63,915.76	57,666.68	-10.84%
Professional services	158,500.98	161,250.00	1.70%	314,409.60	322,500.00	2.51%
Miscellaneous supplies	21,464.84	23,108.33	7.11%	49,393.45	46,216.66	-6.87%
Postage and courier service	7,938.22	3,041.67	-160.98%	8,818.41	6,083.34	-44.96%
Equipment lease	2,404.73	1,025.00	-134.61%	2,792.56	2,050.00	-36.22%
Other fees and expenses	25,090.87	37,399.99	32.91%	49,328.36	74,799.98	34.05%
Community relations	4,434.63	5,000.00	11.31%	7,346.43	10,000.00	26.54%
Office supplies	1,653.19	1,916.67	13.75%	3,259.96	3,833.34	14.96%
Insurance	12,290.52	8,750.00	-40.46%	18,608.99	17,500.00	-6.34%
Travel, meals, and training	1,012.18	1,250.00	19.03%	2,080.36	2,500.00	16.79%
	<u>2,744,820.96</u>	<u>2,647,732.49</u>	<u>-3.67%</u>	<u>5,398,909.06</u>	<u>5,295,460.98</u>	<u>-1.95%</u>
Operating inc. (loss) before depr.	828,823.88	231,208.84	258.47%	437,474.40	462,421.68	-5.39%
Depreciation	208,333.33	208,333.33	0.00%	416,666.66	416,666.66	0.00%
Operating income (loss)	<u>620,490.55</u>	<u>22,875.51</u>	<u>2612.47%</u>	<u>20,807.74</u>	<u>45,755.02</u>	<u>-54.52%</u>

EMSA
 EMSA Eastern Division
 For the Two Months Ending Thursday, August 31, 2017

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense	10,541.67	12,333.33	14.53%	44,020.67	24,666.66	-78.46%
Nonoperating expense	10,541.67	12,333.33	14.53%	44,020.67	24,666.66	-78.46%
Nonoperating income - interest income	191.82		0.00%	359.01		0.00%
Net income (loss)	610,140.70	10,542.18	-5687.61%	(22,853.92)	21,088.36	208.37%

EMSA
EMSA Western Division
For the Two Months Ending Thursday, August 31, 2017

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,875,400.00	\$7,783,973.00	1.17%	\$15,745,600.00	\$15,567,946.00	1.14%
Non-emergency base rate	434,005.92	367,215.00	18.19%	801,973.78	734,430.00	9.20%
Mileage	551,220.00	564,828.00	-2.41%	1,095,864.00	1,129,656.00	-2.99%
Special events	2,895.00	15,666.67	-81.52%	5,795.00	31,333.34	-81.51%
Subscription membership	4,767.91	8,333.33	-42.79%	4,853.06	16,666.66	-70.88%
Other revenue	137.71		0.00%	216.71		0.00%
	<u>8,868,426.54</u>	<u>8,740,016.00</u>	<u>1.47%</u>	<u>17,654,302.55</u>	<u>17,480,032.00</u>	<u>1.00%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,129,736.16	6,029,166.67	-1.67%	12,398,232.96	12,058,333.34	-2.82%
Collection fees and expenses	40,372.24	37,500.00	-7.66%	83,968.62	75,000.00	-11.96%
	<u>6,170,108.40</u>	<u>6,066,666.67</u>	<u>-1.71%</u>	<u>12,482,201.58</u>	<u>12,133,333.34</u>	<u>-2.88%</u>
Net patient service revenue	<u>2,698,318.14</u>	<u>2,673,349.33</u>	<u>0.93%</u>	<u>5,172,100.97</u>	<u>5,346,698.66</u>	<u>-3.27%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,274,945.47	2,314,978.00	1.73%	4,611,339.91	4,629,956.00	0.40%
Employee compensation & benefits	185,635.97	188,589.33	1.57%	365,014.56	377,178.66	3.23%
Medical supplies	5,846.66	16,108.33	63.70%	8,211.66	32,216.66	74.51%
Building rent, utilities and maintenance	65,307.46	64,358.33	-1.47%	117,917.98	128,716.66	8.39%
Equipment maintenance	53,333.76	86,833.33	38.58%	112,729.66	173,666.66	35.09%
TotalCare campaign	662.15	1,250.00	47.03%	1,047.43	2,500.00	58.10%
Quality assurance fees	36,271.83	36,333.33	0.17%	72,543.66	72,666.66	0.17%
Telephone	38,434.26	42,833.33	10.27%	76,652.31	85,666.66	10.52%
Professional services	170,614.15	187,750.01	9.13%	352,875.20	375,500.02	6.03%
Miscellaneous supplies	19,514.55	25,833.34	24.46%	52,696.93	51,666.68	-1.99%
Postage and courier service	8,873.93	3,416.67	-159.72%	9,708.48	6,833.34	-42.08%
Equipment lease	2,155.41	750.00	-187.39%	2,155.41	1,500.00	-43.69%
Other fees and expenses	29,760.10	47,050.01	36.75%	60,832.19	94,100.02	35.35%
Community relations	2,195.52	5,166.67	57.51%	5,090.50	10,333.34	50.74%
Office supplies	2,119.95	1,916.67	-10.61%	3,231.73	3,833.34	15.69%
Insurance	5,700.59	7,666.66	25.64%	12,990.78	15,333.32	15.28%
Travel, meals, and training	1,019.64	1,500.00	32.02%	2,001.51	3,000.00	33.28%
	<u>2,902,391.40</u>	<u>3,032,334.01</u>	<u>4.29%</u>	<u>5,867,039.90</u>	<u>6,064,668.02</u>	<u>3.26%</u>
Operating inc. (loss) before depr.	(204,073.26)	(358,984.68)	-43.15%	(694,938.93)	(717,969.36)	-3.21%
Depreciation	141,666.66	141,666.67	0.00%	283,333.32	283,333.34	0.00%
Operating income (loss)	<u>(345,739.92)</u>	<u>(500,651.35)</u>	<u>-30.94%</u>	<u>(978,272.25)</u>	<u>(1,001,302.70)</u>	<u>-2.30%</u>

EMSA
 EMSA Western Division
 For the Two Months Ending Thursday, August 31, 2017

	Month of August			For the 2 Months Ended August		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense:						
Interest expense		2,750.00	100.00%	32,866.40	5,500.00	-497.57%
Nonoperating expense		2,750.00	100.00%	32,866.40	5,500.00	-497.57%
Nonoperating income - interest income	541.28		0.00%	1,228.20		0.00%
Net income (loss)	(345,198.64)	(503,401.35)	31.43%	(1,009,910.45)	(1,006,802.70)	-0.31%

EMSA
EMSA Combined
For the Two Months Ending Thursday, August 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$449,032.86	\$279,201.14
Petty cash	1,200.00	1,200.00
Invested cash	<u>10,172,221.76</u>	<u>9,433,616.74</u>
	10,622,454.62	9,714,017.88
Patient accounts receivable:		
Patient accounts receivable	24,390,483.44	24,081,511.06
Receivables in collection	<u>76,333,000.19</u>	<u>72,544,000.19</u>
	100,723,483.63	96,625,511.25
Less allowance for contractual allowances and bad debts	<u>87,764,450.00</u>	<u>82,803,291.00</u>
Net patient accounts receivable	<u>12,959,033.63</u>	<u>13,822,220.25</u>
Other receivables:		
Due from contractor	589,960.65	661,087.08
Due from collection agency	22,955.39	23,113.99
Other miscellaneous receivables	<u>2,709,479.46</u>	<u>35,191.32</u>
	<u>3,322,395.50</u>	<u>719,392.39</u>
Other current assets:		
Prepaid assets	615,565.56	829,765.82
Other, principally funds held by trustee	<u>21,970.34</u>	<u>90,461.07</u>
	<u>637,535.90</u>	<u>920,226.89</u>
Total current assets	<u>27,541,419.65</u>	<u>25,175,857.41</u>
Property and equipment:		
Communication equipment	9,489,481.00	9,242,155.67
Buildings and leasehold improvements	3,994,113.76	3,913,672.76
Ambulances	14,642,428.27	13,517,411.75
Data processing equipment	7,778,363.57	7,768,863.57
On-board equipment	8,322,963.92	7,879,842.70
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,681,973.44	1,575,047.44
Land	64,200.00	64,200.00
Transportation equipment	639,742.98	634,016.98
Prepaid assets	6,028,270.07	1,159,812.36
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	54,772,815.46	47,886,301.68
Less accumulated depreciation	<u>40,705,509.00</u>	<u>37,115,476.60</u>
Net property and equipment	<u>14,067,306.46</u>	<u>10,770,825.08</u>
Other assets	<u>9,734.50</u>	<u>9,734.50</u>
Total assets	<u>41,618,460.61</u>	<u>35,956,416.99</u>

EMSA
EMSA Combined
For the Two Months Ending Thursday, August 31, 2017

	2018	2017
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Liabilities and Division Capital

Current liabilities:		
Accounts payable and accrued liabilities	1,877,766.18	1,075,463.33
Due to contractor	8,891,265.65	8,575,659.18
Due to Quality Assurance Fund	331,348.44	263,486.61
Accrued retirement	58,898.82	57,039.31
Accrued salaries and wages	386,719.53	400,362.78
Current installments of long-term debt	785,070.50	347,752.00
Accrued interest payable	7.57	3.98
Deferred revenue	118,242.66	83,033.31
Total current liabilities	12,449,319.35	10,802,800.50
Long-term debt	5,801,975.38	1,415,437.43
Other liabilities		21,752.22
Total liabilities	18,251,294.73	12,239,990.15
Division capital:		
Contributed capital	86,781,511.77	80,473,873.77
Retained earnings (deficit)	(62,381,581.52)	(55,149,329.11)
Current year earnings (loss)	(1,032,764.37)	(1,608,117.82)
Total division capital	23,367,165.88	23,716,426.84
Total liabilities & division capital	41,618,460.61	35,956,416.99

EMSA
EMSA Eastern Division
For the Two Months Ending Thursday, August 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$364,451.53)	(\$186,338.68)
Petty cash	600.00	600.00
Invested cash	<u>3,529,536.53</u>	<u>3,021,610.94</u>
	3,165,685.00	2,835,872.26
Patient accounts receivable:		
Patient accounts receivable	11,556,977.45	11,027,520.55
Receivables in collection	<u>37,669,999.82</u>	<u>34,153,999.82</u>
	49,226,977.27	45,181,520.37
Less allowance for contractual allowances and bad debts	<u>43,359,297.00</u>	<u>39,212,710.00</u>
Net patient accounts receivable	<u>5,867,680.27</u>	<u>5,968,810.37</u>
Other receivables:		
Due from contractor	589,960.65	661,087.08
Due from collection agency	13,760.13	13,904.18
Other miscellaneous receivables	<u>1,032,473.96</u>	<u>35,191.32</u>
	<u>1,636,194.74</u>	<u>710,182.58</u>
Other current assets:		
Prepaid assets	269,100.47	373,896.39
Other, principally funds held by trustee	<u>22,585.85</u>	<u>69,097.81</u>
	<u>291,686.32</u>	<u>442,994.20</u>
Total current assets	<u>10,961,246.33</u>	<u>9,957,859.41</u>
Property and equipment:		
Communication equipment	4,758,551.63	4,725,569.49
Buildings and leasehold improvements	3,331,474.35	3,319,637.35
Ambulances	8,847,058.56	8,173,887.78
Data processing equipment	3,913,089.51	3,913,089.51
On-board equipment	4,571,178.33	4,498,758.92
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	961,664.00	912,079.25
Land	64,200.00	64,200.00
Transportation equipment	405,776.04	400,050.04
Prepaid assets	5,584,293.39	879,664.73
Capital Lease	<u>338,087.66</u>	<u>338,087.66</u>
	33,395,917.05	27,845,568.31
Less accumulated depreciation	<u>22,749,521.45</u>	<u>20,617,771.98</u>
Net property and equipment	<u>10,646,395.60</u>	<u>7,227,796.33</u>
Other assets	<u>8,273.60</u>	<u>8,273.60</u>
Total assets	<u><u>21,615,915.53</u></u>	<u><u>17,193,929.34</u></u>

EMSA
EMSA Eastern Division
For the Two Months Ending Thursday, August 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	991,048.44	1,140,179.11
Due to contractor	4,279,925.97	4,043,657.26
Due to Quality Assurance Fund	331,348.44	263,486.61
Accrued retirement	31,212.45	30,283.89
Accrued salaries and wages	183,559.55	188,743.81
Current installments of long-term debt	605,111.50	175,480.00
Accrued interest payable	7.57	3.98
Deferred revenue	70,563.59	76,999.34
Total current liabilities	6,492,777.51	5,918,834.00
Long-term debt	5,417,615.38	851,118.43
Other liabilities		21,752.22
Total liabilities	11,910,392.89	6,791,704.65
Division capital:		
Contributed capital	8,626,574.23	7,818,517.23
Retained earnings (deficit)	1,101,802.33	3,469,287.71
Current year earnings (loss)	(22,853.92)	(885,580.25)
Total division capital	9,705,522.64	10,402,224.69
Total liabilities & division capital	21,615,915.53	17,193,929.34

EMSA
EMSA Western Division
For the Two Months Ending Thursday, August 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$813,484.39	\$465,539.82
Petty cash	600.00	600.00
Invested cash	<u>6,642,685.23</u>	<u>6,412,005.80</u>
	7,456,769.62	6,878,145.62
Patient accounts receivable:		
Patient accounts receivable	12,833,505.99	13,053,990.51
Receivables in collection	<u>38,663,000.37</u>	<u>38,390,000.37</u>
	51,496,506.36	51,443,990.88
Less allowance for contractual allowances and bad debts	<u>44,405,153.00</u>	<u>43,590,581.00</u>
Net patient accounts receivable	<u>7,091,353.36</u>	<u>7,853,409.88</u>
Other receivables:		
Due from collection agency	9,195.26	9,209.81
Other miscellaneous receivables	<u>1,677,005.50</u>	<u>1,677,005.50</u>
	<u>1,686,200.76</u>	<u>9,209.81</u>
Other current assets:		
Prepaid assets	346,465.09	455,869.43
Other, principally funds held by trustee	<u>(615.51)</u>	<u>21,363.26</u>
	345,849.58	477,232.69
Total current assets	<u>16,580,173.32</u>	<u>15,217,998.00</u>
Property and equipment:		
Communication equipment	4,730,929.37	4,516,586.18
Buildings and leasehold improvements	662,639.41	594,035.41
Ambulances	5,795,369.71	5,343,523.97
Data processing equipment	3,865,274.06	3,855,774.06
On-board equipment	3,751,785.59	3,381,083.78
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	720,309.44	662,968.19
Transportation equipment	233,966.94	233,966.94
Prepaid assets	443,976.68	280,147.63
Capital Lease	<u>401,822.63</u>	<u>401,822.63</u>
	21,376,898.41	20,040,733.37
Less accumulated depreciation	<u>17,955,987.55</u>	<u>16,497,704.62</u>
Net property and equipment	<u>3,420,910.86</u>	<u>3,543,028.75</u>
Other assets	<u>1,460.90</u>	<u>1,460.90</u>
Total assets	<u><u>20,002,545.08</u></u>	<u><u>18,762,487.65</u></u>

EMSA
EMSA Western Division
For the Two Months Ending Thursday, August 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	886,717.74	(64,715.78)
Due to contractor	4,611,339.68	4,532,001.92
Accrued retirement	27,686.37	26,755.42
Accrued salaries and wages	203,159.98	211,618.97
Current installments of long-term debt	179,959.00	172,272.00
Deferred revenue	47,679.07	6,033.97
Total current liabilities	5,956,541.84	4,883,966.50
Long-term debt	384,360.00	564,319.00
Total liabilities	6,340,901.84	5,448,285.50
Division capital:		
Contributed capital	78,154,937.54	72,655,356.54
Retained earnings (deficit)	(63,483,383.85)	(58,618,616.82)
Current year earnings (loss)	(1,009,910.45)	(722,537.57)
Total division capital	13,661,643.24	13,314,202.15
Total liabilities & division capital	20,002,545.08	18,762,487.65

EMSA
Cash Rollforward
Year Ending June 30, 2018

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2017	\$ 3,643,961	\$ 3,643,961	-	7,422,560	7,422,560	-	11,066,521	11,066,521	-
Net revenue collected	4,325,000	4,200,000	125,000	5,029,000	5,095,890	(66,890)	9,354,000	9,295,890	58,110
Utility bill receipts	1,197,000	1,187,500	9,500				1,197,000	1,187,500	9,500
TotalCare proceeds	80,000	100,000	(20,000)	52,037		52,037	132,037	100,000	32,037
Payment to contractor	(4,068,505)	(4,102,702)	34,197	(4,722,398)	(4,630,000)	(92,398)	(8,790,903)	(8,732,702)	(58,201)
Operating expenses/changes in WC	(1,892,122)	(1,183,300)	(708,822)	(751,617)	(1,433,000)	681,383	(2,643,739)	(2,616,300)	(27,439)
Capital expenditures	(367,708)	(456,000)	88,292	(774,543)	(490,000)	(284,543)	(1,142,251)	(946,000)	(196,251)
Net debt proceeds/(reduction)&int	894,419	(232,000)	1,126,419	(205,138)	(205,000)	(138)	689,281	(437,000)	1,126,281
Interest/other income	1,754		1,754	1,100		1,100	2,854	-	2,854
Other	72,272	(2) 130,300	(58,028)	685,383	(1) 685,383	-	757,655	815,683	(58,028)
Balance at August 31, 2017	<u>3,886,071</u>	<u>3,287,759</u>	<u>598,312</u>	<u>6,736,384</u>	<u>6,445,833</u>	<u>290,551</u>	<u>10,622,455</u>	<u>9,733,592</u>	<u>888,863</u>

(1) 26,596 - '17 Other Western Subsidy
230,610 - '18 Edmond Subsidy
27,594 - '18 Other Western Subsidy
298,769 - '17 Oklahoma City Subsidy
101,814 - '18 Oklahoma City Subsidy
685,383

(2) 72,272 - '17 Other Eastern Subsidy

West - Cash	7,456,770
A/P	(720,386)
Net	<u><u>6,736,384</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Two Months Ended 8/31/17

Eastern Division

Net Income (loss)		(22,854)
Add: Depreciation	416,666	
Increase in allowance for doubtful accounts	400,000	
Increase in deferred revenue	70,564	<u>887,230</u>
Changes in working capital:		
Increase in patient receivables	(691,955)	
Decrease in other receivables	106,939	
Increase in other assets	(43,032)	
Decrease in accounts payable	(476,204)	
Decrease in accrued liabilities	(144,115)	<u>(1,248,367)</u>
Net Property Additions:		(1,401,984)
Debt Service/ Loan Proceeds		1,978,556
Net Contributed Capital		72,272
Change in cash and cash equivalents:		<u><u>264,853</u></u>
Cash balance @6/30/17		2,900,832
Cash balance @8/31/17		3,165,685
Change in cash		<u><u>264,853</u></u>

EMSA
Statement of Cash Flows
Two Months Ended 8/31/17

Western Division

Net income (loss)		(1,009,910)
Add: Depreciation	283,334	
Decrease in allowance for doubtful accounts	(231,000)	
Increase in deferred revenue	47,679	<u>100,013</u>
Changes in working capital:		
Decrease in patient receivables	100,784	
Increase in other receivables	(153,754)	
Decrease in other assets	7,276	
Increase in accounts payable	32,530	
Decrease in accrued liabilities	(135,133)	<u>(148,297)</u>
Net Property (Additions)/Dispositions		(163,836)
Debt Service/Loan proceeds		(172,272)
Contributed Capital		685,383
Change in cash and cash equivalents:		<u><u>(708,919)</u></u>
Cash balance @6/30/16		8,165,689
Cash balance @8/31/17		7,456,770
Change in cash		<u><u>(708,919)</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through August

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2018 Ambulances (eleven)</i>			
Replacement units	474,000		474,000
Repairs	25,000	13,111	11,889
Common use vehicle		38,775	(38,775)
Miscellaneous	20,000		20,000
<i>2016 Ambulances (ten)</i>			
Replacement units	1,100,000	981,531	118,469
On board equipment:			
Stair chairs	5,000		5,000
Power cots	213,000		
Miscellaneous	32,000		32,000
CAD and radio equipment:			
Mobile data terminals	105,000		105,000
Mobile gateways	119,000		119,000
Recording system	92,000		92,000
Building expenses:			
Floor scrubbers		20,064	(20,064)
Miscellaneous	43,000	7,014	35,986
Computer equipment:			
UPS batteries	5,000		5,000
Information processing system (Laserfiche)		47,383	(47,383)
Miscellaneous	100,000		100,000
TOTAL	2,333,000	1,107,878	1,012,122
Less 2016 incurred prior year		740,170	
Current year expenditures		367,708	
Less 2016 incurred current year	1,100,000	241,361	
Current year budget	1,233,000	126,347	1,106,653

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through August

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2018 Ambulances (eleven)</i>				
Replacement units	1,338,000			1,338,000
Repairs	25,000		24,780	220
Miscellaneous	20,000			20,000
<i>2017 Ambulances (eleven)</i>				
Replacement units	1,269,000	675,286		593,714
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	1,196,116		(96,116)
On board equipment:				
Stair chairs	5,000			5,000
Power cots	870,000			870,000
Power cots - aid vans (3)			42,220	(42,220)
Miscellaneous	39,000		12,447	26,553
CAD and radio equipment:				
Mobile data terminals	115,000			115,000
Mobile gateways in trucks	131,000			131,000
Radio infrastructure (NG911)	117,500		29,376	88,124
Recording system	108,000			108,000
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
Miscellaneous	48,000		6,892	41,108
Computer equipment:				
Information processing system(Laserfiche)			50,420	(50,420)
Miscellaneous	100,000			100,000
TOTAL	5,305,500	1,871,402	166,135	3,267,963
Less 2016 and 2017 incurred prior year		1,262,994		
Current year expenditures		608,408	166,135	774,543
Less 2016 and 2017 incurred current year	2,369,000	608,408		
Current year budget	<u>2,936,500</u>	<u>0</u>	<u>166,135</u>	<u>2,770,365</u>

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2018

Eastern Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>					
Emergency	5,648	5,535	11,183	10,788	10,838
Non-emergency	951	990	1,941	1,576	1,732
Total	<u>6,599</u>	<u>6,525</u>	<u>13,124</u>	<u>12,364</u>	<u>12,570</u>
Unit hours	14,417	14,704	29,121	31,013	
% of total system hours	47.5%	48.4%	48.0%	47.2%	47.0%
<i>Gross revenue by payor:</i>					
Medicare	43%	44%	43%	43%	
Medicaid	17%	17%	17%	18%	
Private insurance	17%	16%	17%	17%	
Uninsured and other	23%	23%	23%	22%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	44.2%	51.5%	47.8%	51.4%	49.0%
<i>Net income (loss)</i>	\$ (632,995)	\$ 610,141	\$ (22,854)	\$ (885,580)	\$ 21,088
<i>Days in A/R</i>	79.4	79.9	N/A	80.4	
<i>Past due A/R</i>	\$ 2,310,000	\$ 2,192,000	N/A	\$ 2,589,000	
<i>Current ratio</i>	1.42	1.69	N/A	1.68	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Western Division

	<u>Jul-17</u>	<u>Aug-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>					
Emergency	6,061	6,014	12,075	12,461	11,976
Non-emergency	815	886	1,701	1,635	1,868
Total	<u>6,876</u>	<u>6,900</u>	<u>13,776</u>	<u>14,096</u>	<u>13,844</u>
Unit hours	15,940	15,647	31,587	34,737	
% of total system hours	52.5%	51.6%	52.0%	52.8%	53.0%
<i>% of gross revenue by payor:</i>					
Medicare	45%	44%	45%	44%	
Medicaid	15%	16%	16%	14%	
Private insurance	19%	18%	18%	20%	
Uninsured and other	21%	22%	21%	22%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	47.4%	56.1%	51.7%	49.5%	52.0%
<i>Net income (loss)</i>	\$ (664,712)	\$ (345,199)	\$ (1,009,911)	\$ (722,538)	\$ (1,006,803)
<i>Days in A/R</i>	83.0	82.2	N/A	76.9	
<i>Past due A/R</i>	\$ 2,913,000	\$ 2,761,000	N/A	\$ 3,309,000	
<i>Current ratio</i>	2.83	2.78	N/A	3.12	

EMSA Eastern Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2018

	Jul-17	Aug-17	Y-T-D	Budget	Variance	
					#	%
Transports:						
Code 1	2,054	1,971	4,025			
Code 2	3,594	3,564	7,158			
Total emergencies	<u>5,648</u>	<u>5,535</u>	<u>11,183</u>	<u>10,838</u>	<u>345</u>	<u>3.2%</u>
Code 3	938	974	1,912			
Code 4	13	16	29			
Total non-emergencies	<u>951</u>	<u>990</u>	<u>1,941</u>	<u>1,732</u>	<u>209</u>	<u>12.1%</u>
Total transports	<u>6,599</u>	<u>6,525</u>	<u>13,124</u>	<u>12,570</u>	<u>554</u>	<u>4.4%</u>
Cancelled calls	629	594	1,223			
No hauls	2,120	2,045	4,165			
Total requests for service	<u>9,348</u>	<u>9,164</u>	<u>18,512</u>			
Transports/day:						
Emergencies	182.2	178.5	180.4	174.8	5.6	
Non-emergencies	30.7	31.9	31.3	27.9	3.4	
	<u>212.9</u>	<u>210.5</u>	<u>211.7</u>	<u>202.7</u>	<u>8.9</u>	
Percent of total transports:						
Emergencies	85.6%	84.8%	85.2%	86.2%		
Non-emergencies	14.4%	15.2%	14.8%	13.8%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	14,417	14,704	29,121			
Percent of total unit hours:						
Eastern Division	47.5%	48.4%	48.0%	47.0%		
Western Division	52.5%	51.6%	52.0%	53.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

EMSA Western Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2018

	Jul-17	Aug-17	Y-T-D	Budget	Variance	
					#	%
Transports:						
Code 1	2,372	2,269	4,641			
Code 2	3,689	3,745	7,434			
Total emergencies	<u>6,061</u>	<u>6,014</u>	<u>12,075</u>	<u>11,976</u>	<u>99</u>	<u>0.8%</u>
Code 3	800	860	1,660			
Code 4	15	26	41			
Total non-emergencies	<u>815</u>	<u>886</u>	<u>1,701</u>	<u>1,868</u>	<u>(167)</u>	<u>(8.9%)</u>
Total transports	<u>6,876</u>	<u>6,900</u>	<u>13,776</u>	<u>13,844</u>	<u>(68)</u>	<u>(0.5%)</u>
Cancelled calls	652	602	1,254			
No hauls	1,845	1,787	3,632			
Total requests for service	<u>9,373</u>	<u>9,289</u>	<u>18,662</u>			
Transports/day:						
Emergencies	195.5	194.0	194.8	193.2	1.6	
Non-emergencies	26.3	28.6	27.4	30.1	(2.7)	
	<u>221.8</u>	<u>222.6</u>	<u>222.2</u>	<u>223.3</u>	<u>(1.1)</u>	
Percent of total transports:						
Emergencies	88.1%	87.2%	87.7%	86.5%		
Non-emergencies	11.9%	12.8%	12.3%	13.5%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	15,940	15,647	31,587			
Percent of total unit hours:						
Eastern Division	47.5%	48.4%	48.0%	47.0%		
Western Division	52.5%	51.6%	52.0%	53.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

KEY: AMR MCB EMSA

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1
911 Custom	911 CUSTOM	79882	9/18/2017	1,218.00	Vehicle Maintenance
Accountemps	ACTMPS01	Z000003422	8/31/2017	16,985.21	Temp Employees
Accounting Principals	ACTPRN01	79884	9/18/2017	3,465.70	Temporary Employees
Accounting Principals	ACTPRN01	79960	9/20/2017	16,782.23	Temporary Employees
Adam Hurry	HURRY, ADAM	79842	8/31/2017	235.30	Employee Travel Reimburse
Adam Paluka	PALUKA, ADAM	79880	9/14/2017	208.40	Employee Expense Reimbursement
Adam Paluka	PALUKA, ADAM	79812	8/22/2017	279.82	Employee Expense Reimbursement
AIRGAS USA LLC	1223388	79831	8/31/2017	6,441.60	AMR
Ala Carte Courier Service, Inc	ALACRT01	79886	9/18/2017	1,190.48	Courier Service
All-Kill Pest Control	ALLKIL01	79847	8/31/2017	126.00	Building Maintenance
Alpha Pack	ALPHA PACK	79815	8/23/2017	6,892.50	Medical Supplies
American Emergency Vehicles	AEV01	79885	9/18/2017	403,894.00	Ambulance Maintenance
American Waste Control	AMWSTE01	Z000003429	9/18/2017	936.26	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	79887	9/18/2017	1,017.57	Building Maintenance
Armstrong Medical Industries	ARMMED01	Z000003419	8/31/2017	13.86	AMR
Association of Central Ok Govn	ACOG 01	79846	8/31/2017	429.30	OKC 911 Service Agreement
Association of Central Ok Govn	ACOG 01	79883	9/18/2017	654.90	OKC 911 Service Agreement
AT&T Interstate Dedicated Private Line Service	ATT 07	79888	9/18/2017	2,705.54	Communications
AT&T Mobility	AT&T MOBILITY	Z000003430	9/18/2017	86.07	Wireless Communications
AT&T OneNet Services	ATT INTERNET	79848	8/31/2017	418.23	Communications
AT&T OneNet Services	ATT INTERNET	79889	9/18/2017	495.49	Communications
att	ATT 10	Z000003431	9/18/2017	23,964.79	Communications
B. D. Eddie Enterprises	BDEDDI01	79849	8/31/2017	27,044.45	Rent
Blue Calypso Inc	BLUE CALYPSO	79890	9/18/2017	1,850.00	Professional Services
Blue Sky Supply	BLUE SKY SUPPLY	79891	9/18/2017	830.44	Coffee/Food Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	79816	8/24/2017	29,953.73	OMD Dir Salary & Benefits
Calvert's Plant Interiors Inc.	CALPLT01	79893	9/18/2017	1,134.96	Plant Maintenance

Capital Waste Solutions	CAPITAL WASTE	79894	9/18/2017	3,500.00	Building Maintenance
Carrie Morley	MORLEY, CARRIE	79879	9/14/2017	110.33	Employee Reimbursement
CDW Government, Inc.	CDWCMP01	79895	9/18/2017	14,418.07	Computer Supplies
Center Point Energy	OK ENERGY SERV	79862	8/31/2017	12.87	Utilities
Change Healthcare	CHANGE HEALTHCA	79850	8/31/2017	2,125.98	Pt Account
Chantelle Ainge	HINDS, CHANTELL	79875	9/14/2017	64.21	Employee Travel Expenses
Chappell Supply & Equipment	CHPSPY01	79896	9/18/2017	502.52	Building Maintenance
Cheryl Prebble	PREBBLE, CHERYL	79881	9/14/2017	99.99	Employee Reimbursement
City of Bixby	CTYBXB01	79901	9/18/2017	35.43	utilities
City of Oklahoma City - Utilities	CTYOKC01	79853	8/31/2017	1,549.40	Utilities
City of Tulsa Utilities	CTYTUL02	79902	9/18/2017	3,570.13	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	79897	9/18/2017	2,830.00	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003432	9/18/2017	1,492.01	Building Maintenance
Cobra One Corporation	COBRA ONE CORP	79898	9/18/2017	245.00	Benefits
Community Care	COMMUNITY CARE	79899	9/18/2017	49.56	employee Benefits
Compsource Oklahoma	COMPSOURCE	79872	9/5/2017	1,413.00	Workers Comp
Cook's Appliance Service	CKSAPL01	79851	8/31/2017	291.00	Building Maintenance
Cox	COX	Z000003423	8/31/2017	25,702.19	Internet
CPI Office Products	CPI OFFICE PROD	Z000003433	9/18/2017	13,757.02	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	79852	8/31/2017	558.75	Website
CSI Communications, LLC	CRTSPC01	79900	9/18/2017	2,528.75	Website
David Howerton	HOWERTON	79876	9/14/2017	167.00	MCB - Reimburse
Detco	DETCO	Z000003420	8/31/2017	3,687.60	Fleet Maintenance
DocuSign	DOCUSIGN	79903	9/18/2017	3,375.00	Support
Donohue Commercial Service	DONOHUE COMMERC	79904	9/18/2017	3,373.96	Building Maintenance
EMS Resource Advisors LLC	EMS RESOURCE	79905	9/18/2017	1,766.44	Professional Services
Eric Robinson	ROBINSON,ERIC	79939	9/18/2017	2,805.00	Professional Services
Erling and Associates Inc.	ERLING01	79906	9/18/2017	4,166.67	Professional Services
Federal Express Corporation	FEDEXP01	79854	8/31/2017	10.72	Express Mail

Federal Express Corporation	FEDEXP01	79907	9/18/2017	85.04 Express Mail
FLOTEC INC	FLOTEC	79908	9/18/2017	150.00 Meidical Supplies
FMS, Inc.	FMSINC01	79855	8/31/2017	7,858.81 Collections
FORD QUALITY FLEET CARE PROGRAM	1007964	79836	8/31/2017	27,934.49 AMR
Frontier City	FRONTIER CITY	79874	9/14/2017	3,640.80 AMR - Misc
Grainger	GRAINGER	Z000003434	9/18/2017	5,112.48 Misc Supplies
Grainger Punchout	1001624	79834	8/31/2017	671.95 AMR
Grainger Punchout	1001624	79824	8/31/2017	2,779.80 AMR
Graybar Electric Company Inc	GRYBAR01	79909	9/18/2017	503.95 Telephone Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003424	8/31/2017	473.40 Medical Supplies
ImageNet Consulting LLC	IMAGENET CONSUL	79910	9/18/2017	97,802.36 Professional Services
Inter Lingua, Inc	INTER LINGUA	79911	9/18/2017	583.00 Translation
January Environmental Services, Inc.	JANUARY ENVIORN	79912	9/18/2017	150.00 Waste Removal
Jeff Goodloe, M.D.	GOODLOE, JEFF	79845	8/31/2017	708.55 MCB
Jennifer Jones	JONESJEN	79878	9/14/2017	151.27 MCB - Employee Reimbursement
Johnson, Tracy L	JOHNSN01	79877	9/14/2017	310.50 Travel Reimburse
Josh Butts	BUTTS, JOSH	79892	9/18/2017	1,675.00 Graphic Design
Kelli Bruer	BRUER	79844	8/31/2017	339.95 Employee Expense Report
Laerdal Medical Punchout	1006286	79825	8/31/2017	1,036.95 AMR
LandCare	LANDCARE	79914	9/18/2017	12,687.79 Building Maintenance
Landscape Partners	LANDSCAPE PARTN	79915	9/18/2017	506.22 Building Maintenance
Language Line Service	LNLGNE01	79917	9/18/2017	311.79 Patient Support Services
Language Line Service	LNLGNE01	79856	8/31/2017	367.37 Patient Support Services
LexisNexis Risk Data Management Inc	LEXISNEXIS	79916	9/18/2017	2,073.20 Patient Service
Locke Lord LLP	LOCKE LORD LLP	79857	8/31/2017	66,958.97 Professional Services
Lynxsystems, LLC	LYNXSYSTEMS	79918	9/18/2017	273.84 Computer Supplies
Managed Outsource Solutions	MNG OUTSRC SOL	79858	8/31/2017	165.12 Transcription Services
McAnallen, Duffy	MCANLN01	79817	8/24/2017	73.25 MCB - Employee Reimbursement
McAnallen, Duffy	MCANLN01	79813	8/22/2017	242.46 MCB - Employee Reimbursement

McDonald McCann Metcalf Carwile	MCDONALD MCCANN	79919	9/18/2017	7,126.75	Professional Services
McKesson Medical Punchout	1150574	79840	8/31/2017	42,771.19	AMR - Medical Supplies
McKesson Medical Punchout	1150574	79830	8/31/2017	113,079.07	AMR - Medical Supplies
Meadows Collier	MEADOWS COLLIER	79920	9/18/2017	232,940.22	Professional Services
MedSource Corporation	MEDSRC01	79820	8/31/2017	2,002.00	AMR
MEDSOURCE INTERNATIONAL LLC	1343833	79841	8/31/2017	2,772.00	AMR
MEDSOURCE INTERNATIONAL LLC	1343833	79832	8/31/2017	5,390.00	AMR
Melanie Key	KEY, MELANIE	79843	8/31/2017	99.99	Internet Reimburse
Metro Monitor	METRO MONITOR	79921	9/18/2017	165.00	Media Monitoring
Metroplex Electric	METROPLEX	Z000003421	8/31/2017	80.00	Building Maintenance
Metroplex Electric	METROPLEX	Z000003435	9/18/2017	3,477.79	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	79922	9/18/2017	320.00	Shredding
Midcon Recovery Services	MIDCON RECOVERY	79923	9/18/2017	5,105.00	Rental Space/Shred Bins
Motorola Solutions Inc	MOTOROLA SOLUTI	79924	9/18/2017	9,451.65	Communications
MTM Recognition	MDWTRY01	Z000003427	9/18/2017	36.50	AMR - Unifom
MyHealth Access Network	MY HEALTH ACCES	79925	9/18/2017	3,083.00	Patient Services
Net Solutions	NETSOLO1	79859	8/31/2017	6,000.00	Network Support
Office Butler	OFFBTL01	79860	8/31/2017	4,000.00	Janitorial
Office Butler	OFFBTL01	79926	9/18/2017	4,000.00	Janitorial
Office Depot Punchout	1006929	79835	8/31/2017	513.93	AMR
Office Depot Punchout	1006929	79826	8/31/2017	848.75	AMR
OG&E	OGE 01	79861	8/31/2017	3,215.10	Utilities
Ok Natural Gas	ONG 05	79961	9/20/2017	36.73	Utilities
Ok Natural Gas	ONG 05	79927	9/18/2017	113.97	Utilities
Orkin Exterminating Company	ORKIN 01	Z000003436	9/18/2017	364.97	Building Maintenance
Overhead Door of Okc	OVRHDR02	79929	9/18/2017	170.00	Building
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	79838	8/31/2017	8,322.00	AMR
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	79828	8/31/2017	39,021.30	AMR
Packco Inc	PACKCO INC	79821	8/31/2017	344.00	AMR - Misc Supplies

PC Connection	PC CONNECTION	79930	9/18/2017	7,589.86	Computer Supplies
PCM	PCM	79931	9/18/2017	476.01	Network Hardware
Petty Cash	PETTYC01	79819	8/31/2017	304.11	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	79839	8/31/2017	27,154.99	AMR
PHYSIO CONTROL INC	1055366	79829	8/31/2017	71,629.99	AMR
Pitney Bowes	PITBOW01	79863	8/31/2017	19.99	Postage
Pitney Bowes	PITBOW01	79932	9/18/2017	375.00	Postage
Pitney Bowes	PITBOW03	79934	9/18/2017	3,705.00	Postage
Pitney Bowes Purchase Power	PITBOW02	79933	9/18/2017	10,269.09	Postage
PRSA, Tulsa Chapter	PRSA 01	79962	9/20/2017	260.00	Community Relations
PSO Oklahoma	PSO OKLAHOMA	79935	9/18/2017	8,341.57	Utilities
Puckett, Ruth	PUCKET01	79864	8/31/2017	5,416.67	Rent
Republic Services	REPUBLIC SERVIC	79936	9/18/2017	2,698.72	Utilities
Revenue Management Solutions	RMS	79938	9/18/2017	2,124.20	Patient Account Services
Rich & Cartmill	RICH	79937	9/18/2017	1,924.00	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	79865	8/31/2017	902.77	Attorney Fees
Safari Micro	SAFARI MICRO	79940	9/18/2017	793.14	computer supplies
San Antonio Equipment	SANANTONIO EQUI	79941	9/18/2017	600.00	Ambulance Maintenance
SBS Group	SBS GROUP	79942	9/18/2017	92.50	Software Support
Schnake Turnbo and Assoc. Inc.	SCHNAK01	79943	9/18/2017	3,500.00	Community Relations
Scott Rice Company	SCOTTR01	Z000003425	8/31/2017	738.91	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000003437	9/18/2017	61.70	Printing
Sherrie Snow	SNOW	79814	8/22/2017	99.99	Internet Reimburse
Solutions Group	SOLUTIONS GROUP	79944	9/18/2017	23,212.81	Collections
Special Ops	SPECIAL OPS	79945	9/18/2017	333.94	AMR - Uniforms
Stanley Security	STANLEY SECURIT	79866	8/31/2017	1,665.06	Building Maintenance
Stanley Security	STANLEY SECURIT	79946	9/18/2017	5,132.96	Building Maintenance
Sterling Talent Solutions	STERLING TALENT	79947	9/18/2017	63.60	Background Checks
Steves Wholesale Distributors Inc	STEVES WHOLESAL	79822	8/31/2017	63.60	AMR - Misc Supplies

Stryker Sales Corporation	STRYKER SALES	Z000003426	8/31/2017	1,242.97	Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003438	9/18/2017	56,796.01	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003439	9/18/2017	2,597.39	computer supplies
The Knox Company	KNOX	79913	9/18/2017	5,334.00	Ambulance Maintenance
The University of OK Health Sciences Center	UNIVOK01	79950	9/18/2017	654.49	Dues
Total Radio, Inc.	TOTRAD01	Z000003440	9/18/2017	6,432.44	Communications
TPSI	TPSI01	79867	8/31/2017	1,944.98	Outside Mailing/Copying
TPSI	TPSI01	79948	9/18/2017	3,427.33	Outside Mailing/Copying
Trizetto	TRIZETTO	79868	8/31/2017	509.24	Patient Support Services
True Digital Security	TRUE DIGITAL	79869	8/31/2017	2,585.00	Network Security
Tulsa County Clerk	TULCLK01	79818	8/29/2017	204.00	Liens
Tulsa County Clerk	TULCLK01	79811	8/22/2017	221.00	Liens
Tulsa County Clerk	TULCLK01	79873	9/12/2017	221.00	Liens
Tulsa County Clerk	TULCLK01	79959	9/19/2017	221.00	Liens
U.S. Cellular	US CELLULAR	79951	9/18/2017	387.83	Tower Rental
United Mechanical	UNITED MECHANIC	79949	9/18/2017	3,747.96	Building Maintenance
University Of Oklahoma Health Science Center Dept Of Pediatrics	OU DEPT OF PEDS	79928	9/18/2017	13,333.34	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	79952	9/18/2017	13,064.09	Wireless Communications
VF IMAGEWEAR Punchout	1000132	79833	8/31/2017	555.68	AMR
VF IMAGEWEAR Punchout	1000132	79823	8/31/2017	2,230.22	AMR
Walker Companies	WALKER01	79953	9/18/2017	15.95	Office Supplies
Weather Affirmation, L.L.C.	WTHAFM01	79957	9/18/2017	350.00	Weather Notification
Wegener Human Resource Grp	WGNHMN01	79954	9/18/2017	121.50	Temporary Employees
Windstream	WINDSTREAM	79870	8/31/2017	12,468.21	Communications
Windstream	WINDSTREAM	79955	9/18/2017	12,518.08	Communications
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	79956	9/18/2017	2,623.36	Collections
Xtivia	XTIVIA	Z000003441	9/18/2017	4,429.00	Maintenance SQL
Yale 31	YALE 31	79871	8/31/2017	550.00	Rent
Zirmed	ZIRMED	79958	9/18/2017	12,591.42	Patient Billing

ZOLL Data Systems	ZOLL DATA	Z000003442	9/18/2017	900.00	Patient Support Services
ZOLL Data Systems	ZOLL DATA	79963	9/20/2017	14,368.00	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003443	9/18/2017	123.44	Medical Supplies
ZOLL MEDICAL CORP	1008451	79827	8/31/2017	1,055.70	AMR
ZOLL MEDICAL CORP	1008451	79837	8/31/2017	1,524.42	AMR