

MEMORANDUM

Date: September 27, 2017

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – July 2017**

Attached you will find financial statements for July 2017. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$633 thousand compared to budgeted profit of \$302 thousand, and the Western Division had a net loss of \$665 thousand compared to a budgeted net loss of \$503 thousand.

There is no net interdivisional payable/receivable as of 7/31/17.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at July 31, 2017, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance includes \$905,587 owed by AMR on the 2016 profit cap and also amounts owed by granting agencies. The West balance includes \$1,033,572 owed by AMR on the 2016 profit cap and assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for July and June services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is less than budget by \$1,845 thousand (18%) and Western is more than budget by \$46 thousand (.5%). The East variance is primarily due to the fact that the budget includes a \$400 increase in the emergency rate effective 7/1/17 that was not implemented. Gross patient service revenue variances are also partly attributable to differences between actual and budgeted transports for fiscal 2018. The Eastern Division had 229 more emergency transports than budgeted (4.2%); non-emergency transports were 85 more than budget (10%). The Western Division emergency transports were more than budget by 73 (1.2%) and non-emergencies were 119 less than budget (13%).

The year-to-date collection rate is 44% for the Eastern Division compared to a budget of 49% and an actual for fiscal 2017 of 42%. The year-to-date collection rate is 47% for the Western Division compared to a budget of 52% and an actual for fiscal 2017 of 46%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the One Month Ending Monday, July 31, 2017

	Month of July			For the 1 Months Ended July		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$15,135,900.00	\$16,995,644.00	-10.94%	\$15,135,900.00	\$16,995,644.00	-10.94%
Non-emergency base rate	726,272.86	666,089.00	9.04%	726,272.86	666,089.00	9.04%
Mileage	1,047,864.00	1,017,343.00	3.00%	1,047,864.00	1,017,343.00	3.00%
Special events	12,215.00	29,666.67	-58.83%	12,215.00	29,666.67	-58.83%
Subscription membership	3,994.71	16,666.66	-76.03%	3,994.71	16,666.66	-76.03%
Other revenue	(299.10)	593,750.00	-100.05%	(299.10)	593,750.00	-100.05%
	<u>16,925,947.47</u>	<u>19,319,159.33</u>	<u>-12.39%</u>	<u>16,925,947.47</u>	<u>19,319,159.33</u>	<u>-12.39%</u>
Deductions from revenue:						
Contractual allowances and bad debts	12,114,234.73	13,412,500.00	9.68%	12,114,234.73	13,412,500.00	9.68%
Collection fees and expenses	75,191.29	70,833.33	-6.15%	75,191.29	70,833.33	-6.15%
	<u>12,189,426.02</u>	<u>13,483,333.33</u>	<u>9.60%</u>	<u>12,189,426.02</u>	<u>13,483,333.33</u>	<u>9.60%</u>
Net patient service revenue	<u>4,736,521.45</u>	<u>5,835,826.00</u>	<u>-18.84%</u>	<u>4,736,521.45</u>	<u>5,835,826.00</u>	<u>-18.84%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,455,295.38	4,366,325.33	-2.04%	4,455,295.38	4,366,325.33	-2.04%
Employee compensation & benefits	345,207.75	355,828.91	2.98%	345,207.75	355,828.91	2.98%
Medical supplies	3,365.00	28,999.92	88.40%	3,365.00	28,999.92	88.40%
Building rent, utilities and maintenance	83,774.11	94,283.32	11.15%	83,774.11	94,283.32	11.15%
Equipment maintenance	106,921.36	164,583.33	35.04%	106,921.36	164,583.33	35.04%
TotalCare campaign	1,800.40	3,750.00	51.99%	1,800.40	3,750.00	51.99%
Quality assurance fees	70,771.83	70,833.33	0.09%	70,771.83	70,833.33	0.09%
Telephone	70,723.92	71,666.67	1.32%	70,723.92	71,666.67	1.32%
Professional services	338,169.67	349,000.01	3.10%	338,169.67	349,000.01	3.10%
Miscellaneous supplies	61,110.99	48,941.67	-24.86%	61,110.99	48,941.67	-24.86%
Postage and courier service	1,714.74	6,458.34	73.45%	1,714.74	6,458.34	73.45%
Equipment lease	387.83	1,775.00	78.15%	387.83	1,775.00	78.15%
Other fees and expenses	55,309.58	76,950.00	28.12%	55,309.58	76,950.00	28.12%
Community relations	5,806.78	10,166.67	42.88%	5,806.78	10,166.67	42.88%
Office supplies	2,718.55	3,833.34	29.08%	2,718.55	3,833.34	29.08%
Insurance	13,608.66	16,416.66	17.10%	13,608.66	16,416.66	17.10%
Travel, meals, and training	2,050.05	2,750.00	25.45%	2,050.05	2,750.00	25.45%
	<u>5,618,736.60</u>	<u>5,672,562.50</u>	<u>0.95%</u>	<u>5,618,736.60</u>	<u>5,672,562.50</u>	<u>0.95%</u>
Operating inc. (loss) before depr.	(882,215.15)	163,263.50	-640.36%	(882,215.15)	163,263.50	-640.36%
Depreciation	349,999.99	350,000.00	0.00%	349,999.99	350,000.00	0.00%
Operating income (loss)	<u>(1,232,215.14)</u>	<u>(186,736.50)</u>	<u>559.87%</u>	<u>(1,232,215.14)</u>	<u>(186,736.50)</u>	<u>559.87%</u>
Nonoperating expense:						
Interest expense	66,345.40	15,083.33	-339.86%	66,345.40	15,083.33	-339.86%
Nonoperating expense	<u>66,345.40</u>	<u>15,083.33</u>	<u>-339.86%</u>	<u>66,345.40</u>	<u>15,083.33</u>	<u>-339.86%</u>
Nonoperating income - interest income	854.11		0.00%	854.11		0.00%
Net income (loss)	<u>(1,297,706.43)</u>	<u>(201,819.83)</u>	<u>-543.00%</u>	<u>(1,297,706.43)</u>	<u>(201,819.83)</u>	<u>-543.00%</u>

EMSA
EMSA Eastern Division
For the One Month Ending Monday, July 31, 2017

	Month of July			For the 1 Months Ended July		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,265,700.00	\$9,211,671.00	-21.13%	\$7,265,700.00	\$9,211,671.00	-21.13%
Non-emergency base rate	358,305.00	298,874.00	19.88%	358,305.00	298,874.00	19.88%
Mileage	503,220.00	452,515.00	11.21%	503,220.00	452,515.00	11.21%
Special events	9,315.00	14,000.00	-33.46%	9,315.00	14,000.00	-33.46%
Subscription membership	3,909.56	8,333.33	-53.09%	3,909.56	8,333.33	-53.09%
Other revenue	(378.10)	593,750.00	-100.06%	(378.10)	593,750.00	-100.06%
	<u>8,140,071.46</u>	<u>10,579,143.33</u>	<u>-23.06%</u>	<u>8,140,071.46</u>	<u>10,579,143.33</u>	<u>-23.06%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,845,737.93	7,383,333.33	20.83%	5,845,737.93	7,383,333.33	20.83%
Collection fees and expenses	31,594.91	33,333.33	5.22%	31,594.91	33,333.33	5.22%
	<u>5,877,332.84</u>	<u>7,416,666.66</u>	<u>20.76%</u>	<u>5,877,332.84</u>	<u>7,416,666.66</u>	<u>20.76%</u>
Net patient service revenue	<u>2,262,738.62</u>	<u>3,162,476.67</u>	<u>-28.45%</u>	<u>2,262,738.62</u>	<u>3,162,476.67</u>	<u>-28.45%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,118,900.94	2,051,347.33	-3.29%	2,118,900.94	2,051,347.33	-3.29%
Employee compensation & benefits	165,829.16	167,239.58	0.84%	165,829.16	167,239.58	0.84%
Medical supplies	1,000.00	12,891.59	92.24%	1,000.00	12,891.59	92.24%
Building rent, utilities and maintenance	31,163.59	29,924.99	-4.14%	31,163.59	29,924.99	-4.14%
Equipment maintenance	47,525.46	77,750.00	38.87%	47,525.46	77,750.00	38.87%
TotalCare campaign	1,415.12	2,500.00	43.40%	1,415.12	2,500.00	43.40%
Quality assurance fees	34,500.00	34,500.00	0.00%	34,500.00	34,500.00	0.00%
Telephone	32,505.87	28,833.34	-12.74%	32,505.87	28,833.34	-12.74%
Professional services	155,908.62	161,250.00	3.31%	155,908.62	161,250.00	3.31%
Miscellaneous supplies	27,928.61	23,108.33	-20.86%	27,928.61	23,108.33	-20.86%
Postage and courier service	880.19	3,041.67	71.06%	880.19	3,041.67	71.06%
Equipment lease	387.83	1,025.00	62.16%	387.83	1,025.00	62.16%
Other fees and expenses	24,237.49	29,899.99	18.94%	24,237.49	29,899.99	18.94%
Community relations	2,911.80	5,000.00	41.76%	2,911.80	5,000.00	41.76%
Office supplies	1,606.77	1,916.67	16.17%	1,606.77	1,916.67	16.17%
Insurance	6,318.47	8,750.00	27.79%	6,318.47	8,750.00	27.79%
Travel, meals, and training	1,068.18	1,250.00	14.55%	1,068.18	1,250.00	14.55%
	<u>2,654,088.10</u>	<u>2,640,228.49</u>	<u>-0.52%</u>	<u>2,654,088.10</u>	<u>2,640,228.49</u>	<u>-0.52%</u>
Operating inc. (loss) before depr.	(391,349.48)	522,248.18	-174.94%	(391,349.48)	522,248.18	-174.94%
Depreciation	208,333.33	208,333.33	0.00%	208,333.33	208,333.33	0.00%
Operating income (loss)	<u>(599,682.81)</u>	<u>313,914.85</u>	<u>-291.03%</u>	<u>(599,682.81)</u>	<u>313,914.85</u>	<u>-291.03%</u>
Nonoperating expense:						
Interest expense	33,479.00	12,333.33	-171.45%	33,479.00	12,333.33	-171.45%
Nonoperating expense	<u>33,479.00</u>	<u>12,333.33</u>	<u>-171.45%</u>	<u>33,479.00</u>	<u>12,333.33</u>	<u>-171.45%</u>
Nonoperating income - interest income	167.19		0.00%	167.19		0.00%
Net income (loss)	<u>(632,994.62)</u>	<u>301,581.52</u>	<u>309.89%</u>	<u>(632,994.62)</u>	<u>301,581.52</u>	<u>309.89%</u>

EMSA
EMSA Western Division
For the One Month Ending Monday, July 31, 2017

	Month of July			For the 1 Months Ended July		
	Actual	Budget	Variance	Actual	Budget	Variance
Revenue						
Patient service revenue:						
Emergency base rate	\$7,870,200.00	\$7,783,973.00	1.11%	\$7,870,200.00	\$7,783,973.00	1.11%
Non-emergency base rate	367,967.86	367,215.00	0.21%	367,967.86	367,215.00	0.21%
Mileage	544,644.00	564,828.00	-3.57%	544,644.00	564,828.00	-3.57%
Special events	2,900.00	15,666.67	-81.49%	2,900.00	15,666.67	-81.49%
Subscription membership	85.15	8,333.33	-98.98%	85.15	8,333.33	-98.98%
Other revenue	79.00		0.00%	79.00		0.00%
	<u>8,785,876.01</u>	<u>8,740,016.00</u>	<u>0.52%</u>	<u>8,785,876.01</u>	<u>8,740,016.00</u>	<u>0.52%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,268,496.80	6,029,166.67	-3.97%	6,268,496.80	6,029,166.67	-3.97%
Collection fees and expenses	43,596.38	37,500.00	-16.26%	43,596.38	37,500.00	-16.26%
	<u>6,312,093.18</u>	<u>6,066,666.67</u>	<u>-4.05%</u>	<u>6,312,093.18</u>	<u>6,066,666.67</u>	<u>-4.05%</u>
Net patient service revenue	<u>2,473,782.83</u>	<u>2,673,349.33</u>	<u>-7.47%</u>	<u>2,473,782.83</u>	<u>2,673,349.33</u>	<u>-7.47%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,336,394.44	2,314,978.00	-0.93%	2,336,394.44	2,314,978.00	-0.93%
Employee compensation & benefits	179,378.59	188,589.33	4.88%	179,378.59	188,589.33	4.88%
Medical supplies	2,365.00	16,108.33	85.32%	2,365.00	16,108.33	85.32%
Building rent, utilities and maintenance	52,610.52	64,358.33	18.25%	52,610.52	64,358.33	18.25%
Equipment maintenance	59,395.90	86,833.33	31.60%	59,395.90	86,833.33	31.60%
TotalCare campaign	385.28	1,250.00	69.18%	385.28	1,250.00	69.18%
Quality assurance fees	36,271.83	36,333.33	0.17%	36,271.83	36,333.33	0.17%
Telephone	38,218.05	42,833.33	10.77%	38,218.05	42,833.33	10.77%
Professional services	182,261.05	187,750.01	2.92%	182,261.05	187,750.01	2.92%
Miscellaneous supplies	33,182.38	25,833.34	-28.45%	33,182.38	25,833.34	-28.45%
Postage and courier service	834.55	3,416.67	75.57%	834.55	3,416.67	75.57%
Equipment lease		750.00	100.00%		750.00	100.00%
Other fees and expenses	31,072.09	47,050.01	33.96%	31,072.09	47,050.01	33.96%
Community relations	2,894.98	5,166.67	43.97%	2,894.98	5,166.67	43.97%
Office supplies	1,111.78	1,916.67	41.99%	1,111.78	1,916.67	41.99%
Insurance	7,290.19	7,666.66	4.91%	7,290.19	7,666.66	4.91%
Travel, meals, and training	981.87	1,500.00	34.54%	981.87	1,500.00	34.54%
	<u>2,964,648.50</u>	<u>3,032,334.01</u>	<u>2.23%</u>	<u>2,964,648.50</u>	<u>3,032,334.01</u>	<u>2.23%</u>
Operating inc. (loss) before depr.	(490,865.67)	(358,984.68)	36.74%	(490,865.67)	(358,984.68)	36.74%
Depreciation	141,666.66	141,666.67	0.00%	141,666.66	141,666.67	0.00%
Operating income (loss)	<u>(632,532.33)</u>	<u>(500,651.35)</u>	<u>26.34%</u>	<u>(632,532.33)</u>	<u>(500,651.35)</u>	<u>26.34%</u>
Nonoperating expense:						
Interest expense	32,866.40	2,750.00	-1095.14%	32,866.40	2,750.00	-1095.14%
Nonoperating expense	<u>32,866.40</u>	<u>2,750.00</u>	<u>-1095.14%</u>	<u>32,866.40</u>	<u>2,750.00</u>	<u>-1095.14%</u>
Nonoperating income - interest income	686.92		0.00%	686.92		0.00%
Net income (loss)	<u>(664,711.81)</u>	<u>(503,401.35)</u>	<u>-32.04%</u>	<u>(664,711.81)</u>	<u>(503,401.35)</u>	<u>-32.04%</u>

EMSA
EMSA Combined
For the One Month Ending Monday, July 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$463,241.58	\$442,823.43
Petty cash	1,200.00	1,200.00
Invested cash	8,419,856.90	7,772,122.66
	8,884,298.48	8,216,146.09
Patient accounts receivable:		
Patient accounts receivable	24,738,521.73	26,088,679.63
Receivables in collection	76,374,000.19	70,397,000.19
	101,112,521.92	96,485,679.82
Less allowance for contractual allowances and bad debts	88,195,450.00	82,003,291.00
Net patient accounts receivable	12,917,071.92	14,482,388.82
Other receivables:		
Due from contractor	565,394.31	451,744.59
Due from collection agency	27,490.20	36,428.37
Other miscellaneous receivables	2,592,406.07	348,050.13
	3,185,290.58	836,223.09
Other current assets:		
Prepaid assets	698,231.48	686,693.02
Other, principally funds held by trustee	(2,609.97)	64,308.87
	695,621.51	751,001.89
Total current assets	25,682,282.49	24,285,759.89
Property and equipment:		
Communication equipment	9,489,481.00	9,242,155.67
Buildings and leasehold improvements	3,994,113.76	3,913,672.76
Ambulances	14,642,428.27	13,517,411.75
Data processing equipment	7,778,363.57	7,768,863.57
On-board equipment	8,322,963.92	7,879,842.70
Office furniture and equipment	1,391,368.16	1,391,368.16
Miscellaneous other equipment	1,681,973.44	1,575,047.44
Land	64,200.00	64,200.00
Transportation equipment	639,742.98	634,016.98
Prepaid assets	4,909,930.86	1,065,101.50
Capital Lease	739,910.29	739,910.29
	53,654,476.25	47,791,590.82
Less accumulated depreciation	40,355,509.01	36,790,476.60
Net property and equipment	13,298,967.24	11,001,114.22
Other assets	9,734.50	9,734.50
Total assets	38,990,984.23	35,296,608.61

EMSA
EMSA Combined
For the One Month Ending Monday, July 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,595,208.53	1,018,537.92
Due to contractor	8,796,091.16	8,405,566.43
Due to Quality Assurance Fund	330,218.90	283,921.27
Accrued retirement	367,617.11	348,439.19
Accrued salaries and wages	386,719.53	400,362.78
Current installments of long-term debt	837,375.79	347,752.00
Accrued interest payable	3.79	2.10
Deferred revenue	43,941.76	18,956.84
Total current liabilities	12,357,176.57	10,823,538.53
Long-term debt	3,942,121.62	1,413,765.46
Other liabilities	21,752.22	21,752.22
Total liabilities	16,321,050.41	12,259,056.21
Division capital:		
Contributed capital	86,349,221.77	79,127,151.77
Retained earnings (deficit)	(62,381,581.52)	(55,149,329.11)
Current year earnings (loss)	(1,297,706.43)	(940,270.26)
Total division capital	22,669,933.82	23,037,552.40
 Total liabilities & division capital	38,990,984.23	35,296,608.61

EMSA
EMSA Eastern Division
For the One Month Ending Monday, July 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$252,378.00	(\$266,762.38)
Petty cash	600.00	600.00
Invested cash	1,352,090.83	2,836,774.98
	1,605,068.83	2,570,612.60
Patient accounts receivable:		
Patient accounts receivable	11,666,254.24	12,205,151.59
Receivables in collection	37,496,999.82	32,850,999.82
	49,163,254.06	45,056,151.41
Less allowance for contractual allowances and bad debts	43,359,297.00	38,612,710.00
Net patient accounts receivable	5,803,957.06	6,443,441.41
Other receivables:		
Due from contractor	565,394.31	451,744.59
Due from collection agency	10,199.87	22,752.92
Other miscellaneous receivables	1,077,933.57	306,239.03
	1,653,527.75	780,736.54
Other current assets:		
Prepaid assets	318,869.15	302,241.41
Other, principally funds held by trustee	(44,315.73)	28,674.51
	274,553.42	330,915.92
Total current assets	9,337,107.06	10,125,706.47
Property and equipment:		
Communication equipment	4,758,551.63	4,725,569.49
Buildings and leasehold improvements	3,331,474.35	3,319,637.35
Ambulances	8,847,058.56	8,173,887.78
Data processing equipment	3,913,089.51	3,913,089.51
On-board equipment	4,571,178.33	4,498,758.92
Office furniture and equipment	620,543.58	620,543.58
Miscellaneous other equipment	961,664.00	912,079.25
Land	64,200.00	64,200.00
Transportation equipment	405,776.04	400,050.04
Prepaid assets	4,563,187.06	817,470.12
Capital Lease	338,087.66	338,087.66
	32,374,810.72	27,783,373.70
Less accumulated depreciation	22,541,188.12	20,417,771.98
Net property and equipment	9,833,622.60	7,365,601.72
Other assets	8,273.60	8,273.60
Total assets	19,179,003.26	17,499,581.79

EMSA
EMSA Eastern Division
For the One Month Ending Monday, July 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	1,023,720.85	1,242,848.70
Due to contractor	4,147,655.09	3,932,121.24
Due to Quality Assurance Fund	330,218.90	283,921.27
Accrued retirement	190,799.41	180,807.01
Accrued salaries and wages	183,559.55	188,743.81
Current installments of long-term debt	657,416.79	175,480.00
Accrued interest payable	3.79	2.10
Deferred revenue	43,005.10	17,898.26
Total current liabilities	6,576,379.48	6,021,822.39
Long-term debt	3,557,761.62	849,446.46
Other liabilities	21,752.22	21,752.22
Total liabilities	10,155,893.32	6,893,021.07
Division capital:		
Contributed capital	8,554,302.23	7,743,914.23
Retained earnings (deficit)	1,101,802.33	3,469,287.71
Current year earnings (loss)	(632,994.62)	(606,641.22)
Total division capital	9,023,109.94	10,606,560.72
 Total liabilities & division capital	 19,179,003.26	 17,499,581.79

EMSA
EMSA Western Division
For the One Month Ending Monday, July 31, 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$210,863.58	\$709,585.81
Petty cash	600.00	600.00
Invested cash	7,067,766.07	4,935,347.68
	7,279,229.65	5,645,533.49
Patient accounts receivable:		
Patient accounts receivable	13,072,267.49	13,883,528.04
Receivables in collection	38,877,000.37	37,546,000.37
	51,949,267.86	51,429,528.41
Less allowance for contractual allowances and bad debts	44,836,153.00	43,390,581.00
Net patient accounts receivable	7,113,114.86	8,038,947.41
Other receivables:		
Due from collection agency	17,290.33	13,675.45
Other miscellaneous receivables	1,514,472.50	41,811.10
	1,531,762.83	55,486.55
Other current assets:		
Prepaid assets	379,362.33	384,451.61
Other, principally funds held by trustee	41,705.76	35,634.36
	421,068.09	420,085.97
Total current assets	16,345,175.43	14,160,053.42
Property and equipment:		
Communication equipment	4,730,929.37	4,516,586.18
Buildings and leasehold improvements	662,639.41	594,035.41
Ambulances	5,795,369.71	5,343,523.97
Data processing equipment	3,865,274.06	3,855,774.06
On-board equipment	3,751,785.59	3,381,083.78
Office furniture and equipment	770,824.58	770,824.58
Miscellaneous other equipment	720,309.44	662,968.19
Transportation equipment	233,966.94	233,966.94
Prepaid assets	346,743.80	247,631.38
Capital Lease	401,822.63	401,822.63
	21,279,665.53	20,008,217.12
Less accumulated depreciation	17,814,320.89	16,372,704.62
Net property and equipment	3,465,344.64	3,635,512.50
Other assets	1,460.90	1,460.90
Total assets	19,811,980.97	17,797,026.82

EMSA
EMSA Western Division
For the One Month Ending Monday, July 31, 2017

	2018	2017
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	571,487.68	(224,310.78)
Due to contractor	4,648,436.07	4,473,445.19
Accrued retirement	176,817.70	167,632.18
Accrued salaries and wages	203,159.98	211,618.97
Current installments of long-term debt	179,959.00	172,272.00
Deferred revenue	936.66	1,058.58
Total current liabilities	5,780,797.09	4,801,716.14
Long-term debt	384,360.00	564,319.00
Total liabilities	6,165,157.09	5,366,035.14
Division capital:		
Contributed capital	77,794,919.54	71,383,237.54
Retained earnings (deficit)	(63,483,383.85)	(58,618,616.82)
Current year earnings (loss)	(664,711.81)	(333,629.04)
Total division capital	13,646,823.88	12,430,991.68
Total liabilities & division capital	19,811,980.97	17,797,026.82

EMSA
Cash Rollforward
Year Ending June 30, 2018

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2017	\$ 3,643,961	\$ 3,643,961	-	7,422,560	7,422,560	-	11,066,521	11,066,521	-
Net revenue collected	2,013,000	4,200,000	(2,187,000)	2,312,000	5,095,890	(2,783,890)	4,325,000	9,295,890	(4,970,890)
Utility bill receipts	-	1,187,500	(1,187,500)				-	1,187,500	(1,187,500)
TotalCare proceeds	46,000	100,000	(54,000)	1,022		1,022	47,022	100,000	(52,978)
Payment to contractor	(2,040,000)	(4,102,702)	2,062,702	(2,410,000)	(4,630,000)	2,220,000	(4,450,000)	(8,732,702)	4,282,702
Operating expenses/changes in WC	(1,405,324)	(1,183,300)	(222,024)	(505,376)	(1,433,000)	927,624	(1,910,700)	(2,616,300)	705,600
Capital expenditures	(40,000)	(456,000)	416,000	(67,000)	(490,000)	423,000	(107,000)	(946,000)	839,000
Net debt proceeds/(reduction)&int	(209,000)	(232,000)	23,000	(205,138)	(205,000)	(138)	(414,138)	(437,000)	22,862
Interest/other income	1,587		1,587	641		641	2,228	-	2,228
Other	-	(2)	130,300	(130,300)	325,365	(1)	325,365	130,300	195,065
Balance at July 31, 2017	<u>2,010,224</u>	<u>3,287,759</u>	<u>(1,277,535)</u>	<u>6,874,074</u>	<u>5,760,450</u>	<u>1,113,624</u>	<u>8,884,298</u>	<u>9,048,209</u>	<u>(163,911)</u>

(1) 26,596 - '17 Other Western Subsidy	(2) - '17 Other Eastern Subsidy
0 - '18 Edmond Subsidy	
0 - '18 Other Western Subsidy	
298,769 - '17 Oklahoma City Subsidy	
0 - '18 Oklahoma City Subsidy	
<u>325,365</u>	

West - Cash	7,279,230
A/P	(405,156)
Net	<u>6,874,074</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
One Month Ended 7/31/17

Eastern Division

Net Income (loss)		(632,995)
Add: Depreciation	208,333	
Increase in allowance for doubtful accounts	400,000	
Increase in deferred revenue	43,005	<u>651,338</u>
Changes in working capital:		
Increase in patient receivables	(628,232)	
Decrease in other receivables	89,606	
Increase in other assets	(25,899)	
Decrease in accounts payable	(555,179)	
Increase in accrued liabilities	15,468	<u>(1,104,236)</u>
Net Property Additions:		(380,878)
Debt Service/ Loan Proceeds		171,008
Net Contributed Capital		-
Change in cash and cash equivalents:		<u><u>(1,295,763)</u></u>
Cash balance @6/30/17		2,900,832
Cash balance @7/31/17		1,605,069
Change in cash		<u><u>(1,295,763)</u></u>

EMSA
Statement of Cash Flows
One Month Ended 7/31/17

Western Division

Net income (loss)		(664,712)
Add: Depreciation	141,667	
Increase in allowance for doubtful accounts	200,000	
Increase in deferred revenue	937	<u>342,604</u>
Changes in working capital:		
Increase in patient receivables	(351,978)	
Decrease in other receivables	684	
Increase in other assets	(67,941)	
Decrease in accounts payable	(245,604)	
Increase in accrued liabilities	13,999	<u>(650,840)</u>
Net Property (Additions)/Dispositions		(66,604)
Debt Service/Loan proceeds		(172,272)
Contributed Capital		325,365
Change in cash and cash equivalents:		<u><u>(886,459)</u></u>
Cash balance @6/30/16		8,165,689
Cash balance @6/30/17		7,279,230
Change in cash		<u><u>(886,459)</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through July

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2018 Ambulances (eleven)</i>			
Replacement units	1,338,000		1,338,000
Repairs	25,000	13,111	11,889
Miscellaneous	20,000		20,000
On board equipment:			
Stair chairs	5,000		5,000
Power cots	852,000		
Miscellaneous	32,000		32,000
CAD and radio equipment:			
Mobile data terminals	105,000		105,000
Mobile gateways	119,000		119,000
Recording system	92,000		92,000
Building expenses:			
Floor scrubbers		20,064	
Miscellaneous	43,000	7,014	35,986
Computer equipment:			
UPS batteries	5,000		5,000
Miscellaneous	100,000		100,000
TOTAL	2,736,000	40,189	1,863,875

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2018**

Through July

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2018 Ambulances (eleven)</i>				
Replacement units	1,338,000			1,338,000
Repairs	25,000		24,780	220
Miscellaneous	20,000			20,000
On board equipment:				
Stair chairs	5,000			5,000
Power cots	870,000			
Miscellaneous	39,000		12,447	26,553
CAD and radio equipment:				
Mobile data terminals	115,000			115,000
Mobile gateways in trucks	131,000			131,000
Radio infrastructure (NG911)	117,500		29,376	88,124
Recording system	108,000			108,000
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			
Miscellaneous	48,000			48,000
Computer equipment:				
Miscellaneous	100,000			100,000
TOTAL	2,936,500	0	66,603	1,989,897

EMSA
 Key Financial Indicators
 Fiscal Year Ending June 30, 2018

Eastern Division

	<u>Jul-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>				
Emergency	5,648	5,648	5,417	5,419
Non-emergency	951	951	745	866
Total	<u>6,599</u>	<u>6,599</u>	<u>6,162</u>	<u>6,285</u>
Unit hours	14,417	14,417	15,315	
% of total system hours	47.5%	47.5%	47.1%	47.0%
<i>Gross revenue by payor:</i>				
Medicare	43%	43%	43%	
Medicaid	17%	17%	18%	
Private insurance	17%	17%	16%	
Uninsured and other	23%	23%	23%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	44.2%	44.2%	42.3%	49.0%
<i>Net income (loss)</i>	\$ (632,995)	\$ (632,995)	\$ (606,641)	\$ 301,582
<i>Days in A/R</i>	79.4	N/A	88.4	
<i>Past due A/R</i>	\$ 2,310,000	N/A	\$ 2,834,000	
<i>Current ratio</i>	1.42	N/A	1.68	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2018

Western Division

	<u>Jul-17</u>	<u>Year-to- date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>				
Emergency	6,061	6,061	6,110	5,988
Non-emergency	815	815	823	934
Total	<u>6,876</u>	<u>6,876</u>	<u>6,933</u>	<u>6,922</u>
Unit hours	15,940	15,940	17,222	
% of total system hours	52.5%	52.5%	52.9%	53.0%
<i>% of gross revenue by payor:</i>				
Medicare	45%	45%	44%	
Medicaid	15%	15%	14%	
Private insurance	19%	19%	20%	
Uninsured and other	21%	21%	22%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	47.4%	47.4%	46.2%	51.1%
<i>Net income (loss)</i>	\$ (664,712)	\$ (664,712)	\$ (333,629)	\$ (503,401)
<i>Days in A/R</i>	83.0	N/A	86.6	
<i>Past due A/R</i>	\$ 2,913,000	N/A	\$ 3,499,000	
<i>Current ratio</i>	2.83	N/A	2.95	

EMSA Eastern Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2018

	Jul-17	Y-T-D	Budget	Variance	
				#	%
Transports:					
Code 1	2,054	2,054			
Code 2	3,594	3,594			
Total emergencies	<u>5,648</u>	<u>5,648</u>	5,419	229	4.2%
Code 3	938	938			
Code 4	13	13			
Total non-emergencies	<u>951</u>	<u>951</u>	866	85	9.8%
Total transports	<u>6,599</u>	<u>6,599</u>	<u>6,285</u>	<u>314</u>	<u>5.0%</u>
Cancelled calls	629	629			
No hauls	<u>2,120</u>	<u>2,120</u>			
Total requests for service	<u>9,348</u>	<u>9,348</u>			
Transports/day:					
Emergencies	182.2	182.2	174.8	7.4	
Non-emergencies	30.7	30.7	27.9	2.7	
	<u>212.9</u>	<u>212.9</u>	<u>202.7</u>	<u>10.1</u>	
Percent of total transports:					
Emergencies	85.6%	85.6%	86.2%		
Non-emergencies	14.4%	14.4%	13.8%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	14,417	14,417			
Percent of total unit hours:					
Eastern Division	47.5%	47.5%	47.0%		
Western Division	52.5%	52.5%	53.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

EMSA Western Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2018

	Jul-17	Y-T-D	Budget	Variance	
				#	%
Transports:					
Code 1	2,372	2,372			
Code 2	3,689	3,689			
Total emergencies	<u>6,061</u>	<u>6,061</u>	5,988	73	1.2%
Code 3	800	800			
Code 4	15	15			
Total non-emergencies	<u>815</u>	<u>815</u>	934	(119)	(12.7%)
Total transports	<u>6,876</u>	<u>6,876</u>	<u>6,922</u>	<u>(46)</u>	<u>(0.7%)</u>
Cancelled calls	652	652			
No hauls	1,845	1,845			
Total requests for service	<u>9,373</u>	<u>9,373</u>			
Transports/day:					
Emergencies	195.5	195.5	193.2	2.4	
Non-emergencies	26.3	26.3	30.1	(3.8)	
	<u>221.8</u>	<u>221.8</u>	<u>223.3</u>	<u>(1.5)</u>	
Percent of total transports:					
Emergencies	88.1%	88.1%	86.5%		
Non-emergencies	11.9%	11.9%	13.5%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		
Unit hours	15,940	15,940			
Percent of total unit hours:					
Eastern Division	47.5%	47.5%	47.0%		
Western Division	52.5%	52.5%	53.0%		
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>		

Vendor Name	Vendor ID	Doc #	Doc Date	Amount	Comment1
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
Accountemps	ACTMPS01	Z000003399	8/18/2017	\$678	Temp Employees
Adrea Hall	HALL, ADREA	79719	8/7/2017	\$387	Employee Expenses
AIRGAS USA LLC	1223388	79710	8/2/2017	\$3,511	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	79745	8/18/2017	\$1,827	Courier Service
Alliance Maintenance	ALLIANCE MAINT	79746	8/18/2017	\$2,555	Janitorial Service
All-Kill Pest Control	ALLKIL01	79747	8/18/2017	\$126	Building Maintenance
American Express-Employee	AMEXPR01	79809	8/21/2017	\$32,037	Employee Corporate Cards
American Waste Control	AMWSTE01	Z000003400	8/18/2017	\$468	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	79748	8/18/2017	\$860	Building Maintenance
Association of Central Ok Govn	ACOG 01	79744	8/18/2017	\$29,376	OKC 911 Service Agreement
AT&T Interstate Dedicated Private Line Service	ATT 07	79749	8/18/2017	\$2,705	Communications
AT&T Mobility	AT&T MOBILITY	Z000003401	8/18/2017	\$86	Wireless Communications
AT&T OneNet Services	ATT INTERNET	79684	7/31/2017	\$481	Communications
att	ATT 10	Z000003402	8/18/2017	\$23,951	Communications
Attaboy Striping & Parking Lot Services	ATTABOY STRIPIN	79716	8/7/2017	\$2,703	building maintenance
B. D. Eddie Enterprises	BDEDDI01	79685	7/31/2017	\$27,044	Rent
Bill Knight Ford	BILLKNIGHT FORD	79714	8/2/2017	\$38,774	Ambulance Maintenance
Blue Sky Supply	BLUE SKY SUPPLY	79751	8/18/2017	\$861	Coffee/Food Service
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	79750	8/18/2017	\$29,953	OMD Dir Salary & Benefits
BOK Wealth Management	BOK WEALTH MNG	79717	8/7/2017	\$2,849	Benefits
Capital Waste Solutions	CAPITAL WASTE	79752	8/18/2017	\$3,365	Building Maintenance
CDW Government, Inc.	CDWCMP01	79753	8/18/2017	\$20,676	Computer Supplies
Center Point Energy	OK ENERGY SERV	79689	7/31/2017	\$20	Utilities
Chantelle Ainge	HINDS, CHANTELL	79736	8/10/2017	\$189	Employee Travel Expenses
Chappell Supply & Equipment	CHSPY01	79754	8/18/2017	\$163	Building Maintenance
City of Bixby	CTYBXB01	79758	8/18/2017	\$45	utilities
City of Oklahoma City - Utilities	CTYOKC01	79686	7/31/2017	\$719	Utilities
City of Tulsa Utilities	CTYTUL02	79759	8/18/2017	\$6,460	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	79755	8/18/2017	\$2,830	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003403	8/18/2017	\$419	Building Maintenance
Cobra One Corporation	COBRA ONE CORP	79756	8/18/2017	\$490	Benefits
Community Care	COMMUNITY CARE	79757	8/18/2017	\$49	employee Benefits

Compsource Oklahoma	COMPSOURCE	79715	8/2/2017	\$2,233	Workers Comp
Cox	COX	Z000003395	7/31/2017	\$2,281	Internet
Cox	COX	Z000003404	8/18/2017	\$23,457	Internet
CPI Office Products	CPI OFFICE PROD	Z000003405	8/18/2017	\$15,693	Office Supplies/Toner/Janitor
Curtis Knoles	KNOLES, CURTIS	79713	8/2/2017	\$227	MCB - Employee Reimbursement
Curtis Knoles	KNOLES, CURTIS	79680	7/26/2017	\$1,704	MCB - Employee Reimbursement
David Howerton	HOWERTON	79712	8/2/2017	\$328	MCB - Reimburse
Detco	DETCO	Z000003397	8/9/2017	\$2,386	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	79760	8/18/2017	\$2,366	Building Maintenance
EMS Technology Solutions LLC	EMS TECH SOL	79762	8/18/2017	\$2,496	Medical Supplies
Erling and Associates Inc.	ERLING01	79763	8/18/2017	\$4,166	Professional Services
FORD QUALITY FLEET CARE PROGRAM	1007964	79706	8/2/2017	\$92,824	AMR - Medical Supplies
Grainger Punchout	1001624	79702	8/2/2017	\$3,862	AMR - Medical Supplies
Graybar Electric Company Inc	GRYBAR01	79764	8/18/2017	\$707	Telephone Supplies
Hampton Inn Downtown	HAMPTON INN DWN	79765	8/18/2017	\$950	Employee Travel Expenses
Henry Schein Inc.	HENRY SCHEIN	Z000003398	8/9/2017	\$1,165	Medical Supplies
Insperty Expense Management	INSPERTY EXPEN	Z000003406	8/18/2017	\$336	Expense Report Software
Jamil Rahman	RAHMAN	79737	8/10/2017	\$2,408	MCB - Employee Reimbursement
Jeff Goodloe, M.D.	GOODLOE, JEFF	79679	7/26/2017	\$659	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	79735	8/10/2017	\$151	MCB - Employee Reimbursement
Jones and Bartlett Learning	JONES	79678	7/26/2017	\$9,886	AMR
Kim McDorman	MCDORMAN, KIM	79681	7/26/2017	\$351	Employee Expense Report
Lambrusco's	LMBRSC01	79770	8/18/2017	\$89	Lunch Meeting
LandCare	LANDCARE	79766	8/18/2017	\$2,008	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	79767	8/18/2017	\$506	Building Maintenance
Leadership Tulsa	LDPTLS01	79768	8/18/2017	\$90	Community Relations
LexisNexis Risk Data Management Inc	LEXISNEXIS	79769	8/18/2017	\$1,720	Patient Service
Locke Lord LLP	LOCKE LORD LLP	79771	8/18/2017	\$106,252	Professional Services
Lynxsystems, LLC	LYNXSYSTEMS	79772	8/18/2017	\$604	Computer Supplies
McAnallen, Duffy	MCANLN01	79699	8/1/2017	\$236	MCB - Employee Reimbursement
McKesson Medical Punchout	1150574	79723	8/9/2017	\$330	AMR - Medical Supplies
McKesson Medical Punchout	1150574	79709	8/2/2017	\$169,660	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	79711	8/2/2017	\$6,622	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	79718	8/7/2017	\$222	Internet Reimburse

Metro Monitor	METRO MONITOR	79773	8/18/2017	\$165	Media Monitoring
Metroplex Electric	METROPLEX	Z000003407	8/18/2017	\$555	Building Maintenance
Midcon Recovery Services	MIDCON RECOVERY	79774	8/18/2017	\$5,105	Rental Space/Shred Bins
Mobile Health Resources	EMS SURVERYTEAM	79761	8/18/2017	\$1,848	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	79687	7/31/2017	\$2,400	Community Relations
MyHealth Access Network	MY HEALTH ACCES	79775	8/18/2017	\$6,166	Patient Services
Net Solutions	NETSOL01	79776	8/18/2017	\$6,000	Network Support
North Texas Tollway Authority	N TX TOLLWAY	79724	8/9/2017	\$37	Tollway
Office Depot Punchout	1006929	79704	8/2/2017	\$747	AMR - Medical Supplies
OG&E	OGE 01	79688	7/31/2017	\$3,097	Utilities
OG&E	OGE 01	79777	8/18/2017	\$4,419	Utilities
Ok Natural Gas	ONG 05	79778	8/18/2017	\$377	Utilities
Oklahoma Police Supply	OK POLICESUPPLY	79725	8/9/2017	\$820	P+ - Uniforms
Orkin Exterminating Company	ORKIN 01	Z000003408	8/18/2017	\$474	Building Maintenance
OSITECH COMMUNICATION INC-5430	1000999	79701	8/2/2017	\$894	AMR - Medical Supplies
Owens Waste Management	OWENS TRASH SVC	79779	8/18/2017	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	79708	8/2/2017	\$34,404	AMR - Medical Supplies
Packco Inc	PACKCO INC	79726	8/9/2017	\$1,032	AMR - Misc Supplies
PC Connection	PC CONNECTION	79780	8/18/2017	\$10,042	Computer Supplies
PCM	PCM	79781	8/18/2017	\$11,088	Network Hardware
Petty Cash	PETTYC01	79682	7/31/2017	\$364	Petty Cash Reimburse
pharmalink Inc	PHARMALINK	79727	8/9/2017	\$259	amr - misc supplies
PHYSIO CONTROL INC	1055366	79722	8/9/2017	\$1,175	AMR - Medical Supplies
Pitney Bowes	PITBOW03	79728	8/9/2017	\$155	Postage
Pitney Bowes	PITBOW03	79732	8/10/2017	\$467	Postage
Pitney Bowes Purchase Power	PITBOW02	79782	8/18/2017	\$52	Postage
Pitney Bowes Purchase Power	PITBOW02	79733	8/10/2017	\$5,379	Postage
Professional Ambulance Sales & Services	PROF AMB SERV	79729	8/9/2017	\$426	Ambulance Maintenance
PRSA, Tulsa Chapter	PRSA 01	79720	8/7/2017	\$25	Community Relations
Public Service Co of Oklahoma	PSO 01	79783	8/18/2017	\$9,037	Utilities
Puckett, Ruth	PUCKET01	79690	7/31/2017	\$5,416	Rent
Republic Services	REPUBLIC SERVIC	79784	8/18/2017	\$2,680	Utilities
Rhodes Hieronymus Jones Tucker & Cable PLLC	RHODES HIERONYM	79785	8/18/2017	\$2,662	Professional Services
Rhodes Hieronymus Jones Tucker & Cable PLLC	RHODES HIERONYM	79691	7/31/2017	\$3,211	Professional Services

Rich & Cartmill	RICH	79786	8/18/2017	\$120,697	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	79692	7/31/2017	\$51	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	79787	8/18/2017	\$13,846	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003409	8/18/2017	\$6	Building Maintenance
Safari Micro	SAFARI MICRO	79788	8/18/2017	\$312	computer supplies
Schnake Turnbo and Assoc. Inc.	SCHNAK01	79789	8/18/2017	\$3,500	Community Relations
Scott Rice Company	SCOTTR01	Z000003410	8/18/2017	\$409	Office Furniture
Scott's Printing & Copying	SCOTTS01	Z000003396	7/31/2017	\$304	Printing
Solutions Group	SOLUTIONS GROUP	79790	8/18/2017	\$26,838	Collections
Spartan Signs	SPARTAN SIGNS	79791	8/18/2017	\$131	Ambulance Maintenance
Special Ops	SPECIAL OPS	79730	8/9/2017	\$1,679	P+ - Uniforms
Stanley Security	STANLEY SECURIT	79792	8/18/2017	\$5,332	Building Maintenance
STRYKER SALES CORP	1007960	79705	8/2/2017	\$2,851	AMR - Medical Supplies
Stryker Sales Corporation	STRYKER SALES	Z000003411	8/18/2017	\$14,728	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003412	8/18/2017	\$3,206	computer supplies
The University of OK Health Sciences Center	UNIVOK01	79799	8/18/2017	\$55	Dues
The Wall Street Journal	WALL STREET JRN	Z000003413	8/18/2017	\$197	Subscription
Timmons Oil Company	TIMMONS OIL CO	79731	8/9/2017	\$2,333	Ambulance Maintenance
TPSI	TPSI01	79793	8/18/2017	\$21,604	Community Relations
Trizetto	TRIZETTO	79794	8/18/2017	\$525	Patient Support Services
True Digital Security	TRUE DIGITAL	79795	8/18/2017	\$2,585	Network Security
Tulsa Cleaning Systems	TULSA CLEANING	79796	8/18/2017	\$20,064	Building Maintenance
Tulsa County Clerk	TULCLK01	79698	8/1/2017	\$68	Liens
Tulsa County Clerk	TULCLK01	79721	8/8/2017	\$170	Liens
Tulsa County Clerk	TULCLK01	79738	8/16/2017	\$255	Liens
Tulsa Overhead Door, LLC	OVRHDR01	Z000003414	8/18/2017	\$892	Building Maintenance
U.S. Cellular	US CELLULAR	79800	8/18/2017	\$387	Tower Rental
UNIFIRST CORP	1006586	79703	8/2/2017	\$1,105	AMR - Medical Supplies
United Ford	UNITED FORD	Z000003415	8/18/2017	\$37,892	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	79693	7/31/2017	\$1,157	Building Maintenance
United Mechanical	UNITED MECHANIC	79797	8/18/2017	\$2,355	Building Maintenance
University Printing Services	UNIV PRINTING	79798	8/18/2017	\$19	MCB
Verizon Wireless	VERIZON WIRELSS	79801	8/18/2017	\$2,243	Wireless Communications
VF IMAGEWEAR Punchout	1000132	79700	8/2/2017	\$10,009	AMR - Medical Supplies

Voice Products, Inc.	VCPRDT01	79694	7/31/2017	\$26,700	Software Upgrade
Weather Affirmation, L.L.C.	WTHAFM01	79806	8/18/2017	\$350	Weather Notification
Wegener Human Resource Grp	WGNHMN01	79695	7/31/2017	\$76	Temporary Employees
Wegener Human Resource Grp	WGNHMN01	79802	8/18/2017	\$319	Temporary Employees
Windstream	WINDSTREAM	79696	7/31/2017	\$49	Communications
Windstream	WINDSTREAM	79803	8/18/2017	\$12,775	Communications
Woodall Equipment Company	WOODALL EQUIP	79805	8/18/2017	\$315	Building Maintenance
Works & Lentz, Inc. (Tulsa)	WKSLNZ02	79804	8/18/2017	\$2,908	Collections
Xtivia	XTIVIA	Z000003416	8/18/2017	\$4,429	Maintenance SQL
Yale 31	YALE 31	79697	7/31/2017	\$550	Rent
Yellow Pages	YP	79807	8/18/2017	\$448	Advertising
Zirmed	ZIRMED	79808	8/18/2017	\$13,392	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003417	8/18/2017	\$60,057	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003418	8/18/2017	\$668	Medical Supplies
ZOLL MEDICAL CORP	1008451	79707	8/2/2017	\$821	AMR - Medical Supplies