

MEMORANDUM

Date: June 22, 2016

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – May 2016**

Attached you will find financial statements for May 2016. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$530 thousand compared to a budgeted loss of \$321 thousand, and the Western Division had a net loss of \$2,630 thousand compared to a budgeted net loss of \$3,793 thousand.

There is no net interdivisional payable/receivable as of 5/31/16.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at May 31, 2016, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for May and April services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$2,654 thousand (3.3%) and Western is less than budget by \$712 thousand (.7%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2016. The Eastern Division had 1,799 more emergency transports than budgeted (3.3%); non-emergency transports were 127 less than budget (1.5%). The Western Division emergency transports were less than budget by 811 (1.2%) and non-emergencies were 578 more than budget (9.5%).

The year-to-date collection rate is 51% for the Eastern Division compared to a budget of 51% and an actual for fiscal 2015 of 51%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 49% and an actual for fiscal 2015 of 53%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2016

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,621,100.00	\$14,717,781.00	-0.66%	\$160,291,300.00	\$159,046,989.00	0.78%
Non-emergency base rate	546,476.22	484,041.00	12.90%	6,041,294.56	5,230,767.00	15.50%
Mileage	956,652.00	990,855.00	-3.45%	10,447,716.00	10,707,627.00	-2.43%
Special events	18,835.00	29,166.67	-35.42%	325,304.00	320,833.37	1.39%
Subscription membership	24,921.16	13,000.00	91.70%	91,787.11	143,000.00	51.60%
Other revenue	358,920.44	395,833.33	-9.33%	3,796,437.93	4,354,166.63	-12.81%
	<u>16,526,904.82</u>	<u>16,630,677.00</u>	<u>-0.62%</u>	<u>181,118,839.60</u>	<u>179,803,383.00</u>	<u>0.73%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,775,466.43	11,390,833.33	-3.38%	125,529,935.88	125,299,166.63	-0.18%
Collection fees and expenses	84,789.58	69,166.66	-22.59%	816,681.52	760,833.26	-7.34%
	<u>11,860,256.01</u>	<u>11,459,999.99</u>	<u>-3.49%</u>	<u>126,346,617.40</u>	<u>126,059,999.89</u>	<u>-0.23%</u>
Net patient service revenue	<u>4,666,648.81</u>	<u>5,170,677.01</u>	<u>-9.75%</u>	<u>54,772,222.20</u>	<u>53,743,383.11</u>	<u>1.91%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,126,456.06	4,152,124.00	0.62%	44,429,554.82	44,274,917.00	-0.35%
Employee compensation & benefits	322,116.73	340,956.57	5.53%	3,696,041.55	3,750,522.27	1.45%
Medical supplies	20,557.82	39,916.66	48.50%	338,146.53	439,083.26	22.99%
Building rent, utilities and maintenance	87,417.06	89,800.02	2.65%	971,647.57	987,800.22	1.64%
Equipment maintenance	133,321.45	132,250.00	-0.81%	1,428,092.23	1,454,750.00	1.83%
TotalCare campaign	1,925.91	5,416.67	64.44%	29,714.65	59,583.37	50.13%
Quality assurance fees	71,447.33	71,500.00	0.07%	785,920.63	786,500.00	0.07%
Telephone	82,748.26	68,166.66	-21.39%	723,421.36	749,833.26	3.52%
Professional services	90,491.15	30,666.67	-195.08%	505,951.29	337,333.37	-49.99%
Miscellaneous supplies	44,176.77	33,083.34	-33.53%	483,011.53	363,916.74	-32.73%
Postage and courier service	11,619.13	5,250.00	-121.32%	67,681.16	57,750.00	-17.20%
Equipment lease	1,982.33	3,250.00	39.01%	31,670.05	35,750.00	11.41%
Other fees and expenses	55,634.77	55,333.35	-0.54%	588,440.86	608,666.85	3.32%
Community relations	25,647.44	23,333.33	-9.92%	253,098.74	256,666.63	1.39%
Office supplies	2,652.93	4,083.32	35.03%	37,523.43	44,916.52	16.46%
Insurance	14,760.62	16,438.75	10.21%	161,787.30	180,826.25	10.53%
Travel, meals, and training	4,305.76	5,316.67	19.01%	36,225.19	58,483.37	38.06%
	<u>5,097,261.52</u>	<u>5,076,886.01</u>	<u>-0.40%</u>	<u>54,567,928.89</u>	<u>54,447,299.11</u>	<u>-0.22%</u>
Operating inc. (loss) before depr.	(430,612.71)	93,791.00	-559.12%	204,293.31	(703,916.00)	129.02%
Depreciation	<u>308,333.33</u>	<u>308,333.33</u>	<u>0.00%</u>	<u>3,391,666.63</u>	<u>3,391,666.63</u>	<u>0.00%</u>
Operating income (loss)	<u>(738,946.04)</u>	<u>(214,542.33)</u>	<u>-244.43%</u>	<u>(3,187,373.32)</u>	<u>(4,095,582.63)</u>	<u>22.18%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>22,916.63</u>	<u>98.93%</u>

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2016

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$22,916.63	98.93%
Nonoperating income - interest income	506.83	416.67	21.64%	27,408.28	4,583.37	497.99%
Net income (loss)	<u>(738,439.21)</u>	<u>(216,208.99)</u>	<u>-241.54%</u>	<u>(3,160,210.32)</u>	<u>(4,113,915.89)</u>	<u>23.18%</u>

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2016

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,749,600.00	\$6,624,658.00	1.89%	\$74,015,500.00	\$71,589,045.00	3.39%
Non-emergency base rate	262,350.00	263,712.00	-0.52%	3,022,209.94	2,849,791.00	6.05%
Mileage	419,700.00	428,972.00	-2.16%	4,657,881.00	4,635,665.00	0.48%
Special events	12,135.00	16,666.67	-27.19%	187,097.50	183,333.37	2.05%
Subscription membership	10,878.62	6,333.33	71.77%	99,534.80	69,666.63	42.87%
Other revenue	354,171.48	395,833.33	-10.53%	3,726,826.61	4,354,166.63	-14.41%
	<u>7,808,835.10</u>	<u>7,736,175.33</u>	<u>0.94%</u>	<u>85,709,049.85</u>	<u>83,681,667.63</u>	<u>2.42%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,572,786.58	5,154,000.00	-8.13%	58,580,209.88	56,694,000.00	-3.33%
Collection fees and expenses	34,803.26	29,333.33	-18.65%	351,740.06	322,666.63	-9.01%
	<u>5,607,589.84</u>	<u>5,183,333.33</u>	<u>-8.19%</u>	<u>58,931,949.94</u>	<u>57,016,666.63</u>	<u>-3.36%</u>
Net patient service revenue	<u>2,201,245.26</u>	<u>2,552,842.00</u>	<u>-13.77%</u>	<u>26,777,099.91</u>	<u>26,665,001.00</u>	<u>0.42%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,920,387.10	1,880,184.00	-2.14%	20,684,401.52	20,303,581.00	-1.88%
Employee compensation & benefits	150,997.46	160,244.16	5.77%	1,732,759.92	1,762,685.76	1.70%
Medical supplies	6,211.90	17,333.33	64.16%	138,083.90	190,666.63	27.58%
Building rent, utilities and maintenance	19,216.86	25,716.67	25.27%	270,557.48	282,883.37	4.36%
Equipment maintenance	61,827.18	62,250.00	0.68%	672,826.76	684,750.00	1.74%
TotalCare campaign	886.42	4,166.67	78.73%	18,280.26	45,833.37	60.12%
Quality assurance fees	33,580.25	34,500.00	2.67%	369,382.75	379,500.00	2.67%
Telephone	37,835.41	28,791.66	-31.41%	327,831.92	316,708.26	-3.51%
Professional services	41,109.49	14,333.34	-186.81%	234,016.09	157,666.74	-48.42%
Miscellaneous supplies	18,977.43	16,000.01	-18.61%	223,877.91	176,000.11	-27.20%
Postage and courier service	5,225.59	2,416.67	-116.23%	31,327.50	26,583.37	-17.85%
Equipment lease	1,658.55	2,500.00	33.66%	24,489.04	27,500.00	10.95%
Other fees and expenses	28,674.50	27,000.01	-6.20%	301,041.01	297,000.11	-1.36%
Community relations	17,908.89	14,750.00	-21.42%	163,529.54	162,250.00	-0.79%
Office supplies	1,469.42	1,916.66	23.33%	17,333.32	21,083.26	17.79%
Insurance	6,734.70	7,916.67	14.93%	75,786.80	87,083.37	12.97%
Travel, meals, and training	1,782.74	2,441.67	26.99%	16,810.34	26,858.37	37.41%
	<u>2,354,483.89</u>	<u>2,302,461.52</u>	<u>-2.26%</u>	<u>25,302,336.06</u>	<u>24,948,633.72</u>	<u>-1.42%</u>
Operating inc. (loss) before depr.	(153,238.63)	250,380.48	-161.20%	1,474,763.85	1,716,367.28	-14.08%
Depreciation	<u>183,333.33</u>	<u>183,333.33</u>	<u>0.00%</u>	<u>2,016,666.63</u>	<u>2,016,666.63</u>	<u>0.00%</u>
Operating income (loss)	<u>(336,571.96)</u>	<u>67,047.15</u>	<u>-601.99%</u>	<u>(541,902.78)</u>	<u>(300,299.35)</u>	<u>-80.45%</u>
Nonoperating expense:						
Interest expense		<u>2,083.33</u>	<u>100.00%</u>	<u>245.28</u>	<u>22,916.63</u>	<u>98.93%</u>

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2016

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$2,083.33	100.00%	\$245.28	\$22,916.63	98.93%
Nonoperating income - interest income	170.52	166.67	2.31%	11,755.82	1,833.37	541.21%
Net income (loss)	<u>(336,401.44)</u>	<u>65,130.49</u>	<u>616.50%</u>	<u>(530,392.24)</u>	<u>(321,382.61)</u>	<u>-65.03%</u>

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2016

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,871,500.00	\$8,093,123.00	-2.74%	\$86,275,800.00	\$87,457,944.00	-1.35%
Non-emergency base rate	284,126.22	220,329.00	28.96%	3,019,084.62	2,380,976.00	26.80%
Mileage	536,952.00	561,883.00	-4.44%	5,789,835.00	6,071,962.00	-4.65%
Special events	6,700.00	12,500.00	-46.40%	138,206.50	137,500.00	0.51%
Subscription membership	14,042.54	6,666.67	110.64%	117,252.31	73,333.37	59.89%
Other revenue	4,748.96		0.00%	69,611.32		0.00%
	<u>8,718,069.72</u>	<u>8,894,501.67</u>	<u>-1.98%</u>	<u>95,409,789.75</u>	<u>96,121,715.37</u>	<u>-0.74%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,202,679.85	6,236,833.33	0.55%	66,949,726.00	68,605,166.63	2.41%
Collection fees and expenses	49,986.32	39,833.33	-25.49%	464,941.46	438,166.63	-6.11%
	<u>6,252,666.17</u>	<u>6,276,666.66</u>	<u>0.38%</u>	<u>67,414,667.46</u>	<u>69,043,333.26</u>	<u>2.36%</u>
Net patient service revenue	<u>2,465,403.55</u>	<u>2,617,835.01</u>	<u>-5.82%</u>	<u>27,995,122.29</u>	<u>27,078,382.11</u>	<u>3.39%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,206,068.96	2,271,940.00	2.90%	23,745,153.30	23,971,336.00	0.94%
Employee compensation & benefits	171,119.27	180,712.41	5.31%	1,963,281.63	1,987,836.51	1.24%
Medical supplies	14,345.92	22,583.33	36.48%	200,062.63	248,416.63	19.46%
Building rent, utilities and maintenance	68,200.20	64,083.35	-6.42%	701,090.09	704,916.85	0.54%
Equipment maintenance	71,494.27	70,000.00	-2.13%	755,265.47	770,000.00	1.91%
TotalCare campaign	1,039.49	1,250.00	16.84%	11,434.39	13,750.00	16.84%
Quality assurance fees	37,867.08	37,000.00	-2.34%	416,537.88	407,000.00	-2.34%
Telephone	44,912.85	39,375.00	-14.06%	395,589.44	433,125.00	8.67%
Professional services	49,381.66	16,333.33	-202.34%	271,935.20	179,666.63	-51.36%
Miscellaneous supplies	25,199.34	17,083.33	-47.51%	259,133.62	187,916.63	-37.90%
Postage and courier service	6,393.54	2,833.33	-125.65%	36,353.66	31,166.63	-16.64%
Equipment lease	323.78	750.00	56.83%	7,181.01	8,250.00	12.96%
Other fees and expenses	26,960.27	28,333.34	4.85%	287,399.85	311,666.74	7.79%
Community relations	7,738.55	8,583.33	9.84%	89,569.20	94,416.63	5.13%
Office supplies	1,183.51	2,166.66	45.38%	20,190.11	23,833.26	15.29%
Insurance	8,025.92	8,522.08	5.82%	86,000.50	93,742.88	8.26%
Travel, meals, and training	2,523.02	2,875.00	12.24%	19,414.85	31,625.00	38.61%
	<u>2,742,777.63</u>	<u>2,774,424.49</u>	<u>1.14%</u>	<u>29,265,592.83</u>	<u>29,498,665.39</u>	<u>0.79%</u>
Operating inc. (loss) before depr.	<u>(277,374.08)</u>	<u>(156,589.48)</u>	<u>-77.13%</u>	<u>(1,270,470.54)</u>	<u>(2,420,283.28)</u>	<u>47.51%</u>
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>1,375,000.00</u>	<u>1,375,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(402,374.08)</u>	<u>(281,589.48)</u>	<u>-42.89%</u>	<u>(2,645,470.54)</u>	<u>(3,795,283.28)</u>	<u>30.30%</u>
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Eleven Months Ending May 31, 2016

	Month of May			For the 11 Months Ended May		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$336.31	\$250.00	34.52%	\$15,652.46	\$2,750.00	469.18%
Net income (loss)	<u>(402,037.77)</u>	<u>(281,339.48)</u>	<u>-42.90%</u>	<u>(2,629,818.08)</u>	<u>(3,792,533.28)</u>	<u>30.66%</u>

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$360,876.33	\$324,066.00
Petty cash	1,200.00	1,200.00
Invested cash	<u>8,714,445.81</u>	<u>7,485,823.54</u>
	9,076,522.14	7,811,089.54
Patient accounts receivable:		
Patient accounts receivable	24,977,306.66	24,009,633.54
Receivables in collection	<u>69,231,000.19</u>	<u>57,686,140.19</u>
	94,208,306.85	81,695,773.73
Less allowance for contractual allowances and bad debts	<u>79,401,291.00</u>	<u>67,004,291.00</u>
Net patient accounts receivable	<u>14,807,015.85</u>	<u>14,691,482.73</u>
Other receivables:		
Due from contractor	607,666.66	590,705.80
Due from collection agency	26,101.60	34,343.47
Other miscellaneous receivables	<u>205,289.24</u>	<u>407,552.58</u>
	<u>839,057.50</u>	<u>1,032,601.85</u>
Other current assets:		
Prepaid assets	577,990.92	538,879.28
Other, principally funds held by trustee	<u>123,223.75</u>	<u>1,530.82</u>
	<u>701,214.67</u>	<u>540,410.10</u>
Total current assets	<u>25,423,810.16</u>	<u>24,075,584.22</u>
Property and equipment:		
Communication equipment	7,204,355.14	6,359,404.80
Buildings and leasehold improvements	3,746,529.66	3,746,529.66
Ambulances	13,836,519.25	12,171,267.94
Data processing equipment	7,190,880.85	7,087,400.05
On-board equipment	7,879,842.70	6,454,680.94
Office furniture and equipment	1,335,672.64	1,311,802.63
Miscellaneous other equipment	1,309,761.25	1,156,094.25
Land	64,200.00	64,200.00
Transportation equipment	534,093.96	395,337.24
Prepaid assets	4,603,915.96	3,000,351.18
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	48,445,681.70	42,486,978.98
Less accumulated depreciation	<u>36,727,778.67</u>	<u>32,833,385.06</u>
Net property and equipment	11,717,903.03	9,653,593.92
Other assets	<u>9,734.50</u>	<u>24,194.50</u>
Total assets	<u>37,151,447.69</u>	<u>33,753,372.64</u>

EMSA
EMSA Combined
For the Eleven Months Ending May 31, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$917,395.20	\$1,122,326.69
Due to contractor	8,241,960.01	7,885,199.99
Due to Quality Assurance Fund	342,179.84	272,952.91
Accrued retirement	311,637.91	296,530.79
Accrued salaries and wages	401,648.20	309,513.93
Current installments of long-term debt	382,184.00	
Accrued interest payable	22.80	30.60
Deferred revenue	24,921.86	36,097.75
Total current liabilities	10,621,949.82	9,922,652.66
Long-term debt	1,752,846.21	
Other liabilities	21,752.22	21,752.22
Total liabilities	12,396,548.25	9,944,404.88
Division capital:		
Contributed capital	78,479,288.77	72,968,113.17
Retained earnings (deficit)	(50,564,179.01)	(48,420,819.28)
Current year earnings (loss)	(3,160,210.32)	(738,326.13)
Total division capital	24,754,899.44	23,808,967.76
 Total liabilities & division capital	 37,151,447.69	 33,753,372.64

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$178,921.25)	\$67,984.66
Petty cash	600.00	600.00
Invested cash	3,439,979.77	2,908,501.83
	3,261,658.52	2,977,086.49
Patient accounts receivable:		
Patient accounts receivable	11,504,475.94	11,048,905.84
Receivables in collection	32,197,999.82	26,782,999.82
	43,702,475.76	37,831,905.66
Less allowance for contractual allowances and bad debts	37,109,710.00	31,193,710.00
Net patient accounts receivable	6,592,765.76	6,638,195.66
Other receivables:		
Due from contractor	607,666.66	590,705.80
Due from collection agency	14,056.98	17,334.95
Other miscellaneous receivables	163,434.09	407,815.36
	785,157.73	1,015,856.11
Other current assets:		
Prepaid assets	258,316.02	248,544.26
Other, principally funds held by trustee	73,115.90	(10,731.24)
	331,431.92	237,813.02
Total current assets	10,971,013.93	10,868,951.28
Property and equipment:		
Communication equipment	3,747,002.07	3,065,473.88
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	8,424,600.65	7,262,608.82
Data processing equipment	3,753,954.39	3,703,850.46
On-board equipment	4,498,758.92	3,282,818.51
Office furniture and equipment	600,082.76	576,212.75
Miscellaneous other equipment	721,337.81	594,932.65
Land	64,200.00	64,200.00
Transportation equipment	360,250.04	318,414.80
Prepaid assets	2,628,874.01	2,289,662.26
Capital Lease	338,087.66	338,087.66
	28,356,642.56	24,715,756.04
Less accumulated depreciation	20,441,221.64	18,159,621.81
Net property and equipment	7,915,420.92	6,556,134.23
Other assets		
	8,273.60	16,057.97
Total assets	18,894,708.45	17,441,143.48

EMSA
EMSA Eastern Division
For the Eleven Months Ending May 31, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,422,810.90	\$1,220,809.10
Due to contractor	3,770,100.15	3,631,321.37
Due to Quality Assurance Fund	342,179.84	272,952.91
Accrued retirement	162,709.42	154,461.96
Accrued salaries and wages	189,624.96	150,124.41
Current installments of long-term debt	192,850.00	
Accrued interest payable	22.80	30.60
Deferred revenue	10,878.57	8,630.40
Total current liabilities	6,091,176.64	5,438,330.75
Long-term debt	1,016,255.21	
Other liabilities	21,752.22	21,752.22
Total liabilities	7,129,184.07	5,460,082.97
Division capital:		
Contributed capital	7,692,633.23	6,863,634.23
Retained earnings (deficit)	4,603,283.39	4,106,195.80
Current year earnings (loss)	(530,392.24)	1,011,230.48
Total division capital	11,765,524.38	11,981,060.51
Total liabilities & division capital	18,894,708.45	17,441,143.48

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2016

	2016	2015
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$539,797.58	\$256,081.34
Petty cash	600.00	600.00
Invested cash	5,274,466.04	4,577,321.71
	5,814,863.62	4,834,003.05
Patient accounts receivable:		
Patient accounts receivable	13,472,830.72	12,960,727.70
Receivables in collection	37,033,000.37	30,903,140.37
	50,505,831.09	43,863,868.07
Less allowance for contractual allowances and bad debts	42,291,581.00	35,810,581.00
Net patient accounts receivable	8,214,250.09	8,053,287.07
Other receivables:		
Due from collection agency	12,044.62	17,008.52
Other miscellaneous receivables	41,855.15	(262.78)
	53,899.77	16,745.74
Other current assets:		
Prepaid assets	319,674.90	290,335.02
Other, principally funds held by trustee	50,107.85	12,262.06
	369,782.75	302,597.08
Total current assets	14,452,796.23	13,206,632.94
Property and equipment:		
Communication equipment	3,457,353.07	3,293,930.92
Buildings and leasehold improvements	527,035.41	527,035.41
Ambulances	5,411,918.60	4,908,659.12
Data processing equipment	3,436,926.46	3,383,549.59
On-board equipment	3,381,083.78	3,171,862.43
Office furniture and equipment	735,589.88	735,589.88
Miscellaneous other equipment	588,423.44	561,161.60
Transportation equipment	173,843.92	76,922.44
Prepaid assets	1,975,041.95	710,688.92
Capital Lease	401,822.63	401,822.63
	20,089,039.14	17,771,222.94
Less accumulated depreciation	16,286,557.03	14,673,763.25
Net property and equipment	3,802,482.11	3,097,459.69
Other assets	1,460.90	8,136.53
Total assets	18,256,739.24	16,312,229.16

EMSA Western
EMSA Western Division
For the Eleven Months Ending May 31, 2016

	2016	2015
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$505,415.70)	(\$98,482.41)
Due to contractor	4,471,859.86	4,253,878.62
Accrued retirement	148,928.49	142,068.83
Accrued salaries and wages	212,023.24	159,389.52
Current installments of long-term debt	189,334.00	
Deferred revenue	<u>14,043.29</u>	<u>27,467.35</u>
Total current liabilities	4,530,773.18	4,484,321.91
Long-term debt	<u>736,591.00</u>	
Total liabilities	<u>5,267,364.18</u>	<u>4,484,321.91</u>
Division capital:		
Contributed capital	70,786,655.54	66,104,478.94
Retained earnings (deficit)	(55,167,462.40)	(52,527,015.08)
Current year earnings (loss)	<u>(2,629,818.08)</u>	<u>(1,749,556.61)</u>
Total division capital	<u>12,989,375.06</u>	<u>11,827,907.25</u>
Total liabilities & division capital	<u><u>18,256,739.24</u></u>	<u><u>16,312,229.16</u></u>

EMSA
Cash Rollforward
Year Ending June 30, 2016

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2015	\$ 3,651,013	\$ 3,651,013	-	3,790,311	3,790,311	-	7,441,324	7,441,324	-
Net revenue collected	23,142,000	22,119,178	1,022,822	27,809,000	26,708,219	1,100,781	50,951,000	48,827,397	2,123,603
Utility bill receipts	3,667,000	4,353,800	(686,800)				3,667,000	4,353,800	(686,800)
TotalCare proceeds	109,533	38,000	71,533	124,533	80,000	44,533	234,066	118,000	116,066
Payment to contractor	(20,640,771)	(20,341,580)	(299,191)	(23,616,143)	(24,012,736)	396,593	(44,256,914)	(44,354,316)	97,402
Operating expenses/changes in WC	(5,972,523)	(4,583,700)	(1,388,823)	(5,505,214)	(5,500,000)	(5,214)	(11,477,737)	(10,083,700)	(1,394,037)
Capital expenditures	(1,828,281)	(2,178,000)	349,719	(1,892,516)	(2,516,800)	624,284	(3,720,797)	(4,694,800)	974,003
Net debt proceeds/(reduction)		(20,000)	20,000			-	-	(20,000)	20,000
Interest/other income	1,289		1,289	1,658		1,658	2,947	-	2,947
Other	633,361 (2)	629,750	3,611	5,602,273 (1)	5,602,273	-	6,235,634	6,232,023	3,611
Balance at May 31, 2016	<u>2,762,621</u>	<u>3,668,461</u>	<u>(905,840)</u>	<u>6,313,902</u>	<u>4,151,267</u>	<u>2,162,635</u>	<u>9,076,523</u>	<u>7,819,728</u>	<u>1,256,795</u>

(1) 21,517 - '15 Other Western Subsidy
690,908 - '16 Edmond Subsidy
616,351 - '16 Other Western Subsidy
4,273,497 - '16 Oklahoma City Subsidy
5,602,273

(2) 633,361 - '15 Other Eastern Subsidy

West - Cash	5,814,864
A/R	499,038
Net	<u>6,313,902</u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Eleven Months Ended 5/31/16

Eastern Division

Net Income (loss)		(530,392)
Add: Depreciation	2,016,667	
Increase in allowance for doubtful accounts	5,017,000	
Increase in deferred revenue	10,879	<u>7,044,546</u>
Changes in working capital:		
Increase in patient receivables	(4,928,260)	
Increase in other receivables	(183,106)	
Increase in other assets	(60,305)	
Decrease in accounts payable	(697,870)	
Increase in accrued liabilities	12,634	<u>(5,856,907)</u>
Net Property Additions:		(2,388,805)
Debt Service/ Loan Proceeds		1,209,105
Net Contributed Capital		633,361
Change in cash and cash equivalents:		<u><u>110,908</u></u>
Cash balance @6/30/15		3,150,751
Cash balance @5/31/16		3,261,659
Change in cash		<u><u>110,908</u></u>

EMSA
Statement of Cash Flows
Eleven Months Ended 5/31/16

Western Division

Net income (loss)		(2,629,818)
Add: Depreciation	1,375,000	
Increase in allowance for doubtful accounts	5,663,000	
Increase in deferred revenue	14,043	7,052,043
Changes in working capital:		
Increase in patient receivables	(5,841,830)	
Decrease in other receivables	543,861	
Increase in other assets	(58,366)	
Decrease in accounts payable	(850,268)	
Increase in accrued liabilities	2,975	(6,203,628)
Net Property (Additions)/Dispositions		(1,920,194)
Debt Service/Loan proceeds		925,925
Contributed Capital		4,299,964
Change in cash and cash equivalents:		1,524,292
Cash balance @6/30/15		4,290,572
Cash balance @5/31/16		5,814,864
Change in cash		1,524,292

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through May

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
2016 Ambulances (ten)			
Replacement units	1,100,000	581,446	518,554
Repairs	25,000	88,470	(63,470)
Miscellaneous	20,000	5,660	14,340
On board equipment:			
Stair chairs	20,000		20,000
Miscellaneous	30,000	1,000	29,000
CAD and radio equipment:			
Base station upgrade	50,000		50,000
Dispatch console replacement	653,000	649,621	3,379
(1) Handheld and mobile radios		943,166	(943,166)
Building expenses:			
Office furniture	10,000	3,619	6,381
Building expansion	5,250,000	190,073	5,059,927
Common use vehicle	30,000		30,000
Audio equipment for conference room		15,685	(15,685)
Compressor		18,154	(18,154)
Painting of Lansing exterior		18,216	(18,216)
Upgrade Lansing security system		54,026	(54,026)
Upgrade heating system in bay area		79,282	(79,282)
Replace vehicle exhaust system		64,326	(64,326)
Drug storage safes		20,372	(20,372)
Inventory/asset mgt licenses		11,221	(11,221)
Upgrade security system - Bixby		18,983	(18,983)
Upgrade of voice recording system		32,761	(32,761)
Miscellaneous	41,000	17,525	23,475
Computer equipment:			
Server upgrade (network)	142,000	147,914	(5,914)
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000		50,000
TOTAL	7,431,000	2,961,520	4,469,480
Less future cash impact of bldg expansion	5,250,000	190,073	5,059,927
Less future cash impact of radio purchase		943,166	(943,166)
Current year budget (cash impact)	<u>2,181,000</u>	<u>1,828,281</u>	<u>352,719</u>

(1) The radio purchase is being paid for over a period of five years beginning 7/1/2016.

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2016**

Through May

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2016 Ambulances (ten)</i>				
Replacement units	1,100,000	330,580		769,420
Repairs	25,000		49,467	(24,467)
Special event carts	50,000		47,411	2,589
Miscellaneous	20,000		3,900	16,100
On board equipment:				
Stair chairs	20,000			20,000
Training manikin	8,000			8,000
Miscellaneous	38,000		15,002	22,998
CAD and radio equipment:				
Dispatch console replacement	700,000	573,848		126,152
Base station upgrade	40,000			40,000
Radio infrastructure (NG911)	110,080		82,560	27,520
(1) Handheld and mobile radios			925,925	(925,925)
Building expenses:				
Bldg improvements	20,000			20,000
Infrastructure move	350,000		374,066	(24,066)
Audio equipment for conference room			19,269	(19,269)
New building location			174,976	(174,976)
Security systems upgrade at Classen and Walker			51,933	(51,933)
Drug storage safes			6,791	(6,791)
Inventory/asset mgt licenses			6,790	(6,790)
Sewer line replacement at Walker			67,000	(67,000)
Upgrade voice recording system			35,747	(35,747)
Miscellaneous	46,000		21,366	24,634
Computer equipment:				
Server upgrade (network)	150,000		31,810	118,190
UPS batteries	9,000			9,000
Billing/CAD system hardware	10,000			10,000
Miscellaneous	50,000			50,000
TOTAL	2,746,080	904,428	1,914,013	(72,361)
Less future cash impact of radio purchase			925,925	925,925
Current year budget (cash impact)	2,746,080	904,428	988,088	853,564

(1) The radio purchase is being paid for over a period of five years beginning 7/1/2016.

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Eastern Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Dec-15</u>	<u>Jan-16</u>	<u>Feb-16</u>	<u>Mar-16</u>	<u>Apr-16</u>	<u>May-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>														
Emergency	5,235	5,326	5,165	5,111	4,797	5,029	5,304	5,075	5,420	5,228	5,177	56,867	55,003	55,068
Non-emergency	700	725	740	724	706	801	752	765	764	718	738	8,133	8,088	8,260
Total	5,935	6,051	5,905	5,835	5,503	5,830	6,056	5,840	6,184	5,946	5,915	65,000	63,091	63,328
Unit hours	14,859	14,623	14,775	14,568	14,244	14,814	15,051	14,425	14,925	14,335	15,000	161,619	158,769	
% of total system hours	46.0%	46.3%	46.6%	45.5%	46.4%	46.8%	47.5%	47.8%	45.6%	44.9%	46.3%	46.3%	46.2%	47.0%
<i>Gross revenue by payor:</i>														
Medicare	43%	44%	44%	43%	45%	46%	46%	39%	46%	43%	43%	44%	44%	
Medicaid	20%	19%	18%	24%	19%	18%	18%	16%	17%	19%	18%	18%	21%	
Private insurance	14%	14%	14%	14%	14%	15%	16%	26%	16%	16%	17%	16%	14%	
Uninsured and other	23%	23%	24%	19%	22%	22%	20%	19%	21%	22%	22%	22%	21%	
	100%	100%	100%	100%	100%	101%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	57.6%	45.6%	57.8%	51.3%	52.1%	53.1%	41.8%	48.9%	50.1%	52.1%	56.2%	51.4%	50.5%	50.9%
<i>Net income (loss)</i>	\$ (177,444)	\$ 672,555	\$ 163,718	\$ (490,758)	\$ 145,695	\$ (503,155)	\$ (235,242)	\$ 642,877	\$ 7,925	\$ (420,160)	\$ (336,401)	\$ (530,390)	\$ 1,011,228	\$ (321,383)
<i>Days in A/R</i>	80.9	84.9	86.8	85.2	92.7	86.6	84.6	80.1	88.1	87.2	91.8	N/A	82.7	
<i>Past due A/R</i>	\$ 2,728,000	\$ 3,015,000	\$ 2,969,000	\$ 2,993,000	\$ 3,127,000	\$ 3,135,000	\$ 3,230,000	\$ 3,245,000	\$ 3,179,000	\$ 3,128,000	\$ 2,868,000	N/A	\$ 2,396,000	
<i>Current ratio</i>	1.69	1.92	1.99	1.90	1.93	1.87	1.72	1.92	1.95	1.89	1.80	N/A	2.00	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2016

Western Division

	<u>Jul-15</u>	<u>Aug-15</u>	<u>Sep-15</u>	<u>Oct-15</u>	<u>Nov-15</u>	<u>Dec-15</u>	<u>Jan-16</u>	<u>Feb-16</u>	<u>Mar-16</u>	<u>Apr-16</u>	<u>May-16</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>														
Emergency	6,363	6,198	6,059	5,934	5,831	6,108	5,942	5,710	6,215	6,015	6,089	66,464	66,248	67,275
Non-emergency	561	547	519	552	549	617	626	686	711	641	627	6,636	5,830	6,058
Total	6,924	6,745	6,578	6,486	6,380	6,725	6,568	6,396	6,926	6,656	6,716	73,100	72,078	73,333
Unit hours	17,421	16,983	16,939	17,456	16,466	16,856	16,647	15,739	17,779	17,566	17,412	187,264	184,609	
% of total system hours	54.0%	53.7%	53.4%	54.5%	53.6%	53.2%	52.5%	52.2%	54.4%	55.1%	53.7%	53.7%	53.8%	53.0%
<i>% of gross revenue by payor:</i>														
Medicare	45%	43%	42%	45%	45%	46%	47%	45%	45%	45%	46%	45%	45%	45%
Medicaid	15%	16%	16%	15%	15%	15%	15%	16%	15%	15%	15%	15%	19%	19%
Private insurance	16%	18%	17%	17%	17%	17%	18%	20%	19%	19%	19%	18%	16%	16%
Uninsured and other	24%	23%	25%	23%	23%	22%	20%	19%	21%	21%	20%	22%	20%	20%
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
<i>Collection rate</i>	51.2%	46.8%	54.8%	51.3%	49.8%	47.9%	53.2%	57.7%	50.6%	50.7%	60.0%	51.5%	52.6%	49.2%
<i>Net income (loss)</i>	\$ (20,605)	\$ (19,508)	\$ (158,238)	\$ (774,713)	\$ (147,670)	\$ (337,830)	\$ (228,422)	\$ 6,494	\$ (296,795)	\$ (250,493)	\$ (402,038)	\$ (2,629,818)	\$ (1,749,557)	\$ (3,792,533)
<i>Days in A/R</i>	79.0	79.3	86.2	87.8	82.0	86.1	89.0	82.4	83.9	85.4	93.2	N/A	80.0	
<i>Past due A/R</i>	\$ 3,399,000	\$ 3,828,000	\$ 3,988,000	\$ 4,073,000	\$ 4,060,000	\$ 4,050,000	\$ 4,002,000	\$ 3,881,000	\$ 3,913,000	\$ 3,919,000	\$ 3,723,000	N/A	\$ 2,955,000	
<i>Current ratio</i>	2.78	2.80	3.07	3.05	3.07	2.91	3.03	2.96	3.09	2.96	3.19	N/A	2.95	

EMSA Eastern Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2016

	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16	Apr-16	May-16	Y-T-D	Budget	Variance #	%
Transports:															
Code 1	1,742	1,892	1,817	1,815	1,680	1,746	1,862	1,837	1,981	1,992	1,858	20,222			
Code 2	3,493	3,434	3,348	3,296	3,117	3,283	3,442	3,238	3,439	3,236	3,319	36,645			
Total emergencies	5,235	5,326	5,165	5,111	4,797	5,029	5,304	5,075	5,420	5,228	5,177	56,867	55,068	1,799	3.3%
Code 3	686	717	730	710	690	784	739	749	756	707	721	7,989			
Code 4	14	8	10	14	16	17	13	16	8	11	17	144			
Total non-emergencies	700	725	740	724	706	801	752	765	764	718	738	8,133	8,260	(127)	(1.5%)
Total transports	5,935	6,051	5,905	5,835	5,503	5,830	6,056	5,840	6,184	5,946	5,915	65,000	63,328	1,672	2.6%
Cancelled calls	541	567	522	552	485	500	513	491	591	636	572	5,970			
No hauls	2,150	1,947	1,945	2,124	1,750	1,947	1,802	1,743	1,994	2,108	2,018	21,528			
Total requests for service	8,626	8,565	8,372	8,511	7,738	8,277	8,371	8,074	8,769	8,690	8,505	92,498			
Transports/day:															
Emergencies	168.9	171.8	172.2	164.9	159.9	162.2	171.1	175.0	174.8	174.3	167.0	169.2	163.9	5.4	
Non-emergencies	22.6	23.4	24.7	23.4	23.5	25.8	24.3	26.4	24.6	23.9	23.8	24.2	24.6	(0.4)	
	191.5	195.2	196.8	188.2	183.4	188.1	195.4	201.4	199.5	198.2	190.8	193.5	188.5	5.0	
Percent of total transports:															
Emergencies	88.2%	88.0%	87.5%	87.6%	87.2%	86.3%	87.6%	86.9%	87.6%	87.9%	87.5%	87.5%	87.0%		
Non-emergencies	11.8%	12.0%	12.5%	12.4%	12.8%	13.7%	12.4%	13.1%	12.4%	12.1%	12.5%	12.5%	13.0%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
Unit hours	14,859	14,623	14,775	14,568	14,244	14,814	15,051	14,425	14,925	14,335	15,000	161,619			
Percent of total unit hours:															
Eastern Division	46.0%	46.3%	46.6%	45.5%	46.4%	46.8%	47.5%	47.8%	45.6%	44.9%	46.3%	46.3%	46.0%		
Western Division	54.0%	53.7%	53.4%	54.5%	53.6%	53.2%	52.5%	52.2%	54.4%	55.1%	53.7%	53.7%	54.0%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		

Vendor Name	Vendor ID	Doc #	Doc Date	Doc Amt	Comment1
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
Absolute Data Shredding	ADS	77539	6/15/2016	\$230	Shredding
Adam Hurry	HURRY, ADAM	77532	6/8/2016	\$300	Employee Travel Reimburse
Adam Paluka	PALUKA, ADAM	77448	5/19/2016	\$91	Employee Expense Reimbursement
Advanced Systems Group	ADV SYST GROUP	77540	6/15/2016	\$21,426	Software Support
Airco Service Inc.	AIRCO	Z000002905	6/15/2016	\$853	Building Maintenance
AIRGAS USA LLC	1223388	77514	6/2/2016	\$7,334	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	77541	6/15/2016	\$1,265	Courier Service
Allied Towing	ALLIED TOWING	77542	6/15/2016	\$445	P+ - Towing
All-Kill Pest Control	ALLKIL01	77459	5/31/2016	\$126	Building Maintenance
American Express Corporate	AMEX CORP	77453	5/24/2016	\$24,704	Employee Cards
American Fire & Safety Co Inc.	AMFIRE01	77544	6/15/2016	\$213	Building Maintenance
American Public Health Assoc	AMPUBH01	77546	6/15/2016	\$220	Subscription
American Waste Control	AMWSTE01	Z000002906	6/15/2016	\$468	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	77545	6/15/2016	\$145	Building Maintenance
ARMSTRONG MEDICAL INDUSTRIES INC	1004695	77505	6/2/2016	\$120	AMR - Medical Supplies
Arrow Machinery Co	ARROW MACHINERY	77461	5/31/2016	\$1,051	Building Services
Association of Central Ok Govn	ACOG 01	77458	5/31/2016	\$544	OKC 911 Service Agreement
AT&T	ATT 08	Z000002892	5/31/2016	\$1,539	Communications
AT&T Advertising & Publishing	AT&T YELLOW PAG	77462	5/31/2016	\$497	Yellow Pages
AT&T Interstate Dedicated Private Line Service	ATT 07	77463	5/31/2016	\$2,680	Communications
AT&T Interstate Dedicated Private Line Service	ATT 07	77547	6/15/2016	\$2,680	Communications
AT&T Mobility	AT&T MOBILITY	Z000002907	6/15/2016	\$771	Wireless Communications
AT&T OneNet Services	ATT INTERNET	77464	5/31/2016	\$495	Communications
att	ATT 10	Z000002893	5/31/2016	\$20,284	Communications
B. D. Eddie Enterprises	BDEDDI01	77465	5/31/2016	\$27,044	Rent
Bearcom Punchout	1011749	77511	6/2/2016	\$3,095	AMR - Medical Supplies
Bike One - OKC	BIKE ONE - OKC	77518	6/2/2016	\$2,858	AMR - Misc Supplies
Bill Knight Ford	BILLKNIGHT FORD	77454	5/24/2016	\$292,677	Chassis
Bixby Public Works Authority	BIXPWA01	77549	6/15/2016	\$30	Utilities
Board of Regents of the Univ, OU Physicians Tulsa	BD REGENTS OU	77548	6/15/2016	\$29,953	OMD Dir Salary & Benefits
BOUNDTREE MEDICAL, LLC	BNDTR	77550	6/15/2016	\$1,500	Medical Supplies
BOUNDTREE MEDICAL, LLC	BNDTR	77466	5/31/2016	\$8,308	Medical Supplies

Brooks Industries	BRKIND01	Z000002894	5/31/2016	\$175	Building Maintenance
Calvert's Plant Interiors Inc.	CALPLT01	77551	6/15/2016	\$1,134	Plant Maintenance
CastleCom	CASTLECOM	77552	6/15/2016	\$632	A/V Equipment
CDW Government, Inc.	CDWCMP01	77553	6/15/2016	\$18,449	Computer Supplies
Center Point Energy	OK ENERGY SERV	77482	5/31/2016	\$366	Utilities
Change Healthcare	EMDEON	77472	5/31/2016	\$2,125	Medicaid Inquiry
Chantelle Hinds	HINDS, CHANTELL	77445	5/13/2016	\$64	Employee Travel Expenses
Chappell Supply & Equipment	CHPSPY01	77467	5/31/2016	\$307	Building Maintenance
Chappell Supply & Equipment	CHPSPY01	77554	6/15/2016	\$648	Building Maintenance
City of Oklahoma City - Utilities	CTYOKC01	77469	5/31/2016	\$345	Utilities
City of Tulsa Utilities	CTYTUL02	77470	5/31/2016	\$2,068	Utilities
Clifford Power Systems, Inc.	CLIFFORD01	Z000002908	6/15/2016	\$517	Building Maintenance
Community Care	COMMUNITY CARE	77555	6/15/2016	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	77556	6/15/2016	\$2,397	Workers Comp
Corser Group Incorporated	CRSRGR	77557	6/15/2016	\$636	Promotional Products
Cox	COX	Z000002909	6/15/2016	\$612	Internet
Cox	COX	Z000002895	5/31/2016	\$22,212	Internet
CPI Office Products	CPI OFFICE PROD	Z000002910	6/15/2016	\$17,876	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	77468	5/31/2016	\$185	Website
CSI Communications, LLC	CRTSPC01	77558	6/15/2016	\$223	Website
Customer Expressions	CUSTOMER EXPRES	77559	6/15/2016	\$18,120	Professional Services
Darr Equipment	DARR EQUIPMENT	77471	5/31/2016	\$1,735	Building Maintenance
David Howerton	HOWERTON	77500	6/1/2016	\$65	MCB - Reimburse
Detco	DETCO	Z000002900	6/2/2016	\$2,676	Fleet Maintenance
Donohue Commercial Service	DONOHUE COMMERC	77560	6/15/2016	\$2,297	Building Maintenance
EMS TECHNOLOGY SOLUTIONS LLC	1313999	77515	6/2/2016	\$240	AMR - Medical Supplies
Erling and Associates Inc.	ERLING01	77561	6/15/2016	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	77562	6/15/2016	\$69	Express Mail
Federal Express Corporation	FEDEXP01	77474	5/31/2016	\$211	Express Mail
FORD QUALITY FLEET CARE PROGRAM	1007964	77508	6/2/2016	\$34,244	AMR - Medical Supplies
Grainger	GRAINGER	Z000002901	6/2/2016	\$3,165	Misc Supplies
Grainger Punchout	1001624	77504	6/2/2016	\$8,826	AMR - Medical Supplies
GTP Acquisition Partners LLC	GLOBAL TOWER	77476	5/31/2016	\$673	Tower Rentals
Henry Schein Inc.	HENRY SCHEIN	Z000002902	6/2/2016	\$1,825	Medical Supplies

Henry Schein Inc.	HENRY SCHEIN	Z000002896	5/31/2016	\$1,830	Medical Supplies
Hot Shot Express	HOT SHOT EXPRES	77563	6/15/2016	\$6,600	Ambulance Maintenance
Hydraulic Equipment Company Inc	HYDROLIC EQUIP	77519	6/2/2016	\$2,311	Building Maintenance
Imperial Coffee Service, Inc.	IMPCOF01	Z000002911	6/15/2016	\$489	Coffee
Insperty Expense Management	INSPERITY EXPEN	Z000002897	5/31/2016	\$308	Expense Report Software
Iron Mountain OSDP	IRONMNTN	77478	5/31/2016	\$1,363	Offsite Storage
Jennifer Jones	JONESJEN	77531	6/8/2016	\$176	MCB - Employee Reimbursement
Johnson, Tracy L	JOHNSN01	77536	6/14/2016	\$151	Travel Reimburse
JulyInk, Inc.	JLYINK01	77565	6/15/2016	\$265	Employee Expense Reimbursement
Kelli Bruer	BRUER	77452	5/24/2016	\$141	Employee Expense Reimbursement
Kelly Smith	SMITH,KELLY	77456	5/26/2016	\$300	Employee Expense Reimbursement
Kim McDorman	MCDORMAN, KIM	77529	6/6/2016	\$282	Employee Expense Reimbursement
King Covers	KING COVERS	77520	6/2/2016	\$3,900	AMR - Misc
Laerdal Medical Punchout	1006286	77506	6/2/2016	\$2,589	AMR - Medical Supplies
LandCare	TRGRLN01	Z000002912	6/15/2016	\$2,008	Lawn Maintenance
Lands' End Business Outfitters	LNDEND01	77567	6/15/2016	\$93	Uniforms
Landscape Partners	WESTERN LAWNS	Z000002913	6/15/2016	\$398	Lawn Maintenance
Language Line Service	LNLNE01	77479	5/31/2016	\$130	Patient Support Services
Language Line Service	LNLNE01	77568	6/15/2016	\$819	Patient Support Services
Leadership Tulsa	LDPTLS01	77538	6/14/2016	\$90	Community Relations
LexisNexis Risk Data Management Inc	LEXISNEXIS	77566	6/15/2016	\$1,832	Patient Service
Managed Outsource Solutions	MNG OUTSRC SOL	77571	6/15/2016	\$154	Transcription Services
Marian Nolen	NOLEN, MARIAN	77502	6/1/2016	\$45	Employee Reimbursement
McKesson Medical Punchout	1150574	77513	6/2/2016	\$183,930	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	77516	6/2/2016	\$19,483	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	77501	6/1/2016	\$99	Internet Reimburse
Metro Monitor	METRO MONITOR	77480	5/31/2016	\$165	Media Monitoring
Metro Monitor	METRO MONITOR	77569	6/15/2016	\$165	Media Monitoring
Metroplex Electric	METROPLEX	Z000002914	6/15/2016	\$4,606	Building Maintenance
Midcon Recovery Solutions	MIDCON RECOVERY	77570	6/15/2016	\$5,380	Rental Space
Mobile Health Resources	EMS SURVERYTEAM	77473	5/31/2016	\$3,408	Community Relations
Motorola, Inc.	MOTRLA01	Z000002915	6/15/2016	\$7,557	Maintenance Communications
MTM Recognition	MDWTRY01	Z000002916	6/15/2016	\$217	AMR - Unifom
MyHealth Access Network	SMRTNET	77587	6/15/2016	\$3,083	Patient Services

National Fire Protection Association	NFPA 01	Z000002917	6/15/2016	\$1,305	Subscription
Net Solutions	NETSOL01	77572	6/15/2016	\$6,000	Network Support
Office Depot Punchout	1006929	77507	6/2/2016	\$456	AMR - Medical Supplies
OG&E	OGE 01	77481	5/31/2016	\$4,246	Utilities
Ok Natural Gas	ONG 05	77573	6/15/2016	\$37	Utilities
Ok Natural Gas	ONG 05	77483	5/31/2016	\$338	Utilities
Ok State Dept of Health	OSDH 01	77455	5/26/2016	\$100	Dues
Oklahoma Police Supply	OK POLICESUPPLY	77521	6/2/2016	\$189	P+ - Uniforms
Orkin Exterminating Company	ORKIN 01	Z000002918	6/15/2016	\$218	Building Maintenance
OTE International Holdings	OTE INTER HOLD	77522	6/2/2016	\$170	P+ - Ambulance Maintenance
Overhead Door of Okc	OVRHDR02	77574	6/15/2016	\$10,215	Building
Owens Waste Management	OWENS TRASH SVC	77484	5/31/2016	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	77510	6/2/2016	\$35,171	AMR - Medical Supplies
Packco Inc	PACKCO INC	77523	6/2/2016	\$1,107	AMR - Misc Supplies
Page Storage & van Lines, Inc	PAGE STORAGE	77575	6/15/2016	\$1,572	Storage
PC Connection	PC CONNECTION	77485	5/31/2016	\$2,554	Computer Supplies
PC Connection	PC CONNECTION	77576	6/15/2016	\$11,159	Computer Supplies
Petty Cash	PETTYC01	77457	5/31/2016	\$312	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	77512	6/2/2016	\$74,338	AMR - Medical Supplies
Physio-Control, Inc.	MDTPHY01	Z000002898	5/31/2016	\$5,244	Medical Supplies
Pikepass CSC	PIKEPASS CSC	77577	6/15/2016	\$2,000	Pikepass
Pitney Bowes	PITBOW03	77579	6/15/2016	\$588	Postage
Pitney Bowes Purchase Power	PITBOW02	77578	6/15/2016	\$10,067	Postage
Presidio Networked Solutions	PRESIDIO NETWORK	77580	6/15/2016	\$4,361	
Priority Dispatch	PRYDSP01	Z000002919	6/15/2016	\$1,056	Training Supplies
PRSA, Tulsa Chapter	PRSA 01	77533	6/8/2016	\$25	Community Relations
Public Service Co of Oklahoma	PSO 01	77581	6/15/2016	\$4,928	Utilities
Puckett, Ruth	PUCKET01	77486	5/31/2016	\$5,416	Rent
Remnant Carpet Co	REMNANT CARPET	77582	6/15/2016	\$2,000	Building Maintenance
Republic Services #060	ALLIED WASTE	Z000002920	6/15/2016	\$2,136	Utilities
Resource One Administrators	RESOURCE ONE	77487	5/31/2016	\$231	FSA Admin Fee
Resource One Administrators	RESOURCE ONE	77583	6/15/2016	\$231	FSA Admin Fee
Riggs, Abney, Neal, Turpen	RIGGS 01	77584	6/15/2016	\$490	Attorney Fees
Riggs, Abney, Neal, Turpen	RIGGS 01	77488	5/31/2016	\$38,635	Attorney Fees

Rogers Safe and Lock	ROGERS01	Z000002903	6/2/2016	\$51	AMR
Roxanne Hurry	HURRY, ROXANNE	77535	6/14/2016	\$99	Employee Reimbursement
Safari Micro	SAFARI MICRO	77585	6/15/2016	\$416	Computer Supplies
SBS Group	SBS GROUP	Z000002921	6/15/2016	\$92	Software Support
Scott's Printing & Copying	SCOTTS01	Z000002904	6/2/2016	\$700	Printing
Sherrie Snow	SNOW	77447	5/17/2016	\$99	Internet Reimburse
Sherrie Snow	SNOW	77537	6/14/2016	\$99	Internet Reimburse
Sierra Wireless	IN MOTION TECH	77477	5/31/2016	\$1,000	Server Maintenance
Signal Communications	SIGNAL COMMUNIC	77586	6/15/2016	\$95	Conference Equip
Solutions Group	SOLUTIONS GROUP	77489	5/31/2016	\$10,017	Collections
Solutions Group	SOLUTIONS GROUP	77588	6/15/2016	\$18,716	Collections
Special Ops	SPECIAL OPS	77589	6/15/2016	\$419	MCB - Uniforms
Special Ops	SPECIAL OPS	77524	6/2/2016	\$763	P+ - Uniforms
Stanley Security	HSM ELECTRONIC	77564	6/15/2016	\$8,512	Building Maintenance
Steves Wholesale Distributors Inc	STEVES WHOLESAL	77525	6/2/2016	\$71	P+ - Misc Supplies
Synergy DataCom	SYNRGY01	Z000002899	5/31/2016	\$113	Computer Supplies
Synergy DataCom	SYNRGY01	Z000002922	6/15/2016	\$1,624	Computer Supplies
Tescorp Compressor & Pump Spec	TESCORP	77490	5/31/2016	\$529	Building Maintenance
Tescorp Compressor & Pump Spec	TESCORP	77590	6/15/2016	\$529	Building Maintenance
The University of OK Health Sciences Center	UNIVOK01	77594	6/15/2016	\$56	Dues
The University of OK Health Sciences Center	UNIVOK01	77495	5/31/2016	\$75	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	77491	5/31/2016	\$1,630	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	77526	6/2/2016	\$8,293	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000002923	6/15/2016	\$1,226	Communcations
TR Office Park	TR OFFICE PARK	77527	6/2/2016	\$10	AMR - Misc
TriTech	TRITECH	77591	6/15/2016	\$1,596	Software Maintenance
TriTech	TRITECH	77493	5/31/2016	\$5,348	Software Maintenance
TriZetto	GATWEDI	77475	5/31/2016	\$525	Patient Support Services
True Digital Security	TRUE DIGITAL	77592	6/15/2016	\$2,585	Network Security
Tulsa Community Foundation	TULSA COM FOUND	77449	5/23/2016	\$50	Community Relations
Tulsa County Clerk	TULCLK01	77446	5/17/2016	\$136	Liens
Tulsa County Clerk	TULCLK01	77534	6/14/2016	\$170	Liens
Tulsa County Clerk	TULCLK01	77450	5/24/2016	\$221	Liens
Tulsa County Clerk	TULCLK01	77530	6/7/2016	\$340	Liens

Tulsa Press Club	TLSPSS01	77492	5/31/2016	\$53	Community Relations
U.S. Cellular	US CELLULAR	77496	5/31/2016	\$721	Tower Rentals
United Ford	UNITED FORD	Z000002924	6/15/2016	\$49,512	Ambulance Maintenance
United Mechanical	UNITED MECHANIC	77494	5/31/2016	\$1,530	Building Maintenance
United Mechanical	UNITED MECHANIC	77593	6/15/2016	\$2,203	Building Maintenance
Verizon Wireless	VERIZON WIRELSS	77596	6/15/2016	\$13,401	Wireless Communications
VF IMAGEWEAR Punchout	1000132	77503	6/2/2016	\$6,471	AMR - Medical Supplies
Vicki Lacy	LACY	77451	5/24/2016	\$524	Employee Reimbursement
Voice Products, Inc.	VCPRDT01	77595	6/15/2016	\$350	Software Upgrade
Wegener Human Resource Grp	WGNHMN01	77597	6/15/2016	\$3,786	Temp Employees
Windstream	WINDSTREAM	77497	5/31/2016	\$49	Communications
Windstream	WINDSTREAM	77598	6/15/2016	\$22,877	Communications
Woodall Equipment Company	WOODALL EQUIP	77498	5/31/2016	\$560	Office Supplies
Works & Lentz, Inc.	WKSLNZ02	77600	6/15/2016	\$4,304	Collections
Works & Lentz, Inc.	WKSLNZ01	77599	6/15/2016	\$4,452	Collections
Xtivia	XTIVIA	Z000002925	6/15/2016	\$4,429	Maintenance SQL
Yale 31	YALE 31	77499	5/31/2016	\$550	Rent
Zirned	ZIRMED	77601	6/15/2016	\$12,309	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000002926	6/15/2016	\$41,413	Patient Support Services
Zoll Medical	ZOLL MEDICAL	77602	6/15/2016	\$1,103	Medical Supplies
ZOLL MEDICAL CORP	1008451	77509	6/2/2016	\$1,994	AMR - Medical Supplies