

MEMORANDUM

Date: April 26, 2017

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – March 2017**

Attached you will find financial statements for March 2017. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had net loss of \$2,004 thousand compared to a budgeted loss of \$1,272 thousand, and the Western Division had a net loss of \$3,249 thousand compared to a budgeted net loss of \$4,228 thousand.

There is no net interdivisional payable/receivable as of 3/31/17.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at March 31, 2017, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for March and February services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of EMSAcare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue (excluding utility fund revenue) is more than budget by \$2,762 thousand (4.2%) and Western is more than budget by \$595 thousand (.8%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2017. The Eastern Division had 1,673 more emergency transports than budgeted (3.6%); non-emergency transports were 1,058 more than budget (16%). The Western Division emergency transports were less than budget by 741 (1.4%) and non-emergencies were 3,383 more than budget (82%).

The year-to-date collection rate is 52% for the Eastern Division compared to a budget of 50% and an actual for fiscal 2016 of 51%. The year-to-date collection rate is 54% for the Western Division compared to a budget of 51% and an actual for fiscal 2016 of 51%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,623,700.00	\$14,872,356.00	-1.67%	\$132,074,800.00	\$131,452,438.00	0.47%
Non-emergency base rate	745,369.80	484,858.00	53.73%	6,264,577.84	4,285,518.00	46.18%
Mileage	1,021,980.00	956,168.00	6.88%	9,184,644.00	8,451,291.00	8.68%
Special events	34,527.50	28,333.33	21.86%	266,680.00	254,999.97	4.58%
Subscription membership	23,060.01	16,666.66	38.36%	158,699.56	149,999.94	5.80%
Other revenue	202.02	466,666.67	-99.96%	2,739,828.84	4,200,000.03	-34.77%
	<u>16,448,839.33</u>	<u>16,825,048.66</u>	<u>-2.24%</u>	<u>150,689,230.24</u>	<u>148,794,246.94</u>	<u>1.27%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,487,402.43	11,636,666.66	1.28%	104,179,286.69	104,729,999.94	0.53%
Collection fees and expenses	76,044.67	71,666.66	-6.11%	639,690.54	644,999.94	0.82%
	<u>11,563,447.10</u>	<u>11,708,333.32</u>	<u>1.24%</u>	<u>104,818,977.23</u>	<u>105,374,999.88</u>	<u>0.53%</u>
Net patient service revenue	<u>4,885,392.23</u>	<u>5,116,715.34</u>	<u>-4.52%</u>	<u>45,870,253.01</u>	<u>43,419,247.06</u>	<u>5.64%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	4,361,661.26	4,356,333.33	-0.12%	38,678,802.09	37,620,999.97	-2.81%
Employee compensation & benefits	343,147.72	342,414.16	-0.21%	3,086,830.86	3,081,727.44	-0.17%
Medical supplies	35,872.19	41,233.33	13.00%	249,475.45	371,099.97	32.77%
Building rent, utilities and maintenance	92,459.86	89,008.35	-3.88%	796,131.18	801,075.15	0.62%
Equipment maintenance	158,628.39	127,500.00	-24.41%	1,217,099.98	1,147,500.00	-6.07%
TotalCare campaign	7,152.91	3,750.00	-90.74%	54,267.26	33,750.00	-60.79%
Quality assurance fees	69,625.17	69,666.66	0.06%	626,626.53	626,999.94	0.06%
Telephone	81,355.72	61,583.33	-32.11%	679,926.30	554,249.97	-22.68%
Professional services	295,937.71	47,666.66	-520.85%	1,350,636.76	428,999.94	-214.83%
Miscellaneous supplies	89,642.08	35,650.00	-151.45%	378,591.82	320,850.00	-18.00%
Postage and courier service	6,141.90	5,775.00	-6.35%	55,294.53	51,975.00	-6.39%
Equipment lease	1,562.19	2,666.67	41.42%	27,903.09	24,000.03	-16.26%
Other fees and expenses	91,203.27	55,791.68	-63.47%	721,413.08	502,125.12	-43.67%
Community relations	8,158.63	17,750.00	54.04%	70,961.16	159,750.00	55.58%
Office supplies	5,591.66	4,166.66	-34.20%	30,870.49	37,499.94	17.68%
Insurance	14,459.19	16,416.67	11.92%	125,365.91	147,750.03	15.15%
Travel, meals, and training	4,226.00	4,583.33	7.80%	20,911.21	41,249.97	49.31%
	<u>5,666,825.85</u>	<u>5,281,955.83</u>	<u>-7.29%</u>	<u>48,171,107.70</u>	<u>45,951,602.47</u>	<u>-4.83%</u>
Operating inc. (loss) before depr.	<u>(781,433.62)</u>	<u>(165,240.49)</u>	<u>-372.91%</u>	<u>(2,300,854.69)</u>	<u>(2,532,355.41)</u>	<u>9.14%</u>
Depreciation	<u>325,000.00</u>	<u>325,000.00</u>	<u>0.00%</u>	<u>2,925,000.00</u>	<u>2,925,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(1,106,433.62)</u>	<u>(490,240.49)</u>	<u>-125.69%</u>	<u>(5,225,854.69)</u>	<u>(5,457,355.41)</u>	<u>4.24%</u>
Nonoperating expense:						
Interest expense		4,750.00	100.00%	31,913.40	42,750.00	25.35%

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$4,750.00	100.00%	\$31,913.40	\$42,750.00	25.35%
Nonoperating income - interest income	782.76		0.00%	4,891.37		0.00%
Net income (loss)	<u>(1,105,650.86)</u>	<u>(494,990.49)</u>	<u>-123.37%</u>	<u>(5,252,876.72)</u>	<u>(5,500,105.41)</u>	<u>4.49%</u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,986,200.00	\$6,812,356.00	2.55%	\$62,172,500.00	\$60,212,438.00	3.26%
Non-emergency base rate	352,470.00	257,852.00	36.69%	2,848,255.00	2,279,079.00	24.97%
Mileage	460,680.00	427,520.00	7.76%	4,026,996.00	3,778,725.00	6.57%
Special events	20,490.00	15,833.33	29.41%	126,365.00	142,499.97	-11.32%
Subscription membership	10,255.07	8,333.33	23.06%	75,559.64	74,999.97	0.75%
Other revenue	79.50	466,666.67	-99.98%	2,737,125.86	4,200,000.03	-34.83%
	<u>7,830,174.57</u>	<u>7,988,561.33</u>	<u>-1.98%</u>	<u>71,986,801.50</u>	<u>70,687,741.97</u>	<u>1.84%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,532,049.18	5,385,833.33	-2.71%	49,361,130.22	48,472,499.97	-1.83%
Collection fees and expenses	37,892.91	30,833.33	-22.90%	302,710.85	277,499.97	-9.09%
	<u>5,569,942.09</u>	<u>5,416,666.66</u>	<u>-2.83%</u>	<u>49,663,841.07</u>	<u>48,749,999.94</u>	<u>-1.87%</u>
Net patient service revenue	<u>2,260,232.48</u>	<u>2,571,894.67</u>	<u>-12.12%</u>	<u>22,322,960.43</u>	<u>21,937,742.03</u>	<u>1.76%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,017,990.33	2,026,333.33	0.41%	18,235,867.00	17,570,999.97	-3.78%
Employee compensation & benefits	159,822.30	160,934.66	0.69%	1,459,789.42	1,448,411.94	-0.79%
Medical supplies	14,925.07	17,900.00	16.62%	107,315.50	161,100.00	33.39%
Building rent, utilities and maintenance	26,030.24	25,841.67	-0.73%	241,758.47	232,575.03	-3.95%
Equipment maintenance	77,328.99	60,333.34	-28.17%	560,629.93	543,000.06	-3.25%
TotalCare campaign	5,706.39	2,500.00	-128.26%	42,210.48	22,500.00	-87.60%
Quality assurance fees	34,087.50	34,083.33	-0.01%	306,787.50	306,749.97	-0.01%
Telephone	34,861.60	26,500.00	-31.55%	304,849.80	238,500.00	-27.82%
Professional services	137,156.61	22,333.33	-514.13%	630,261.33	200,999.97	-213.56%
Miscellaneous supplies	43,945.61	17,316.66	-153.78%	172,272.55	155,849.94	-10.54%
Postage and courier service	2,932.88	2,666.67	-9.98%	26,219.88	24,000.03	-9.25%
Equipment lease	1,562.19	1,916.67	18.49%	21,322.23	17,250.03	-23.61%
Other fees and expenses	28,431.83	27,708.33	-2.61%	283,762.34	249,374.97	-13.79%
Community relations	5,441.29	11,333.33	51.99%	38,606.96	101,999.97	62.15%
Office supplies	3,269.08	2,000.00	-63.45%	16,127.63	18,000.00	10.40%
Insurance	6,765.12	7,688.34	12.01%	55,371.24	69,195.06	19.98%
Travel, meals, and training	1,540.30	2,083.33	26.07%	9,623.29	18,749.97	48.68%
	<u>2,601,797.33</u>	<u>2,449,472.99</u>	<u>-6.22%</u>	<u>22,512,775.55</u>	<u>21,379,256.91</u>	<u>-5.30%</u>
Operating inc. (loss) before depr.	(341,564.85)	122,421.68	-379.01%	(189,815.12)	558,485.12	-133.99%
Depreciation	<u>200,000.00</u>	<u>200,000.00</u>	<u>0.00%</u>	<u>1,800,000.00</u>	<u>1,800,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(541,564.85)</u>	<u>(77,578.32)</u>	<u>-598.09%</u>	<u>(1,989,815.12)</u>	<u>(1,241,514.88)</u>	<u>-60.27%</u>
Nonoperating expense:						
Interest expense		<u>3,416.67</u>	<u>100.00%</u>	<u>16,104.20</u>	<u>30,750.03</u>	<u>47.63%</u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,416.67	100.00%	\$16,104.20	\$30,750.03	47.63%
Nonoperating income - interest income	170.58		0.00%	1,791.02		0.00%
Net income (loss)	<u>(541,394.27)</u>	<u>(80,994.99)</u>	<u>-568.43%</u>	<u>(2,004,128.30)</u>	<u>(1,272,264.91)</u>	<u>-57.52%</u>

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,637,500.00	\$8,060,000.00	-5.24%	\$69,902,300.00	\$71,240,000.00	-1.88%
Non-emergency base rate	392,899.80	227,006.00	73.08%	3,416,322.84	2,006,439.00	70.27%
Mileage	561,300.00	528,648.00	6.18%	5,157,648.00	4,672,566.00	10.38%
Special events	14,037.50	12,500.00	12.30%	140,315.00	112,500.00	24.72%
Subscription membership	12,804.94	8,333.33	53.66%	83,139.92	74,999.97	10.85%
Other revenue	122.52		0.00%	2,702.98		0.00%
	<u>8,618,664.76</u>	<u>8,836,487.33</u>	<u>-2.47%</u>	<u>78,702,428.74</u>	<u>78,106,504.97</u>	<u>0.76%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,955,353.25	6,250,833.33	4.73%	54,818,156.47	56,257,499.97	2.56%
Collection fees and expenses	38,151.76	40,833.33	6.57%	336,979.69	367,499.97	8.30%
	<u>5,993,505.01</u>	<u>6,291,666.66</u>	<u>4.74%</u>	<u>55,155,136.16</u>	<u>56,624,999.94</u>	<u>2.60%</u>
Net patient service revenue	<u>2,625,159.75</u>	<u>2,544,820.67</u>	<u>3.16%</u>	<u>23,547,292.58</u>	<u>21,481,505.03</u>	<u>9.62%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,343,670.93	2,330,000.00	-0.59%	20,442,935.09	20,050,000.00	-1.96%
Employee compensation & benefits	183,325.42	181,479.50	-1.02%	1,627,041.44	1,633,315.50	0.38%
Medical supplies	20,947.12	23,333.33	10.23%	142,159.95	209,999.97	32.30%
Building rent, utilities and maintenance	66,429.62	63,166.68	-5.17%	554,372.71	568,500.12	2.49%
Equipment maintenance	81,299.40	67,166.66	-21.04%	656,470.05	604,499.94	-8.60%
TotalCare campaign	1,446.52	1,250.00	-15.72%	12,056.78	11,250.00	-7.17%
Quality assurance fees	35,537.67	35,583.33	0.13%	319,839.03	320,249.97	0.13%
Telephone	46,494.12	35,083.33	-32.52%	375,076.50	315,749.97	-18.79%
Professional services	158,781.10	25,333.33	-526.77%	720,375.43	227,999.97	-215.95%
Miscellaneous supplies	45,696.47	18,333.34	-149.25%	206,319.27	165,000.06	-25.04%
Postage and courier service	3,209.02	3,108.33	-3.24%	29,074.65	27,974.97	-3.93%
Equipment lease		750.00	100.00%	6,580.86	6,750.00	2.51%
Other fees and expenses	62,771.44	28,083.35	-123.52%	437,650.74	252,750.15	-73.16%
Community relations	2,717.34	6,416.67	57.65%	32,354.20	57,750.03	43.98%
Office supplies	2,322.58	2,166.66	-7.20%	14,742.86	19,499.94	24.40%
Insurance	7,694.07	8,728.33	11.85%	69,994.67	78,554.97	10.90%
Travel, meals, and training	2,685.70	2,500.00	-7.43%	11,287.92	22,500.00	49.83%
	<u>3,065,028.52</u>	<u>2,832,482.84</u>	<u>-8.21%</u>	<u>25,658,332.15</u>	<u>24,572,345.56</u>	<u>-4.42%</u>
Operating inc. (loss) before depr.	<u>(439,868.77)</u>	<u>(287,662.17)</u>	<u>-52.91%</u>	<u>(2,111,039.57)</u>	<u>(3,090,840.53)</u>	<u>31.70%</u>
Depreciation	<u>125,000.00</u>	<u>125,000.00</u>	<u>0.00%</u>	<u>1,125,000.00</u>	<u>1,125,000.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(564,868.77)</u>	<u>(412,662.17)</u>	<u>-36.88%</u>	<u>(3,236,039.57)</u>	<u>(4,215,840.53)</u>	<u>23.24%</u>
Nonoperating expense:						
Interest expense		1,333.33	100.00%	15,809.20	11,999.97	-31.74%

EMSA Western
 EMSA Western Division
 For the Nine Months Ending March 31, 2017

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$1,333.33	100.00%	\$15,809.20	\$11,999.97	-31.74%
Nonoperating income - interest income	612.18		0.00%	3,100.35		0.00%
Net income (loss)	<u>(564,256.59)</u>	<u>(413,995.50)</u>	<u>-36.30%</u>	<u>(3,248,748.42)</u>	<u>(4,227,840.50)</u>	<u>23.16%</u>

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$572,247.23)	(\$212,101.53)
Petty cash	1,200.00	1,200.00
Invested cash	11,202,527.43	8,726,816.80
	10,631,480.20	8,515,915.27
Patient accounts receivable:		
Patient accounts receivable	23,728,182.39	25,654,954.31
Receivables in collection	76,194,000.19	68,890,000.19
	99,922,182.58	94,544,954.50
Less allowance for contractual allowances and bad debts	85,639,291.00	79,349,291.00
Net patient accounts receivable	14,282,891.58	15,195,663.50
Other receivables:		
Due from contractor	712,502.61	414,908.86
Due from collection agency	38,019.49	28,944.94
Other miscellaneous receivables	538,883.82	588,242.36
	1,289,405.92	1,032,096.16
Other current assets:		
Prepaid assets	750,669.94	774,335.84
Other, principally funds held by trustee	149,911.36	86,950.60
	900,581.30	861,286.44
Total current assets	27,104,359.00	25,604,961.37
Property and equipment:		
Communication equipment	9,242,155.67	7,204,355.14
Buildings and leasehold improvements	3,913,672.76	3,746,529.66
Ambulances	13,517,411.75	13,836,519.25
Data processing equipment	7,768,863.57	7,190,880.85
On-board equipment	7,879,842.70	7,879,842.70
Office furniture and equipment	1,391,368.16	1,335,672.64
Miscellaneous other equipment	1,575,047.44	1,309,761.25
Land	64,200.00	64,200.00
Transportation equipment	634,016.98	534,093.96
Prepaid assets	4,213,553.19	4,200,189.78
Capital Lease	739,910.29	739,910.29
	50,940,042.51	48,041,955.52
Less accumulated depreciation	39,390,476.60	36,111,112.01
Net property and equipment	11,549,565.91	11,930,843.51
Other assets		
	9,734.50	9,734.50
Total assets	38,663,659.41	37,545,539.38

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,134,097.37	\$690,742.14
Due to contractor	8,567,017.58	8,223,182.95
Due to Quality Assurance Fund	296,532.51	346,101.77
Accrued retirement	261,529.71	255,023.58
Accrued salaries and wages	400,362.78	401,648.20
Current installments of long-term debt	347,752.00	395,491.00
Accrued interest payable	16.78	18.67
Deferred revenue	69,180.03	70,652.58
Total current liabilities	11,076,488.76	10,382,860.89
Long-term debt	2,965,785.49	1,739,539.21
Other liabilities	21,752.22	21,752.22
Total liabilities	14,064,026.47	12,144,152.32
Division capital:		
Contributed capital	85,001,838.77	77,716,683.77
Retained earnings (deficit)	(55,149,329.11)	(50,564,179.01)
Current year earnings (loss)	(5,252,876.72)	(1,751,117.70)
Total division capital	24,599,632.94	25,401,387.06
Total liabilities & division capital	38,663,659.41	37,545,539.38

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$786,590.05)	(\$465,685.68)
Petty cash	600.00	600.00
Invested cash	3,234,586.71	3,740,531.76
	2,448,596.66	3,275,446.08
Patient accounts receivable:		
Patient accounts receivable	10,993,574.79	12,052,913.27
Receivables in collection	37,100,999.82	31,862,999.82
	48,094,574.61	43,915,913.09
Less allowance for contractual allowances and bad debts	41,775,710.00	36,943,710.00
Net patient accounts receivable	6,318,864.61	6,972,203.09
Other receivables:		
Due from contractor	712,502.61	414,908.86
Due from collection agency	18,904.21	13,800.82
Other miscellaneous receivables	(25,612.75)	48,562.91
	705,794.07	477,272.59
Other current assets:		
Prepaid assets	324,287.04	358,017.46
Other, principally funds held by trustee	103,705.94	42,707.96
	427,992.98	400,725.42
Total current assets	9,901,248.32	11,125,647.18
Property and equipment:		
Communication equipment	4,725,569.49	3,747,002.07
Buildings and leasehold improvements	3,319,637.35	3,219,494.25
Ambulances	8,173,887.78	8,424,600.65
Data processing equipment	3,913,089.51	3,753,954.39
On-board equipment	4,498,758.92	4,498,758.92
Office furniture and equipment	620,543.58	600,082.76
Miscellaneous other equipment	912,079.25	721,337.81
Land	64,200.00	64,200.00
Transportation equipment	400,050.04	360,250.04
Prepaid assets	2,882,569.98	2,339,110.91
Capital Lease	338,087.66	338,087.66
	29,848,473.56	28,066,879.46
Less accumulated depreciation	22,017,771.98	20,074,554.98
Net property and equipment	7,830,701.58	7,992,324.48
Other assets		
	8,273.60	8,273.60
Total assets	17,740,223.50	19,126,245.26

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$739,750.26	\$944,425.41
Due to contractor	3,988,214.79	3,848,886.28
Due to Quality Assurance Fund	296,532.51	346,101.77
Accrued retirement	137,968.79	133,575.71
Accrued salaries and wages	188,743.81	189,624.96
Current installments of long-term debt	175,480.00	198,065.00
Accrued interest payable	16.78	18.67
Deferred revenue	30,765.21	31,235.84
Total current liabilities	5,557,472.15	5,691,933.64
Long-term debt	2,401,466.49	1,011,040.21
Other liabilities	21,752.22	21,752.22
Total liabilities	7,980,690.86	6,724,726.07
Division capital:		
Contributed capital	8,294,373.23	7,572,066.23
Retained earnings (deficit)	3,469,287.71	4,603,283.39
Current year earnings (loss)	(2,004,128.30)	226,169.57
Total division capital	9,759,532.64	12,401,519.19
Total liabilities & division capital	17,740,223.50	19,126,245.26

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2017

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$214,342.82	\$253,584.15
Petty cash	600.00	600.00
Invested cash	7,967,940.72	4,986,285.04
	8,182,883.54	5,240,469.19
Patient accounts receivable:		
Patient accounts receivable	12,734,607.60	13,602,041.04
Receivables in collection	39,093,000.37	37,027,000.37
	51,827,607.97	50,629,041.41
Less allowance for contractual allowances and bad debts	43,863,581.00	42,405,581.00
Net patient accounts receivable	7,964,026.97	8,223,460.41
Other receivables:		
Due from collection agency	19,115.28	15,144.12
Other miscellaneous receivables	564,496.57	539,679.45
	583,611.85	554,823.57
Other current assets:		
Prepaid assets	426,382.90	416,318.38
Other, principally funds held by trustee	46,205.42	44,242.64
	472,588.32	460,561.02
Total current assets	17,203,110.68	14,479,314.19
Property and equipment:		
Communication equipment	4,516,586.18	3,457,353.07
Buildings and leasehold improvements	594,035.41	527,035.41
Ambulances	5,343,523.97	5,411,918.60
Data processing equipment	3,855,774.06	3,436,926.46
On-board equipment	3,381,083.78	3,381,083.78
Office furniture and equipment	770,824.58	735,589.88
Miscellaneous other equipment	662,968.19	588,423.44
Transportation equipment	233,966.94	173,843.92
Prepaid assets	1,330,983.21	1,861,078.87
Capital Lease	401,822.63	401,822.63
	21,091,568.95	19,975,076.06
Less accumulated depreciation	17,372,704.62	16,036,557.03
Net property and equipment	3,718,864.33	3,938,519.03
Other assets		
	1,460.90	1,460.90
Total assets	20,923,435.91	18,419,294.12

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2017

	2017	2016
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$394,347.11	(\$253,683.27)
Due to contractor	4,578,802.79	4,374,296.67
Accrued retirement	123,560.92	121,447.87
Accrued salaries and wages	211,618.97	212,023.24
Current installments of long-term debt	172,272.00	197,426.00
Deferred revenue	38,414.82	39,416.74
Total current liabilities	5,519,016.61	4,690,927.25
Long-term debt	564,319.00	728,499.00
Total liabilities	6,083,335.61	5,419,426.25
Division capital:		
Contributed capital	76,707,465.54	70,144,617.54
Retained earnings (deficit)	(58,618,616.82)	(55,167,462.40)
Current year earnings (loss)	(3,248,748.42)	(1,977,287.27)
Total division capital	14,840,100.30	12,999,867.87
Total liabilities & division capital	20,923,435.91	18,419,294.12

EMSA
Cash Rollforward
Year Ending June 30, 2017

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2016	\$ 3,162,503	\$ 3,162,503	-	6,558,687	6,558,687	-	9,721,190	9,721,190	-
Net revenue collected	19,460,000	18,391,782	1,068,218	23,128,000	21,769,866	1,358,134	42,588,000	40,161,648	2,426,352
Utility bill receipts	2,735,000	4,200,003	(1,465,003)				2,735,000	4,200,003	(1,465,003)
TotalCare proceeds	104,672	100,000	4,672	119,680	100,000	19,680	224,352	200,000	24,352
Payment to contractor	(18,123,828)	(17,626,695)	(497,133)	(20,360,197)	(20,070,385)	(289,812)	(38,484,025)	(37,697,080)	(786,945)
Operating expenses/changes in WC	(4,383,862)	(3,825,000)	(558,862)	(5,145,977)	(4,500,000)	(645,977)	(9,529,839)	(8,325,000)	(1,204,839)
Capital expenditures	(500,527)	(1,499,249)	998,722	(1,653,198)	(1,583,253)	(69,945)	(2,153,725)	(3,082,502)	928,777
Net debt proceeds/(reduction)&int	(210,817)	(235,000)	24,183	(205,138)	(205,000)	(138)	(415,955)	(440,000)	24,045
Interest/other income	1,188		1,188	2,308		2,308	3,496	-	3,496
Other	598,615 (2)	607,500	(8,885)	5,344,372 (1)	5,344,372	-	5,942,987	5,951,872	(8,885)
Balance at March 31, 2017	<u>2,842,944</u>	<u>3,275,844</u>	<u>(432,900)</u>	<u>7,788,537</u>	<u>7,414,287</u>	<u>374,250</u>	<u>10,631,481</u>	<u>10,690,131</u>	<u>(58,650)</u>

(1) 20,144 - '16 Other Western Subsidy
545,205 - '17 Edmond Subsidy
484,429 - '17 Other Western Subsidy
410,077 - '16 Oklahoma City Subsidy
3,884,517 - '17 Oklahoma City Subsidy
5,344,372

(2) 598,615 - '17 Other Eastern Subsidy

West - Cash	8,182,884
A/P	(394,347)
Net	<u><u>7,788,537</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/17

Eastern Division

Net Income (loss)		(2,004,128)
Add: Depreciation	1,800,000	
Increase in allowance for doubtful accounts	2,934,000	
Increase in deferred revenue	30,765	<u>4,764,765</u>
Changes in working capital:		
Increase in patient receivables	(2,996,974)	
Decrease in other receivables	204,116	
Increase in other assets	(191,101)	
Decrease in accounts payable	(912,568)	
Decrease in accrued liabilities	(27,934)	<u>(3,924,461)</u>
Net Property Additions:		(2,065,613)
Debt Service/ Loan Proceeds		1,359,170
Net Contributed Capital		601,740
Change in cash and cash equivalents:		<u><u>(1,268,527)</u></u>
	Cash balance @6/30/16	3,717,125
	Cash balance @3/31/17	2,448,598
	Change in cash	<u><u>(1,268,527)</u></u>

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/17

Western Division

Net income (loss)		(3,248,748)
Add: Depreciation	1,125,000	
Increase in allowance for doubtful accounts	967,000	
Increase in deferred revenue	38,415	<u>2,130,415</u>
Changes in working capital:		
Increase in patient receivables	(1,114,695)	
Increase in other receivables	(529,758)	
Increase in other assets	(185,667)	
Increase in accounts payable	1,104,159	
Decrease in accrued liabilities	(30,765)	<u>(756,726)</u>
Net Property (Additions)/Dispositions		(1,101,159)
Debt Service/Loan proceeds		(189,334)
Contributed Capital		5,344,372
Change in cash and cash equivalents:		<u><u>2,178,820</u></u>
	Cash balance @6/30/16	6,004,064
	Cash balance @3/31/17	8,182,884
	Change in cash	<u><u>2,178,820</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through March

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2017 Ambulances (eleven)</i>			
Replacement units	1,269,000		1,269,000
Repairs	25,000	103,516	(78,516)
New unit	169,000		169,000
Miscellaneous	20,000	2,950	17,050
<i>2016 Ambulances (ten)</i>			
MTS units (one)	1,100,000	737,292	362,708
		75,218	(75,218)
On board equipment:			
Stair chairs	5,000		5,000
Equipment for new unit	64,000		64,000
Computer tablets	61,000		61,000
LP 15 for MTS		28,298	(28,298)
Power cot for MTS		16,084	(16,084)
Power load for MTS		21,269	(21,269)
Miscellaneous	31,000		31,000
CAD and radio equipment:			
Mobile data terminals	67,000		67,000
Equipment for new unit	14,000		14,000
Recording system	61,000		61,000
Radio equipment for MTS		14,607	(14,607)
Building expenses:			
Garage equipment	25,000	16,617	8,383
Training room improvement		11,837	(11,837)
Assembly sealing system		10,305	(10,305)
Video conferencing equipment		14,131	(14,131)
Miscellaneous	42,000	11,473	30,527
Computer equipment:			
Firewall and network security	47,000		47,000
UPS batteries	5,000		5,000
Miscellaneous	94,000	18,376	75,624
TOTAL	3,099,000	1,081,973	2,017,027
Less 2016 incurred previous year		581,446	
Current year expenditures		500,527	
Less 2016 incurred current year	1,100,000	155,846	
Current year budget	1,999,000	344,681	1,654,319

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2017**

Through March

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
2017 Ambulances (eleven)				
Replacement units	1,269,000	250,866		1,018,134
Repairs	25,000		63,330	(38,330)
New unit	169,000			169,000
Miscellaneous	20,000			20,000
2016 Ambulances (ten)	1,100,000	644,170		455,830
MTS units (five)			376,090	(376,090)
On board equipment:				
Stair chairs	5,000			5,000
Equipment for new unit	64,000			64,000
Computer tablets	69,000			69,000
LP 15(5) for MTS			141,488	(141,488)
Vents and pumps for MTS			47,351	(47,351)
Power cots(5) for MTS			80,418	(80,418)
Power loaders (5) for MTS			101,445	(101,445)
Miscellaneous	39,000			39,000
CAD and radio equipment:				
Mobile data terminals	76,000			76,000
Equipment for new unit	14,000			14,000
Radio infrastructure (NG911)	55,040		55,040	-
Radio infrastructure (NG911)(2016)	27,520		27,520	-
Radio equipment for MTS			73,033	(73,033)
Recording system	69,000			69,000
Building expenses:				
Bldg improvements	11,000			11,000
Security installation at Edmond station			17,807	(17,807)
Floor epoxy at Edmond station			15,900	(15,900)
Security installation at Melrose station			23,908	(23,908)
Garage equipment			22,617	(22,617)
Assembly sealing system			11,425	(11,425)
Video conferencing equipment			14,131	(14,131)
Miscellaneous	47,000		4,989	42,011
Computer equipment:				
Firewall and network security	73,000			73,000
Miscellaneous	106,000		12,250	93,750
TOTAL	<u>3,238,560</u>	<u>895,036</u>	<u>1,088,742</u>	<u>1,254,782</u>
Less 2016 incurred previous year		330,580		
Current year expenditures		564,456	1,088,742	1,653,198
Less 2016 incurred current year	1,127,520	313,590	27,520	
Current year budget	<u>2,111,040</u>	<u>250,866</u>	<u>1,061,222</u>	<u>798,952</u>

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Eastern Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Nov-16</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Feb-17</u>	<u>Mar-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	5,417	5,371	5,439	5,205	5,059	5,384	5,700	5,014	5,399	47,988	46,462	46,315
Non-emergency	745	831	845	812	799	910	963	837	919	7,661	6,677	6,603
Total	6,162	6,202	6,284	6,017	5,858	6,294	6,663	5,851	6,318	55,649	53,139	52,918
Unit hours	15,315	15,698	15,208	15,609	15,071	15,412	15,970	14,128	15,067	137,478	132,284	
% of total system hours	47.1%	47.3%	47.5%	47.0%	46.0%	46.2%	47.8%	46.4%	46.0%	46.8%	46.5%	47.0%
<i>Gross revenue by payor:</i>												
Medicare	43%	43%	42%	44%	43%	43%	46%	46%	43%	44%	44%	
Medicaid	18%	17%	18%	17%	18%	18%	18%	18%	18%	18%	18%	
Private insurance	16%	18%	17%	17%	17%	17%	16%	17%	17%	17%	16%	
Uninsured and other	23%	22%	23%	22%	22%	22%	20%	19%	22%	21%	22%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	42.3%	60.7%	44.1%	54.6%	52.1%	49.4%	44.3%	56.2%	63.1%	51.7%	50.9%	50.0%
<i>Net income (loss)</i>	\$ (606,641)	\$ (278,939)	\$ 1,038,358	\$ (794,077)	\$ (660,502)	\$ (413,625)	\$ 59,751	\$ 192,941	\$ (541,394)	\$ (2,004,128)	\$ 226,171	\$ (1,272,265)
<i>Days in A/R</i>	88.4	80.4	76.5	89.5	82.9	83.4	79.4	83.4	81.3	N/A	88.1	
<i>Past due A/R</i>	\$ 2,834,000	\$ 2,589,000	\$ 2,538,000	\$ 2,616,000	\$ 2,661,000	\$ 2,626,000	\$ 2,673,000	\$ 2,712,000	\$ 2,644,000	N/A	\$ 3,179,000	
<i>Current ratio</i>	1.68	1.68	1.88	1.76	1.71	1.70	1.74	1.81	1.78	N/A	1.95	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2017

Western Division

	<u>Jul-16</u>	<u>Aug-16</u>	<u>Sep-16</u>	<u>Oct-16</u>	<u>Nov-16</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Feb-17</u>	<u>Mar-17</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	6,110	6,351	6,008	5,923	5,560	5,995	6,331	5,908	5,873	54,059	54,128	54,800
Non-emergency	823	812	756	751	821	909	927	816	876	7,491	5,368	4,108
Total	6,933	7,163	6,764	6,674	6,381	6,904	7,258	6,724	6,749	61,550	59,496	58,908
Unit hours	17,222	17,515	16,821	17,584	17,673	17,944	17,473	16,321	17,689	156,242	152,286	
% of total system hours	52.9%	52.7%	52.5%	53.0%	54.0%	53.8%	52.2%	53.6%	54.0%	53.2%	53.5%	53.0%
<i>% of gross revenue by payor:</i>												
Medicare	44%	44%	44%	45%	47%	47%	49%	49%	48%	46%	45%	
Medicaid	14%	15%	16%	16%	15%	15%	15%	15%	15%	15%	15%	
Private insurance	20%	19%	19%	19%	18%	19%	18%	18%	19%	19%	17%	
Uninsured and other	22%	22%	21%	20%	20%	19%	18%	18%	18%	20%	23%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	46.2%	52.6%	54.8%	55.7%	59.0%	56.3%	47.0%	55.3%	62.7%	53.9%	50.7%	51.1%
<i>Net income (loss)</i>	\$ (333,629)	\$ (388,909)	\$ (220,676)	\$ (386,658)	\$ (507,752)	\$ (342,239)	\$ (317,206)	\$ (187,423)	\$ (564,257)	\$ (3,248,749)	\$ (1,977,287)	\$ (4,227,841)
<i>Days in A/R</i>	86.6	76.9	81.0	85.2	85.9	80.0	81.4	81.7	85.9	N/A	83.9	
<i>Past due A/R</i>	\$ 3,499,000	\$ 3,309,000	\$ 3,166,000	\$ 3,261,000	\$ 3,340,000	\$ 3,186,000	\$ 3,225,000	\$ 3,136,000	\$ 3,221,000	N/A	\$ 3,913,000	
<i>Current ratio</i>	2.95	3.12	3.34	3.26	3.28	3.27	3.28	3.14	3.12	N/A	3.09	

EMSA Eastern Division
 Transports and Requests for Service
 Fiscal Year Ending June 30, 2017

	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Y-T-D	Budget	Variance	
												#	%
Transports:													
Code 1	1,961	1,955	1,998	1,872	1,877	1,984	2,124	1,946	2,052	17,769			
Code 2	3,456	3,416	3,441	3,333	3,182	3,400	3,576	3,068	3,347	30,219			
Total emergencies	5,417	5,371	5,439	5,205	5,059	5,384	5,700	5,014	5,399	47,988	46,315	1,673	3.6%
Code 3	730	810	833	797	780	890	943	810	906	7,499			
Code 4	15	21	12	15	19	20	20	27	13	162			
Total non-emergencies	745	831	845	812	799	910	963	837	919	7,661	6,603	1,058	16.0%
Total transports	6,162	6,202	6,284	6,017	5,858	6,294	6,663	5,851	6,318	55,649	52,918	2,731	5.2%
Cancelled calls	595	531	532	516	440	530	512	437	471	4,564			
No hauls	2,070	2,080	1,969	2,157	1,812	1,824	1,812	1,700	1,851	17,275			
Total requests for service	8,827	8,813	8,785	8,690	8,110	8,648	8,987	7,988	8,640	77,488			
Transports/day:													
Emergencies	174.7	173.3	181.3	167.9	168.6	173.7	183.9	179.1	174.2	175.1	169.0	6.1	
Non-emergencies	24.0	26.8	28.2	26.2	26.6	29.4	31.1	29.9	29.6	28.0	24.1	3.9	
	198.8	200.1	209.5	194.1	195.3	203.0	214.9	209.0	203.8	203.1	193.1	10.0	
Percent of total transports:													
Emergencies	87.9%	86.6%	86.6%	86.5%	86.4%	85.5%	85.5%	85.7%	85.5%	86.2%	87.5%		
Non-emergencies	12.1%	13.4%	13.4%	13.5%	13.6%	14.5%	14.5%	14.3%	14.5%	13.8%	12.5%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
Unit hours	15,315	15,698	15,208	15,609	15,071	15,412	15,970	14,128	15,067	137,478			
Percent of total unit hours:													
Eastern Division	47.1%	47.3%	47.5%	47.0%	46.0%	46.2%	47.8%	46.4%	46.0%	46.8%	47.0%		
Western Division	52.9%	52.7%	52.5%	53.0%	54.0%	53.8%	52.2%	53.6%	54.0%	53.2%	53.0%		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		

Vendor Name	Vendor ID	Doc Name	Doc Date	Doc Amount	Notes
KEY: AMR MCB EMSA P+ TFD	OVER \$10K				
911 Custom	911 CUSTOM	79259	5/3/2017	\$657	AMR - Medical Supplies
Accountemps	ACTMPS01	Z000003309	5/17/2017	\$7,654	Temp Employees
Adam Paluka	PALUKA, ADAM	79280	5/9/2017	\$186	Employee Expense Reimbursement
Addison Group	ADDISON GROUP	79291	5/17/2017	\$3,028	Temp Employees
Addison Group	ADDISON GROUP	79260	5/3/2017	\$4,542	Temp Employees
Air Compressor Supply Inc	AIR COMP SUP	Z000003310	5/17/2017	\$135	Medical Supplies
Air Solutions	AIR SOLUTIONS	79292	5/17/2017	\$78	Building Maintenance
AIRGAS USA LLC	1223388	79255	5/3/2017	\$10,158	AMR - Medical Supplies
Ala Carte Courier Service, Inc	ALACRT01	79293	5/17/2017	\$590	Courier Service
Ala Carte Courier Service, Inc	ALACRT01	79207	4/26/2017	\$1,763	Courier Service
All-Kill Pest Control	ALLKIL01	79208	4/26/2017	\$126	Building Maintenance
American Express Corporate	AMEX CORP	79202	4/20/2017	\$23,840	Corporate Cards
American Waste Control	AMWSTE01	Z000003311	5/17/2017	\$468	Utilities
Amos Electrical & Mechanical, Inc.	AMOSEL01	79294	5/17/2017	\$2,830	Building Maintenance
Association of Central Ok Govn	ACOG 01	79290	5/17/2017	\$29,376	OKC 911 Service Agreement
AT&T	ATT 08	Z000003299	4/26/2017	\$1,539	Communications
AT&T Mobility	AT&T MOBILITY	Z000003312	5/17/2017	\$86	Wireless Communications
AT&T OneNet Services	ATT INTERNET	79210	4/26/2017	\$464	Communications
att	ATT 10	Z000003300	4/26/2017	\$22,160	Communications
Automatic Fire Control, Inc.	AUTO FIRE CONTR	Z000003313	5/17/2017	\$1,275	Building Maintenance
B. D. Eddie Enterprises	BDEDDI01	79211	4/26/2017	\$27,044	Rent
Bill Knight Ford	BILLKNIGHT FORD	79367	5/18/2017	\$167,244	Chasis
Blue Sky Supply	BLUE SKY SUPPLY	79212	4/26/2017	\$243	Coffee/Food Service
Blue Sky Supply	BLUE SKY SUPPLY	79296	5/17/2017	\$447	Coffee/Food Service
Board of Regents of the Univ, OU Physician:	BD REGENTS OU	79295	5/17/2017	\$29,953	OMD Dir Salary & Benefits
BOK Wealth Management	BOK WEALTH MNG	79298	5/17/2017	\$1,642	Benefits
Boomer Environmental, LLC	BOOMER ENVIRONM	79299	5/17/2017	\$690	Building Maintenance
BOUNDTREE MEDICAL, LLC	BNDTR	79297	5/17/2017	\$874	Medical Supplies
Brian Roberson	BRIAN ROBERSON	79275	5/8/2017	\$50	Employee Reimbursement
Capital Waste Solutions	CAPITAL WASTE	79301	5/17/2017	\$3,635	Building Maintenance
Carrie Morley	MORLEY, CARRIE	79287	5/15/2017	\$50	Employee Reimbursement

Center Point Energy	OK ENERGY SERV	79225	4/26/2017	\$1,027	Utilities
Change Healthcare	CHANGE HEALTHCA	79213	4/26/2017	\$2,125	Pt Account
Cheaper T's	CHEAPER T'S	79282	5/10/2017	\$3,601	EMSA Week'
Cheryl Prebble	PREBBLE, CHERYL	79205	4/24/2017	\$99	Employee Reimbursement
Cheryl Prebble	PREBBLE, CHERYL	79272	5/8/2017	\$99	Employee Reimbursement
City of Bixby	CTYBXB01	79307	5/17/2017	\$46	utilities
City of Oklahoma City - Utilities	CTYOKC01	79215	4/26/2017	\$419	Utilities
City of Oklahoma City - Utilities	CTYOKC01	79308	5/17/2017	\$438	Utilities
City of Tulsa Utilities	CTYTUL02	79309	5/17/2017	\$1,888	Utilities
Clean Sweep Janitorial	CLEAN SWEEP JAN	79303	5/17/2017	\$2,235	Janitorial Services
Clifford Power Systems, Inc.	CLIFFORD01	Z000003314	5/17/2017	\$908	Building Maintenance
Cobra One Corporation	COBRA ONE CORP	79304	5/17/2017	\$245	Benefits
Commission on Accreditation of Amb Servic	CAAS	79300	5/17/2017	\$1,174	Community Relations
Community Care	COMMUNITY CARE	79305	5/17/2017	\$49	Benefits
Compsource Oklahoma	COMPSOURCE	79268	5/3/2017	\$2,184	Workers Comp
Cook's Appliance Service	CKSAPL01	79302	5/17/2017	\$1,173	Building Maintenance
Cox	COX	Z000003301	4/26/2017	\$23,691	Internet
CPI Office Products	CPI OFFICE PROD	Z000003315	5/17/2017	\$16,330	Office Supplies/Toner/Janitor
CSI Communications, LLC	CRTSPC01	79214	4/26/2017	\$443	Website
CSI Communications, LLC	CRTSPC01	79306	5/17/2017	\$487	Website
Curtis Knoles	KNOLES, CURTIS	79241	5/2/2017	\$226	MCB - Employee Reimbursement
Customer Expressions	CUSTOMER EXPRES	79310	5/17/2017	\$18,120	Professional Services
David Howerton	HOWERTON	79242	5/2/2017	\$65	MCB - Reimburse
Detco	DETCO	Z000003306	5/3/2017	\$1,718	Fleet Maintenance
DIGITAL ALLY INC	1231299	79256	5/3/2017	\$228	AMR - Medical Supplies
Donohue Commercial Service	DONOHUE COMMERC	79311	5/17/2017	\$2,366	Building Maintenance
EMS Technology Solutions LLC	EMS TECH SOL	79313	5/17/2017	\$500	Medical Supplies
Erling and Associates Inc.	ERLING01	79217	4/26/2017	\$4,166	Professional Services
Federal Express Corporation	FEDEXP01	79314	5/17/2017	\$154	Express Mail
FERNO WASHINGTON INC	1005511	79245	5/3/2017	\$2,169	AMR - Medical Supplies
FORD QUALITY FLEET CARE PROGRAM	1007964	79250	5/3/2017	\$56,524	AMR - Medical Supplies
GALLS LLC	1286234	79257	5/3/2017	\$87	AMR - Medical Supplies
Grainger Punchout	1001624	79244	5/3/2017	\$5,021	AMR - Medical Supplies
Henry Schein Inc.	HENRY SCHEIN	Z000003307	5/3/2017	\$882	Medical Supplies

HFMA	HFMA	79315	5/17/2017	\$325	Dues
Hyatt Place OKC NW	HYATT PLACE OKC	79218	4/26/2017	\$248	Employee Travel
Imperial Auto Solvents	IMP AUTO SOLV	79316	5/17/2017	\$1,431	vehicle washing system & prod
Insperty Expense Management	INSPERITY EXPEN	Z000003302	4/26/2017	\$322	Expense Report Software
Interworks	INTERWORKS	79317	5/17/2017	\$3,995	Software Consulting
Jeff Goodloe, M.D.	GOODLOE, JEFF	79240	5/2/2017	\$2,344	MCB - Employee Reimbursement
Jennifer Jones	JONESJEN	79274	5/8/2017	\$136	MCB - Employee Reimbursement
Johnson, Tracy L	JOHNSN01	79273	5/8/2017	\$407	Travel Reimburse
Julie Roberts	ROBERTS, JULIE	79237	4/27/2017	\$58	Employee Expense Reimbursement
Kelli Bruer	BRUER	79204	4/24/2017	\$115	Employee Expense Reimbursement
Kelli Bruer	BRUER	79281	5/9/2017	\$172	Employee Expense Reimbursement
King Covers	KING COVERS	79261	5/3/2017	\$2,100	AMR - Misc
KTUL Television Inc.	KTULTV01	79318	5/17/2017	\$2,415	Tower Rental
Laerdal Medical Corporation	LAERDA01	79262	5/3/2017	\$10	AMR - Medical Supplies
Laerdal Medical Punchout	1006286	79246	5/3/2017	\$1,980	AMR - Medical Supplies
LandCare	LANDCARE	79219	4/26/2017	\$2,008	Building Maintenance
LandCare	LANDCARE	79319	5/17/2017	\$2,878	Building Maintenance
Landscape Partners	LANDSCAPE PARTN	79220	4/26/2017	\$506	Building Maintenance
Language Line Service	LNGLINE01	79321	5/17/2017	\$22	Patient Support Services
LexisNexis Risk Data Management Inc	LEXISNEXIS	79320	5/17/2017	\$1,742	Patient Service
Locke Lord LLP	LOCKE LORD LLP	79322	5/17/2017	\$88,516	Professional Services
Managed Outsource Solutions	MNG OUTSRC SOL	79327	5/17/2017	\$193	Transcription Services
Marian Nolen	NOLEN, MARIAN	79238	5/1/2017	\$88	Employee Reimbursement
McAnallen, Duffy	MCANLN01	79277	5/8/2017	\$32	MCB - Employee Reimbursement
McDonald McCann Metcalf Carwile	MCDONALD MCCANN	79323	5/17/2017	\$4,718	Professional Services
McKesson Medical Punchout	1150574	79254	5/3/2017	\$158,015	AMR - Medical Supplies
MEDSOURCE INTERNATIONAL LLC	1343833	79258	5/3/2017	\$9,240	AMR - Medical Supplies
Melanie Key	KEY, MELANIE	79269	5/3/2017	\$99	Internet Reimburse
Metro Monitor	METRO MONITOR	79221	4/26/2017	\$165	Media Monitoring
Metro Monitor	METRO MONITOR	79324	5/17/2017	\$165	Media Monitoring
Metroplex Electric	METROPLEX	Z000003303	4/26/2017	\$878	Building Maintenance
Metroplex Electric	METROPLEX	Z000003316	5/17/2017	\$2,190	Building Maintenance
Midcon Data Services, LLC	MIDCON DATA SRV	79325	5/17/2017	\$660	Shredding
Midcon Recovery Services	MIDCON RECOVERY	79326	5/17/2017	\$4,880	Rental Space/Shred Bins

Mike Duncan	DUNCAN	79216	4/26/2017	\$500	Community Relations
Mobile Health Resources	EMS SURVERYTEAM	79312	5/17/2017	\$1,296	Community Relations
Motorola, Inc.	MOTRLA01	Z000003304	4/26/2017	\$9,897	Maintenance Communications
MyHealth Access Network	MY HEALTH ACCES	79222	4/26/2017	\$3,083	Patient Services
MyHealth Access Network	MY HEALTH ACCES	79328	5/17/2017	\$3,083	Patient Services
Net Solutions	NETSOL01	79329	5/17/2017	\$6,000	Network Support
Norlem Technology Consulting	NORLEM TECH	79330	5/17/2017	\$3,500	Support
Office Butler	OFFBTL01	79331	5/17/2017	\$4,000	Janitorial
Office Depot Punchout	1006929	79248	5/3/2017	\$1,056	AMR - Medical Supplies
OG&E	OGE 01	79332	5/17/2017	\$2,329	Utilities
OG&E	OGE 01	79224	4/26/2017	\$4,270	Utilities
Ok Natural Gas	ONG 05	79333	5/17/2017	\$159	Utilities
Ok Natural Gas	ONG 05	79226	4/26/2017	\$471	Utilities
Okla Employment Security Comm	OESC 01	79223	4/26/2017	\$838	Unemployment
Oklahoma Police Supply	OK POLICESUPPLY	79263	5/3/2017	\$835	AMR - Medical Supplies
OKLAHOMA STATE	1006938	79249	5/3/2017	\$44	AMR - Medical Supplies
Orkin Exterminating Company	ORKIN 01	Z000003305	4/26/2017	\$95	Building Maintenance
Orkin Exterminating Company	ORKIN 01	Z000003317	5/17/2017	\$266	Building Maintenance
Owens Waste Management	OWENS TRASH SVC	79335	5/17/2017	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	1009260	79252	5/3/2017	\$38,101	AMR - Medical Supplies
Packco Inc	PACKCO INC	79264	5/3/2017	\$891	AMR - Misc Supplies
PC Connection	PC CONNECTION	79336	5/17/2017	\$4,830	Computer Supplies
PCM	PCM	79337	5/17/2017	\$10,972	Network Hardware
PCS Mobile	PCS MOBILE	79338	5/17/2017	\$23,025	Communications
Petty Cash	PETTYC01	79284	5/15/2017	\$194	Petty Cash Reimburse
PHYSIO CONTROL INC	1055366	79253	5/3/2017	\$55,760	AMR - Medical Supplies
Pitney Bowes	PITBOW03	79285	5/15/2017	\$467	Postage
Pitney Bowes	PITBOW03	79227	4/26/2017	\$565	Postage
Pitney Bowes Purchase Power	PITBOW02	79286	5/15/2017	\$2,176	Postage
Pitney Bowes Purchase Power	PITBOW02	79276	5/8/2017	\$10,067	Postage
Privacy Tint	PRIVACY TINT	79339	5/17/2017	\$960	AMR - Misc Supplies
PRSA, Tulsa Chapter	PRSA 01	79279	5/9/2017	\$25	Dues
Public Service Co of Oklahoma	PSO 01	79340	5/17/2017	\$4,002	Utilities
Puckett, Ruth	PUCKET01	79228	4/26/2017	\$5,416	Rent

Ranette Lauinger	JONES, RANETTE	79270	5/3/2017	\$230	Employee Reimbursement
Republic Services	REPUBLIC SERVIC	79341	5/17/2017	\$2,695	Utilities
Revenue Management Solutions	RMS	79344	5/17/2017	\$4,370	Patient Account Services
Revenue Management Solutions	RMS	79229	4/26/2017	\$4,534	Patient Account Services
Rich & Cartmill	RICH	79342	5/17/2017	\$1,644	Insurance
Riggs, Abney, Neal, Turpen	RIGGS 01	79343	5/17/2017	\$969	Attorney Fees
Rogers Safe and Lock	ROGERS01	Z000003308	5/3/2017	\$6	AMR
Rogers Safe and Lock	ROGERS01	Z000003318	5/17/2017	\$145	Building Maintenance
Roxanne Hurry	HURRY, ROXANNE	79203	4/24/2017	\$99	Employee Reimbursement
Safari Micro	SAFARI MICRO	79345	5/17/2017	\$1,308	Computer Supplies
San Antonio Equipment	SANANTONIO EQUI	79346	5/17/2017	\$1,400	Ambulance Maintenance
SBS Group	SBS GROUP	Z000003319	5/17/2017	\$462	Software Support
Schnake Turnbo and Assoc. Inc.	SCHNAK01	79230	4/26/2017	\$3,500	Community Relations
Schnake Turnbo and Assoc. Inc.	SCHNAK01	79347	5/17/2017	\$3,500	Community Relations
Scott's Printing & Copying	SCOTTS01	Z000003320	5/17/2017	\$181	Printing
Solutions Group	SOLUTIONS GROUP	79348	5/17/2017	\$27,299	Collections
Solutions@ MBAF	PAPERSAVE	Z000003321	5/17/2017	\$525	Accounting Software
Sooner Lock & Key	SOONER LOCK	79349	5/17/2017	\$53	Building Maintenance
Special Ops	SPECIAL OPS	79265	5/3/2017	\$962	Uniforms
Stanley Security	STANLEY SECURIT	79231	4/26/2017	\$2,428	Building Maintenance
Stanley Security	STANLEY SECURIT	79350	5/17/2017	\$8,052	Building Maintenance
Stericycle, Inc.	STRCYL01	79351	5/17/2017	\$41	Medical Disposal
Stroud Conference Center	STROUD CONF CNT	79352	5/17/2017	\$424	Employee Travel
Stryker Sales Corporation	STRYKER SALES	Z000003322	5/17/2017	\$1,243	Medical Supplies
Synergy DataCom	SYNRGY01	Z000003323	5/17/2017	\$621	Computer Supplies
The University of OK Health Sciences Center	UNIVOK01	79357	5/17/2017	\$107	Dues
Thomas Emergency Medical Solutions	THOMAS EMR MED	79232	4/26/2017	\$20	Medical Supplies
Thomas Emergency Medical Solutions	THOMAS EMR MED	79353	5/17/2017	\$8,893	Medical Supplies
Timmons Oil Company	TIMMONS OIL CO	79266	5/3/2017	\$5,855	Ambulance Maintenance
Total Radio, Inc.	TOTRAD01	Z000003324	5/17/2017	\$3,992	Communications
True Digital Security	TRUE DIGITAL	79355	5/17/2017	\$2,585	Network Security
Trustmark	TRSTMK01	79354	5/17/2017	\$1,262	LTD Insurance
Tulsa County Clerk	TULCLK01	79239	5/2/2017	\$119	Liens
Tulsa County Clerk	TULCLK01	79206	4/25/2017	\$153	Liens

Tulsa County Clerk	TULCLK01	79278	5/9/2017	\$238	Liens
Tulsa County Clerk	TULCLK01	79288	5/16/2017	\$238	Liens
Tulsa Press Club	TLSPSS01	79283	5/11/2017	\$20	Dues
Tulsa Press Club	TLSPSS01	79233	4/26/2017	\$80	Dues
UNIFIRST CORP	1006586	79247	5/3/2017	\$609	AMR - Medical Supplies
United Mechanical	UNITED MECHANIC	79356	5/17/2017	\$3,161	Building Maintenance
University Of Oklahoma Health Science Cen	OU DEPT OF PEDS	79334	5/17/2017	\$13,333	MCB Payroll
Verizon Wireless	VERIZON WIRELSS	79358	5/17/2017	\$34,715	Wireless Communications
VF IMAGEWEAR Punchout	1000132	79243	5/3/2017	\$6,514	AMR - Medical Supplies
Vicki Lacy	LACY	79236	4/27/2017	\$511	Employee Reimbursement
Weather Affirmation, L.L.C.	WTHAFM01	79363	5/17/2017	\$350	Weather Notification
Wegener Human Resource Grp	WGNHMN01	79359	5/17/2017	\$148	Temp Employees
Windstream	WINDSTREAM	79234	4/26/2017	\$117	Communications
Windstream	WINDSTREAM	79360	5/17/2017	\$12,376	Communications
Works & Lentz, Inc.	WKSLNZ01	79361	5/17/2017	\$1,540	Collections
Works & Lentz, Inc.	WKSLNZ02	79362	5/17/2017	\$1,628	Collections
Xtivia	XTIVIA	Z000003325	5/17/2017	\$4,429	Maintenance SQL
Yale 31	YALE 31	79235	4/26/2017	\$550	Rent
Zirmed	ZIRMED	79364	5/17/2017	\$14,092	Patient Billing
ZOLL Data Systems	ZOLL DATA	Z000003326	5/17/2017	\$41,383	Patient Support Services
Zoll Medical	ZOLL MEDICAL	Z000003327	5/17/2017	\$2,339	Medical Supplies
ZOLL MEDICAL CORP	1008451	79251	5/3/2017	\$8,089	AMR - Medical Supplies